1	UNITED STATES FEDERAL TRADE COMMISSION
2	and
3	UNITED STATES DEPARTMENT OF JUSTICE
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7	SHERMAN ACT SECTION 2 JOINT HEARING
8	INTERNATIONAL ISSUES
9	TUESDAY, SEPTEMBER 12, 2006
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14	HELD AT:
15	UNITED STATES FEDERAL TRADE COMMISSION
16	SATELLITE BUILDING, CONFERENCE ROOM C
17	601 NEW JERSEY AVENUE, N.W.
18	WASHINGTON, D.C.
19	9:30 A.M. TO 4:00 P.M.
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23	
24	Reported and transcribed by:
25	Susanne Bergling, RMR-CLR

1	MODERATORS:
2	GERALD F. MASOUDI
3	Deputy Assistant Attorney General
4	Department of Justice
5	and
6	RANDOLPH W. TRITELL
7	Assistant Director for International Antitrust
8	Federal Trade Commission
9	
10	PANELISTS:
11	Morning Session:
12	Philip Lowe
13	Hideo Nakajima
14	Eduardo Perez Motta
15	Sheridan Scott
16	
17	Afternoon Session:
18	George Addy
19	Margaret Bloom
20	Paul Lugard
21	James F. Rill
22	
23	
24	
25	

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1	PROCEEDINGS
2	
3	MR. TRITELL: This must be some sort of record,
4	a minute before we're supposed to start, a hush has
5	descended upon the room. I don't have to tell everybody
6	to get in their seats, so thank you, we are off to a
7	good start.
8	Good morning. I'm Randy Tritell, Federal Trade
9	Commission's Assistant Director For International
10	Antitrust. I will be co-moderating this morning's
11	session along with Gerald Masoudi, Deputy Assistant
12	Attorney General for the Department of Justice, which is
13	co-sponsoring these hearings with the Federal Trade
14	Commission.
15	As you know, the FTC and the DOJ strive to
16	allocate matters efficiently consistent with our
17	respective highest and best uses. In that spirit, it
18	falls to me to open this morning's hearings by sharing
19	the following four insights.
20	One, please turn off your cell phones,
21	Blackberries and other devices. Two, the restrooms are
22	outside the double doors and across the lobby. There
23	are signs to guide you. Three, in the unlikely event
24	the building alarm sounds, please proceed calmly and
25	quickly as instructed. If we must leave the building,

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1 go out the New Jersey Avenue entrance by the guard's
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- desk, follow the phalanx of FTC employees to a gathering
- 3 point, and await further instructions. Four, although
- 4 we would love to hear what you think of the interesting
- 5 issues we will be discussing today, we cannot
- 6 accommodate any comments or questions from the audience
- 7 at today's hearing.
- 8 I would also like to thank at least some of the
- 9 people who have put in a tremendous amount of work to
- 10 organize this hearing today. From the Department of
- 11 Justice, Joe Matelis, Gail Kursh, Ed Eliasberg and
- 12 Brandon Greenland, and from the Federal Trade
- 13 Commission, Patricia Schultheiss, Doug Hilleboe,
- 14 Elizabeth Argeris and Ruth Sacks, as well as the staffs
- of the International Divisions of both agencies.
- 16 We are honored to have assembled for this
- morning's session a distinguished panel of senior
- 18 officials from several of our fellow competition
- 19 agencies from around the world. They will discuss how
- 20 their agencies apply their antitrust laws to single-firm
- 21 conduct and alleged abuses of dominance.
- 22 Our panelists this morning are Philip Lowe, the
- 23 Director General for Competition of the European
- 24 Commission; Hideo Nakajima, the Deputy Secretary General
- of the Japan Fair Trade Commission; Eduardo Perez Motta,

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1 the President of the Mexican Federal Competition
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- 2 Commission; and Sheridan Scott, the Commissioner of
- 3 Competition of the Canadian Competition Bureau.
- I would now like to turn over the podium to my
- 5 co-moderator, Jerry Masoudi.
- 6 MR. MASOUDI: Thank you, Randy.
- Welcome to today's session in our ongoing series
- 8 of panels on single-firm conduct. The Department of
- 9 Justice Antitrust Division and the FTC are jointly
- 10 sponsoring these hearings to help advance the
- 11 development of the law under Section 2 of the Sherman
- 12 Act.
- We have had a number of previous sessions. On
- June 20, we had a session that included opening remarks
- 15 from FTC Chairman Debbie Majoras and Assistant Attorney
- 16 General Tom Barnett of the Antitrust Division, as well
- 17 as comments from Dennis Carlton, who will soon be a
- 18 Deputy Assistant Attorney General at the Department of
- 19 Justice, and Herbert Hovenkamp.
- 20 On June 22nd, we had panels on predatory pricing
- 21 and predatory buying, and then on July 18th, we had a
- 22 session on unilateral refusals to deal. Transcripts
- 23 from these sessions are available on the DOJ and FTC web
- 24 sites, and transcripts of this session and future
- 25 sessions will also be made available.

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Today we will concern ourselves with how
 1
 2
      allegations of anticompetitive single-firm conduct are
      treated in jurisdictions outside the United States and
 3
      related international issues. This morning we will be
 4
      hearing from our panel of distinguished enforcers, and
 5
      then in the afternoon, we will hear from practitioners
 6
 7
      and academics active in the international area.
 8
              First, we will have approximately 20 minutes per
 9
      panelist to give an opening presentation. We will then
10
      have a 15-minute break, and finally, we will have a
      moderated discussion period. Our discussion today will
11
12
      include an opportunity for our panelists to respond to
13
      each other's presentations. So, our first panel I think
      will end at about noon, and we will start back up after
14
      a lunch break at 1:30.
15
16
              I would like to join Randy in thanking the
17
      staffs of the FTC and the Antitrust Division for helping
      put together today's presentation, and I will now turn
18
19
      it back to Randy to give a more detailed introduction of
20
      our panelists.
21
              MR. TRITELL: Before introducing our first
22
      speaker, I would just like to reiterate that the U.S.
      agencies consider these hearings to be extremely
23
24
      important. In particular, regarding today's session,
      given the large and increasing number of jurisdictions
25
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1 that apply antitrust laws to single-firm conduct and as
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- 2 commerce increasingly crosses national borders, it is
- 3 fitting and important that we hear the views and learn
- 4 from the experience of our international colleagues as
- 5 we try to both broaden and deepen our understanding of
- 6 the issues in this critical area.
- I am going to provide a brief introduction to
- 8 each of our speakers before their presentations, and I
- 9 direct you to the more detailed biographical information
- in the packet outside this room.
- 11 First we will hear from Philip Lowe, who, again,
- is the Director General for Competition in the European
- 13 Commission. Before his appointment to that post, Philip
- 14 was first in private industry and then served in a
- 15 variety of capacities in the European Commission,
- 16 including as Director of the Merger Task Force of the
- 17 Competition Directorate, head of the Cabinet of the
- 18 European Commissioner for Transport, Director General
- 19 For Development, head of the Cabinet of the Commission's
- 20 Vice President, and the Acting Deputy Secretary General.
- 21 Philip?
- 22 MR. LOWE: Well, good morning, everyone, and
- 23 thank you, Randy and Jerry. I'm very grateful to
- 24 Chairman Debbie Majoras and Assistant Attorney General
- 25 Tom Barnett for giving me the opportunity to take part

1

in this joint FTC-DOJ set of hearings on Section 2 of

```
2
      the Sherman Act. These hearings seem to reflect a
      strong interest throughout the world over the last few
 3
      years in what you call single-firm conduct.
 4
              At the International Competition Network's
      conference in Capetown last May, a new working group was
7
      launched on international conduct. The OECD has
8
      arranged round tables on issues related to single-firm
9
      conduct, and numerous conferences have had single-firm
10
      conduct appearing on the agenda.
              At the Commission, we have 40 years of case law
11
12
      related to the application of Article 82 of the European
13
      Community Treaty. Article 82 is the treaty article
     prohibiting abuses of dominant position, so broadly
14
15
      equivalent to your Section 2, although as you realize,
      the European structure requires a firm to be dominant
16
17
     before it can be caught by any issue of abuse.
              Of course, we have recently been reflecting very
18
19
      carefully on the coherence and the consistency of our
20
     policy under the Treaty and Article 82, and we thought
21
      it was a logical step, after having reformed or, say,
22
     modernized the application of Article 81, the article
23
      dealing with agreements and merger control regime, that
24
      we moved our policy in the area of Article 82 more
25
      towards an effects-based approach in line with what we
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```
1 have initiated under Article 81, the merger control.
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- 2 This required, nevertheless, a thorough review of the
- 3 policy so far and, indeed, the case law which was at the
- 4 back of it.
- 5 The application of Article 82 was, I think,
- widely criticized as being fragmented without guiding
- 7 principles and for applying in some instances general
- 8 form-based criteria whose meaning was not always clear
- 9 in specific cases. To that extent, this would cause
- 10 Article 82 to be applied in cases where there would be
- 11 not any sufficient likely or even actual restrictive
- 12 effect on the market, and this would clearly be wrong.
- 13 There was much concern from the business
- 14 community about these false positives, so-called type
- one errors. Likewise, it is a mistake and would be a
- 16 mistake if a form-based approach caused Article 82 not
- 17 to be applied to the cases in which there was likely or
- 18 actual harm to the market, false-negatives or type two
- 19 errors.
- The vocal parts of business were perhaps less
- 21 concerned about these errors, but as an authority
- 22 charged with, in principle, protecting consumer welfare,
- 23 an objective which the Commission and in particular my
- 24 Commission have underlined in the last few years, I
- 25 believe we've got to be concerned about both types of

```
1
      errors, and this is a fundamental reason for our review
 2
      of Article 82.
              After some initial internal debate, we involved
 3
      our colleagues in the national competition authorities
      in the EU Member States in discussions about the review.
 5
      In December last year, we published a discussion paper
 6
 7
      on the application of Article 82 to exclusionary abuses,
 8
      and we suggested what we regarded as a framework for the
 9
      continued rigorous enforcement of Article 82, building
10
      on the economic effects-based analysis carried out in
11
      recent cases.
12
              The discussion paper aimed to describe a
      consistent methodology for the assessment of some of the
13
      most common abusive practices, which you have already
14
      discussed in the context of these hearings, predatory
15
      pricing, single branding, tying and bundling and refusal
16
17
      to supply.
              Now, we didn't in the discussion paper go
18
19
      through all the aspects of Article 82, and I haven't got
20
      time today either to go through every single aspect.
21
      You will notice that one major difference between the
22
      application of Section 2 and Article 82 is the explicit
23
      reference in 82 to exploitative abuses, which we have
      not dealt with in the discussion paper, and we have not
24
```

25

taken a decision about whether we will deal with them in

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1
      any guidelines at the present time. However, there is
 2
      or there has been some comment from the public
      consultation that we should, in fact, clarify what our
 3
 4
      position is.
              What I would like to do first of all, however,
      is to emphasize some of the principles we set out in the
 6
 7
      section of the paper called "A Framework For Analysis of
      Exclusionary Abuses," and then I'll give you a flavor of
 8
 9
      what has been the reaction to the principles and to the
10
      methodologies outlined in the discussion paper during
      the public consultation, which has been in force this
11
12
      year.
13
              The paper I think for the first time makes it
      clear that the main objective of Article 82 is to serve
14
15
      consumer welfare by protecting competition. We want to
      protect competition on the market, not individual
16
17
      competitors.
                    The basic assumption is that the
      competition will benefit consumers and that limits on
18
19
      competition will hurt consumers. Of course, limits on
20
      competition should, therefore, in principle be
21
      prohibited unless it can be shown that efficiencies
22
      outweigh the loss of competition for consumers.
23
              Naturally, the paper states that we are
24
      concerned about likely and actual effects on consumer
      welfare in the short, medium and long term, and
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1 obviously the longer the conduct has been going on, the
```

- 2 more we will concentrate on actual effects. So,
- 3 consumer welfare we regard as the anchoring principle
- 4 for our competitive analysis, and we do not enter much
- 5 into what Debbie Majoras in her opening remarks at these
- 6 hearings called "the search for the Holy Grail test,"
- 7 and I agree entirely with her that the debate hasn't any
- 8 dimension or it could run the danger of becoming too
- 9 academic and losing practical significance.
- 10 That's not the aim of the discussion paper.
- 11 What we're attempting to do is to make a first
- 12 contribution to establishing principles and
- 13 methodologies which give clarity to business and the
- legal community on what policy will apply and guidance
- 15 to those agencies, in particular in Europe, which we
- 16 have to apply them.
- Now, there are two central questions which the
- paper calls on us to ask. The first is, does the
- 19 conduct of a dominant firm have the capacity to
- 20 foreclose? This depends in good part on the form and
- 21 nature of the conduct, whether it is positive or
- 22 negative in its consumer effects. The answer to that
- 23 question is fairly obvious if one is dealing with
- 24 exclusive dealing. Sometimes it is less obvious to
- 25 distinguish between the capacity to foreclose and any

```
other effect, for example, in the case of rebates, and
1
2
      I'll come back to that in a moment.
              The second question we ask is does the conduct
 3
     have a likely or actual market distorting effect.
 4
      Likely effects are, in our opinion, effects which in a
 5
      specific market context are predictable on the basis of
      experience and/or a solid theory of economic harm.
      likelihood and significance of foreclosure depends on
8
9
      factors such as preexisting market power and barriers to
10
      expansion or entry, the market coverage of the conduct,
      and in the case of selective foreclosure, the importance
11
12
      of the targeted customers or competitors.
13
              Actual effects are established on the basis of
      evidence of market evolution in the past, and this
14
```

evidence of market evolution in the past, and this
doesn't necessarily involve complicated economic
studies. It can be presented as facts which can be then
investigated by the authorities on the basis of the
evidence submitted to it.

Now, coming back to rebates, as I mentioned

20

21

22

23

24

25

Now, coming back to rebates, as I mentioned earlier, it is not immediately obvious whether any particular rebates have the capacity to exclude. To answer that question, we first need to ask, exclude who? In the paper, we propose that for rebates as well as for other types of price-based conduct, the exclusion of as efficient competitors is abusive.

```
1
              Now, this is not the only test which can be used
 2
      to show abuse. It nevertheless appears to us in
      principle as a useful one, as it allows dominant firms
 3
      to assess their conduct based on their own costs.
 4
      failed price/cost test is, of course, not the end of the
 5
      analysis. We would still have to show a likely market
 6
 7
      foreclosure effect.
 8
              And by the way, as public consultation has
 9
      shown, one test may not be the final answer to the
10
      analysis we need to carry out. There may be several
11
      tests which have been proposed which are relevant to a
12
      particular case. Nevertheless, we are comforted in the
13
      view that the benchmark of the efficient competitor on
      the market is one which is extremely important to judge
14
15
      the behavior of the dominant company against it.
16
              Now, the paper also states that if conduct
17
      clearly creates no efficiencies and only raises
      obstacles to residual competition, there is no need to
18
19
      carry out a full effects-based analysis.
                                                Such conduct
20
      can be presumed to be abusive. However, as with any
      presumption, the dominant company can, of course, rebut
21
22
      it by providing evidence that the conduct will create
23
      efficiencies, or as our case law refers to in the
24
      opinion of the court, is objectively justified.
25
              Now, exclusionary conduct could escape the
```

```
prohibition of Article 82 if the dominance undertaken
 1
 2
      can provide an objective justification for its behavior
      or if it can demonstrate that its conduct produces
 3
      efficiencies which outweigh the negative effect on
 5
      competition. There is an objective justification where
      the dominant company is able to show that the otherwise
 6
 7
      abusive conduct is actually necessary on the basis of
 8
      objective practice external to the parties involved; in
 9
      particular, external to the dominant company.
10
              The dominant company may, for example, be able
      to show that the conduct concerned is necessary for
11
12
      safety or health reasons related to the dangerous nature
13
      of the product in question, but that necessity, that
      concept necessity, must be based on objective practices
14
15
      that apply in general for all undertakings in the
      market.
16
17
              Now, I want to come on to efficiencies.
                                                        The
      same conduct can, of course, have effects which enhance
18
19
      efficiency and effects which restrict competition, and
20
      in this paper we propose a weighing or balancing
21
      approach where efficiencies are balanced against the
22
      negative effects on competition, and that balancing
23
      exercise determines whether or not the conduct is
24
      abusive.
```

Now, this test is important, and notwithstanding

```
all the discussions about how efficiencies should be
1
2
      assessed and upon whom the burden of proof should lie,
      the one core element that I cannot see us moving away
 3
      from is that fundamentally, there should be this
      balancing, and ultimately, that balancing of the
 5
      efficiencies against the distorting effects is in the
 6
7
      responsibility of the agency concerned, although you can
      arque the burden of proof of efficiencies on the side of
8
9
      the defendant must go beyond simple provision of
10
      evidence to actually argue why the behavior is necessary
      and why it is beneficial to consumers.
11
12
              The purpose of competition law should be to
13
      maximize consumer welfare. Of course, consumer welfare
14
      can be harmed by inappropriate, disproportionate
15
      intervention by a regulatory body, but it can also be
16
     harmed by inappropriate reluctance to intervene. As I
17
      mentioned earlier, in working towards maximizing
      consumer welfare, we need to be as concerned about
18
      under-enforcement as over-enforcement, and we need to be
19
20
      as concerned by not giving up emphasis on efficiencies
      as we are by giving too much emphasis to efficiencies.
21
22
              Now, as to how we carry out this analysis in
23
     practice, EC law already provides us with a framework.
24
      Certain types of conduct can be analyzed both under
     Article 81 and under 82. Consistency requires that the
25
```

```
1
      conditions for assessing efficiencies defense under 82
 2
      be similar to what we have as a policy with respect to
      restrictive agreements under Article 81 and the
 3
      exemptions under Article 81-3.
 4
              The efficiencies must be realized or are likely
      to be realized by the conduct. The conduct must be
 7
      indispensable to realize the efficiencies. Overall,
      consumers should benefit from the efficiencies, there
 8
 9
      must be consumer buy-in, and competition shouldn't be
10
      eliminated as a result of the practices concerned.
              We also discussed the issue in the paper of the
11
12
      extent to which -- the market power of the company, and
      here again, I think this is a departure for us as an
13
               We identify in I hope a convergent way with
14
15
      U.S. thinking the concept of dominance mostly with the
      concept of significant market power. That market power,
16
17
      if it is very high, as indicated by the strength of the
      constraints upon the dominant company, may mean that we
18
19
      will have to undertake the balancing of efficiencies in
20
      a much more rigorous way if, indeed, the strength of the
21
      market power is very great.
22
              The burden of proving a capability to foreclose
23
      and the likely or actual foreclosure, and I emphasized
24
      this before, it physically falls on the authority or the
```

plaintiff, but the burden of proving an objective

```
1
      justification for efficiencies should be on the dominant
 2
      company. Ultimately, however, the agency should carry
 3
      out the assessment, and that assessment in our system is
      controlled by the courts as to whether we have actually
 5
      made that balancing in a way which doesn't project any
      obvious misinterpretation of the facts or bad judgment
 6
      as to the likely effects.
              Now, let me indicate some areas of reasonable
 8
 9
      consensus internationally and in Europe as to the ideas
10
      in the discussion paper. There's certainly some welcome
      for the overall aim of clarifying the application of
11
12
      Article 82 and for an effects-based approach.
13
      broad welcome for the clarification that the ultimate
      objective is to protect consumers, and some commentators
14
      have frequently had the impression that it was
15
16
      otherwise.
17
              There's broad consensus on the aim to protect
      competition and not competitors, and an authority must
18
19
      be free to act where harm remains likely but has not yet
20
      materialized. We don't have to wait until a patient is
21
      dead before we try to revive them. And there is an
22
      emphasis throughout the commentary on the need for safe
23
      harbors and presumptions of both legality and illegality
24
      to ensure that the effects-based approach is applied in
25
      a practical and operational way, but, of course, they
```

```
1
      have to be based on sound economic principles, and the
 2
      attempts to define the safe harbors shouldn't result in
 3
      more uncertainty than actually leaving the thresholds
      outside any guidelines.
 4
              For example, if the pressure is an effects-based
      approach to lower the safe harbor to a very restrictive
 7
      level in order to look at an operation in detail on the
 8
      basis of economic or econometric analysis, frequently we
 9
      are giving the impression that we would systematically
10
      engage in very detailed economic effects-based analysis
      above the safe harbor, and this has given rise to some
11
12
      commentary that we have, in fact, tried to extend the
13
      degree of the outreach of Article 82 as a result of the
14
      proposed guidelines.
15
              There are some difficult open questions.
                                                         Wе
      consider the conduct that clearly creates no
16
17
      efficiencies and only raises obstacles to competition
      should be presumed to be abusive, but what are the
18
      classes of conduct which are so nakedly abusive that we
19
20
      have a per se rule prohibiting them? Similarly, conduct
21
      which is clearly competition on the merits should be
22
      legal, but we have the challenge of defining the
      categories of the conduct which fall into that area as
23
24
      well.
```

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When it comes to price-based conduct, how far

```
1
      should we rely on price/cost tests? What are the
 2
      alternatives to the price/cost tests? How exactly
 3
      should they be formulated? For example, we need to show
      profit sacrifice to prove predation. Nothing like a
 4
 5
      tonque-twister. Is profit sacrifice also an appropriate
      test for other price-based conduct, for instance,
 6
 7
      rebates?
              There is a lot of commentary in the U.S. about
 8
 9
      the explicit need for a recoupment test in predation. I
10
      have to say that we're quite sensitive to that comment,
11
      our traditional view being that if we have a good story,
12
      a robust story, about the dominance of a company, then
      it should be capable of recouping. However, depending
13
14
      on the predictability and the operationality of any
      methodology we announce in guidelines, we are certainly
15
16
      giving thought to the need for an explicit recoupment
17
      test.
              The role of the so-called "meeting competition
18
19
      defense" is most clear when it comes to price
20
      discrimination. In the U.S., you have even stated
      explicitly, you have got it in the acts. It makes
21
22
      perfect sense that a company can argue that the reason
23
      it charges different prices to different customers is
24
      that competition forces it to do so, but it's much less
```

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clear what the meeting competition defense should have

```
1
      as a role beyond price discrimination.
 2
              For example, I'm not sure it should be a defense
 3
      in itself when a company argues that it is losing money
      on particular sales by charging prices below avoidable
 5
      costs because competition forces it to do so.
      the question why the company wants to make those sales
 6
7
               It may have a good reason for doing so, but it
8
      seems to me that that reason then should be the defense,
9
      not the meeting competition defense.
10
              The reactions to our paper show definite support
      for efficiencies playing a role in the analysis, and in
11
12
      that respect, there is an ongoing debate, which I hope
     will end very quickly, on who should have the burden of
13
     proof. All I can say is that the approach of expecting
14
      an agency to analyze potential efficiencies is one which
15
      is bound to fail because the agency has less information
16
17
      than the companies who are arguing for the efficiencies,
      and the approach that the -- well, that some say the
18
19
      defendants should be balancing efficiencies against
```

I have only touched the surface, ladies and
gentlemen, of the issues raised in our paper. It proves
I think that we are at the same degree of reflection,

likely distorted effects are.

distorted effects is equally unrealistic, because it is

the agency who has the major role in analyzing what the

20

21

22

```
1 review, thorough review of our policy, as you are in the
```

- 2 States. All I can say is that the major challenges for
- 3 us are no longer in the area of general principles, but
- 4 in the area of balancing legal certainty,
- 5 operationality, against an effects-based approach which
- 6 gives a right answer and avoids type one and type two
- 7 error.
- 8 Thank you very much.
- 9 (Applause.)
- 10 MR. TRITELL: Thank you very much, Philip, for
- 11 getting us off to a strong start this morning.
- I would now like to introduce our next speaker,
- 13 Hideo Nakajima, Deputy Secretary General of the Japan
- 14 Fair Trade Commission. In that capacity, Mr. Nakajima
- 15 is in charge of international affairs, where he heads
- 16 the Japanese delegations to multilateral organizations
- and bilateral consultations among competition
- 18 authorities.
- 19 Before joining the JFTC, Mr. Nakajima worked
- 20 with the Asian Development Bank in Manila as Assistant
- 21 to the President and Director General of Budgeting and
- 22 Personnel Management, and for the Ministry of Finance
- 23 where he served as Research Director of the
- 24 International Finance Bureau and Chief Planning Officer
- of Japan's Fiscal Investment and Loan Program.

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1
              Mr. Nakajima, the floor is yours.
 2
              MR. NAKAJIMA: Thank you very much. My name is
 3
      Hideo Nakajima. I'm the Deputy Secretary General of
      Japan's Fair Trade Commission. I am really grateful to
 4
      the Department of Justice and the Federal Trade
 5
      Commission for the invitation to participate in this
 6
      important panel. It's a great honor to be here.
              I was asked by DOJ and FTC to talk about
 8
 9
      specific examples of how JFTC applies our consumer
10
      policy to single-firm conduct. In doing so, first let
      me take a few minutes to briefly explain about our
11
12
      general statutory or legal framework on the regulation
13
      of single-firm conduct, since such framework, I believe,
      looks different from that of United States as well as
14
      that of the EU, and then I would like to present several
15
      specific cases regarding single-firm conduct in our
16
17
      nation.
              So, first, let me explain the basic framework of
18
19
      our Antimonopoly Act, which is Japan's basic competition
20
            In our country, single-firm conduct is regulated
      by two different provisions. One is private
21
22
      monopolization; the other is unfair trade practices.
23
              First, private monopolization. Private
24
      monopolization is prohibited in Section 3 of the AMA and
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defined in Section 2 of the Act as those business

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1 activities of a firm which brings about a substantial
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- 2 restraint of competition in any particular field of
- 3 trade by excluding or controlling the business
- 4 activities of other firms.
- 5 Exclusion is interpreted as making it difficult
- 6 for other firms to continue their business activities or
- 7 preventing other firms from entering the market.
- 8 "Control" means to deprive other firms of their freedom
- 9 of decision-making concerning their business activities
- and to force them to obey the controller's intents.
- 11 Regarding "substantial restraint of
- 12 competition, " the Tokyo High Court opined that
- 13 "restraining competition substantially means bringing
- 14 about a situation in which competition itself has
- 15 significantly lessened and thereby a specific firm or
- 16 firms can control the market by determining freely, to
- some extent, prices, qualities, volumes, and various
- other terms on its or their own volition."
- 19 Unlike U.S. and EC regulations on single-firm
- 20 conduct, the provision of the AMA concerning private
- 21 monopolization does not refer to the position of a
- 22 relevant firm in the market. Therefore, in our legal
- 23 framework, dominant position of a firm or firm's
- dominance is not a statutory prerequisite for
- 25 establishing private monopolization, and in determining

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whether a specific single-firm conduct falls under
private monopolization, that is, whether its specific
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- 3 unilateral conduct has substantially restrained
- 4 competition in the market, various relevant factors
- 5 should be considered in a comprehensive manner. Those
- 6 factors to be taken into account would include market
- 7 characteristics, market shares, entry barriers, buyer
- 8 power as well as the relevant unilateral conduct and its
- 9 anticompetitive effects.
- 10 Of course, it would be quite natural to presume
- 11 that a firm which can control the market with some
- 12 latitude of its own volition by excluding or controlling
- 13 the business activities of other firms usually has a
- 14 certain degree of market dominant position or
- 15 substantial market power. Actually, as we will see
- later, that is the case for all the private
- monopolization cases the JFTC has handled so far.
- 18 Regarding the remedial measures for private
- 19 monopolization, the JFTC is to issue an order to cease
- 20 the conduct of exclusion or control bringing about
- 21 private monopolization, and to take necessary measures
- 22 to restore competitive situation.
- 23 In addition, by the amendments to the AMA, which
- 24 became effective at the beginning of this year,
- 25 administrative surcharges are now to be imposed on a

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1 firm in case of private monopolization caused by the
```

- 2 control of other firms' business activities. This is
- 3 because such controlling type of private monopolization
- 4 where the powerful firm dominates the business
- 5 activities of other firms in the market and thereby
- 6 control the prices, volumes of supplies, customers of
- 7 their relevant products or services is considered not
- 8 different from cartels in terms of its economic
- 9 consequences on competition in a market.
- 10 Criminal sanctions such as imprisonment (up to
- 11 the maximum of three years) and fines (up to the maximum
- of 5 million yen in case of natural persons and 500
- million yen in case of legal persons) are applicable to
- 14 private monopolization like cartel cases. However, so
- 15 far criminal sanctions have never been imposed on any
- 16 private monopolization cases.
- 17 Another provision stipulating regulations on
- 18 single-firm conduct in the AMA is unfair trade
- 19 practices, which are prohibited by Section 19 of the
- 20 AMA. Unfair trade practices refer to several specific
- 21 types of conduct designated by the JFTC in its
- 22 notifications as ones tending to impede fair
- 23 competition.
- 24 Among various types of unfair trade practices,
- such as, one, unjust refusal to deal, two, unjust

```
dealings on exclusive terms, three, unjust dealings on
1
2
      restrictive terms, four, unjust low sales prices, five,
      unjustly discriminatory prices, six, unjust tie-in
 3
      sales, and seven, unjust interferences with competitor's
      transactions, can be considered to be used as means to
 5
      create or maintain monopolies by controlling or
 6
7
      excluding competitors, and regulations against those
8
      types of conduct are aimed at preventing private
9
      monopolization at an incipient level.
10
              In this connection, let me just touch upon the
      multiple functions which the regulation on unfair trade
11
12
     practice under the Act are to serve. That is, in
13
      addition to supplementary function to regulations on
     private monopolization, which I just referred to, unfair
14
15
      trade practices regulate other types of single-firm
      conduct, such as customer inducement by deceptive or
16
17
      unjust benefits practices, and abuse of superior power
      or what we call dominant bargaining position, which is
18
      considered as undermining the very basis of fair
19
20
      competition itself. Maybe it's better to briefly
21
      explain here what dominant bargaining position means in
22
      AMA to avoid possible misunderstanding.
23
              The dominant bargaining position means that
24
      large-scale firm, like a large-scale retailer, has a
      superior power in bilateral transactions with it's
25
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```
1
      counterpart, like by small-scale supplier who is heavily
2
      dependent on such large-scale firm for their business.
      The large-scale firm does not necessarily have to be
 3
      absolutely dominant in a relevant market.
 4
                                                 In Japan,
 5
      abusive conduct by such dominant bargaining power, such
      as coercive behaviors by large-scale retailer against
7
     his small-scale suppliers heavily dependent on the
8
      retailer have been a serious concern among the public,
9
      and JFTC has recently dealt vigorously with those cases
10
      among various types of unfair trade practice.
              Anyway, a single-firm conduct falls under the
11
12
      unfair trade practices, thereby prohibited, if such a
13
      conduct is found to belong to any of these specified
      conducts designated by the JFTC and to tend to impede
14
15
      fair competition. "Tending to impede fair competition"
      is assumed not to have comparable anticompetitive effect
16
17
      to "substantial restraint on competition," which is
      necessary for violation of the prohibition of private
18
19
      monopolization.
20
              As such, the regulations on the unfair trade
     practices are basically applicable to both "dominant"
21
22
      firms and "nondominant" firms. However, regarding some
23
      types of conduct designated by the JFTC as unfair trade
24
     practices, for example, unjust dealing on exclusive
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terms, whether a firm is "influential in the market" or

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1 not, is considered.
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- 2 According to the Guidelines Concerning
- 3 Distribution Systems and Business Practices issued by
- 4 the JFTC, whether a firm is "influential in a market" or
- 5 not is determined by, among other things, the firm's
- 6 market share or its market position. Here, in order for
- 7 a firm to be found influential, either the market share
- 8 of no less than 10 percent or the market position among
- 9 the top three is prerequisite.
- 10 Regarding remedies for unfair trade practices,
- 11 as in the case of private monopolization, a cease and
- desist order, or order of taking elimination measures,
- is to be issued, though unlike private monopolization,
- 14 neither of administrative surcharges nor criminal
- 15 sanctions are to be imposed.
- 16 Now, let me go to the enforcement activities of
- 17 the JFTC on single-firm conduct regulations.
- 18 First, the private monopolization. Since the
- 19 enactment of the AMA in 1947, the JFTC has found illegal
- 20 a total of 15 cases of private monopolization, and for
- 21 the last ten years, we have dealt with nine cases. Most
- 22 of the recent cases are excluding type of private
- 23 monopolization. On the other hand, for the last ten
- 24 years, we have handled a total of more than 200 cartel
- cases.

```
1
              As already mentioned, whether some specific
 2
      single-firm conduct is found to fall under private
      monopolization is to be determined by taking into
 3
      consideration various relevant factors comprehensively
      on a case-by-case basis. However, in actual
 5
      enforcements, we have taken legal measures only for
 7
      those cases where substantial restraints of competition
 8
      in the market have been quite obvious. Let me take up
 9
      two examples.
10
              The first one is the case against Paramount Bed
11
      Company, Limited (Paramount Bed), where the decision was
12
      issued on March 31, 1998.
13
              The relevant market of this case was the one on
      the hospital bed ordered by Tokyo Metropolitan
14
15
      Government's Finance Department, and the Paramount Bed
16
      held approximately 90 percent share in this market and
17
      other two manufacturers held the rest. Seeing the whole
      Japanese market of the hospital bed, the market
18
19
      situation was not so different, and Paramount Bed
20
      manufactured and sold the majority of hospital beds
21
      ordered by the government or by local municipalities.
22
              Under such a market condition, Paramount Bed
23
      approached the procurement officials to craft tender
24
      specifications that would only apply to products
25
      manufactured by Paramount Bed. By means of this
```

```
1 conduct, Paramount Bed was able to exclude the business
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- 2 activities of other hospital bed manufacturers.
- Also, in the situation that manufacturers were
- 4 not allowed to participate in bids, Paramount Bed
- 5 controlled the business activities of bid participants
- 6 by choosing a successful bidder among the participants
- 7 who sell its beds, and by indicating respective bidding
- 8 prices to successful bidders as well as other bidding
- 9 participants. Moreover, Paramount Bed provided funds to
- 10 bid participants in order to ensure that those
- 11 participants would obey the instruction of Paramount
- 12 Bed.
- 13 The JFTC found that the conduct by Paramount Bed
- 14 fell under the private monopolization, as it excluded
- the business activities of other hospital bed
- 16 manufacturers and controlled the business activities of
- its supplier and therefore substantially restricted
- 18 competition in the market by exercising the monopoly
- 19 power (dominance). Therefore, the JFTC ordered
- 20 elimination measures to Paramount Bed.
- 21 The second case is the one against Hokkaido
- 22 Shimbun Press, where the consent decision was issued on
- 23 February 28, 2000.
- 24 The relevant market of this case is the daily
- 25 newspaper market in the Hakodate area, which is located

```
1
      in the southern part of Hokkaido. Hokkaido Shimbun
 2
      published a general daily newspaper that accounted for a
 3
      majority of general daily newspaper publications in the
      Hakodate area.
 4
              Under the market circumstances, when Hakodate
      Shimbun was entering the daily newspaper market in the
 6
 7
      Hakodate area, Hokkaido Shimbun obstructed the entry of
 8
      Hakodate Shimbun and carried out the following actions
 9
      to hinder their business:
10
              First, Hokkaido Shimbun applied for trademark
11
      registration to the Patent Agency regarding nine
12
      mastheads, including "Hakodate Shimbun," that would be
13
      used when publishing newspapers in the Hakodate area,
14
      although they had no specific plans to use those
15
      mastheads.
16
              Second, the main newspaper publishers in
17
      Hokkaido received articles through Jiji Press and Kyodo
18
      News Service. Based on a priority policy with prior
19
      contractors where Jiji Press would not deliver articles
20
      against the will of the present contractors, Hokkaido
21
      Shimbun implicitly solicited Jiji Press not to deliver
22
      articles to the Hakodate Shimbun so that Jiji Press and
23
      Hakodate Shimbun could not conclude a delivery
```

Third, to make it difficult for Hakodate Shimbun

24

agreement.

```
1 to earn advertisements revenues, even in the situation
```

- where damage to Hokkaido Shimbun itself was expected,
- 3 Hokkaido Shimbun split the price of inserting
- 4 advertisements in local edition in half for small and
- 5 medium-sized companies, who would be the targets for
- 6 Hakodate Shimbun for collecting advertisements.
- 7 The JFTC found that the conduct by Hokkaido
- 8 Shimbun fell under excluding type of private
- 9 monopolization, as it excluded the business activities
- of Hakodate Shimbun and substantially restricted
- 11 competition in the market. Hokkaido Shimbun appealed
- for a hearing procedure against the recommendation but
- 13 finally accepted to take measures issued by the JFTC.
- 14 Next, enforcement activities of unfair trade
- 15 practices.
- 16 For the last ten years, the JFTC has taken legal
- measures against around 50 cases of unfair trade
- 18 practices, including 10 cases of dealing on exclusive or
- 19 restrictive terms, and nine cases of interference with
- 20 transaction.
- In determining whether any specific single-firm
- 22 conduct falls under unfair trade practices, that is,
- 23 whether it tends to impede fair competition, basically
- 24 speaking, as in the case of private monopolization,
- various relevant factors should be taken into account on

```
1
      a case-by-case basis. For example, in a case concerning
 2
      discriminatory pricing, the Tokyo High Court opined that
      various factors, including the structure and development
 3
      of the relevant market, the difference of supply costs,
      market position of the concerned retailer (market
 5
      share), and subjective intentions for setting price
 6
 7
      differentials would need to be taken into account in a
 8
      comprehensive way (April 27, 2005).
 9
              On the other hand, in this connection, it should
10
      be noted that regarding unfair trade practices, the JFTC
      has designated in its series of notifications those
11
12
      types of single-firm conduct which are likely to tend to
13
      impede fair competition, and has also clarified more
      specifically what kinds of conduct violate our AMA as
14
      unfair trade practices in various guidelines, including
15
16
      Guidelines Concerning Distribution Systems and Business
17
      Practices which was issued in 1991 to address the final
18
      report of U.S.-Japan Structural Impediments Initiative
19
                Therefore, we believe that there has been a
20
      certain level of clarity, predictability and
21
      transparency secured in the determination of unfair
22
      trade practices.
23
              Let me take up one example of the case of unfair
24
      trade practices, which involved a market dominant
      company in Japan, Microsoft KK (MSKK), a subsidiary of
25
```

1

```
2
     was issued on December 14, 1998.
              According to the decision, the market situation
 3
      of the case was as follows. First, MS Excel had been
     popular among consumers since 1993 and had acquired the
 5
      top market share for spreadsheet software. On the other
     hand, MS Word was originally an English word processor
8
      and it was said that the function for Japanese language
9
      did not work very well, and thus, "Ichitaro" produced by
10
      the Japanese software company had the top share for word
11
     processor software in Japan in 1994.
              In the market situation, MSKK decided to take a
12
```

Microsoft Corporation, and the recommendation decision

13 policy to make PC manufacturers pre-install both MS Excel and MS Word in their PCs in 1995. On the other 14 15 hand, many PC manufacturers, including major ones, asked 16 MSKK to license only MS Excel because they preferred to 17 pre-install Ichitaro rather than MS Word. However, MSKK rejected this proposal and finally made these PC 18 19 manufacturers accept the license agreement where PC 20 manufacturers should pre-install not only MS Excel but 21 also MS Word in their PCs.

In addition, MSKK decided to take a position
that it made PC manufacturers pre-install not only MS

Excel and MS Word but also MS Outlook schedule
management software in their PCs, in 1996. Since there

```
1 was another type of schedule management software, which
```

- 2 held the top market share, and was called Organizer
- 3 produced by Lotus Corporation, a part of the PC
- 4 manufacturers asked MSKK to license only MS Excel and MS
- 5 Word in order to pre-install Lotus Organizer instead of
- 6 MS Outlook. However, MSKK again rejected the proposal
- 7 and finally made all manufacturers accept installing MS
- 8 Outlook as well as both MS Excel and MS Word in their
- 9 PCs.
- The JFTC found that MSKK unjustly made PC
- 11 manufacturers buy its word processor software by tying
- it with its popular spreadsheet software. In addition,
- 13 MSKK unjustly made PC manufacturers buy its schedule
- management software by tying it with its spreadsheet
- 15 software and word processor software. These conducts
- 16 fell under the category of illegal tie-in sales.
- In summary, as I have mentioned, under our AMA,
- 18 single-firm conduct can be regulated by either private
- 19 monopolization or unfair trade practices. In both
- 20 cases, a case-by-case basis approach is to be taken in
- 21 determining whether concerned conduct is unlawful or
- 22 not, by considering all relevant factors
- 23 comprehensively.
- 24 Finally let me touch upon the current
- 25 discussions related to regulations against single-firm

```
1 conduct which have been developed in the Antimonopoly
```

- 2 Act Study Group established in Cabinet Office as a
- 3 private discussion body under the Chief Cabinet
- 4 Secretary. At that group, there is an argument that
- 5 surcharge should be imposed on not only controlling type
- 6 of private monopolization but also excluding type of
- 7 private monopolization.
- Also, others argue that even some types of
- 9 unfair trade practices should be subject to surcharge.
- 10 As an official of the JFTC, since these discussions
- 11 would affect the future regulation system against
- 12 single-firm conduct, I would like to carefully study
- 13 various views of relevant parties and continue to
- monitor future discussion in this study group.
- 15 Finally, needless to say, ongoing discussions
- 16 here in the United States and the EC on single-firm
- 17 conduct is very helpful and valuable to advance our own
- 18 thinking on the regulations on single-firm conduct. We
- 19 will continue to closely monitor such discussion.
- Thank you very much for your kind attention.
- 21 (Applause.)
- 22 MR. TRITELL: Thank you very much, Mr. Nakajima,
- for that perspective from Japan.
- 24 Moving to Mexico, I'm pleased to introduce
- 25 Eduardo Perez Motta, the Chairman of Mexico's Federal

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1 Commission on Competition. Before joining the CFC,
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- 2 Eduardo was ambassador and permanent representative of
- 3 Mexico to the World Trade Organization. He's also
- 4 headed the Representation Office of the Ministry of
- 5 Trade and Industrial Development in Brussels, where he
- 6 coordinated the Mexican team negotiating the Free Trade
- 7 Agreement between Mexico and the European Union.
- 8 Eduardo?
- 9 MR. PEREZ MOTTA: Good morning. I would like to
- 10 first of all thank the DOJ and the FTC, my good friends,
- 11 Tom Barnett and Debbie Majoras, for inviting me to
- 12 participate in these hearings. It is a real pleasure
- and a privilege to be here today.
- 14 For a relatively small economy, best practices
- 15 abroad become an important instrument to promote or to
- 16 maintain or to try to maintain best practices within
- 17 your country, and this was actually the case of Mexico,
- where we recently had a very important overhaul in our
- 19 legal framework in competition.
- 20 So, let me first try to see if this works. It
- 21 is not responding.
- 22 (Pause in the proceedings.)
- MR. PEREZ MOTTA: Okay, thank you.
- 24 Well, also the heart of competition policy in
- 25 Mexico comes actually from our Constitution. Article 28

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1 in our Constitution basically uses very strong words,
```

- and it comes from 1857, but with very strong words
- 3 against monopolies, it says that the law will severely
- 4 punish all kinds of concentration in one or a few hands
- of basic commodities, all agreements, processes or
- 6 combinations undertaken by producers, industrialists,
- 7 tradesmen, et cetera, to prevent competition or free
- 8 market access and force consumers to pay exaggerated
- 9 prices. That's the way it is written in our
- 10 Constitution.
- 11 And also, it will banish whatever constitutes an
- 12 undue exclusive advantage in favor of one or more
- persons and against the public in general or a certain
- 14 social class. That's the origin and that's the heart of
- 15 competition policy in Mexico.
- 16 Even though this is a very old basic origin of
- the competition law, it is not until 1993 when we
- 18 created the Federal Law of Economic Competition, which
- 19 translates those definitions in specific procedures.
- 20 So, it was not until 1993 where also the Federal
- 21 Commission on Competition for Mexico was created. So,
- 22 our institution is relatively young, and it was a month
- ago when we published the first real overhaul of the
- 24 Federal Law of Economic Competition. That was a reform
- approved at the end of the last legislature, which was

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1 April, April this year, where it was published about a
```

- 2 month ago.
- 3 So, those specific procedures in our law
- 4 basically go in three instruments. First, merger review
- 5 process. Second, what we call absolute monopolistic
- 6 practices, which is basically cartels. And third, what
- 7 we call relative monopolistic practices, which is
- 8 precisely the topic of today's discussion, and it's in
- 9 general single-firm dominant conduct.
- 10 So, I will concentrate in the last of our
- 11 instruments, but I would have to say that in each and
- 12 every one of those instruments, in the last reform, we
- got an improvement either of our procedures or we got an
- important simplification of procedures, like in the case
- of the merger review process, it was a major
- 16 simplification of the procedures in Mexico. We
- increased the thresholds, we created a fast-track
- 18 mechanism, and we also included efficiency
- 19 considerations as an obligation for the Commission to
- 20 consider when evaluating a merger.
- In the case of absolute monopolistic practices,
- 22 we introduced a major reform, which was the leniency
- 23 program, which is the state of the art. We were
- 24 inspired from best practices in the U.S., best practices
- in the European Union, as well as in Canada, we used

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1 OECD recommendations to basically build that program,
```

- 2 and that's a very interesting situation, because this is
- 3 the only kind of program, the leniency program in
- 4 Mexico, in the case of competition law, is the only area
- 5 where that applies in our law, in general.
- 6 So, we don't have that -- that this is the first
- 7 time that we introduced this kind of legislation, which,
- 8 of course, has a very important mechanism of incentives
- 9 basically to change the interests of players to create
- 10 that kind of solutions or even to just stabilize them in
- 11 the medium term.
- 12 So, going directly to single-firm dominant
- 13 conduct, we have to distinguish in our law two types of
- 14 situations. First, when we evaluate relative
- 15 monopolistic practices, we basically make a difference
- 16 between what we should consider as specific conduct of a
- 17 single firm which is dominant in a specific market and
- this second one, which is regulation.
- 19 For the first one, for conduct, basically what
- 20 our laws says is that the relative monopolistic
- 21 practices are those acts or agreements or combinations
- 22 whose object or effect is to unduly exclude,
- 23 substantially impede access, or establish exclusive
- 24 advantages in favor of one or more persons, and this is
- subject, of course, to the rule of reason, and those are

```
1
      the articles in our law which are used to address these
 2
      issues.
              Now, in terms of regulation, this is a
 3
      completely different situation, where you could have a
 4
 5
      declaration on effective competition conditions, which
      in this case the Commission, the Competition Commission
      of Mexico, is empowered to resolve on the existence of
 8
      effective competition conditions as a prerequisite for
 9
      economic regulation, and this could be done either by a
10
      sectorial regulator or by the Ministry of the Economy.
              The way this analysis is made in our law is just
11
12
      the following. The first step is to find out if the
      practice exists, and we have those practices typified in
13
14
      11 specific practices. We think that this typification
      basically provides a legal certainty to the companies,
15
16
      because they know exactly in which cases those practices
17
      could be sanctioned or not as long as the other
      conditions, of course, apply.
18
19
              We have to demonstrate the object or effect of
20
      that practice. It is clear that the size of the firm
21
      does not demonstrate a harm necessarily. We also have
22
      to apply the rule of reason. The agent has to have a
23
      substantial market power in the relevant market, and it
24
      is clear that competitor injury does not demonstrate a
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25

violation. And finally, efficiencies. Efficiencies

```
1 must show that the conduct has a favorable effect on
```

- 2 competition or that those anticompetitive effects are
- 3 offset by consumer benefits.
- 4 So, in the end, what is important is to look at
- 5 the net effect on welfare, and as Philip was saying, in
- 6 this case, the burden of proof is on the side of the
- 7 company. So, basically the agency would use the
- 8 information and the arguments that the company is giving
- 9 in order to evaluate those efficiencies.
- Now, in terms of those specific practices, as I
- 11 was saying, in our law, we have identified and typified
- 12 11 specific practices, which some of them are oriented
- to single-firm dominant conduct, and some others are
- other anticompetitive practices which are, of course, as
- 15 well subject to the rule of reason.
- 16 For the second type of practices, which are
- other anticompetitive practices, we could include or we
- include vertical market division by reason of geography
- 19 or time; vertical price restrictions; exclusionary group
- 20 boycotts; and discrimination in price, sales or
- 21 purchasing conditions. For single-firm dominant
- 22 conduct, we have identified tied sales, exclusive
- 23 dealing, refusals -- refusals to sale, predation,
- 24 loyalty discounts, cross subsidization, and raising
- 25 rivals' costs.

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1
              Of course, we have different cases that have
2
      applied to each of these practices. For instance, in
      the case of exclusive dealings, maybe the most important
 3
      case was the case of Coca-Cola, where we boast the
 4
     highest fine in the history of the Mexican Commission.
 5
      That was the case between Pepsi against Coca-Cola.
 6
              For the case of tied sales, maybe the case that
      comes to my mind, was some ports in Mexico. They were
8
9
      offering piloting services, and it happens that those
10
     pilots in some of those ports also owned the boats.
      They had a company where they offered the services of
11
12
      the boats to transport the pilots to the ships, and it
13
     happened that if you wanted to use a pilot, they gave
14
     you the service only as long as you contracted at the
15
      same time, the ships that transported those guys.
      that was a case of tied sales, and we sanctioned those
16
17
     pilots in this particular case.
              The case of predation, this was an interesting
18
19
             The most important one was on Chiclets.
20
      a Warner-Lambert case against Adams, and in that case,
21
      the case went off to the Supreme Court, and actually we
22
      lost the case because the Supreme Court considered -- at
23
      that time, the predation was part of a group of
24
     practices which were not identified in the law.
                                                        They
     were in the rulings. So, basically the Supreme Court
25
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```
1
      said that because that was not typified in the law, it
2
      was not possible to apply it. So, that was basically
      their decision in terms of unconstitutionality of that
 3
     particular article. That was changed. That was changed
 4
 5
     precisely in the reform that was just recently passed.
              Actually, those cases, those five particular
     practices, were the ones that originally were in our
7
8
      rulings, and they were moved to the law in the recent
9
      approval of the reform.
10
              For the efficiency considerations, I would like
      just to raise this in the case of WalMart in a recent
11
12
      investigation in the Mexican Commission.
                                                The claim was
13
      in this case that WalMart was pressuring its suppliers
14
      to charge higher prices to its competitors under the
      threat of suspending purchases of their products. Maybe
15
      you have had a similar situation in the U.S. I'm not
16
17
      really sure, but that could have been the case.
              Efficiencies were the main arguments, and they
18
19
      were offered by WalMart.
                                They argued that lower prices
20
      from suppliers resulted from cost reductions in its
21
      distribution systems, better inventory management,
22
      shorter average payment periods, et cetera, and those
23
      efficiencies were translated into the lower prices for
24
      consumers. So, that was the consideration, that the
25
      weight of those arguments outweighed the possible
```

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1 anticompetitive impact of that behavior, and the
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- 2 Commission basically decided that the efficiency gains,
- 3 the net efficiency gains, were positive in this case,
- 4 and we closed that case.
- 5 So, let me briefly just end by speaking a little
- 6 bit about the sectorial cases, not the conduct of single
- 7 firm which has a dominant position in the market, but
- 8 the case when Mexico's competition law allows for price
- 9 regulation when this is warranted by competition
- analysis, and this is important because this would apply
- 11 for most regulated sectors or for some unregulated
- 12 sectors when you have a situation of a lack of
- 13 competition in that particular market.
- 14 For the regulated sector, this is a much
- 15 clear-cut situation. You could have, in the case of
- 16 telecommunications, railroads or airports, a lack of or
- 17 the absence of competition conditions and then the need
- 18 to regulate prices in very specific cases.
- 19 In the second situation, which is when the
- 20 Executive has -- the Executive in Mexico has actually
- 21 the constitutional attribution to issue price controls,
- 22 and actually, the Mexican economy used to be, a few
- 23 years ago, a highly regulated economy. Most of the
- 24 prices were controlled during some time.
- 25 With the entrance into force of Mexico's

```
1
      competition law in 1993, there was a specific regulation
 2
      on that. So, there was a specific restriction on that
      attribution that could only apply when the Federal
 3
      Competition Commission could issue what we call a
      Declaration of Lack of Competition Conditions, and only
 5
      in those conditions, prices would be regulated, and the
      procedure to make this Declaration of Absence of
 8
      Competition Conditions was made in the recent reform of
 9
      the Mexican law.
10
              One example of the first case, which is the one
      in which this could apply for a regulated sector, was
11
12
      the case of Telmex, when in 1997, the Commission
13
      initiated an official procedure to determine if Telmex,
      which is what we consider the dominant telephone company
14
15
      in Mexico, had precisely a dominant position.
      divided the markets in to five markets, and we basically
16
17
      considered that Telmex had substantial market power in
      those five telephone markets, like local telephone
18
19
      service, national long distance service, international
20
      long distance service, access to interconnection to
21
      local networks, and interurban transport.
22
              Basically, there was an amparo, which is an
23
      appeal by the company, and we have this case -- just
24
      imagine, this case was started in 1997. We are in 2006,
```

25

and this case is still in the courts and has not been

```
1 solved. So, actually, from a legal point of view, I
```

- 2 cannot speak about dominance on Telmex, but they do have
- 3 95 percent of the leased lines in Mexico. I'm just
- 4 finished. Actually, I'm just finished. So, just in
- 5 time.
- 6 So, thank you very much for this invitation.
- 7 It's a real honor for me to be here today, and I hope we
- 8 will have a good session, some questions and I hope
- 9 answers as well. Thank you very much.
- 10 (Applause.)
- 11 MR. TRITELL: Thank you very much, Eduardo, and
- 12 congratulations on your success in the reform of
- 13 Mexico's competition law.
- We will now move to the north, and I am very
- 15 pleased to introduce Canada's Commissioner of
- 16 Competition, Sheridan Scott. Sheridan is responsible
- 17 for the administration and enforcement of Canada's
- 18 Competition Act as well as consumer protection statutes.
- 19 Before joining the Competition Bureau, she was Chief
- 20 Regulatory Officer of Bell Canada, Vice President of
- 21 Planning and Regulatory Affairs for the Canadian
- 22 Broadcasting Corporation, and Senior Legal Counsel at
- 23 the Canadian Radio Television and Telecommunications
- 24 Commission. She has also taught law at the University
- of Ottawa and Carlton university.

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Sheridan?
 1
 2
              MS. SCOTT:
                          Thank you very much, Randy, and I
 3
      would like to join my colleagues in saying what an honor
      and a privilege it is to be here today and how thankful
 4
      I am for the invitation from the DOJ and the FTC to be
 5
      able to talk to you this morning a bit about Canada's
 6
 7
      competition law.
              As Randy mentioned, as Commissioner of
 8
 9
      Competition, I am responsible for the administration and
10
      enforcement of the Competition Act. Under our
      legislation, the single-firm anticompetitive behavior is
11
12
      captured by the abuse of dominance provisions found in
13
      Sections 78 and 79 of our legislation.
14
              This morning, I'd like to outline the
15
      Competition Bureau's approach to enforcing the abuse of
16
      dominance provisions and the necessary elements for a
17
      successful application under the Act. I'd also like to
      discuss the most recent abuse case that went before the
18
      Competition Tribunal, and finally, touch upon some of
19
20
      the challenges that we face in trying to enforce Section
21
      79.
22
              Most of the points that I'll be making this
23
      morning can actually be found in our Abuse of Dominance
24
      Guidelines -- found on our web site -- that are
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instructions for the business community to understand

```
1 the approach that we take to enforcing the legislation.
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- Now, since 1986, abuse of dominant position has
- 3 been a reviewable matter under the Competition Act.
- 4 What that means is it is a matter that is not inherently
- 5 bad but subject to review by our Competition Tribunal, a
- 6 specialized court that is composed of judges as well as
- 7 laypersons with a background in accounting, business and
- 8 economics. They determine whether, on balance,
- 9 anticompetitive conduct has substantially lessened or
- 10 prevented competition or is likely to do so.
- 11 It's only once a firm becomes dominant in its
- relevant market that the firm's behavior is open to
- 13 examination under Section 79. The Act outlines a test
- 14 with three essential elements, all of which must be met
- in order to conclude that an abuse of dominant position
- 16 has occurred.
- 17 Firstly, the Bureau must demonstrate to the
- 18 Tribunal that one or more persons substantially or
- 19 completely control throughout Canada or a part of it a
- 20 class or species of business. In other words, you must
- 21 demonstrate that a company is dominant in its market.
- 22 Now, our analysis begins, not surprisingly, with a
- 23 definition of a relevant product market, looking at a
- 24 number of factors, most importantly, substitutability.
- 25 The geographic market is also defined, and here the

```
Bureau will consider factors such as the evidence of
 1
 2
      foreign competition, imports, and transportation costs.
 3
              Once the product and geographic market have been
      defined, the law requires a determination of market
 4
 5
      power. This requirement is fundamental to a success
      under an application under Section 79. The Tribunal has
 6
      clarified that high market share together with barriers
 8
      to entry will typically be sufficient to support a
 9
      finding of market power. A prima facie conclusion of
10
      market power may be made on the basis of high market
      share alone, but factors such as barriers to entry,
11
12
      excess capacity, and countervailing powers also normally
13
      bear in the Bureau's assessment.
              To date, the cases brought before the Tribunal
14
      have all included respondents which possessed very high
15
      market shares; indeed, in excess of 80 percent in all
16
17
      examples. In the Abuse Guidelines, the Bureau states
      that a market share of less than 35 percent will
18
19
      normally not give rise to concerns of market power,
20
      while the Tribunal has indicated that a market share of
21
      less than 50 percent cannot be considered a prima facie
22
      indication of market power. Whether a firm with market
23
      share falling below 50 percent would be found to exhibit
24
      market power remains to be tested before our Tribunal.
              The second element the Bureau must make out is
25
```

```
1
      that the dominant person or persons have engaged in or
 2
      are engaging in a practice of anticompetitive acts. A
 3
      business must engage in more than an isolated act to
      constitute a practice, which means engaging in several
 4
      acts of the same nature or several acts of a different
 5
               Assessing when behavior is anticompetitive is
 7
      still complex. Some examples of behavior, such as the
 8
      introduction of a new brand or aggressive pricing could
 9
      have a procompetitive business purpose and not an
10
      anticompetitive business purpose, so we're very careful
      to look into the differences in those sorts of
11
12
      behaviors.
13
              Now, Section 78 provides a nonexhaustive list of
      anticompetitive acts. The section references acts such
14
      as the preemption of scarce facilities or resources
15
      required by a competitor for the operation of its
16
17
      business; margin squeezing, requiring a supplier to sell
      to only certain customers. The Tribunal has also found
18
19
      other facts that are not listed in the legislation, such
20
      as the use of long-term exclusive contracts, to be
      anticompetitive when engaged in by a dominant firm.
21
22
              In order to be found anticompetitive, the
23
      behavior engaged in must have a predatory, exclusionary
24
      or disciplinary purpose vis-a-vis a competitor.
                                                        The
25
      Tribunal does not require evidence of subjective intent,
```

```
1
      but rather, evidence as to the overall character or
 2
      purpose of the act in question. This is determined by
      considering factors such as the reasonably foreseeable
 3
      or expected consequences of acts, any business
      justification, and any evidence of subjective intent,
 5
      the so-called "smoking gun."
 6
              For example, in a case involving Laidlaw, the
      Tribunal found that acts engaged in by Laidlaw could
 8
 9
      only be interpreted as being targeted towards its
10
      competitors. The respondent in that case had acquired
11
      competitors and imposed onerous no-compete clauses in
12
      the purchase agreements, utilized long-term contracts
13
      with highly restrictive clauses, and intimidated both
      customers and competitors through threats of litigation.
14
15
      In assessing all the facts of that case, the Tribunal
16
      had no difficulty concluding that Laidlaw had engaged in
17
      a practice of anticompetitive acts in the relevant
18
      markets.
19
              In each potential abuse case, once dominance,
20
      the first element that I described, and a practice of
21
      anticompetitive acts, the second element, has been
22
      established, the Commissioner must still convince the
      Tribunal that there has been a substantial negative
23
24
      effect on competition as a result of the anticompetitive
      act. This third element under Section 79 requires that
25
```

```
1 the practice has had, is having or is likely to have the
```

- 2 effect of preventing or lessening competition
- 3 substantially in a market.
- 4 This requirement ensures that the Bureau examine
- 5 the effect on competition as a whole, not just taking
- 6 into account the repercussions of the practice on a
- 7 specific competitor. In assessing the effect on
- 8 competition, the Tribunal will examine the degree to
- 9 which the anticompetitive acts preserve or enhance the
- dominant firm's market power; that is, through the
- 11 preservation or enhancement of barriers to entry or
- 12 expansion. While the issue of substantial lessening of
- 13 competition has been considered by the Tribunal, it has
- 14 not yet had the opportunity to comment on the
- 15 substantial prevention of competition, something that
- 16 we're looking at and seeing in cases that we can take to
- 17 it.
- 18 The Tribunal has noted in Tele-Direct, a case
- 19 concerning directory advertising, that where a firm has
- 20 a very high degree of market power in a market, even an
- 21 act that has a small impact on the competitiveness of a
- 22 given market may be considered substantial.
- 23 In assessing the impact of a practice on
- competition, the Bureau uses a "but for" test; namely,
- but for the anticompetitive practice in question, would

```
1
      there be significantly greater competition? This test
 2
      has recently been endorsed by our Federal Court of
      Appeal in the Canada Pipe case, to which I will return
 3
 4
      shortly.
              Under this standard, the question is not simply
      whether the relevant market would be competitive in the
      absence of the impugned practice, nor whether the level
 8
      of competitiveness observed in the presence of the
 9
      impugned practice is acceptable; rather, the question is
10
      whether, absent the anticompetitive acts, the market
      would be characterized by materially lower prices,
11
12
      greater choice, or better service.
              Requiring a linkage between an act and an
13
      anticompetitive effect also requires that the Bureau
14
15
      consider all potential reasons for the maintenance or
      enhancement of market power and isolate the effects of
16
17
      the anticompetitive act in question.
                                            Thus, Section
      79(4) of the legislation compels the Tribunal to
18
19
      consider, for example, whether the practice is a result
20
      of superior competitive performance. This is not the
21
      same as an efficiencies defense which exists in our law
22
      with respect to merger review. The Bureau, as stated in
23
      the Abuse Guidelines, takes the position that superior
24
      competitive performance is only one factor to be
      assessed in determining the cause of the substantial
25
```

```
1
      lessening of competition. It is not a justifiable goal
 2
      for engaging in an anticompetitive act.
              I'd now like to say a few words about the
 3
      remedies that exist under Canadian law where an abuse of
      dominance has occurred. Before litigating an abuse of
      dominance case, of course, the Bureau will often
      approach the dominant firm whose conduct is being
      investigated and see whether we can obtain a voluntary
 8
 9
      change of behavior to address our concerns.
10
      possible, alternate case resolution is pursued rather
      than litigation.
11
12
              However, once we're pursuing litigation and the
13
      Tribunal has found that an abuse of dominance has
      occurred, it may make an order prohibiting the
14
15
      respondent from further engaging in the impugned
16
      practice. It may also direct any respondent to the
17
      abuse application to undertake any action, including the
      divestiture of assets or shares, as are reasonably
18
19
      necessary to overcome the effects in the marketplace,
20
      but in practice, the Tribunal has never done so, so
21
      essentially, the only remedies available to the Tribunal
22
      are injunctive, with the one exception of the airline
23
      industry, where there's provisions that allow for the
24
      imposition of administrative monetary penalties.
```

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We are on record, supported by others, such as

```
1
      the OECD, that a lack of financial consequences for a
2
      dominant firms found to have abused their position is a
      significant shortcoming in our legislation.
 3
      shortcoming is all the more acute in light of the fact
      that only the Commissioner is able to apply to the
 5
      Competition Tribunal under Section 79, and civil damages
 6
7
      for injured parties are not available through the
8
      ordinary court process for abuse of dominance.
9
              There is limited case law on Section 79 since
10
      only five contested cases have gone before the Tribunal
      since 1986 when these provisions were introduced.
11
12
      latest contested case, the Canada Pipe case, brought
13
      some important clarifications and developments with
      respect to the tests for abuse of dominance, and it is
14
      the only decision that has been taken at the Federal
15
      Court of Appeal level, and so I would like to spend a
16
17
      few minutes on its findings.
              Canada Pipe is a Canadian company which produces
18
      and sells cast-iron drain, waste and vent products, DWV
19
20
     products referred to. The practice at issue in this
21
      case was Canada Pipe's Stocking Distributor Program, the
22
      SDP program, which is described as a loyalty rebate
23
      scheme.
               In contrast to a volume-based discount, under
24
      the SDP, distributors of Canada Pipe's DWV products
```

obtain quarterly and yearly rebates as well as

```
1
      significant point-of-purchase reductions in return for
2
      stocking exclusively the cast-iron DWV products that are
      supplied by Canada Pipe. Except for losing the yearly
 3
      and quarterly rebates, there are no penalties attached
 4
 5
      to opting out of the SDP.
              It was alleged that the SDP program enhanced and
7
     preserved to a significant extent Canada Pipe's market
8
     power in three relevant product markets.
                                                The Tribunal
      found that Canada Pipe was, indeed, dominant in those
9
10
     product markets. It also found that the SDP, though a
11
     practice, was not anticompetitive, and regardless, did
12
     not substantially lessen or reduce competition.
13
      Consequently, the Competition Tribunal dismissed our
14
      application under Section 79.
15
              The Tribunal's decision was appealed to the
      Federal Court of Appeal, and in June, the Commissioner's
16
17
      appeal was allowed and the case was remanded back to the
      Competition Tribunal for further consideration.
18
      Pipe has until September 22nd to decide whether or not
19
20
      it will appeal the Federal Court of Appeal decision.
21
              Now, as previously indicated, Section 79 sets
22
      out three distinct elements that must be shown to exist
23
     before a finding of abuse of dominant position can be
24
             The Federal Court of Appeal clarified that the
      made.
```

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applicable test under the multi-element structure of

```
1 Section 79 consists of three discrete subtests, each
```

- 2 corresponding to a different requisite element. The
- 3 most significant statements by the Federal Court of
- 4 Appeal relate to the second and the third elements. I
- 5 am going to go back over the ones I have just described
- 6 to you and explain to you how Canada Pipe fit into that
- 7 framework.
- 8 With respect to the second element, as
- 9 previously indicated, to be considered anticompetitive,
- 10 an act must have a predatory, exclusionary or
- 11 disciplinary negative purpose vis-a-vis a competitor.
- 12 As such, the inquiry under this part of the test focuses
- 13 upon the intended effects of the act against the
- 14 competitor, not the effects of those acts on the state
- 15 of competition in the marketplace or the general causes
- 16 thereof. As a result, some types of effects on
- 17 competition in the market might be irrelevant for the
- 18 purpose of this subtest if these effects do not manifest
- 19 through a negative effect on a competitor, or a negative
- 20 purpose, sometimes assessed through looking at the
- effects.
- The Federal Court of Appeal noted that the proof
- of the intended nature of the negative effect on a
- 24 competitor can thus be established directly through
- 25 evidence of subjective intent or indirectly by reference

```
1
      to the reasonably foreseeable consequences of the acts
 2
      themselves and the circumstances surrounding their
      commission. It concluded that even though evidence of
 3
      subjective intent is neither required nor determinative,
      intention remains an important ingredient of the second
 5
      element of the test under Section 79.
              In particular, intention is relevant in the
      sense that while a respondent cannot disavow
 8
 9
      responsibility for the reasonably foreseeable
10
      consequences of its act, a respondent might nevertheless
      be able to establish that such consequences could not in
11
      the context of a second element of the test be
12
13
      considered the purpose or overall character of the acts
14
      in question.
15
              So, in appropriate circumstances, proof of a
      valid business justification for the conduct in question
16
17
      can overcome the deemed intention arising from the
      actual or perceived ill-effects of the conduct by
18
      showing that such anticompetitive effects are not, in
19
20
      fact, the overriding purpose of the conduct in question.
21
      In essence, a valid business justification provides an
22
      alternative explanation as to why the impugned act was
23
      performed.
                  To be relevant in this case, a business
24
      justification must be a credible efficiency or
      procompetitive rationale for the conduct in general
25
```

```
1
      attributable to the respondent which relates to and
 2
      counterbalances the anticompetitive effects or
      subjective intents of the acts.
 3
              The Court clarified that the second element
 4
 5
      relates to whether the impugned act exhibits the
      requisite anticompetitive purpose vis-a-vis competitors,
 7
      while the third element concerns the broader state of
 8
      competition and whether the practice has the effect of
 9
      substantially lessening or preventing competition in the
10
               The Court, on appeal, further clarified that
      market.
      the but for test must be applied by the Tribunal in
11
12
      assessing the impact of a practice of anticompetitive
13
      acts on competition in the relevant market.
14
              The Federal Court of Appeal judgment clarified
15
      that the third element of the test is not whether the
      markets would or did attain a certain level of
16
17
      competitiveness in the absence of the impugned practice
      or whether the level of competitiveness observed in the
18
19
      presence of the impugned conduct was high enough or
20
      otherwise acceptable. These are absolute evaluations,
21
      while the statutory language of the effect of preventing
22
      or lessening clearly demonstrates a relative and
      comparative assessment. The Tribunal must therefore
23
24
      compare the level of competitiveness in the presence of
      the impugned practice with that which would exist in the
25
```

```
absence of the practice and then determine whether
1
2
     preventing or lessening of competition, if any, is
      substantial, and this comparison must be done with
 3
      respect to actual effects in the past, in the present,
      as well as likely future effects.
 5
              In the few minutes remaining, I'd like to touch
      on just some of the challenges that the Bureau has
      experienced with respect to the abuse of dominant
8
9
     position. Some of these issues were recently clarified
10
      by our Federal Court of Appeal, and others remain to be
      clarified, notably, joint dominance, the threshold for
11
      dominance, essential facilities, and the regulated
12
13
      conduct defense, RCD we'll call it.
14
              Now, Section 79 contemplates the possibility
15
      that one or more persons may be dominant in a market;
      however, there have not been any contested cases
16
17
      involving joint dominance. The Bureau takes the
     position in cases of potential joint dominance that a
18
19
      combined market share of equal to or exceeding 60
20
     percent would generally prompt further investigation.
21
      In order for the Bureau to conclude that there has been
22
     potential joint abuse of dominance, there must be
      evidence to show coordinated behavior, albeit short of
23
24
      conspiracy, covered by our criminal cartel provisions.
              The Bureau will consider the following
25
```

```
1
      questions. Is there evidence that the alleged
 2
      coordinated behavior is intended to exclude, discipline
      or predate a competitor? Is there evidence of barriers
 3
      to entry into the group or barriers to entrance into the
      relevant markets? Is there evidence that members of the
 5
      group have acted to inhibit intergroup rivalry?
 6
              The issue of essential facilities is another
      area which is yet to be addressed in jurisprudence.
 8
 9
      Section 78 contemplates circumstances under which the
10
      withholding of facilities or resources essential to a
      competitor might be seen as anticompetitive. The issue
11
      of essential facilities is especially relevant in
12
13
      network industries such as telecommunications that have
      been or will be deregulated. It remains to be seen
14
15
      under what market conditions, if any, the Tribunal would
      make an order that required a dominant firm to provide a
16
17
      competitor with reasonable access to its resource or
      facility. Section 78 or 79, as written and as
18
19
      interpreted by the Tribunal, are certainly broad enough
20
      to tackle this difficult issue, and our Section 79
      guidelines clarify this.
21
22
              This brings me to my final point on the
23
      challenges of Section 79, and it's a fairly significant
24
      one from our perspective, the regulated conduct doctrine
25
      or RCD, which is similar in some way to the U.S. implied
```

```
1
      immunity and state action doctrine. What happens when
 2
      the conduct that contravenes the Competition Act is, or
      more importantly, could be regulated by another federal
 3
      provincial or municipal legislative regime?
 4
              Regardless of whether the RCD or some other
      doctrine or defense immunizes the impugned conduct from
      a provision of the Act, the Bureau will always consider
 8
      the regulatory context in which the conduct is engaged
 9
      where it is relevant to the application of the provision
10
      of the act in question. We are currently in the process
      of looking at telecommunications reform in Canada, and
11
12
      one of the big issues has been when does the conduct,
13
      leave the hands of the section-specific regulator and
      when does it become the domain of the general
14
      competition authority?
15
              Our jurisprudence is minimal on the application
16
17
      of the RCD for reviewable matters, such as the abuse of
      dominant position. However, the Bureau will not refrain
18
19
      from pursuing regulated conduct under the reviewable
20
      matters provision, such as abuse of dominance, simply
21
      because provincial law may be interpreted as authorizing
22
      the conduct or as more specific than the act given that
      the Bureau's mandate is to enforce the law as directed
23
24
      by Parliament, not a provincial legislature or its
25
      delegate.
```

```
1
              Now, as mentioned, the Federal Court of Appeal
 2
      provided some much needed clarification on Section 79,
      but there remain a number of frontiers left to be
 3
      explored. We will be continually seeking out cases
 4
      which test the boundaries of Section 79.
                                                 That is one of
 5
      our priorities at the Bureau for this year, actively
 6
 7
      seeking out these cases, particularly if we think the
 8
      case will provide valuable jurisprudence and a degree of
 9
      clarity to the business community as to the
10
      circumstances in which the legislation would not be
11
      respected.
12
              The Competition Act, with its foundation in
13
      modern economics, I believe has served as well since
14
      1986 and serves as an appropriate framework for us to
      continue to explore these issues in the future.
15
16
              Thank you very much.
17
              (Applause.)
                            Thank you, Sheridan, and thank you
18
              MR. TRITELL:
19
      to all our speakers.
                            This is exactly the type of input
20
      we were looking for to help inform our hearing process.
21
      We will be continuing with a discussion period after a
22
      short break.
                    I'd like to thank all the speakers for
23
      observing the time limitations, and I would ask you to
24
      all do the same by returning to this room in ten
25
      minutes, so let's start making your way back about
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1 11:20. Thanks.
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- 2 (A brief recess was taken.)
- MR. TRITELL: We are going to resume now, thank
- 4 you.
- We are going to have our discussion period, and
- we're going to begin by asking each of the panelists if
- 7 they'd like to spend a couple of minutes reacting to any
- 8 of the presentations that they've heard this morning.
- 9 So, we'll start with Philip Lowe, if you would
- 10 like to offer any observations.
- 11 MR. LOWE: The answer to that question is yes.
- The first thing which struck me was the issue of
- the scope of what we regard as potential action by
- 14 agencies against the possible anticompetitive conduct of
- dominant firms, and also the way in which in some
- 16 jurisdictions the definition goes beyond issues of
- dominance, the conduct of dominant firms, but to unfair
- 18 trade practices in general.
- 19 Now, I think it's fair to say that U.S. action
- 20 under Section 2 and EU action under 82, notwithstanding
- 21 the issues of price discrimination and excessive pricing
- 22 cases, which we have from time to time been engaged in,
- 23 has broadly restricted the scope of our attention to the
- 24 behavior of dominant firms and not to unfair trade
- 25 practices themselves, which are left to applications of

```
1
      other aspects of law, and you can see in the German
2
      Section 2, the distinction between the German cartel
      legislation and the German unfair trade practices
 3
      legislation, and I think this distinction in U.S.,
      German and European traditions reflects -- indeed, we
 5
      hope confirms -- the orientation towards protecting the
 6
7
      competitive process with the ultimate objective of
8
      enhancing consumer welfare.
9
              Now, the second aspect of scope is, of course,
10
      what several of my colleagues have referred to, which is
      to what extent in recently liberalized sectors, public
11
12
      utilities, the presumption has been made that because of
13
      the significant market power of the privatized
      corporations, it is impossible to rely on ex post
14
15
      intervention in order to achieve a successful control of
      the conduct of firms concerned, and even outside
16
17
      liberalized sectors in non-U.S. jurisdictions, even in
      the U.S., the power of the regulators also touches on
18
19
      the issue of -- implicitly, at least -- of the
20
      significant market power of those in network industries.
21
              So, I think in all our jurisdictions, we share a
22
      category of potential anticompetitive practice which we
23
      decide needs to be dealt with by regulation, and it's
24
      characterized in the European jurisdiction, telecom's
```

regulations, where we explicitly recognize competition

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1
      principles but particularly the issue of significant
 2
      market power, and we allow national regulators to impose
      remedies if they can prove significant market power.
 3
              Now, this is relevant in particular to what
 4
 5
      Sheridan's just said about the way in which there is an
      interface between ex ante action and ex post action, and
 6
 7
      in that sense we have in process, too, a review at the
 8
      moment as to whether there are categories of the
 9
      telecom's industry, for example, which can now no longer
10
      be subject to ex ante regulation, and we do that, in
      principle, by focusing on a list of markets where we
11
12
      think there is still a potential problem and where price
13
      control or price regulation and access regulation is
14
      required up front.
15
              So, the discussion on Section 2 and in our
      discussion paper of Article 82 does not focus on these
16
17
      unfair trade practices, nor does it focus on these
      categories of sectors where we've decided ex ante
18
19
      regulation is necessary.
20
              Now, in the area of abuse of a dominant
      position, there has been some discussion among our
21
22
      economists in Europe and elsewhere as to whether, in
23
      fact, if you prove the existence through an
24
      effects-based analysis of abuse, isn't this sufficient?
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Why do you need to go through the whole process of

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1
      defining dominance and defining significant market
 2
              I know that some people in this room, including
      power?
      eminent members of the two agencies, have written on
 3
      this subject, and thankfully, I am comforted that by
      their views, which are our views, that as agencies, we
 5
      need to focus our activity on areas where there is
      likely to be the most competitive harm and where
      consumer welfare is paramount ultimately, and the
 8
 9
      screening through the test of dominance is essential for
10
      us to proceed.
              Having said that, one of the things which struck
11
12
      me in listening to my colleagues, too, is that we've
13
      concentrated very much on the issue of liability, what
      are the conditions for confirming the existence of
14
15
      abusive behavior of a dominant firm, and we have gone on
      less but, you know, at least two of my colleagues have
16
17
      referred to it as the issue of what the appropriate
      remedies are to any problem.
18
19
              Now, we have had, in the last five years, maybe
20
      ten important cases under Article 82, and I do not need
      to remind you of all of them, but under the heading of
21
22
      predatory pricing, there's the very celebrated case in
23
      Europe against the German Postal Service for abusive
24
      pricing on mail parcel services, concentrating on issues
```

of whether the incremental costs were really covered,

```
1
      and Warner, too, which was about margin squeeze, was
 2
      effectively about pricing below average variable costs,
      where effectively, too, we looked at the issue of
 3
      recoupment, although we say we do not, and Virgin BA,
      which is still in front of the Board of Justice, Mission
 5
      2, related to rebates, and trying to control the
 7
      distinction between what is an abusive rebate due to
 8
      quantity or loyalty or what is aggressively competitive.
 9
              We have the cases of what is described as
10
      Brandenburg Foods, which is otherwise known as Unilever,
      and about whether the tying of a supplier to small
11
12
      outlets for impulse ice cream -- impulse ice cream is
13
      ice cream which you immediately eat, or at least spit
      out -- but there was an exclusivity provision on use of
14
      freezers and a ban on purchase of other ice creams by
15
      the shops. When we attacked that, then the rule changed
16
17
      to no other ice cream can be put in the freezers, but
      eventually, we won that case.
18
19
              In Coca-Cola, which Eduardo referred to -- and
20
      we didn't sanction the company. We reached a settlement
21
      with them, an extensive global -- in fact, global
22
      settlement, on the abandonment of individually set
23
      target rebates. And in the Prokent complaint against
24
      Tomra, which is the -- Tomra is the world's -- you may
```

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not know this, but Tomra is the world's dominant

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1 supplier of reverse vending machines, in which you put
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- 2 empty bottles into. It may sound trivial, but it's a
- 3 very, very important industry, and they had individual
- 4 rebates and bonus systems which we condemned as
- 5 anticompetitive.
- 6 MR. TRITELL: Philip, I want to give the others
- 7 a chance, but I think we will have a chance to come back
- 8 to a lot of these points in the discussion period.
- 9 Thanks very much.
- 10 MR. LOWE: Sorry, I just wanted to mention some
- of these cases.
- MR. TRITELL: I was glad to hear about the
- impulse ice cream case.
- We are going to turn to a couple of the
- 15 panelists, and I forgot to say, we have been asked by
- 16 our court reporter to speak right into the microphone.
- 17 Mr. Nakajima, would you like to make any
- 18 comments?
- 19 MR. NAKAJIMA: Let me make my comment very
- 20 brief. Since Mr. Lowe kindly referred to the Japanese
- 21 unfair trade practices, I feel that I need to respond to
- 22 his comments on this.
- 23 First of all, as I said, unfair trade practices
- 24 has multiple functions; not only it tends to prevent
- 25 private monopolization at the early stage, but also it

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is tasked with protection of SMEs and consumers
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- 2 functions.
- 3 Second of all, this is my personal view.
- 4 Whenever we compare Japanese law with Sherman Act of
- 5 United States or Article 81, 82 of EU, I feel that it is
- 6 not so fair, because in the case of United States, there
- 7 are 50 states. The 50 states or most of the states have
- 8 maybe their own competition laws, and in the case of EU,
- 9 of course, 25 countries -- I don't know how many of
- 10 them, but most of them, I suppose --
- 11 MR. LOWE: It's getting that way.
- 12 MR. NAKAJIMA: -- but that is not the case for
- 13 Japan. So, under the framework of competition law or
- 14 under our antimonopoly law, it serves multiple functions
- 15 required to be fulfilled, and actually, when we spoke
- 16 with people in Asian countries, the concerns that people
- 17 had in those countries may be some types of unfair trade
- 18 practices. That's what I wanted to say on what Mr. Lowe
- 19 commented on about our unfair trade practices.
- 20 Also, I feel I need to address the comment of
- 21 Mr. Lowe about EU's discussion paper on Article 82.
- 22 Actually, JFTC highly appreciates that discussion paper
- 23 since it tends to enhance predictability, transparency,
- 24 certainty, through sound economic analysis.
- We are looking forward to seeing the forthcoming

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1 draft guidelines which will be issued I heard within
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- 2 this year. In this respect, let me take up one specific
- 3 issue of concern I have. As Mr. Lowe mentioned,
- 4 discussion paper emphasized more focus on effects-based
- 5 approach, but we concerned that such focus on
- 6 effects-based approach rather than a form-based approach
- 7 may undermine or compromise predictability or
- 8 transparency or certainty in the application of Article
- 9 82.
- 10 So, again, we are looking forward to seeing how
- 11 the guideline will address such issue of potential
- 12 conflict or trade-off between risk-based approach on the
- 13 one hand and enhanced predictability or quality on the
- other hand, though. Mr. Lowe already touched upon some
- 15 ways of reaching a possible solution on this issue by
- 16 referring to creating a safe harbor based upon the
- 17 economic analysis.
- 18 Thank you very much.
- 19 MR. TRITELL: Thank you.
- 20 Eduardo?
- MR. PEREZ MOTTA: Thank you.
- Just briefly, Randy, I'd like to take two points
- 23 that were starting to be discussed by Philip. One has
- 24 to do with the case of regulation. By the Mexican law,
- in regulated sectors, we basically have an expost

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1 application of the instrument. So, actually, before you
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- 2 regulate prices, you have to ask yourself if there is a
- 3 lack of competition conditions in that particular
- 4 market.
- 5 For instance, in airports, you have to first --
- 6 but exactly, you should not say anything unless you find
- 7 that that particular airport, for instance, doesn't have
- 8 enough competition from other airports which are
- 9 relatively close. So, you have to make the analysis if
- 10 there is a lack of competition. If there are no
- 11 conditions of competition in that particular situation,
- then you have to make a declaration on the lack of
- competition conditions, and then the regulator will have
- 14 the ability in that particular case to regulate those
- 15 prices. So, that's -- we produce more of an ex post
- 16 type of analysis in those cases.
- 17 And just one word on the Coca-Cola case.
- 18 Actually, we tried to negotiate a settlement with
- 19 Coca-Cola. We were basically using the argument that
- 20 Coca-Cola had already reached an agreement with the
- 21 European Commission, and we said, well, why not try in
- the case of Mexico?
- 23 But my impression, and this is my really
- 24 personal impression, is that external lawyers in this
- 25 case, especially on the bottlers' side of Coca-Cola,

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1 were not so interested in closing the case, and I guess
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- 2 the incentives were just not there to try to stop the
- 3 litigation and it was impossible. So, we had to impose
- 4 the sanction.
- 5 As I said, it was the strongest sanction we have
- ever imposed, because there were cases for each and
- 7 every bottler. So, the accumulation of the sanction was
- 8 relatively high.
- 9 But besides that, I would have to say that the
- 10 case became very public in Mexico because one of the
- 11 correspondents, I think it was from Associated Press, he
- 12 just discovered that there was this small grocery store,
- 13 the one that started the case against Coca-Cola, which
- is something I even didn't know myself, because I got
- 15 the case a little bit late. I just went into the office
- 16 two years ago, and this case had been gong on for about
- 17 five years already, so once this cable went around, the
- 18 public opinion and the public impact on Coca-Cola in
- 19 this particular case, because of the situation that the
- 20 sanctions were basically -- I mean, that the original
- 21 case started with this sort of -- this kind of case, it
- 22 just went around, around the world. The kind -- the
- 23 declarations of these -- the owner of this small grocery
- 24 store, because the exclusive dealings of Coca-Cola and
- 25 so on.

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1
              So, my impression in the end is that the cost
2
      for Coca-Cola, from the public exposure of this case,
      was much higher than the sanction that we imposed.
 3
                                                           Even
      if they had paid the sanction and forget about the
 4
      situation, it would have been cheaper than what they
 5
      paid finally in terms of legal costs and so on.
6
7
              MR. TRITELL:
                            Thank you, Eduardo.
              Sheridan, any reactions?
8
9
              MS. SCOTT: Just two quick comments.
10
              One, just following up on Philip and Eduardo's
      comments on regulation and how we see handling companies
11
12
      that have been formed into monopolies or whatever and
13
      the progression towards proper alignment for the
      sector-specific regulator and the competition authority.
14
      As I've understood Philip and Eduardo to address this,
15
      one should first of all apply competition tests to
16
17
      determine whether there should be deregulation.
18
              One of the issues we have is whether the
19
      sector-specific regulator will actually apply the same
20
      sorts of tests of SMP that we would as competition
21
      authorities, and part of our job in Canada is using our
22
      advocacy ability to speak to the regulator to persuade
23
      them that they should be applying proper competition
24
      tests, because we will then be reassured that if they
25
      deregulate only where there's an observance of market
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1
     power, we will then be in a position to rely on the
2
      general Competition Act on an ex post basis and not
      worry about whether we will require ex ante regulation
 3
      due to the continuing market power.
 4
              So, that remains important to us, not to have
 5
      sector-specific provisions in our Competition Act to try
7
      to assist the sector-specific regulator in taking
8
      competition principles into account. One of the things
9
      we're working are on telecom-specific guidelines that
10
      will be using examples from the telecom sector but with
      a law of general application, which is what the
11
12
      Competition Act is. So, we feel that's part of our
13
      responsibility as a competition authority, to have
      guidelines generally about abuse, and then to try to
14
15
      find some sector-specific examples to provide guidance
      to parties, because we think this guidance is extremely
16
17
      important.
              Now, our legislation -- I think -- legislation
18
19
      seems to me is a bit like ours, is more explicit than
20
      the general provisions you find in the EU and Japan and
21
                I would see all the more reason for you to
      the U.S.
22
     have guidelines explaining to people how you interpret
23
      legislation, but even in the case of Canada, where we
24
     have a number of tests specifically set out in the
      legislation, I think we have a responsibility to provide
25
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1 clarity to the business community through enforcement
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- 2 guidelines.
- 3 MR. TRITELL: Thanks.
- 4 We are going to move into our question period.
- 5 We would like to allow a little time for discussion, so
- 6 if you will bear with us, we may run over until 10 or 15
- 7 past 12:00, and I would like to turn to Jerry Masoudi to
- 8 begin our questions.
- 9 MR. MASOUDI: Thanks.
- 10 I would like to ask a question about remedies,
- 11 and Sheridan, you went into that issue in some detail,
- 12 stating that injunctive remedies are available on the
- public side, no monetary remedies and no private
- 14 enforcement, and then, Mr. Nakajima, you suggested that
- 15 there were criminal penalties available in Japan, but
- 16 they have not been implemented in the past, and Philip,
- 17 you discussed the issue of remedies somewhat.
- 18 I wonder if we could at least start with Eduardo
- 19 and Mr. Nakajima to talk about both private and public
- 20 enforcement, the remedies that are available to either
- 21 private parties or to enforcers, and then allow Sheridan
- 22 and Philip to add anything further that they would like
- 23 to say on the matter.
- 24 MR. PEREZ MOTTA: Well, in the Mexican case, the
- 25 Federal Commission of Competition has both regulatory

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1 and adjudicative powers, and they are concentrated just
```

- 2 in the Commission. There is no direct private right of
- 3 action, and that is, the private party harmed by
- 4 anticompetitive conduct that violates the law cannot
- 5 really file their case directly with a court of the
- 6 judicial system. They must bring their complaint before
- 7 the Commission, and only after the Commission resolves
- 8 in their favor, they may claim a damage before a court.
- 9 So, that's how we work.
- 10 MR. NAKAJIMA: Yes, in Japan, compared to the
- 11 United States, private enforcement of competition law
- has not been so active; however, recently, more and more
- damage actions have been brought, particularly by local
- 14 governments regarding bid-rigging cartels, reflecting a
- 15 growing concern by the local public on the damage caused
- 16 by such cartels and most of those actions are formal
- 17 actions of the JFTC's dispositions.
- 18 Regarding private monopolization cases, the
- 19 number of the private action is quite limited; however,
- 20 in the case of Hakodate Shimbun, which I just discussed
- in my presentation, Hakodate Shimbun actually brought
- this action before the Tokyo High Court ruled against
- 23 Hokkaido Shimbun for damages caused by Hokkaido
- 24 Shimbun's unlawful act. The case is still continuing.
- 25 Also, in addition to such damage action, on

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1 occasion of recent amendment of the Act, the Dict
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- 2 requested the government to expedite the consideration
- 3 of possible introduction of so-called collective action,
- 4 particularly for injunction of unfair trade practices.
- 5 Now, we are seeking the views of legal experts
- 6 and making research on such systems in other
- 7 jurisdictions. We plan to come up with a conclusion on
- 8 this issue by the end of the next year, that is, by the
- 9 end of 2007.
- 10 That's all. Thank you.
- 11 MR. MASOUDI: Philip, I don't know, or Sheridan,
- if you have anything further to add on the issue of
- 13 remedies.
- MS. SCOTT: I guess one of the issues we discuss
- 15 sometimes is the value of having a specialized court
- 16 that determines these matters, where you would have
- judges. As I said, our Competition Tribunal has a
- 18 combination of judges and laypersons, and the lay
- 19 persons have background in economics and accounting and
- 20 business, and we debate sometimes whether, if there were
- 21 damage provisions introduced into our legislation, would
- 22 it be more appropriate for the damages to be assessed by
- 23 the ordinary court or would it be more appropriate,
- 24 because these are economic issues, for the damages to be
- 25 assessed by a specialized tribunal.

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1
              MR. LOWE: Just to make one distinction, once we
 2
      have established liability, then there is a sanction,
      and the sanction itself acts presumably in most
 3
      instances as a deterrent to future action of the same
      kind, and normally speaking, it would be accompanied by
 5
      a cease and desist order on the particular practice
 6
      concerned.
              Now, if we impose a fine, the assumption is that
 8
 9
      the corporation itself should reasonably have been aware
10
      that it was in infringement of Article 82; therefore, it
11
      is incumbent on us to prove that there was either
12
      negligence or, indeed, intention in pursuing certain
13
      practices.
              As to the remedies, well, if you intervene to
14
      solve a market failure caused by an anticompetitive
15
16
      practice and you think that practice cannot be resolved
17
      and competition conditions cannot be restored to their
      situation ex ante simply by a cease and desist order,
18
19
      then it is incumbent on us to indicate what the remedy
20
      should be, and that forms part of our decision.
21
      done that in Microsoft. We haven't done it in 6 Tomra/
22
      Prokent because the cease and desist order was
23
      sufficient, and for AstraZeneca, which was an historical
24
      situation. So, we have to assess whether the remedy
      will be effective.
25
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1
              By the way, if a remedy cannot be identified as
 2
      effective, then that, in itself, could cause an agency
 3
      to bring a case to an end.
              Finally, on private enforcement, you know that
 4
 5
      it's very underdeveloped in Europe, that we are trying
      to develop that. Clearly, if we have proved an abuse,
 6
 7
      then the possibility of a follow-on action by private
 8
      corporations or individuals increases the complex of
 9
      deterrents which exists against anticompetitive
      behavior.
10
11
              MR. MASOUDI:
                            Eduardo, in your present --
12
              MR. NAKAJIMA: May I just --
                            Sure, Mr. Nakajima.
13
              MR. MASOUDI:
              MR. NAKAJIMA: Let me make a short comment about
14
15
      what Sheridan mentioned. Regarding damage action, the
16
      Antimonopoly Act has provisions that a court dealing
17
      with a private damage action can request the comments
18
      from JFTC on the damage or assessment of damages.
19
              Actually, in case of Hokkaido Shimbun, I just
20
      referred to, after Hakodate Shimbun brought the damage
      action to the Tokyo High Court, Tokyo High Court
21
22
      requested JFTC to make a comment on how to assess the
23
      damages caused by the action of Hakodate Shimbun and
24
      then we submitted a comment to the Tokyo High Court.
25
              MR. MASOUDI: Eduardo, in your presentation, you
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1
      discuss how typification can provide legal certainty,
 2
      and, of course, there are two kinds of typification that
      one can imagine, the first being to say that certain
 3
      kinds of conduct are abusive, and another type of
      typification, of course, would be to say that certain
 5
      kinds of conduct will not be found to be abusive, and
      Philip, in your presentation, you touched on the issue
      of safe harbors, and I wonder if, perhaps starting with
 8
      Sheridan down at the end, if each of you could discuss
 9
10
      what, if any, safe harbors do you have in place, and
      what, if any, safe harbors has industry suggested to you
11
12
      might be helpful in allowing them to engage in
      procompetitive conduct without fear of enforcement?
13
14
              MS. SCOTT:
                          I think the issue of safe harbors is
      all about predictability for the business community, in
15
16
      a sense, so that because so many of these Section 79
17
      type, abuse of dominance type acts, can be very
      procompetitive, and so when we think about safe harbors,
18
      we think, first of all, about market shares, because
19
20
      those are relatively easy to calculate, not completely
      easy, but relatively easy, and so there is some guidance
21
22
      that we issue through our enforcement guidelines and
23
      also that the Tribunal has put in place. I mentioned
24
      those in my remarks. The 35 percent and 50 percent are
25
      critical market share figures for us.
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But I think one can think about safe harbors
1
 2
      also through the clarification of the law, the clearer
      what will be a contravention of our provisions is and
 3
      the clearer it is to the business community where we are
      going to take enforcement actions, that, too, acts like
 5
      a form of safe harbor that the business communities can
 6
 7
      look to, and that's why we find this most recent
      decision of the Federal Court of Appeal useful, because
 8
 9
      it has gone into much more detail about how to look at
10
      those specific tests that exist during legislation than
11
      perhaps ever before.
12
              Now, I personally have never had any requests
13
      for specific safe harbors or specific guidance, but I do
      know that the business community is very interested in
14
15
      having as much predictability and understanding of where
      we are enforcing the law as possible, and we certainly
16
17
      see that as part of our responsibilities.
18
              MR. MASOUDI:
                            Thank you.
19
              Eduardo?
20
              MR. PEREZ MOTTA: Yeah, well, actually, in our
21
      case, our law system obliges us to work in a very
22
      detailed way in the legal text, and this is precisely
23
      why we lost some cases by the courts, because in the
24
      article -- that was Article 10, which is the one that
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typifies the relative practices, in the seventh

25

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1 paragraph, it had a broad definition. So, it said
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- 2 something like "some other practices that could be found
- 3 by the Commission, " and those were specified in the
- 4 rulings. So, the Court said, nope, that's not possible.
- 5 By the Constitution, you have to have each particular
- 6 practice very well defined in the law.
- 7 So, partly I think this is just because of
- 8 clarity, legal certainty for economic operators.
- 9 Another is just because our legal system obliges us to
- do it that way, but, of course, there is always a
- 11 problem that one has at least to put up with, which is
- 12 the fact that there is an evolution of economic
- operators, and there is always a creativity going on,
- and there are, of course, new practices that could be
- 15 created over time, and that's the challenge that you
- 16 have as a regulator, which is how to deal with new
- 17 circumstances, with new ideas, with talented business
- 18 people who create some other mechanisms to displace
- 19 competitors and that create an economic cost in the
- 20 society.
- MR. MASOUDI: Thank you.
- 22 Mr. Nakajima?
- MR. NAKAJIMA: Thank you.
- 24 As I already mentioned, JFTC has designated
- 25 several types of practices as unfair trade practices,

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1 and also, we have issued a series of guidelines which
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- 2 clarified what kind of specific single-firm conduct
- 3 falls under unfair trade practices.
- In addition, as Sheridan mentioned, accumulation
- of relevant cases is, I think, helpful in further
- 6 enhancing predictability and legal certainty. Thank
- 7 you.
- 8 MR. MASOUDI: Philip, I don't know if you have a
- 9 quick point to add to your previous comment.
- MR. LOWE: Well, I think this goes to not just
- 11 legal certainty, which dominates the guidelines, and
- safe harbors, but also the focus of the work of the
- 13 competition agency. You have to decide, frankly, which
- 14 cases or investigations to concentrate on and in which
- depth, and it seems to me that in the end, we will be
- 16 distinguishing between three broad categories of cases,
- 17 those where we can offer a safe harbor in the sense of
- 18 we will not be investigating, for example, cases below X
- 19 percent market share, because we believe that at that
- 20 level of market power, insofar as market share is an
- indication of market power, there would be no prima
- facie case of dominance, and therefore, abuse.
- 23 The second category, nevertheless, is situations
- where there could be, based upon market shares and other
- indicators, a significant market power, but

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1 nevertheless, the level at which it is \operatorname{--} it could be
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- 2 appraised could lead us to some control of specific
- 3 indicators and parameters which could be given as a
- 4 guideline to the business and legal community as to if
- 5 these parameters can be checked, then there would be a
- 6 presumption that there would be no problem.
- 7 And then as a third area, where we would
- 8 certainly have to investigate thoroughly, and, of
- 9 course, I have omitted also the black, per se, rule
- 10 possibility, which could exist, because we've got to
- 11 look at the combination of degrees of market power and
- the abuse concerned, but there could in certain
- categories be some types of abuse with a certain degree
- of market power which we could say from the start would
- 15 be unacceptable, and the bright light of Areeda-Turner
- 16 and the AKZO (ph) rules in our jurisdiction is an
- indication of how we can do that in predation.
- 18 We have tended in our discussion paper to leave
- things slightly too open in our view and just to reserve
- 20 on the possibility of the need to intervene. I don't
- 21 think we need to be quite so prudent in our final
- 22 drafting of guidelines.
- MR. TRITELL: Thanks.
- 24 I'll ask two concluding questions and get brief
- 25 reactions, the first on defenses, in particular

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1 efficiencies, which several of you have touched on in
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- 2 your presentations. Maybe we can go a little bit deeper
- 3 into how you analyze efficiencies and when they come
- 4 into the analysis; in particular, whether you regard the
- 5 analysis of efficiencies as integrated into the
- 6 examination of whether there has been an abuse or
- 7 whether, having found an abuse, efficiencies come in as
- 8 a defense, and if so, by what standards you determine
- 9 whether the efficiencies are sufficient to overcome what
- 10 would otherwise be a finding of abuse.
- 11 I'll invite anyone who would like to make any
- 12 comments on that point.
- 13 Sheridan?
- MS. SCOTT: Sure, I'm happy to start on that.
- 15 This is actually part of any decision that we found
- 16 particularly valuable.
- 17 As I was explaining, there are three elements to
- 18 our test. There is first a dominance element. The
- 19 second element -- and one should see these as sort of
- 20 screens, I guess, running through the assessment of
- 21 Section 79. The second one is looking at the purpose of
- 22 the Act, and I was mentioning in my remarks that we look
- 23 at whether the purpose has an exclusionary, disciplinary
- or predatory effect or impact vis-a-vis competitors.
- 25 There is always a worry, we shouldn't be looking at

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1
      competitors, and certainly at the Bureau, we are looking
 2
      at lessening competition but that's the third element of
 3
      our test.
              The second element is the screen we put out
 5
      looking at whether the purpose is vis-a-vis a
      competitor, and what the Court does, it looks at the
      overall purpose of the act to decide whether the purpose
      is exclusionary, disciplinary or predatory, and then it
 8
 9
      will look at subjective intent, which is hard to find.
10
      It then looks at the effects on the competitor, because
      one is assumed to intend the consequences of one's act,
11
12
      and if we find that the person has an exclusionary,
      predatory or disciplinary purpose against a competitor,
13
14
      in effect, that's when efficiencies come into play.
15
              So, the defendant can say, no, no, the purpose
16
      of the act was not exclusionary, disciplinary or
17
      predatory; the purpose of the act was procompetitive or
      the rationale is a greater efficiency. So, it comes in
18
      at this second element, and it can then be used to
19
20
      defeat that second element of the three-part test that
      we have. So, it goes to the purpose of the act.
21
22
              I think this is sort of along the same
23
      wavelength as the no economic sense test that one
      sometimes sees. You're trying to get at the same sort
24
25
      of matters. Why did this act take place? Does it have
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1 any economic sense? Well, we sort of look at it saying,
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- 2 well, if it has an exclusionary, disciplinary or
- 3 predatory purpose, that's suggesting to us that it
- 4 didn't have an economic purpose, but then the company in
- 5 question is allowed to come back to explain -- no, it
- 6 did make economic sense because we had some efficiency
- 7 reasons or some procompetitive reasons for carrying out
- 8 this conduct.
- 9 MR. PEREZ MOTTA: Well, in our case,
- 10 efficiencies analysis were part of the reform that was
- just made recently, and it comes in two ways. First,
- 12 that the conduct positively influenced the process of
- 13 competition and free market access, that's the first
- 14 analysis that you have to make, and second, that the
- 15 benefits for consumers, to consumers, outweigh the
- 16 anticompetitive effects which could arise from these
- 17 practices. So, that's how, in our law, the analysis of
- 18 efficiencies is approached.
- 19 Of course, the details of all of this will have
- 20 to come in the rulings which we are in the process of
- 21 developing. So, we have the reforms of the law. We
- 22 will need to change the rulings, and the case for that
- 23 will have to take place in those rulings.
- 24 MR. NAKAJIMA: In our country for private
- 25 monopolies or unfair trade practice, it is essential to

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1 determine whether specific conduct has substantially
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- 2 restricted competition in the market or attempted to
- 3 impede fair competition in the market. As such, in our
- 4 nation, in the case of private monopolization or unfair
- 5 trade practices, an efficiency is not something which we
- 6 directly evaluate.
- 7 However, of course, in considering relevant
- 8 factors comprehensively, we need to pay due attention to
- 9 the issue of whether concerned conduct is actually a
- 10 legitimate or normal business behavior, business
- 11 activities, though I would say in our nation, efficiency
- is not so much paid attention so far in our cases.
- 13 Thank you.
- MR. LOWE: I've referred initially to the need
- 15 for a test of dominance as a prima facie -- at least a
- 16 screen for a subsequent in-depth analysis of alleged
- abuse, and I say this perhaps more personally than my
- agency for the moment, because we haven't written the
- 19 final version of our guidelines. We would regard the
- 20 assessment, in-depth assessment of an alleged abuse of a
- 21 dominant firm and its possible objective justification
- of efficiencies, as an integrated one but not
- 23 necessarily one which has a specific chronology. It
- 24 nevertheless is an iterative process.
- 25 It starts off with the plaintiff and/or the

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agency alleging abuse, affording evidence, collecting
1
2
      evidence with respect to the anticompetitive effect with
      consumer harm of the practice concerned.
                                                Then it is
 3
      certainly incumbent on the defendant to show that the
 4
 5
     practices cannot be regarded as abuses because they have
      either an objective justification or they have
 6
7
      efficiencies which are passed on to consumers.
8
              In the final analysis, it is for the agency, if
9
      it is to uphold a decision against the firm, to balance
10
      the probability of the actual likely anticompetitive
      effects against the supposed benefits which the
11
12
      defendant firm puts forward. So, in a sense,
13
      intellectually speaking, this is an integrated
                  There is no specific chronology as to how
14
      assessment.
15
      one reaches the final result; however, there are
16
      specific responsibilities on the agency and the
17
     plaintiff and on the defendant and finally on the agency
      to balance the process.
18
19
              MR. TRITELL:
                            Thank you.
20
              I think given the time, we will close this
21
      morning's session, which I have found extremely valuable
22
      and I know will be very valuable in informing our
23
     hearings process. At this point we will adjourn.
24
     will reconvene at 1:30. I hope you will be able to join
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25

us for what will be a superb panel with four members

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1
      from the private sector. So, at this point I would just
2
      ask you to join Jerry and me in expressing our
      appreciation to our excellent panel this morning.
3
 4
              (Applause.)
              (Whereupon, at 12:14 p.m., a lunch recess was
 5
 6
      taken.)
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1	AFTERNOON SESSION
2	(1:30 p.m.)
3	MR. TRITELL: Thank you for assembling back
4	promptly at 1:30 as we begin the second session of our
5	hearings today. I apologize to those who have already
6	endured these announcements this morning, but I am
7	compelled to repeat them, so here we go.
8	Again, I am Randy Tritell, the Assistant
9	Director for International Antitrust at the Federal
10	Trade Commission, and I will be moderating this session
11	along with Jerry Masoudi, the Deputy Assistant Attorney
12	General from the Department of Justice, which is
13	co-sponsoring these hearings with the FTC.
14	For our housekeeping matters, I ask everybody
15	again to turn off cell phones, Blackberries, and other
16	devices. The restrooms may be found outside of the
17	double doors across the lobby. If you hear alarms,
18	proceed calmly to the lobby, follow the FTC employees to
19	their gathering point, and wait for further
20	instructions.
21	This afternoon will consist of presentations by
22	our panelists and interchange with the moderators, but
23	we will not be able to provide an opportunity for any
24	audience interchange at this session.
25	I want to reiterate the thanks of this morning

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1 to all the FTC and DOJ staff who worked hard to organize
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- 2 this hearing.
- This afternoon, we are very honored to have a
- 4 distinguished panel of practitioners and academics.
- 5 They are going to provide their perspectives on how
- 6 multinational companies deal with diverse antitrust
- 7 regimes around the world, especially as they relate to
- 8 the application of antitrust laws to single-firm conduct
- 9 and abuses of dominance.
- 10 We have with us George Addy, Margaret Bloom,
- 11 Phil Lugard, and Jim Rill, who Jerry will introduce at
- 12 greater length, and I also direct your attention to the
- packet of biographical materials that are outside the
- 14 room.
- This is the fourth in the series of ongoing
- 16 hearings by the agencies, looking at single-firm
- 17 conduct. We've had an opening session on June 20th,
- 18 followed by a session on June 22nd on predatory pricing
- 19 and predatory buying, and on July 18th, on unilateral
- 20 refusals to deal. There are transcripts and other
- 21 materials from those sessions available on the DOJ and
- the FTC web sites.
- We are going to ask each of our panelists to
- 24 speak for about 10 to 15 minutes to make an initial
- 25 presentation. We will then take a break. When we

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1 return from the break, we will invite the panelists to
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- 2 react to both what they've heard this morning from the
- 3 government session and to each other's presentations,
- 4 followed by a discussion that Jerry and I will
- 5 co-moderate, and we're scheduled to wind up at about
- 6 4:00.
- 7 So, with that, let me turn the podium over to
- 8 Jerry Masoudi.
- 9 MR. MASOUDI: Our first speaker today will be
- 10 George Addy. George heads the Competition and
- 11 International Trade Group at Davies Ward Phillips &
- 12 Vineberg, LLP in Toronto. Before joining the firm,
- 13 Mr. Addy was head of the Mergers Branch of Canada's
- 14 Competition Bureau from 1989 to 1993 and was appointed
- 15 by the Canadian Cabinet to head the Competition Bureau
- in 1993. He's a director of the Canadian Chamber of
- 17 Commerce and chairs its Policy Committee. He's also a
- 18 Vice-Chairman and Member of the Executive Board of
- 19 Business and Industry Advisory Committee to the OECD,
- 20 otherwise known as BIAC.
- 21 Mr. Addy?
- MR. ADDY: Thank you.
- 23 Thank you, Jerry. It's indeed an honor for me
- 24 to be here today, and it's also an honor to share the
- 25 spotlight with such a distinguished panel, so thank you.

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1
              I would just add that I am going to try to bring
 2
      to my comments a perspective not only from my public
 3
      sector experience but private sector experience and
      business experience. Hopefully my comments will either
 4
      inform the debate or at the very least be provocative.
 5
              At the outset, it's important for us to recall
 7
      the role of antitrust or competition agencies and their
      related institutions, and I roll into "related agencies"
 8
 9
      that the courts and tribunals and so on, are to play,
10
      and I think Chairman Majoras on the first day put it
             She said the FTC and Antitrust Division have the
11
      well.
12
      responsibility to "ensure that competition in U.S.
13
      markets is free of distortion and that consumers are
      protected not from markets but through markets
14
15
      unburdened by anticompetitive conduct and
      government-imposed restrictions," and that last bit is
16
      something I'll come back to. I would include within
17
      "government-imposed restrictions" overly aggressive
18
19
      enforcement in this area of the law, and I'll tell you a
20
      bit more about that in a moment. But that type of
21
      characterization of what the roles of the institutions
22
      are applies equally to Canada, and frankly, I expect in
      other jurisdictions.
23
24
              The issue we're dealing with is obviously a
      serious one. We wouldn't be having these hearings if it
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1 wasn't. We live in a world and era characterized by
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- 2 globalized markets and increasing concentration levels
- 3 in many sectors. Ensuring the right approach to
- 4 assessing allegations of abuse in this context is
- 5 critical. It's not only important from the perspective
- of economic rents, who gets them, but it also poses a
- 7 challenge, the globalization of entities and conduct
- 8 poses a challenge to domestic antitrust agencies,
- 9 competition agencies, who must enforce their domestic
- 10 law in that environment, and there are many challenges
- 11 that flow from that.
- 12 One of the issues in trying to grapple with that
- 13 challenge is trying to balance the tension that arises
- 14 between the desire for very defined and detailed and
- 15 predictable rules that will readily identify an
- 16 unacceptable abusive conduct and the fact that most of
- the conduct that falls within this gray zone is,
- 18 frankly, procompetitive and should not be inadvertently
- 19 chilled. So, the theme of my remarks today is
- 20 essentially as consideration is given to the various
- 21 presentations at these hearings, one should be very
- 22 cautious about what you do with that information by the
- 23 way of changing your enforcement practices. So, with
- that backdrop, a few brief comments.
- 25 First, a few cases are obvious in this area,

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obviously problematic, most are not. The practice or
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- 2 behavior that we are trying to target is conduct which
- 3 lies in the gray zone between acceptable and
- 4 unacceptable. The cases outside the zone, frankly,
- 5 everybody can spot them. What we're dealing with here
- 6 is this gray zone, and I think when you compare these
- 7 provisions to other provisions of the competition laws,
- 8 be they conspiracy provisions or even merger provisions,
- 9 there's a lot more gray in the spectrum when you're
- dealing with potentially abusive behavior than there is
- in some of the these other areas.
- 12 That grayness was recognized by our Canadian
- 13 Parliament in 1986 when they decriminalized the
- 14 provision and converted it into what we call a
- 15 reviewable practice, and Sheridan Scott took you through
- 16 some of that background this morning. There is no
- 17 presumption in our law, rebuttable or otherwise, that
- 18 any particular conduct is unlawful. Market behavior is
- 19 subject to study by the Commissioner, and if the
- 20 Commissioner has a problem with the behavior, the
- 21 behavior is then brought before an administrative
- 22 tribunal for an adjudication in an adversarial,
- 23 litigious process, and that tribunal in Canada is a
- 24 mixture of lay and judicial members.
- The choice of the Tribunal being structured that

```
way in Canada was not accidental; it was deliberate.
 1
 2
      Given the nature of the conduct subject to challenge
      under the Act, Parliament thought it wise to have the
 3
      adjudication benefit not only from judicial members
 4
 5
      bringing the legal expertise to the table, but also the
      business people who would be perhaps closer to the world
 6
 7
      of business and business decision-making.
              As a side observation, one of the criticisms I
 8
 9
      would bring to the way the model has worked to date is
10
      we haven't heard enough from the lay members of the
      Tribunal. It tends to be a very, very judicialized
11
12
      process, perhaps overly so.
13
              The second comment I would make is that there is
      going to be a tension or a battle between a desire for
14
      predictability and the need for some flexibility or
15
      uncertainty. It will, indeed, be difficult to reconcile
16
17
      the desire of many participants, and among those are
      included counsel, business people, even competition
18
      agencies, to have clear and detailed rules that provide
19
20
      predictability of treatment of behavior under antitrust
21
      scrutiny with the need for some flexibility on the part
22
      of the agencies and creative competition and freedom and
23
      a healthy measure of uncertainty in the marketplace.
24
              Trying to develop general principles to guide
      agencies and businesses faced with this behavior with a
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25

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1
     better understanding is a very, very worthwhile pursuit,
2
      and the principles outlined earlier on in these hearings
     by Chairman Majoras and Assistant AG Barnett are an
 3
      excellent place to begin, and perhaps those principles
 4
      can be refined even further, but I don't think we should
 5
      expect the kind of detail or precision that some
 6
7
     proponents might advocate.
8
              There's already been testimony earlier in these
9
     proceedings about potential problems associated with
10
      various tests, whether it's the "but for," the "no
      economic sense" or any other test. There's also been
11
12
      evidence of some problems with the tools used.
13
      transcripts of those proceedings were actually quite
      entertaining to read in preparation for today, whether
14
      it's marginal or variable cost or what have you.
15
              I think what that tells you is that whatever
16
17
      tool you pick, there's going to be controversy and
18
      there's not going to be the certainty that some people
19
      might be seeking. There is no -- as somebody mentioned
20
      this morning -- there is no Holy Grail. So, while many
21
      of the tools and screening devices will be helpful, and
22
      frankly, they will probably keep many of us in
23
      government and the private sector gainfully employed for
      the foreseeable future, I think we shouldn't lose
24
      sight -- and particularly in this post-Enron/ WorldCom
25
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1
      environment we shouldn't lose sight of the fact that
 2
      understanding business behavior is a lot more than just
      doing arithmetic, and whatever screening device you use,
 3
      cost measure or otherwise, you have to be very, very
 4
 5
      sensitive to the broader needs of the analysis, and one
      of those issues obviously is intent.
 6
              There's also, as I mentioned, a lot of merit in
      providing guidance through guidelines or elaborating on
 8
      general principles, just as the competition regimes of
 9
10
      the world have proliferated, and that has driven an
      increase in the need for guidance across the sector, the
11
12
      business communities, counsel, et cetera, on what the
13
      law is meant to do.
              It's also provided a lot of learning to people
14
      on potential strategic uses of competition law, and to
15
      the extent that quidelines or safe harbors can be
16
17
      developed, I think it would serve a dual purpose of
18
      informing people who want to engage in legitimate
19
      behavior and also perhaps foreclose strategic litigation
20
      in this area.
21
              In Canada, as Sheridan mentioned, we do not have
22
      private actions in this area of the law. I think part
23
      of the resistance behind that is the concern about the
24
      chill and strategic use of that type of litigation.
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Indeed, when the Act was amended a few years ago to

25

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1 allow very limited private access to the Tribunal,
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- 2 procedural screens were developed and limitations on
- 3 remedies were introduced to minimize the strategic
- 4 litigation type of risk.
- 5 My third comment is that the risk of chill is
- 6 real, and the economic costs associated with
- 7 inappropriate or inadvertent chilling of legitimate and
- 8 competitive conduct is in my view significant, but I
- 9 readily admit it's very, very difficult to measure. I
- 10 will give you just one little illustration, and to
- 11 protect the innocent it won't be in the antitrust area.
- 12 It has to do with in the telecom field,
- actually, when I was a senior executive with a teleco in
- 14 Canada, we were at a meeting and we had to decide what
- 15 to do. We had about a hundred million dollars to
- 16 invest, and the discussion came up about where are we
- 17 going to invest that money. It wasn't a long
- 18 discussion, and the decision was ultimately made --
- 19 Margaret, you will appreciate this -- to invest in the
- 20 UK. And why? The decision wasn't that the rate of
- 21 return from the investment would be better. The main
- 22 driver behind the decision was the perception -- and I
- 23 think a valid one -- that at that time, at least, the UK
- 24 teleco regulators were a lot more business and market
- 25 friendly than the Canadian ones.

```
I use that illustration to underscore how
1
 2
      important the perception of the enforcement of this area
      of the law is to business and decision-makers.
                                                       I think
 3
      it was Doug Melamed who mentioned, and I echo his views,
 4
      that the signals you send to the business community are
 5
      much more important, frankly, than whether the case is
 6
 7
      right or wrong. I want to underscore the importance of
 8
      that chilling.
 9
              The chill not only affects the parties who may
10
      be subject to that particular enforcement action or
11
      their affiliates or competitors in the same field, but
12
      it also extends to those observers of the trade, people
      in other markets, people in other industries, counsel,
13
      advisers, who see the outcome of these proceedings and
14
      are then chilled in their behavior, you know, "I don't
15
      want to get drawn into that lengthy kind of litigation
16
17
      by even coming close to what may or may not be
      permissible." So, that's another type of chill that we
18
19
      have to watch out for.
20
              I just want to be sensitive to time here.
      guess we have heard from many witnesses today as well
21
22
      that the goal of antitrust is to protect competition and
23
      not competitors. That theme is well enshrined in the
24
      guidelines that Sheridan was mentioning earlier today,
      and to make it patently clear, "the objective of the
25
```

```
1
      abuse provisions is to promote efficient competition,
 2
      effective competition, and not the interests of any one
      competitor or group of competitors. The provisions are
 3
      not intended to be used to attempt to tilt the playing
 4
 5
      field in favor of market participants, who, for example,
      lack the ability to compete with a more efficient or
 6
 7
      better managed rival."
 8
              The take-away from that in this portion of my
 9
      remarks is that only in the clearest cases should
10
      enforcement agencies intervene. To the extent that
      there's any doubt as to the competitive legitimacy of
11
12
      some behavior, I think more often than not the doubt
      should be resolved in favor of the potential defendant
13
14
      or target.
15
              So, in response to Assistant Attorney General
      Barnett's question, whether agencies should be more or
16
17
      less aggressive in this area, I would urge caution, and
      I will answer that as a yes, they should tend towards
18
19
      being less aggressive.
20
              This notion of risk was also addressed in one
      case by the Competition Tribunal, language that sort of
21
22
      tracks Trinko, where they said, "It would not be in the
23
      public interest to prevent or hamper even dominant firms
24
      in an effort to compete on the merits. Competition,
```

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even tough competition, is not to be enjoined by the

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1
      Tribunal but rather only anticompetitive competition.
 2
      Decisions by the Tribunal restricting competitive action
      on the grounds that the action is of overwhelming
 3
      intensity would send a chilling message about
 4
      competition, that is, in our view, not consistent with
 5
      the purposes of the Act."
 6
              The statistics on enforcement history in Canada
      I think reflects this concern about dominance.
 8
 9
      earlier cases -- and if people want to hear about them,
10
      we can deal with them later -- were clearly ones in my
      mind that were at the obvious end of the scale.
11
12
      weren't even -- they may have been charcoal but
13
      definitely not gray, and we have had five contested
14
      cases in the 20 years since the legislation was adopted.
15
      Orders were issued in four. The fifth is under -- is
      the one, the Canada Pipe case, and it's likely -- how
16
17
      can I put this -- it's likely that an appeal to the
      Supreme Court of Canada will be sought in that case.
18
19
              The last comment I will share with you is, as
20
      Sheridan Scott took you through the tests, is there
21
      dominance, is there an anticompetitive purpose, has it
22
      reached the effects threshold, that this concern about
```

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the chill is reflected in that section, because at the

very end, even if you've met all of these three tests,

the Tribunal is still left with the discretion not to

23

24

25

```
1 issue an order. It's not a "shall." It's "the Tribunal
```

- 2 may." So, I think that's reflective of concern by
- 3 Parliament of this chill, and with that, I will turn the
- 4 mike over to Margaret.
- 5 MR. MASOUDI: Thank you, George.
- 6 (Applause.)
- 7 MR. MASOUDI: Our next speaker will be Margaret
- 8 Bloom. Margaret is a visiting professor in the School
- 9 of Law at King's College of London and is Senior
- 10 Consultant at Freshfields Bruckhaus Deringer. Between
- 11 1998 and 2003, Ms. Bloom was Director of Competition
- 12 Enforcement at the United Kingdom's Office of Fair
- 13 Trading, where she headed the Competition Enforcement
- 14 Division. Before joining OFT, Ms. Bloom worked in the
- 15 United Kingdom's Cabinet Office and Department of Trade
- 16 and Industry on Privatization, Competition Policy, and
- 17 Public Sector Finance. She was Vice-Chair of the OECD
- 18 Competition Committee for six years, and she is a
- 19 Commander of the Order of the British Empire based on
- 20 her work at the Office of Fair Trading. Very
- 21 impressive, Margaret.
- 22 MS. BLOOM: Thank you, Jerry. I'm pleased to be
- 23 here today to present some experience from overseas.
- 24 There are three areas I am going to talk about.
- 25 Firstly, look at the question of whether all

```
1
      jurisdictions should have the same approach to
2
      single-firm conduct, then look at some action to
      increase convergence worldwide in the treatment of
 3
      single-firm conduct, and then spend a bit more time in
      drawing some lessons which come from all the discussion
 5
      there's been in Europe on the review of Article 82.
 6
              So, turning to the first question, should all
      jurisdictions who are addressing single-firm conduct
8
9
      take the same approach? Let's make the assumption --
10
      and it's just an assumption -- that every jurisdiction
      applying single-firm conduct is seeking to maximize
11
12
      consumer welfare. I know that's not necessarily the
     position, but assume it is. In that circumstance,
13
      should they all approach single-firm conduct in exactly
14
15
      the same way, or should there be some differences in
      order to maximize consumer welfare worldwide?
16
                                                      I think
17
      there are some small differences, though I think they're
18
      not nearly enough to explain the different approaches
19
     between jurisdictions.
20
              My first set of differences is, if you compare
21
      the United States with Europe and you look at the market
22
      structures, in Europe, there are a fair number of
23
     powerful companies that were formerly state-owned
24
     monopolies. They did not become powerful; they didn't
25
     become dominant because they were so successful through
```

```
1
      rivalry in the marketplace. They were awarded a state
 2
      monopoly.
 3
              Secondly, if you look at Europe, many of the
      markets are just national markets, so they are quite
 4
      small. Certainly in some of the Member States, you may
 5
      have very few significant players in these smaller
 6
 7
      markets.
                If you have that sort of market structure
 8
      compared with the U.S., where the big firms have more
 9
      won their position by being successful in the
10
      marketplace and there's much more rivalry within a
      market, should enforcers take a closer look at
11
12
      single-firm conduct in Europe? Probably yes.
                                                      Should
13
      they intervene a bit more readily? Possibly.
                                                     I think
      there could be some grounds for it.
14
15
              Let's look at a second point. A number of
      commentators have said that in the U.S., because of the
16
17
      attraction of treble damages suits, the courts have
      sought to narrow the application of Section 2.
18
19
      haven't had the same pressure in Europe.
                                                There are very
20
      few private actions before the courts. If there are
21
      more private actions in the future, might that lead the
22
      national courts to seek to narrow the application of
23
      Article 82? Possibly, but we're never going to have
24
      anything like the extent of private actions, I guess,
25
      that you have here.
```

```
1
              As I say, I think these are relatively small
 2
      reasons for the differences. The main reason for the
 3
      differences between jurisdictions probably lies with the
      different judgment over what's the right balance between
 4
      false negatives and false positives. Personally, I
 5
      think the U.S. is right to be duly nervous about false
 6
 7
      positives. I think in Europe, we're a bit too ready to
 8
      intervene too often.
 9
              Okay, let's look at the next area. What action
10
      might be taken to increase convergence worldwide?
      Clearly there's already a lot of work being done through
11
      the ICN, the OECD, the U.S. agencies and others.
12
13
      want to touch on three areas which from my personal
14
      experience are particularly valuable in terms of
15
      increasing convergence.
16
              The first one is training and sharing
17
      experience. I think the direct training and sharing
      between enforcers so that they can work with other
18
19
      enforcers in other jurisdictions is extremely valuable.
20
      It's a very good way of helping to understand why other
      countries and other jurisdictions are doing things
21
22
      differently and maybe make you think, well, perhaps I
23
      should learn from that one, and two examples of this are
24
      in the area of cartels and in mergers.
              Firstly, in cartels, the International Cartel
```

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```
1
      Enforcers workshops that were initiated by the
 2
      Department of Justice, then a year later, the Office of
      Fair Trading in the UK hosted the workshop, and the
 3
      following year, the Canadian Bureau in Canada.
      were all involved enforcers exchanging experience
 5
      actively among each other. On the merger side, my
      example is from the ICN Investigative Techniques for
 8
      Mergers workshop.
 9
              The second area is guidelines. The ICN Merger
10
      Guidelines Workbook that was launched this year at the
      annual conference in Capetown, is an extremely good
11
12
      document. It was put together through extensive work by
13
      experienced agencies and the private sector. It's been
      very well received, not only by developing countries,
14
15
      but also by experienced individuals in developed
      countries, and I know of at least one law firm in which
16
17
      the associates find it very useful in knowing how to
      address competitive effects in mergers.
18
              So, thinking about that workbook, I was
19
20
      reflecting on the fact, how do other countries learn
21
      about the good U.S. practice in relation to single-firm
22
      conduct? I know you have plenty of case law with
23
      judgments and opinions, and you've got lots and lots of
```

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books and articles, but there's no user friendly

guideline. It is actually remarkably difficult for

24

```
1
      people overseas, unless they are going to spend a long
 2
      time reading a lot of material, to get a proper feel of
 3
      how one should go about conducting a single-firm conduct
      analysis, what kind of cases you should take and you
 4
      shouldn't take.
 5
              You should not overestimate the knowledge
 7
      overseas of what is taking place in the United States,
      and I know that the American Bar Association is strongly
 8
 9
      encouraging the European Commission to issue guidelines
10
      on Article 82 when the current discussion is complete.
              The last area is staff exchanges, and in that
11
12
      I'm talking about exchanges of staff between agencies.
13
      That's quite common in Europe. It may either be between
14
      the national agencies and staff may move for a
      relatively small period of time, or it may be between
15
16
      the national agencies and the European Commission.
17
      another very good mechanism in increasing knowledge and
      understanding. If it was possible for the American
18
19
      agencies to take part in that I think it would be very
20
      valuable. I recognize it's quite a challenge, but it
      would be very valuable if it's possible.
21
22
              Let me then turn to the lessons.
                                                These lessons
23
      are from the Article 82 review. They are not
24
      necessarily all going to be adopted in the review, but
25
      they are lessons which I've personally drawn in terms of
```

```
1
      thinking about what would be some sound rules for good
 2
      single-firm conduct enforcement. There are eight of
 3
      these.
              The first one is you need clear objectives on
 4
      what you're seeking to do. The Article 82 discussion
 5
      paper says that the objective is to enhance consumer
 6
 7
      welfare and efficiency. Theses are clearly good
 8
      objectives. Though I must admit that throughout the
 9
      discussion paper, it isn't entirely obvious in places
10
      that those objectives are the ones that would be
      achieved by some of the proposals in the paper.
11
12
              More of a problem, and Philip Lowe mentioned
13
      this this morning, is the fact that much of the European
      case law is influenced by other objectives, in
14
15
      particular, protecting the structure of competition and
16
      protecting the rights and opportunities of market
17
      operators, not obviously a perfect match for enhancing
      consumer welfare.
18
19
              Lesson number two, before any intervention,
20
      there should be a plausible theory of consumer harm.
21
      This may be actual harm, possibly it will be likely
22
      harm, because that's easier to demonstrate than actual
23
      harm, but you must have a plausible theory before you
24
      should be able to intervene or before a plaintiff will
```

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25

succeed in a court.

```
The third lesson, avoid overly complicated
1
2
      rules.
              Even if the economics indicate that a perfect
      rule, for example, for discount would be some rather
 3
      complicated measure, that's not going to work
 4
      effectively for business, and also it will probably be
 5
      difficult for a agency.
 6
              Fourth, efficiency benefits should be assessed,
     but they should be a part of the analysis of conduct.
8
9
      They shouldn't be just a limited defense.
10
              Number five, use safe harbors rather than
11
     presumptions of dominance or presumptions of monopoly
12
     power or presumptions of abuse. The reason why I would
13
      suggest safe harbors rather than presumptions is that as
14
      long as the safe harbors are large enough, they are
      going to give business certainty. On the whole, it's
15
16
      likely to be more economically rational to have a safe
17
     harbor than a presumption. Also, if there is a
     presumption, you should not reverse the burden of proof
18
19
      and then put it on the company or on the defendant.
20
              Let me just give you two examples of safe
21
     harbors in the question of substantial market power,
22
      dominance or monopoly power. Assuming you can define
23
      the market in single-firm conduct, and that's a pretty
24
      tough assumption, but say you have got a reasonable idea
      of the market. If the firm has a low market share, it
25
```

```
1 cannot have substantial market power because you've got
```

- 2 plenty of existing competitors. But if a firm has a
- 3 high market share, it is not a safe presumption that it
- 4 has substantial market power. There may be low barriers
- 5 to entry so that they've got potential competitors.
- 6 There might be buyer power.
- If you turn to abuses in single-product loyalty
- 8 discounts and predation, a useful safe harbor would be
- 9 price above average avoidable cost, or if you prefer,
- 10 average variable cost, but I think average avoidable
- 11 cost is probably a better measure and better for
- 12 business to assess.
- 13 The sixth question, it should not be too easy to
- find a firm is dominant or it has monopoly power.
- 15 Again, my preference would be to follow the U.S.
- 16 approach rather than the EC approach, where it is too
- easy to find a firm is dominant and this puts too many
- 18 companies at risk of being found to have abused a
- 19 dominant position, because you don't need much market
- 20 power before you're found to be possibly dominant.
- The last two lessons. First of all, number
- 22 seven, avoid what I've called "abuse shopping."
- 23 Different abuses will have the same economic effect, but
- in Europe, these different abuses may well have
- 25 different tests or different cost benchmarks, although

```
1
      the economic effect is the same, and sometimes, it's
 2
      easier to prove one form of abuse than another.
      shouldn't be the position. It should not enable the
 3
 4
      agency to abuse shop, to use the easiest form of abuse
 5
      to prove.
              If you look at predation and single-product
 7
      loyalty discount, same economic effect, but one is much
 8
      easier to prove than the other in Europe. Or if you
 9
      look at a margin or price squeeze (the difference
10
      between the price upstream and the price downstream at
11
      the retail level), you can either address the margin or
12
      you could look at predation downstream in the retail
13
      market or refusal to deal upstream. They would have
      different tests, and some of them are easier to prove
14
15
      than the others.
16
              Then the last and the eighth lesson, we may need
17
      more than one test of harm to cover different types of
18
      exclusionary conduct. That seems to me not a problem
19
      provided that it is absolutely clear which test of harm
20
      is going to be used for which exclusionary conduct. If
      we're only going to have one test of harm, on balance, I
21
22
      would prefer the no economic sense test to the equally
23
      efficient competitor, because I think the former is
24
      probably easier or less difficult for business to
      understand and to apply. Also, I think it's less likely
25
```

```
1 that agencies will intervene as readily in the no
```

- 2 economic sense test as with the equally efficient
- 3 competitor test.
- 4 Thank you.
- 5 (Applause.)
- 6 MR. MASOUDI: Thank you, Margaret.
- Our next presenter will be Paul Lugard. Paul is
- 8 the Global Head of Antitrust of Royal Philips
- 9 Electronics NV. He is a member of the editorial board
- of two Dutch magazines on competition law and regularly
- 11 publishes himself, recently on intellectual property
- 12 licensing and patent pools, nonhorizontal mergers, the
- 13 Article 81(3) notice, and exclusive dealing under
- 14 Article 82.
- 15 He represents Royal Philips Electronics in the
- 16 European Round Table and is a Co-Chair of the Commission
- for Competition of the Dutch Employers' Association
- 18 VNO-NCW. He is a Vice-Chair of the ICC Competition
- 19 Commission and chairs the ICC Task Force on Vertical and
- 20 Conglomerate Mergers of the ICC Competition Commission.
- 21 Thank you, Paul.
- MR. LUGARD: Thank you.
- 23 Good afternoon. My perspective is that of an
- in-house antitrust practitioner working for a technology
- company with activities in the U.S., Europe and Asia. I

```
1
      appreciate that I'm the only person from a company, and
 2
      I will try not to be intimidated this afternoon.
              The nature of Philips' international activities
 3
      in part explains my concern about diverging standards
 4
      between jurisdictions, not only between the EU on the
 5
      one hand and the U.S. on the other hand, but to an
 6
 7
      increasing extent also with Asia.
                                         I believe that the
 8
      divergence in the area of unilateral conduct is larger
 9
      than in any other area of antitrust or merger control
10
      law. At the same time, the need for convergence in this
      specific area is most pressing, because different and
11
12
      inaccurate standards for exclusionary conduct involving
13
      firms with significant market power, are most likely to
      defeat procompetitive conduct, that ultimately benefits
14
15
      consumers.
16
              The problem is that convergence in this area is
17
      most difficult to achieve not only because of the
18
      problems inherent in convergence and convergence
19
      initiatives, but also because in key jurisdictions,
20
      there is no clear analytical framework to assess
21
      unilateral conduct.
22
              In other words, if the U.S. agencies and DG COMP
23
      would be able to come up with a more refined analytical
24
      framework, then I believe that convergence will be much
25
      easier to achieve. I'm very much in favor of the
```

```
1
      initiatives that are taking place within the framework
 2
      of the ICN and also the ECD, and I can only say that
      there's not enough of those initiatives, but as I said,
 3
      I believe that a clearer analytical framework both on
 5
      this continent and for Europe would spur convergence
      initiatives even more.
 6
              The experience I have with the transactions that
      my company is involved in makes one thing clear to me.
 8
 9
      We need a proper analytical framework that takes account
10
      of both static and dynamic effects, and if the agencies
      would be able to tell us how, in particular, dynamic
11
12
      efficiencies could be factored into the analysis of
13
      unilateral conduct, that would be an immense step
      forward. So, in my view, there is an urgent need for
14
      the two key jurisdictions, the EC and U.S., to align
15
      their approach towards unilateral firm behavior. But I
16
17
      believe that there is an even clearer and more urgent
      need to first develop a coherent and clear framework
18
19
      analysis in both of the home jurisdictions.
20
              I would hope that since both agencies, the two
21
      U.S. agencies and the European Commission, are at the
22
      same point in time reflecting on the proper approach
23
      towards dominant firm behavior, the U.S. agencies would
24
      be inclined to even more participate in the debates with
      Europe on the proper scope of Article 82 and vice versa.
25
```

```
1
              So, if there is a need for a clearer analytical
 2
      framework, then the question arises, why doesn't that
      framework exist already? I am talking about the U.S.
 3
      Coming from Europe, I am, of course, a little bit on
 4
 5
      thin ice here, but there may be two reasons.
              The one reason might be that in the U.S.,
 7
      Section 2 offenses are litigated in courts, which in
      most cases means that one party either loses or wins
 8
 9
      depending on whether the other party meets its burden of
10
      proof. I believe that the court in Microsoft mentioned
      that, in the end courts may be called upon to balance or
11
      to determine the net effect of dominant firm behavior.
12
13
      However, the reality is also that balancing or trying to
      assess and quantify that negative effect in practice
14
15
      hardly ever takes place.
16
              The second reason might be that in many courts,
      as well as outside courts, if we talk about exclusionary
17
      behavior, there is too much, "I know it when I see it,"
18
19
      and that doesn't help to come up with a proper general
20
      framework or methodology.
21
              To me, the proper benchmark is long-term
22
      consumer surplus. If one of the standards that is
23
      currently proposed would be able to distinguish good
24
      from bad behavior and would be able to distinguish
25
      whether consumer surplus goes up or down, then that
```

```
would be wonderful. I don't think that the business
 1
 2
      community would mind whether there is more than one test
 3
      to discriminate between those types of behavior, but if
      it's true that all these tests are either over-inclusive
      or under-inclusive, then I ask myself whether it
 5
      wouldn't be more logical to look at what's happening in
 6
      the market, certainly in ex post evaluations, and then
 7
 8
      try to assess whether consumers are benefited or not
 9
      from the behavior at issue.
10
              I was very impressed by Professor Salop's recent
      reflections on the consumer welfare effects standard in
11
      the Antitrust Law Journal, I believe it was the July
12
      issue of this year, although I believe that much can be
13
14
      said about his suggestion to apply that standard on an
      ex ante basis only and the application of that test to
15
      "more efficient" firms.
16
17
              Now, if we were to assume that the consumer
      surplus test in some form is the right thing, then a
18
19
      number of issues are required. First, we need to know
20
      whether the agency or plaintiff should not only prove
21
      some kind of output reduction or other loss of
22
      efficiency as a result of the exclusionary conduct, but
23
      in addition, also to quantify that loss, and I know that
24
      in the U.S., quantification is probably not a strict
```

standard, but oddly enough, the EU approach is

```
1
      different. You may recall, that there were some remarks
 2
      on the Article 83 Notice this morning, and I would also
      take the position that the Article 82 discussion paper
 3
      itself is based on the assumption that consumer surplus
      and negative effects on consumers could, to some extent,
 5
      be quantified and could be used as a tool to distinguish
 7
      good from bad behavior.
              Secondly, we would need to know how agencies and
 8
 9
      courts balance foreclosure effects against dynamic
10
      efficiency effects. How do we arrive at the effective
      identification of the net effect? Obviously this is
11
12
      particularly important in sectors that undergo rapid
      technological changes, because it is in those sectors
13
14
      where dynamic efficiencies may be most important.
15
              Thirdly, to ensure that courts arrive at the
16
      right outcome, and perhaps as an additional safequard
17
      against false positives, there should be a requirement
      that there is a clear articulation of the theory of
18
19
             Many of the post-Chicago economic theories that
20
      seek to explain anticompetitive effects arising from
21
      exclusionary conduct require the presence of some sort
22
      of externality, and interestingly enough, in July of
23
      2005, a report was issued by the EAGCP, a think tank, if
24
      you wish, reporting to the European Commission that
      recommended that in each case where the Commission
25
```

```
identifies exclusionary conduct, it should be forced to
1
2
      identify the externality at work, so that there would be
 3
      an additional requirement to identify the theory of harm
      causing the negative effects on competition.
 4
              I was interested to hear Philip Lowe's remark
      this morning about the likely effects which would
7
      require some sort of articulation of the theory of harm,
8
     but that that might not necessarily be required if the
9
      evaluation of is of an ex post nature. In that case,
10
      there would be actual effects in the markets, and it
      should be much easier to be capable of finding a
11
12
     violation. My sense is that still in an ex post
      evaluation, it would be needed to come up with a
13
14
     plausible theory of harm.
15
              There are other subjects that should be
      reflected upon in the context of Section 2. In the
16
17
     U.S., there is the Doctrine of Patent Misuse.
                                                      There is
18
     no such an equivalent in Europe. Especially for
19
      European companies doing business in the U.S., it would
20
      be helpful if there would be some sort of alignment to
21
      the Section 2 policy and the policy of patent misuse.
22
              Secondly, it would be helpful if more clarity
23
     would be given with respect to the difficult subject of
24
      incompatible design changes, technological tying cases,
25
      and an explanation how those cases should be analyzed in
```

```
1 the framework of a consumer surplus or other standards.
```

- 2 And finally, what should be done about the soon
- 3 to be effective Chinese antimonopoly law? China
- 4 proposes legislation that contains a number of vague and
- 5 elusive definitions regarding both dominance and abuse,
- 6 in particular in the field of intellectual property, and
- 7 I would hope that the Chinese authorities would obtain
- 8 input both from DOJ and FTC, as well as DG COMP for a
- 9 rational implementation of those concepts.
- 10 Thank you very much.
- 11 (Applause.)
- MR. MASOUDI: Thank you, Paul.
- Our final panelist is Jim Rill. Jim is a
- 14 partner at Howrey LLP here in Washington, D.C. He's
- 15 served as the Assistant Attorney General in charge of
- 16 the Antitrust Division at the Department of Justice from
- 17 1989 to 1992 and was chair of the ABA's Antitrust
- 18 Section from '87 to '88. While he was Assistant
- 19 Attorney General, Jim negotiated the U.S.-European Union
- 20 Antitrust Cooperation Agreement of 1991. In 1997,
- 21 Attorney General Janet Reno and Assistant Attorney
- 22 General Joel Klein appointed Mr. Rill to serve as
- 23 Co-Chair of the United States Department of Justice's
- 24 International Competition Policy Advisory Committee.
- Jim, thank you for joining us.

```
MR. RILL: Thank you, and let me echo the
1
2
      comments of the prior panelists, that I'm honored and
3
      grateful to be a participant in this round table, both
      with the eminent enforcers that appeared this morning
 4
 5
      and my distinguished colleagues this afternoon.
              I can't resist some preliminary comments to the
7
      thoughts and suggestions I would make and perhaps set a
8
     pattern for the issues that we're confronting.
9
      with the increasing proliferation of antitrust
10
      authorities across the world and the dynamics of the
      modern economy imbued with a high level of intellectual
11
12
     property and cross-border technology, the actions of an
13
      agency in one jurisdiction cannot help but have
      ramifications beyond that jurisdiction and throughout
14
15
      the rest of the world.
              I remember in a Conflicts of Law textbook I had
16
17
      a picture on the front page was, "Can the laws of the
      island of Tobago protect and preserve the laws of the
18
19
      entire British Empire?" I think we're faced with a
20
      greater challenge than that today, although I don't
     pretend to be an expert on the laws of Tobago.
21
22
              Secondly, the different approaches of the
23
      different antitrust agencies across the world provide a
24
      daunting task to the ability of multinational firms,
25
      firms practicing and doing business, operating in more
```

```
than one jurisdiction, to plan business strategies with
1
2
      any confidence that they will avoid antitrust challenge.
      As a result, there's a definite threat of a chill, the
 3
      least common denominator approach in business counseling
 4
 5
      that can discourage procompetitive business activity and
      adversely affect consumer welfare.
 6
              Thus, the very complexity in the analysis of
      single-firm conduct calls on us to take significant
8
9
      caution and challenges the steady approach towards
10
      convergence and certainly that we have seen in such
      areas, for example, as horizontal mergers, especially
11
12
      since I'd suggest that in the area of single-firm
13
      conduct, particularly where one is dealing with a highly
      innovative, procompetitive, dominant firm, there's a
14
      real tendency, an appetite, for competitors who are hurt
15
16
     by efficiency and procompetitive conduct to engage in
17
      forum shopping, or as Hew Pate put it in a recent speech
      when he was in office, to take an opportunity for every
18
19
      agency across the world to have at least one whack at
20
      the pinata to see if the competitor can't find an agency
      somewhere, somehow, that's going to go after the pro --
21
22
      what is, I would submit, arguably, is the procompetitive
23
      conduct.
```

So, the thought I'd like to address today is the crying need, if you will, for transparency, at a minimum

```
1
      certainty, and at least some mechanisms for the ability
 2
      of agencies to achieve, in time, convergence in
      single-firm or dominant firm, if you will, conduct
 3
      across borders, and I would suggest that in those areas,
 4
 5
      mechanisms should be employed to establish safe harbors,
      which was discussed this morning, and in more complex
 6
 7
      areas where safe harbors seem not to be appropriate.
 8
      Where more intense analysis is required, the agencies
 9
      should focus on principles towards certainty and
10
      transparency, and there are institutional mechanisms
      which already exist that can be implemented and followed
11
12
      in greater depth to promote these ends.
13
              There has not been nearly the progress towards
14
      certainty, transparency, much less convergence, in the
      area of single-firm conduct as in, for example, in the
15
      case of horizontal mergers. Thus, our job as
16
17
      counselors, to have some confidence that we're giving
      advice that can be used across the world concerning
18
19
      antitrust risk, is very challenging, particularly in the
20
      areas of pricing, intellectual property licensing,
      marketing programs and so forth.
21
22
              Even where at least most agencies would agree
23
      that consumer welfare is an abiding and generally
24
      applicable principle, the term itself has ambiguous
```

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meanings. Does consumer welfare mean simply enhanced

```
1
      rivalry? Are we talking about consumer welfare in terms
 2
      only of above marginal cost -- marginal cost pricing, or
      are we talking about consumer welfare in the sense of
 3
      total welfare, or are we simply giving lip service to
 4
      the term "consumer welfare" as we go on about
 5
      protectionist policies?
 6
 7
              The application of this concept, even where it's
      agreed upon, and it's not universally agreed upon, to
 8
      dominance, to market definition, is ambiguous in many
 9
10
      jurisdictions, and when it's applied to conduct, the
      challenge is exacerbated. When one looks at refusals to
11
12
      deal -- look at the laundry list we saw this morning in
13
      one agency, that single-firm conduct can be challenged
      where it's a tied sale, exclusive dealing, refusals to
14
      deal, predation, discounts, cross-subsidization or
15
      raising rivals' costs.
16
17
              Now, apply that, if you will, to a situation
      where you are trying to advise or you are a company
18
19
      trying to maximize your own legitimate business
20
      strategies and run that laundry list and see what those
21
      meanings have, and also, when we see in the concepts
22
      underlying many of the statutory provisions relating to
      single-firm conduct terms such as "unfair." I remember
23
24
      George Will in a speech recently said, "In my family, we
      eliminate the four-letter word starting with F, fair."
25
```

```
1 Unfair, unjust, preference, undue advantage. When you
```

- 2 try and apply those in a concrete sense, frustration
- abounds.
- 4 Let me suggest this: There is a need for at
- 5 least safe harbors for several purposes. One, they
- 6 certainly contribute to certainty and minimize
- 7 unwarranted frustration and procompetitive conduct.
- 8 Two, they can spare enormous expense, if you will, to
- 9 business in attempting to identify all levels of conduct
- or baseline minimal levels of conduct that take place
- 11 across borders or can have ramifications across borders.
- 12 And three, they can actually help the agencies focus
- 13 their own resources in areas where those resources need
- to be arrayed in order to prevent or at least
- 15 investigate practices that carry the real threat of
- 16 anticompetitive effect.
- 17 First, let's look at structural safe harbors,
- and a two-step approach is called for here, market
- 19 definition and market share, and as I say that, and I'm
- 20 very well aware that market definition is only a proxy
- 21 for market power and an inexact proxy and one that some
- 22 practitioners, myself not included, think should be done
- 23 away with. Static market share becomes even more
- 24 unreliable in today's economy where industries are
- 25 traditionally characterized by overnight transformation

```
1
      of market position and market innovation.
                                                  So,
 2
      nonetheless, market share and market definition remain
 3
      an informative indicator to the potential for a firm to
      exercise unilateral market power, and I say, somewhat
      from a practical standpoint, market definition and
 5
      market share is produced by the agencies as a starting
 6
 7
      point for their analysis, so I shouldn't really ignore
 8
      what they're doing.
 9
              But having said that, of course, there are a
10
      variety of approaches, and I don't need to get into them
11
      today, a variety of analytical approaches, an array of
12
      different terminology used to define markets, and in
      addition to the analytical divergence, there's a
13
      practical divergence in the evidentiary basis that is
14
      used for the definition of the markets, and they vary
15
16
      from jurisdiction to jurisdiction.
17
              One, high market share -- I mean, let's be very
18
      clear in this proposal, that a high market share should
      not be an indicator -- certainly not an exclusive
19
20
      indicator or a reliable or terribly important indicator
      of the existence of market power. It can, however,
21
22
      serve as a minimal tool, a realistic minimum, that would
23
      provide a safe harbor and certainty for all the reasons
24
      that have been mentioned certainly. The benefit of it
```

25

is many competition agencies, at least some competition

```
1
      agencies, already employ a structural safe harbor.
 2
              The selection of an appropriate level is needed
      to be -- evokes a continuing dialogue. If the threshold
 3
      is too low, there are two dangers. One, it's too low,
      so it provides no realistic certainty. Two, the bottom
 5
      line can become the -- the top line can become the
 7
      bottom line, so anything then above the safe harbor as a
      practical matter could be employed by the agency to
 8
 9
      stimulate unnecessary investigation and possible
10
      challenge. In short, the threshold as low as 20 percent
      or 10 percent, as we've heard, really isn't going to
11
12
      provide much guidance, much comfort, much help to the
13
      enforcement agency or, for that matter, the businesses.
      Structural safe harbors are not enough.
14
15
              I was very encouraged today in reading the
      discussion draft on Article 82 of the effects analysis
16
17
      approach in the EU. The question simply at the conduct
      level of the safe harbor is what's the exclusion, who is
18
      excluded, and what is the anticompetitive effect.
19
20
      conduct should be characterized categorically as a safe
21
      harbor type of conduct. We made approaches to this in
22
      the U.S. and elsewhere in the area of predatory pricing,
      and work in this area is being done by Greg Werden, and
23
24
      comments were made by Philip Lowe in the area as well of
      the development of conduct safe harbors, and it
25
```

```
suggested candidates for safe harbors would consist of
 1
 2
      patently procompetitive conduct that include new product
      introduction, improved product quality, cost reducing
 3
      innovation, energetic market penetration, successful
 4
      research and development, and the potential for the
 5
      development Paul Lugard was talking today about an
 6
 7
      appropriate measure.
 8
              How do we get there? First, as Margaret
 9
      mentioned earlier, there's much room for improved
10
      case-by-case cooperation. That cooperation, at least
      between the U.S. and the EU, is underway and has been
11
12
      very effective in the merger area with working groups
      and actual cooperation on particular cases. Business
13
14
      can facilitate this cooperation by properly designed or
      properly limited waivers in confidentiality. The OECD
15
      round tables and the OECD work has been highly useful in
16
17
      this area.
              There have been programs on single-firm conduct.
18
19
      The OECD seminal work with the business community on
20
      merger procedure is a good litmus to be followed in this
21
             The 30 OECD countries submit their papers on the
      area.
22
      types of conduct that will be considered both illegal
      that are case based and also conduct that might fall
23
24
      within safe harbors. One benefit here would be if those
25
      jurisdictions would be more forthcoming and in depth as
```

```
to why a particular course of conduct would be
1
2
      considered unlawful single-firm conduct, again, back to
 3
      the concept of who was excluded and why.
              Some of the cases that I saw this morning, I
 4
      wanted to reach out and say, okay, so you're prescribing
 5
      a particular bid formula or prescribing particular
7
      specifications, and? That was unlawful because? And I
8
      think having more forthcoming descriptions of where that
9
      exclusion occurred and why would be very helpful in the
10
      context of the OECD.
              I want to commend the International Competition
11
12
     Network's launch of a working group on single-firm
13
                I think the group has made progress already on
      conduct.
14
      developing a sound work plan which promises to be highly
15
     beneficial in spearheading more transparency and
      ultimately convergence in this area. I think in that
16
17
      area, the stock taking would be very useful, taking it
18
      in depth and analyzing with some degree of thoroughness.
19
              Guidelines have been mentioned. I must say I
20
     haven't read the Canadian Guidelines, but I will have to
21
      run home and do that, but I worry in principle -- not
22
      referring to the Canadian Guidelines -- some people
23
      might stop me, but I think that one thing that could be
24
      said is that guidelines can unduly sometimes stultify
25
      and set in concrete the wrong decision. I would not
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1 want to live today with the Turner Guidelines For
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- 2 Horizontal Mergers.
- 3 So, to come back to the basic principles, I
- 4 think that guidelines for transparency or convergence
- 5 can follow three basic principles. They need to be
- 6 workable and understandable; they need to be
- 7 sufficiently flexible to be adapted to changing,
- 8 improving, we like to think, economic thinking; and they
- 9 need to be based ab initio on the best sound legal and
- 10 economic thinking available today.
- 11 So, those are the steps I would recommend for
- 12 transparency, and thank you very much for allowing me to
- 13 be here.
- 14 (Applause.)
- 15 MR. MASOUDI: Thank you very much to all of our
- 16 panelists for very interesting comments. I think what
- we will do now is take a break for about 15 minutes, and
- 18 then we will reconvene when we'll have some discussion
- 19 by the panelists about each other's presentations as
- 20 well as some questions. So, let's reconvene at about I
- 21 guess ten minutes to 3:00.
- 22 (A brief recess was taken.)
- 23 MR. MASOUDI: Okay, I think we'll get started
- 24 again. We tried to offer some light into the room, but
- 25 apparently the shutters are set to turn down

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1 automatically.
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- I think we'll get started now, and I think what
- 3 we will do is similar to what we did this morning. We'd
- 4 like to give each of the panelists an opportunity to
- 5 comment for a few minutes on what the others have said,
- 6 and we will start with you, George.
- 7 MR. ADDY: Thank you.
- 8 As much as I consider jurisprudence a public
- 9 good, and some would say we can never have enough of
- 10 that, I'm not advocating increased enforcement in this
- 11 area but I think greater clarity as to what the rules of
- the game are would be useful, both to agencies and
- 13 businesses.
- I'm not sure I would agree with Paul, though, on
- 15 this issue of convergence. I think there is a need, as
- 16 I say, for clarity, for clearly articulated rules, what
- are rules of the game in country X, Y and Z, so that
- 18 business decisions can be made, but I think most of the
- 19 decision-making is typically done locally at the state
- level in any event, although I recognize IP is a big,
- 21 big problem, and I don't know how you crack that nut,
- 22 frankly, but if you put that aside, I'm not sure how
- 23 much of even the globalized world, business
- decision-making and conduct is done at the global level.
- 25 I think a lot of it's done at the local level.

```
1
              And I think there's more scope in this area for
 2
      countries to reasonably disagree on what they consider
 3
      to be the prime policy drivers in attacking single-firm
      conduct. With cartels, you know, countries, I think,
 4
 5
      are much more aligned as to what the evil is there that
      they're seeking to attack, and I think there's probably
 6
 7
      a lot more room in the area of single-firm conduct for
 8
      different countries to reasonably disagree as to what
 9
      they want to attack, but I think that the most critical
10
      point to advisers in the business community is to make
      sure that the rules are clear and understandable.
11
12
              MR. MASOUDI: Okay, Margaret?
13
              MS. BLOOM: Okay, thanks, Jerry. There are four
      quick points I'd like to make.
14
15
              First of all, I think it's clear from this
      morning and this afternoon that this is an area of law
16
17
      where there is lots of change, so it is evolving.
      is a lack of case law generally, and there is an
18
19
      increasing number of jurisdictions applying single-firm
20
      conduct law, which means this is an increasing challenge
21
      for business in relation to legal certainty. I do not
22
      underestimate the importance of the chill factor.
23
              The second point, I do not think that an
24
      effects-based approach need necessarily be uncertain.
25
      If you have good size safe harbors -- and I emphasize
```

```
1 the good -- if you have got decent sized safe harbors,
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- 2 then the effects-based approach can also deliver legal
- 3 certainty.
- I was very encouraged by Philip Lowe's reference
- 5 to the fact that he thought, in relation to Article 82
- 6 in Europe, we should be less defensive. One point I was
- 7 just reflecting on, in relation to the size of the safe
- 8 harbors and the impact of the chill effect, I suspect
- 9 that in those jurisdictions (which is most of them
- 10 outside the United States), where the officials have not
- 11 been in business and they have not got the revolving
- door, the enforcers probably underestimate the chill
- 13 factor. Certainly I have been more aware of it since I
- have moved from being an enforcer to being in private
- 15 practice.
- 16 The third point, quidelines, I have stressed how
- important I think they can be. We need to have
- well-based guidelines, and I endorse the three rules
- 19 that Jim Rill had in relation to producing useful
- 20 guidelines, and I very much hope we will be seeing
- 21 guidelines in Europe.
- 22 And then the last point, the scope of the law
- 23 point that was raised this morning. Unfair trading and
- 24 protection of smaller firms was mentioned for Japan.
- 25 It's also in the laws a fair number of the European

```
1
      Union Member States, and dare I mention it, the United
 2
      States has something called the Robinson-Patman Act. It
      seems to me that this whole area might be one for the
 3
      ICN new working group to look at because it isn't just a
      question of the abuse of dominant position Section 2
 5
      type conduct, but it's what laws do countries have
 6
 7
      against unfair trading as well.
 8
              Thank you.
 9
              MR. MASOUDI:
                            Thank you, Margaret.
10
              Paul?
              MR. LUGARD: I think convergence is important,
11
12
      but it is even more important to have a basic
13
      understanding of the framework of analysis, even if this
14
      means that there are different approaches in key
15
      jurisdictions. I fully agree with Margaret that an
      effects-based analysis doesn't necessarily mean that all
16
17
      is unpredictable, and I believe that there is an urgent
      need for the international business community to know
18
19
      how it should assess its own conduct, even if that means
20
      that it has to go through very difficult analyses.
21
              There is a real chill factor in particular in
22
      high technology markets. Perhaps we'll discuss that in
23
      a second, and among the issues that need to be addressed
24
      is certainly IP, and within that category, one of the
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first things that needs to be thought about is

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1 compulsory licensing, because that is where there's a
```

- 2 large degree of divergence, and in many of those cases,
- 3 the effects are not limited to one jurisdiction, but
- 4 instead, the decision of one agency might have worldwide
- 5 repercussions.
- 6 MR. MASOUDI: Okay, thank you, Paul.
- 7 Jim?
- 8 MR. RILL: It's always the danger of being the
- 9 fourth one that I tend to want to agree with everything
- that everybody said, but I will say I think that the
- 11 need is for first transparency. Transparency can be
- 12 contributed to by safe harbors. I don't throw up my
- 13 hands or sit on them with the notion that convergence
- over time is impossible. I think a great amount of
- 15 convergence has come with learning in the area of
- 16 horizontal mergers, but it takes time, it takes
- 17 dialogue, it takes effort.
- I think we're a good ways away, Paul, from any
- 19 kind of convergence on dynamic versus static
- 20 efficiencies, of the appropriate definition of all the
- 21 important, critical factors to look at.
- 22 On this morning's program, I was taken with not
- 23 only the increasing interest and focus on dominant firm
- 24 conduct but the work that's being done in every
- jurisdiction that spoke, also the U.S., on efforts to

```
1
      study and add clarity to the principles being adopted by
 2
      or explored by the jurisdictions, rather, in that area.
      The Canadian Guidelines, the Japanese study group, the
 3
      discussion draft process in the EC, the statutory
      revisions in Mexico, all underscore the efforts that are
 5
      being made in the jurisdictions to bring clarity and
 6
 7
      sound principles into the application of the law to
 8
      dominant firm conduct. Nonetheless, a lot remains to be
 9
      done.
10
              I also picked up from this morning there's a
      debate -- and I use that in the European sense --
11
12
      between Japan and the EC on whether an effects-based
13
      approach adds sufficient clarity. I think it could.
      think it does, properly applied, and I think even if we
14
      sacrifice some clarity for sound economic approach, it's
15
      a sacrifice that I for one would be willing to make over
16
17
      a more traditional, formalistic approach. We still have
18
      to deal with concepts and statutes that have concepts
19
      such as unfair, unjust, exclusive advantage, terms that
20
      I can't just at first blush add much flesh to, and I
      think all these moves are in the right direction.
21
22
              I was a little perplexed about this morning's
23
              There was very little discussion given to the
      panel.
24
      question of convergence and the instruments that are
```

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available for at least transparency across

```
1
      jurisdictional lines in convergence, and I attribute
 2
      that to the fact that the agencies this morning were
 3
      quite properly focused on what was going on in their own
      jurisdictions, but I think it's an area where, through
      the ICN and the OECD, that the agencies can, are and
 5
      should do more work in the area of bringing about
 6
 7
      cross-border transparency, and I suggest ultimately
 8
      convergence.
 9
              MR. MASOUDI:
                            Thank you, Jim.
10
              Now we will move on to some questions, and I
      will hand the microphone to Randy.
11
12
              MR. TRITELL:
                            Thanks, Jerry.
13
              Before I begin with the questions, two of the
      speakers suggested that the U.S. agencies be engaged
14
15
      with, for example, the EC and China on their work in
16
      this area, and I just want to note that we are engaged
17
      in and have been engaged in discussions with our
      colleagues in Brussels about the Article 82 exercise and
18
      remain engaged in discussions with the Chinese on the
19
20
      evolution of their law, including in the dominance area.
21
              Let me start out by tossing out a broad
22
      question, which is what kind of trends do you observe,
23
      looking around the legal landscape around the world, in
24
      the single-firm conduct area? Do you see trends towards
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25

convergence, for example, even in the basic objectives

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of unilateral conduct laws, towards consumer welfare, or
```

- 2 is there still work to be done there, or in the
- 3 analysis?
- 4 Where would you want to see more convergence,
- 5 and for those who think it's less important, are there
- 6 areas where you think it is still important for agencies
- 7 to be largely on the same page, and areas where that is
- 8 less important?
- 9 It also relates to the question that Margaret
- 10 asked, if you assume a consumer welfare objective,
- should we all do it the same way?
- 12 Margaret, let me give you an opportunity to add
- to your remarks, if you want to answer that question in
- 14 any way.
- 15 MS. BLOOM: Okay, would you like me to start, is
- 16 that --
- 17 MR. TRITELL: Yes, please.
- 18 MS. BLOOM: Okay. In terms of your first
- 19 question about what kind of trends, I think, first of
- all, you've got more agencies with powers to apply
- 21 single-firm conduct. Every time you add a new agency,
- 22 then that is a tension, in a sense, to a degree away
- from convergence, because you have got new staff
- learning how to apply the law.
- 25 On the other hand, you have got, going the other

```
1
      way, more efforts being made, for example, through the
 2
      OECD, through the ICN. You have already got the
      European Union, which is now 25 Member States, going up
 3
      to 27, and the European Union itself is clearly a force
 4
 5
      for convergence between those states, so you have got
      tensions going in either direction.
 6
              On your question about should there be more
 8
      convergence, yes, I think there should be as much
 9
      convergence as will achieve maximum consumer welfare.
10
      I'm an advocate of having that as your objective.
              As I said earlier, I think there are some small
11
12
      reasons for differences between jurisdictions, and I
13
      give the example of the U.S. against Europe. There's
      another example I can think of with a similar sort of
14
15
               If you have a very small market, say you're an
      issued.
      island, say Iceland, for example, is your approach to
16
```

18 should be taken in the United States with a large market

single-firm conduct different from the approach that

19 with many players? It might be. I don't know what the

answer is. I think there is an argument that you could

21 have a reason for being slightly more interventionist.

Maybe you need to have a price regulator, although I

23 know a permanent regulator is very much a second best.

MR. TRITELL: I invite anybody else who would

25 like to comment on that.

17

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1
              MR. RILL: Let me just say, I see two somewhat
 2
      conflicting trends going on right now. I think we see
      the trend towards more cooperation, if not convergence,
 3
      and clarity. I think that the very formation of an ICN
 4
 5
      working group on single-firm or dominant firm conduct is
      evidence of that. I see a conflicting trend, barely
 6
 7
      visible but nonetheless visible, particularly in a
 8
      dynamic economic world where innovation creates fair
 9
      competitive advantages that may be short-lived,
10
      competitors trying to game the system, to do forum
      shopping, to take a number of whacks at the pinata, to
11
12
      try and play on divergence to find an agency somewhere
13
      that will accept their complaint. I applaud the ICN for
      establishing the working group that will hopefully
14
15
      address that issue.
              What would I like to see more of? I think the
16
17
      movement, at least in the U.S. enforcement agencies, and
      from what I understand from Philip's remarks this
18
19
      morning, towards an analysis of what is the effect of a
20
      particular course of conduct, an in-depth probing of
21
      that effect of, if it's exclusionary conduct that's
22
      being addressed, who is excluded, what is the meaning of
23
      that exclusion, and how does the conduct promote that
24
      level of exclusion, with sound economic reasoning and
25
      transparency of the analysis in the results achieved.
                                                              Ι
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```
1 think that's the most desirable step that I would like
```

- 2 to see taken.
- 3 The second step, of course, is the proper role
- 4 of efficiencies in analysis, which Paul commented on
- 5 earlier.
- 6 MR. LUGARD: I agree with Jim that there is much
- 7 more cooperation between agencies, and I think that that
- 8 cooperation is generally producing positive effects;
- 9 also, for example, within the EC and European
- 10 Competition Network, and, of course, the ICN although
- 11 that's perhaps less formalized. There's more economics,
- and perhaps paradoxically, I think a lot of the
- convergence that we're speaking about today comes from
- economists that tell us about the newest insights in
- 15 theories of harm that discipline indirectly the
- decision-making processes of agencies.
- I think there should be more reflection on the
- 18 evaluation of static and dynamic effects in one single
- 19 framework of analysis. I hope that the OECD round table
- 20 of October this year will stimulate that discussion, and
- 21 for the EC, I think that there is a specific issue that
- 22 needs to be addressed which relates to the burden and
- 23 allocation of proof. Again, that issue doesn't occur in
- 24 the U.S. because of the institutional setting, but that
- 25 problem is very real in Europe, and I can only hope that

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1 DG COMP will be able to come up with a sensible and
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- 2 practical way to solve that problem.
- 3 MR. ADDY: If I can just piggyback on those
- 4 comments, and I'll try not to repeat, I think on the
- 5 positive trend side, the increased discussion and debate
- 6 in public, in a very transparent fashion, amongst
- 7 agencies and people in the trade about the issues
- 8 surrounding single-firm conduct is a very positive
- 9 trend.
- 10 Issues of concern, I would highlight what Paul
- 11 was saying. To the extent that people are developing
- 12 frameworks for analysis, I'm concerned about the use of
- 13 rebuttable presumptions, because even with the right
- 14 framework, with rebuttable presumptions, you are
- 15 creating this chill that I'm absolutely paranoid about
- 16 and I think is really, really underestimated. So, I
- don't think that's the way to go.
- 18 And I wouldn't want the increased dialogue and
- 19 work, which I think is positive, to then lead to, a
- 20 notion that having done all this work, we better bring a
- lot more cases. So, I would be concerned that there may
- 22 be a reaction that now that we have got this creature,
- 23 whatever this guideline is or this clarification, let's
- 24 use it.
- 25 MS. BLOOM: Perhaps I could just add one further

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1 thought.
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- One interesting impression, which I've noticed
- 3 in Europe, is that some of the large companies which
- 4 were former state-owned monopolies in their home
- 5 territory are arguing for minimal intervention, but in
- 6 the other Member States, where they're new entrants,
- 7 they're arguing for the maximum intervention.
- 8 MR. TRITELL: Given that we don't have complete
- 9 convergence at this time, what can we learn about how
- 10 businesses and their counselors react to different legal
- 11 regimes regarding single-firm conduct? George mentioned
- the possibility of decentralizing decisions, but is that
- really an option when you have global products and
- 14 markets, or does it result in what I believe Jim
- 15 referred to as a lowest common denominator, where a firm
- 16 would adapt itself to the most rescriptive rules?
- 17 Let's start, if we could, with Paul from the
- 18 point of view of company advisor.
- 19 MR. LUGARD: In many cases, it is possible to
- decentralize decisions, and in many cases, it is not
- 21 necessary to adopt a certain conduct all over the globe.
- 22 In other cases, in particular in the IP sector, you may,
- as a company, have to adapt yourself to local
- 24 circumstances, to a specific jurisdiction where the law
- is not well articulated yet or where you are forced to

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1 take another course or direction, but then in some
```

- 2 circumstances, that local decision will then have
- 3 worldwide repercussions, and that is a major problem.
- 4 I do not think that overall companies are
- 5 looking for a way to centralize decisions. In many
- 6 cases, as I said, you can decentralize, but it will be
- 7 very costly in many cases, and it may result in
- 8 suboptimal solutions which may not be good for a company
- 9 and which may also harm consumers.
- 10 MR. ADDY: If I could jump in now, the issue I
- 11 was getting at about local decision-making and
- businesses being primarily market-driven, so if you're
- selling a widget in country A, you're going to take into
- 14 account the market circumstances in deciding your
- 15 business conduct. An example might be if I'm a
- 16 global -- I don't know, pick one -- automotive
- 17 manufacturer and I have suppliers and I have plants all
- 18 over the world and suppliers all over the world, the
- 19 text of my supplier exclusivity agreement in country A
- 20 may be quite different from the agreement in country B.
- So, the notion that there's a huge impediment to
- 22 business there, I'm not convinced yet. It might be
- 23 there. I just haven't seen any evidence of that, with
- the exception that Paul was addressing, IP issue.
- 25 Frankly, I just don't know how to get my hands around

```
1
      the IP issues. That is a very, very difficult area.
 2
              MR. RILL: I think there is also a question that
 3
      is probably unavoidable given the proliferation of
      agencies with somewhat different approaches, a question
 4
      of transaction costs, which is huge, that we have
 5
      certainly run into and I'm sure everyone else has who
 6
      has done cross-border work, and that is just simply
 7
 8
      identifying the course of conduct with some reasonable
 9
      confidence that it is not illegal over a multiplicity of
10
      jurisdictions, and quite frankly, with some of the newer
      antitrust regimes, it is very difficult to identify --
11
      not true in the U.S. -- but very difficult to identify
12
13
      counsel who have any experience with the legal regimen,
      even in their home country, and be confident of the
14
      advice.
15
              I think decentralized decision-making from the
16
17
      legal standpoint is necessary but needs -- I think Paul
      would agree with this -- needs some centralized control
18
      at the level of the Paul Lugards of the world.
19
20
              MS. BLOOM: I was just going to endorse
      everything that Paul said. For example, if you are
21
22
      talking about discounts, then it would be possible to
      have a different discount structure in different
23
24
      jurisdictions. It might not benefit the business or
      consumers, but that is possible. But for IP or the
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criteria of products, it may well not be possible to
1
2
      differentiate between jurisdictions.
              There is another issue. If you are thinking of
 3
 4
      making a change in response to one agency, you may wish
 5
      to be careful that there are not then copycat cases in
      other agencies.
                       There will be some cases which it
 6
7
      started in one agency, and then other agencies picked
8
      them up. It may be there is an equal problem in all
9
      those other jurisdictions, but maybe not.
10
              MR. TRITELL: Well, let's revisit the question
      of presumptions and safe harbors that all of you have
11
12
      touched upon in one way or another. George has just put
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23

you think should be incorporated into agency policies.

Jim tossed out a list of some of the often
suggested candidates for safe harbors, and we welcome
your thoughts on advice to the agencies on what type of
presumptions and safe harbors are to be encouraged or
are to be avoided.

on the table the proposition that presumptions should be

avoided even if they are rebuttable. We have had some

endorsement in general of safe harbors, but it might be

interesting to hear any specific recommendations that

Jim, why don't we start down on your end.

MR. RILL: Well, first of all, having changed from likely to sue to a presumption that the Hirfendahl

```
level in the Merger Guidelines, I'm a little reluctant
 1
 2
      to engage in self-flagellation in the establishment of
      presumption, but nonetheless, we use those presumptions
 3
 4
      very flexibly, and they are carried with the entire
 5
      case.
              No, I think that the point that George makes
 6
 7
      with presumptions is a good one. I think the world is
 8
      too dynamic right now to have any confidence in the
 9
      presumption of illegality perhaps beyond hard core
10
      cartel activity. I think that even the presumption as
11
      to tying has come under huge criticism, in which I join.
12
              The safe harbor, on the other hand, if set at a
13
      proper level, is a good point for all the reasons I
      stated in my remarks. Where should it be? It should be
14
15
      high enough so that it really is a safe harbor and not
16
      something so low that it does not give any comfort at
17
            I would throw out numbers like 70 percent market
      share, that would just be a thought, but I think taking
18
19
      into account the dynamics of the market, likelihood of
20
      entry and expansion, just to mention a few items, but
21
      beyond that, I think the point is it should not be
22
      something around 10 percent, with all respect to our
```

I think the progress made in predation is a good

friends in Japan, because it gives no safe harbor at

23

24

all.

```
1
            I think in both the U.S. and Europe, we are
 2
      looking at some level of cost, predatory pricing, and I
      think that concept of a cost-based test can be applied
 3
      to a number of other practices, including bundle pricing
      and loyalty discounts, because I think that kind of a
 5
      concept will approach the trilogy that I mentioned of
 6
 7
      some sound economic thinking, some flexibility, and,
 8
      quite frankly, some understandability compared to some
 9
      of the other thinking that has gone on in that area.
10
              I'll footnote this, on the bundled pricing, I
      think there is a cottage industry of economists out
11
12
      there in the bundled pricing area that are developing
13
      wild theories of what might be illegal and holding
      themselves out to be hired by firms saying, "Your
14
      practice, however, doesn't meet my theory."
15
              On that note, I'll pass.
16
17
              MR. TRITELL: Why don't we pass to Paul, if he
      would like to offer any observations.
18
              MR. LUGARD: I would be less than thrilled to
19
20
      support the idea of safe harbors as a matter of
21
      principle, but in practical terms, I am probably
22
      slightly more positive. We have a number of European
23
      examples, for example, the 30 percent market share
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threshold in the vertical work exemption regulation,

that seems to work well. The potential problem with

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1 safe harbors is, of course, that it is uncertain what
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- 2 happens when you are not in safe harbor, so that there
- 3 may be a counter-productive effect.
- What I would support most is, as I mentioned,
- 5 the methodology of analysis. If, for example, we are
- 6 looking at the discussion paper on Article 82, then it
- 7 starts off really well, because the Commission has done
- 8 a remarkable effort in explaining how it seeks to
- 9 identify negative effects. The problem with the
- 10 discussion paper in Europe is that the second part of
- 11 the paper is less useful. So, I'm very much in favor of
- 12 a clear framework of analysis even if it is difficult to
- apply.
- MS. BLOOM: I already discussed this in my
- 15 remarks, so I will be brief. In terms of safe harbors,
- if they are going to be useful, they need to be large
- 17 enough. I think Jim Rill's proposed 70 percent is very
- 18 tempting, but unrealistic for Europe.
- 19 MR. MASOUDI: It is not large enough.
- MS. BLOOM: Okay, 90 percent.
- In Europe, I would encourage the Commission to
- 22 go for 50 percent, but I recognize that is asking an
- 23 awful lot. What I would suggest is that it would be
- 24 better to have a higher safe harbor with a rider that
- 25 exceptionally the agency might intervene, than a lower

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1 safe harbor. If it is too low, it is not of much use.
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- In the UK, prior to the modernization of
- 3 European Community Law and the European Competition
- 4 Network, the OFT used to have a 40 percent safe harbor
- 5 with a rider that exceptionally it might intervene. In
- 6 fact, it never did.
- On abuses, one safe harbor that I would add to
- 8 my cost test on my slide is we should have, in Europe,
- 9 recoupment for predation.
- 10 MR. ADDY: The only comment I would add is just
- 11 an observation, that we can theoretically say that under
- our guidelines in Canada, there is a 35 percent safe
- harbor, market share safe harbor, yet all the cases that
- have been taken have been at the 80-plus. So, you know,
- is there room to move that harbor up? I would probably
- 16 say yes, but then you get into Margaret's suggestion.
- 17 You have got to make sure that it is a hard number with
- 18 only a very exceptional or a very limited exception to
- 19 action, any disciplinary action.
- 20 MR. TRITELL: Let's turn to the role of
- 21 economics in the analysis of single-firm conduct. What
- 22 trends are you seeing in the agencies around the world
- in the use of economics and economic evidence? What do
- 24 you see as the proper role for use of economics? How
- 25 should agencies use economic evidence and economists in

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investigations of single-firm conduct?
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- 2 I will invite whoever would like to offer
- 3 remarks. Why don't we start, if you like, George, with
- 4 you and work down.
- 5 MR. ADDY: Sure.
- I'm of two minds, frankly, on that -- on the
- 7 issue of the use of economists. There's probably --
- 8 with apologies to the economists in the room, so hold
- 9 your fire -- by the time you get to trial, of course,
- 10 everybody's rolling out competing economists, and you
- 11 get into that duel situation, which is what the process
- 12 yields. I'm not sure the economists are used early
- enough at the analytical stage before the matter ever
- 14 becomes litigious, so I think increased use of economics
- is a good thing.
- 16 Then the only other observation on that would be
- 17 I found the discussion paper, for instance, that
- 18 Philip's group put out to be heavily -- too heavily --
- 19 leaning towards the economics, some of the -- reading
- 20 that document and trying to advise a client as to what
- 21 this hypothetical, possibly as efficient competitor
- 22 might be doing a few years from now had they come into
- 23 the market is very troubling. I mean, that's going down
- the other end of the scale.
- 25 MS. BLOOM: Perhaps I should say as an economist

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1 I am all in favor of the use of more economics -- thank
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- 2 you, George. There is a trend to use of more economics.
- 3 When people talk about that, some of them are talking
- 4 about the use of more economics for an effects-based
- 5 analysis in the actual analysis itself. Other agencies
- 6 say, "Oh, yes, yes, we use a lot of economics," but
- 7 economics is used in developing the rules, and then when
- 8 the rules have been established, they are applied in a
- 9 form-based approach. It's using economics in the
- analysis of the effects which is most valuable, though
- if you're drawing up rules, the more they are based on
- 12 experience in economics, the better.
- 13 There are tensions which will mean that in
- 14 certainly some jurisdictions it will be relatively slow
- 15 to adopt full use of modern economics. Firstly, the
- 16 case precedents are quite difficult to reconcile with
- modern economics in a number of jurisdictions.
- 18 Secondly, appeal courts are not necessarily sympathetic
- 19 to economic analysis, which is a factor that agencies
- 20 need to take account of. And lastly, some agencies have
- 21 difficulty in having enough economists trained in modern
- 22 economics, in I/O economics. They may find it easier to
- 23 recruit lawyers than economists.
- 24 Thank you.
- MR. LUGARD: Copying on Margaret, I am not an

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1 economist, but I sometimes think that I should have been
```

- 2 an economist.
- I think the role of economists is increasing,
- 4 and I believe that it's a good thing. Their proper role
- 5 might be to identify the most plausible theory of harm
- 6 in a particular case or to discredit the theory of harm
- 7 which is advanced by the agency, and secondly, to help
- 8 in analyzing the actual effects in a particular case.
- 9 If the agency takes the position that there is a
- 10 significant lessening of competition, then that
- 11 conclusion should be supported by economic evidence, and
- obviously, the dominant company will then resort to
- economists to try and falsify that conclusion, and I
- think that that is a proper role of economists.
- 15 Thank you.
- 16 MR. RILL: I would, first of all, endorse the
- wider use of economists and economic learning in
- 18 antitrust analysis. I think that from the agency
- 19 standpoint as well as from the private sector
- 20 standpoint, the earlier the integrated analysis between
- 21 the economists and the lawyers takes place, the better
- the result is likely to be.
- 23 I know from some times that in history, the
- 24 economists and lawyers have worked in totally separate
- 25 paths, converging only at the top level of the agency.

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1
      That, fortunately, doesn't happen anymore here, and it
 2
      is well advised not to have it happen elsewhere.
              One comment on economists is that they're
 3
      terribly creative, and I think some of the work that's
 4
 5
      been done may bear little relevance to the real world,
      particularly in some of the wilder econometric
 6
 7
      simulation analyses, which if nothing else don't pass
 8
      the test of comprehensibility, but I think that the
 9
      later work that's been done in that area that emphasizes
10
      the need for econometric analysis to be supportive of
      and supported by, more particularly, actual anecdotal
11
12
      evidence that's pertinent and in debt makes that work
13
      very useful.
              I'm suspicious of economic work that develops
14
      elaborate theories of harm that could be adopted or
15
      looked at with some credence but may have very little
16
17
      relationship to the underlying facts of the market.
              MR. ADDY: If I could just jump in on that, the
18
19
      use of integrated case teams involving lawyers and
20
      economists I think is great and to be applauded. One
21
      thing about the use of economics in the actual trial of
22
      a dominance case is economists suffer just as much as
23
      any other type of evidence or witness: the passage of
```

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case as an example just from a chronological

So, if you're -- and we'll take the Canada Pipe

24

25

time.

- 1 perspective.
- The practice at issue started in '98, early '98.
- 3 The Bureau was aware of it as it started. The challenge
- 4 was filed with the Tribunal in 2002, so it would have
- 5 been the fall of 2002. The trial was in June of '04.
- 6 The trial decision came out in February '05. The Court
- 7 of Appeal came after -- so, you see this passage of
- 8 time, and what I'm trying to underscore is the fact that
- 9 you might have, as Jim says, this very elaborate model
- 10 trying to second-guess a business decision that may have
- 11 been made four or five years earlier, you have got to be
- 12 very careful with that.
- 13 MR. MASOUDI: Okay, I'd like to follow up on
- 14 something Jim Rill mentioned in his comments. Jim
- 15 talked about how guidelines can give certainty and
- 16 predictability but also can lead to rules being, in
- 17 essence, set in concrete, and if the rule isn't right to
- 18 begin with and it gets stuck where it is, that may not
- 19 be a good result.
- In the U.S., we had some recent experience with
- 21 this where the United States Supreme Court considered
- the issue of whether in a tying case, ownership of
- 23 intellectual property gives rise to a presumption of
- 24 market power, and based in part on the change in
- position taken by the U.S. agencies in their 1995

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1
      intellectual property guidelines, the Court said that
 2
      there would not be a presumption of market power from
      ownership of intellectual property.
 3
              So, the question then arises, should agencies
 4
 5
      periodically reconsider the positions they've taken
      either on safe harbors or on presumptions or whatever
 6
 7
      the issue is in the area of single-firm conduct?
 8
      there be a periodic re-examination of those principles?
 9
      And if so, what are mechanisms by which that kind of
10
      re-examination could occur?
              Why don't we start with Jim.
11
12
              MR. RILL: Thanks very much, Jerry.
              I had an interesting discussion at the break
13
14
      with Sheridan Scott on my comment on guidelines, and I
      think my comment should be taken as one more of the
15
      structure and administrative nature of quidelines as
16
17
      they become more like rules, if you will, or
      regulations, not as criticism of guidance.
18
19
              I think in the U.S., we have gotten to the point
20
      where guidelines, as such, tend to be more proximate to
21
      rules, and you run the risk of getting it wrong, and I
22
      think a lot of people thought that the DOJ got it wrong
      on the Vertical Restraint Guidelines in '84, which were
23
24
      subsequently abandoned. I won't get into any political
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analysis of that particular series of events, but I

```
1 think that guidelines do change from time to time, but
```

- they tend to be looked at here, and perhaps not
- 3 elsewhere, as having the nature structurally of rules,
- 4 and I think that's why I made the point that it's
- 5 important to get it right from the threshold. But maybe
- 6 in other jurisdictions, guidelines don't have that kind
- of aura to them, or at least not treated by the courts
- 8 as having that kind of effect.
- 9 There are other ways of giving guidance. More
- 10 guidance is better. It can be given by agency speeches,
- 11 it can be given by statements of enforcement policy, it
- can be given by, yes indeed, cases, particularly in
- 13 common law jurisdictions, although one wants to be a
- 14 little chary of some cases coming, for example, out of
- the Third Circuit, but I don't want to get too
- 16 particular.
- 17 The fact of the matter is, I do have some
- 18 concern, at least with the extent to which guidelines
- 19 can become rules and the risk then of getting it wrong
- 20 and perhaps guiding the conclusion away from current
- 21 consumer welfare and market-oriented results.
- MR. MASOUDI: Paul?
- 23 MR. LUGARD: I think nobody would deny that it's
- 24 important to periodically review guidelines. The
- 25 triggering event should be something as vague as

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1 important events in or outside your own jurisdiction.
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- 2 There is an interesting European example where the
- 3 European approach towards maximum reasonable price
- 4 maintenance was changed after the U.S. Khan case some
- 5 years ago. So, that's an example where the European law
- 6 approach, which was laid down in the Guidelines on
- 7 Vertical Restraints, was changed as a result of the U.S.
- 8 developments. So, yes, there should be a periodic
- 9 review of guidelines or any other instrument that seeks
- 10 to help businesses and their advisers on the
- implementation of the law.
- MR. MASOUDI: Margaret?
- MS. BLOOM: Thank you.
- I endorse both what Jim and Paul said and just
- 15 add the comment that, of course, in Europe, there are
- 16 perhaps more antitrust guidelines than in the U.S., I'm
- 17 not sure, but They have been regularly reviewed in other
- 18 areas, for example, those on vertical restraints,
- 19 horizontal agreements, and technology transfer. It
- 20 seems to me the only argument against reviewing and
- 21 changing is you shouldn't do it so frequently that it's
- 22 constantly a fluid quideline. Paul's description of
- when you should review is a rather good one.
- MR. MASOUDI: George?
- MR. ADDY: Thanks.

```
1
              Yes, I think there's no question that guidelines
 2
      deserve periodic updating. What that period should be
      obviously, you know, people can differ on what they
 3
      consider to be reasonable, but Margaret is right, it
 4
 5
      shouldn't be sort of the guidelines du jour, because
      people are relying on them to adjust their business
 6
 7
      behavior.
 8
              I share Jim's concern about the nature of
 9
      guidelines versus other means of being transparent as to
10
      what their importance of weight would be.
      courts would give much more credence to guidelines, by
11
12
      way of example, than they would a speech. So, I think
13
      there is a difference in how binding they are, how
      important they are and how significant they are than
14
15
      other means. I think they are different from sort of a
16
      speech to a trade association on how the agency is going
17
      to look at this industry as opposed to a particular
18
      quideline.
19
              MR. MASOUDI:
                            There was some discussion this
20
      morning about the nature of the types of remedies that
21
      are available to public enforcers as well as to private
22
      parties around the world, and then this afternoon, we
      have had some discussion of how varying substantive
23
24
      standards affect how companies might do business when
25
      they're doing business in many markets, and I wonder,
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1
      Margaret, you commented on how the availability, for
 2
      example, of treble damages in the United States might
      affect how courts interpret the rules, and I wonder if
 3
      each of you might comment on how the different types of
 4
      enforcement remedies that are available throughout the
 5
      world might affect how companies do business in a global
 6
 7
      marketplace.
 8
              Why don't we start with you, George.
 9
              MR. ADDY: I think it can have an impact.
                                                          I'm
10
      not sure I can help you on quantifying it.
11
      remedies, there's a whole range, you know, from just
12
      cease and desist/prohibition type orders to monetary
      penalties or what have you.
13
14
              I think one of the big differences is private
      action versus state-only action or agency-only action,
15
      and there I am of two minds, that on the one hand, as I
16
17
      said earlier, I believe that, jurisprudence is a public
18
      good and it helps move the law ahead when you have cases
19
      and judgments and decisions coming out, but I am very
20
      concerned about the incentives and the creativity of the
      plaintiff's bar as sort of -- I guess it has no bounds,
21
22
      and I'm concerned about the extent to which you create
23
      an incentive for litigation that will chill behavior and
24
      could even shift investment, from one country to another
```

because of a fear of that type of litigation.

```
1
              MR. MASOUDI:
                            Margaret?
 2
              MS. BLOOM: When you look at the treble damages
 3
      that are possible in the United States, they're a scale
      order different from anything you'll see in any other
 4
      jurisdiction. So, I suggest we need to set that aside.
 5
              So, if you're looking at anything else, it's
 6
 7
      more the likelihood that there's going to be
      intervention than what is the remedy that is going to
 8
 9
      concentrate the mind as to what business thinks about
10
      the different jurisdictions.
              There is one particular issue in relation to
11
12
      remedies I would just like to flag up, and that is, you
13
      may well have conflicting remedies. One jurisdiction
      requires something of a company which then conflicts
14
      with a remedy that's required in another jurisdiction.
15
      That, of course, is very problematic for business and
16
17
      consumers.
              And lastly, there is this issue about what is a
18
19
      suitable remedy for a very powerful company. As an
20
      economist, I would argue, in a sense, a fine is not an
      entirely rational remedy for a very powerful company,
21
22
      because if it's sufficiently powerful, arguably, it can
23
      pass on the fine to its customers. But we still fine
24
      powerful companies in Europe.
```

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Paul?

MR. MASOUDI:

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1
              MR. LUGARD: Just a couple of loose remarks.
 2
              I believe that fines can be effective in the
 3
      sense that people that are considered to be responsible
      for these fines may have a serious problem within the
 4
      firm going forward. On a more general level, I think
 5
      that whether private actions are available, yes or no,
 6
 7
      is a very important variable, and so is the possibility
 8
      of criminal enforcement, but perhaps the most effective
 9
      remedy, if you wish, is the enforcement record of the
10
      agency.
              If the agency can prove that it consistently
11
12
      takes enforcement action against a certain business
      conduct, then that is a very powerful disciplinary fact
13
      of life.
14
15
              MR. MASOUDI: And finally, Jim.
16
              MR. RILL: Two points. One, I think a very
17
      strong case could be made for eliminating punitive, i.e.
      treble damage type remedies for conduct beyond the hard
18
      core cartel area, and I think an examination of the U.S.
19
20
      would be very worthwhile on that score, and I think the
      same sort of thing was proposed by former Assistant
21
22
      Attorney General Pate.
23
              On the question of criminal sanctions, I think
24
      one of the best statements I've heard made in opposition
```

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to the establishment of criminal sanctions for

```
single-firm conduct was made by Tom Barnett, current
1
 2
      Assistant Attorney General, at the most recent OECD
      round table on remedies and sanctions in single-firm
 3
              The effect, once again, back to the effect of
 4
      cases.
      single-firm conduct, the effect of single-firm conduct
 5
      can be very ambiguous, could be very easily
 6
 7
      procompetitive, and to hold out criminal sanctions in an
      area that's not so well developed in jurisprudence I
 8
 9
      think has much more of a chilling effect on
10
      procompetitive conduct than it has a chilling effect on
      anticompetitive conduct.
11
12
              MR. MASOUDI: Okay, thank you.
13
              That exhausts our questions, and surprisingly,
      we will conclude a few minutes early. Thank you all for
14
15
               Thank you to our panelists, and we'll see you
      coming.
      at our next session.
16
17
              (Applause.)
              (Whereupon, at 3:44 p.m., the hearing was
18
19
      concluded.)
20
21
22
23
24
25
```

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