

## Bartek, Alice

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**From:** Pamela Jones Harbour <pamelah@herbalife.com>  
**Sent:** Monday, February 02, 2015 11:06 AM  
**To:** dmallen@loeb.com; Brill, Julie; erika.brown.lee@usdoj.gov; Harvey\_Jang@McAfee.com; nuala@cdt.org; prabinowitz@paypal.com; B Cutler; pmarinello@ersp.bbb.org; lferrell@unm.edu; RKirk@gibsondunn.com; Yael Weinman; Peter Hustinx; McSweeny, Terrell P.; catharina.m.vandervoort@xo.com; Lydia B. Parnes; Randal Shaheen; ryan.kriger@state.vt.us; Ohlhausen, Maureen; Viswanathan, Serena; beales2@comcast.net; Pridgen@uwyo.edu; Ramirez, Edith; ilana@createwithcontext.com; Wimmer, Kurt; Villafranco, John  
**Cc:** Thomas F. Zych; Scherr, Kimberly; Brown, Laura; Murino, Andrea Agathoklis  
**Subject:** Feb., 12th CP Conference Final Powerpoint Decks -- Due Feb., 6th  
**Attachments:** CP Slide Deck.ppt

Dear Faculty,

Tom and I are sending you a gentle reminder that the Section has requested all final PPTs, for the Consumer Protection conference, should be submitted to Laura Brown, by **Friday, February 6th**. The template is attached for ease of reference. Thank you for your kind attention to this deadline, and please feel free to contact Tom or me with any questions.

Best regards,  
Pamela

Pamela Jones Harbour  
SVP & Legal Officer, Global Member Compliance & Privacy

**Herbalife** | 800 West Olympic Boulevard | Suite 406  
Los Angeles, CA 90015 |  
Phone 310-410-9600 x50576 | Fax 213-745-0409

607 14th St. NW #675 | Suite 675  
Washington, DC 20005|  
Phone 202-330-4223| Fax 202-393-0383  
[PamelaH@herbalife.com](mailto:PamelaH@herbalife.com)

## Bartek, Alice

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**From:** Yael Weinman  
**Sent:** Friday, January 23, 2015 4:42 PM  
**To:** McSweeney, Terrell P.; Vandervoort, Catharina M; HUSTINX Peter; pjhustinx@planet.nl  
**Cc:** DeLorme, Christine Lee; Thomas Zych; Pamela Jones Harbour  
**Subject:** February 12 panel - conference call - setting a time

Greetings panelists,

When we first put this panel together, February seemed very far away. Now, it's around the corner.

Reminder that our panel is slotted for 1:30-2:15 on February 12.

As a refresher, the outline we sketched out last year is below.

I'd like to plan a brief conference call just to break the ice among us all and do a "run of show" for the event, as well as determine whether any recent events (like the president's recent proposals in the privacy and data security) might result in additional material we'd like to cover.

Here are a few options – let me know all the options you can do from the ones listed below and we'll go with whatever slot gets the most of you, and I can follow up with the other(s). I remain optimistic that we'll find a time that all can do. The times listed below are in DC time.

Jan 30: 11 am, 1 pm, or 2 pm

Feb 2: 11:30 am

Feb 4: 9 am or 10 am

I look forward to hearing from you. Have a nice weekend. Best, Yael.

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**From:** Yael Weinman <[yweinman@itic.org](mailto:yweinman@itic.org)>

**Date:** Friday, November 14, 2014 3:48 PM

**To:** "McSweeney, Terrell P." <[tmcsweeney@ftc.gov](mailto:tmcsweeney@ftc.gov)>, "Vandervoort, Catharina M" <[catharina.m.vandervoort@xo.com](mailto:catharina.m.vandervoort@xo.com)>, HUSTINX Peter <[peter.hustinx@edps.europa.eu](mailto:peter.hustinx@edps.europa.eu)>

**Cc:** "DeLorme, Christine Lee" <[cdelorme@ftc.gov](mailto:cdelorme@ftc.gov)>, Thomas Zych <[tom.zych@thompsonhine.com](mailto:tom.zych@thompsonhine.com)>, Pamela Harbour <[pamelaharbour@yahoo.com](mailto:pamelaharbour@yahoo.com)>

**Subject:** Panel on Feb 12

Hi everyone,

Thanks for the "sidebar" conversations and emails I've had with each of you over the past few weeks so we could set the outline for our session in February. Below is the roadmap for the session. And a reminder that I need materials from each panelist by **December 10**.

Also, I attach the document I plan to submit as part of our materials – my organization's submission to the White House in connection with the big study examination led by John Podesta as part of a US government inter-agency working group.

Once you all submit the relevant materials, we can plan to have a brief conference call to just break the ice prior to the event and to address any questions.

Again, thank you for being on this panel and below is the roadmap. Please let me know if you have any questions/comments. Best, Yael

## Panel roadmap

Yael Weinman to introduce the panelists and provide brief bio information and introduce the topic with some background detail on international engagement in the privacy arena. Then, I'll jump into Q and A. Below are the questions developed and I think it will work best to ask each panelist an initial question and then I can move on to the next round. **The most engaging panels are ones where folks jump in when they have something to say! So this is meant to be interactive, and if one panelist has made a comment that you'd like to build on, go for it.**

### Directed to Commissioner McSweeney:

1. As jurisdictions around the world consider developing breach notification regimes, what would you like to see exported from the United States? The U.S. has 51 state and territory breach notification laws. What elements of these laws are the most critical for other countries to consider as they determine what approach to take in breach notification?
2. The FTC's engagement internationally on privacy — and on other consumer protection issues — has steadily increased over the years – a reflection of the reality that today we live in a global marketplace. In what areas do you see the FTC expanding its international engagement with regard to privacy issues?

### Directed to Toke Vandervoort:

1. As the in-house attorney on the panel, you are faced with ensuring that your company is in compliance with various privacy-related requirements — and these may differ across jurisdictions. What is your approach in meeting the challenges raised by requirements that are not consistent across jurisdictions?
2. You are at a company that does not have full penetration in the international market – therefore, it's useful to have your perspective – a fresh set of eyes shall we say – on the international privacy landscape. If you could present a wish list to policy and lawmakers around the globe, what issues do you think should be prioritized in ensuring a consistent approach across jurisdictions?

### Directed to Peter Hustinx

1. We are fortunate to have your perspective on this panel, as someone who has focused on these issues for quite a number of years, having just finished your tenure as EDPS, and your former roles as the data protection commissioner in the Netherlands, as well as Chairman of the Article 29 Working Party. This panel is meant to explore the rise and export of globalized privacy norms. Can you share with us your perspective on the progress that has been made on "privacy norms"? In other words, in your view, where has progress most been made in bridging the gap among different frameworks for privacy?
2. A number of concepts have often been cited as ways to bridge the gaps among different systems — such as privacy by design and accountability — are there additional concepts that you believe are promising areas for finding common ground?
3. It's often said that the outgoing President leaves a letter behind for the incoming President with words of wisdom on how to be most effective. What were your words of advice to Giovanni as he took over your role?

VP, Global Privacy Policy and General Counsel  
[Information Technology Industry Council](#)  
1101 K Street, NW, Suite 610  
Washington, DC 20005  
T. 202-626-5751  
[yweinman@itic.org](mailto:yweinman@itic.org)





OFFICE OF THE  
CHAIRWOMAN

UNITED STATES OF AMERICA  
FEDERAL TRADE COMMISSION  
WASHINGTON, D.C. 20580

February 27, 2014

The Honorable Edward J. Markey  
United States Senate  
Washington, DC 20510

Dear Senator Markey:

Thank you for your January 23, 2014 letter regarding your concerns about Herbalife, Ltd.'s business practices. I appreciate your thoughts about this matter and your commitment to protecting consumers.

As you know, the Commission has been directed by Congress to protect consumers from deceptive or unfair acts or practices, pursuant to the Federal Trade Commission Act (FTC Act), 15 U.S.C. §§ 41-58. In interpreting Section 5 of the FTC Act, 15 U.S.C. § 45, the Commission has determined that a representation, omission, or practice is deceptive if (1) it is likely to mislead consumers acting reasonably under the circumstances; and (2) it is material; that is, likely to affect consumers' conduct or decisions with respect to the product at issue.

The Commission works actively to curb deceptive health claims and, in the last decade alone, it has brought 77 law enforcement actions challenging deceptive weight loss advertising. As you noted in your letter, the Commission just announced its most recent initiative in this area, Operation Failed Resolution, in January 2014.<sup>1</sup> In addition to the law enforcement actions, Operation Failed Resolution included the release of *Gut Check*, an updated business guidance publication on screening ads for false weight loss claims directed at publishers and other media outlets.<sup>2</sup> It also included "FatFoe," an educational teaser website to help consumers identify and avoid such claims.<sup>3</sup>

The Commission also takes seriously the harm illegal pyramid schemes have on consumers and has used its authority under Section 5 of the FTC Act in appropriate cases. For

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<sup>1</sup> A press release detailing the initiative, which included four law enforcement actions, can be found on the Commission website at <http://www.ftc.gov/news-events/press-releases/2014/01/sensa-three-other-marketers-fad-weight-loss-products-settle-ftc>.

<sup>2</sup> This publication is available on the Commission website at <http://www.business.ftc.gov/documents/gut-check-reference-guide-media-spotting-false-weight-loss-claims>.

<sup>3</sup> Another consumer education publication, *Weighing the Claims in Diet Ads*, along with other weight loss and fitness related materials, is available on the Commission website at <https://www.consumer.ftc.gov/articles/0061-weighing-claims-diet-ads>.

example, since 1996, the FTC has brought 15 cases alleging that purportedly legitimate multi-level marketing companies were in fact pyramid schemes in masquerade. Most recently, last year the FTC filed a case against Fortune Hi-Tech Marketing, Inc. and related entities.<sup>4</sup> The FTC alleged, among other things, that the defendants operated an illegal pyramid scheme and falsely claimed consumers would earn significant income for selling various products and services. In reality, the FTC charged that nearly all consumers who signed up with the scheme lost more money than they ever made. The FTC further alleged that to the extent consumers could make any income, it was mainly for recruiting other consumers. This case is in litigation.

In addition, the FTC also recently won a victory in a similar case against BurnLounge, Inc. and several of its top promoters.<sup>5</sup> The FTC sued these defendants for operating a pyramid scheme, making deceptive earnings claims, and failing to disclose that most consumers who participated would not receive substantial income, but instead would lose money. More than 56,000 consumers fell victim to this operation. In March 2012, a court in the Central District of California entered a final judgment and order against BurnLounge, Inc. and several of the other defendants. The final order requires the defendants to pay close to \$17 million for consumer redress. It also prohibits them from engaging in pyramid, Ponzi, or chain letter schemes or any schemes in which compensation for recruitment is unrelated to the sale of products to customers who are not participants. Additionally, the order bars misrepresentations about multi-level marketing operations or business ventures. The case is currently on appeal to the United States Court of Appeals for the Ninth Circuit.

With respect to the allegations against Herbalife, Ltd., a number of statutory provisions and the Commission Rules of Practice prevent me from discussing what action, if any, the Commission may take in any particular situation. I can assure you, however, that the information you provided and the concerns you expressed are being carefully considered. In general, in determining whether to take enforcement or other action, the Commission may consider a number of factors, including the nature of the practices at issue; the type of violation alleged; the likelihood of preventing future unlawful conduct and securing redress or other relief; the nature and amount of consumer injury at issue; and the number of consumers affected.

Complaints from consumers can provide valuable information that we frequently use to identify deceptive and unfair practices in the marketplace. Therefore, please encourage your constituents to file their complaints with the FTC, in English or in Spanish, by visiting the FTC's online Complaint Assistant at <https://www.ftc.gov/complaint> or by calling 1-877-FTC-HELP (1-877-382-4357).

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<sup>4</sup> See *FTC v. Fortune Hi-Tech Marketing, Inc. et al.*, 13-CV-578 (N.D. Ill. Jan. 24, 2013); Press Release, FTC Action Leads Court to Halt Alleged Pyramid Scheme (Jan. 28, 2013), available at <http://www.ftc.gov/news-events/press-releases/2013/01/ftc-action-leads-court-halt-alleged-pyramid-scheme>.

<sup>5</sup> See *FTC v. BurnLounge, Inc. et al.*, No. 2:07-CV-03654 (C.D. Cal. June 6, 2007); Press Release, FTC Action Leads to Court Order Shutting Down Pyramid Scam (Mar. 14, 2012), available at <http://www.ftc.gov/news-events/press-releases/2012/03/ftc-action-leads-court-order-shutting-down-pyramid-scamthousands>.

The Honorable Edward J. Markey  
Page 3 of 3

Thank you again for your letter. If you or your staff has additional questions or comments, please feel free to contact me or have your staff contact Jeanne Bumpus, the Director of our Office of Congressional Relations, at (202) 326-2946.

Sincerely,

A handwritten signature in blue ink, appearing to read "Edith Ramirez".

Edith Ramirez  
Chairwoman

## Bartek, Alice

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**From:** Barron, Katia on behalf of ftc100  
**Sent:** Friday, February 27, 2015 12:36 PM  
**Subject:** Miles W. Kirkpatrick Award Ceremony  
**Attachments:** Kirkpatrick Award Invite.pdf

Dear FTC Alum,

I invite you to join us as the Federal Trade Commission recognizes the distinguished careers of former Bureau Directors David C. Vladeck and William J. Baer. To recognize the centennial of the FTC's service to the American public, I will have the honor of awarding the Commission's Miles W. Kirkpatrick Award to David and Bill for their lifetime of inspired leadership in our core missions of consumer protection and competition. David was the Director of the Bureau of Consumer Protection from 2009 to 2012. Prior to and after his time at the Commission, David has been a professor at Georgetown University Law Center inspiring students to pursue careers in public service. Bill was Director of the Bureau of Competition from 1995 to 1999 and served in a variety of roles at the Commission from 1975 to 1980. As part of his long and distinguished career in the antitrust field, Bill has continued his work to promote competition as the current Assistant Attorney General for the Antitrust Division of the Department of Justice.

The ceremony will take place on March 16th at 1:30 pm in the Constitution Center Auditorium with a reception to follow. Please join me in celebrating 100 years since the agency opened its doors with two of our finest Bureau Directors.

With warm regards,  
Edith Ramirez  
Chairwoman

Please RSVP to [ftc100@ftc.gov](mailto:ftc100@ftc.gov).



## **Barron, Katia**

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**Subject:** Call from Senator Richard Blumenthal  
**Location:** H440

**Start:** Thu 1/16/2014 3:00 PM  
**End:** Thu 1/16/2014 3:15 PM

**Recurrence:** (none)

**Meeting Status:** Meeting organizer

**Organizer:** Ramirez, Edith  
**Required Attendees:** Zullo, Evan; Hipsley, Heather

**Categories:** Important

Joel Kelsey gave me your name and contact information and thought you might be able to help me get a call arranged between my boss, Senator Blumenthal and FTC Chairwoman Ramirez, re: Herbalife.

I'd love to look to some options next week if we can.

Thanks very much!

Best,  
Dana

Dana Sandman  
Director of Scheduling  
Senator Richard Blumenthal



OFFICE OF THE  
CHAIRWOMAN

UNITED STATES OF AMERICA  
FEDERAL TRADE COMMISSION  
WASHINGTON, D.C. 20580

August 27, 2013

The Honorable Loretta Sanchez  
United States House of Representatives  
Washington, DC 20515

Dear Representative Sanchez:

Thank you for your recent letter regarding your concerns about Herbalife, Ltd.'s business practices. You noted that a number of outside groups, such as the Hispanic Federation, League of United Latin American Citizens, National Consumers League, Consumer Action, and Consumers Union, have raised concerns about the company's practices, including concerns that Herbalife is an illegal pyramid scheme. You requested that the Federal Trade Commission ("FTC" or "Commission") investigate the company.

As you know, the Commission has been directed by Congress to act in the interest of all consumers to prevent deceptive or unfair acts or practices, pursuant to the Federal Trade Commission Act, 15 U.S.C. §§ 41-58. In interpreting Section 5 of that statute, 15 U.S.C. § 45, the Commission has determined that a representation, omission, or practice is deceptive if (1) it is likely to mislead consumers acting reasonably under the circumstances; and (2) it is material that is likely to affect consumers' conduct or decisions with respect to the product at issue.

The Commission takes seriously the harm illegal pyramid schemes have on consumers and has used its authority under Section 5 of the FTC Act in appropriate cases. For example, since 1996, the FTC has brought 15 cases alleging that purportedly legitimate multi-level marketing companies were in fact pyramid schemes in masquerade. Most recently, the FTC filed a case against Fortune Hi-Tech Marketing, Inc. and related entities. *See FTC v. Fortune Hi-Tech Marketing, Inc. et al.*, 13-CV-578 (N.D. Ill. Jan. 24, 2013). The FTC alleged, among other things, that the defendants operated an illegal pyramid scheme and falsely claimed consumers would earn significant income for selling various products and services. In reality, the FTC charged that nearly all consumers who signed up with the scheme lost more money than they ever made. The FTC further alleged that to the extent consumers could make any income, it was mainly for recruiting other consumers.

In addition, just last year, the FTC won a victory in another case: *FTC v. BurnLounge, Inc. et al.*, No. 2:07-03654 (C.D. Cal. June 6, 2007). The FTC sued BurnLounge, Inc. and its top promoters for operating a deceptive pyramid scheme, making deceptive earnings claims, and failing to disclose that most consumers who participated in the pyramid scheme would not receive substantial income, but instead would lose money. More than 56,000 consumers fell

victim to the scheme. In March 2012, a judge for the Central District of California entered a final judgment and order against BurnLounge and several of its promoters. The final order requires the defendants to pay close to \$17 million for consumer redress. The final order also prohibits the defendants from engaging in pyramid, Ponzi, or chain letter schemes or any schemes in which compensation for recruitment is unrelated to the sale of product to customers who are not participants. Among other things, the order also bars misrepresentations about multi-level marketing operations or business ventures. The case is currently on appeal to the United States Court of Appeals for the Ninth Circuit.

I have forwarded your letter to the appropriate staff in the FTC's Bureau of Consumer Protection. In determining whether to take enforcement or other action in any particular situation, the Commission may consider a number of factors, including the type of violation alleged; the likelihood of preventing future unlawful conduct and securing redress or other relief; and the nature and amount of consumer injury at issue and the number of consumers affected. However, a number of statutory provisions and the Commission Rules of Practice prevent me from discussing what action, if any, the Commission may take in any particular situation.

Complaints from consumers can provide valuable information that we frequently use to identify deceptive and unfair practices in the marketplace. Therefore, please encourage your constituents to file their complaints with the FTC, in English or in Spanish, by visiting the FTC's online Complaint Assistant, available at <https://ftccomplaintassistant.gov/> or by calling 1-877-FTC-HELP (1-877-382-4357).

I appreciate your concerns about this matter and your commitment to protecting all consumers. If you or your staff has additional questions or comments, please feel free to contact me or have your staff contact Jeanne Bumpus, the Director of our Office of Congressional Relations, at (202) 326-2946.

Sincerely,

A handwritten signature in blue ink, appearing to read "Edith Ramirez".

Edith Ramirez



UNITED STATES OF AMERICA  
FEDERAL TRADE COMMISSION  
WASHINGTON, D.C. 20580

August 27, 2013

The Honorable Michelle Lujan Grisham  
United States House of Representatives  
Washington, DC 20515

Dear Representative Lujan Grisham:

Thank you for your recent letter regarding your concerns about Herbalife, Ltd.'s business practices. You noted that a number of outside groups, such as the Hispanic Federation, League of United Latin American Citizens, National Consumers League, Consumer Action, and Consumers Union, have raised concerns about the company's practices, including concerns that Herbalife is an illegal pyramid scheme. You requested that the Federal Trade Commission ("FTC" or "Commission") investigate the company.

As you know, the Commission has been directed by Congress to act in the interest of all consumers to prevent deceptive or unfair acts or practices, pursuant to the Federal Trade Commission Act, 15 U.S.C. §§ 41-58. In interpreting Section 5 of that statute, 15 U.S.C. § 45, the Commission has determined that a representation, omission, or practice is deceptive if (1) it is likely to mislead consumers acting reasonably under the circumstances; and (2) it is material that is likely to affect consumers' conduct or decisions with respect to the product at issue.

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In addition, just last year, the FTC won a victory in another case: *FTC v. BurnLounge, Inc. et al.*, No. 2:07-03654 (C.D. Cal. June 6, 2007). The FTC sued BurnLounge, Inc. and its top promoters for operating a deceptive pyramid scheme, making deceptive earnings claims, and failing to disclose that most consumers who participated in the pyramid scheme would not receive substantial income, but instead would lose money. More than 56,000 consumers fell

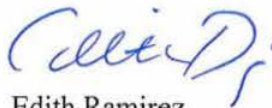
victim to the scheme. In March 2012, a judge for the Central District of California entered a final judgment and order against BurnLounge and several of its promoters. The final order requires the defendants to pay close to \$17 million for consumer redress. The final order also prohibits the defendants from engaging in pyramid, Ponzi, or chain letter schemes or any schemes in which compensation for recruitment is unrelated to the sale of product to customers who are not participants. Among other things, the order also bars misrepresentations about multi-level marketing operations or business ventures. The case is currently on appeal to the United States Court of Appeals for the Ninth Circuit.

I have forwarded your letter to the appropriate staff in the FTC's Bureau of Consumer Protection. In determining whether to take enforcement or other action in any particular situation, the Commission may consider a number of factors, including the type of violation alleged; the likelihood of preventing future unlawful conduct and securing redress or other relief; and the nature and amount of consumer injury at issue and the number of consumers affected. However, a number of statutory provisions and the Commission Rules of Practice prevent me from discussing what action, if any, the Commission may take in any particular situation.

Complaints from consumers can provide valuable information that we frequently use to identify deceptive and unfair practices in the marketplace. Therefore, please encourage your constituents to file their complaints with the FTC, in English or in Spanish, by visiting the FTC's online Complaint Assistant, available at <https://ftccomplaintassistant.gov/> or by calling 1-877-FTC-HELP (1-877-382-4357).

I appreciate your concerns about this matter and your commitment to protecting all consumers. If you or your staff has additional questions or comments, please feel free to contact me or have your staff contact Jeanne Bumpus, the Director of our Office of Congressional Relations, at (202) 326-2946.

Sincerely,

A handwritten signature in blue ink, appearing to read "Edith Ramirez".

Edith Ramirez



OFFICE OF THE  
CHAIRWOMAN

UNITED STATES OF AMERICA  
FEDERAL TRADE COMMISSION  
WASHINGTON D.C. 20580

October 20, 2014

The Honorable Pamela Jones Harbour  
Herbalife Ltd.  
800 W. Olympic Blvd, Suite 406  
Los Angeles, CA 90015

Dear Pamela,

As we continue to celebrate the FTC's centennial, I recognize that the contributions of former leaders, like yourself, continue to resonate throughout the agency. I would be delighted if you could join us for our 100th Anniversary Dinner on Thursday, November 6. The festivities begin at 5:30 pm with a reception followed by dinner at the JW Marriott Hotel here in Washington. This will be a special gathering of FTC staff, alumni, friends, and supporters. I am pleased that Indra Nooyi, Chairman and CEO of PepsiCo, will be the evening's keynote speaker. Mrs. Nooyi has directed the company's global strategy for more than a decade, and this year ranked #13 in Forbes World's list of the 100 most powerful women. She is an engaging and provocative speaker, with stories to share on her company's dealings with the Commission both on competition and consumer protection matters. The FTC is co-hosting the dinner with the Antitrust Section of the ABA. For more information or to purchase tickets, visit the event's registration page at: [http://www.americanbar.org/calendar/2014/11/2014-ftc\\_100\\_dinner/overview.html](http://www.americanbar.org/calendar/2014/11/2014-ftc_100_dinner/overview.html).

I also invite you to attend the FTC Symposium that will be held on November 7th at the Constitution Center Auditorium. I am very excited about our agenda. Each of our current Commissioners will moderate one of four panels that will examine the FTC's unique "toolkit," comprised of enforcement, remedies, research and advocacy, and business guidance and consumer education. I will moderate a roundtable to conclude the day-long symposium. We have seven of our former Chairmen participating so I expect it to be a fascinating walk through the administrations from the early-seventies through the present. For more information about the symposium please visit our website at: <http://www.ftc.gov/about-ftc/our-history/centennial-dinner-symposium>.

I hope to see you at what should be a wonderful set of events.

With warm regards,

Edith Ramirez  
Chairwoman

**From:** Ohlhausen, Maureen <mohlhausen@ftc.gov>  
**Sent:** Wednesday, December 17, 2014 1:51 PM  
**To:** Chilson, Neil <nchilson@ftc.gov>  
**Cc:** Anderson, Bridget <banderson1@ftc.gov>  
**Subject:** FW: 2015 Consumer Protection Conference - Faculty Information & Action Items

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Let me know if I need to do anything on this. Thanks.

M

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**From:** Pamela Jones Harbour [mailto:pamelah@herbalife.com]  
**Sent:** Wednesday, December 17, 2014 10:19 AM  
**To:** dmallen@loeb.com; Brill, Julie; erika.brown.lee@usdoj.gov; Harvey\_Jang@McAfee.com; nuala@cdt.org; prabinowitz@paypal.com; B Cutler; pmarinello@ersp.bbb.org; lferrell@unm.edu; RKirk@gibsondunn.com; Yael Weinman; Peter Hustinx; McSweeny, Terrell P.; catharina.m.vandervoort@xo.com; Lydia B. Parnes; Randal Shaheen; ryan.kriger@state.vt.us; Ohlhausen, Maureen; Viswanathan, Serena; beales2@comcast.net; Pridgen@uwyo.edu; Ramirez, Edith; Wimmer, Kurt; ilana@createwithcontext.com; Villafranco, John  
**Cc:** Thomas F. Zych; Scherr, Kimberly  
**Subject:** RE: 2015 Consumer Protection Conference - Faculty Information & Action Items

Good morning Faculty:

With the holidays almost upon us, the calendar is about to turn to 2015 which means, among other things, that we're getting closer to the Consumer Protection Conference. Two of the greatest benefits to attendees are the materials they receive and the CLE credit that is offered. Both of these require that all of our programs provide quality written materials for those attending. The deadline for submitting the materials is tomorrow, December 18th. Please confirm that the materials are on schedule, and let us know if you have questions or if we can be of any assistance in the process.

Once again, thank you for your work on what we know will be an excellent Conference.

Best regards,  
Pamela and Tom

Pamela Jones Harbour  
SVP & Legal Officer, Global Member Compliance & Privacy

Herbalife | 800 West Olympic Boulevard | Suite 406  
Los Angeles, CA 90015 |  
Phone 310-410-9600 x50576 | Fax 213-745-0409

607 14th St. NW #675 | Suite 675  
Washington, DC 20005 |  
Phone 202-330-4223 | Fax 202-393-0383  
[Pamelah@herbalife.com](mailto:Pamelah@herbalife.com)

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**From:** Pamela Jones Harbour  
**Sent:** Sunday, November 16, 2014 3:46 PM  
**To:** dmallen@loeb.com; Brill, Julie; erika.brown.lee@usdoj.gov; Harvey\_Jang@McAfee.com; nuala@cdt.org; prabinowitz@paypal.com; Cutler, Barry; pmarinello@ersp.bbb.org; lferrell@unm.edu; RKirk@gibsondunn.com; Yael Weinman; Peter Hustinx; tmcweeny@ftc.gov; catharina.m.vandervoort@xo.com; Lydia Parnes; RMShaheen@Venable.com; ryan.kriger@state.vt.us; Ohlhausen, Maureen; sviswanathan@ftc.gov; beales2@comcast.net; Pridgen@uwyo.edu; eramirez@ftc.gov; Wimmer, Kurt  
**Cc:** Thomas F. Zych  
**Subject:** 2015 Consumer Protection Conference - Faculty Information & Action Items

Dear Faculty,

We look forward to your participation in the Consumer Protection Conference in Washington, DC on February 12, 2015.

Important speaker details are attached for your convenience.

- Faculty letter with details & due dates for course materials, conference and travel information
- Sample Bio/CV
- Speaker Release Form
- Meeting Reprint Permission Request Form
- Power Point Template

Kindly provide us with your [Bio/CV](#) and sign and return the [Speaker Release](#) and [Permission Request](#) form by **December 3rd**.

Also, please make sure to review your faculty letter for pertinent information about the Consumer Protection Conference. Visit the conference website at [ambar.org/ATConsumer](http://ambar.org/ATConsumer) for additional conference details.

Finally, feel free to contact Tom or myself with any questions on the above. Thank you!

Best regards,

Pamela



**From:** Anderson, Bridget <banderson1@ftc.gov>  
**Sent:** Monday, February 2, 2015 8:11 PM  
**To:** Chilson, Neil <nchilson@ftc.gov>  
**Subject:** FW: Feb., 12th CP Conference Final Powerpoint Decks -- Due Feb., 6th  
**Attach:** CP Slide Deck.ppt

---

Bridget E. Anderson  
Staff Assistant to Commissioner Maureen K. Ohlhausen

---

**From:** Pamela Jones Harbour [mailto:pamelah@herbalife.com]  
**Sent:** Monday, February 02, 2015 11:06 AM  
**To:** dmallen@loeb.com; Brill, Julie; erika.brown.lee@usdoj.gov; Harvey\_Jang@McAfee.com; nuala@cdt.org; prabinowitz@paypal.com; B Cutler; pmarinello@ersp.bbb.org; lferrell@unm.edu; RKirk@gibsondunn.com; Yael Weinman; Peter Hustinx; McSweeney, Terrell P.; catharina.m.vandervoort@xo.com; Lydia B. Parnes; Randal Shaheen; ryan.kriger@state.vt.us; Ohlhausen, Maureen; Viswanathan, Serena; beales2@comcast.net; Pridgen@uwyo.edu; Ramirez, Edith; ilana@createwithcontext.com; Wimmer, Kurt; Villafranco, John  
**Cc:** Thomas F. Zych; Scherr, Kimberly; Brown, Laura; Murino, Andrea Agathoklis  
**Subject:** Feb., 12th CP Conference Final Powerpoint Decks -- Due Feb., 6th

Dear Faculty,

Tom and I are sending you a gentle reminder that the Section has requested all final PPTs, for the Consumer Protection conference, should be submitted to Laura Brown, by **Friday, February 6th**. The template is attached for ease of reference. Thank you for your kind attention to this deadline, and please feel free to contact Tom or me with any questions.

Best regards,  
Pamela

Pamela Jones Harbour  
SVP & Legal Officer, Global Member Compliance & Privacy

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Los Angeles, CA 90015 |  
Phone 310-410-9600 x50576 | Fax 213-745-0409

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[PamelaH@herbalife.com](mailto:PamelaH@herbalife.com)



# CONSUMER PROTECTION CONFERENCE

ABA Section of Antitrust Law

February 12, 2015

The George Washington University

Jack Morton Auditorium

Media & Public Affairs Building

Washington, DC

Email session questions to [antitrustdebate@gmail.com](mailto:antitrustdebate@gmail.com)

# OPENING REMARKS AND WELCOME

*Speakers:*



Howard Feller



Pamela Jones Harbour



Thomas F. Zych

Email session questions to [antitrustdebate@gmail.com](mailto:antitrustdebate@gmail.com)  
Consumer Protection Conference  
February 12, 2015

# THE FTC CONSUMER PROTECTION MISSION AT 100



*Moderator:*

**Kurt Wimmer**



*Keynote Speaker:*

***The Honorable Edith Ramirez***

# INTERACTIVE OXFORD STYLE DEBATES-ADVERTISING SUBSTANTIATION AND THIRD PARTY LIABILITY



*Introduction:*

Serena Viswanathan

Email session questions to [antitrustdebate@gmail.com](mailto:antitrustdebate@gmail.com)  
Consumer Protection Conference  
February 12, 2015

# Debate #1: How Much is Enough? The Evolving Advertising Substantiation Standard(s)



*Moderator:*

**The Honorable Maureen K. Ohlhausen**



*Debaters:*

***Howard Beales***



***Dee Pridgen***

Email session questions to [antitrustdebate@gmail.com](mailto:antitrustdebate@gmail.com)  
Consumer Protection Conference  
February 12, 2015

# Debate #2: Am I My Channel Partner's Keeper? Third Party Liability



*Moderator:*

**Lydia B. Parnes**



*Debaters:*

***Randal M. Shaheen***



***Ryan Kriger***

Email session questions to [antitrustdebate@gmail.com](mailto:antitrustdebate@gmail.com)  
Consumer Protection Conference  
February 12, 2015

# BREAK

ABA Annual Meeting  
July 30-August 4, 2015  
Chicago, IL

Fall Forum  
November 5, 2014  
Washington, DC

Casper Act 100th  
Anniversary Symposium  
December 3, 2014  
Washington, DC

Consumer Protection  
Conference  
February 12, 2015  
Washington, DC

63rd Antitrust Law  
Spring Meeting  
April 15-17, 2015  
Washington, DC

Antitrust Masters  
Course VII  
October 9-11, 2014  
Williamsburg, VA

Antitrust in Asia  
Conference  
2015

International Cartel  
Workshop  
February 2016

Your Key to Higher Learning

Antitrust in the Americas  
July 13-22, 2015  
Rio de Janeiro, Brazil

ANTITRUST GLOBALLY



# THROUGH LEADERSHIP IN DIGITAL MARKETS: BUILDING TRUST BETWEEN BUSINESSES AND CUSTOMERS



*Speaker:*

Ilana Westerman, CEO and Co-Founder,  
Create with Context Inc, Santa Clara, CA

Email session questions to [antitrustdebate@gmail.com](mailto:antitrustdebate@gmail.com)  
Consumer Protection Conference  
February 12, 2015

# LUNCH

ABA Annual Meeting  
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ABA Fall Forum  
November 5, 2014  
Washington, DC

Casper Act 100th  
Anniversary Symposium  
December 3, 2014  
Washington, DC

Consumer Protection  
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Rio de Janeiro, Brazil

Your Key to Higher Learning

ANTITRUST GLOBALLY



# CONSUMER PROTECTION PRIORITIES WITHIN THE OFFICES OF THE COMMISSIONERS



*Moderator:*

John E. Villafranco



*Panelists:*

Aaron Burstein



Anna Holmquist Davis



Elizabeth Delaney



Christine Lee DeLorme

Shaundra Watson

Email session questions to [antitrustdebate@gmail.com](mailto:antitrustdebate@gmail.com)  
Consumer Protection Conference  
February 12, 2015

# RIPPLES IN THE POND: THE RISE AND EXPORT OF GLOBALIZED PRIVACY NORMS



*Moderator:*

Yael Weinman



*Panelists:*

Peter J. Hustinx,



The Honorable Terrell McSweeney



C.M. Toke Vandervoort

Email session questions to [antitrustdebate@gmail.com](mailto:antitrustdebate@gmail.com)  
Consumer Protection Conference  
February 12, 2015

# THE PERFECT STORM: CONSUMER PROTECTION, MEDIA, HIGH FINANCE AND THE DIRECT SELLING INDUSTRY



*Moderator:*

Barry Cutler



*Panelists:*

Linda Ferrell



Ronald Kirk



Peter C. Marinello

Email session questions to [antitrustdebate@gmail.com](mailto:antitrustdebate@gmail.com)  
Consumer Protection Conference  
February 12, 2015

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February 2016

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Antitrust in the Americas  
July 13-22, 2015  
Rio de Janeiro, Brazil

ANTITRUST GLOBALLY

# THE INTERNET OF THINGS: BIG DATA AND YOU



*Moderator:*

The Honorable Julie Brill



*Panelists:*

Harvey Jang



Erika Brown Lee



Nuala Kelly O'Connor



Peter A. Rabinowitz

Email session questions to [antitrustdebate@gmail.com](mailto:antitrustdebate@gmail.com)  
Consumer Protection Conference  
February 12, 2015

# THE NATIONAL ADVERTISING DIVISION AT 35: INDUSTRY SELF-REGULATION

*Moderator:*



**David G. Mallen**

***AUDIENCE FOCUS GROUP DISCUSSION:***

4-6 members of the audience (it might be you!) will discuss the NAD strengths and process in promoting truthfulness and accuracy in advertising.

Email session questions to [antitrustdebate@gmail.com](mailto:antitrustdebate@gmail.com)  
Consumer Protection Conference  
February 12, 2015



# RECEPTION AT TONIC

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July 30-August 4, 2015  
Chicago, IL

**Antitrust Masters Course VII**  
October 9-11, 2014  
Williamsburg, VA

**Fall Forum**  
November 5, 2014  
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**Antitrust in the Americas**  
July 13-22, 2015  
Rio de Janeiro, Brazil

**Antitrust in Asia Conference**  
2015

**International Cartel Workshop**  
February 2016

**Your Key to Higher Learning**

# ANTITRUST GLOBALLY

**From:** Barron, Katia <kbarron1@ftcexchange.com> on behalf of ftc100 <ftc100@ftcexchange.com>  
**Sent:** Friday, February 27, 2015 3:36 PM  
**To:**  
**Bcc:** 'Tom.Rosch@retiredpartner.lw.com'; 'pamelah@herbalife.com'; 'anthony.diresta@hklaw.com'  
**Subject:** Miles W. Kirkpatrick Award Ceremony  
**Attach:** Kirkpatrick Award Invite.pdf

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Dear FTC Alum,

I invite you to join us as the Federal Trade Commission recognizes the distinguished careers of former Bureau Directors David C. Vladeck and William J. Baer. To recognize the centennial of the FTC's service to the American public, I will have the honor of awarding the Commission's Miles W. Kirkpatrick Award to David and Bill for their lifetime of inspired leadership in our core missions of consumer protection and competition. David was the Director of the Bureau of Consumer Protection from 2009 to 2012. Prior to and after his time at the Commission, David has been a professor at Georgetown University Law Center inspiring students to pursue careers in public service. Bill was Director of the Bureau of Competition from 1995 to 1999 and served in a variety of roles at the Commission from 1975 to 1980. As part of his long and distinguished career in the antitrust field, Bill has continued his work to promote competition as the current Assistant Attorney General for the Antitrust Division of the Department of Justice.

The ceremony will take place on March 16th at 1:30 pm in the Constitution Center Auditorium with a reception to follow. Please join me in celebrating 100 years since the agency opened its doors with two of our finest Bureau Directors.

With warm regards,  
Edith Ramirez  
Chairwoman

Please RSVP to [ftc100@ftc.gov](mailto:ftc100@ftc.gov).

**From:** Pamela Jones Harbour <pamelah@herbalife.com>  
**Sent:** Wednesday, October 29, 2014 1:41 PM  
**To:** Anderson, Bridget <banderson1@ftc.gov>  
**Cc:** Chilson, Neil <nchilson@ftc.gov>; Thomas Zych (Tom.Zych@thompsonhine.com)  
**Subject:** RE: Moderator Information for Commissioner Ohlhausen: ABA Section of Antitrust Law, Consumer Protection Conference -- February 12, 2015

---

Got it! Many thanks.

**Pamela Jones Harbour**  
SVP & Legal Officer, Global Member Compliance & Privacy

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Phone 310-410-9600 x50576 | Fax 213-745-0409

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Phone 202-330-4223 | Fax 202-393-0383  
[PamelaH@herbalife.com](mailto:PamelaH@herbalife.com)

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**From:** Anderson, Bridget [mailto:banderson1@ftc.gov]  
**Sent:** Wednesday, October 29, 2014 8:38 AM  
**To:** Pamela Jones Harbour  
**Cc:** Chilson, Neil; Thomas Zych (Tom.Zych@thompsonhine.com)  
**Subject:** RE: Moderator Information for Commissioner Ohlhausen: ABA Section of Antitrust Law, Consumer Protection Conference -- February 12, 2015

Pamela – I did send it to that address. I tried deleting it and resending it but I'm not sure if it worked since it had the herbalife e-mail already. Here is our call-in information.

(b)(2)



Please let me know if you need anything else.

Regards,

Bridget E. Anderson  
Staff Assistant to Commissioner Maureen K. Ohlhausen

---

**From:** Pamela Jones Harbour [mailto:pamelah@herbalife.com]  
**Sent:** Wednesday, October 29, 2014 11:35 AM  
**To:** Anderson, Bridget  
**Cc:** Chilson, Neil; Thomas Zych (Tom.Zych@thompsonhine.com)  
**Subject:** RE: Moderator Information for Commissioner Ohlhausen: ABA Section of Antitrust Law, Consumer Protection Conference -- February 12, 2015

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Many thanks,  
Pamela

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**To:** Pamela Jones Harbour  
**Cc:** Chilson, Neil; Thomas Zych ([Tom.Zych@thompsonhine.com](mailto:Tom.Zych@thompsonhine.com))  
**Subject:** RE: Moderator Information for Commissioner Ohlhausen: ABA Section of Antitrust Law, Consumer Protection Conference -- February 12, 2015

Hi Pamela,

The call will be on December 1<sup>st</sup> at 2PM. You both should have received schedulers but let me know if you don't see it and I will re-send you the call-in information.

Regards,

Bridget E. Anderson  
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**From:** Pamela Jones Harbour [<mailto:pamelah@herbalife.com>]  
**Sent:** Wednesday, October 29, 2014 11:22 AM  
**To:** Anderson, Bridget  
**Cc:** Chilson, Neil; Thomas Zych ([Tom.Zych@thompsonhine.com](mailto:Tom.Zych@thompsonhine.com))  
**Subject:** RE: Moderator Information for Commissioner Ohlhausen: ABA Section of Antitrust Law, Consumer Protection Conference -- February 12, 2015

Hi Bridget,

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Phone 202-330-4223| Fax 202-393-0383  
[PamelaH@herbalife.com](mailto:PamelaH@herbalife.com)

---

**From:** Pamela Harbour  
**Sent:** Monday, October 20, 2014 3:14 PM  
**To:** Anderson, Bridget; 'Pamela Harbour'  
**Cc:** Chilson, Neil; Thomas Zych ([Tom.Zych@thompsonhine.com](mailto:Tom.Zych@thompsonhine.com))  
**Subject:** RE: Moderator Information for Commissioner Ohlhausen: ABA Section of Antitrust Law, Consumer Protection

Conference -- February 12, 2015

Thank you, Bridget. Let us know when you set up your conference call, and we will contact you when we need to impart or receive additional information.

Best regards,  
Pamela

---

**From:** Anderson, Bridget [banderson1@ftc.gov]

**Sent:** Monday, October 20, 2014 5:33 PM

**To:** 'Pamela Harbour'

**Cc:** Chilson, Neil; Thomas Zych ([Tom.Zych@thompsonhine.com](mailto:Tom.Zych@thompsonhine.com)); Pamela Harbour

**Subject:** RE: Moderator Information for Commissioner Ohlhausen: ABA Section of Antitrust Law, Consumer Protection Conference -- February 12, 2015

Good afternoon,

Thank you for the below panel information and logistics. Neil Chilson is the Attorney Advisor helping the Commissioner with the panel. We will follow-up with Serena, Howard and Dee to set up a conference call in the upcoming weeks. Please let us know if we need any further information.

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Not Responsive



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Staff Assistant to Commissioner Maureen K. Ohlhausen

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**Sent:** Wednesday, October 29, 2014 11:22 AM  
**To:** Anderson, Bridget  
**Cc:** Chilson, Neil; Thomas Zych ([Tom.Zych@thompsonhine.com](mailto:Tom.Zych@thompsonhine.com))  
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*Staff Assistant to Commissioner Maureen K. Ohlhausen*

Not Responsive



**From:** Zych, Thomas <Tom.Zych@thompsonhine.com>  
**Sent:** Wednesday, October 29, 2014 1:31 PM  
**To:** Anderson, Bridget <banderson1@ftc.gov>; 'Pamela Jones Harbour' <pamelah@herbalife.com>  
**Cc:** Chilson, Neil <nchilson@ftc.gov>  
**Subject:** RE: Moderator Information for Commissioner Ohlhausen: ABA Section of Antitrust Law, Consumer Protection Conference -- February 12, 2015

---

Bridget:

I do have the call on my calendar.

--Tom

Thomas F. Zych | Partner | **Thompson Hine LLP**  
**3900 Key Center | 127 Public Square | Cleveland, Ohio 44114**  
**Office:** 216.566.5605 | **Mobile:** 216.288.6805  
**Fax:** 216.566.5800 | **Email:** [tom.zych@thompsonhine.com](mailto:tom.zych@thompsonhine.com)  
**Web:** <http://www.ThompsonHine.com>

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Atlanta | Cincinnati | Cleveland | Columbus | Dayton | New York | Washington, D.C.



---

**From:** Anderson, Bridget [mailto:banderson1@ftc.gov]  
**Sent:** Wednesday, October 29, 2014 11:25 AM  
**To:** 'Pamela Jones Harbour'  
**Cc:** Chilson, Neil; Zych, Thomas  
**Subject:** RE: Moderator Information for Commissioner Ohlhausen: ABA Section of Antitrust Law, Consumer Protection Conference -- February 12, 2015

Hi Pamela,

The call will be on December 1<sup>st</sup> at 2PM. You both should have received schedulers but let me know if you don't see it and I will re-send you the call-in information.

Regards,

Bridget E. Anderson  
*Staff Assistant to Commissioner Maureen K. Ohlhausen*

---

**From:** Pamela Jones Harbour [mailto:pamelah@herbalife.com]  
**Sent:** Wednesday, October 29, 2014 11:22 AM  
**To:** Anderson, Bridget  
**Cc:** Chilson, Neil; Thomas Zych ([Tom.Zych@thompsonhine.com](mailto:Tom.Zych@thompsonhine.com))  
**Subject:** RE: Moderator Information for Commissioner Ohlhausen: ABA Section of Antitrust Law, Consumer Protection Conference -- February 12, 2015

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Best regards,  
Pamela

Pamela Jones Harbour  
SVP & Legal Officer, Global Member Compliance & Privacy

Herbalife | 800 West Olympic Boulevard | Suite 406  
Los Angeles, CA 90015 |  
Phone 310-410-9600 x50576 | Fax 213-745-0409

607 14th St. NW #675 | Suite 675  
Washington, DC 20005 |  
Phone 202-330-4223 | Fax 202-393-0383  
[PamelaH@herbalife.com](mailto:PamelaH@herbalife.com)

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**Sent:** Monday, October 20, 2014 3:14 PM  
**To:** Anderson, Bridget; 'Pamela Harbour'  
**Cc:** Chilson, Neil; Thomas Zych ([Tom.Zych@thompsonhine.com](mailto:Tom.Zych@thompsonhine.com))  
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Thank you, Bridget. Let us know when you set up your conference call, and we will contact you when we need to impart or receive additional information.

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**Cc:** Chilson, Neil; Thomas Zych ([Tom.Zych@thompsonhine.com](mailto:Tom.Zych@thompsonhine.com)); Pamela Harbour  
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Not Responsive



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**To:** 'Pamela Jones Harbour' <pamelah@herbalife.com>  
**Cc:** Chilson, Neil <nchilson@ftc.gov>; Thomas Zych (Tom.Zych@thompsonhine.com)  
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**From:** Pamela Harbour <pamelah@herbalife.com>  
**Sent:** Wednesday, October 22, 2014 7:35 PM  
**To:** Anderson, Bridget <banderson1@ftc.gov>; 'Pamela Harbour'  
(b)(6)  
**Cc:** Chilson, Neil <nchilson@ftc.gov>; Thomas Zych (Tom.Zych@thompsonhine.com)  
**Subject:** RE: Moderator Information for Commissioner Ohlhausen: ABA Section of Antitrust Law, Consumer Protection Conference -- February 12, 2015

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Thank you, Bridget. Please add Tom and I to the scheduler. One of us will sit-in on the call to provide any additional conference information.

Best,  
Pamela

---

**From:** Anderson, Bridget [mailto:banderson1@ftc.gov]  
**Sent:** Wednesday, October 22, 2014 2:31 PM  
**To:** Pamela Harbour; 'Pamela Harbour'  
**Cc:** Chilson, Neil; Thomas Zych (Tom.Zych@thompsonhine.com)  
**Subject:** RE: Moderator Information for Commissioner Ohlhausen: ABA Section of Antitrust Law, Consumer Protection Conference -- February 12, 2015

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*Staff Assistant to Commissioner Maureen K. Ohlhausen*

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**Sent:** Monday, October 20, 2014 6:14 PM  
**To:** Anderson, Bridget; 'Pamela Harbour'  
**Cc:** Chilson, Neil; Thomas Zych (Tom.Zych@thompsonhine.com)  
**Subject:** RE: Moderator Information for Commissioner Ohlhausen: ABA Section of Antitrust Law, Consumer Protection Conference -- February 12, 2015

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**Cc:** Chilson, Neil; Thomas Zych (Tom.Zych@thompsonhine.com); Pamela Harbour  
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**Cc:** Chilson, Neil <nchilson@ftc.gov>; Thomas Zych (Tom.Zych@thompsonhine.com)  
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**From:** Anderson, Bridget <banderson1@ftc.gov>  
**Sent:** Tuesday, October 21, 2014 3:33 PM  
**To:** Chilson, Neil <nchilson@ftc.gov>  
**Subject:** RE: Moderator Information for Commissioner Ohlhausen: ABA Section of Antitrust Law, Consumer Protection Conference -- February 12, 2015

---

There is availability next week. But below are further out dates.

Nov. 24: 2-3PM

Nov. 25: 2-5PM

Dec. 1: 2-5PM

Bridget E. Anderson  
*Staff Assistant to Commissioner Maureen K. Ohlhausen*

---

**From:** Chilson, Neil  
**Sent:** Monday, October 20, 2014 7:08 PM  
**To:** Anderson, Bridget  
**Subject:** RE: Moderator Information for Commissioner Ohlhausen: ABA Section of Antitrust Law, Consumer Protection Conference -- February 12, 2015

Can you explore when MKO might be able to host a 45 minute call? It looks pretty bleak into Dec.

---

**From:** Anderson, Bridget  
**Sent:** Monday, October 20, 2014 5:34 PM  
**To:** 'Pamela Harbour'  
**Cc:** Chilson, Neil; Thomas Zych ([Tom.Zych@thompsonhine.com](mailto:Tom.Zych@thompsonhine.com)); Pamela Harbour  
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**From:** Pamela Harbour <pamelah@herbalife.com>  
**Sent:** Monday, October 20, 2014 8:14 PM  
**To:** Anderson, Bridget <banderson1@ftc.gov>; 'Pamela Harbour'  
(b)(6)  
**Cc:** Chilson, Neil <nchilson@ftc.gov>; Thomas Zych (Tom.Zych@thompsonhine.com)  
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