The Big Picture: Comprehensive Online Data Collection Transcript December 6, 2012 3:00 PM

Session 3

INNOVATIVE NEW SERVICES AND PRODUCTS AND SUPPORT THE MODEL OF THE FREE INTERNET. BUT CONVERSELY THEY WARNED THE PRACTICE CAN ALSO RAISE THE RISKS TO CONSUMER'S PRIVACY IN CASES WHERE THE DATA IS HALF OR USED FOR INTENDED PURPOSES. THIS AFTERNOON WE'LL SWITCH GEARS A LITTLE BIT. THE FIRST PANEL WILL EXAMINE CONSUMER ATTITUDES ABOUT AND CHOICE WITH RESPECT TO COMPREHENSIVE DATA COLLECTION AND WHAT DATA COLLECTORS NEED TO DO TO INFORM CONSUMERS ABOUT THEIR PRACTICES AND TO PROVIDE MEANINGFUL CHOICE. AND I HOPE THE PANEL WILL ALSO PROVIDE INSIGHTS INTO WHAT CONSUMERS ALREADY KNOW AND WHAT THEY SHOULD BE TOLD ABOUT DATA **COLLECTION CHOICES THAT ARE** AVAILABLE TO THEM ABOUT DATA COLLECTION AND EXISTENCE OF COMPETITIVE ALTERNATIVES THAT OFFER DIFFERENT DATA COLLECT TOUGH PRACTICES TO THEM. THE LAST PANEL TODAY WILL OFFER A FRAMEWORK HOW POLICY MAKERS SHOULD THINK ABOUT DATA **COLLECTION PRACTICES IN AN ENVIRONMENT WHERE COMPANIES ARE** INCREASINGLY OFFERING INTEGRATIVE PRODUCTS AND SERVICES. WHAT ARE THE POTENTIAL NEXT STEPS FOR POLICY MAKERS IN

INDUSTRY AND IS THE MARKET WORKING TO PROTECT CONSUMERS OR DOES MORE NEED TO BE DONE THROUGH SELF REGULATION OR ENFORCEMENT LEGISLATION OR OTHER REGULATION.

SO AS YOU ALL KNOW A MAJOR CHIN FOR INDUSTRY AND FOR REGULATORS IN THE AREA IS THE FANTASTIC PACE OF TECHNOLOGICAL CHANGE IT WAS ONLY TWO YEARS AGO THAT APPLE INTRODUCED THE iPAD TABLET.

THAT WAS ONLY TWO YEARS AGO. THAT DEVICE AND OTHERS LIKE IT SERIOUSLY CHANGED HOW CONSUMERS VIEW AND USE THEIR COMPUTERS. SELLS OF TABLETS ARE EXPECTED TO ECLIPSE SALES OF PC'S IN THE VERY NEAR FUTURE. SMART PHONES, THE PREVALENCE OF SMART PHONES VEX PLODED. THEY'VE BECOME MORE LIKE PC'S BY INCLUDING INTERNET ACCESS, BROWSERS, MAPS, VIDEO, MUSIC AND ALL KINDS OF OTHER SERVICES, AND INCREASINGLY NEW FORMS OF PAYMENT THROUGH MOBILE SYSTEM. AND MANY COMPANIES SUCH AS MICROSOFT HAVE SHIFTED THEIR BUSINESS MODEL FROM SELLING SOFTWARES TO ALL TYPES OF COMPUTERS TO ALSO MARKETING DEVICE SUCH AS TABLETS AND SMART PHONE OPERATING SYSTEMS. INDEED THIS PRODUCTS AND SERVICES MODEL IS SO MUCH THE FORM THAT COMPANIES WHO DON'T

SO OUR TASK TODAY IS TO CONSIDER HOW THESE CHANGES MAY IMPACT COMPREHENSIVE DATA COLLECTION AND WHAT THAT MEANS BOTH POSITIVELY AND NEGATIVELY FOR CONSUMERS.

ENGAGE IN THIS RISK ARE FALLING

BEHIND.

YESTERDAY THE FUTURE OF PRIVACY FORUM RELEASED AN INTERESTING REPORT ENTITLED IT'S NOT HOW MUCH DATA YOU HAVE BUT HOW YOU USE IT.

IN IT, THE AUTHORS ARGUE THAT THEIR QUEST, THAT IN THEIR QUEST FOR INTEGRATIVE USERS EXPERIENCE QUOTE CONSUMERS ARE UNLIKELY TO OBJECT WHERE THE USE OF PERSONAL DATA IS CONTEXTUALLY CONSISTENT OR WHERE OTHER CIRCUMSTANCES WARRANT DATA USE FOR AN INTEGRATED USER EXPERIENCE, END QUOTE.

THEY OBSERVE THAT CONSUMERS WANT PRODUCTS THAT PROVIDE SMOOTH ENTER OPERABILITY BETWEEN HARDWARE, OPERATING SYSTEMS AND SOFTWARE.

MEETING THIS DEMAND MEANS THAT DATA PROVIDED FOR ONE PURPOSE MAY BE REPALO VERDE FOR ANOTHER COORDINATED SERVICE.

SO I BELIEVE THAT THE GREATEST CHALLENGE FACING POLICY MAKERS IN THIS ARENA IS HOW TO BALANCE OUR CONSUMER PRIVACY CONCERNS WITH THE IMPORTANT BOWL OF SUPPORTING INNOVATIVE USES FOR TECHNOLOGY AND DATA.

SO THAT CONSUMERS BENEFIT FROM THESE ADVANCES WITHOUT SUFFERING HARM FROM THE MISUSE OF THEIR DATA.

SO IN THE FTC'S PRIVACY REPORT FROM MARCH PROTECTING PRIVACY IN AN ERA OF RAPID CHANGE, THEY EMPHASIZE THE IMPORTANCE OF CONTEXT WITH RESPECT TO THE NEED OF PROVIDING CONSUMERS CHOICE BEFORE COLLECTING DATA. THE REPORTS STATED THAT IF DATA COLLECTION AND USE PRACTICES ARE CONSISTENT WITH THE CONTEXT OF THE TRANSACTION, CONSISTENT WITH

THE COMPANY'S RELATIONSHIP WITH THE CONSUMER OR SPECIFICALLY REQUIRED OR AUTHORIZED BY LAW OFFERING CONSUMERS CHOICE WASN'T NECESSARY.

NECESSARY. IT WASN'T NECESSARY BUT CONVERSELY FOR PRACTICES THAT ARE INCONSISTENT WITH THE CONTEXT OF INTERACTION. **COMPANIES SHOULD PROVIDE** CONSUMERS WITH CHOICE. INTERESTINGLY WHEN IT ISSUED THE FINAL REPORT, THE COMMISSION CHANGED FROM ITS EARLIER APPROACH OF LISTING FIVE CATEGORIES OF COMMONLY EXPECTED DATA PRACTICES FOR WHICH **COMPANIES WOULD NOT NEED TO** PROVIDE CONSUMERS WITH CHOICE. AND THESE CATEGORIES WERE PRODUCT FULFILLMENT, INTERNAL OPERATIONS, BROAD PREVENTION,

WHILE I THINK THESE ARE STILL APPROPRIATE-BELIEVE THE SHIFT WAS MORE RECOGNIZING THAT CONTEXT WITH BE QUITE NUANCED AND WE NEED FLEXIBILITY IN EVALUATING CONSUMER-SPECIFIC, CONTEXT SPECIFIC CONSUMER EXPECTATIONS.

LEGAL COMPLIANCE AND PUBLIC PURPOSE AND FIRST PARTY

MARKETING.

SO OVER TIME USES MAY CHANGE, CONSUMER EXPECTATIONS MAY CHANGE SO WE DIDN'T WANT TO BE TOO LOCKED INTO SPECIFIC TYPES OF USE.

THE FUTURE OF PRIVACY FORUM
REPORT SUGGESTS THAT THE
RELATIONSHIP THAT INVOLVED DATA
COLLECTION WILL AND SHOULD
CHANGE OVER TIME.
IT'S NOT JUST THE FTC'S REPORT
THAT RECOGNIZES THIS WILL BE A
DYNAMIC KIND OF RELATIONSHIP

[INDISCERNIBLE] OTHERS HAVE RECOGNIZED IT AS WELL.
AND IT'S COMPANIES THAT EXPAND THEIR BRANDS INTO PREVIOUSLY UNTAPPED MARKETS.
THE CONSUMER RELATIONSHIP EXPAND TO MEET THE CONSUMER RELATIONSHIP.

THIS IS IN THE FTC'S PRIVACY
REPORT THE CONTEXT OF
TRANSACTION OR RELATIONSHIP
SHAPED BY CONSUMER EXPECTATIONS
WILL LEGITIMIZE NEW DATA
PRACTICES.

THIS APPROACH AS THEY SUGGEST APPEARS TO MAKE A GREAT DEAL OF SENSE TO ME AND PROVIDES THE FLEXIBILITY NECESSARY TO ADDRESS THE ONGOING CHALLENGES CREATED BY IN IN NO VEYIVE AND FLUID INDUSTRY.

BUT THE FTC IS NOT THE ONLY ENTITY INTERESTED IN PRIVACY OVERSIGHT.

OVER THE MOST FEW YEARS THERE HAVE BEEN A VARIETY OF PROPOSALS IN CONGRESS DEALING WITH PRIVACY AND DATA SECURITY.

SEVERAL MEN'S WHO HAD KEY ROLES IN THE PRIVACY DEBATE SUCH AS REPRESENTATIVE MARY MAC AND CHRIS STERNS IS NOT FOR THE 113TH CONGRESS.

AS SOME OF YOU MAY HEARD JUST TODAY SENATOR DEMINT ANNOUNCED HE WILL BE LEAVING THE SENATE TO HEAD UP THE HERITAGE FOUNDATION. THERE'S GOING TO BE A WHOLE CHANGE IN THE PLAYERS IN THE CONGRESSIONAL DEBATE ON THIS ISSUE.

OTHER NEW MEMBERS SUCH AS REPRESENTATIVE LEE TERRY WILL HAVE LEADERSHIP POSES ON THE RELEVANT COMMITTEES WHO HAVE JURISDICTIONS IN THIS AREA.

IN THE LAST CONGRESS WITH DOZENS OF HEARINGS AND BILLS, WE ARE APPROACHING -- YOU MIGHT ASK WHY THIS HAPPENED.

THERE WAS A LOT OF DEBATE AND DISCUSSIONS IN HEARINGS BUT IT'S POSSIBLE THIS PAY REFLECT THE FACT THAT THERE REALLY ISN'T A CLEAR AGREEMENT ON WHAT THE CONTOURS OF WHAT CONSUMER HARM MAY BE OCCURRING IN THE MARKET THAT CURRENT LAW CAN'T REACH. AND WHAT MAY BE AN EFFECTIVE AND PREFERRABLE SOLUTION FOR ANYTHING THAT'S OCCUR.

I LOOK IN ORDER WORKING WITH MY COLLEAGUES AT THE FTC AND ON THE HILL IN THE NEXT TO DISCUSS ANY LEGISLATION IN THE PRIVACY ARENA IN THE FUTURE

IN THE FUTURE. FOR NOW I WANTED TO OFFER A FEW BASIC PRINCIPLES WHICH I BELIEVE ARE IMPORTANT TO KEEP IN MIND WHEN CONSIDERING ANY REGULATORY FRAMEWORK FOR CONSUMER PRIVACY. I BELIEVE ANY PRIVACY REGULATION SHOULD FOCUS ON WHETHER PARTICULAR TYPES OF DATA COLLECTION AND USE MAY HARM CONSUMERS AND VIOLATE THEIR LEGITIMATE PRIVACY INTEREST. THERE SHOULD BE A FOCUS PROVIDING CONSUMERS MORE TOOLS SUCH AS WEB ICONS OR OPT OUT MECHANISMS AND WAYS TO DELINEATE AND EXPRESS THEIR PREFERENCES. AND MARKET-BASED APPROACHES PAIRED WITH SELF REGULATORY INITIATIVES SHOULD BE ALLOWED TO CONTINUE TO DEVELOP.

GOVERNMENT PRIVACY REGULATION SHOULDN'T PICK WINNERS AND LOSERS BASED ON TECHNOLOGY OR BUSINESS MODELS, PARTICULARLY IN RAPIDLY EVOLVING EXPANSIVE INTERNET MARKETPLACE. I BELIEVE THE TECHNOLOGY NEUTRAL APPROACH THAT FOCUSES ON THE IMPACT ON CONSUMERS PRESERVES FLEXIBILITY AND HELPS PROMOTE INNOVATION AND COMPETITION AMONG DIFFERENT TYPES OF ENTITIES. AND I BELIEVE THAT ANY FRAMEWORK SHOULD RECOGNIZE THAT IN TODAY'S DYNAMIC INTERNET ECOSYSTEM. CONSUMER INFORMATION CAN SUPPORT LEGITIMATE AND BENEFICIAL **ON-LINE SERVICES AND** APPLICATIONS. AND SERVICES OF ALL ACROSS MULTIPLE PLATFORMS, CONSUMER DATA CAN BE USEFUL IN GENERATING **NEW BUSINESS MODELS.** AND ULTIMATELY INCREASING CONSUMER CHOICE.

SO THAT'S THE KIND OF BALANCE
THAT WE NEED TO STRIKE BETWEEN
CONSUMER HARM, CONSUMER
EXPECTATIONS AND ALSO SOME OF
THE BENEFITS THAT CONSUMER MAY
GET FROM NEW AND INNOVATIVE USES
OF DATA.

SO HAVING SAID MY PEACE. I'D LIKE TO INTRODUCE MY FIRST PANEL OF THE AFTERNOON TO TALK ABOUT CONSUMER ATTITUDES ABOUT AND CHOICE WITH RESPECT TO COMPREHENSIVE DATA COLLECTION. SO PLEASE WELCOME ALESSANDRO SCQUITITI AT THE CARNEGIE MELLON UNIVERSITY. CHRIS CAL BREEZE, LORRIE CANCER, A PROFESSOR AT CARNEGIE MELLON UNIVERSITY AND MIKE HINTZE ASSOCIATE GENERAL COUNSEL. THANK YOU FOR HAVING ME AND WE'LL LOOK FORWARD TO THE NEXT TIME.

[APPLAUSE]

>> HI EVERYONE WELCOME TO OUR SECOND PANEL OF THE DAY.
MY NAME IS KATIE BRAN AND I'M AN

ATTORNEY HERE AT THE FTC IN THE DIVISION OF IDENTITY PROTECTION. I WILL BE CO-MODERATING TODAY'S PANEL WITH PAUL, WHO IS A LAW PROFESSOR AT THE UNIVERSITY OF COLORADO AND A RENOWN PRIVACY EXPERT.

WE'RE HAPPY TO HAVE HIM HERE DOING A DETAIL WITH OUR OFFICE OF POLICY AND PLANNING. SO THANK YOU, PAUL, FOR BEING HERE.

THE PURPOSE OF THIS PANEL IS TO TALK ABOUT CHOICE MECHANISMS AND CONSUMER ATTITUDES WHEN IT COMES TO THE TYPE OF BEHAVIOR WE'VE BEEN TALKING ABOUT TODAY. COMPREHENSIVE DATA COLLECTION. AND WE WILL DISCUSS WHAT CONSUMERS KNOW ABOUT THE KIND OF DATA COLLECTION THAT'S TAKING PLACE BOTH ON THE WEB AND THROUGH MOBILE DEVICES. AND WE'LL ALSO ADDRESS TOPICS OF TRANSPARENCY AND CONSUMER CHOICE INCLUDING WHEN TRANSPARENCY'S IMPORTANT TO CONSUMERS, WHAT CHOICE MECHANISMS ARE EFFECTIVE IN THIS AREA AND WHAT ARE THE LIMITS OF CHOICE. AS A REMINDER WE WILL BE

STAFF.
FOR THOSE VIEWING OUR WEBCAST,
YOU CAN SUBMIT QUESTIONS THROUGH
OUR FACEBOOK PAGE, THROUGH OUR
TWITTER FEED HASH TAG POUND
FTCPRIV OR BY E-MAIL AT
OPA@FTC.GOV.
I WANT TO MENTION PROFESSOR

COMMENT CARDS OR QUESTION CARDS IN YOUR MATERIALS THAT YOU CAN FILL OUT AND HAPPENED TO OUR FTC

DAN'S PRESENTATION FOR THOSE HAVING PROBLEMS NOT SEEING IT

ACCEPTING VARIOUS WAYS FROM THOSE WHO ARE HERE, YOU HAVE

BEFORE IS ON OUR WEB PAGE. YOU MIGHT NEED TO REFRESH YOUR BROWSER BUT IT SHOULD BE THERE. I WOULD LIKE TO INTRODUCE OUR PANELISTS AND THANK THEM FOR PARTICIPATING TODAY. WE HAVE LORRIE FAITH CANCER PROFESSOR AT CARNEGIE MELLON. WE HAVE TO INGIS. WE HAVE AL IS AN DROA ACQUISITI PROFESSOR OF CARNEGIE MELLON AND CHRIS CALABRESE -- I WOULD LIKE TO LEAD OFF WITH YOU LORRIE. YOU'VE DONE A LOT OF RESEARCH IN THE RARE YEAH OF CONSUMER ATTITUDES ABOUT PRIVACY. WHAT DOES YOUR RESEARCH TELL US ABOUT WHAT CONSUMERS KNOW AND THINK ABOUT THIS TYPE OF COMPREHENSIVE DATA COLLECTION THAT WE'VE BEEN TALKING ABOUT AND DO WE HAVE A SENSE WHAT REALLY MATTERS TO CONSUMERS WHEN IT COMES TO THEIR INFORMATION THAT'S BEING COLLECTED? >> SURE.

SO WE DONE A LOT OF RESEARCH AND OTHER PEOPLE HAVE DONE RESEARCH AS WELL ON CONSUMER ATTITUDES. I DON'T THINK THAT'S BEEN MUCH RESEARCH SPECIFICALLY A COMPREHENSIVE DATA COLLECTION. CERTAINLY NOT COUCHED IN THAT PARTICULAR TERM BUT I THINK THERE'S A LOT OF USEFUL RESEARCH ABOUT OTHER TYPES OF TRACKING AND DATA COLLECTION WHICH I THINK SHEDS LIGHT ON THIS. SO WHEN WE HAVE DONE INTERVIEWS WITH CONSUMERS. WE FOUND THAT WHEN WE ASKED THEM ABOUT THING LIKE ON-LINE BEHAVIORAL ADVERTISING, MOST OF THEM HAVE VERY LITTLE UNDERSTANDING OF IT. THEY HAVE VERY LITTLE UNDERSTANDING OF MOST OF THE

TYPES OF DATA COLLECTION THAT TAKE PLACE EXCEPT FOR THE DATA THEY HAVE COLLECTED. THEIR FIRST RESPONSE IS THIS SEEMS VERY CREEPY, VERY SCARY. THEY FEEL LIKE IT'S HAPPENING BEHIND THEIR BACKS. ON THE OTHER HAND, IF YOU EXPLAIN IT TO THEM AND EXPLAIN WHY IT'S DONE, THEN THEY GET KIND OF A MIXED REACTION. YOU DEFINITELY HAVE PEOPLE WHO SEE THERE MAY BE SOME VALUE IN THIS, I CAN SEE HOW I MIGHT ABOUT A GETTING SOME CUSTOMIZED SURVICES I LIKE BUT ON THE OTHER HAND THEY ALSO FEEL LIKE I SEEM TO HAVE JUST GIVEN UP BLANK CHECKS FOR VARIOUS COMPANIES TO COLLECT MY DATA AND DO WHATEVER THEY WANT TO IT. THEY OFTEN HAVE MISCONCEPTIONS ABOUT HOW IT MIGHT BE USED. WE HAD A LOT OF PEOPLE WE TALKED TO ABOUT ON-LINE BAIFERL ADVERTISING WHO TALKED TO US ABOUT IDENTITY THEFT. A LOT OF MISUNDERSTANDING AND LOT SURE WHAT IS GOING TO HAPPEN TO THEIR DATA. WE FIND SOME OF THE EFFORTS THAT HAVE BEEN MADE TO TRY TO INFORM CONSUMERS ABOUT THE DATA COLLECTION ARE THINGS THAT THEY HAVEN'T NOTICED. SO WE SURVEYED OVER 1500 PEOPLE AND ALMOST NONE OF THEM RECOGNIZED THE AD CHOICE ICON SO INFORMS NOT COMMUNICATING TO THEM IN USEFUL. WE ALSO FOUND THAT WHEN WE ASKED CONSUMERS HOW THEY'D LIKE TO MAKE DECISIONS ABOUT THIS DATA AND WE SHOWED THEM SOME OF THE TOOLS AVAILABLE TO THEM, A LOT

OF THESE TOOLS ASKED THEM TO

DECIDE BETWEEN DIFFERENT COMPANIES.

AND IT LOOKED TOWN THE LIST OF COMPANIES THAT DO TRACKING, DO ADVERTISING, AND THEY DIDN'T RECOGNIZE THE NAMES OF ANY OF THESE COMPANIES.

AND SO THEY REALLY DIDN'T KNOW HOW TO MAKE A DECISION ABOUT THEM.

EVEN THE COMPANIES THEY DID RECOGNIZE, GOOGLE, MICROSOFT, YAHOO.

THEY DIDN'T ACTUALLY ASSOCIATE WITH ADVERTISING.

SO THEY WERE A LITTLE BIT CONFUSED AS TO WHY THEY WERE ON THE LIST AND WHY THEY NEEDED TO MAKE A DECISION ABOUT THAT.

WE FOUND ONLY SAID USERS WERE VERY CONCERNED ABOUT CONTEXT.

AND USERS WOULD TELL US, WELL WHEN I'M BOOKING MY PLAY

TICKETS, SOME USERS WOULD SAY I

THINK IT'S GREAT IF SOME

COMPANIES KNOW THIS IS WHAT I'M DOING AND THEN THEY CAN TELL ME ABOUT ACTIVITIES I MIGHT WANT TO DO AT THAT LOCATION.

AND OTHER USERS SAID NO THIS IS TERRIBLE BECAUSE THEN PEOPLE WILL KNOW WHEN I'M NOT GOING TO BE HOME AND I'M REALLY CONCERNED ABOUT IT.

SO DIFFERENT CONTEXT, DIFFERENT USERS HAD DIFFERENT OPINIONS ON AND IT WAS REALLY QUITE NUANCE. >> THANK YOU.

PROFESSOR WALLIC IN OUR FIRST
PANEL TALKED ABOUT -- IPS'S
OPERATING SYSTEMS, BROWSERS AND
SOCIAL PLUG INS AND THE LIKE.
MIKE, YOU AT MICROSOFT IS A
LEADER IN THE AREA OF BROWSER
AND OPERATING SYSTEMS, BOTH
DESKTOP AND IN THE MOBILE

CONTEXT.

WHAT ARE CONSUMERS EXPECTATIONS CONCERNING DATA COLLECTION FOR

THOSE VARIOUS TECHNOLOGIES?

>> IT'S IMPORTANT TO POINT OUT

THAT THERE'S A BIG GAP

[INDISCERNIBLE]

[INDISCERNIBLE]

[INDISCERNIBLE]

WIN DOZE DOES COLLECT SOME DATA

BUT IT'S VERY LIMITED AND IT'S

DONE WITH A VERY [INDISCERNIBLE]

DECISION ON PRIVACY.

ONE EXAMPLE [INDISCERNIBLE]

WINDOWS CRASHES [INDISCERNIBLE]

YOU GET A LITTLE DIALOGUE SAYING

HEY INFORMATION JUST HAPPENED ON

THE COMPUTER COULD REALLY HELP

IMPROVE THE PRODUCT.

WILL YOU SEND THAT TO MICROSOFT

AND YOU HAVE TO OPT IN TO THAT.

IN SOME CASES ACTUALLY A LITTLE

BIT MORE [INDISCERNIBLE]

BUT THE POINT IS [INDISCERNIBLE]

REALLY USEFUL FOR US

[INDISCERNIBLE] BUT IN THE

BALANCE BETWEEN WHAT'S USEFUL

AND WHAT CAN OPENLY BENEFIT OUR

USERS AND WHAT WOULD BE

[INDISCERNIBLE] THAT'S WHERE WE

CAME OUT.

WE HAD AN UPDATE TO ACCOMPLISH

THAT BENEFICIALLY

[INDISCERNIBLE]

BUT WE DID THAT IN A WAY THAT

DOESN'T EXCEED [INDISCERNIBLE]

AND THAT'S KIND OF HOW WE THINK

ABOUT IT IN ALL THE THING WE DO.

WHETHER IT'S THE OPERATING

SYSTEM (INDISCERNIBLE) WE TRY TO

STRIKE THAT RIGHT BALANCE

BETWEEN HOW DO YOU GET THE DATA

[INDISCERNIBLE] BENEFICIAL TO

THE USERS (INDISCERNIBLE) NOT

CROSS THAT LINE [INDISCERNIBLE]

>> JUST AS A QUICK FOLLOW UP TO

THAT.

HOW DO YOU AT MICROSOFT
DETERMINE WHAT CONSUMER
EXPECTATIONS ARE?
AND THEN MAYBE I CAN THROW IT
OUT TO THE PANEL AND SAY FOR
THOSE COMPANIES THAT MAY NOT
CONSIDER CONSUMER EXPECTATIONS
OR LIMB THEIR BEHAVIORS BASED ON
CONSUMER EXPECTATIONS, WHAT ARE
THE ALTERNATIVES THERE?
>> THERE ARE A VARIETY OF

[INDISCERNIBLE] >> WE'VE GOT A REQUEST TO LEAN

IN A LITTLE BIT FOR THE WEBCAST. >> THERE'S A VARIETY OF MEANS [INDISCERNIBLE]

THERE'S A VARIETY OF MEANS BY WHICH WE DETERMINE CONSUMER EXPECTATIONS ARE.

WE DO YOU KNOW SOME OF OUR OWN RESEARCH.

WE LOOK AT OTHER PEOPLE'S RESEARCH FOR SURE LIKE LORRIE'S AND OTHERS.

THERE'S SOME INTERESTING
RESEARCH THAT CAME OUT OF THE
RESEARCH RECENTLY THAT TALKED
ABOUT THAT PEOPLE NOT ONLY SAY
THEY CARE ABOUT PRIVACY BUT THAT
THEY'VE ACTUALLY ARE MAKING
CHOICES BASED ON THAT.
THAT THE RESEARCH JOTTED THIS
DOWN SHOWED THAT 56% OF USERS

DOWN SHOWED THAT 56% OF USERS DECIDED NOT TO COMPLETE AN ON-LINE PURCHASE OUT OF PRIVACY CONCERNS AND 30% OF USERS HAVE UNINSTALLED AN APP FROM THEIR SMART PHONE BECAUSE OF PRIVACY CONCERNS.

WE SUM PLEMENTED THAT WITH SOME OAF OUR OWN RESEARCH.
WE RECENTLY DID RESEARCH IN FOUR PAGE MARKETS THE U.S., UK, FRANCE AND GERMANY TO GAUGE USERS' ATTITUDES ABOUT ON-LINE

TRACKING AND WHETHER OR NOT THEY THINK IT GOES TOO FAR. NOT SURPRISINGLY AN OVERWHELMING NUMBER OF USERS SAID YES, THEY DO THINK THEY'VE GONE TOO FAR AND PEOPLE NEED BETTER EASIER TO USE CONTROLS AROUND THAT. IN ADDITION TO THAT, WE SORT OF, WE READ THE PAPERS LIKE EVERYBODY ELSE, AND WE KIND OF SEE WHERE CONSUMERS HAVE OBJECTED TO THINK THAT WE TRY TO LEARN FROM THE MISTAKES NOT ONLY OF OURSELVES BUT OF OTHERS. AND YOU KNOW KIND OF GET A PAGE. IN MANY CASES ES SUBJECTIVE. IT'S KIND OF A GUT FEEL. WHAT'S CROSSING THAT CREEP E LINE.

WHY ARE USERS GOING TO REJECT A DATA USE OR DATA COLLECTION THAT MIGHT BE UNDER CONSIDERATION. IT'S SOMETIMES MORE AN ART THAN A SCIENCE BUT A LOT OF FACTORS GO INTO THIS DECISION.

>> GREAT.

DOES ANYONE WANT TO COMMENT ON THE SECOND PART OF MY QUESTION, IF WE'RE USING KIND OF GUT FEEL OVER AN OVERALL SENSE OF WHAT CONSUMERS EXPECT AS PART OF THE DETERMINATION ABOUT BUSINESS PRACTICES, WHERE DOES THAT LEAVE US FOR OTHER BUSINESSES THAT DON'T.

>> THANKS.

THANKS FOR HAVING ME HERE.
YOU KNOW I THINK WHEN I THINK
ABOUT THE BEST WAY TO EVALUATE
WHAT CONSUMERS WANT AND CONSUMER
EXPECTATIONS, I IMMEDIATELY
START WITH FREE MARKET.
PEOPLE SPENDING DOLLARS EVERY
DAY FOR PRODUCTS AND SERVICES
THEY WANTED.
WHEN I LOOKED AT THE VARIOUS

STUDIES I FIND THEM INTERESTING. IT'S INTERESTING TO HEAR WHEN YOU COREDDEN OFF ONE SEGMENT AND ASK A QUESTION, IT'S INTERESTING TO SEE HOW IT INFLUENCES THINGS. BUT THE COMPANIES WE REPRESENT, THE MEMBERS OF THE DIGITAL ADVERTISING ALLIANCE, THE DNA, THEY ACTUALLY MANY OF THEM THE INNOVATORS WANT TO ACTUALLY SET CONSUMER EXPECTATIONS. THEY WANT TO CHANGE THINGS, CHANGE THE WORLD. I WAS JUST THINKING ABOUT ON CYBER MONDAY, CYBER MONDAY SHOPPING ECLIPSED RETAIL STORE SHOPPING ON BLACK FRIDAY I THINK FOR THE FIRST TIME THIS YEAR WHICH WAS A REMARKABLE NUMBER. IF YOU ASKED ALL THE CONSUMERS 15 YEARS AGO WHERE YOU COULD BUY SOMETHING ON THE INTERNET, WHERE THEY EXPECTED TO BUY WHAT THE CONSUMER EXPECTATION WAS, WHERE THEY WERE GOING TO BUY THEIR HOLIDAY PRESENT.

THE ANSWER WAS GOING TO BE THEY WERE GOING TO GO INTO THE RETAIL STORE TOMORROW, THEY WERE GOING TO LOOK AT THE CATALOG AND BUY THEIR PRESENTS.

THE COMPANIES WE REPRESENT DIDN'T SAY OKAY WELL WE BETTER NOT DESIGN GREAT PRODUCTS AND SERVICES AND OFFERINGS THAT WOULD ENTICE PEOPLE TO SHOP ON-LINE AND GET COMFORT ON-LINE BECAUSE OF THAT OR EVEN BECAUSE STUDIES AT THE TIME WITH SIMILAR PANELS HAD COME OUT AND SAID GEEZ, 78% OF THE PUBLIC IS CONCERNED ABOUT SHOPPING ON-LINE.

THEY DIDN'T SAY WELL WE BETTER NOT DESIGN THESE PRODUCTS, THIS HE DESIGNED THEM AND THEY'RE THE ONES WE ALL LIVE, LOVE EVERY DAY.

>> STU, IF I COULD ASK A FOLLOW UP THEN.

WE HAVE TWO PROPOSITIONS ON THE TABLE.

MIKE SAYS THAT HIS COMPANY DOES ASK CONSUMERS ABOUT PRIVACY. IN ADDITION TO THE KIND OF PRICE SIGNALS THEY'RE GETTING BACK. AND THEN I DON'T THINK YOU WERE SAYING THAT IT'S A MISTAKE FOR COMPANIES LIKE MICROSOFT. >> NO.

>> TO ASK THOSE QUESTIONS. SO THEN I THINK YOU WERE SAYING YOU VALUE MORE.

I'M PUTTING WORDS IN YOUR MOUTH.

>> THE PRICE SIGNALS.

>> I THINK YOU WANT TO EVALUATE A BUNCH OF VARIABLES BUT I THINK AT THED OF THE DAY WE SEE THIS, IF YOU TALK ABOUT NEWSPAPER ARTICLES OR PARTICULAR BUSINESS PRACTICES, THE MARKET REACTS WHEN THEY SEE A BUSINESS PRACTICE THEY DON'T LIKE. THEY STOP BUYING IT, THEY STOP DEALING WITH THE COMPANIES. SO IF YOU LOOK AT SOME OF THE ADVENT OF SOME OF THE BEST DATA INNOVATORS, A LOT OF OUR NUMBERS IN THE LASTAL OF YEARS IN THE COMPANY WE SPEND ALL OF OUR TIME WITH ALL OF US, HOTLINE, WHEREVER WE ARE, THOSE COMPANIES ARE INNOVATING.

THEY ARE DOING GREAT THING WITH DATA, GREAT AND RESPONSIVE.
>> CAN I JUST, I, NOT TO JUST SORT OF PICK OUT ANY PARTICULAR COMPANY BUT IT DOESN'T SEEM TO ME THAT THERE'S A PARTICULAR MARKETPLACE HERE TO COMPETE ON THIS, IN THIS PARTICULAR VECTOR. I AGREE WITH YOU THAT

COMPETITION HAS DRIVEN A LOT OF WONDERFUL THINGS IN THIS COUNTRY.

COMPANIES ARE ABLE TO COMPETE BECAUSE I DON'T SEE AN UNDERLYING LEGAL FRAMEWORK THAT A. PRESENTS THESE ISSUES IN A WAY THAT CONSUMERS CAN MAKER A MEANINGFUL CHOICE AND HAVE A CERTAINTY THAT THOSE CHOICES WILL BE HONORED.

AND I ALSO DON'T THINK CONSUMERS ARE IN FACT AWARE OF HOW MUCH OF THESE PRACTICES.

I THINK LORRIE'S RESEARCH SHOWS THAT.

SO WHILE I APPRECIATE THAT MARKET DOES A LOT OF THINGS WONDERFULLY WELL, WE ALSO KNOW IT ONLY FUNCTIONS IF IT'S GOT. IF THE CONSUMER HAS INFORMATION AND IF THERE'S AN ACTUAL ABILITY TO COMPETE ON THESE PARTICULAR THINGS.

AND I DON'T THINK DATA **COLLECTION PRACTICES ARE AN AREA** WHERE CONSUMERS REALLY CAN GET FAIR COMPETITION OR ANY KIND OF REAL COMPETITION.

>> JUST TO RESPOND AND THEN I'LL WANT TO MOVE ON.

BUT YOU KNOW I THINK THERE'S SOME VALIDITY TO THE FACT THAT WE'VE GOT TO HAVE TRANS PARENCY IN THE DIALOGUE WITH CONSUMERS BUT I DON'T THINK WE START WITH THAT AS BEING THE DEFINING PREMISE OF HOW THE MARKETPLACE AND CONSUMERS SHOULD EVOLVE. SO TO THE EXTENT OAF TRANSPARENCY AND CHOICE SINCE YOU BOTH REFERENCED LORRIE'S STUDY, I CAN JUST THINK OF TWO DATA POINTS HAVING SAT AND LIST **UPPED TO LORRIE'S STUDIES**

BEFORE.

THE LAST TIME I WAS IN A ROOM AND HEARD A STUDY OF LORRIE'S, IT WAS WITH RESPECT TO THE FIZZING OPTION ICON.
IT WAS THAT UNANIMOUSLY THEY HAD LOOKED ALL OVER THE WORLD, ALL OVER THE WILD I THINK IT WAS A MONTH AFTER, THEY FOUND THREE ICONS OUT OF 10 MINUTE SITES. BUT I DON'T HEAR THE STUDIES, THE STUDIES AREN'T REPEATED NOW TO SHOW THERE ARE ICONS EVERYWHERE.

THAT ICON IS BEING SEEN NOW MORE ON THE INTERNET CROSS WEB THAN ANY OTHER SYMBOL PERIOD GLOBALLY.

THAT'S UNBELIEVABLE.

TALK ABOUT PENETRATION OF IPAD IN TWO YEARS.

THIS IS LESS THAN THAT.

AND THE OTHER NUMBER I SAID LORRIE I THINK YOU GAVE A NUMBER THAT SAID YOU TALKED TO A THOUSAND 80 CONSUMERS AND NONE OF THEM KNEW THE ICONS.

I LISTENED TO A PRESENTATION AND THE NUMBER WAS 30% OF PEOPLE ACTUALLY RECOGNIZE ICONS. THE WE THOUGHT THAT WAS FANTASTIC.

30% IN A YEAR AND-A-HALF. EVERY BRAND IN AMERICA, EVERY NEW INNOVATIVE START UP COMPANY WOULD LOVE THAT KIND OF PENETRATION.

>> I KNOW YOU WANT TO RESPOND BUT I WANTED LORRIE BECAUSE THERE WAS A DIRECT QUESTION. I THINK HE'S OFFERING TO FUND YOUR NEXT RESEARCH. I'M NOT SURE THAT'S WHAT HE'S DOING.

>> SINCE WE'RE DOING STUDIES ON THE ADAPTATION EYE YAWN JUST A PHONE CALL HOW IT WORKS WOULD BE

A START.

>> WE HAVE SOME PHONE CALLS WITH YOUR COLLEAGUES AND I WOULD BE HAPPY TO HAVE THEM WITH YOU AS WELL.

WE DID NOT FIND 30%, IT WAS A MUCH LOWER PORRIDGE.
I DON'T KNOW WHERE THEY FOUND THOSE 30% OF PEOPLE.
>> YOU'RE AGREEING SOMEBODY FOUND 30%.

>> I HAD A LOT OF SKEPTICISM
ABOUT THEIR STUDY BASED ON OURS.
WE ALSO DID A FOLLOW UP ON THE
ICON STUDY AS WELL AND WE DID
REPORT THERE WAS IMPROVEMENT.
IT WAS ABOUT 18 MONTHS LATER
THAT WAS CONSIDERABLE
IMPROVEMENT BUT STILL NO WHERE
NEAR 100%.

FACEBOOK STILL DOESN'T USE THE ICON, THEY REFUSE TO USE IT AND THEY'RE A PRETTY MAJOR COMPANY. >> FACEBOOK.

SO AS I UNDERSTAND FACEBOOK [INDISCERNIBLE] BUT OUR PROGRAM ACTUALLY DOESN'T REQUIRE AN ICON, IT REQUIRES ENHANCED TRANSPARENCY.

I BELIEVE FACEBOOK ACTUALLY DOES DO THAT QUITE WELL IN THEIR UNIQUE BUSINESS MODEL BUT EVEN THEY ARE TRYING TO FIGURE OUT HOW TO GIVE TRANSPARENCY, ALL THE COMPANIES TRYING TO DO BETTER.

TO SAY IT'S KIND OF NOT OUT
THERE, IT'S EVERYWHERE.
>> IF WE'RE HAVING A FREE
FLOWING DEBATE, I'LL THROW
SOMETHING IN HERE.
I DO FEEL THOUGH THAT PUTTING
THE INDUSTRY WHO WANTS TO TRACK
YOU IN CHARGE OF OPTING OUT OF
TRACKING SEEMS LIKE PUTTING THE
FOX IN THE HEN HOUSE.

HOW CAN I AS A CONSUMER TRUST YOU TO OPT ME OUT WHEN YOUR ENTIRE BUSINESS MODEL IS BASED ON TRACKING?

IJUST --

>> I DON'T LOOK AT IT THAT WAY.
I LOOK AT IT ABOUT IT'S THE
UNIVERSE OF BUSINESSES THAT WANT
TO DELIVER TO YOU EVERY DAY THE
FREE E-MAIL SERVICES, THE FREE
CONTENT, THE FREE OFFERING, THE
UNPRECEDENTED ABILITY TO USE
CONTENT, COMMUNICATIONS TOOLS
YOU COULD NEVER DREAM OF BEFORE
EVERYWHERE, EVERY SINGLE DAY OF
THE WORLD.

THE PUBLIC LOVERS IT.

BY ANONYMOUSLY RESPONSIBLY COLLECTING ANNAN MUST COOKIE DATA FOR THE FACT YOU'RE INTERESTED IN CAR ADVERTISEMENT YOU MIGHT BE AN ENTHUSIAST. YOU MAKE IT SOUND LIKE TRACKING STALKING AND MURDER.

THIS IS NINE COOKIES ON YOUR COMPUTER TO SAY GEE THIS GUY SEEMS TO BE SHOPPING FOR CARS AND THERE'S A NEW HONDA IN THE MARKET.

>> HANG ON.

LET'S MAKE THIS A LITTLE LESS

FREE FLOWING.

[LAUGHTER]

COME ON.

IT WILL BE FREE FLOWING ENOUGH, TRUST ME.

I KNOW WE HAVE A TENUOUS GRASP ON THIS SO LET'S PRETEND FOR A LITTLE WHILE.

YOU WANTED TO SPEAK FOR A WHILE. WHAT I PROPOSE IS WE KIND OF ALSO SET UP THE PRESENTATION OF YOUR RESEARCH WHICH WE WANT TO DO.

IS THAT OKAY IF I ASK YOU A QUESTION OR DO YOU WANT A QUICK

RESPONSE.

>> I WANT A QUICK RESPONSE ALTHOUGH THIS WAS SO MUCH FUN I DON'T KNOW IF I WANT TO BRING IT BACK TO BORING ACADEMIA. THERE IS A QUICK ACADEMIC RESPONSE.

SO IN ECONOMICS WE WE TEND TO --WE DON'T PAY TOO MUCH ATTENTION TO WHAT PEOPLE SAY WE WANT TO SEE HOW THEY ACT.

THIS IS A MECHANISM OF WHAT PEOPLE REALLY WANT.

THIS WORKS FOR MOST GOODS. HOWEVER, IT JUST HAPPENS THAT PRIOR SEE AS AN ECONOMIC GOOD IS A VERY PECULIAR ANIMAL.

IT SHARES THE CHARACTERISTICS OF WHAT THE ECONOMIES CALL AN INTERMEDIATE YEAH GOOD, A GOOD THAT YOU VALUE ONLY AS A STEP TO SOMETHING ELSE SUCH AS YOU ENROLL IN A COURSE AND YOU PAY FOR THE COURSE AND CERTIFICATE TO GET A JOB.

AND A FINAL GOOD, A GOOD THAT YOU VALUE YOURSELF SUCH AS GOING OUT FOR DINNER IN A NICE RESTAURANT.

AND DEPENDING ON WHICH ELEMENT OR SIDE WE FOCUS ON, CONSUMERS MAY ACT VERY DIFFERENTLY.
AS A FINAL GOOD, DEPENDING ON YOUR SUBJECTIVE PREFERENCES YOU MAY NOT CARE FOR PRIVACY AND LIVE YOUR LIFE AS AN OPEN BOOK OR CARE A LOT.

THE PROBLEM IS THAT EVEN IF YOU SAY THAT YOU DON'T CARE, YOU OFTEN OR YOU SAY YOU CARE, YOU OFTEN ARE IN A POSITION OF INFORMATION SYMMETRY IN TERMS OF WHAT IS REALLY HAPPENING TO YOUR DATA MUCH AS AN INTERMEDIA GOOD, SO PRIVILY AS A MEANS TO SOMETHING ELSE.

PRIVACY'S A PROTECTION FROM POTENTIAL COSTS DOWN THE ROAD WHICH MAY HAPPEN IF YOUR DATA IS ABUSED.

IDENTITY THEFT, DISCRIMINATION, HEALTHCARE DISCRIMINATION, PRICES DISCRIMINATION, SERVICES DISCRIMINATION.

THESE COSTS ARE NOT BORNE IMMEDIATELY.

WHEN YOU SHARE INFORMATION YOU GET IMMEDIATE BENEFIT OF THE LIKE, THE DISCOUNT, THE GIFT. THE COST IS DOWN THE ROAD. SOMETIMES IT'S NOT THERE BUT IT ARRIVES SOMETIMES IT'S WEEKS, MONTHS OR YEARS.

AND THIS MAKES IT VERY
PROBLEMATIC TO RELY COMPLETELY
ON SO-CALLED DBL PREFERENCES TO
ASSESS WHAT SOMEONE WANTS.
>> DOES SOMEONE WANT QUICK
RESPONSE BEFORE I GIVE IT BACK

TO ALESSANDRO.
I REALLY ENJOYED THE FIRST PANEL
I THOUGHT THEY DID A WONDERFUL
JOB.

THERE ARE ONLY CRITIQUES I WOULD LODGE WHICH I LIKE SELF REFLECTION.

ONE I BELIEVE THERE ARE WOMEN WHO CAN SPEAK ABOUT THESE TOPICS AND I THINK WE SHOULD HAVE DONE A BETTER JOB PUTTING MORE ON THE PANEL.

[APPLAUSE]

TWO THESE THAT AWKWARD MOMENT WHERE WHAT THEIR ATTITUDES ARE AND HOW WE MEASURE THAT.
ALESSANDRO YOUR WORK IS MORE ABOUT NOTICE CONTROL TRANSPARENCY AND SO WE WERE HOPING YOU COULD PRESENT SOME OF THE FINDINGS WE FOUND.
IF YOU HAVE A POWER POINT, PLEASE GO AHEAD.

MAYBE.

>> FOR THE PANELISTS WE PRINTED OUT COPIES, THEY'RE IN FRONT OF YOU IF YOU WANT TO FOLLOW ALONG. >> THANKS SO MUCH FOR ALLOWING ME TO PRODUCE THE SLIDES. I'M NOT VERY GOOD EXPRESSING MYSELF SO I NEED THESE VISUAL AIDS.

ALSO BECAUSE MOST OF THE WORK WE DO IS EMPIRICAL, EXPERIMENTAL. WE TRY TO DO EXPERIMENTS TRYING TO UNDERSTAND WHAT CONSUMERS DO, WHAT THEY WANT.

AS A CAVEAT I WILL ADD THE PARTICULAR EXPERIMENTS WE'RE ABOUT TO SHOW ARE AGNOSTIC IN TERMS OF WHAT IS THE VALUE OF PRIVACY OR WHETHER PRIVACY SHOULD BE PROTECTED OR NOT. OR WHETHER CONSUMERS SHOULD PROTECT THEIR PRIVACY OR NOT. WE COMPLETELY STAY AWAY FROM THE QUESTION.

IT'S CRUCIAL, VERY IMPORTANT QUESTION.

WE STAY AWAY FROM IT.
WE SIMPLY FOCUS ON WHETHER
CONSUMERS CAN, IF THEY WANT TO
PROTECT THEIR PRIVACY CAN
PROTECT IT UNDER CAUTIOUS
APPROACHES.

IN PARTICULAR WE! FOCUS IN THESE TWO EXAMPLES I'M GOING TO SHOW YOU ON THE PROBLEM OF CONTROL AND TRANSPARENCY.

BECAUSE WE ARE FOCUSING ON TRANSPARENCY NOT AS A CONSENT, CONTROL IS MEANS OF ALLOWING, EMPOWERING USERS TO NAVIGATE AND WE WANTED TO SEE WHETHER THEY ARE MOST SYSTEMIC UNIVERSAL CHALLENGES AT THE CORE OF CONTROL AND TRANSPARENCY REGIMES.

WE OFTEN DO EXPERIMENTS WITH

MULTIPLE DIVERSE USERS.

OF COURSE ONLY SHOW ONE EXAMPLE

WHICH SET TO EXPERIMENT.

THERE ARE MANY MORE WHERE IT

COMES FROM.

THE FIRST ONE IS THE PAIR

DAWTION OF CONTROL.

YOU MAY HAVE HEARD STORIES ABOUT

WHEN THERE'S [INDISCERNIBLE]

PEOPLE WEARING SEATBELTS, PEOPLE

START DRIVING FASTER.

SO YOU START TAKING A RISK.

OR YOU FEEL MANY POWERED BY

SOMETHING YOU START BECOMING

OVERCONFIDENT.

WE WANTED TO SEE WHETHER THIS

APPLIES TO PRIVACY.

IN OTHER WORDS RATHER THAN WHAT

WE, WHAT THE CONVENTIONAL WISDOM

IS MORE CONTROL MEAN MORE

PRIVACY WHETHER IN FACT MORE

CONTROL LEADS TO MORE EXPOSURE

OF SENSITIVE INFORMATION TO MORE

STRANGERS.

SO WE DID SOME EXPERIMENTS.

THE ONE I'M SHOIG WHICH IS A

REDUCED VERSION OF WHAT WE DID.

WE ASKED SUBJECTS TO ANSWER

SENSITIVE QUESTIONS ABOUT

THEMSELVES.

AN EXAMPLE OF A SENSITIVE

QUESTION WAS ARE YOU MARRIED.

YES OR NO.

HAVE YOU EVER USED DRUGS,

COCAINE OR CRACK, YES OR NO.

ONE GROUP OF SUFNLINGS THESE ARE

RANDOMIZED EXPERIMENTS.

WE RANDOMIZED SUBJECTS WITH

DIFFERENT CONDITIONS.

THEY BELIEVE THIS SURVEY THEY DO

NOT KNOW IN REALITY IT'S AN

EXPERIMENT.

ONE GROUP OF SUBJECTS WERE TOLD

HEY YOUR ANSWERS ARE VOLUNTARY.

YOU'RE NOT COMPELLED TO ANSWER

ANY OF THESE QUESTIONS HOWEVER

IF YOU DO ANSWER YOU'RE GIVING US PERMISSION TO PUBLISH YOUR ANSWER IN THE RESEARCH BULLETIN THAT WE WILL DO FOR THE RESULTS OF THE RESEARCH.

THE OTHER GROUP OF SUBJECTS SAW EXACTLY THE SAME QUESTIONS.
ONLY THAT THEY ALSO SAW A BITS CHECK BOX THAT THEY HAD TO CHECK TO GIVER US EXPLICITLY

PERMISSION TO PUBLISH THEIR ANSWER.

SO IN OTHER WORDS, WE MADE THEM FEEL EMPOWERED.

THEY HAD THE SAME LEVEL OF CONTROL AS THE SUBJECT IN THE FIRST GROUP ONLY THAT NOW THE CONTROL WAS MADE EXPLICIT.
NOW WE SUGGEST THAT BECAUSE THERE IS A SMALL [INDISCERNIBLE] CHECK THE BOX, THE SUBJECTS WILL NOT CHECK THE BOX WILL SIMPLY ANSWER THE QUESTION OR NOT, DEPENDING ON THEIR SUBJECT

BUT IN FACT OUR PARADOX OF CONTROL HYPOTHESES SUGGESTED THE OPPOSITE THAT PRECISELY BECAUSE WE PUT THE CHECK BOX THE SUBJECTS WILL CHECK IT AND WILL COME MORE LIKELY THAN TO ANSWER THE QUESTIONS.

AND THIS IS EXACTLY WHAT HAPPENED.

PREFERENCES.

SO IN BLUE, WE HAVE THE FIRST PAGE OF ANSWERS OF QUESTIONS ANSWERED BY THE SUBJECTS IN THE SO-CALLED IMPLICIT COME DITION THE FIRST ONE I SHOWED YOU. IN RED THE QUESTION ANSWERED BY THE GUYS IN THE SECOND EXCLUSIVE CONTROL CONDITION. SPLITTING THE GROUPS, THE CONDITIONS INTO TWO GROUPS, LESS SENSITIVE OR LESS INTRUSIVE QUESTIONS ON THE RIGHT OF THE

SLIDES AND MORE SENSITIVE QUESTIONS. SO YOU CAN SEE A STRONG [INDISCERNIBLE] IN THAT GIVING MORE EXPLICIT CONTROL WORKS PARTICULARLY STRONGLY FOR THE MORE SENSITIVE QUESTION, CAN

EVEN DOUBLE THE PROPENSITY TO ANSWER THE QUESTIONS AND ALLOW

THE PUBLICATION OF ANSWERS.

IN REALITY THERE WAS NO

DIFFERENCE BETWEEN THE TWO

GROUPS, ONLY THE SECOND THE

POWER WAS MADE EXPLICIT.

SO THE STORY IS MORE CONTROL CAN LEAD TO ACTUAL MORE DISCLOSURE

OF SENSITIVE INFORMATION TO STRANGERS.

HOW ABOUT TRANSPARENCY.

WE HAVE BEEN KNOWING FOR A WHILE

THERE'S A LOT OF RESEARCH IN

THIS AIR RAW THAT A CURRENT

APPROACH FOR PRIVACY POLICY

DOESN'T WORK AS WELL.

THEY ARE NOT READ, THEY ARE LONG

AND COMPLEX.

WE ARE TRYING TO BYPASS OR

RESOLVE THIS ISSUE WITH A

SIMPLER NOTICES SUCH AS

[INDISCERNIBLE] BUT WHAT IF

THERE IS A FUNDAMENTAL MORE

SUSTAINING PROBLEM THAT WE

ACTUALLY CANNOT EVEN AVOID

[INDISCERNIBLE] WHAT IS THERE'S

SOMETHING ABOUT TRANSPARENCY AND

THE DECISION MAKING WHICH

HAPPENS AFTER WE'RE BEING

PROVIDED A NOTICE.

WHAT IF FACT WHAT WE ARE

OBSERVING IS A SLATE OF PRIVACY

LIKE A MAGICIAN WHICH ASK YOU TO

FOCUS ON THE LEFT HAND SO THAT

YOU DON'T SEE WHAT'S HAPPENING

ON THE RIGHT HAND.

SPECIFICALLY WE DID THE

FOLLOWING.

WE DID A NUMBER EXPERIENCE WHICH WE PROVIDED SIMPLIFYING NOTICES TO OUR SUBJECTS.

THIS PARTICULAR ONE WAS WITH STUDENTS, AND WE PROVIDE INFORMATION ABOUT HOW THE ANSWERS TO A SURVEY ABOUT THEM AT SCHOOL AND WE ASKED THEM IN SOME CASES SOME VERY SENSITIVE QUESTIONS.

NOW ONE GROUP WAS TOLD YOUR ANSWERS WILL BE EXAMINED BY A PANEL OF STUDENTS.

ANOTHER GROUP OVER SUBJECTS WE'RE TOLD YOUR ANSWERS WILL BE EXAMINED BY A PANEL OF STUDENTS AND FACULTY.

WE EXPECTED THAT THE SUBJECTS TOLD THAT THEIR ANSWERS WOULD BE ALSO SEEN BY FACULTY WILL BE LESS LIKELY TO ANSWER THE MORE SENSITIVE QUESTION [INDISCERNIBLE] WHICH WILL MAKE SENSE, RIGHT.

BECAUSE IT INHIBITORS

DISCLOSURE.

AFTER PROVIDING NOTICES WE STARTED ASKING THE QUESTION. SO WHEN WE DO THIS, WE DID IN FACT FIND WHAT WE EXPECTED, WHICH IS THE SUBJECTS IN BLUE WHO WERE TOLD THAT THE ANSWERS WOULD BE AN SO SEEN BY FACULTY ARE LESS LIKELY TO ANSWER THE QUESTIONS.

THE SUBJECTS IN YELLOW WERE TOLD THAT ONLY STUDENTS WOULD SEE THE ANSWER.

WHAT I HAVE ON THE Y AXIS IS THE RESPONSE TO THE DIFFERENT QUESTIONS.

BUT HERE'S THE KEY.

LET'S SAY THAT NOW WE INSERT A DELAY BETWEEN THE TIME WE GIVE THE SIMPLE NOTICE.

THE ICON THAT TELLS YOU FACULTY

WILL READ OR ICON WHICH SAYS ONLY STUDENTS WILL READ. RATHER THAN IMMEDIATELY ASK THEM THE QUESTIONS, WE WAIT.

WHY?

BECAUSE ON-LINE BETWEEN THE TIME YOU READ THE NOTICE OR YOU SEE AN ICON AND YOU THE ACTUALLY HAVE TO DECIDE TO ENGAGE IN A PRIVATE OR SENSITIVE ACTION THERE IS SOME ELAPSE OF TIME. SO HOW LONG DO YOU THINK WE HAD TO WAIT TO NULLIFY THE INHIBITORY EFFECT OF GIVING A NOTICE, WHICH TELLS THE SUBJECT THE FACULTY WILL READ THE ANSWERS.

TEN MINUTES?

FIVE MINUTES?

ONE MINUTE?

HOW ABOUT 15 SECONDS?

SO 15 SECONDS IS ENOUGH TO

NULLIFY THE FACT OF THE NOTICE.

OR IF WE ASK ALSO A PRIVACY

RELEVANT QUESTION SUCH AS WOULD

YOU LIKE TO JOIN A MAILING LIST.

SO IN OTHER WORDS WE REDIRECT

ATTENTION AND THESE ALREADY

REDUCES THE EFFECT OF THE

NOTICE.

I'M NOT MAKING ARGUMENT ABOUT TRANSPARENCY AND CONTROL. ESPECIALLY CONTROL IS IMPORTANT I'M MAKING AN ARGUMENT AGAINST CONTROL USE ALONE, DISJOINTED FROM THE OCD, FIP.

THE PRIVACY PRINCIPLES TOLD US IMPORTANT THINGS SUCH AS SPECIFICATION, LIMITATION, OPENNESS, ACCOUNTABILITY. WE FOUND THOSE ADDITIONAL PRINCIPLES.

THE NOTICE OF CONTROL BECOME SO

ALMOST MEANINGLESS.

THEY BECOME WEAK BECAUSE WE KNOW

FROM OTHER RESEARCH THAT THE

FULL SETTINGS, FRAMES ARE SO MUCH MORE POWERFUL IN E FEBRUARYING HOW PEOPLE BEHAVE. IN THE WORST CASE THEY BECOME EXAMPLE WHAT IN SOCIAL SCIENCE IN POLITICAL SCIENCE NOW IS STARTED TO BE CALLED A PROCESS OF RESPONSIBILITYIZATION WHICH IS A TERRIBLE TERM FOR A PROCESS OF PUSHING RESPONSIBILITY ON OTHER PEOPLE FOR A PROBLEM THAT YOU HAVE HERE.

THANKS.

[APPLAUSE]

>> SO AS A FOLLOW UP AND I WANT EACH OF THE OTHER FOUR PANELISTS TO RESPOND, LET'S BRING THE FOCUS BACK THEN TO COMPREHENSIVE DATA COLLECTION.

I THINK NEITHER ALESSANDRO NOR LORRIE PERPOURED TO DO RESEARCH ON THAT TOPIC.

AND SO I DON'T WANT TO PUT THE CART BEFORE THE HORSE WHEN IT COMES TO NOTICE.

IS NOTICE EVEN THE PROPER QUESTION WE SHOULD BE ASKING. THE FTC OBVIOUSLY IN IT'S REPORT FOR A DECADE HAS PUT A LOT OF FOCUS ON NOTICE AND MEANINGFUL CHOICE.

TO GIVE TEETH TO THIS, I MEAN LET'S TALK ABOUT SPECIFIC EXAMPLES.

SO PICK YOUR FAVORITE TOPIC
WE'VE TALKED ABOUT.
IT COULD BE DPI, IT COULD BE THE

BROAD SPREAD OF VA, IT COULD BE SPECULATIVE THAT DOESN'T HAPPEN LIKE OPERATING SYSTEM OR THE BROWSER.

NOTICE THE ANSWER.

SHOULD WE TURN TO MORE AND MEANINGFUL NOTICE AS THE WAY TO KIND OF REMEDY THE PRIVACY RISKS VERSUS THE [INDISCERNIBLE]

LORRIE, YOU FIRST.

>> WELL I THINK NOTICE BY ITSELF IS CLEARLY NOT THE ANSWER.
BUT I THINK NOTICE CAN BE PART

OF AN ANSWER.

BUT I THINK AT THE VERY MINIMAL THE NOTICE HAS TO GO HAND IN HAS NOT WITH A REALLY MEANINGFUL CHOICE, AND I THINK THERE ALSO NEEDS TO BE A BACK STOP SO THAT YOU CAN'T DO THINGS THAT ARE JUST REALLY UNCONSCIONABLE AND SAY OH I GAVE YOU NOTICE, DID YOU READ IT.

SO I THINK THAT THAT IS IMPORTANT.

AND I THINK IN ADDITION TO THE RESEARCH, WE'VE ALSO DONE HAD THAT THE TIMING OF THE NOTICE IS REASONABLE.

YOU SHOW NOTICE AND PEOPLE ACT ON IT AND OTHER POINTS WHERE NOBODY'S PAYING ATTENTION. CLEARLY ALSO THE FORMAT AND HOW WELL YOU COMMUNICATE WITH THE NOTICE.

AND THEN ALSO I THINK A BIG PROBLEM IN COMPREHENSIVE DATA COLLECTION IS THAT THE DATA COLLECTION IS HAPPENING ALL OVER THE PLACE AND ALL THE TIME. I DON'T THINK WE WANT NOTICES ALL OVER THE PLACE AND ALL THE TIME.

AND SO IF NOTICE IS GOING TO BE PART OF THE SOLUTION, WE NEED TO FIND A WAY OF GIVING NOTICE THAT'S TIMELY AND RELEVANT BUT NOT ALL THE TIME OR WE'RE ALL GOING TO IGNORE IT.

>> STU YOU STOLE THE VIRTUES OF ICON PROBLEM.
YOU DECIDED NOTICE ISN'T IMPORTANT.

>> SEVERAL YEARS AGO WE WERE

TOLD WE NEEDED TRAPS PARENCY ALL

THE TIME AND WE'VE DELIVERED THAT IN A UBIQUITOUS WAYS. WE'RE SEEING GOOD RESULTS, TRILLIONS OF ICONS SERVED AND WE GOT INTO I THINK IT'S ALMOST TWO MILLION OPT OUTS, 20 MILLION PEOPLE.

I'M NOT SURE OF THESE NUMBERS
BUT UNIQUE USERS HAVE GONE TO
THE CHOICE PAGE AND MOST OF THEM
ACTUALLY SPEND TIME THERE,
DECIDE NOT TO EXERCISE THE
CHOICE.

MAYBE IT'S ACTUALLY ALONG YOUR THEORY WHICH IS THEY SEE A REPUTABLE PROGRAM AND THIS IS GOOD, THESE ARE REPUTABLE BRANDS OF CLEARLY A LOT OF RESPONSIBILITY GOES INTO THE PROGRAM.

AS FAR AS YOU KNOW TO ANSWER THE QUESTION IS TRANSPERIENCE SEE ENOUGH.

WHEN WE DID THE DAA STANDARD AND OF COURSE IT'S ALWAYS EVOLVING WITH THAT RECOGNITION I THINK WE ACTUALLY DID DRAW A LINE FOR COMPREHENSIVE DATA COLLECTION WHICH WAS DIFFERENT STANDARD THAN WHAT WE HAD HAD FOR TRADITIONAL KIND OF AD NETWORKS. BUT WE WERE TECHNOLOGICALLY NEUTRAL, RIGHT.

SO WHETHER YOU WERE A
TRADITIONAL ISP OR YOU WERE A
BROWSER OR YOU WERE A PLUG-IN,
IN YOU WERE GETTING THAT LEVEL
OF COMPREHENSIVE DATA, WE HELD
THINGS TO A HIGHER STANDARD.
BUT I THINK WHAT YOU REALLY WANT
IS A NOTICE THAT PEOPLE SEE SO
THEY CAN GET TO WHATEVER CHOICE
IT IS THAT YOU CAN, THAT IT'S
OFFERED.

IN OUR STANDARDS, WE HAD AGREED THAT GEEZ WE NEED TO PULL

PRIVACY OUTSIDE OF A NOTICE. WE NEED TO PULL THAT TRANSPARENCY OUTSIDE OF A NOTICE.

WE DID THAT FOR AD NETWORK AND THOSE DISPLAYS AND WHERE YOU SEE IT EVERYWHERE.

WITH TRADITIONAL ISP'S OR EVEN PLUG-MS. AND OTHERWISE THERE WASN'T THE SAME ABILITY TECHNOLOGICALLY TO DO THAT. SO WE HAD A SCENARIO WHERE INSTEAD OF GOING TO GET THAT UNIFORM CHOICE THAT'S NOW AVAILABLE, THERE WAS NO TRANSPARENCY TO SHOW HOW YOU COULD EVEN GET THERE. THE STANDARD WE COALESCED AROUND WAS A LITTLE BIT OF HEIGHTENED STANDARD FROM ENHANCED NOTICE

WAS A LITTLE BIT OF HEIGHTENED STANDARD FROM ENHANCED NOTICE WHICH IS A CONSENT BUT IT WASN'T EXPRESSED INFORMATIVE OR OPT-IN CONSENT.

IT WAS A DEFINED TELLER WHICH WAS A FLAVOR HIGHER.

WHETHER THAT'S ULTIMATELY WHERE THE WORLD SHOULD GO OVER TIME WE DON'T KNOW.

WE'RE SEEING ALL KINDS OF GREAT CONCEPTS DISCUSSED WHERE PEOPLE THAT TRADITIONALLY PROVIDE DIFFERENT SERVICES REALLY CAN ADD LOTS OF VALUE TO ENRICH ALL OF OUR LIVES.

>> SO CHRIS, I THINK A LOT OF
STU'S ANSWERS CIRCULATED AROUND
THE FOLLOW UP I WAS GOING TO ASK
YOU WHICH IS DOES IT REALLY
DEPEND ON THE TYPE OF ISP OR
SORRY PROVIDER THAT WE'RE
TALKING ABOUT IN TIME ALL DAY
LONG I THINK EVERY SPEAKER
THAT'S SPOKEN HAS SAID WE SHOULD
BE TECH NEUTRAL AND IT SHOULD
NOT BE IN THE TECHNOLOGY AT ALL.
WHAT'S YOUR TAKE ON DIFFERENT

FORMS OF COMPREHENSIVE DATA COLLECTION AND THE NEED FOR TRANSPARENCY AND NOTICE, THE POSSIBILITY FOR TRANSMARION SEE AND NOTICE DE-- TRANSPARENCY AND NOTICE DEPENDING ON THE TIME. >> TECHNOLOGY CHANGE SO FAST. I HAVE TO SAY THAT I THINK TRANSPARENCY OR THE LACK THEIR, AND I WILL SAY I THINK IT'S FAILED UP TO THIS POINT AND NOT THROUGH LACK OF TRYING BY A LOT OF PEOPLE OVER A LONG PERIOD OF TIME.

BUT I DON'T THINK TRANSPARENT E OF ITSELF HAS WORKED VERY WELL. I THINK OFFER A THEORY AS TO WHY THAT IS THAT WILL PROBABLY BE DISPUTED BY OTHERS ON THIS PANEL.

AND THAT IS PEOPLE DO NOT, WILL NOT LEARN ABOUT THINGS, WILL NOT ACTUALLY ENGAGE IN A PROCESS OF YOU KNOW TRYING TO LEARN ABOUT HINGES AND GET MORE TRANSPARENCY UNLESS THERE ARE OTHER RIGHTS THAT THEY CAN EXERCISE AS A RESULT.

AND UNLESS IT'S MEANINGFUL.
AND SO WHAT I MEAN BY THAT IS I
AM NOT GOING TO BOTHER TO LEARN
ABOUT A SYSTEM IF IT'S A TAKE IT
OR LEAVE IT CHOICE.

I AM NOT GOING TO BOTHER TO
LEARN ABOUT A SYSTEM IF I
REALIZE THIS IS A SYSTEM RUN BY
THE PEOPLE WHO ARE ACTUALLY
DOING THE TRACKING, SO I DON'T
TRUST THIS SYSTEM, AND SO I'M
NOT GOING TO BOTHER TO DO THIS
BECAUSE IT'S VERY CUMBERSOME.
IT'S A POSITION NOT SHARED BY
EVERYBODY BUT I BELIEVE UNTIL WE
PROVIDE AN ADDITIONAL MEANINGFUL
PARCEL OF RIGHTS AND I BELIEVE
THAT HAS TO COME LEGISLATIVELY.

I DON'T BELIEVE SELF REGULATION CAN DO THAT.

THOSE RIGHTS NEED TO BE IMPOSED BY LEGISLATION.

ONCE THAT HAPPENS, CONSUMERS CAN

ACTUALLY LEARN ABOUT THEIR

CHOICES AND MAKE PHENOINGFUL

CHOICES AND THEN I THINK

TRANSPARENCY WILL HAVE A VERY

IMPORTANT ROLE TO PLAY IN HOW

THOUGH RIGHTS ARE EXERCISED ON

EVERYTHING YOU SAID ON

TRANSPARENCY AND NOTICE I WANT

TO ADD ONE THING WHICH IS

CHANGE.

A COMPANY LIKE MICROSOFT WILL HAVE PRACTICES ON DAY ONE,

DIFFERENT PRAFERS A YEAR LATER.

WHAT DO YOU FEEL ABOUT WITH

PARTICULARLY COMPREHENSIVE DATA

COLLECTION, HOW DOES THAT AFFECT

YOUR CHOICES AT THE TIME OF

CHANGE WHEN YOU DECIDE YOU WANT TO EMBRACE MORE COLLECTION THAN

YOU HAVE IN THE PAST.

THAT IS OUR HEIGHTENED NOTICE OR HEIGHTENED OBLIGATIONS, OR DUE DILIGENCE ON YOUR PART.

WHAT HAPPENS.

>> I THINK THERE ARE BUT I WOULD PREFACE THAT BY SAYING WHAT I

THINK OTHER PEOPLE HAVE SAID IS

THAT TRANSPARENCY CHOICE IS ONE

VERY DIFFICULT TO DO

EFFECTIVELY.

PEOPLE CRITICIZE THE ICONS

BECAUSE THEY'RE UBIQUITOUS AND

THEREFORE EVERYBODY SEES THEM

AND YOU IGNORE THEM.

PEOPLE CRITICIZE PRIVACY

STATEMENTS BECAUSE THEY'RE TOO

LONG AND MICHELLE OBAMA CAN

SPEND THAT AMOUNT ONLY TIME TO

READ ALL THE PRIVACY STATEMENTS

THEY ENCOUNTER.

YOU KNOW, THERE'S LOTS OF WAYS

TO PROVIDE TRANSPARENCY. TRANSPARENCY IS CRITICAL. I ACTUALLY WILL DEFEND BOTH OF THOSE APPROACHES AND OTHERS. I THINK YOU NEED TO APPROACH TRANSPARENCY IN MULTIPLE WAYS. I THINK THE LONG PRIVACY STATEMENTS ARE IMPORTANT. WHEN I ASK PEOPLE TO SAY THEY SHOULD BE SHORT AND SIMPLIFIED I ASKED WHICH FACTS AM I CURRENTLY TELLING CONSUMERS WOULD YOU LIKE ME TO NOT TELL THEM. AND PEOPLE CAN'T POINT TO ANYTHING. EVEN THOUGH CONSUMERS DON'T READ THEM, FOCUS LIKE THE ACLU DO, JOURNALISTS DO, ACADEMICS DO AND IT PRIZE SOME LEVEL OF ACCOUNTABILITY FOR THE WATCH DOGS TO HAVE THAT FULL COMPLETE INFORMATION OUT THERE. THE FTC DOES, I WILL ATTEST TO THAT. [LAUGHTER] >> RIGHT. YOU ASKED ABOUT CHANGE. SO WHEN PRACTICES CHANGE. FIRST OF ALL NOT ALL CHANGES ARE BAD ARE RIGHT. WE TALK ABOUT IN THIS ERA OF BIG DATA THAT SO OF THE REALLY BENEFICIAL USES OF DATA, YOU DIDN'T ANTICIPATE WHEN THAT DATA WAS COLLECTED. YOU CAN DO SOME REALLY INTERESTING THINGS THAT ARE OF PUBLIC BENEFIT THAT ARE BENEFITS **ECONOMICALLY THAT ARE BENEFITS** TO END USERS. AND SO CHANGE IS INEVITABLE. IT'S PART AND PARCEL INNOVATION [INDISCERNIBLE] IF YOU HAVE COLLECTED DATA UNDER A PROMISE THAT WE WILL NOT DO X

WITH DATA AND SUDDENLY YOU

DECIDE TO DO X, IN MY VIEW YOU NEED TO GET CONSENT FOR THAT. IF YOU WANT TO CHANGE THE PROGRAM GOING FORWARD AND SAY FROM THIS DAY FORWARD, THIS PRODUCT IS GOING TO WORK THIS KAY AND X IS NOW PART OF IT. YOU NEED TO GIVE A VERY PROM NUMBER NOTICE TO CURRENT USERS THAT THEY ARE AWARE OF THAT. YOU CAN'T TRICK PEOPLE. THAT'S CLASSIC SECTION 5 DECEPTION IF YOU GO ABOUT IT THE OTHER WAY.

>> YOU'RE BUILDING OFF MIKE'S
COMMENTS AND SOME OF THE OTHER
PANELISTS COMMENTS ABOUT HOW
NOTICE IS TOUGH IN THIS AREA.
ARE THERE OTHER PRINCIPLES THAT
CAN HELP FACILITATE TRANSPARENCY
SUCH AS CONSUMER ACCESS TO DATA?
IS THERE A MEANS BY WHICH
CONSUMERS SHOULD BE ABLE TO SEE
THE INFORMATION THAT IS BEING
COLLECTED ABOUT THEM?
>> AND WE'RE OF COURSE TALKING
ABOUT OTHER FAIR INFORMATION
PRACTICES.

I MEAN ARE THERE OTHER THINGS ON THAT PARTICULAR MENU THAT MIGHT WILL IN SOME OF THE VOID.

>> I THINK THERE IS.
I CALL THEM ACTUALLY
PROHIBITIONS.

I THINK THEY'RE THE TYPE OF
THINGS ALESSANDRO WAS REFERRING
TO AS THE HARM DOWN THE ROAD.
AND I THINK IT ACTUALLY BACK TO
YOUR STUDY, I THINK THAT ICONS
AND OTHER SYMBOLS THAT GIVE
PEOPLE CONFIDENCE THAT ARE
DESIGNED TO GIVE PEOPLE
CONFIDENCE FOR RESPONSIBLE
PRACTICES ARE REINFORCED BE IT
THROUGH LAW OR OTHERWISE.
IF YOU REALLY IDENTIFY THE HARM

DOWN THE ROAD WE'RE TALKING ABOUT.

IN THE DAA CONTEXT WE SAID JUST A FLAT OUT PROHIBITION NOT EVEN WITH THE CONTENT.

CAN'T USE DATA FOR HEALTHCARE TREATMENT, FOR INSURANCE, FOR FINANCIAL DECISION-MAKING FOR EMPLOYMENT.

AND THERE PROBABLY ARE OTHERS THAT SHOULD BE ADDED AND WE PROBABLY OVER TIME WILL ADD TO THAT LIST.

BUT I THINK THAT, IF YOU REALLY TAKE OFF SOME OF THOSE HARMS DOWN THE ROAD, WE'RE ALL IN A BETTER PLACE.

>> IF I CANNING OWE THAT BECAUSE OF COURSE THAT'S A HUNDRED PERCENT TRUE.

I THINK ANY TIME WE CAN TAKE, WE CAN CAN FIFTH CONSUMERS ANOTHER MECHANISM TO DEAL WITH HARMS THEY SUFFERED, WE'RE IN A BETTER PLACE AS A SOCIETY.

THESE ARE VERY HARD HARMS HOWEVER TO PUT YOUR FINGER ON SOMETIMES.

I DIFFICULT TO KNOW WHETHER YOU GOT DIFFERENT INSURANCE RATE THAN SOMEONE ELSE FOR EXAMPLE. AND SO TO SAY THAT WE CAN DEAL WITH THE HARMS PERFECTLY I THINK IGNORES THE FACT THAT THE FTC CERTAINLY, MAYBE YOU DO HAVE THE STAFF TO DEAL WITH ALL THOSE POSSIBLE HARMS BUT I SUSPECT NOT.

SO THERE HAS TO BE OTHER INTERMEDIATE RIGHTS THAT ACCRUE. I MEAN ONE THAT I LIKE IS THE DUPE TRACK MECHANISM. SOMETHING THAT'S ROBUST ENOUGH THAT IF I'M AS A CIVIL LIBERTARIAN AND SOMEBODY WHO CARES ABOUT THE FIRST AMENDMENT.

I CAN HIT A BUTTON AND KNOW THAT I CAN RESEARCH A SENSITIVE TOPIC OR I CAN RESEARCH RADICAL ISLAM WITHOUT WORRYING THAT THAT'S GOING TO PUT ME ON A TERRORIST WATCH LIST.

- >> BUT OF COURSE LEGISLATIVING THAT MAY BE HARD.
- >> STUART OR LORRIE.
- >> ONE OF THE OCD PRINCIPLE WAS ACCOUNTABILITY.

AND WE HAVE HAD THESE PROBLEMS DEPENDING DEPENDING ON THE SIDE YOU'RE IN BUT COMPANIES HAVE VIOLATED THEIR OWN PRIVACY POLICIES OR REGULATION.

IN ABSENCE OF ACTUAL PROVEABLE ARM ACTUALLY NOT BEING CONSIDERED LIABLE.

SO WE ARE RELYING ON A MODEL WHERE YOU HAVE TO PROVE ACTUAL COSTS THAT TO ME WE'RE, THE PROBLEM OF PRIVACY'S GOING IS THAT IT'S LESS ABOUT A COST AND MORE ABOUT SURPLUS FROM THE DATA SUBJECT TO THE DATA OLDER. IT'S NOT IDENTITY THEFT OR MAY BE IDENTITY THEFT BECAUSE WE WILL GET BETTER AND BETTER MAYBE FROM PROTECTING OURSELVES. IT'S MORE ABOUT THE PRICE DISCRIMINATION SO THAT YOU ARE

THE NEXT PERSON.
AND AS CHRIS WAS MENTIONING, YOU
DO NOT GIVE ENOUGH.

PAYING FOR A GOOD \$.05 MORE THAN

IN A FIELD THAT CURRENTLY WE ARE INCAPABLE TO CONSIDER, WHAT WE CONSIDER PRIVACY HARM BECAUSE UNLESS THERE IS SOME PROVEABLE CAUSE, SOME PROVEABLE DAMAGE, THERE IS A CAUSE FOR ACTION.

>> IF I COULD JUST PUSH BACK ON THAT A LITTLE BIT BECAUSE I'M SURE THIS ISN'T MY USUAL MODE BUT I'M SURE THERE ARE

ECONOMISTS IN THE AUDIENCE SAYING WAIT, ARE YOU SAYING THAT ALL PRICE DISCRIMINATION EQUALS HARM?

OR EQUALS PRIVACY HARM? BECAUSE YOU KNOW ON THE EARLIER PANEL THERE WAS A CONVERSATION ABOUT PRICE DISCRIMINATION BUT IT'S THE GOOD KIND OF DISCRIMINATION NOT THE BAD KIND OF CONVERSATION.

>> WHAT ABOUT --

>> I WANT TO HEAR ALESSANDRO ELABORATE A LITTLE BIT MORE.

>> SO THERE ARE THREE DEGREES OF PRICE DISCRIMINATION.

FIRST. SECOND AND THIRD.

AND THE FUNNY THINGS THAT WHEN WE START HAVING THESE DEBATES OF PRICE DISCRIMINATION, ONE-SIDED ARGUMENT IS TALKING ABOUT THE SECOND OR THIRD DEGREE.

AND THE OTHER PART OF THE ARGUMENT IS TALKING ABOUT THE FIRST DEGREE.

THE FIRST DEGREE IS WHEN EACH CONSUMER HAS A CERTAIN TYPE PREFERENCE HAS TO PAY FOR A GOOD AND IN THE EXTREME CASE OF [INDISCERNIBLE] IS CHARGED A PRICE EXACTLY AT THE LEVEL OF THE RESERVATION PRICE.

THAT IS PRICE EFFICIENT ONLY THAT ALL THE (INDISCERNIBLE) GOES FROM THE SUBJECT TO OLDER [INDISCERNIBLE] THE ARGUMENT INSTEAD AN ECONOMIST COULD MAKE IN DEFENSE OF PROIS DISCRIMINATION IS OFTEN FOR

SECOND OR THIRD DEGREE. WHEN YOU SAY WELL WE ALLOW PEOPLE TO SAY VERY LITTLE FOR AN **ECONOMY SEAT ON A FLIGHT BECAUSE** WE ARE MAKING THE PROFESSIONALS WHO GO BUSINESS PAY VERY MUCH. AND THEREFORE IN A WAY THE

PROFESSIONAL ARE SUBSIDIZING THE LOW PRICE FOR THE COACH SEAT. BUT THEY ARE TWO DIFFERENT KINDS OF PRICE DISCRIMINATION. WHAT IS HAPPENING WITH TRACKING IS WE SEE MORE AND MORE FIRST DEGREE PRICE DISCRIMINATION BECAUSE SECOND DEGREE AND THIRD DEGREE CAN BE DONE FOR SELF SELECTION, SELF DEGREE OR FOR SHOWING MEMBERSHIP IN A CERTAIN GROUP, ELDERLY, YOUNG, MILITARY. WE FOUND IDENTIFICATION CASE ON THIS TRACKING BUT PRICING IS ABOUT FIRST DEGREE DISCRIMINATION. >> I WILL FOLLOW UP ON A FEW POINTS. SO I ACTUALLY AGREE WITH STUART ABOUT SOMETHING AMAZING, RIGHT. ON THE NEED TO HAVE LIMITATIONS OF CERTAIN TYPES OF USES AND I THINK IT'S GREAT THAT THE INDUSTRY GUIDELINES THAT SAY HEY THERE ARE CERTAIN THINGS YOU'RE NOT ALLOWED TO DO WITH THE DATA. I THINK THAT'S REALLY GOOD. I'M STILL CONCERNED THAT IT'S STILL, IT'S STILL JUST A GUIDELINE AND THERE MAY BE SOME COMPANIES THAT ARE NOT DOING WHAT THE INDUSTRY TELLS THEM THAT THEY SHOULD BE DOING. AND A LOT OF THESE GUIDELINES HAVE NOT BEEN VERY WELL ENFORCED AND IN MANY CASES NOT ENFORCED AT ALL LEGALLY AND IT'S NICE TO HAVE LEGAL WEIGHT BEHIND THESE THINGS AND NOT RELY ON SELF REGULATORY GUIDELINES. I ALSO WANTED TO PICK UP CHRIS MENTIONED ANOTHER SORT OF ALTERNATIVE TO A NOTICE. INSTEAD OF MAKING CONSUMERS LOOK AT NOTICES ALL THE TIME SET UP YOUR BROWSER WITH PREFERENCES

AND LET IT ACT AUTOMATICALLY.
THAT'S A NICE IDEA.
THERE'S A WHOLE CONVERSATION
ABOUT THE TRACK I DON'T WANT TO
GET INTO RIGHT NOW.
I THINK ONE PARTICULAR ASPECT OF
IT WAS THAT WAS VERY SIMPLE.
I THINK IN THE FUTURE THIS
COMPREHENSIVE DATA COLLECTION IS
NOT GOING TO TAKE PLACE JUST
WITH USERS SITTING IN FRONT OF A
COMPUTER.

IT WILL BE TAKING PLACE AS WE WALK AROUND THE WORLD EVERYWHERE.

IT'S NOT NECESSARY ME YOU'RE GOING TO OWN LIKE ONE COMPUTER AND ONE BROWSER AND YOU CAN PRESS THE BUTTON AND IT MAY BEE THAT BILLBOARDS THAT YOU PASS AND YOUR SHOPPING CHART AND ALL THESE DEVICES YOU INTERACT WITH WILL BE TRACKING YOU IN ALL SORTS OF PLACES AND ALL SORTS OF DIFFERENT DATA.

AND I THINK --

>> SOUNDS AWESOME.

[LAUGHTER]

>> I THINK WE NEED TO THINK IN TERMS OF HOW USERS CAN BASICALLY HAVE AGENTS THAT PERHAPS REPRESENTS THEM IN THE WORLD AND CAN DEAL WITH ALL OF THESE NOTICES THAT THEY'RE GOING TO BE BOMBARDED WITH ALL THE TIME. >> I WANTED TO RESPOND TO THE INITIAL QUESTION WHETHER OR NOT WE NEED A BROADER RANGE OF FAIR INFORMATION PRACTICES. AND I THINK MANY PEOPLE HAD ALREADY SAID YES AND I JUST WANTED TO ADD MY VOICE TO THAT. I THINK THAT IN THE SCENARIOS THAT LORRIE HAS MENTIONED WHERE THERE'S MORE AND MORE UBIQUITOUS TRACKING OR DATA COLLECTION

THROUGH MORE AND MORE VEHICLES, WHETHER IT'S SENSORS OR VARIOUS TYPES OF DATA COLLECTION IN SHOPPING MALLS AND ON-LINE AND OFF LINE AND ALL OF THAT.

I THINK WE'RE GOING TO GET TO THE POINT WHERE, I THINK WE'RE PROBABLY AT THE POINT WHERE YOU CAN'T HAVE A NOTICE FOR EVERYONE.

I'M NOT GOING TO STOP MY CAR ON THE BRIDGE [INDISCERNIBLE] AND SO WE NEED TO THINK ABOUT A BROADER RANGE OF PREFERENCES, INCLUDING THE TRADITIONAL ONES THAT GO BACK YEARS AND YEARS. COLLECTION LIMITATION.

YOU SHOULDN'T COLLECT MORE DATA THAN YOU REASONABLY NEED TO ACCOMPLISH THE PURPOSE FOR WHICH YOU'RE COLLECTING IT.

DATA RETENTION LIMITATIONS.
THINKING ABOUT WAYS TO MINIMIZE
THE PRIVATE SEE IMPACT FROM THE
BEGINNING THROUGH AWE
NUMBIZATION.

MALL AND OTHERS HAVE WRITTEN
ABOUT THAT'S NOT A PERFECT
SOLUTION EITHER BUT YOU NEED TO
THINK ABOUT ALL OF THESE THINGS
AS PART OF THE TOOLKIT, RIGHT.
AND YOU NEED TO THINK ABOUT USE.
WE'RE NOT GOING TO STOP DATA
COLLECTION.

IT'S GOING TO HAPPEN AND THERE'S
GOING TO BE MORE AND MORE GOING
FORWARD BUT WHEN YOU THINK ABOUT
LIMITATIONS ON USE AND I THINK
CONTEXT IS PART OF THAT AS MANY
PEOPLE HAVE SAID.

SOME USES ARE JUST SO OBNOXIOUS WE SHOULD [INDISCERNIBLE] >> THANK.

I WANT TO MOVE INTO A MORE FOCUSED DISCUSSION ON CHOICE AND CONTEXT AS YOU MENTIONED, MIKE. IN OUR PRIVACY REPORT AS HAS BEEN DISCUSSED NUMEROUS TIMES TODAY, WE THE FTC INCLUDED A DISCUSSION THAT COMPANIES DON'T NEED TO PROVIDE CHOICE BEFORE COLLECTING AND USING CONSUMER DATA FOR PRACTICES THAT ARE CONSISTENT WITH THE CONTEXT, THE TRANSACTION OR THE COMPANY'S RELATIONSHIP WITH THE CONSUMER. THIS BECOMES PARTICULARLY COMPLICATED IN THE AREA OF COMPREHENSIVE DATA COLLECTION BECAUSE AS COMMISSIONER [INDISCERNIBLE] TALKED ABOUT EARLIER TODAY IN HER OPENING REMARKS THAT A LOT OF THIS COLLECTION IS HAPPENING IN THE BACKGROUND RUNNING BEHIND THE SCENES.

SO THERE MIGHT NOT BE A ONE A ONE RELATIONSHIP WITH THE CONSUMER.

SO I'D LIKE THE PANEL TO TALK A LITTLE BIT ABOUT HOW THE PRINCIPLE OUTLINED IN OUR REPORT APPLIES TO THE COMPREHENSIVE COLLECTION DATA MODEL OR DOES IT.

>> I'LL TAKE THE FIRST SHOT AT IT.

MY SENSE IS I THINK THAT
[INDISCERNIBLE] PEOPLE MAY HAVE
A DIFFERENT VIEW BUT I THINK
THAT'S REALLY A USE PRINCIPLE,
PERMITTING USE PRINCIPLE FROM
THE OTHER [INDISCERNIBLE]
I THINK WE'RE LAYING OUT CHOICE
AND I DON'T WANT TO DIGRESS AND
DO NOT TRACK EITHER BUT I THINK
THERE'S A SIMPLICITY OF CHOICE
WHERE YOU CAN HAVE ONE BUTTON
THAT CAPTURES A WHOLE PRODUCT OF
SERVICES.

HE THINK THE COMPONENTS OF THAT TYPE OF SOLUTION AND DO NOT

TRACK FAVOR THAT.

ONE AT A TIME.

PROHIBITED.

THERE'S ALSO MUCH MORE GRANULAR CHOICES YOU CAN LOOK AT SOME OF THE SETTINGS BY [INDISCERNIBLE] WHERE YOU CAN CHOOSE HOW, WHAT THE INFERENCE IS ABOUT YOUR [INDISCERNIBLE] AND KIND OF HAVE SOME OF THE FLEXIBILITY. IN THE DAA PROGRAM WE FOR MANY YEARS IN THE FTC STAFF AS WE WORKED ON IT ALWAYS SAID DO IT

ULTIMATELY THERE WAS A REGULAR ANYTHING.

IT WAS THE SAME EXACT PRACTICE NOT DRIVING THROUGH A TOLL BOOTH IN THE SAME PRACTICE BY A COMPANY MANY PEOPLE HEARD IT. YOU SHOULD ALLOW BOTH. YOU PICK THE COMPANY AT THE TIME.

IF YOU SAW A BRAND NAME ON THERE YOU LIKE YOU CAN CHECK IT.
THERE'S ONE BUTTON WHERE THE CONSUMER CAN GO NOW CHRIS AND DO YOUR FIRST AMED RESEARCH WITH ONE BUTTON AND IT WORKS TODAY FOR ANYONE WHO HAS THAT CONCERN AND IT'S WORKING INTO THE MILLIONS OF PEOPLE.
SO TO ME YOU CAN HAVE, YOU HAVE PERMITTED USES. YOU HAVE

AND THEN IN BETWEEN YOU HAVE TO HAVE FLAVORS.

>> I WANT, I WOULD LOVE TO ASK A FOLLOW UP BECAUSE YOU STARTED MAKING IT SOUND LIKE YOU WERE SAYING THE ONE STOP SHOP NATURE OF DO NOT TRACK IS NOT SUFFICIENT AND THEN YOU ENDED IT TOUTING THE BENEFITS OF THE ONE STOP SHOPPING IN THE OPT OUT. THE DIFFERENCE IN DEGREE. >> RIGHT THE LET ME CLARIFY A LITTLE BIT.

I THINK IT IS SUFFICIENT ONE STOP SHOP.

I THINK YOU HAVE TO HAVE FLAVORS BUT IT'S ONE STOP SHOP IN WHAT SECTOR, RIGHT.

SO I DON'T THINK ONE STOP SHOP FOR CLICK STREAM DATA SHOULD ALSO APPLY TO WHETHER YOU DID A CATALOG AT HOME OR WHETHER YOUR TOLL BOOTH IS CHECKING YOUR METER.

THOSE ARE DIFFERENT THINGS, RIGHT.

AND SO I DON'T THINK WE'RE BENEFITING TODAY BY JUST SAYING LET'S HAVE A PARANOIA BUTTON, THE ONE BUTTON, THAT'S NOT MOVING THINGS FORWARD. IT'S LIKE WE HAVE TO FIGURE OUT WHERE THE AREAS, WHERE ARE THINGS SO SIMILAR THAT IT MAKES SENSE.

WHERE ARE AREAS THAT ARE DIFFERENT THAT YOU NEED DIFFERENT FLAVORS.

>> LET ME JUST GET OTHER PEOPLE INVOLVED CONSISTENT WITH THE CONTEXT CONVERSATION.
THAT'S WHY FTC -- HERE'S MY OTHER HAT.

THE PRIVACY REPORT WHICH I THINK ACTUALLY IS A MASTERFUL JOB PUTS A LOT OF WEIGHT ON THIS QUESTION OF CONSISTENT WITH THE CONTEXT. AND FRANKLY, MY INITIAL INCLINATION IS EVERYONE THINKS IT'S A GREAT IDEA. WHEN EVERYONE THINKS IT'S A GREAT IDEA I AGAIN TO SUSPECT THEY ALL THINK IT MEANS DIFFERENT THINGS. WHAT'S CONSISTENT WITH THE CONTEXT WHEN IT COMES TO COMPREHENSIVE COLLECTION MEANS

IF I CAN BE MORE PROVOCATIVE

TO YOU.

BIT, IS CONSISTENT WITH THE CONTEXT ADVERTISING SUPPORTED, INTERNET SERVICE SUPERVISION IN IS THAT CONSISTENT WITH THE CONTEXT?

WELL OF COURSE WE'RE GOING TO TURN DPI ON BECAUSE THAT'S HOW WE'RE GOING TO GIVE YOU A BREAK ON YOUR MONTHLY CABLE BILL. IS THAT CONSISTENT WITH THE CONTEXT OF CABLE PROVISION? OR HOW DO WE DECIDE? GIVE US ADVICE NOW THAT WE'VE SAID THERE'S AN IMPORTANT PHRASE GIVE US ADVICE ON HOW WE INTERPRET THAT IMPORTANT PHRASE. I'M A LAW PROFESSOR SO I'M ALLOWED TO CALL ON YOU. >> QUICKIE. I DON'T ACTUALLY AGREE CONSISTENT WITH WITH A THE CONTEXT.

I THINK YOUR FIRST QUESTION WAS THERE WERE CERTAIN PERMITTED USES SO I AGREE WITH THAT. IT DEPENDS.

THERE'S SOMETIMES WHEN WE DERIVE IMMINENCE SOCIETAL VALUE ON FIGURING DATA PATTERNS OUT THAT HAD NOTHING TO DO WITH WHY THE DATA WAS COLLECTED THAT'S USEFUL.

IF WE'RE GOING TO RESTRICT THAT I THINK WE'RE GOING TO RESTRICT SOME OF THE MAGIC IN THE WORLD THAT WE'RE FIGURING OUT.
>> WE SHOULD JUST IGNORE THE CONTEXT.

>> SOMETIMES IT WORKS BUT SOMETIMES IT DOESN'T. I DON'T THINK IT'S JUST AS CLEAN AS A BRIGHT LINE.

>> I THINK CONSISTENT WITH THE CONTEXT IS VERY BROAD, AND PROBABLY TOO BROAD. I THINK THAT THE ORIGINAL LIST OF FIVE POINTS WAS MUCH MUCH MORE NARROW.

AND I THINK THERE'S A NOTION OF KIND OF ABSOLUTELY REQUIRED FOR THE TRANSACTION THAT I'M DOING.

WHICH STILL CAN BE

MISINTERPRETED OR INTERPRETED IN MULTIPLE WAYS.

BUT I THINK THE NOTION THAT WHEN I BUY A PRODUCT ON-LINE, CLEARLY YOU NEED MY INFORMATION SO YOU CAN BILL ME AND SO YOU CAN DELIVER IT TO MY HOUSE.

AND I THINK THERE'S PROBABLY PRETTY GOOD COME SENSES THAT THOSE ARE ESSENTIAL TO THE TRANSACTION.

AND THEN YOU SAY OKAY WHAT ABOUT SENDING ME A CATALOG SO I WOULD WANT TO BUY MORE THINGS.
I COULD SEE A MARKETER SAYING

WELL YOU'RE OUR CUSTOMER AND YOU LIKE OUR PRODUCT SO PART OF THE TRANSACTION IS SENDING A NEW CATALOG.

I CAN SEE CONSUMERS SAYING NO THIS IS A ONE TIME THING. THE CATALOG WASN'T PART OF THE DEAL SO THAT'S NOT PART OF THE

TRANSACTION.

>> WHAT IF IT'S EVERYBODY WE'VE NOTICED A LOT OF PEOPLE BUYING DIME TAP OR SOME FLU MEDICATION AND WE'VE DISCERNED THAT WHEN THAT'S HAPPENING PEOPLE ACTUALLY BUY A LOT MORE ORANGE JUICE SO WE'RE RUNNING OUT ON THE ORANGE JUICE FROM GROCERY STORES. SHOULD WE HAVE THAT DATA TO DELIVER ORANGE JUICE.

>> THAT'S A GOOD QUESTION.
I DON'T THINK THE FTC'S
DEFINITION ALLOWS US TO ANS)

DEFINITION ALLOWS US TO ANSWER THAT.

SO I THINK WHAT THE GUIDANCE THAT THE FTC HAS GIVEN IS WAY TOO VAGUE FOR ANYBODY TO DO ANYTHING WITH.

>> I DON'T THINK IT'S WAY TOO VAGUE TO DO ANYTHING WITH IT. I THINK IT'S TOO VAGUE TO BE THE SOLE ANSWER TO DIFFERENT PRIVACY QUESTIONS.

>> THERE ARE LOTS OF OTHER
ANNALS -- ANSWERS IN THE REPORT.
>> WHEN I GO BACK TO THE OFFICE
AND GET MULTIPLE QUESTIONS A DAY
ABOUT SHOULD WE DO THIS OR
SHOULD WE DO THAT.

THAT CONTEXT AND CONSUMER EXPECTATIONS IS CERTAINLY A VERY BIG FACTOR THAT GOES INTO THOSE DECISIONS.

IT'S NOT THE ONLY FACTORS, THOUGH.

AND I THINK THAT WHEN I THINK ABOUT THAT CONCEPT, I THINK ABOUT IT QUITE BROADLY. I THINK ABOUT IT IN TERMS OF DIFFERENT DEGREES.

WE CERTAINLY DON'T WANT TO DO ANYTHING THAT WHEN PEOPLE LEARN ABOUT IT, THEY'RE GOING TO BE FREAKED OUT OR SURPRISED IN A NEGATIVE WAY.

I DON'T THINK THE ORANGE JUICE EXAMPLE WOULD FREAK PEOPLE OUT OR SURPRISE THEM IN A NEGATIVE WAY.

I THINK THAT'S PROBABLY A GOOD USE AND THAT KIND OF USE CAN BE DONE BY THE WAY WITH IDENTIFIED DATA.

YOU DON'T NEED TO KNOW I BOUGHT DIME TAP AND THEREFORE I'M GOING TO BY ORANGE JUICE YOU JUST NEED TO KNOW A LOT OF PEOPLE BOUGHT DIME TAP.

WHEN YOU'RE MAKING PRODUCT DESIGN DECISIONS AND YOU'RE MAKING DECISIONS ABOUT ANY ACTIVITY THAT'S GOING TO IMPACT PRIVACY.

YOU NEED TO TAKE ACCOUNT THE CONTEXT, YOU NEED TO TAKE INTO ACCOUNTANT WHAT CONSUMER REACTION'S GOING TO BE TO IT AND THERE ARE MANY MANY THINGS YOU CAN DO TO IMPACT THAT. WHETHER IT'S DONE IN AN IDENTIFIABLE OR IDENTIFIED WAY. WHETHER IT'S DONE USING, YOU KNOW, WHETHER YOU HAVE GIVEN PEOPLE A CHOICE IN SOME CASES. WHAT KIND OF NOTICE DO YOU GIVE THEM.

THERE ARE SO MANY THINGS TO GO INTO IT'S HARD TO BOIL IT DOWN.
>> IF I COULD, SOMETIMES I FEEL LIKE THE DEBATE IN THIS AREA OF BIG DATA GENERALLY TURNS INTO A MORE OF A BOY THIS DATA IS REALLY COOL AND WE CAN DO A LOT WITH IT.

AND THE WE IS NOT GENERALLY THE CONSUMER, IT'S GENERALLY SOMEONE WHO IS APRILING AND WANTED TO DO SOMETHING TO THE CONSUMER. THE EXAMPLE THAT I THINK OF HERE I THINK THIS COMES FROM A "NEW YORK TIMES" STORY BECAUSE THEY LEARN A LOT ABOUT YOU AND THEY CAN TARGET YOU DIRECTLY. AND THEY KNOW YOUR INCOME LEVEL FOR EXAMPLE.

THEY CAN LEARN WHETHER I CHRIS CALABRESE CAN BE ENTICED INTO A TARGET WITH A \$10 OR \$20 COUPON BECAUSE THEY KNOW HOW MUCH MONEY I'M MAKING.

IF I'M GETTING THE \$1 COUPON I WILL NEVER HAVE THE CHANCE FOR \$10 COUPON RIGHT BECAUSE THEY KNOW THEY DON'T NEED TO GIVE THAT TO ME.

NOW THAT TO ME IS PRICE DISCRIMINATION. I BELIEVE IT'S ENORMOUSLY PROBLEMATIC BECAUSE I DO THINK IT REALLY HARM THE CONSUMERS ESPECIALLY IF YOU MAKE LESS MONEY.

>> WHAT IF THE PERSON MAKE IS LEE MONEY GOT THE \$10 COUPON.

>> BUT THEY DON'T.

>> THEY DO.

ACTUALLY THEY DO.

>> YOU'RE TELLING ME THAT TARGET'S GOING TO GIVE --

>> I'M NOT TALKING ABOUT TARGET, JUST GENERALLY.

>> WHY?

I MEAN IF I KNOW YOU MAKE \$20,000 AND YOU'LL COME SHOP WITH IT --

>> BECAUSE IN MANY CASES THEY WANT TO MOVE VOLUME AND THEY KNOW THAT PEOPLE YOU MAY NOT REACH A PRICE POINT THAT SOMEONE WILL BUY.

IT'S THE SAME REASON YOU HAVE SALES.

IT'S THE SAME PRICES GET LOWERED GENERALLY.

OUR ECONOMIST TO SPEAK TO THIS. RIGHT?

I MEAN WHY IS IT THAT CERTAIN CELL PHONES ARE SOLD AT LOWER PRICES.

IT'S BECAUSE AFTER THEY'RE STARTED AT HIGH PRICES IT'S BECAUSE MORE PEOPLE CAN COME IN AND BUY THEM.

>> I WILL BE HAPPY -- JUST IF I CAN FINISH ONE THOUGHT. I DO BELIEVE WHEN YOU COLLECT INFORMATION, YOU DON'T OWN IT. THE CONSUMER STILL OWNS THE INFORMATION WITHOUT ATTACHING PROPERTY LEGALISTIC CONCERNS TO IT AND YOU ARE A SHEPHERD OF THAT INFORMATION.

YOU SHOULD USE IT IN THE MINIMUM AMOUNT POSSIBLE.

YOU SHOULD ANONYMIZE IT AS MUCH

AS POSSIBLE.

YOU SHOULD KEEP IT AS LITTLE AS

POSSIBLE.

AND YOU SHOULD ESSENTIALLY BE SERVING THE CONSUMER WHEN YOU ARE OWNING YOUR DATA.

SO TO THE HE CAN TENT DE--

EXTENT DECISIONS ARE MADE THAT DON'T DO THAT I BELIEVE YOU'RE

WRONG.

I BELIEVE INFORMATION ASYMMETRY DOES NOT SERVE THE CONSUMER I THINK IT SERVE THE SELLER. >> ON THE NOTION OF YOU SHOULD SERVE THE CONSUMER, I AGREE. AND I AWE SO THINK YOUR BROADER POINT IS YES DATA COULD BE

MISUSED.

I DON'T KNOW WHETHER YOUR EXAMPLE I THINK PEOPLE PROBABLY COME OUT IN DIFFERENT PLACES ON IT AND I THINK PART OF THE CHALLENGE IS JUST FIGURING OUT WHAT'S A MISUSE, WHAT'S A BENEFIT.

IT'S COMPLEX.

AUDIENCE.

>> PROBABLY SHOULD LET THE CONSUMER FIGURE IT OUT.
>> I THINK ALESSANDRO'S BEEN WAITING TO COMMENT.
THEN I HAVE A QUESTION FROM THE

>> TWO COMMENTS.

ONE ABOUT THE PRICE

DISCRIMINATION AGAIN.

TO ME IT SEEMS LIKE IT'S CLEAR

AND PERHAPS INEVITABLE.

WE ARE TRACKING WILL BE USED

MORE AND MORE JUST FOR

ADVERTISING BUT THEY NEED IT FOR

PRICE DISCRIMINATION.

THE TYPE OF PRICE DISCRIMINATION THAT WE WILL SEE INCREASINGLY IN THE MARKET PRICE ARE FIRST DEGREE PLIES DISCRIMINATION.

WHICH MEAN EACH CONSUMER HAS A

CERTAIN RESERVATION PRICE FOR A SPECIFIC GOOD AND WILL BECOME BETTER AND BETTER AT PINPOINTING THE BEST RESERVATION PRICE. THE SECOND POINT IS A MORE ABOUT PAUL WHAT YOU'RE MENTIONING IN TERMS OF WHEN YOU HEAR EVERYONE AGREE ON THE TERM OF BEING CONCERNED.

YOU MADE ME THINK ABOUT THE KIPLING POEM, THERE'S THIS BEAUTIFUL LINE, IF YOU CAN KEEP YOUR HEAD WHEN ALL ABOUT YOU ARE LOSING THEIRS, YOU'RE A MAN MY SON.

I DON'T KNOW IF YOU EVER SEEN THE MURPHY'S LAW VERSION, WHICH IS IF YOU CAN KEEP YOUR HEAD WHEN ALL ABOUT YOU ARE LOSING THEIRS, IT MEANS YOU DIDN'T GET THE PROBLEM.

AND SO IT'S THE PRIVACY.

IF YOU BELIEVE THAT ONE TERM, ONE CONCEPT CAN ALL ALL THE CONFLICT PRIVACY PROBLEMS, MAYBE WE DIDN'T GET THE PROBLEM.

>> RIGHT. THANKS.

I'M GOING TO MOVE ON TO A
QUESTION FROM THE AUDIENCE.
TALKING ABOUT THE FIRST VERSUS
THIRD PARTY DISTINCTION.
IT'S BEEN TALKED QUITE A BIT IN

IT'S BEEN TALKED QUITE A BIT IN THE LITERATURE.

DOES THAT HOLD UP WHEN APPLIED TO LARGE DIVERSIFIED SUCH AS GOOGLE WITH ITS AD NETWORK SEARCH TV ETCETERA.

DO CONSUMERS REALLY UNDERSTAND THIS?

AND HOW DOES THAT AFFECT THEIR UNDERSTANDING OF THEIR RELATIONSHIP WITH THE ENTITY? >> YES.

I THINK CONSUMERS ARE FAIRLY CONFUSED ABOUT THIS POINT. ONE OF THE THINGS THAT WE FOUND IN OUR INTERVIEWS WITH CONSUMERS IS WHEN WE TALKED TO THEM ABOUT WHO WAS TRACKING THEM AND HOW. THEY SAID WELL WHEN I GO TO GOOGLE AND I'M ON THEIR SEARCH ENGINE SITE AND I SEARCH FOR SOMETHING. I UNDERSTAND THAT THE ADS I'M GOING TO SEE ARE DIRECTLY RELATED TO MY SEARCH. I UNDERSTAND WHEN I GO TO FACEBOOK AND TELL THEM MY AGE AND JERNLD AND WHERE I LIVE THAT THE ADS I SEE ARE GOING TO BE RELATED TO THAT. WHEN WE SAY WELL WHAT ABOUT ON

OTHER SITES.

HOW DO YOU THINK YOU GET GOOGLE ADS OR GOOGLE ADS OR WHATEVER ON OTHER SITES.

THEY HAD NO IDEA AND THEY HAD NO CONCEPT TO THE ACTIVITIES THEY DID ON ONE SITE WAS GOING TO FOLLOW THEM AROUND TO OTHER SITES.

AND THEY WEREN'T ASSOCIATING GOOGLE ACTING AS A THIRD PARTY ON THESE OTHER SITES.

>> I THINK MANY CONSUMERS DO UNDERSTAND IT.

BUT TO THE EXTENT SOME DON'T, I DON'T THINK IT'S NECESSARILY THE RIGHT QUESTION.

I MEAN IT'S PART OF THE QUESTION.

THE QUESTION IS DO CONSUMERS BENEFIT FROM THAT SHARING OF DATA.

IN MY LIFE AND WHAT I DO AS A CONSUMER, CATEGORICALLY YES, TREMENDOUS BENEFIT. THAT'S WHY THERE'S THIS CONTINUED OFFERING OF SERVICES. AND THEN EVEN WITHIN ONE COMPANY LIKE IF YOU LOOK AT THE DAA STANDARD FOR EXAMPLE, THE EXTENT DIFFERENT COMPANIES ARE ACTING

IN DIFFERENT CAPACITIES EITHER
AS A SERVICE PRIORITY, IF THEY
COMBINED THEM THEY WIND UP BEING
TREATED TO BE MORE RESTRICTIVE
STRARD.

IT'S NOT ALL THIS GEEZ IT'S JUST BENEFITING THE COMPANIES IF YOU FIND DATAS IN DIFFERENT CONTEXT. THERE ARE FURTHER RESTRICTIONS. >> LET ME ADD UP TO THAT. I'M NOT GOING TO ARGUE THAT WHAT YOU SAID IS INCORRECT. I'M GOING TO ARGUE THAT WE CANNOT REALLY KNOW WHETHER THE STATEMENT IS CORRECT OR INCORRECT.

WHAT I MEAN IS THE FOLLOWING. YOU HAVE AN ADVERTISEMENT. IS IN ECONOMIC TERMS ESSENTIALLY REDUCTION OF A TRANSACTION COST. YOU ARE ALREADY SPENDING 30 MINUTE LOOKING FOR A PRODUCT. YOU HAVE THIS PRODUCT APPEARING TO YOU WHICH MAGICALLY HAPPENS TO MEET EXACTLY THE CRITERIA OF SOMETHING YOU ARE LOOKING FOR AT LEAST THIS IS WHAT WE BELIEVE. THE COUNTERPART IS THAT WE DON'T KNOW WHETHER THE CUSTOMER, HOW LONG SHE WILL HAVE SPENT TO FINDING A SIMILAR PRODUCT OR PERHAPS AN EVEN BETTER PRODUCT OR PERHAPS A BETTER AND CHEAPER PRODUCT.

WE DON'T HAVE THE
[INDISCERNIBLE] AND THEREFORE WE
CANNOT REALLY CONCLUDE RIGHT NOW
HOW GOOD FOR CONSUMERS
BEHAVIORAL TARGETING IS.
>> WE DO KNOW FOO A FACT AND
ECONOMIC STUDIES SHOW IF
CONSUMER AREN'T AWARE OF A
PRODUCT WHEN THEY'RE MAKING
THEIR CHOICES THAT THEY ARE NOT
WELL SERVED.
AND SO OFTEN WHEN THERE'S

BEHAVIORAL ADVERTISING DONE, YOU'RE TELLING PEOPLE ABOUT A PRODUCT OR SERVICE THEY WANT AT THE TIME THEY'RE INTERESTED IN THAT THEY MAY NEVER HAVE HEARD

ABOUT BEFORE.
AND THE ADVENT OF THIS
TECHNOLOGY HAS SOLVED THAT
PROBLEM ECONOMICALLY IN MORE

WAYS.

>> MAYBE MY MOMENT WASN'T CLEAR. WHAT WE HAVE IS A REDUCTION OF TRANSACTION COSTS.

I APOLOGIZE.

SEARCH COSTS.

YOU SPEND LAST TIME SEARCHING.

ON THE OTHER SIDE THEY SHOW UP

FOR THE CONSUMER.

MAYBE THE CONSUMER SPENT FIVE

MINUTES MORE MAYBE ONE HOUR MORE

WHICH IS A COST BUT FOUND

SOMETHING WHICH EVEN BETTER FIT

THE CONSUMER NEED.

MAYBE EVEN A LOWER PRICE.

THIS IS THE VERY DIFFICULT

QUESTION TO TREAT ECONOMICALLY.

IT'S INCREDIBLY DIFFICULT.

THE ECONOMISTS ARE THERE TRYING

TO QUANTIFY THAT BECAUSE IT'S

COMPLICATED.

BUT I THINK IT'S A CRUCIAL

QUESTION.

>> COULD YOU LIST THE UNSERIOUS

ECONOMISTS.

>> BUT I MEAN I THINK THE OTHER

PART OF THE QUESTION IS THE

SUGGESTION SEEMS TO BE ON THE

TABLE THAT WERE IT NOT FOR

BEHAVIORAL ADVERTISING THE

ENTIRE INTERNET WOULD BECOME

LIKE A WASTELAND.

WE WOULD BE RUNNING AROUND WITH

OUR MICE.

SO THE QUESTION IS --

>> I THINK ALESSANDROMENTS ALESSANDROMENTS --

ALESSANDRO'S POINT.

STUDY THIS MORE.

LIKE THE COMPANIES THAT HAVE OTHER DATA SHARE IT WITH US OR STUDY IT YOURSELF AND RELEASE THE STUDY RESULTS AND ALESSANDRO I'M SURE AGAIN WILL TAKE FUNDING.

I DON'T KNOW WHY I'M PLAYING MATCH MAKER WITH THE GRANTS.
ANYONE ELSE ON THIS POINT?
>> I WANTED TO JUST TAKE ANOTHER QUESTION FROM THE AUDIENCE THAT WE WERE TALKING ABOUT CHOICE AND WHETHER OR NOT THERE'S CONSUMER HARM WHEN IT COMES TO LACK OF CHOICE.

THIS QUESTION IS ABOUT THE DAA'S PRINCIPLE.

IT SAYS IF AS UNDER THE DAA'S PRINCIPLES AN ENTITY COLLECTING ALL OR ALMOST ALL CONSUMER DATA MUST GET MEANINGFUL CONCEPT TO THIS COLLECTION, WHAT IS THE HARM OR OBJECTION?

>> WHAT'S THE HARM OR OBJECTION.
>> YOU DON'T MEAN THE HARM TO
THE COLLECTION YOU MEAN THE
HOLLER TO THE CONSENT?

AYE.

ANSWER EITHER ONE.

>> I'M NOT SURE THERE'S A HARM ACTUALLY AT ALL.

IN FACT I'M NOT AWARE OF ANY PRACTICES THAT WOULD CAUSE A HARM.

THE WAY WE APPROACHED IT AND KIND OF COMING UP WITH THAT IS WE WERE TRYING TO PROVIDE A WAY TO ENSURE TRANSPARENCY.
AND PEOPLE IN THAT FUNCTIONALITY DIDN'T HAVE A DIRECT RELATIONSHIP IN THAT CONTEXT WITH EITHER THE CONSUMER IN THAT CONTEXT THEY DO IN OTHER CONTEXT AND PROVIDE THEM WITH THE UNDERLYING SERVICE, FOR EXAMPLE.

OR THEY DIDN'T HAVE A DIRECT RELATIONSHIP OR WERE NOT IN PRIVY IN ANY WAY, INDIRECTLY BUT IN PRIVITY WITH THE PUBLISHER. WE'RE TRYING TO FIND THE MEANS OF HIGH LIGHTING THE TRANSPARENCY. I DON'T BELIEVE THERE WOULD BE A HARM AND I COULD HIGHLIGHT A LOT OF POTENTIAL BENEFITS. >> I'M NOT SURE I UNDERSTAND [INDISCERNIBLE] I'M NOT SURE I CAN PROVIDE THE BEST ANSWER, BUT IF THE QUESTION IS IF YOU PROVIDE MEANINGFUL CONSENT BEFORE DOING ALL COLLECTION, THERE IS NO HARM? OR I MEAN IS THAT ESSENTIALLY THE QUESTION WE'RE ASKING THAT YOU CAN'T DO HOLLER IN YOU GOT MEANINGFUL CONSENT. >> I THINK THAT'S THE QUESTION, IF THE USER GIVES CONSENT, THEN

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>> OKAY.

I THINK THE ANSWER TO THAT IS OF COURSE THEY CAN. SOMEONE CAN ALWAYS HARM YOU WITH THAT INFORMATION AND PERHAPS WE BELIEVE THOUGH THAT THOSE PRACTICES SHOULD BE ILLEGAL. I MEAN SOMEONE COULD STILL DISCRIMINATE UPON YOU BASED ON INFORMATION THAT YOU PROVIDED IN A WAY THAT YOU THINK IS INAPPROPRIATE. SO I THINK THE ANSWER IN THAT CONTEXT IS OBVIOUSLY YES. I THINK THERE ARE SORT OF CONSUMER HARM QUESTIONS. THERE'S A WHOLE OBVIOUSLY GRAY AREA WE SPEND A LOT OF TIME COVERING WHERE IT'S NOT CLEAR THAT THERE'S THAT KIND OF DIRECT HARM.

AND OF COURSE I BELIEVE IN THAT CONTEXT THAT A CONSUMER HAVING **GIVEN MEANINGFUL CONSENT** OBVIOUSLY DESERVES THE BENEFIT OF THE DOUBT. DESERVE TO HAVE THEIR INFORMATION USED ROBUSTLY AND TRY TO BENEFIT FROM THESE SERVICES THAT ARE BEING PROVIDED AND POTENTIALLY NEW THINGS THAT COME FROM THESE DATA. SO YOU KNOW, I WOULD SAY WE WANT TO TRUST THE CONSUMER HERE. I THINK MEANINGFUL CONCEPT **OBVIOUSLY CAN BE A CONCEPT THAT** CAN BE SOMEWHAT DIFFICULT TO QUANTIFY.

BUT I THINK THAT'S --

>> WE DID TALK ABOUT THE BACK STOP OF -- POSSIBLE REGULATIONS AND THINGS LIKE THAT AS KIND OF A MEANS FOR CONTROLLING EXACTLY WHAT YOU'RE TALKING ABOUT.
>> JUST TO GO BACK TO THE DECISION MADE EARLIER BETWEEN PRIVACY IS A FINAL GOOD AND PRIVACY AS AN INTERMEDIATE YEAH GOOD.

SOMIVELY ONE PERSON MAY NOT CARE AND ANOTHER PERSON MAY CARE. AND THAT'S TOTALLY FINE. THAT'S THE PREFERENCES. PRIVACY IS AN INTERMEDIATE YEAH GOOD LEADING TO SPECIFIC BENEFITS SUCH AS REDUCTION IN THE COST NEEDED TO FIND A PRODUCT.

OR SPECIFIC COSTS SUCH AS CRISES INTERNATIONAL WHERE [INDISCERNIBLE] THESE BENEFITS AND COSTS ARE COMPLETELY INDEPENDENT OF YOUR SUBJECTIVE PREFERENCES.

WHAT I'M TRYING TO SAY WHEN YOU CONSENT YOUR PROPARTY CONSENT.

CONSENT YOU PROBABLY CONSENT BASED ON YOUR SUBJECTIVE PREFERENCES FOR I DON'T CARE BEING TRACKED OR I VERY MUCH RESENT SOMEONE KNOWING EVERYTHING I GO ON-LINE. REGARDLESS OF THE PREFERENCES WHETHER THEN YOU WERE IN DEED SUBJECT TO CERTAIN COSTS AND BENEFITS.

THESE TRADEOFFS ARE INDEPENDENT OF YOUR SUBJECTIVE PREFERENCES. UP TO A POINT.

>> SO WE HAVE ABOUT A MINUTE,
WHICH MEANS LET'S TAKE THREE
MINUTES TO FINISH UP.
SO I'M GOING TO ASK A QUESTION
BUT I'M GOING TO ALSO GIVE YOU
ONE LAST OPPORTUNITY TO OPINE ON
ANYTHING THAT'S BEEN SAID AS
WELL.

WE'RE NOT GOING TO GIVE YOU A SECOND ROUND AFTER THIS. BUT THE QUESTION IS THIS. THE QUESTION IS, SHOULD THE AGENCY AS IT THINKS ABOUT COMPREHENSIVE DATA COLLECTION THINK ABOUT THE COMPETITIVE LANDSCAPE?

SO SHOULD OUR ASSESSMENT OF ANY PARTICULAR PRACTICE TURN ON COMPETITIVE ALTERNATIVES, LOCK-IN, NETWORK EFFECTS. I'M GUESSING MOST OF YOU WILL SAY YES BUT ELABORATE ON THAT. TO WHAT DEGREE SHOULD THAT MATTER.

COMMISSIONER [INDISCERNIBLE]
TALKED ABOUT WE SHOULD HAVE A
LEVEL PLAYING FIELD, WE
SHOULDN'T BE PICKING WINNERS AND
LOSER.

SO WHAT'S THE ANSWER.
DOES COMPETITION OR THE LACK
THEIR MATTER AS WE THINK ABOUT
THIS AND THEN ALSO ANYTHING ELSE
YOU WANT TO ADD, THIS IS YOUR
LAST CHANCE.

I'LL START WITH YOU AGAIN.
>> WELL, I THINK WE FOUND THAT
COMPETITION IN THE PRIVACY SPACE
HASN'T REALLY WORKED VERY WELL
BECAUSE IT'S SO DIFFICULT FOR
USERS TO UNDERSTAND THE PRIVACY
TRADEOFFS.

SO I DON'T THINK WE SHOULD RELY ON COMPETITION AS THE ANSWER IN THIS SPACE OR PROBABLY ANY SPACE WHEN WE DEAL WITH PRIVACY. >> I THINK WE SHOULD MAKE SURE THAT THE MARKETPLACE KIND OF PICKS WINNERS OR LOSERS ON PRODUCTS, EVEN TIED TO DATA FLOWS AND THAT WE SHOULD BE CAREFUL NOT TO PICK A TECHNOLOGY OR SOME MEANS OF DATA COLLECTION OR WHOEVER COLLECTING THE DATA TO SAY GEEZ YOU SHOULDN'T DO IT BECAUSE YOU'RE IN THAT PARTICULAR ROLE, MORE OF THE NEUTRALITY SINCE WE DO GET A CHANCE TO SAY SOMETHING ELSE. THE ONE THING I HAVEN'T MENTIONED YOU HEARD A TIDBIT OF BENEFIT HERE BUT ONE OF THE THINGS I THINK WE NEED AS A BUSINESS COMMUNITY AND INTENDING TO DO IS DO A BETTER JOB. WE HEARD A LOT ABOUT HARMS BUT DO A BETTER JOB EXPLAINING ALL THE BENEFITS.

ONE OF THE INITIATIVES AND HOPEFULLY IN FUTURE PANELS THEY HAVE AN INITIATIVE CALLED THE DATA DRIVING MARKETING INSTITUTE TO CATEGORIZE SOME OF THE BENEFITS.

SOME OF WHAT'S MISSING IN THE DEBATE IS WE'VE IDENTIFIED SOME HARMS.

WE'VE GOT SOME ANECDOTAL BENEFITS BUT WE NEED MORE DETAILS IF THERE'S GOING TO BE POLICY DECISIONS BEING MADE. >> WELL, COMPETITION AND FREE MARKET DO NOT IMPLY THE ABSENCE OF LEGISLATION.

LEGISLATION IS WHAT SETS THE RULES, FRAMEWORK LIKE THE REFEREE WHICH KEEPS THE PLAYERS HONEST.

WE NEED BOTH COMPETITION AND RULES.

>> CHRIS.

>> HE STOLE MINE.

WE HAVEN'T MENTIONED APPS.
I THINK THEY'RE AN INTERESTING
MARKETPLACE WHERE YOU MAY HAVE A
POTENTIAL AREA TO COMPETE
BECAUSE PEOPLE ARE LITERALLY
CHOPPING FOR A TYPE OF SOFTWARE
AND DOWN LOADING IT ONE TIME AND
MAY BE ABLE TO CHOOSE BETWEEN
THINGS.

IF YOU CAN PROVIDE THEM MEANINGFUL CLARITY YOU MAY ALLLY BE ABLE TO COMPETE ON SOMETHING LIKE PRIVACY.

I WILL SAY ALL OF THIS NEEDS TO BE UNDER PINNED BY LEGAL PROTECTIONS.

YOU SEE THE AREAS WHERE WE AGREE EXAMINE PASS SOME GENERAL LEGAL PROBASICS I THINK THAT ESTABLISHES TRUST IN THE MARKETPLACE AND I THINK THAT BENEFITS CONSUMERS.

>> AND FOR THE LAST.

>> I THINK COMPETITION CLEARLY HAS A ROLE.

IN MANY CASES WE TRIED TO COMPETE WITH PRIVACY, RUN ADS ON PRIVACY TO MAKE THAT A COMPETITIVE ISSUE.
AT THE SAME TIME, THERE ARE AREAS OR SITUATIONS WHERE

THERE'S A LACK OF COMPETITION.
I THINK THAT DOES GO INTO THE
WHOLE CONTEXT QUESTION AND WHAT
CONSUMERS EXPECT.

I THINK CONSUMERS WITH PROBABLY FEEL MORE UNCOMFORTABLE WITH A COMPANY BEING AGGRESSIVE ON DATA COLLECTION [INDISCERNIBLE] SO I THINK IT'S IMPORTANT ISSUE LIKE EVERYTHING HERE [INDISCERNIBLE] >> SO WITH THAT, I THINK WE HAVE ANOTHER BREAK UNTIL 3:15.
BUT BEFORE WE LET YOU GO TO THAT, PLEASE JOIN KATIE AND ME IN THANKING THE PANELISTS.
[APPLAUSE]
[RECESS]