

# Hearing #1 on Competition and Consumer Protection in the 21st Century

Georgetown University Law Center  
September 13, 2018



# Welcome

**Bilal Sayyed**

Federal Trade Commission  
Office of Policy Planning



# Introductory Remarks

**Joseph Simons**

Federal Trade Commission



# The Current Landscape of Competition and Consumer Protection Law and Policy

**Bilal Sayyed**

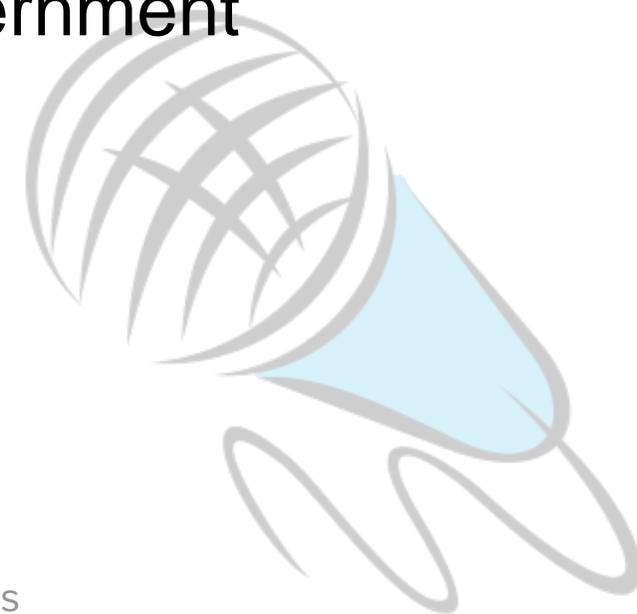
Federal Trade Commission  
Office of Policy Planning



# The Current Landscape of Competition and Consumer Protection Law and Policy

**Jason Furman**

Harvard University, Kennedy School of Government



# The Current Landscape of Competition and Consumer Protection Law and Policy

**Timothy Muris**

Sidley Austin LLP

Antonin Scalia Law School,  
George Mason University



# The Current Landscape of Competition and Consumer Protection Law and Policy

**James Rill**

Baker Botts LLP



# The Current Landscape of Competition and Consumer Protection Law and Policy

**Alysa Z. Hutnik**  
Kelley Drye & Warren LLP



# Consumer Protection and Privacy

## 21<sup>st</sup> Century Challenges



# Overview

- Reflecting on the 1995 Hearings
- Consumer Protection Policy To Date
- Policy Considerations for the Future



# 1995 Hearings

Anticipating the 21<sup>st</sup> Century:

Consumer Protection Policy  
in the New High-Tech,  
Global Marketplace

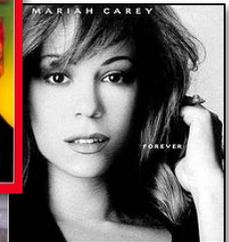
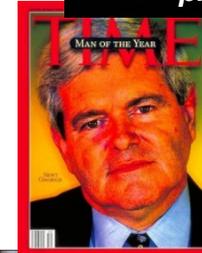
May 1996

**Hearing panels:** “*The Newest Medium for Marketing: Cyberspace*,” “*Privacy in Cyberspace*,” “*The Changing Role of the Telephone in Marketing*”

## Report excerpts

“Consumers now can sample and purchase compact discs on the telephone . . . .”

“Advances in computer know-how already have enabled the collection, storage, and retrieval of enormous amounts of data on individual consumers . . . **it is likely that data collection will expand.**”



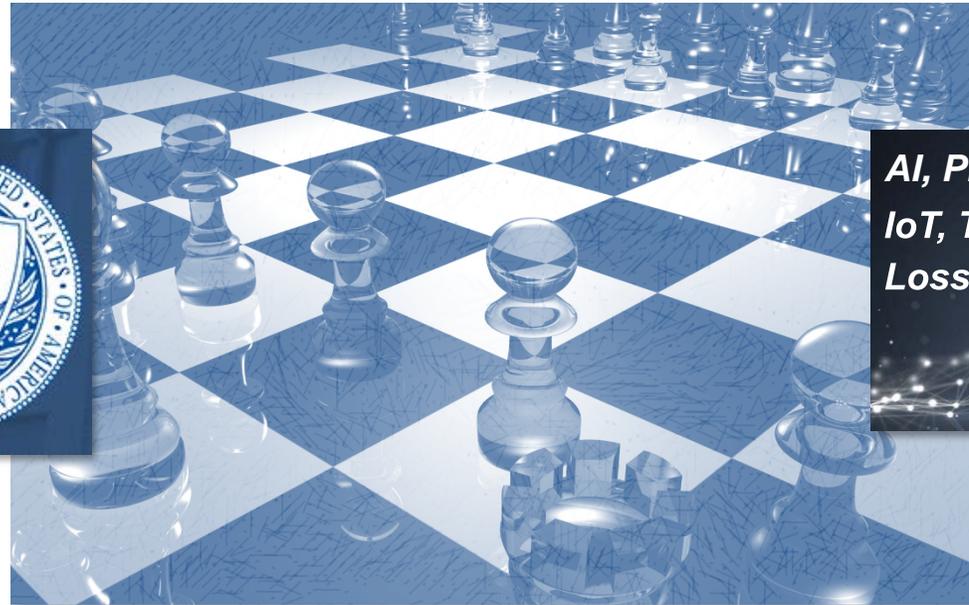
# Risk-Based Approach

- Consumer sovereignty with notice, choice
- Fight fraud, deception, and unfair business practices that cause injury
- Support industry self-regulation

- Business guidance
- Consumer education



# Does the Technology Marketplace Require a Change in FTC Approach?



*AI, Predictive Analytics  
IoT, Tech Platforms  
Loss of Anonymization*



# Then & Now

## 1996 Pitofsky Report – “*The New Marketplace*”

- Consumer access to the Internet
- Rapid convergence of phone, TV, and online
- New avenues for fraud
- Tracking challenges for law enforcement

2018

*“Rapid changes in technology and cyber threats provide a significant challenge to the Agency’s ability to fulfill its consumer protection mission . . . .”*

- Chairman Simons, Senate  
Testimony



# Global Patchwork of Consumer Protection/Privacy Laws



# Then & Now

## 1996 Pitofsky Report

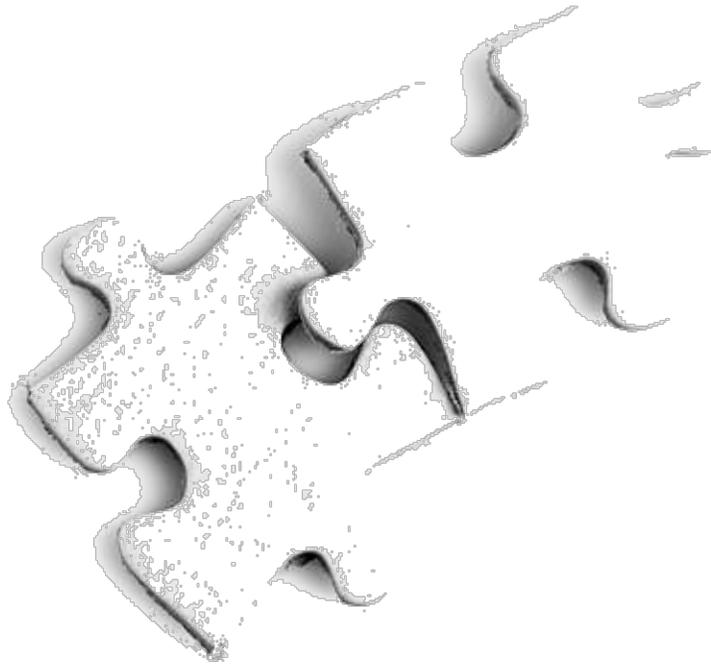
*“[the global market] is still a market that is legally fragmented by national laws and jurisdictional boundaries. This patchwork of law creates an array of problems . . . It also creates obstacles for legitimate businesses engaged in global trade that must incur the costs of complying with a variety of legal standards . . . .”*

## 2018

- Global patchwork of consumer protection laws
  - EU’s GDPR
  - California
- FTC leadership role in the privacy law debate
- Benefits vs. Costs



# Where to Focus the Enforcement Efforts



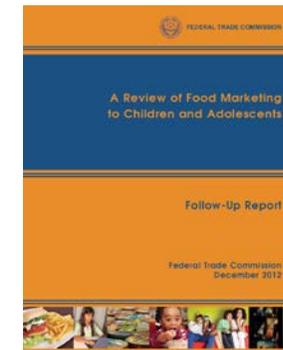
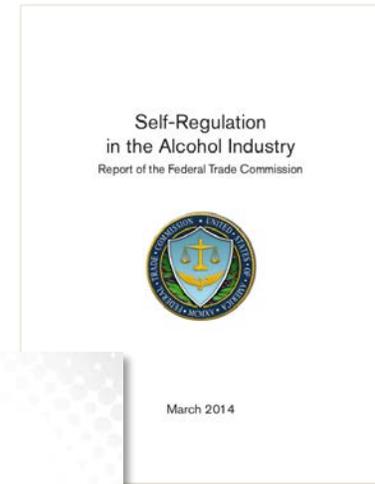
*“[I]t is critical . . . that the FTC protect consumers [but] without unduly burdening them or interfering with the ability of firms, especially small firms and new entrants, to use data to enhance competition.”*

- Chairman Simons, Senate  
Testimony



# Self-Regulation and Industry Standards

- Proven track record
- Adaptable
- Incentivize with safe harbors
- Regulatory oversight
- Business guidance



# Closing Thoughts



The more things change, the more they stay the same

- Support Innovation While Protecting Consumers
- Most Companies Want to Do the Right Thing
  - Clear laws, regulatory guidance, and self-regulation support these efforts
- Prioritize Enforcement for the Fraudsters and Companies Causing Consumer Harm



# The Current Landscape of Competition and Consumer Protection Law and Policy

## Panel Discussion

Jason Furman, Alysa Hutnik, Jan McDavid,  
Tim Muris, James Rill, David Vladeck



# The Current Landscape of Competition and Consumer Protection Law and Policy

## Audience Q&A



# Has the US Economy Become More Concentrated and Less Competitive: A Review of the Data

**Gregory Werden**

U.S. Department of Justice  
Antitrust Division



# Has the US Economy Become More Concentrated and Less Competitive: A Review of the Data

**Jonathan B. Baker**

American University Washington College of Law



# Market Power in the US Today



Hearings on Competition and Consumer Protection in the 21st Century  
An FTC-Georgetown Law Event | September 13, 2018 | [ftc.gov/ftc-hearings](http://ftc.gov/ftc-hearings) | [#ftchearings](https://twitter.com/ftchearings)

# Overview

- Nine reasons to think market power is substantial and has been growing
- None is individually decisive, but they have different weaknesses so are collectively persuasive
- Interpreting the economic evidence: market power vs. scale economies



# Insufficient Deterrence of Anticompetitive Coordinated Conduct

- Insufficient deterrence of express cartels (criminal)
  - Steady rate at which DOJ uncovers them
  - Penalties and damages are on average too low
  - No evidence of systematic chill to procompetitive conduct or excessive compliance expenses
- Insufficient deterrence of tacit collusion leading to higher prices
  - Probably harder to deter than express cartels
  - *E.g.*, Miller & Weinberg 2017



# Insufficient Deterrence of Anticompetitive Mergers

- Retrospective analyses of “close calls” allowed to proceed
  - Ashenfelter & Hosken 2010; Kwoka 2015, 2017; but see Vita & Osinski 2016
- Manufacturing mergers systematically raised margins without lowering costs
  - Blonigen & Pierce 2016; e.g., Kulick 2017



# Insufficient Deterrence of Anticompetitive Exclusion

- Antitrust rules governing exclusion were relaxed the most beginning in the late 1970s
  - Vertical  $\neq$  exclusion but correlated
- More than one-quarter of international cartels used vertical restraints to support collusion, as by deterring cheating or entry
  - Levenstein & Suslow 2014
- Vertical restraints and vertical integration can harm competition
  - *E.g.*, Dafny, Ho & Lee 2018 (merger of demand complements); MacKay & Smith 2014 (RPM); Houde 2012 (vertical merger); Hastings & Gilbert 2005 (vertical merger); Grimm, Winston & Evans 1992 (vertical merger)



# Insufficient Deterrence of Anticompetitive Exclusion, cont'd

- Studies of vertical conduct are poorly designed to identify their anticompetitive potential and the potential benefits of antitrust enforcement:
  - if they do not account for the possibility that the antitrust laws deterred anticompetitive conduct
  - or if they are studying markets with competitive structures
- Many studies that identify procompetitive benefits of vertical practices do not provide good guides for antitrust enforcement policy
  - *E.g.*, studies reviewed by Lafontaine & Slade 2008; but see MacKay & Smith 2014



# Market Power is Durable

- The average cartel cut short by antitrust enforcement lasted 8 years, and many lasted 40+ years
  - Levenstein & Suslow 2011; see Harrington & Wei 2017
- Many near-monopolies persisted for decades before eroding
- Erroneous judicial precedents do not systematically outlive market power
  - Baker 2015



# Increased Equity Ownership of Rival Firms by Diversified Financial Investors

- Investor ownership of rivals has become common
  - Large institutional investors collectively own 2/3+ of private equity, up from 1/3 in 1980
- When rivals have common financial owners, they compete less aggressively and prices rise
  - Azar, Schmalz & Tecu 2018; Azar, Raina & Schmalz 2016; Schmalz 2018; see Newham, Seldeslachts & Banal-Estañol 2018; but see Gramlich & Grundl 2017; O'Brien & Waehrer 2017; Patel 2018; but cf. Hemphill & Kahan 2018.



# Increased Governmental Restraints on Competition

- Patent scope
  - *E.g.*, Masur 2011
- Occupational licensing
  - *E.g.*, Edlin & Haw 2014; Kleiner & Kreuger 2013
- Lobbying to limit rivalry (*e.g.*, citizens petitions at FDA)
  - *E.g.*, Feldman, Frondorf, Cordova & Wang 2017; Carrier & Minniti 2016



# The Rise of Dominant Information Technology Platforms

- Some reasons for success likely insulate them from competition in some major markets
  - *E.g.*, network effects, intellectual property protection, endogenous sunk costs, & the absence of divided technical leadership
- Average price-cost margins in the US increased after 1990
  - De Loecker & Eeckhout 2017; Eggertsson, Robbins & Wold 2018; Hall 2018; but see Traina 2018
- Higher margins probably reflect in part market power by firms that have made substantial fixed investments in information technology
  - including large IT and Internet platforms but also in other industries
  - Kurz 2018



# Oligopolies are Common and Concentration is Increasing in Many Industries

- Many sectors have become substantially more concentrated over recent decades, and firms in them often exercise market power
  - Airlines Borenstein & Rose 2014; Ciliberto & Williams 2014; Evans & Kessides 1994
  - Brewing Miller & Weinberg 2017
  - Hospitals Cutler & Scott Morton 2013; Gaynor & Town 2012; Dafny, Ho & Lee 2016
- While economy-wide evidence shows modest increases in manufacturing concentration, and many industries with rising concentration remain unconcentrated ...
  - Peltzman 2014; Ganapati 2017; Autor, Dorn, Katz, Patterson & Van Reenen 2017
- ... the economy-wide evidence is less reliable than industry studies
  - Werden & Froeb 2018



# Oligopolies are Common and Concentration is Increasing in Many Industries, cont'd

- Evidence involving broad national aggregates is consistent with rising overall concentration or with increased multi-market contact
  - White & Yang 2017; Francis & Knutson 2015; Grullon, Larkin & Michaely 2017
- Concentration is high and possibly growing in many labor markets
  - Azar, Marinescu & Steinbaum 2017; Benmelech, Bergman & Kim 2018; Azar, Marinescu, Steinbaum & Taska 2018; Council of Economic Advisors 2016; Dube, Jacobs, Naidu & Suri 2018



# Decline in economic dynamism

- Market power is a leading explanation or a plausible contributing explanation for a number of long term trends:
  - Secular slowdown in business investment
    - Guitiérrez & Philippon, 2017
  - Rising profit share of GDP
    - Barkai 2016; Eggertsson, Robbins & Wold 2018; but see Karabarbounis & Neiman 2018
  - Slowed rate at which firms and plants expand when they become more productive
    - Decker, Haltiwanger, Jarmin & Miranda 2017



# Decline in economic dynamism, cont'd

- Market power is a leading explanation or a plausible contributing explanation for a number of long term trends:
  - Declining rate of startups
    - Decker, Haltiwanger, Jarmin & Miranda 2016; Hathaway & Litan 2014
  - Growth and productivity gains increasingly coming more from incumbents than entrants
    - Garcia-Macia, Hsieh & Klenow 2016
  - Growing gap in accounting profitability between the most and least profitable firms
    - Furman & Orszag 2015



# Market Power vs. Scale Economies

- Most plausible benign explanation
  - Increased scale economies and temporary returns to the first firms to adopt new information technologies in competitive markets
    - Perhaps creating “superstar” firms
- In many industries, efficient firms have grown in scale
  - high fixed costs of investments in information technology (IT)
  - network effects (demand-side scale economies)
  - increased scope of geographic markets
  - reductions in barriers to international trade
- Concentration and price-cost margins could both rise even if markets are competitive, and the first firms to invest in IT may earn substantial rents
  - With dynamic competition, as rivals invest too, rents would dissipate



# Market Power vs. Scale Economies, cont'd

- Six reasons for concern about market power cannot be reconciled with the benign alternative
  - Anticompetitive coordination is insufficiently deterred
  - Anticompetitive mergers exclusion are insufficiently deterred
  - Anticompetitive exclusion is insufficiently deterred
  - Market power is durable
  - Increased common equity ownership of rivals softens competition
  - Government restraints on competition are on the rise



# Market Power vs. Scale Economies, cont'd

- The benign alternative at best a partial explanation but not the full story for the other three
- Dominant IT platforms
  - benefitted from scale economies in supply and demand (network effects), and first mover advantages
  - but can also protect their positions by excluding rivals
- Rising industry concentration in various sectors
  - often accompanied by market power (based on evidence independent of concentration)
  - higher fixed expenditures can deter entry and soften competition



# Market Power vs. Scale Economies, cont'd

- The benign alternative is not the full story, cont'd
- Reduced economic dynamism
  - The benign explanation supposes profits are rising because dynamism is *increasing*, but the evidence instead shows *reduced* dynamism
  - If economic dynamism were increasing, corporate profit streams would be riskier, but the financial markets appear to view corporate profit streams as less risky than in the past



# What's Wrong With Market Power

- Harms within the affected markets
  - Wealth transfer
  - Allocative efficiency loss
  - Wasteful rent-seeking
  - Slowed innovation and productivity improvements
- Economy-wide harms
  - Slowed economic growth
  - Increased inequality



# Summary

- Market power has been growing in the US economy for decades
- The US needs to strengthen antitrust rules, institutions and enforcement
  - The error cost balance has shifted since the 1995 FTC hearings and since the rules changed during the 1980s
  - Concerns about insufficient deterrence have grown relative to concerns about chilling beneficial conduct
- For references and further discussion
  - Jonathan B. Baker, *The Antitrust Paradigm: Restoring a Competitive Economy* (Harvard University Press, 2019)



# Has the US Economy Become More Concentrated and Less Competitive: A Review of the Data

## Panel Discussion

Jonathan Baker, Steven Berry,  
Fiona Scott Morton, Joshua Wright



# Has the US Economy Become More Concentrated and Less Competitive: A Review of the Data

**Steven Berry**

Yale



# How do we learn about the effects of changes in competition?



# What evidence should we trust?

**Zombie IO** mistakes involve forgetting that

- **concentration is an outcome, not a cause.**
- **in a market equilibrium, we will typically make bad mistakes if we fail to distinguish supply (cost) from demand**

## Living Alternatives

- Direct observation of the **effect of exogenous policy variation** (allowed/disallowed mergers?)
- **Pure Description and Measurement**, including econometric measurement of markups from accounting data
- **“Within important industry” study** of: demand, cost, markups, & the number and nature of operating firms.



# The Chicago Critique

**Do not regress outcomes (e.g. markup) on concentration (e.g. H)**

**It is still true that:**

- Accounting data is suspect, markups don't distinguish price from mc
- **There is no economic model in which H is the “cause” of anything, concentration is the joint outcome of many factors, which have diverse effects on many outcomes. This is not (just) a matter of “endogeneity,” but of an incoherent causal framework.**
- **We should not trust** any causal interpretation of a regression of “outcome on Herfindahl concentration”



# The Bresnahan Critique

**A regression of  $p$  on “controls” & concentration ( $H$ ), even with an “instrument” for  $H$ , is very difficult to motivate / interpret**

**It is still true that**

- Price is a function of the observed and unobserved marginal cost and demand factors of the whole list of operating firms.
- **What is a “reduced-form price IV regression”?  $S$  or  $D$ ? What is possibly properly excluded that might serve as an instrument (IV) to learn the effect of concentration on price?**
- Better to run a “real reduced form,” where **every RHS variable is exogenous**, including **exogenous policy variation**.
- To make further causal statements, have to use the **use exclusion restrictions of  $S$  and  $D$  and Entry** to learn about marginal cost, demand, markups, etc., **(this is “modern empirical IO”)**



# Descriptive Cross-Industry Measurement

## A good example: De Loecker and Eeckhout (2017/18) on markups

- Econometrically adjusted accounting markup data, hoping for **p/mc**
- Finds within-industry **trends to higher markups** / profits
- Although: **sensitive** to the inclusion of various (perhaps) **fixed / intangible costs**

## Questions:

- Why?
- How much is **price up** vs how much is **mc down**? (*Chicago calling ....*)
- What's up with fixed / intangible costs?



# Empirical IO on Important Industries

## Good example: Ganapati (2017) on Wholesale

**Data:** concentration up, quantities up, # of locations up, IT spending up, dual foreign-domestic sourcing up.

**Put through the lens of a series of very standard, simple empirical IO "Oligopoly Cost & D & Entry" models:**

- **Increased quality** (nearby locations, dual-sourcing, maybe logistics) is driving up demand and  $p$
- **MC is falling** (maybe logistics?)
- **Markups are rising** because of  $p$  up and  $mc$  down,  $p$  up because of product quality & less competition
- **FC is rising** (IT? rents on early sunk investment?)



# A Substantive Hypothesis

**Consistent with both examples, is there is an endogenous trend to substitute fixed (sunk) costs for marginal cost?**

- This may **drive markups up** through [i] increased product quality, [ii] endogenously decreased competition and/or [iii] lowered costs.
- Welfare consequences are complex, but **sophisticated context-sensitive anti-trust policy is clearly important.**
- **Distributional consequences could be first-order.** Does a decreased mc imply a lower share of payments to variable inputs (wages?) and an increased share to FC (a good or bad rent?)
- **But:** evidence is **far from conclusive** in either the aggregate or within industry (aggregate productivity flat vs. little sign of widespread price increases, lack of sufficient within industry studies to even partially aggregate.)



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# Has the US Economy Become More Concentrated and Less Competitive: A Review of the Data

## Audience Q&A



# The Regulation of Consumer Data

**James Cooper**

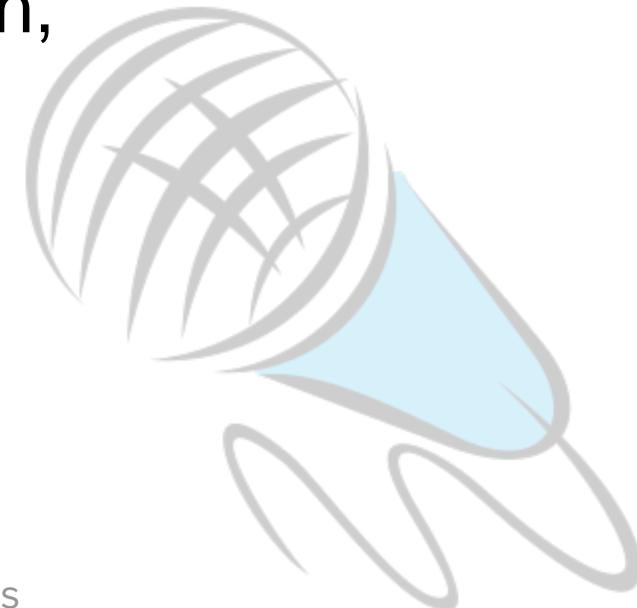
Federal Trade Commission  
Bureau of Consumer Protection



# The Regulation of Consumer Data

## Panel Discussion

Howard Beales, Maureen K. Ohlhausen,  
Dan Solove, David Vladeck



# Closing Remarks

**Howard Shelanski**

Georgetown University Law Center

Davis Polk & Wardwell LLP



Hearings on Competition and Consumer Protection in the 21st Century

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