Discussion (Tailored Cheap Talk)

Upender Subramanian University of Texas at Dallas

Idea in a Nutshell



- I can collect information about you, and tailor my claims to influence you
- The more (<u>you think</u>) I know about you, the less influence I will have over you
 The more I know about you => The more I pander
 => What I say is less informative => Less influential
- So I do not want to (<u>appear to</u>) know too much about you

What I Like

- Novel addition to cheap-talk literature
 - Few studies on information acquisition for cheap talk
- Elegant mathematical formulation to deliver the main insight
- Nice insight for "big brother big data" era
 - Growing literature on why gathering information can be counterproductive in many different contexts

Suggestions To Strengthen Impact on Practice

- Better examples of "horizontal" product claims
 - Most product claims are "vertical" in nature (e.g., We are the best restaurant in town)
 - Horizontal => If we are good at serving segment A, then we MUST be bad at serving segment B AND this is common knowledge (e.g., fuel economy vs. acceleration, liberal vs. conservative)
 - Claims can also be neutral => If we are good at serving segment A, it says nothing about whether we are good at serving segment B (e.g., Soy milk is healthy & tasty & environmental & compassionate)

Suggestions To Strengthen Impact on Practice

- How do you know about what I know about you
 - Observability and Common Knowledge
 - Consider unobservable info acquisition with epsilon cost
 - How can I make what I know known to you?
- Can you influence what I know about you
 - Targeting often based on buyer's past behavior, or on information explicitly elicited for this purpose
 - Buyer can manipulate what seller learns
 - Can be a blessing in disguise (prevents seller from learning too much)

Suggestions To Strengthen Impact on Practice

- Is talk really cheap?
 - Many standard remedies exist
 - Seller can back up claims with satisfaction guarantees
 - Reputation concerns in the age of Twitter and Facebook
 - Seller may make other (costly) decisions based on buyer's preference information that can act as signals of the product's true value to buyer
 - E.g. Customized price discounts (uninformed seller has incentive to reveal its type)
- Adapt model to specific industry context(s)
 - Where is cheap talk a first-order problem?

Cheap Talk in the Big(ger) Picture



Cheap Talk in the Big(ger) Picture

