

FTC Spring Privacy Series: Alternative Scoring Products  
March 19, 2014  
Transcript

ANDREA ARIAS: Much for joining us to the second installment in our spring privacy series. Today we're going to be talking about alternative scoring products. But before we begin, we have some small administrative and security issues that we have to cover before we begin.

All right, so please note that anyone who goes outside today without an FTC badge will need to go through the magnetometer and the x-ray machine again prior to reentry into the conference center. So-- in the event of a fire or evacuation of the building, please leave the building in an orderly fashion. Once outside the building you need orient yourself to New Jersey Avenue. So across the FTC is Georgetown Law Center. Look to the right front sidewalk. You need to check in with the person accounting for everyone in the conference rooms there.

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All right. So to submit questions today while the event is happening. Question cards are outside available right on the table where you came in. So if you want, just go ahead and grab one and write your question, and then we will have one of our fabulous paralegals here at the FTC walk around and collect them and bring them up to us, and then we'll ask the questions to our fabulous panel coming up.

For those of you participating by webcast, you can email your questions to [alternativescores@FTC.gov](mailto:alternativescores@FTC.gov), tweet it to [#FTCpriv](https://twitter.com/FTCpriv) or post it to the FTC's Facebook page in the Workshop Status thread. Please understand that we may not be able to get all your questions today but we will definitely try.

KATHERINE ARMSTRONG: I'm Katherine Armstrong and thank you for coming here today and thank you for our panel. There's a lot of buzz these days about data brokers and alternative scores that are used to predict consumer behavior such as the likelihood that a person will be interested in a specific product or service, or that a particular transaction could result in fraud.

But we want to try to get passed those today and so we have a panel of experts with different perspectives, different experiences, and our goal is to learn more about what it happening to the alternative scoring space, what may be on the horizon, and what the privacy and consumer rights concern that these products may raise. Our focus today is on non-FCRA covered products although we do know there is a robust conversation that happened there.

Before we introduce our panel and start the conversation, however, Claudia Perlich will give us an overview of predictive analytics. Basically, a high level nuts and bolts presentation about how

scores are created. After that, we'd like to spend the first half of our time discussing the various kinds of products available, their uses and accuracy issues. Then, Ashkan Soltani will give us a brief presentation about the trends in online pricing.

And then, the second half, we will focus on the issues involving privacy, future uses, and the regulatory landscape. But first, let me introduce Claudia Perlich who is the chief scientist at Distillery and concentrates on data analytics for companies, real world applications, and she also teaches data mining for business intelligence at the NYU Stern MBA program. Claudia?

CLAUDIA PERLICH: Thank you very much. So thanks for having me here. It's a slightly different audience from who I usually talk to. So I'm trying to get to the basics of the technology of predictive modeling and I have a couple of examples of that. So ultimately, what it means when we're talking about predictive modeling that's underlying a lot of the questions you're interested in, is algorithms that learn from data. So you just give it the data and you let the computer do its thing, and it comes back with, ultimately, models that affect your everyday life in some way.

I've picked two examples specifically to kind of explain initially how that works. And my first example is Lending Club. It's a micro-loan site where you can apply for loans and where investors can go and choose what loans they want to fund based on information provided. And they actually provide the data, and I want to take this initially to just give you a very high level overview what might be happening under the hood here.

So let's just look at the simple example of loan default. Let's say I wanted to predict the probability of loan default. I can do that in order to make decisions whether or not to invest, I can do that in order to decide what interest rate is appropriate, I can even do that in order to increase the probability of my loan getting funded. There are many different reasons why I may want to know that. So let's look at this-- this is data where I just give you two variables here. One is the age of the person applying and the second one's the income.

Now, I also have historical outcomes. That's key for all of this technology, that you actually need to have observed some of these things and what happened. So let's say for those loans we actually know who defaulted and who didn't. What happens next is, I give it to the algorithm. And I'm just showing it to you here in two dimensions to keep it simple. You look at this information and you have those people who defaulted and those who didn't. What the algorithm is trying to do without any human intervention is, can it explain the data? Can it find out what's different about the loans that defaulted versus those that didn't?

And one technique called decision trees starts splitting the data along different dimensions. And the first thing it might see, well, if you look at the income-- or it says balance here-- that's a clear separation that already gets a lot of the same on one side versus the other. And then it continues to do that by asking this kind of questions. How do I split it? Again, all of this is done automatically. There's an algorithm that does it, that tries all the different ways of splitting, evaluates which one has more defaults in the clean bucket versus not and goes ahead.

Now, at the end of this-- this is called a classification tree-- what can you do with it? Well, you can ask for a new applicant. What the tree thinks the most likely outcome's going to be. And the tree will just fit it into the bucket and it will say it fell there. And therefore, the probability of default, given what it has seen so far, is roughly four out of seven. So that's just one algorithm that uses data that you can then translate into a model and you can ask it for a new case where you don't know the outcome yet, what the model thinks is the most likely scenario.

A similar example here. It's a different algorithm that does the same thing. So the one thing to note, it's not like one algorithm we're talking about. There are hundreds of them out there. And often they are just slightly different from each other. It does the same thing, except that it doesn't try to split the data, but it's trying to find a line that optimally separates them.

Ultimately what it means, mathematically-- and that's the only equation I'm going to bother you with here- is it's trying to estimate these betas that you see there. So once you know the betas-- and it's not moving forward here. If you estimate betas, you can then ask the equation, what does this model think is the most likely probability of default? So the takeaway here is, we use data where we have historical outcomes to build models that then we can ask when we don't know the outcome yet, what's the most likely scenario?

Now, one thing I wanted to make clear here. This is a version where you see it. The model doesn't understand what the axis mean. The model doesn't know that one is age. It doesn't know that the other one is income. The computer actually doesn't care whatsoever. But it's completely agnostic about what is going on underneath. It just solves the one question I ask it. What is the best separation you can come up with? And I have to specify best in some way.

Now, let's look at the Lending Club data that is publicly available. You can go there and download that information if you want to. And they have a lot of information up on the website including the textual description of the loan, categories, demographic information, in addition to credit scores. All of that is available if I wanted to build this model. And here's a pull at it yesterday. So you can get that data. It doesn't have names in there, but it does have zip codes of where the person is from.

Now, I want to move on to what I do. That's my day job here. We're talking now targeted online display advertising. So it's about all these pesky little ads showing up whenever you are surfing the internet all over the place trying to make you buy stuff. What is the data and how does this work?

So this is me, my company. If you are browsing the internet and you don't have third party cookies disabled-- and whoever wants to know the technical details I'd be happy to talk about this later on-- what happens is you will come to certain sites that have data partnerships with many, many, many constituents, including us. What happens, for instance, if you read a blog, if we have that data partnership, there is a forwarding of that and we can put a cookie on your computer.

Now, there is a lot of misunderstanding what a cookie actually is, and I'll talk a little bit about what that cookie does. It basically just contains a 20 digit random number that we have assigned

to you. The moment you delete your cookies it's gone. If you disable third party cookies, it never even gets to your computer. If you have it enabled, then I can put this little piece of information that-- I just store it. It's not a program. It's just a piece of information that I store on your computer.

Now, what happens next? We are running campaigns on behalf of marketers. So marketers have an agreement with us. They come to us and say, we would like you to show ads-- display ads-- on the internet on our behalf for our product. The first thing we will do, we'll put another of these so called pixels on the home page of that brand. So now we also see who actually buys that stuff. So we'll see people who go to that brand's homepage.

One important thing is, I don't see what Amazon knows about you. I don't see what you do on eBay, I don't see what you do on Facebook. I get a very partial view of what you do through these data partnerships. And it's very, very far from complete.

Now, once I have that, let's move on to the part where the actual display advertising happens. You continue surfing the internet and you get to a page that actually has space for a display ad. At this point, there will be a real time auction to an ad exchange. As the page loads, the different place holders for advertising are sold in real time through an auction. We are getting bid requests.

So the publisher, say, New York Times, forwards the bid request to the ad exchange, the ad exchange sends it to us and many, many, many like us. There's not just one ad exchange, there are probably 20 or 50 of them. We have 30 milliseconds to decide whether or not we want to bid on the opportunity to show the ad. The important thing here is, what I do know at the moment is that same 20 digit random number that I assigned your cookie-- if you deleted it I don't know it anymore-- so I don't know who you are but I know you're the same you you used to be when I saw you before.

I make my choice, I bid. If I win I get to show the ad on behalf of one of the 300 plus marketers who are working with us. After that, we are basically looking for post view conversions. So we're not looking who was clicking on that stuff but we actually want to see, is the person, afterwards, going to go to that brand's homepage to either buy it or at least check out the product.

So that's kind of, on a very high level and not talking about a lot of technical details, how that thing works. The predictive modeling piece that we talked about come in in many different places. The core question I have to answer is, who is even interested in that brand or in running shoes or in dog food? So the first question is, can I build a model that predicts how likely it is that you all run on the first place. How likely it is that you're interested in dog food.

So that's the first piece I need to solve but there are many more. There is when should I advertise, how much should I bid? By the way, the creative I have no control over. The brand just gives me that thing and says, that's what you have to show. So that doesn't fall into my responsibility here.

A good question is, do these ads actually do anything? We can also decide what data we need, what data we buy because we actually have to pay for that. What's the quality of data? And there

is this notion of attribution that's more about the cost incentives on the other side. So there are many problems that ultimately rely on predictive modeling to be answered just alone in this one application.

We also have issues about fraud trying to decide which of these bid requests are real people as compared to bots posing as people and kind of malware system that overtake people's computers posing as them when, in reality, the person may actually be doing something completely different. What I want to highlight here is, what is the data we actually see and collect? Because that's important in the discussion you are having.

So ultimately, what I see is a partial browsing history of you, only from those data partnerships and also from the bid requests. I'm not interested in understanding what you're reading on the internet. I couldn't care less. I'm going to take the URL that you go to and I hash it into a random string. So you see on the right side of the slide there are two parts. There's the browsing history-- kind of a timeline of hashed URLs. You have a random number that is kind of you ID that means nothing to anybody but me because I use it to append things to your history. And I also get from the brands that we work with these purchase events when you actually went to buy a product from one of the brands that we work with. Because that's the thing I need to protect, right? That's ultimately what I'm interested in.

Now, the interesting point here, I do not want to understand you. I don't care to know who you are and what you do. I don't want any PII information for that. It's purely agnostic translated and something that machines can work with that nobody else really gets to. Now, what happens next? When I showed you a model that I estimated two dimensions, I'm now going to do the exact same thing but in 10 million dimensions. Every single URL is kind of its own dimension. Did you go there or not? And we have roughly on the order of 10 million of these URLs that we see over the period of time.

So I'm building this model for every single product that we are advertising to for the marketer. And then I use it to score people. What means scoring people is, again, I see a cookie coming in, I look at the history I have observed, for that cookie ID-- the 20 digit numbers-- I estimate, I ask the model what it tells me, it gives me a probability. Once you reach a certain high level, you become the target bucket. And whenever anybody from that top tier-- it's typically like 1%-- comes in a bid request, we decide to bid for the person. This is then downhill.

Now, I just have a short list here in terms of all the different places where this is happening. Spam has been doing this for a very, very long time. There is a lot of fraud and fault detection, financial trading industry, a lot of work on this in medical diagnosis and quality control on sentiment analysis for blogs, books exactly the same way. If you look at the text and try to decide is this a happy or an unhappy person? That text, is that from a happy or unhappy person? And many, many more, one of them being advertising and targeting. I'll skip the next slide because I think--

ANDREA ARIAS: You have a couple more minutes.

CLAUDIA PERLICH: Well, I guess the point from my perspective here, it actually doesn't matter that much what the exact algorithm is. They're almost all kind of equivalent. Some work better sometimes. But the end of the day, any of them will more or less do the same thing. What matters much more is the data you feed it. The behavior of the model can only be explained if you understand the data that went in to determine that function. The algorithm itself is just the translator, if you want.

Quality control is incredibly hard. If you ask me how good my model is, I have no idea. And I built it. I don't know whether working on it another week will improve performance by 1% or 10%. I don't know that either. So at the end, that's kind of my skill and intuition. You have this problem where models really are the skill of the person who assembled the data. And that's only as good as it is.

And finally, it is extremely difficult to understand the nuts and bolts of what the data and how it affects the outcome. It's a really complicated problem, even for people who do that for a living. And with that, I'll leave it.

ANDREA ARIAS: Great. Thank you, Claudia. Wasn't that a fantastic presentation?

[APPLAUSE]

ANDREA ARIAS: All right. So before we begin, I would like to introduce everybody on our panel. We have a very, very long list of panelists so I, obviously, will not be able to cover their fabulous information. But I will try to briefly give you an overview of what they do. And make sure you look at the agendas that are behind-- you have the bios of everybody behind the agendas and you can take a look at their fabulous, fabulous history.

All right. So first, next to Katherine, we have Rachel Thomas. Rachel is the executive director of the Data-Driven Marketing Institute and vice president of government affairs for the Direct Marketing Association. She not only conducts independent academic research regarding how the responsible use of consumer data shapes industry and society, but she also represents the data-driven marketing community's policy making interests in Capital Hill. Thank you for being with this today.

Next we have Stuart Pratt. Stuart is the president and CEO of the Consumer Data Industry Association. He not only represents businesses that provide companies with the data and analytical tools necessary to manage risk, but he also has advised US presidential and gubernatorial task forces on the importance of free flow of information to the US economy and he testifies regularly before Congress. Thank you for being with us today.

Next to Stuart we have Ed Mierzwinski. Ed is the consumer program director and senior fellow at the US Public Interest Research Group. He often lectures and testifies before Congress on a wide range of consumer issues including privacy. And he recently published a law review article on alternative scoring products through the Suffolk Law Review. Thank you, Ed, for being with us today.

Following Ed we have Pamela Dixon. Pam is the founder of the World Privacy Forum. She not only has written numerous studies on privacy but she also has testified before Congress and federal agencies on these issues. She has a study on alternative scoring coming out very soon I've been told. So make sure you keep checking out the World Privacy Forum's website. Thank you for being with us, Pam.

Following Pam we have Joseph Turow. Joe is the Robert Louis Shayon professor of communication at the University of Pennsylvania's Annenberg School for Communication and he has published multiple books and articles relating to mass media industries. Thank you, Joe, for being with us today. Next, we have Claudia Perlich who we introduced before and she gave us that fabulous presentation to start us off today. Thank you for being with us, Claudia.

And finally, to complete this very great panel we have Ashkan Soltani who will be giving us a presentation later on today. Ashkan is an independent researcher and consultant focused on privacy, security and behavioral economics. He previously worked here at the Federal Trade Commission and he was the primary technical consultant on The Wall Street Journal's "What They Know" investigative series. Thanks for being with us today.

All right. So with that, let's go ahead and begin. And I will like to start today with Rachel and Stuart. Why don't you tell us a little bit about the history of these products. How exactly did they come about, alternative scoring products?

RACHEL THOMAS: Should I start?

ANDREA ARIAS: Sure.

RACHEL THOMAS: Can you guys hear me? This on?

ANDREA ARIAS: Yes. If you-- I'd like to remind everybody to make sure you speak into the microphones. I know they are a little sensitive and, otherwise, the folks in the webcast won't be able to hear us.

RACHEL THOMAS: Great. Thank you Andi and Katherine and good morning. Lovely to see all your faces. So I'm going to talk about marketing analytics, predictive analytics, similar to what Claudia introduced to us because that's really a much better term to describe really what's going on in the marketing world. So let's start with the goal of marketing, in every case, is to meet consumers where they are with an offer for a product or a service or a cause that they might be interested in that is going to be of interest to them.

So predictive analytics, no surprise, predict a consumers likelihood or propensity to be interested in that particular product or service. That's the goal. Now, of course, everybody here knows, everybody gets marketing offers. The difference with predictive analytics is that those offers are more likely to be actually valuable to the consumer or the donor or the potential voter.

So a consumer's propensity, of course, to buy a particular item is always changing. If I bought a car yesterday, I'm probably not going to buy one tomorrow. So those predictions about the future

are constantly changing as well. So what marketers are interested in, always, is that extremely dynamic set of interests that a consumer has from day to day. Not just at any given point but also in different contexts, whether online or in a store, et cetera.

Now, it's important to recognize-- Claudia talked about the latest and greatest-- but businesses and others have been using predictive analytics for more than 100 years. Back in 1888, when Sears was getting started with their first catalog, they made the very smart prediction that folks living out in the rural west were going to be more interested in the catalog of consumer products than folks that had access to a lot of stores nearby and could walk in and buy them themselves. So they focused their marketing in rural west instead of those of us hanging out on the east coast.

Similarly, in 1912, LL Bean made another smart prediction that folks who had hunting licenses in Maine but lived outside of the state of Maine were probably going to be interested in a catalog with hunting goods in it. And so again, that was how L.L Bean got smart, with a very smart prediction and the purchase of a list of folks with out of state hunting licenses from the state of Maine.

So fast forwarding back to today, Microsoft had some really interesting research that came out just a few months ago talking about how, in asking consumers what they're looking for, they want more personalization not less. Not just in the offers they get but a seamless experience whether they're in a store or on an online site or even in a mobile version of a retailer's site. They want to be understood throughout that whole purchase journey. They don't want gaps between all of those experiences.

So to meet those kinds of fast moving and very personalized expectations that consumers have, marketers use those predictive analytics to make sure that they meet the customer wherever he or she is with what they're most interested in and however they're most interested in engaging, whatever different context. So for example, today in a department store, the store might look at what a customer has bought in the past, different products from different departments of that store, and then look at its larger purchase history to say what other customers have bought those products and been interested in other things that a customer hasn't yet purchased.

So they're going to analyze that and compare, and using those predictive analytics they're going to guess. They're going to guess whether you were more likely to be interested in a coupon for the jewelry department or the kitchen appliances department-- maybe you bought that car and now it's time for a refrigerator-- or apparel, et cetera, et cetera, et cetera. So that's business.

Non profits, you may or may not realize, use very, very important uses of predictive analytics to keep fundraising costs down by focusing on the people most likely to donate, but also to home in on populations in greatest need of assistance and tailor their outreach to those populations to make sure that they're most easily able to engage those in greatest need. The Humane Society, World Vision recently have upped their anti in terms of targeted fundraising. They've actually created statistical profiles not dissimilar to what Claudia was talking about of their major donors so that they can then go out in the marketplace and look for others that fit those profiles of folks likely to make large donations to their organizations.

Political campaigns as well. Incredibly important users of predictive analytics. To target political advertisements whether in the mail, online, in real time. Pandora has a great new service coming out that will let candidates or political organizations target those of us who spend our days with Pandora on in the background as we're working on whatever this and that. So how are they going to do that? They're going to look at public data of who won what elections in terms of candidates in different zip codes. And then, when you sign into Pandora you put in your zip code, they're going to see who listens to what music in the zip codes. So when a song that has been identified as perhaps making a correlation to an interest in a particular party comes on, you're going to get an ad for that candidate or that party as well. It's as simple as that.

So in all of these cases, the organization is looking at, it's analyzing information that it already has about its customer or its donor or its voter to understand and make a best guess to predict what else that individual is likely to be interested in. Sometimes they can make these-- often they can make these predictions just by analyzing the information that they have themselves, maybe having third parties help them with the analytical power like Claudia's company and others do. Sometimes they might need additional information in order to make that leap to the next type of prediction so they might go to a third party, a marketing information service provider, or some sort of a company who can help them with the analysis and with additional information to figure out what that customer might want next.

So predictive analytics are important not just for keeping your existing customers and donors happy but for finding prospective customers and donors and voters as well. So if a company, for example, knows that customers are most likely to buy navy blue suits if they are women of a certain age in a large urban area, so if they know that they might go to a marketing information service provider and say, the women who like the navy blue suits, what else are those folks fitting in that demographic likely to buy. And they're going to find out that a pair of nude heels, nude colored heels, is going to be the perfect thing to go with that suit and they should serve a coupon for that instead of a purple set of shoes, for example. So they're very important decisions affecting our daily lives. So-- mine at least.

So some of you may be asking ourselves, what is new here? This isn't surprising, or maybe it is, but what's new? So the predictive analytics obviously are not new. As Claudia rightly described, what's new is the analytic technology that helps get the predictions right. What's new is the power to actually get it right and give an offer that is of interest to you as opposed to the person next to you.

So taking a step back again, whether this is your bread and butter, whether this seems shocking or magical or completely mundane, at the bottom line, it's really important to remember what this is all being used to accomplish. Relevant marketing. And that's it. This is marketing data being used only for marketing purposes. And I'm happy to talk more later about how DMA makes sure that that's true, to predict the likelihood of a consumer being interested in a certain product or service over another. Marketing data is not used to determine that individual's eligibility to receive a product, like a financial product or an insurance product, and it's certainly not used in any other kind of eligibility decision either.

So at the end of the day, for better or for worse, the biggest impact that marketing analytics will have on a consumer's life is whether or not that individual gets an ad or an offer that's relevant to her interests. Or one that is not. And we would argue that the proof that predictive analytics are valuable to consumers is in the consumer reaction when they do get a relevant ad.

Andi mentioned the research that I work with folks at Harvard and Columbia on, on looking at the value of data. And in this area of marketing analytics and the flow of marketing data, we found that in 2012 alone \$156 billion were added to the US economy, 675,000 jobs in the US alone, and 70% of that value was derived by that flow of data being used for analytics between first and third parties in responsible ways. So we would argue that that's a value worth preserving and one that's incredibly important to getting it right for customers.

ANDREA ARIAS: Before we go and jump maybe into what maybe Stu and Pam may want to say about the uses, I wanted to give Stu an opportunity to maybe talk about other uses besides just marketing that these alternate scores for predictive analytics are being used for.

STUART PRATT: OK. Well, first of all, thank y'all for inviting CDIA to be on the panel. It's good to be here. I like the word fabulous. I've decided I'm going to use that in some of my other presentations.

ANDREA ARIAS: You are fabulous Stuart.

STUART PRATT: And Ed and I always feel-- you know, we're on a lot of panels together. So, Ed, I think, in the future that'll be our theme. Fabulous.

ED MIERZWINSKI: And I'm fabulous but note I'm to his left.

STUART PRATT: Right. And appropriately so I think. So even the seating charts are worked out just right. So I'm precocious. My family would disagree. And I say it often to them, I'm precocious and they continue to ignore that, particularly my son's. But I didn't realize that I was a big data analytics guy when I was a child. So I want you to know this.

I lived overseas and the only way that we knew what we wanted was when we waited for the catalogs from the United States to arrive in the 1960s in our house. And so our parents one year asked my brother and me, well, what do you want for Christmas? And we decided the best way to present our wants, our many wants, many, many wants, was to tear pages out of the catalogs from the various retailers.

And then Jim and I actually went into their bedroom and taped them to the ceiling of their bedroom. So that was just in time advertising delivered at just the right time with big data analytics right down to the level of our needs so that our parents could meet our needs in a way that they otherwise wouldn't have been able to do so. So I just want you to know that big data has been around for a long time including in this very sophisticated way that my brother and I pioneered many years ago. If only I'd known that I probably wouldn't be working here today, I'd be retired on some coast and looking at oceans.

So we're CDIA, Consumer Data Industry Association. We work with another part of US data flows. We work with companies that are aggregating data to manage risk. And risk matters. It matters a lot. And one time-- I used to have a harder time convincing folks of this but if you just say two word, great recession, we all kind of get. Risk matters. In a lot of different ways.

In the 1990s, risk was mostly focused on what we call prudential risk. How do you make a lending decision? How do you make sure that banks are safe and sound? But most folks shrugged their shoulders and said banks are always going to be safe and sound. They all seem to be doing pretty well. Bricks and mortar looks OK. But in the late '90s we begin to see identity theft cycle up and we realized there were different risks. Risks that had to do with whether or not we actually knew the consumer with whom we were doing business. And because of the internet, which really was something that began for most of corporate America in the early 1990s flowing into the next millennium, it began to also be much-- many, many more transactions that were essentially where the consumers remote to the transaction agent and you didn't know who that consumer was.

So my job here today is a little bit complex, though, because the majority of the transactions we talk about, the majority of the data flows we represent, are regulated under a variety of different laws. And Katherine has assured me that I'll pulled off the panel if I spend too much time talking about all those laws. But I'm going to do that just a little bit. Just, just a little bit.

But our member's data flows do a couple of things really well. They encourage competition for us as consumers. That's good for us as consumers. More offers, different offers, it gives us a chance to evaluate different offers. Those offers can be at our desktop, those offers can be delivered in a variety of different ways. It also-- our data is really a framework of safety wrapped around the US economy. Fraud prevention is elemental in a lot of different ways. It's identifying the consumer in a card not present transaction.

It could be as simple, by the way, as a retailer who doesn't have a bricks and mortar operation trying to understand whether or not an address to which they're sending a very expensive item is or is not zoned residentially. It could be devices today and device recognition strategies to try to understand whether or not if I am a business and I have a current ongoing relationship with the consumer, whether or not I recognize the device that the consumer is using as he or she engages in these transactions.

So there's layers and layers of fraud prevention that occur. It's all seamless. We don't see it, we don't feel it, we don't think about. We're only upset when we discover that we've become a victim of some type of crime.

Nine billion times a year our members data is used in what we'll call a risk transaction of some sort of in the United States. Our members are also the largest global companies delivering and propagating the same types of services around the world to some of the fastest developing economies. Economies like Brazil, India, and so on. They know what they're doing. They are managers of big data. They are managers a big databases of data. It's primarily structured information, though.

Sometimes it's hard to know what the definition of big data really is but the kind of data our members is gathering could be derived from fairly pedestrian sources. Could be public record data gathered in the United States that could be used, which helps us with mortgage frauds and flipping and issues that have to do with the safety and soundness of the mortgage that's applied to a property. And like I said before, it could be a database of known fraudulent applications that have been pooled by various retailers or other transactors in the marketplace.

If there's a dividing line between Rachel and me, though-- and it's a great symbiotic dividing line-- there's a baton pass. Our members benefit tremendously from the fact that there is this robust incredible targeted system that connects consumers with what they want. And in America that's OK. We like buying things, we like engaging in the marketplace, we like seeing that offer that makes sense to us.

Then there's a baton pass. A consumer chooses to click and a consumer chooses to apply for something. That's more often where our members, then, kick in to the process. More often where-- and in fact, if you're in the financial services space, more often where you're complying with laws like Section 326 of the USA Patriot Act, know your customer, red flags rules promulgated by government agencies such as the Federal Trade Commission. Are you properly protecting consumers against identity theft? So there's this, again, this confluence of data flows that occur on the front end of an application which is occurring sometime after I've seen banner ads or I've shopped in bricks and mortar stores or done whatever I do as a consumer to figure out what it is I want and at what price I want it and so on and so forth.

But some of those laws that regulate our industry-- Fair Credit Reporting Act, Privacy Protection Act, the Gramm-Leach-Bliley act Title V-- again, not the topic of today, but important for you to know that these laws wrap around a lot of these different databases that are out there for consumers because these databases, particularly-- and Rachel used an important term-- eligibility. Once you cross over the line into eligibility, once you cross over into what I call gate keeping, you get a yes or a no or the yes that you get is the best yes on the list or it's a qualified yes, somewhere down on the list-- you pay us a little higher price or a lower price. All of that's regulated under a variety of, for example, fair lending laws. The Equal Credit Opportunity Act, the Truth in Lending Act, and so on and so forth. So once you get into the application context, you're back in that world of laws that wrap around the transaction.

So let me just give you a couple of examples. Lending Club-- I want to go back to-- I don't know a lot about Lending Club but I'm just saying, if Lending Club has a new innovative way of managing big data to try to make a lending decision, even though Lending Club is using new data sets, they're still obligated to comply with the Equal Credit Opportunity Act, they're still obligated to comply with the Truth in Lending Act, they're still obligated to make sure that they don't have disparate impact problems. The confluence of all these laws still applies. So there's nothing new about the use of that type of information when it's in the context of that type of application process.

And then a different example. The CFPB was looking at [annualcreditreport.com](http://annualcreditreport.com), by the way. Let me say that again. Get your free report every year at [annualcreditreport.com](http://annualcreditreport.com). My little advertisement. But not a bad one, right? Not a bad one.

So 16 million consumers, roughly, are looking at free credit reports each year, out of 200 million plus consumers. So it's not a huge amount. So the kinds of analytics that have been discussed by Claudia and also by Rachel, might be one way for us to reach out into that community of consumers more effectively and try to find those consumers who we think would benefit from accessing free credit reports but aren't doing it today. So there's a, I guess, a social good example of how there's a nexus between get your free report, be credit report literate, make sure that you understand what's in your credit report, all those things that we believe in. And the analytical tools that could allow us to kind of get to that point where-- and reach those consumers who we think are most likely to point and click and move forward. So that's just an example of how the power this kind of information and how it connects consumers with sometimes-- maybe something they don't know that they should do but they get it.

KATHERINE ARMSTRONG: That's a great example, Stuart. As Andi and I are mindful of the clock, we'd like to turn quickly to Ed and Pam to see if they could mention some other products, what they might be used for, and then before Ashkan's presentation, we want to talk about data accuracy. So I want to make sure we get to that before the top of the hour.

ED MIERZWINSKI: Well, thank you Katherine and Andi. And my work at US PIRG is as a consumer advocate and I'm concerned not about big data per se. I don't think anybody is. I'm concerned about its use and its impact on financial opportunity. And I am also going to give a disclaimer as Stuart did that I'm not here to talk about the Fair Credit Reporting Act but I have to mention it peripherally, or at least in passing.

For 40 years, financial marketing of the most important kind, based on your credit report-- the most detailed profile about you-- has been governed by the pre-screening rules of that Fair Credit Reporting Act. That law says, if a company wants to use your detailed financial profile to market to you, it can only market to you for credit or insurance purposes, not direct marketing. It must give you a firm offer of credit and you have the right to say no to that use of your information. You have the right to say no to using your financial profile for marketing to you. And the kind of marketing that can be done is extremely limited.

I am very concerned that we are moving to a new system of unregulated wild west companies running roughshod over consumer rights on the internet and making decisions about what ads to serve to you, maybe not directly determining eligibility yet, but deciding what box to put you in, what place to direct you from your cookies and from the other information that they have about you, and possibly causing you to pay more or get fewer opportunities than other consumers. That's the short version. I've got much more to say. And by the way, it's US PIRG, P-I-R-G. If you go to my blog, on the home page today, there's a lot more detail and links to some of our materials, including my paper with Jeff Chester at the Suffolk University Law Review.

PAMELA DIXON: Good morning. Thank you so much for the invitation. I really appreciate it. This is a great panel and I really appreciate the opportunity to share a discussion about this important topic. So let's begin with the fact patterns here. So the first fact pattern is that scores are proliferating. In the past, when the credit score was developed, the credit score used limited factors-- well under 100-- they're controlled factors. In fact, those factors that are used in the credit report are regulated.

They cannot be discriminatory, they can not be prejudicial. And Congress did this for a very good reason. The same kinds of reasons that they passed the Civil Rights Act. There should not be any kind of hidden discriminatory factors in scores. This we can all accept as a baseline. So that's one thing.

The second thing is that the large data set world that we're living in is not going to reverse itself somehow. That genie is well out of the bottle. So given that, really, one of the ways that all of us make sense of our world is by short cutting understanding data. And predictive analytics allows us to do that. The machines do the hard work of sifting through petabytes of data for us.

So the results that are spit out are often scores. Scores can have varying ranges, they can have varying values, and can mean completely different things depending on the factors that are fed into the score. As Claudia discussed, the algorithm, and then of course, we're talking about the use of the score.

The really important thing here is that the credit score had a very focused purpose. Today, with the real proliferation of the technologies that allow more and more retail and enterprise and small businesses to create predictive analytic scores and tools and results, it's becoming more important to find out what other scores are out there. And that's the second fact pattern. There's a lot.

So that's the second thing. The third thing is this. The credit score, as a controlled score, has been very, very carefully observed and has a lot of oversight. The new scores don't enjoy that same kind of protection. So here's my thinking on this. We really need to understand that there's a continuum of scores here. Not all scores are bad. In fact, some stores are actually helpful. The Equal Credit Opportunity Act mentions specifically credit scores and how they can assist in reducing discrimination in lending. This is a good use of a score and it's a regulated use of a score and it was appropriate.

So today we really need something like that to look at the scores that have proliferated and are new. So let's talk about some specifics. The credit score, few factors, and a static score. Doesn't change that often and not much unless you really game the system. That's a whole different matter. Not for this panel, right?

If you take an aggregate credit score, however, an aggregate credit score and actually some modeled credit scores can use 1,500 factors. These factors are in a big black box. We don't know what those factors are, we're not told what the factors are. And yet Claudia's presentation was completely correct when she said, look you have-- the factors that go into a score, really, that's everything. Good factors in, non discriminatory factors in, much better chance of getting a non discriminatory score on the back end.

But if there are credit related, or any kind of eligibility related scores, that have discriminatory or prohibited factors that are used in the score soup, we've got a big problem. But we won't know that we have a problem because right now most scores are secret with the exception of what I would call social scores like Klout. Consumers don't have the opportunity of learning about the

scores because there's no transparency for them. And certainly the factors are secret. So we've got a big problem there.

Now, having said that, there's something really important to understand. I'd like to echo Ed's remarks. So we did a thought experiment and we asked ourselves could the Klout score, a social influence score, be covered by the Fair Credit Reporting Act? And you just can't get there. There's a real first amendment issue here that we have to grapple with. There is such a thing as free speech. And if someone is quoted in the Washington Post, and that quote happens to be not so great and it makes the person look bad and they don't get a job because of that quote. Does that mean the Washington Post should be regulated? No. None of us think that, right? So we have to be really careful here. There's attention.

KATHERINE ARMSTRONG: Pam, that's an excellent point and I want to save some of this conversation about the parameters until the second half, and although I have a very specific thing I want Joe to share with us, I think that right now this is an excellent segue into the accuracy issue. And as Claudia mentioned, quality is hard. And as we look at it, accuracy has two components. One is going to be the model and the other is going to be the data. So I'm wondering if anybody could speak to how companies determine whether the data-- well, whether there are certain sets of data that are inherently more accurate than others? And is data accuracy relevant for all types of scores? So I'd like to throw that out for a few minutes if anyone wants to comment on that.

PAMELA DIXON: Can I just jump in?

KATHERINE ARMSTRONG: Sure. Please. Absolutely.

PAMELA DIXON: So data-- look, scores are coming from public data, they're coming from demographic data, enterprise, social, even some health data, there's even financial interest and activities. So the accuracy of data is a huge issue. It's very, very difficult to create a score above 95%. Everyone knows that. I think from the analysts I've talked to, a score above 85% is just awesome.

But I think that there's really no way for anyone using thousands of factors in a score to completely assure that each factor is accurate. I just don't see it. Now, hopefully there will be a lot more transparency in the industry and we can find a lot more about this. And that's what's incredibly important.

KATHERINE ARMSTRONG: Sure. Absolutely.

RACHEL THOMAS: So I think, when we think of accuracy first, again, from the marketing perspective, you want to have an accurate picture of being able to-- an accurate ability to predict what someone's going to be interested in. You're more likely to have a sale at the end of that. So yes, data, being accurate in order to make that prediction out of predictive analytics is a good thing.

That said, when it comes to consumer protection, I think it's incredibly important to look at the relationship between the importance of accuracy and the use of that data. Data is data is data. So when we're talking about marketing, if the data is incorrect you're going to get an offer that isn't relevant to you. That's the end of it. If your credit score is inaccurate, you could be denied housing, insurance, et cetera, et cetera. Very important permissible uses FCRA.

So I think it's important to play this out to the end when we're talking about data. What is it being used for? And at the end of the day, that determines the importance of its being accurate linked to the potential impact on the consumer in terms of a harm to their way of life.

KATHERINE ARMSTRONG: Ed? Oh, sorry. Go ahead, Ed, and then--

ED MIERZWINSKI: I'll just be very brief. But I would say that how do you determine accuracy? Well, we need, as Pam said, more transparency. And there have been a number of studies by consumer groups where they have requested information about their profiles from various data brokers and others and the profiles, when they've been provided, have been incomplete and inaccurate. And by the way, I'll just make one quick point, I've been a member of REI for 40 years, I've shopped there for 40 years. I've been a member of-- not a member, but I've shopped at LL Bean for 40 years and, for some reason, LL Bean, for the first time ever, just sent this non fisherman the fisherman's catalog. Maybe they're trying to expand my horizons. I don't know. But I thought it was pretty amazing. Joe.

JOSEPH TUROW: I also wanted to add about the question of accuracy in huge models. From what Claudia was saying and other things I seem to know, it's very difficult to know what about the model is accurate or not accurate when you're predicting something. And the other thing I wanted to say connected to this is, HIPAA and Gramm-Leach-Bliley aside, there are lots of places to get data like that that you can go around these laws.

There is, for example, a company called Medix, which has a website that will give you discount coupons on serious health problems medications. So you go to that website and you write in what your problems are and then you get these discounts. And you don't know what they're going to do with those data. Privacy policies are fascinatingly prosecutorial. And it is very difficult to know-- I think we have to expand the notion of a credit score and a data broker.

Is Kroger a data broker? Now, reading Kroger's privacy policy, they seem to imply that they don't sell their data. OK? But is it not selling data if Kroger allows advertisers to put ads on sites which track people and then through the cookies? Essentially, they're buying data that way from Kroger. It's a side door data broker activity, I would argue. And so, we have to think a little more broadly, I would argue, about data brokers and about the ways in which companies try to get around some of the obvious laws about protection.

KATHERINE ARMSTRONG: Just one second. I wanted-- before, Claudia, you talk about the accuracy thing. Before we leave the products and their uses, Joe, if you could describe the KLM example that you shared with Andi and I when we spoke with you.

JOSEPH TUROW: Yeah. I remember reading about this. It's not so much a big data issue. It's simply the notion that people can find out through the website if you're going alone on a KLM flight, what kinds of interests other people have. And then you can decide whether or not you want to sit next to that person. It's not clear to me that other people have-- presumably everybody has the right to say they want their interests put out there. If they didn't, that would be a fascinating question of predictive analytics.

But let me-- as long as we're getting at this-- say one thing that did happen to me that I think people would not have predicted. I was on a United Airlines flight coming from Wisconsin into O'Hare and the flight to Philadelphia was cancelled. They told me to go to a customer service place and scan the boarding pass I had for the canceled flight. When I did that it gave me a number, and to the right there was a monitor that said, the amount of time that you will be taken to be served will relate to your status, your loyalty status, with the airline.

Now, I don't think that most people-- and I was very fortunate, I have a lot of miles-- but there were these poor people sitting in the back, they weren't treated for a long time. And implication of it is, some people will get flights, other people won't. So, my--

KATHERINE ARMSTRONG: So we now have marketing, risk slash credit and airlines?

JOSEPH TUROW: Yeah. I guess what I'm saying is, we don't know when we give these data what the implications are.

PAMELA DIXON: Can I jump in just very quickly?

KATHERINE ARMSTRONG: Please.

PAMELA DIXON: So--

KATHERINE ARMSTRONG: Everybody can jump in quickly and then we're going to move to Ashkan.

PAMELA DIXON: I'm most-- I am not as concerned about ads as I am about eligibility issues. Our focus in our research in this area has been on eligibility uses of marketing and non credit data outside of the FCRA and outside of HIPAA. I understand that the ad information is very fascinating. It's fascinating to me too on a research level. But we're very concerned about the more impactful scores.

And those are definitely-- use of health data as factors, use of scores in health-- which is being done today, by the way-- that include non HIPAA information that held outside of the medical establishment, and also use of discriminatory factors in eligibility decision, which is happening today.

CLAUDIA PERLICH: I wanted to quickly drop on the accuracy-- I'll keep it [INAUDIBLE]. First one, there is an inherent tension between your ability to regulate and keep the model understandable or the score, and the accuracy it can reach. By being able to add 100 or 1,000

more factors into the model, I can double the accuracy and you will not understand it anymore. There is that tension. You have to be aware of it. It's simply the ability to predict is a function of the variety of stuff you give it to start with.

My second comment is on data brokers and scores. One of the reasons we have the data, we use the data use, which is what I call primary-- I observe people's actions-- is, anything derived from it that I can buy from data brokers is absolutely awful in terms of accuracy from what I can tell. So all the scores, whether it's done demographic-- that I can buy your gender and typically people are both. So there is a-- so my experience has been that the data that somebody else has derived somehow is really problematic. And at that point it becomes completely useless.

STUART PRATT: So just a couple of quick-- I'll move through these like a list, very quickly here. So just a quick thought about data broker's overall. And this is just because as CDIA we deal with that term quite a bit these days. It's a newish term. It's a really undefined term.

So I just want to make clear that, really, when you're thinking about data and analytics-- and actually, Joe, I think you said it well-- it could be a closed system of data that has been aggregated by a single entity like Kroger or a search engine, for example. And they may not be selling the data but they're certainly inviting people in to make use of that data to deliver the advertisement. So we don't see this sort of third party versus first party thing that's particularly relevant to do the data broker issue overall. But I just think it's important to lay that out and say that there's both.

With regard to credit versus non credit-- and this goes to Joe's point about getting around laws-- nobody's getting around laws. And we may have a debate about transactions and the definition of those transactions. I think that's what Ed is kind of driving at. But nobody's getting around laws. If you're engaged in making a lending decision, you're regulated by the laws which regulate lenders. And if you're doing it outside of those laws, you are violating laws. And Maneesha's team and others will go out and find you and investigate you and prosecute you for not complying with the financial services laws that apply today.

With regard to developing credit scores, I don't like the term credit scores versus this better term, analytics, kind of analytics. Because credit scores makes everybody think about the credit score that may be based on a credit report. But that's not really the point. And by the way, I think a credit score developer would say, it doesn't matter how many factors I have, I must build a score that is successful in the marketplace. It must be saleable to somebody who sees the outcome, sees what happens. So if I'm developing it for marketing, I want to see that people click on the ads and engage and make purchasing decisions because it's a good analytical tool that leads me to some place where I want to be to make a yes decision because I like yes decision I'm making as a consumer.

Credit is a little bit different. It's about prudential lending, of course. And so, regardless of whether there's 100 or 1,000 different factors, it has to be statistically sound, it has to be empirically derived. And whether or not it's a first party score that's developed by the lender in house based on big data-- sort of the old ZestCash model-- or whether it's a score that's been developed by anyone a CDIA's members who are some of the biggest data analytics companies

in the country, whether it's a fraud score or whether it's a score for credit. The outcome is the key. It isn't measuring factor by factor precision.

But, yeah, developers will look at a whole variety of factors. They may look at 100 times the number of factors that ever end up in the score because they're trying to find the right sauce of scores that will lead to an excellent lending decision allowing them to penetrate and get to more yes's than no's. But to do it in a prudential, safe and sound, sort of banking safety and soundness way. So they're just some quick thoughts in all of that.

ANDREA ARIAS: So, Stu, I think you raise an excellent point. It's actually a follow up to you, Pam, because I think you brought this up and he's responding. Right? What is an eligibility use that falls outside of the FCRA? What is that you're envisioning in your comments?

PAMELA DIXON: OK. So, look, there are scores today that are called either aggregate credit scores or modeled credit scores. So let's talk about aggregate for a second. The Fair Credit Reporting Act, our lovely trusty Fair Credit Reporting Act applies to individual consumers. Aggregate credit scores apply to a neighborhood. So if the person who lives in a neighborhood, it's kind of like an old England where if you lived in a house where there was a debt collection then you were also bad apple. It's kind of the same idea.

And, I'm sorry, but how-- if you're using an aggregate credit score that is a very close proxy for a credit score, and offering a financial product or an insurance instrument to a consumer, I think, technically, they're not covered. Right? However, it's a really important eligibility decision or product offering and this is where I think we have an enormous tension. And these, I think, are the important scores to focus on and they're secret scores. I can't purchase my aggregate credit score. I can't. It's not regulated.

ANDREA ARIAS: So I know people want to respond, and I think the conversation is starting to move to the idea of what the effects of these scores are. Right? So before we jump to effects, we really wanted to get Ashkan to give us his presentation if he wants to come up. So Ashkan is going to give us a brief presentation about some of the privacy issues associated with scoring products, especially about some of the research that he and other researchers have done on emerging trends in online pricing with the use of these scores.

ASHKAN SOLTANI: Great. Could I just briefly make a comment on accuracy--

ANDREA ARIAS: Yeah. Absolutely.

ASHKAN SOLTANI: One thing I want-- and I'll talk about this a bit in my presentation-- but I want to clarify that, in regards to accuracy and these traditional models, this stuff isn't as black and white as we're used to. It's not whether you're qualified for-- well, some of it is-- whether you're qualifying for a job or whether you're qualifying for credit. But we should also be mindful of the ways these aggregate scores, or these numbers, are used to what I want to call do fuzzy nudges. Right? These are things like, how long you wait in line is one of these things where this score might have an affect on subtle behaviors that kind of get up close to some of things we care about.

Other things are like how long you might wait on a call center. So call centers actually have the profiling customer, customer service has this. Real quick-- I'll talk about this-- but, for example, what credit cards are shown. Right? What credit card objects are shown and which you have an opportunity to apply to. How far down on the page or whether it's on the next page. I think those things also influence. They're not direct kind of credit scoring type products, but they kind of influence.

And we know most people don't go to the second page. We know most people will kind of see the options are presented. And, sure, you could definitely dig but it essentially nudges people to a particular outcome that I think we start caring about. Right? And they might not use explicit factors, they might not be-- they might be just data driven. So Google, for example, is notoriously well known for their HR recruitment algorithm. So when you submit a resume to Google they have this awesome matching system that will present you for potential jobs.

And it's not clear whether, and it's likely that they're not using, say, sex or race as an indicator, but there might be that latent property that's in the system that might emerge that we care about. But it's essentially one of these fuzzy messages which is like 10 of your resumes are presented to the recruiter and they're based on a bunch of factors that are essentially scoring but not in this direct yes or no way, but just a probability of. And those kinds a bit fuzzier. So I'll talk about a bit of this.

ANDREA ARIAS: Fabulous. Did you--

KATHERINE ARMSTRONG: So as Ashkan is setting up, I think I wanted to just observe that Pam and Ed have noted that we do have a statutory framework in the FCRA that covers some kinds of data. And I think they're correct to point out that we're talking about these non FCRA products, but using some of the lingo that the FCRA uses, and that's a bit of a challenge. But now, Ashkan.

ASHKAN SOLTANI: Sweet. All right. Wow. That's loud. Hey, everyone. So I want to just briefly talk about some of the research-- and I decided to just keep it, since it's a five minute quick presentation, I'm just going to talk about some of the research I did in the past on scoring and use of data. And so I'm going to briefly talk about the methodology and how I did it, the findings, and some comments on data sources.

And so most of this research was from a piece we did for the Wall Street Journal on sites varying prices and offers to consumers based on data about them. And this methodology was really kind of basic. We kind of crawled the web with a variety of user agents. This is-- so your mobile device or your browser will-- it's known as a user agent. Sometimes Firefox is a user agent, sometimes Safari means you're using an Apple product usually, whether you're using a mobile device. That's your user agent.

We looked at different proxies for different locations in the world. Multiple locations in the US and multiple locations in the world. And then we built profiles. We built, essentially, user profiles that would, say, browse Matlock sites and Scrabble kind of games versus someone-- potentially someone that only connects from the west coast that checks car sites and electronics

to try to generate profiles. And we verified these profiles by looking at various dashboards for the profile managers.

And so we essentially go through and iterate the web and check a particular website, say, 1,000 times or tens of thousands of times with a variety of permutations to see statistically what offers get presented to who. And so it's essentially black boxing-- or attempting to black box some of these.

And so some of the basic findings. So user agent-- this is what browsers people use. Some people might have read this article where-- this wasn't our research, this was another team-- but they had identified how Orbitz was simply showing luxury hotels to Mac users. So this is how far down on the page or whether you had to go to the next page. And this is a subtle nudge. They argued that, well, look, Mac users are posh, they want to spend a lot of money on a hotel so let's give it to them. There's no problem with that, this is just kind of a highlight.

We also found that actually, in fact, Orbitz was giving discounts-- so they were calling these mobile steals-- to mobile devices users, smartphone users. And so again, probably no problem with that. This was actually not Orbitz doing this, this was the hotels providing these offers through Orbitz. Orbitz provided them the functionality, the technology to do it.

But one thing to think about is, for example, who buy smartphones? Right? Usually people who buy smartphones have some disposable income to pay for the data plan and pay for the \$200 for the phone versus the free device. Right? This was a few years ago. And so, again, a good proxy for a loss leader for higher net worth individuals possibly, but also simply just using the user agent as a proxy for this kind of thing.

I don't know if people fly. In flight, one of my first experiences was when you fly on, like, Virgin America and you have in-flight Wi-Fi, the price they charge you is based on your user agent. Right? So this is both my desktop, but one advertises as an iPhone and the other advertises as a regular Firefox browser and they charge different prices. And they might argue that maybe mobile phone users use less data than iPhone, although both provide-- they have an iPad video streaming app, for example. So it's not clear. But again, this is another example of charging different prices. I don't know what the legality of this, don't try this at home kind of thing, but it's a proxy for you device.

So location is another. And Pam kind of raised a really good point about location being an indicator for other factors, not just where in the world you are. So we looked at Staples. So Staples is the office supply store. And they were charging different prices for goods based simply on your zip code. And we dug into it a bit and it turns out that, in fact, the algorithms seemed to have a higher likelihood to charge you more based on whether or not you were near or-- further or closer to a competitor's store. So they had mapped out where the competitors were and essentially were charging you-- on staplers it was \$1 or \$2 but on some of the other items it was up to \$100 for the same safe. So you could order something online and, depending on where they thought you were, they would charge you a different price for the same good.

We also found that it wasn't just Staples. Other suppliers, Home Depot, for example, Rosetta Stone, were giving you discounts based on where they thought you were, where you were located. And again, even Discover, the credit card, was charging-- was providing their It card offers only to certain regions. So if you tested the website, if you visited the website or if you visited sites that featured their product, they would only show that It Card to certain regions. And the card had different benefits, different kind of deals essentially associated with it.

And what's interesting is we also looked at, for example, try to correlate the Staples stuff with weighted average income. And, in fact, there was a correlation. Right? So the places where people were getting charge more, were in fact places-- sorry. Places where people were getting charged less were, in fact, places where people made more.

And then we talk into-- and so again, this is an interesting kind of commentary where it's good enough to provide offers or show deals, you can always go to the store and see what your price is. But online it was a little bit different because, in fact, all you had to do is, in this case, was you didn't even need a proxy, you could just set your cookie to whatever zip code you wanted to pretend to be. And they were relying on this inaccurate signal as a way to price you.

And then the last kind of important component of that methodology was permutations and profiles. And I'll admit, this was a kind of one of the least successful parts of our research partially because it's very difficult to black box the profiles as they change each time you sample them. You corrupt your profile each time you use it. So if I check a kids site as an adult, I might then attribute to those factors.

The other thing is the spam algorithms and that fraud detection algorithms are incredibly good. So they quickly identify whether you're human or not. And so they kind of-- the ad engines will kind of look for click fraud. And so we were tripping up a bit against that. I have a new methodology for how I would do this next time which is a bit more robust, kind of crowd sourcing it essentially, or maybe more like a botnet. A consensual botnet. A consensual botnet.

But some of the things we've found, for example. NextTag is a search engine where you can search for products. You can search for like, again-- I don't know why we were focusing on scanners and office supplies-- but if you went through NextTag you would get cookied as a NextTag customer. And as such, you would get different offers up to \$50, \$100 difference for the same items based on whether you had these cookies. So again, profile based kind of-- and they were doing really clever stuff to not trip up-- not to let their competitors know that they were charging lower prices. So they would, in fact, show the price as a GIF, as an image, so that if you crawled their site, the price would be \$4.99-- a computer would think the price was \$4.99-- - but the image that a human would see would be \$3.50. And so they were trying to actually kind of adjust and score differently on this site and then let users see the price. It was kind of some clever stuff they were doing.

And then finally, this was a story earlier that one of my colleagues did and then we followed up and verified the same results which is Capital One credit cards when you go to their site and try to pull up-- I think Emily actually worked on this story as well. When you pull up a website and different credit card offers, you would get, essentially, Capital One would ping a data supplier

x+1, which is one of these data networks, and they would score you as the type of customer you are or type of credit you're likely to happen. And those would effect-- show what what credit card offers you received.

And ultimately, of course, when you went through and applied for the card, the credit decision would hit a real credit check. They would still-- your qualifications of whether you qualify for one would be coming from Experian or one of these databases. But the offers you were given were based on some of the kind of fuzzy data that we're talking about. We found the same type of thing pulling from data from-- so like DoubleClick and RU4 which is x+1-- this is still-- this was last night or couple nights ago. I just verified that they still use these indicators.

And to the degree that Claudia said, we don't know what data. Some of these are actually explicit. So some of these will-- they will explicitly ask for the types of sites or credit scorings. And there's an API that specifies and a programming interface that specifies the type of customer that is. I've done some work with some of the online dating apps and they specify what your marital status is or whether you smoke or whether you do drugs. And and these are not fuzzy factors. These are explicit categorizations that the data broker thinks. And they can be inaccurate, but they are at least specified explicitly which is what's interesting. So whether you're high credit or medium credit.

And mostly I want to just talk about the data sources because this stuff is made possible by a number of front end engines. Like, so this is Omniture's Test and Target Suite. All it is is it lets you kind of experiment with different offers, different profiles, and see what's the most optimum for whatever task you are trying to achieve. And so again, nothing inherently wrong about the system. It's a very easy to use, click to use system. You can vary the language, you can vary some of the attributes-- the price, et cetera.

But the key is that you can integrate this with a variety of data sources. So you don't-- you can pull data, you can use for these AB testing, a variety of factors. This is, for example, geotargeting or sex or age. And the question, the thing that it raises, is that you have these sophisticated tools that simply just are doing optimization. But they are pulling from a set of data. There's a really large data set. Everyone's seen this graphic. It's like the most overused graphic.

But it does indicate that almost everyone in this kind of red box is someone to purport to sell some sort of data or provide some sort of scoring that you can use to do this kind of AB testing. And so the stuff is going to have interesting outcomes that we have not anticipated relying on inaccurate data without a lot of transparency and very hard to black box, as I've said. And so I think that's kind of the topic we want to dive into. And just as a final note, we ordered the same-- this is great-- we ordered the same stapler for two different prices and they both were the same, they worked the same. It was great.

ANDREA ARIAS: Thank you. Thank you so much. All right. Well, with that presentation, I really wanted to give the chance for the panelists, particularly Rachel and Stuart, I'd like to give you a chance to kind of give us your thoughts about some of the kind of findings that Ashkan has found in terms of the use of these predictive models and the effects that it might be having on consumers.

STUART PRATT: Do you want me to dive in?

RACHEL THOMAS: You go first this time.

STUART PRATT: OK. So I'm just going to quickly work my way through bullets and then Rachel can do an excellent job of presenting a much more detailed and probably better presentation of all the details. So a couple of things. First of all, I used to run retail stores all across the Washington area in another life many, many years ago. And, of course, we rewarded loyalty. I don't know what the epiphany here is with-- you know, when I was on an airplane and they were pulling bags off the airplane, you're darn right I wanted my gold card stuck to my bag because I was loyal to that airline to be the last bag they pull off the airline because I'm hoping my loyalty means something.

So I don't know that that's an epiphany. That's been around forever. Everybody wants to sell, everybody wants loyalty, everybody wants to reward loyalty because you want more people to come back. So that's just kind of a macro thing. There's no aha moment there. Everybody wants to be treated as a loyal buyer. That's all. I mean, again, whatever the point is.

With regard to differential pricing or whatever the term is, just a quick reaction to that as well. I mean, I go to the airline website and then I go to Kayak or some other aggregator and I look across both of them to see. So I guess the big message there is, frustrate the analytics companies and go shop really aggressively and make sure that you understand the different pricing opportunities that are out there and don't be linear in terms of how you behave online. So again, I mean, I think there is a-- it's not that there's an unsafe marketplace out there, but consumers certainly should shop.

With regard to the alternative data, other data that's out there, just remember that these new data sets are potentially going to allow us to reach consumers who are often not included. Consumers who are sort of the unbanked and the underbanked and to bring them into traditional lending context and others. And it may start with marketing offers before you ever get to firm offers under laws like the Fair Credit Reporting Act. So big data is an opportunity for inclusion. It's got to be done right, the accuracy standards will apply when you move into the lending context, the fairness protections of ECOA and other Equal Credit Opportunity and other laws will apply, the protected classes of consumers are protected.

But that's a really important point that these data are opportunities to include not just to exclude. I mean, I think so often this is a glass full kind of discussion. I think it's a full glass discussion. There's an enormous amount of opportunity here. It's good to have a panel like this, I think, to flesh out a variety of views. I think it's really helpful panel. I'm learning. It's good for me to be here so I appreciate Andi and Katherine having me here.

I just think that there's a better story. It isn't just a press down on consumers. But I'm still just sitting here as a manager of businesses which had relationships with consumers saying, you bet, I had salespeople who definitely went to the people who bought the most first because that's how I got my profit per square foot and that's how I continue to pay salaries and monthly salaries that I had to meet. That's all there is to it.

ASHKAN SOLTANI: Just a quick comment. I'm curious who wants to be included in that higher priced consumer category?

STUART PRATT: That's why you shop.

ASHKAN SOLTANI: Right. But I--

STUART PRATT: I mean, that's why you shop. That's why-- my wife is a much better shopper than me, she always has been. She berates me all the time because I would go to a big box retailer and buy everything at one store. My wife shops at four different grocery stores because of the quality of the product and the prices of the product. We just are two different behavior-- those are two different behaviors in the marketplace.

ASHKAN SOLTANI: Right. So the shopping behavior here would be having-- building an architecture like I did to shop for a stapler to find different prices and to delete any of this information associated to you and, God forbid, you use an authenticated source like Google or Facebook that requires a log in or is tied to your credit card to your purchase device. So you have to then use anonymous cash and all this kind of stuff. I think that's a little much for most consumers.

RACHEL THOMAS: So I want to talk a little bit about Ashkan's presentation which I think was actually incredibly-- not actually, it was-- incredibly helpful in terms of understanding how the back end works. Right? So thank you for that.

I think I agree with Stuart that loyalty is something that consumers respond extremely strongly to. They want to be in a loyalty program, they want to be given that additional offer because they shop in one place and not another on a regular basis, et cetera. And those programs have grown because that's what consumers have demanded. That if I'm going to be loyal to you as a brand, then you make darn sure that I get something back for it.

Now, again, we can talk about the outer limits of that when it goes beyond marketing, but as far as marketing is concerned, loyalty makes sure that you get better offers over time. But also, let's remember, businesses want new customers as well. So a business is as likely to give a discount to a loyal customer, it's equally likely to give a discount to a first time customer to make sure that that customer gets involved and then will come back and become loyalty in the future. So this isn't a matter of one or the other.

And just to sort of go back to the bottom line here. Ash made a really great point about the marketing offer-- you might get one offer or the other-- but then there is that firewall to whether or not you're actually going to be eligible. And I think an important-- a helpful way to think about that is, the Fair Credit Reporting Act-- I'm not going to get into it, I promise-- but it uses the term consumer initiated in terms of the kind of transactions that are covered by FCRA. The consumer initiates and then it's not in the consumer's control what happens next in terms of the eligibility decision.

In marketing, it's a marketer initiated transaction, but it's the consumer who's in control of whether or not they respond to that marketing offer or they go around that marketing offer and say, that's not really what I want. I don't want 20%, I want 50% and I'm going to walk in the store and say so.

KATHERINE ARMSTRONG: And, Rachel, I think that's a really great point but I think Pam and Ed are-- I'd like to hear what they have to say because I think they are talking a little bit about that very big fuzzy space in between the loyalty marketing and when you get into eligibility. So I'd like to--

ED MIERZWINSKI: Well, sure. And, you know, I think what Ashkan was talking about is not-- he's not against loyalty cards. He probably might have some-- he might have a rewards credit card, I don't know. But what he's against is consumers being selected based on secret profiles to be chosen to pay more. Nobody wants to pay more. Everybody wants to pay less. But nobody wants to be put in a box where they pay more.

And in a non transparent system where thousands of bits of our lives are being collected about us, shared and used to decide who will pay more, my concern is not with big data per se. My concern is with, can we use big data in a positive way to promote financial opportunity? I don't want banks to figure out which consumer we can ding for more overdraft fees. I want banks to figure out how to serve the under banked using big data to save money and encourage the use of the right accounts that makes sense for that consumer to be able to build up assets.

Again, I have loyalty cards, I have rewards cards. I think that some seats on an airline, some seats at the last minute, seats right down in front at Yankee Stadium, are worth more than others. But I think a stapler is a stapler.

PAMELA DIXON: So this conversation has gotten to, really, the good part, really. Right? OK. So I'm just going to give the nut grab here.

So, look, big data is an opportunity for inclusion and it's an opportunity to help people. I've seen this with my own eyes in other countries and in this country. It's incredibly important that we acknowledge that. And that when we target vulnerable populations or use sensitive factors that these are used with great transparency, oversight, and consumer control. And are unfailingly beneficial to consumers. So there should be no secret scores and there should be no secret factors.

As a result, and to facilitate that, there's something we can do, I think, that is a fairly-- it's a tweak. And I'm all for tweaks because they're doable. Right? So creators of consumer scores, whether they be static or ephemeral, enterprise, public, et cetera, if they stated the purpose of the score, if they stated the composition of the score and the intended uses of the score, and allowed uses of the score, then I think that that would go a very, very long way in transparency. And I believe that would also pull that under Section 5 of the FTC Act. And then we would have some oversight.

We all know that Section 5 is broad and it would be very difficult to enforce a lot of this. However, it would provide a tweak and a first step toward bringing fairness while allowing benefits to occur. We have to have both. We have to have both. No secrets scores and no secret factors.

ANDREA ARIAS: I think Rachel want to respond but I do want to follow up on something that you just mentioned. OK. You said there should be transparency and consumers should know about it. How do you communicate this to consumers given there's so many scores and there's so many factors that go into these scores? And also that they don't even know they exist. Right? So at what point do you communicate this information to consumers too?

PAMELA DIXON: There's no perfect or beautiful answer to that. I think we're all struggling with that right now. How do you communicate in a either short or long or mid-term or holographic privacy policy? Those things are, I think, in the midst of being decided right now. But in the interim, a privacy policy would be a great place. This has its flaws, I am the very first person to admit this, but we need to start somewhere. And I'm all for starting with a tweak because protecting vulnerable consumers is a necessity not an option. And as a result, let's start somewhere.

RACHEL THOMAS: So I just wanted to add, I couldn't agree more with Pam the importance of making sure that when vulnerable populations are at stake or at target or the topic of conversation, transparency and making sure that they are not treated in a discriminatory way is incredibly important. So I think the good news is that we do have, not just FCRA, but many laws that make sure that doesn't happen.

There's FCRA, of course. The fair lending laws, of course, apply there. And I would argued that the Federal Trade Commission Act-- the FTC Act Section 5-- if unfair or deceptive acts or practices, if the marketing or the advertising is unfair to a vulnerable group in some way, that that would already be covered. DMA also thinks this is incredibly important such that we regulate that in our ethical code as well.

One of the first articles in the almost 60 articles of requirements for any marketer doing anything is disparagement. Make sure that any marketing that you undertake is not disparaging to any population and particularly vulnerable populations. So this is something where, if there are problems, that we are not enforcing the laws that we have and that we should be in greater-- put greater resources towards that to make sure that the kinds of things that Pam is talking about are not possible. Protections exist. We have to make sure that they are acted upon.

PAMELA DIXON: I don't think most of these scores actually are protected. I really don't. I think they escape--

RACHEL THOMAS: Give an example of, like, just for the sake of--

PAMELA DIXON: Aggregate. Aggregate credit scores, I think, are an excellent example, and modeled credit scores. So they are used to provide offers of credit, and even to set initial insurance rates, right?

RACHEL THOMAS: So an offer of credit, though, could--

PAMELA DIXON: I'm not--

RACHEL THOMAS: --prescreen.

[INTERPOSING VOICES]

PAMELA DIXON: But the initial--

STUART PRATT: That's the bright line, I think, you're doing.

PAMELA DIXON: That's right.

RACHEL THOMAS: Right.

PAMELA DIXON: That's correct. That's exactly right.

RACHEL THOMAS: This is such an important bright line.

PAMELA DIXON: We're at the razor edge of where the Fair Credit Reporting Act ends and something else begins. And I'm talking about the millimeter to the right where the something else begins. So I'm not talking about a firm offer of credit. I'm talking about the offers that really color and make a person's life different.

And we haven't talked a lot about health data. In the report we're coming out with next week, we talk a lot about how health data is being used in scoring. And this is health data that's been acquired outside of HIPAA. And when health data is put into scoring factors it's extremely prejudicial. And no one has-- there's not a law that covers this. Well, a little bit, FCRA, but it's not applicable.

RACHEL THOMAS: So when the--

PAMELA DIXON: That's the piece I'm really concerned about.

RACHEL THOMAS: No, I hear what you're saying, but I think-- I think the FTC has taken action in these areas, and very important actions to make sure that FCRA is covering exactly where it needs to and that there is no grey area. I think the Spokeo case was a really good example of that. FCRA has worked for 40 years and I think that case showed that it continues to work. If third party data is used for a permissible purpose under FCRA then that data is a consumer report and the agency or the organization is a consumer reporting agency and FCRA covers it and the problem is solved. So let's make sure that that-- thank you and let's make sure that those kinds of cases continue to happen where FCRA covered data is being used in ways that are not in line with the law.

ANDREA ARIAS: I think Ashkan wants to jump in.

ASHKAN SOLTANI: Yeah. So I'm trying to--

ANDREA ARIAS: And Claudia.

ASHKAN SOLTANI: I'm trying to understand the piece where-- absolutely-- so the back end verification happens through a FCRA approved process. If I'm never presented with the opportunity to apply for the lower interest rate card, where in the-- kind of, how does that--

RACHEL THOMAS: There is no reason you should ever have to do take a marketer or anybody else up on the offer that your given. That is completely separate from your eligibility to get the product. So if you don't like the offer you have, that isn't the only offer that is available to you.

ASHKAN SOLTANI: Actually, so--

RACHEL THOMAS: That's the law.

ASHKAN SOLTANI: --when I tested credit card sites, like Chase, for example, or Capital One, you would repeatedly visit the site, you never get one out of maybe 100 times or statistically a low probability of times, you would get the other offers. So as a consumer, if I reload the page, I'm not given the choice to say, give me the zero interest card.

RACHEL THOMAS: Did you call the credit card company to ask what offers?

ASHKAN SOLTANI: Do most-- I mean, so this rings to me a little bit--

RACHEL THOMAS: If I don't like the offer I'm getting I go somewhere else to try and find--

ASHKAN SOLTANI: Right, right.

RACHEL THOMAS: --an offer that I actually like. That's what I'm getting at.

ASHKAN SOLTANI: So let me try to find an analogy that might work. So everyone can vote, right? You can-- and you get verified at your polling place. But you can make it very difficult for people to vote. And we've historically seen people putting voting booths in places that are difficult for consumers to go to and-- for voters to go to-- reduces the rate at which certain populations will vote. Right? And I think this kind of butts up against that thing.

When you make it slightly difficult for people to do a particular outcome-- and sure, absolutely, you could call, you could scour the internet, you could research and find other offers. But we know most people don't call. Most people take the offers they're given. They put some amount of credit in their-- some amount of effort in their busy lives to do a set of activities, one of which is try to research credit card and take the best deal that their search engine gives them.

CLAUDIA PERLICH: I wanted to--

JOSEPH TUROW: Could I-- oh, I'm sorry.

ANDREA ARIAS: Why don't we have-- I think Joe hasn't spoken for a bit. Why don't we have Joe jump in and then we can have Claudia.

JOSEPH TUROW: I wanted to pick up a little as to where Ashkan was coming from. Putting in to a broad historical perspective, I think we're really at a very different point in terms of how we understand pricing and what it all means. I think if you look, historically, at the US retailing situation, the 19th and 20th century was about the progressive, relatively speaking, democratization prices. You could walk into a store and pretty well you would see the prices. Of course, some people who had different prices. Some people went into a back room.

But, generally speaking, prices became, for lots of interesting reasons, democratized. We're moving away from that ideal in very interesting ways. And not just in the online or mobile space. Brick and mortars, now, change the prices by the hour and change the prices by the person. So, literally, you could be walking into a store and the prices would be different for you, particularly with the new Apple Bluetooth situation where you walk through the store and it actually knows who you are.

That's a very different way of thinking about the world. And I think-- so there are some really, really important issues like financial and health. But in the broader sense of how we're going to see one another and understand ourselves, if we're walking through a world where we're consciously aware, for reasons we have no idea, we're getting different offers, different deals, different understandings of us based upon calculations of our lifetime value-- which usually means five years-- by a retailer that we have no idea why it came, that's a different mindset of how we understand the world.

And people are going to have to catch up with that. I think most of us are still in the 20th century. And there may be good reasons why we are encouraged to be in the 20th century thinking about this. But the world is changing so drastically, it really creates incredible tensions.

CLAUDIA PERLICH: I actually really liked because that's the direction I was thinking about as well. I think there are two questions. There's one-- are you comfortable with the brave new world of this kind of differential pricing? The question is, what role does alternative scoring play? Honestly, what Ashkan presented, it's not about alternative scores. It's about the big picture of using data. There isn't even a score. I mean, it's a flag on my user agent.

If you really want to make every single data point a score, then, that's kind of infinite. You can't govern that. He was really talking about the use of single data points. That's very different from the question of well defined scores that are aggregates or even what I presented. My models would charge rich people more because they're more likely to buy at higher prices than poor people.

So his findings are human decision. There wasn't experts that are, hah, those guys must be rich, let's charge them more. That was no model involved. It's singular use of data points.

ASHKAN SOLTANI: That's actually not true. So in the user agents, sure. But in the credit card offers, remember--

CLAUDIA PERLICH: Oh, agreed.

ASHKAN SOLTANI: So  $x+1$  was-- it determined by some scoring whether your credit, for example, it would determine-- or the location. So location would determine, based on some other factors, a score which is your distance to a competitor.

CLAUDIA PERLICH: I'm just saying it's a range. It goes from a single data point all the way to these aggregates of everything.

ASHKAN SOLTANI: Absolutely. Just clarifying.

KATHERINE ARMSTRONG: Joe, we talked earlier in some of our conversations-- oh, I'm sorry, Ed.

ED MIERZWINSKI: Oh. Yeah. I just wanted to say that the issue-- I do care a great deal about the Fair Credit Reporting Act, but when we don't cross that line of determining eligibility or whatever, I care about the scores on the far side of the line. I agree the FTC has done a good job with companies that have crossed the line by selling information about your friends on Facebook or other social network sites, that bears on your reputation and makes you a credit reporting agency. Good stuff.

But on the other side of the line, a lot of these credit card sites that you go to find the best deal are actually what are called-- and I can't believe-- I don't think this term has been used yet today-- lead generation sites. And lead generators auction you off in real time, not to the lowest or the best bidder for you, but to the highest bidder. And you have no idea. It's a completely non transparent process.

Now, sometimes they may send you to Cap One in the credit card case, sometimes they may send you to a third tier credit card company. But the lead gen sites are also primarily used by the bad guys on the internet, the online payday lenders, the for profit schools, and others. And again, they're paying based on all the information they collect about you for a score that makes you someone that they can take advantage of. And that needs to be looked at.

And, fortunately, the states of New York and Illinois, and other states plus the CFPB and the FTC are looking into this. But it's a very important area, scores that are outside the FCRA. When we get to a world where the FCRA is small and these other scores are big, that's bad. That's a bad world.

PAMELA DIXON: I think we're already at that world. And I want to go back to the point I made about the Klout score. So in the report that we have forthcoming, we describe a gentleman who was denied-- actually he lost a job offer and was told he was denied because his Klout score was deemed too low.

So it caused us to do a thought experiment. Is Klout a CRA? And we had to come to the answer that it is not, otherwise every single entity on the planet will be a CRA. So we have to also apply first amendment issues to this. There's a huge tension. We can't make everyone who uses a piece

of data for eligibility reasons as CRA, so given that, what do we do? And that's what I'm saying. And I think we really need to have transparency as an important first step. No secret factors, no secret scores, tell people what's happening, and then let's start figuring things out.

KATHERINE ARMSTRONG: Thank you, Pam. Joe, I wanted you to take a little bit more time to speak about the future. I mean, how do you see some of these scores being used in the social, in the mobile, and other contexts?

JOSEPH TUROW: Well, if we think about scores broadly, meaning indexes of how people act and predictive analytics in terms of where they will go, my sense is that it simply has to become more and more pervasive. And the reason I say that is because of the hypercompetition that exists. We are in a world today where the meeting between brick and mortar and online world is so competitive. When you're competing with Amazon that doesn't worry about margins, for example, seemingly, that raises lots of interesting questions.

And, essentially, I see it as mobile, wearables, and even cars. We're going to be in a situation where our car will be part of our decision making and the decision making about us. We'll be in situations where it is possible, if you give your permission, for cameras to look at your face. There is a company now, Emotient, that can actually look at facial features and decide certain aspects of what you think, your emotions, when you're purchasing something. There's a Russian company, and actually I think HP has a similar thing, which can look at you at checkout and then try to connect you as you're moving around stores and elsewhere.

ANDREA ARIAS: Joe, can you lean into the mic. We're having trouble hearing you a little bit.

JOSEPH TUROW: So the idea here is that more and more it is a question of not so much the technology but what we want to put up with. The competition in the world is going to be that predictive analytics is the future. I think the 21st century is about data. And data is incredibly important.

Companies have to do this. And they will do it as much as they can with the idea of, I'll get at people to see if it's relevant to them. And thereby-- and I won't go on and on because it's a fascinating topic-- but the issue of relevance is at the core. And it's terribly important. People want to get relevant ads. I think they want to get relevant offers and relevant deals.

The tension that exists has to do with how do I do that while not having my data being used for things that I don't even know about and that I may not agree with. What is the seepage of those data elsewhere? OK. How am I being scored that may affect some other parts of my life? If I get a discount that's relevant but I give in some data-- that's terrific, I'll give you this stuff. And then it gets used in ways I don't want. All of these things are part of the tension that we have to deal with in today's world.

Everybody wants relevance. The question is, do they really know the price of that relevance?

ANDREA ARIAS: So I think that's an excellent point. And I know we're running short on time, but we really want to talk about some of the solutions that folks think need to be implemented to

the extent we need any. So I'm going to open it up to the panel to the extent that anybody has any thoughts on this. Ashkan?

ASHKAN SOLTANI: So I was-- one idea might be-- and this is, again, pie in the sky. Let's talk a few years out. If we can define the contours of the uses that we care about that are kind of off limits, and we're trying about data and algorithms, kind of like what I've put together, I wonder if there's ways to do basically unit tests, test cases where you basically feed in data into an algorithm, feed in population, feed in either fake users or real users. Or require auditing or reporting on the output of the classification such that you can audit the results and say, look, whatever the data input that you have, whatever the sources are, you're clustering these users based on race, or you're clustering-- you're providing offers based on sensitive categories of information that we don't want. And as a result, this algorithm seems to be discriminatory. It's kind of pie in the sky, it's black boxing.

But it's, essentially, I think, because there's so many sources of data, because there are so many different algorithms, because oftentimes the creators don't explicitly-- so the examples I showed were explicit declarations-- oftentimes as Claudia has described, it's clustering. It just so happens that you cluster and you're clustering based on distance from competitor, but you're also happening to cluster based on race or ethnic type just because that also correlates to zip code. And so if you start seeing that type of behavior in the output of an algorithm, then you can start saying, well, either the algorithm or the data sources are problematic. Sorry. That's a little [INAUDIBLE].

KATHERINE ARMSTRONG: That's all right. That's good.

CLAUDIA PERLICH: So my-- it's not necessarily an answer. I feel strongly that it really comes ultimately down what you do. I think we have to focus on decisions that we are comfortable with making. I consider it-- there is the pie in the sky. Getting there, it's a long way from where we currently are. The challenge of predictive modeling is it's a reflection of the current biases of human nature as a reflection of the fact that certain demographics are in worse economic state. And the model will pick up on this and reflect that directly.

And I have a hard time making the model not do that. It's very hard for me to insert my morals into what just the state of the world is. My morals come to the point where I'm making decisions based on what that model tells me. I think that's, for me, where I can have a judgment easier than try to sift through the incoming and what it may or may not mean.

KATHERINE ARMSTRONG: Everyone's going to have an opportunity before we end to make a final comment, but now with what both Claudia and Ashkan has said, I wanted to raise an issue that the recent NCLC report described. And it was a scenario where American Express lowered the credit limits because of other customers who shopped at places that consumers shopped and they had a poor repayment history. And this is also consistent with some of the other issues that that report raised about the discriminatory impact. And I'd like to get some comments on that.

PAMELA DIXON: I'm concerned about cohort scoring. So who your friends are kind of tells other companies or entities or health care institutions who you are. It's a predictive modeling

validation tool. However, again, I come back to we can't have secret factors and secret scores. Transparency is going to do a lot to ease some of this and I think we're going to have to find a way to meet the middle.

You have to validate the score, right? But if you're validating a score in a discriminatory fashion, that's a huge problem. But we're never going to know about it unless someone's done some very surgical strike research.

STUART PRATT: So any transaction that AMEX would make relative to portfolio credit cards, we all know regulated by those same laws-- that alphabet soup of laws we talked about before-- so there may be other instances that are outside of the credit portfolio context where I suppose you might have some conversation about the effects. But in the context of a portfolio, if you're going to change the contract, something about those terms, you have to control for all the current law factors that are out there-- ECOA, Disparate Impact, Fair Lending, anything else that would apply to that portfolio. So there's a-- this penumbra of protection, if you will, around that kind of portfolio decision.

We don't know whether that was a good decision or not. We don't know if that was an effective decision or not. We don't know if that was an experimental idea in the midst of the recession as every card issuer was trying to figure out what to do to measure risk as card portfolios and, of course, all financial services portfolios begin to crater just a little bit in terms of size of risk population which was much, much larger than had been the case historically. So I mean, there's a lot to think about. So we're getting just this little tiny anecdotal moment here but not much else, really.

KATHERINE ARMSTRONG: That's a good-- that's an excellent point.

ED MIERZWINSKI: I would just say briefly that if companies do this and they do it on a non-protected class discriminatory manner, they may not implicate any of this alphabet soup of laws. Companies like LendUp and Moven-- if that's how you say that word, I've never used it before-- are making decisions about who to make credit offers to based on their social networking status. But they're not credit reporting agencies. They're simply making decisions about their own customers or potential customers. They're maybe not regulated. So we really need to look at regulating the system of scoring that isn't regulated today.

ANDREA ARIAS: And, Ed, to follow up on that. What do you envision would be the way to regulate if, in fact, they're not regulated down to the FCRA or any of the alphabet soup?

ED MIERZWINSKI: Well, I think the first step is really transparency of the online scoring system. The graphic that Ashkan put up of all these hundreds of companies. They're all business to business companies. Nobody knows who they are. In the past, you knew that you had a relationship with your creditor and, although you didn't choose your credit bureau, you knew that you had the three credit bureaus and your creditors who you could choose. But you didn't know about all of these other companies out there that we're providing services.

And that needs to be more transparent and consumers need to have rights when their information is used. The right to look at their profile of a data broker, the right to change their profile of a data broker, and the right to block the use of their information for other purposes. And there should be some disclosure just like there is when you're denied credit on the basis of a credit report, that you're denied credit on the basis of some other kind of report.

KATHERINE ARMSTRONG: Ed, With respect to transparency disclosure, I'm wondering about choice for consumers and whether you have an opinion about where in the ecosystem the consumer choice should occur.

ED MIERZWINSKI: Well, we don't have a lot of time. If you're asking me, I just say I would refer people to look at the final commission report on privacy. I think it's an excellent background around all of these questions.

KATHERINE ARMSTRONG: OK. I think it's time that we're going to run down this row and let everybody make a final comment before we--

ANDREA ARIAS: Wrap up.

KATHERINE ARMSTRONG: --conclude. So Rachel? You're first.

RACHEL THOMAS: Can we start at the other end this time?

KATHERINE ARMSTRONG: Or would you like to be last? OK, we can do that. Ashkan?

ASHKAN SOLTANI: So one thing that I think kind of-- sorry. One idea we might have-- I think Claudia is absolutely right that this is a very difficult thing to get at and to underscore. One thing we might want to do is explore the FTC authority, for example. When a company says, you're getting the lowest price and you're actually not. You're getting different prices based on things. Or Joe's getting a lower price than I am.

Should a company be required to say, you're getting the lowest price for you based on this information or you're getting the best credit card deal for you based on this information, or can they just outright say, you're getting the lowest price. Because that seems like an absolute statement. And I wonder under Section 5, there is authority to at least nudge or poke at that.

KATHERINE ARMSTRONG: We can do this in any order just as long as everybody gets to say something.

CLAUDIA PERLICH: I'm just going to skip my right to have a final word here and leave it to--

KATHERINE ARMSTRONG: Thank you.

CLAUDIA PERLICH: --the panel.

JOSEPH TUROW: I'm just going to say something that maybe quixotic. But we have found in survey after survey-- I think five times-- that people think that when a site has a word privacy policy on it, they think that it means a site doesn't sell or trade information without their permission. This is 56% to 62% of Americans. 75% don't know that, in fact, it's true that they give up. They don't do that necessarily.

So the only thing I would suggest here-- and it's only a beginning but it would cause an interesting amount of chaos in the industry-- which is, if a site uses your information without explicitly getting your permission, it's deceptive by the FTC and it shouldn't be called a privacy policy. It should be called using your information. That would be an index to people to be careful. It would, right off the bat, say, be careful. If it says privacy policy, you know that you're safe. If it says something else, you know to be careful. And I think that would be the beginning of an interesting conversation with the industry.

PAMELA DIXON: So just to roll down the line. Why not? So there are many new scores. Many. Many, if not most of these, are outside of the current regulatory structure. Some of these scores are much more important than others. Some are not important, some are very important. And the deciding factor is the impact. And we're focused, really, on eligibility uses, especially those that are happening outside of regulation. And they are.

We really like a solution, a first step of real transparency that's meaningful. No secret scores, no secret factors, discussion with industry so we know what's happening, and a real meaningful commitment from industry to have transparency about this. We'd really like for there to be oversight and disclosure to the consumer of purposes, composition and uses of the important scores. Probably not all of them. There's too many. But the really important ones that matter.

ED MIERZWINSKI: Well, although I mentioned that I got a fishing catalog by mistake, I don't care about that kind of marketing if I didn't make that clear. But I do think that financial information, health care information, and information about children, needs to be looked at in events like this in greater detail. I'm encouraged by events like this being held. I'm encouraged that recently it was in the press that a number of civil rights groups have developed a platform on the use of big data for financial opportunity. And we're starting to look at this-- and we don't have the answers yet today-- but it's encouraging that we're starting to create a framework of answers.

STUART PRATT: So, for me as the CDIA, I'm just going to go back to what I said at the very beginning. Risk management matters. It's critical, it keeps us safe, it ensures the transaction is me when it is me and it ensures the transaction stops when it's not me. So bank safety and soundness matters.

It's important that we have ways to measure risk and to rank order consumers in terms of risk. And just a couple of quick thoughts about the glossary-- and I know this is kind of nerdy stuff here-- but I hate the data broker term. It's a really sloppy term. It wraps around all different kinds of US business models and it conflates issues in the public policy world as well. And we've seen this actually in legislation that's been introduced on the hill. So it's just a crummy term. I suppose

if I could get out my big eraser I'd erase the term data broker and we would try to parse through the issues in a little more refined way.

Get rid of the term score. The only reason I advocate for that is because it's too often conflated with credit score, too often conflated with what consumers now think of as a credit score. So again, this is just sort of marketing stuff. We're communicating with consumers through venues like this. We ought to pick terms that make sense to consumers. I think, Joe, your term about using my data versus privacy is a kind of example that pivots off that same example. Using my data is different than privacy which may be more and more of this term that we don't understand or connect with this much.

By the way, the problem with data brokers is it really doesn't just-- it kind of lumps together first party, third party. We don't think those issues matter very much. Our members are third party databases. Data flows have come to third party databases. It's how the American economy operates. Data flows are necessary. I agree with what Joe said.

Data flows are going to occur. We're going to be in a highly competitive environment. I do think that what Joe said is right. Consumers-- by the way, I'm going to add to what Joe said. I think consumers will catch up with it, will begin to become smarter consumers, even in an environment where competition has ebbed, has changed a little bit over time. So we should be being encouraged. These data flows can ultimately open doors for us that weren't open before, they can include us when we were excluded before, they can give us better offers that save us money. Still up to us as consumers to do some shopping in the context of all of that.

RACHEL THOMAS: So we've touched on some examples today, some of which, at the end of the day, it sounds as though they are covered by FCRA, some maybe there are still questions about whether they're covered or they aren't. But I think it's important to recognize that we're focusing today on some difficult areas. There are a lot of areas that we are not concerned about. Right?

The data flows are happening, data is data is data. What we need to be concerned about is particular uses. Thank you for focusing us in that way today. But I think it's also really important to recognize that the reason there are so few things that we have reason to be concerned about is because companies are making sure, companies, nonprofits, all of the above, have strong incentives to self regulate and not do bad things to their customers on a daily basis. And that there is DMAs as well as many other self-regulatory environments that are making sure that if there are areas where the law doesn't cover-- and there are so many laws that we've discussed today that do-- but in those areas, businesses are doing the right thing because they are being held to standards by organizations like DMA.

And if they aren't meeting those standards, we know where to find the FTC and we do refer them over as needed to the FTC or other law enforcement. At the end of the day, we need to enforce what we have, whether it's through self regulation and the laws that we've got, and continue to make sure that data is used responsibly in both of those areas.

KATHERINE ARMSTRONG: Thank you very much. And we'll continue down the line for our last few comments and then call it a morning. First of all, I appreciate everybody coming. I wish we had more time. This was fascinating. We are accepting public comments about today's-- on these issues until April 19. And thank you very much for everyone who sent a question card. I know we didn't get to everything but we are thinking about these things. And finally, I wanted to remind everybody about the next installment of our spring privacy series on May 7 that will focus more on health type products.

ANDREA ARIAS: And just to finish everyone off. I really want us to pause for a second and thank this great, great panel and folks here--

KATHERINE ARMSTRONG: Fabulous.

ANDREA ARIAS: --fabulous. That's right. If we can applaud them.

[APPLAUSE]

ANDREA ARIAS: They did what we thought was unthinkable today which is cover a really, really broad subject, cover lots and lots of issues, and really touch and started the conversation. So I really want to thank them. But I want to thank you, our audience, and everyone out in the internet watching us over the webcast, you really have been a fabulous audience and we really look forward to your comments and suggestions on this topic. Thank you, everyone.