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UNITED STATES OF AMERICA
FEDERAL TRADE COMMISSION

PUBLIC FORUM ON DEBT RELIEF AMENDMENTS
TO THE TELEMARKETING SALES RULE

WEDNESDAY, NOVEMBER 4, 2009

9:00 a.m.

FEDERAL TRADE COMMISSION
6TH AND PENNSYLVANIA AVENUE, N.W.
WASHINGTON, D.C.

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P R O C E E D I N G S

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3 MR. WINSTON: Good morning. We are going to get
4 started now. I would like to welcome you to the Federal
5 Trade Commission and today's public forum. My name is
6 Joel Winston, I am the FTC's Associate Director for
7 Financial Practices in the Bureau of Consumer
8 Protection.

9 We're here this morning in this important room
10 in this historic new era. I see one of our former
11 commissioners here who spent time in this room, Andy
12 Strenio. This is the Commissioners's room where they
13 conduct formal business, for example deciding whether to
14 bring lawsuit against someone who violated the law. And
15 soon the Commission will be making a decision about the
16 proposed rule that we'll be examining today, which would
17 amend the Telemarketing Sales Rule to address practices
18 by debt relief services.

19 I am delighted that we have here today a diverse
20 group of stakeholders from the public and private
21 sectors who will be discussing the key aspects of the
22 proposed rule and the important consumer protection
23 issues it addresses.

24 Needless to say, this forum could not be more
25 timely. These are difficult times for many consumers.

1 Americans today are holding record levels of unsecured
2 debt. In fact, some estimates place the average U.S.
3 household's credit card debt as probably the largest
4 source of consumer indebtedness at over \$10,000 per
5 person. More and more consumers are finding themselves
6 in financial distress, struggling to pay their bills to
7 stay afloat. It is in this environment that the
8 for-profit debt relief industry has burgeoned.

9 While the Commission applauds efforts to educate
10 and assist people who are struggling with their debt,
11 too often, unscrupulous debt relief companies deceive
12 consumers into paying large sums of money that they can
13 ill afford to pay, only to get little or no results in
14 managing or settling their debts.

15 The many cases brought by the FTC and state law
16 enforcers are a catalog of fraud and abuse, including
17 such practices as making false claims about the amount
18 and timing of fees, making promises of successful
19 results that never happened, misrepresenting refund
20 policies, and failing to alert consumers about the
21 negative consequences that can flow from these
22 services -- for example, that consumers may accumulate
23 late fees on their debt, adding to their debt load, and
24 may damage their credit history.

25 These problems are exacerbated by one of the

1 predominant fee models used by debt relief companies,
2 large and nonrefundable upfront fees that are paid over
3 the initial months of enrollment. Under these
4 circumstances, what protections do consumers have
5 against fraudsters who collect these fees then do not
6 deliver? In many of our cases, debt relief firms took
7 hundreds or thousands of dollars from consumers, without
8 making any serious effort to help them pay off their
9 debt. I don't know about you, but that sounds a lot
10 like grand larceny to me. And these unlawful practices
11 continue to plague this industry.

12 Last September, a little over a year ago, the
13 FTC held a public workshop on debt settlement and other
14 forms of debt relief. That workshop, which many of you
15 here today attended, advanced our collective
16 understanding of the issues that we face. Subsequently,
17 in July of this year, the Commission announced its
18 proposed rule for public comment. We received over 220
19 written comments by the October 26th deadline.

20 Today, we are providing another opportunity to
21 share information and views to augment the record in
22 this rulemaking. We will be focusing on the three
23 pillars of the proposed rule: First, the ban on
24 collecting advance fees; second, prohibitions on
25 materially false claims; and third, six proposed

1 mandatory disclosures that are designed to ensure that
2 consumers understand the basic mechanics, fees and
3 potential negative consequences of enrolling in a debt
4 relief service.

5 Considering these remedies, there are a few
6 overarching issues that we need to address. Does the
7 proposed rule cover the right entities? Do the problems
8 and their solutions vary depending on whether the
9 service is debt settlement, debt negotiation or credit
10 counseling? Do the proposed remedies establish the
11 right incentives for providers to treat consumers
12 fairly? Will the rule reduce deceptive and unfair
13 practices in this industry? Are there other remedies
14 the Commission should consider, either in addition to or
15 in lieu of the three primary remedies? And finally, to
16 what extent are there legitimate for-profit debt relief
17 services, and what impact would the rule and the
18 specific remedies we have proposed have on their ability
19 to operate their businesses?

20 Now, with regard to that last point, we have
21 sought for some time empirical data about this industry.
22 Are the abuses we have encountered repeatedly in our law
23 enforcement efforts pervasive and systematic, or are
24 they simply bad apples in an otherwise functioning
25 industry. In particular, we ask the debt settlement

1 industry for evidence showing that there's a significant
2 segment of that industry that provides valuable services
3 to consumers commensurate with the fees that they
4 charge.

5 We did receive some survey results during the
6 comment period, but questions have been raised about its
7 completeness, objectivity and probative value. We hope
8 to discuss these studies in more depth today, and in the
9 mean time we're seeking the underlying data to help us
10 evaluate the studies.

11 I think at this point, it's fair to say that we
12 do not feel that we have a definitive answer on this
13 issue. The panelists assembled today represent a wide
14 spectrum of stakeholders. They include: Advocates,
15 state law enforcement officials, federal regulators,
16 academics, nonprofit credit counselors and
17 representatives of the for-profit debt relief service
18 companies and industry groups.

19 We will be dividing the day into several panels,
20 each corresponding to a significant component of the
21 proposed rule. The two panels this morning will focus
22 on the proposed advance fee ban, then we'll break for
23 lunch. After lunch, we will discuss the proposed
24 disclosures and prohibited misrepresentations in the
25 rule. The final panel this afternoon will address the

1 proposed definition of debt relief services.

2 Now, following the afternoon panels, which will
3 come to a close around 4:15 or so, we will be holding an
4 open mike session during which both audience members and
5 panelists are free to participate.

6 Now for the ground rules for our discussion
7 today. First, each panelist has a paper table tent,
8 when you want to say something that responds to a
9 question, please turn your table tent up, vertically,
10 and we'll try to call on you. We do want to try to give
11 everyone an opportunity to speak. So, please keep your
12 remarks as focused and as concise as possible. I am
13 going to try to call on each speaker by name so that the
14 court reporter can attribute your remarks accurately.

15 Next, please speak only when called upon by the
16 moderator, and don't interrupt others when they are
17 speaking. One of the last sessions I attended that the
18 Commission held on the debt collection industry in
19 Chicago, within about 15 minutes, the panelists were all
20 shouting at each other and speaking at the same time, at
21 which point the court reporter got up and said I cannot
22 possibly transcribe this, talk one at a time. So,
23 please try to do that. And keep in mind that this forum
24 is designed to be a respectful give-and-take discussion
25 and not a platform for delivering speeches. The panel

1 moderators will be gentle, but insistent in ensuring
2 that the rules are followed and that the discussion is
3 productive.

4 And now for the all-important housekeeping
5 announcements. First, and most importantly, the
6 bathrooms are located right outside the door here, to
7 your left. Also keep in mind that if you leave the
8 building you will need to pass through security again to
9 re-enter. So, you need to allow time for that. We have
10 slotted one hour for lunch, which is not a lot of time,
11 so if you are leaving the building, make sure you allow
12 enough time to get back in. In particular, we ask our
13 participants in the first afternoon panel to be careful
14 to budget their time when leaving the building because
15 we do want to start that panel sharply at 1:30.

16 One time-saving lunchtime option is the FTC's
17 Top of the Trade cafeteria, a famous place, it's located
18 on the 7th floor of this building, take the elevators
19 up. It's actually quite good. In case you don't want
20 to go there, we have distributed a list of local
21 establishments where you can find a bite to eat.

22 Finally, in the event of an emergency, in the
23 event of fire or evacuation, the alarms will sound, and
24 we ask you if you hear that alarm, you gather your
25 personal belongings, if you have time, and you leave the

1 building in an orderly fashion. Once outside the
2 building, make your way across the street to the
3 National Gallery of Art at the corner of 7th and
4 Constitution and enter the National Gallery, that's our
5 gathering point. If you like, you can go see the
6 Rembrandts while you're there. When you get there,
7 check in with Kara Redding when you get to the National
8 Gallery. Kara, are you around? She's outside, we'll
9 introduce her when she comes in.

10 In the event it's safer to remain inside, you
11 will be advised where you should report while inside the
12 building. There will be information and updates
13 distributed by the public address system. And also if
14 you do spot suspicious activity, please alert one of us
15 or security staff.

16 Again, thank you for coming here today, we look
17 forward to a robust and interesting discussion.

18 Let's move to our first panel and first topic of
19 discussion: The Proposed Rule's Ban on the Collection
20 of Advance Fees. Not surprisingly, this is the subject
21 that drew the most public comment during the comment
22 period by quite a wide margin.

23 To proponents of the advance fee ban, it is
24 necessary to have this measure to protect consumers from
25 deception and abuse in an industry that is ripe with

1 those problems. To opponents, a ban would make it
2 impossible for the many legitimate debt relief services
3 to survive to the detriment of competition and
4 consumers.

5 As I mentioned earlier, we will be discussing
6 this issue in two separate segments this morning. The
7 first panel will focus on the fundamental question of
8 whether the Commission should impose an advance fee ban;
9 is it necessary and what would be its impact on
10 consumers and industry.

11 After our break, around 10:45, we will move to a
12 discussion of implementation issues. If the Commission
13 does decide to impose some type of ban on advance fees,
14 how should it work?

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1 PANEL 1: The Proposed Advance Fee Ban

2 MR. WINSTON: Now I would like to introduce our
3 panelists. We are going in alphabetical order around
4 this way. First is John Ansbach, the chairman of the
5 Legislative Committee for the United States Organization
6 For Bankruptcy Alternatives, USOBA, where he develops
7 legislative and public policy for the debt settlement
8 industry, working closely with federal and state
9 regulators and legislators. John is a graduate of Texas
10 A&M University and the University of Texas School of
11 Law. Go 'horns.

12 Michael Bovee, who is next, is the founder of
13 consumer recovery network, a company dedicated to
14 educating and assisting consumers who are struggling
15 with debt. Michael has been helping financially
16 troubled consumers for the past 14 years.

17 Norman Googel is next, he is an Assistant
18 Attorney General at the West Virginia Attorney General's
19 Division of Consumer Protection, where he's been since
20 1995. Prior to coming to the AG's office, Norman was
21 employed as a legal aid lawyer for nearly 15 years in
22 two cities in West Virginia. While at the Consumer
23 Recovery Network in the AG's office, Norm has worked on
24 a number of matters, including unscrupulous debt relief
25 schemes.

1 Mark Guimond, there you are. Mark Guimond is
2 the executive director of the American Association of
3 Debt Management Organizations, AADMO. AADMO is the
4 largest trade association for the credit counseling and
5 debt management industry. Mark has worked directly in
6 advocacy for the credit counseling industry for the last
7 12 years. And prior to that, he served in the
8 Washington, D.C. office of U.S. Senator Pete Wilson from
9 California. Guimond, I am told, I am sorry, I got your
10 name wrong. Mark Guimond.

11 MR. GUIMOND: That's okay.

12 MR. WINSTON: After graduating from the
13 University of California at Berkley, he became a
14 lobbyist in private practice. He notes in his bio that
15 his favorite legislative victory was the repeal of the
16 55 mile per hour maximum national speed limit.

17 MR. GUIMOND: Go 'horns.

18 MR. WINSTON: Gail Hillebrand, an old friend, is
19 a senior attorney at the West Coast office of Consumers
20 Union where she manages the credit and finance advocacy
21 team and leads Consumers Union's financial services
22 campaign. Her issues at Consumers Union include
23 banking, consumer credit, payments, identity theft, the
24 Community Reinvestment Act, arbitration reform,
25 electronic commerce, consumer legal rights and remedies,

1 and the UCC revision process. You must be very busy.

2 Andrew Houser cofounded Freedom Debt Relief,
3 and its parent company, Freedom Financial Network, in
4 2002. Previously, Andrew worked in the financial
5 services industry. Andrew received his MBA from
6 Stanford Business School, and bachelor's from Dartmouth
7 College. He is here on behalf of The Association of
8 Settlement Companies, or TASC.

9 Bob Hunt is an assistant vice president of the
10 Federal Reserve Bank of Philadelphia. He became
11 director of the bank's payment card center in 2009.
12 Prior to this appointment, he was a senior economist in
13 the bank's research department. Bob's published
14 research includes studies of the dynamics of the
15 consumer credit reporting industry, credit counseling
16 organizations, the collection industry, and others.
17 Before joining the bank in 1998, Bob worked for the U.S.
18 Congressional Budget Office, which is a very busy place
19 these days. Bob received a Ph.D. in economics from the
20 University of Pennsylvania and a bachelor's in political
21 science and economics from Butler University.

22 Jim Keiser is speaking today on behalf of the
23 National Association of Consumer Credit Administrators,
24 which is an association of state financial regulators.
25 Jim started as a field examiner in the consumer credit

1 bureau of the Pennsylvania Department of Banking in
2 1982, and he's currently an administrator for
3 nondepository institutions for the department, and
4 spends most of his time on policy development.

5 Jane McNamara is president and chief executive
6 officer of GreenPath, Inc. GreenPath is a national
7 not-for-profit organization that provides consumers with
8 counseling and education on financial literacy topics.
9 Before assuming the CEO responsibilities, Jane served as
10 the chief operating officer of GreenPath. She's a
11 graduate of Michigan State University, my home state,
12 but not my home school. She earned her bachelor's
13 degree in consumer services, at Michigan State, her
14 master's in family economics and management, with a
15 specialty in family financial counseling. She currently
16 serves on the board of the National Foundation For
17 Credit Counseling, where she is the chair of the finance
18 and audit committee.

19 Jean Noonan, we all know very well, spent many
20 days in this room. Jean is a partner at the Washington,
21 D.C. office of Hudson Cook. Prior to joining Hudson
22 Cook, she was employed by Lovells, another law firm,
23 served as general counsel of the Farm Credit
24 Administration, and worked at the Federal Trade
25 Commission for many years in numerous positions,

1 including basically being my predecessor as the
2 Associate Director for Credit Practices in the Bureau of
3 Consumer Protection. Jean is a graduate of Oklahoma
4 State University and the University of Texas Law School.

5 Johnson Tyler, down at the end, has worked at
6 South Brooklyn Legal Services since 1989. His interest
7 in debt settlement began in 2006, when a client of his
8 of limited means lost \$1,400 to a debt settlement
9 company that California had already sanctioned. He has
10 litigated consumer cases under the FDCPA, New York's
11 Deceptive Acts Law and other statutes. He is a graduate
12 of Yale College and CUNY Law School, City University of
13 New York.

14 Derek Witte, Professor Witte teaches contracts
15 and commercial law at the Thomas M. Cooley Law School in
16 Grand Rapids, Michigan. Professor Witte also provides
17 in-house legal services to Credit Solutions of America,
18 a leader in the debt settlement industry. Before
19 joining Cooley Law School, Professor Witte was a
20 litigator at Jenner & Block in Chicago and then in Grand
21 Rapids.

22 Wesley Young, general counsel of American Debt
23 Exchange and sits on the executive board of TASC, where
24 he serves as the legislative director and he plans,
25 drafts, lobbies and testifies regarding legislation

1 affecting the industry. From 1996 to 2006, he was a
2 senior associate with the law firm Baron & Budd in its
3 asbestos litigation group. He is admitted to practice
4 by the state bar of Texas, and received his bachelor's
5 from Baylor University in 1992, and his law degree from
6 Baylor Law School in 1995.

7 So, as you can see, we have a very distinguished
8 group, and knowledgeable group of speakers. And now I
9 would like to get the discussion started.

10 So, we're talking about advance fees, and kind
11 of a fundamental question I have is how widespread is
12 the practice of charging large advance fees? And what
13 are the fee models used within the industry and does it
14 vary with the type of service, debt relief, debt
15 settlement, debt negotiation, credit counseling? Do the
16 fee models vary depending on the type of organization?

17 Who wants to start us off with sort of a general
18 discussion about how advance fees are prevalent in the
19 industry?

20 Gail?

21 MS. HILLEBRAND: Thank you, good morning, I
22 appreciate the opportunity to be here and appreciate
23 what the Commission is doing in this area.

24 I am going to speak to the fee models that we
25 have seen, or observed, in the debt settlement arena and

1 some of the other fee models and other forms of debt
2 relief.

3 There is a form of advance fee -- I cannot tell
4 you how prevalent they are statistically, but I can tell
5 you how prevalent they are in terms of what the industry
6 has been seeking in state legislatures, both in states
7 where debt settlement is already illegal and in states
8 that have not spoken.

9 There is a fee model that's being actively
10 promoted by the industry, adopted in a couple of states,
11 stalled out in a couple more, last year, where there is
12 a set-up fee, Dr. Breisch says two to four percent, but
13 the bills I have seen in the state laws are four percent
14 and use of a model six percent, due on signing, but
15 commonly spread out over the first -- commonly spread
16 out, not required by law, but spread out over the first
17 three months of the savings, and then deducted directly
18 from the savings -- the savings pool -- fees are
19 going -- payments are going in, and fees are coming out
20 during the first three months.

21 So, two to four percent, Dr. Breisch's study
22 says, but the USOBA model would allow that to be six
23 percent, and there are a couple of models that authorize
24 a four percent upfront, purely upfront fee, but there is
25 an additional form of advance fee in the debt settlement

1 within this model, and that is an acceleration of the
2 remaining fees on a percentage of debt basis. Dr.
3 Breisch's study says 14 to 18 percent, we have seen
4 state laws at 17, 18 and 20 percent.

5 And this is an advance fee. The industry calls
6 it pay-as-you-go, but it's pay-as-you-go even if you
7 don't get there, and it's pay-as-you-go in full over the
8 first half of the contract, and these laws commonly have
9 an additional provision that permits further
10 acceleration beyond that first half if there are offers
11 on half of the accounts.

12 So, if a consumer comes in owing a couple of
13 small credit cards and one big one, and they get offers
14 on the two small accounts, that would, under this fee
15 model, allow further acceleration of the entire
16 percentage fee on the original debt.

17 That's a form of advance fee, even though it is
18 not fully in advance, it is certainly well in advance of
19 results. I am going to pause there, except I do want to
20 say that I think that the advance fee model corresponds
21 to more than the bad apples. There are two different
22 problems we see in debt settlement. One is the sort of
23 traditional bad apple, take the money and run, no
24 services are provided, no benefit, but the other is the
25 signing up of people who cannot benefit, either because

1 they cannot save enough, or because the savings are
2 immediately drained by this front-loaded fee structure,
3 or because their creditors simply won't deal with debt
4 settlement. And that's a deeper problem that also can
5 be addressed by the advance fee ban.

6 MR. WINSTON: Andrew Houser?

7 MR. HOUSSEY: So, I can only speak for the TASC
8 members that I represent, but based on my experience,
9 the vast majority of companies spread fees out over a
10 period of time, typically 18 to 24 months. And that is
11 consistent with the work that's being done. It is not
12 in advance of the work that's being done.

13 To give an example, our company typically
14 doesn't take the first fee until after about a month to
15 six weeks of work has already been done and vested in
16 the company.

17 So, this allows the consumers to pay as they go,
18 and it allows the debt settlement companies to earn fees
19 for the work they are doing. I am not aware of a single
20 company that has ever made a fully contingent fee model
21 work, and the reason for that is simple: There is a lot
22 of work to do in this business. It is a complicated
23 business. It sounds really easy in theory, like losing
24 weight is easy, burn more calories than you consume,
25 debt settlement is easy, just settle debt for 50 cents

1 on the dollar.

2 It is really hard to execute. It takes a lot of
3 people, we have over 500 employees, TASC members have
4 over 10,000 employees. And it takes a lot of processes,
5 investment, technology and infrastructure, and no
6 company has made the contingency fee model work because
7 you cannot make it work, you cannot get consumers
8 through the program and settle debts if you cannot do
9 the work, and you need to get paid to do the work.

10 MR. WINSTON: Jean Noonan?

11 MS. NOONAN: Well, we just disagree that the
12 model does not work. Accord is an organization of
13 companies that are dedicated to making the model work.
14 And we have members who are making the model work.

15 I say we have to agree with Gail's comments
16 about the concern about these state laws, and setting --
17 regulating fees based on the amount of the debt as
18 opposed to the services that are performed. Consumers
19 sign up for debt settlement services because they want
20 their debts settled. Performance is settling the debt.
21 Performance is not marketing, budgeting, or anything
22 else that happens before the debt is settled.

23 To be effective, the Commission needs to do two
24 things, two provisions in this rule to make it
25 effective, and I think we can probably all agree around

1 this table on one objective, and that is that we do not
2 want consumers to be worse off from signing up with the
3 debt settlement company than they were had they not
4 signed up.

5 Those of us in the industry are here committed
6 to helping consumers get out of debt, and to do so as
7 efficiently, as effectively as possible. That's what
8 the debt settlement business strives for. To do it
9 effectively, we have to not take fees until the debt is
10 paid. That's number one. Number two, the amount of our
11 fees should be proportionate to the amount of the
12 consumer's savings. Anything else can leave the
13 consumer worse off than before they contacted the debt
14 settlement company.

15 MR. WINSTON: Jean, if I could follow up on
16 that, are you aware of firms that operate without
17 charging significant advance fees?

18 MS. NOONAN: Yes.

19 MR. WINSTON: And how do they finance their
20 operations?

21 MS. NOONAN: Organizations have to be well
22 capitalized. This is not a business that is well served
23 by poorly capitalized, in-it-for-the-moment or
24 fly-by-night companies. You know, some businesses work
25 fine that way, easy entry in, easy entry out. We saw a

1 lot of those problems with the mortgage brokerage
2 business in the last couple of years. It is an
3 expensive business to operate properly.

4 I agree with the comment that you have a lot of
5 employees, you have a big investment in infrastructure
6 and technology. It is a business that requires a big
7 capital investment. And like a lot of businesses that
8 require that, you have to have the capital to be in it
9 in order to begin working for consumers and accept your
10 fees after the creditors are paid.

11 MR. WINSTON: Yeah, and I want to give everyone
12 a chance, I see there are a lot of people who want to
13 talk, but if I could ask everyone to focus specifically
14 on this issue of can a legitimate debt relief business
15 function without charging an advance fee, or do they
16 need a certain amount of money up front before they can
17 provide their services?

18 So, let's turn to Wesley.

19 MR. YOUNG: Well, Jean was mentioning in her
20 comments, it's an expensive business to run.
21 Absolutely, it is. Our members have looked at the
22 staffing of a couple of these decent sized credit
23 counseling company and debt settlement company and the
24 number of staff that a debt settlement company hires to
25 manage its clients is one staff person for every 85

1 clients, approximately. For credit counseling, the
2 numbers approached one staff person for every thousand
3 clients.

4 So, there's a significant amount of resources
5 that must be spent on employees and all the things that
6 come with employees, benefits, health insurance, 401(k)s
7 and things like that. So, it's a very expensive
8 business to run, and the companies need the fees to
9 provide the ongoing services to get to where you want to
10 be. I mean, I think our paper, our TASC paper shows
11 that we provide significant benefits to the consumers,
12 but in order to get to that point, that's a lot of work.

13 MR. WINSTON: Wesley, if I could just follow up
14 on that, to what extent are these costs that you refer
15 to that need to be paid through the advance fees are
16 costs that go correctly to the service being provided
17 versus marketing and client generation?

18 MR. YOUNG: Very approximately, the costs in
19 marketing were approximated between 15 and 25 percent of
20 the total cost. I think that was in Nationwide Support
21 Services paper.

22 MR. WINSTON: And there's empirical data that
23 shows that or is this an estimate?

24 MR. YOUNG: It was a study done by themselves.

25 MR. WINSTON: Okay.

1 MR. YOUNG: On their own costs.

2 MR. WINSTON: Okay. Michael Bovee?

3 MR. BOVEE: To my knowledge, there's about three
4 or four, and now perhaps another one through public
5 commentary, leading up to today, that provide full
6 settlement services without charging any kind of fee.
7 We're kind of a hybrid, and when we started out, before
8 we became Consumer Recovery Network, we were DCA, and
9 for 18 months, we charged no fee, absolutely none, zero,
10 and it was not a success. And we had some costs
11 outlaid, we sent books out, education, that's our
12 format, is consumer education, and we ran multi-six
13 figures in uncollected fees, as a result.

14 No, we did not use escrow funds, so that was
15 kind of a -- a handicap for being able to access those
16 fees as settlements were done, but we launched further
17 into our consumer educational focus and became Consumer
18 Recovery Network and we have immense success working in
19 the fashion that we do providing education, encouraging
20 consumers to do as much if not all of the settlements on
21 their own, and thereby charging no "contingent fees" for
22 direct settlement services.

23 When we do perform those services, we do charge
24 a fee, and it's based on success after the creditor is
25 funded, and often times there's terms associated with

1 the offers made by banks and their assignees. As a
2 result of that, sometimes it's six months, 90 days from
3 the actual settlement, and the final funding of it split
4 into three payments.

5 Before we would realize a fee, and then often
6 times, again, we find that the next offer is on the
7 table, and if our goal is to get the consumer out of
8 debt as quickly as possible and avoid litigation and all
9 of the knock-on effects of aggressive collection
10 tactics, we do not collect our fees, as that would
11 further lose the strategy and the focus being getting
12 the consumer out of debt. We forego the fee to the
13 degree we have got a couple of clients right now that
14 are done, they've graduated from our program, they've
15 settled, sometimes as much as \$150,000 worth of debt all
16 the way down to \$15,000 worth of debt. We never
17 collected the contingency fee and now we're on a payment
18 plan with them.

19 So, that's our goal, and we stay focused, but I
20 can tell you this, we would not be able to get there
21 were it not for our education and our focus on providing
22 unmatched education, focusing consumers' attention on
23 their ability to settle, and it is that cost outlay, it
24 is that funding, that membership arrangement, that helps
25 us break even in states where we cannot charge a

1 contingency fee.

2 We do not make a profit, per se, but we do
3 deliver full settlement services, just at cost, for all
4 intents and purposes. And my position on this is it
5 would be next to impossible to deliver the degree of
6 adequate services that a consumer, every measure of
7 stress and emotion from collection calls, from family,
8 from anything can upset the apple cart. We can get
9 three phone calls in a day, we can get three phone calls
10 in a week, and then some consumers we work with are
11 sophisticated enough that we hear from them once every
12 two months. So, it's a mix of everything in between and
13 it's the consumers that need the most attention that
14 deserve the best attention and it should not be somebody
15 who is just answering phones and has little to no
16 background or history in working with consumers.

17 That's an expensive cost. And finding advocates
18 that populate the specialists that work with our
19 members, needle in a haystack, finding people that are
20 motivated to help people and not profit, but they still
21 have bills to pay.

22 So, my position is while there are a couple of
23 companies, and I would suggest that Consumer Recovery
24 Network is one of them, although something of a hybrid,
25 it's -- it would be next to impossible to defer or

1 defray those costs, waiting up until five months before
2 the first settlement is available.

3 A lot of the public commentary that's been
4 submitted up to today suggests that there's no way a
5 company can survive for two or three years. I do not
6 think that was the recommendation. I read it to say, I
7 believe it was phrased so that at each time each
8 settlement is done, you can fund yourself. That's
9 doable, for a well capitalized company, because we're
10 talking five months. That's all we're talking before
11 you reach that first settlement. So, the consumer
12 success.

13 And then one other thing is most of my concern,
14 leading up to last year, even, and my criticism to the
15 industry is the sales process. It's the high
16 commissions. I am not -- 25 percent for sales driven
17 would be perhaps applicable to a company who does no
18 outside referrals, does their own advertising, runs
19 their own ads, radio, television, newspaper, but for
20 companies that are taking referrals from outside sales
21 companies, which we tried to do, last year, and it was
22 an abysmal failure, those companies wouldn't get it from
23 us, but prior to working with us, they were referring to
24 Hess Kennedy, and receiving much larger than 25 percent
25 finders fee, or commission. We were a pitstop, and then

1 they went on to Allegro.

2 So, these outside sales companies are going to
3 look for the dollar, they're going to look for the high
4 commissions. The internal companies in this industry
5 that are doing good work that manage and control their
6 own sales team typically, you do not find problems and a
7 massive amount of complaints with those companies.

8 MR. WINSTON: Thanks. Derek Witte, if you could
9 focus on the question of capitalization, and what I am
10 not clear about is what makes this industry different
11 from lots of industries where you do not pay until the
12 services are fully provided? If I go into my doctor's
13 office and have a procedure done, I do not pay up front,
14 I pay when it's done, and obviously there are a lot of
15 industries where that's the case. Why can't that be the
16 case for this industry?

17 MR. WITTE: Well, I do not think it's that
18 simple, but we do agree with you that you should pay for
19 what you get as you get it. Where we disagree is that
20 it's our position Credit Solutions and other members of
21 industry understand that that's what we're doing and
22 what we advocate. We start working for the consumers on
23 the first day.

24 One of the things that we could share with the
25 FTC in our submission is the number of offers that we

1 get for our customers, and the data set was all of the
2 people in the past three years who were customers of
3 CSA. And in the first month, we are able to get 56
4 percent of the people one offer and 28 percent of the
5 people five or more offers, just in the first month.
6 And I think everyone can agree that's pretty remarkable
7 and sort of stands against what was in the NPRM that no
8 work is being done at the beginning.

9 So, we're doing work for the beginning
10 advocating with the credit card companies. We're also
11 fielding these calls, and I agree with Michael, part of
12 our function is hand-holding, and I think the TASC paper
13 said that, too. We cannot stop the creditor calls, we
14 cannot. But we do field the calls with people who are
15 well trained, through a series of certifications, to
16 provide the other support on a day-to-day basis for the
17 people who are going through this, and so these are the
18 things that are part of our performance.

19 It's not the end result, it's not the goal, but
20 that is what we're saying you need to pay for as you go.
21 And my concern is, and Credit Solutions' concern is, if
22 we are asked to have a fee model that only allows us to
23 be compensated upon settlement, that is not what's best
24 for protecting consumers.

25 Not only do we know, according to the TASC

1 survey, or I am sorry, the USOBA survey, that 84 percent
2 of their members who responded to that believed they
3 would go out of business, if they had to have that fee
4 model, but we see an even bigger problem. I do not know
5 that we could stay in, because what would happen is the
6 consumers who stay in longer, and who do not cancel, and
7 we can talk about many of the very legitimate reasons to
8 cancel, would end up subsidizing the fees for the people
9 who take those day-to-day services from day one, who we
10 field their calls, we call the credit card companies on
11 their behalf, we invest in resources to protect them,
12 but then we cannot collect from them, so who pays?

13 And, so, what we would see, it is not a
14 capitalization problem, it is that the consumer is not
15 best served because the fees would go up. And what I
16 think is remarkable, although I agree with Jean that in
17 a perfect world, we could have this system, we're not in
18 a perfect world, people will cancel, and the end result
19 is the consumers who stay in longer, settle more
20 accounts, save the way they should, foot the bill.

21 If you look at the FCS paper that we were
22 instructed to look at as one of the exemplars to prepare
23 for today, there is something missing. How high are
24 their fees? Our fees do not exceed 15 percent. And,
25 frankly, we are working to be more and more efficient,

1 and I hope we can do better than that. But the only way
2 to be the best independent consumer advocate and protect
3 all our consumers is to have a pay-as-you-go system
4 where everyone we are investing in resources pays for
5 what they are getting.

6 MR. WINSTON: Thank you. Bob Hunt?

7 MR. HUNT: I always have to start with the
8 disclaimer, these are my views, not those of the Federal
9 Reserve Bank or the Federal Reserve System. Just an
10 interesting observation. We have really been talking
11 about working capital in this industry, and in any
12 industry, there are a variety of sources of working
13 capital. We can have a long conversation about the flow
14 of work that gets you to a settlement, and then the
15 settlement, but as I listen to this, I think about doing
16 a home improvement project, at the end of the day, I
17 want that thing finished and I backload my contract with
18 my builder so that that happens. But my builder also
19 needs working capital as well.

20 The difference is that I am not a credit and
21 liquidity constrained consumer where I am essentially
22 loaning my funds at an opportunity cost of 25 to 30
23 percent a year. And, so, we have to ask ourselves
24 whether the way that we are funding these activities are
25 being funded from the lowest cost provider of those

1 funds. I think that that should be part of that
2 conversation.

3 MR. WINSTON: Mark Guimond?

4 MR. GUIMOND: I think I need to throw in a
5 little different twist, too, on the credit counseling
6 model versus just the debt settlement model. Credit
7 counseling on the front-end fees is highly regulated by
8 the states, and if you see a large advance fee for
9 credit counseling, it's an anomaly, it's not -- it's
10 usually not -- it would not be a licensed or registered
11 entity, it's just something that's out there that's a
12 bad apple.

13 One of the interesting things in credit
14 counseling is credit counseling does receive continuous
15 ongoing monthly funding. There is a nominal start-up
16 fee but continuous funding that goes on throughout the
17 preparation of a DMP. So, an advance fee is not
18 necessarily required.

19 One of the things I would like to note is I
20 think the impact of the advance fee ban on the
21 for-profit debt settlement industry will be very bad. I
22 think it's going to put most of the industry out of
23 business, and I am hoping that the Commission's intent
24 is not to fill this void with nonprofit credit
25 counseling, because I am going to quote Jean, I cannot

1 see Jean down there, but hi, as she said, the debt
2 settlement is expensive to operate, has a big capital
3 investment and is investment heavy, and if the
4 Commission desires to throw this business or this block
5 of consumers over to the nonprofit tax-exempt world, I
6 do not know how those particular statements from Jean
7 are going to be met by these nonprofit charitable
8 entities.

9 So, I am hoping that the consequence of this,
10 that is not an unintended consequence in that the
11 nonprofit world is not going to be able to fill that
12 void.

13 MR. WINSTON: John Ansbach, if I can ask you, to
14 the extent that the fees are front loaded, and you have
15 somebody who is dropping out of the program after three
16 months, five months, seven months, and have paid in
17 quite a lot of the fee, do you think it's appropriate,
18 fair to the consumer that they forfeit all that money?
19 Do you think that the services that are being performed
20 for that person who has dropped out before any
21 settlement has taken place, are those fees that they
22 have paid commensurate with the services that have been
23 performed?

24 MR. ANSBACH: Frankly, it's an excellent
25 question, and to understand the answer to the question,

1 you have to get to what services are being provided.
2 And with all due respect to Jean down there on the end,
3 I have not worked at the FTC before, but I have worked
4 at a debt settlement company, and maybe I am not the
5 best source on this issue, but if you asked 700
6 employees who do this work every day, 75 percent of
7 whom, unlike the people at this table, are on the front
8 lines talking to consumers, at least once a day, if you
9 asked them what they do, what is the service that they
10 provide, in fact what is the primary service that they
11 provide, you look at the survey results, and they will
12 tell you, 65 percent of those people said that the
13 primary service was something other than the settlement
14 of the debts.

15 All due respect, Jean, you saying that
16 performance is the only -- performance is settling the
17 debt, nothing else is performance, people that do this
18 work for a living will tell you that it is financial
19 literacy and education, it is how to deal with creditor
20 harassment or threats, it is hand-holding and emotional
21 support. Coincidentally, is hand-holding and emotional
22 support something valuable? Forty-seven percent of the
23 people that responded to this survey said that suicide
24 was mentioned in the debt settlement process in terms of
25 dealing with harassing creditors. Hand-holding,

1 emotional support, program coaching, budgeting support.

2 To understand what is charged in this model, you
3 must understand the service that's being provided. And
4 65 percent of people that do this for a living will tell
5 you it's not settling debt, that is not the primary
6 service. It is all of the things that have happened
7 before you ever get to that first settlement. And
8 Michael's comment was that that was about five months in
9 with Michael's program, our data in the folks that I
10 have talked to, it seems to indicate it's closer to 12
11 months.

12 So, the question becomes this, because you have
13 a number of questions here in the last 25 minutes on
14 this issue, but you do ask, you said, can a legitimate
15 debt relief option provider function without advance
16 fees? And if you account for all of the things that
17 these people do, that these companies do to help
18 consumers during this time period, the answer by 84
19 percent of our members is no. In fact, 84 percent of
20 our members will tell you that if this -- you call it an
21 advance fee ban, if this passes, they will fail. And 95
22 percent of them will not only fail, but 95 percent said
23 they would lay people off.

24 So, if you're looking to understand the impact
25 of an "advance fee ban," and you asked are large advance

1 fees charged, the vast majority of our members operate
2 under the half life of the program, which, Gail, you
3 said it was promoted by the industry, you failed to
4 mention it's not the industry's bill, the UDMSA is not
5 the industry's bill. We back the UDMSA. It is promoted
6 by NCCUSL, the Uniform Law Commission.

7 So, this concept that you can operate a business
8 for a year or more without revenue, I do not have a
9 Ph.D. in economics, but that seems entirely implausible
10 to me. And you might be able to do it like Jean's
11 client, you may be able to do it if you do not provide
12 any services, but how does that possibly help the
13 consumer, to have a limited service provider fill this
14 space? That absolutely cannot be the case, it cannot be
15 the Commission's intent with this rule.

16 MR. WINSTON: Let me just ask you, and I
17 apologize if I missed this, you refer to this survey
18 where 65 percent said that the primary service they
19 received was something other than --

20 MR. ANSBACH: Settlement of the debt.

21 MR. WINSTON: -- settlement of the debt. This
22 is a survey of who?

23 MR. ANSBACH: At the time that we took the
24 numbers, and there have been more since then, but 700
25 employees of debt settlement companies who help

1 consumers every day. These are the people who do this
2 work for a living.

3 MR. WINSTON: But this is not a survey of the
4 consumers themselves, right?

5 MR. ANSBACH: It's the people who help the
6 consumers.

7 MR. WINSTON: Are you aware of any surveys of
8 what consumers actually perceive to be the services that
9 they're receiving?

10 MR. ANSBACH: Actually, the best evidence, I
11 think to this point, and certainly with this group,
12 would be consumer testimonials that have been received,
13 which if I have read all of them correctly, run about 40
14 to 1 in support of the services that are being provided
15 to those consumers.

16 MR. WINSTON: Johnson Tyler?

17 MR. TYLER: Yeah, I have a response. People go
18 to debt settlement companies because they're desperate.
19 They're not looking for hand-holding, they're looking
20 for a solution to their problem. The fact that all of
21 the capital that -- the expenses that the debt
22 settlement industry needs is due to hand-holding.

23 Well, hand-holding doesn't get them anywhere.
24 They need results. And the eight clients that I have
25 helped, if you look at the fee structure and how it

1 strips the escrow account, they always end up with less
2 money. Whether they're in there for five months,
3 whether they're in there for 24 months. And the fee
4 structure is such that whatever time you look at it,
5 they're paying \$500 a month, if they're paying \$600 a
6 month, if they're paying \$300 a month, the majority of
7 that monthly payment is going to fees, and they do not
8 end up with anything.

9 The question is how can you make this business
10 model work? Well, we need to learn how to screen people
11 who could benefit from it, and that's where the problem
12 is with the debt settlement fee structure. It promotes
13 people, it promotes businesses to take all comers.

14 I have a client who is on SSI. SSI is a
15 need-based program, it's a welfare program. You have no
16 assets. You cannot have more than \$2,000 in assets to
17 qualify for it. It pays \$700 a month. She had \$30,000
18 in credit card debt. How is she possibly going to get a
19 debt settlement? That person should never have been
20 signed up for debt settlement. To the extent that that
21 would become a loss to the company, well, the company,
22 the reason they're taking that client is because the
23 fees allow them to make a profit off of it. If they're
24 going to provide a service, they need to screen clients
25 who would benefit from it. And frankly, I've never run

1 across someone who could benefit from it. Anyone who
2 could benefit from a debt settlement company could
3 benefit from a traditional debt negotiation company.
4 Because they just do not have enough money. They do not
5 have enough money to create that mass that's going to
6 enable them to settle debts.

7 One last point I want to make is the idea that
8 you get offers that you're providing value. I just do
9 not think it's true. I had a client who got three
10 offers. She had no money in the escrow account. She
11 had no money to pay the offer. The offer was for \$4,000
12 on a \$10,000 debt. How is she going to come up with
13 \$4,000? She didn't have any escrowed money. So that a
14 lot of the empirical evidence that goes towards trying
15 to show the value that's received, I think is a losing
16 proposition.

17 MR. WINSTON: I just want to remind everybody to
18 please speak into the microphone, otherwise it's not
19 picked up on the web cast. I am sure you all want to be
20 heard. So, it sounds like we have a difference of
21 opinion. Surprisingly.

22 (Laughter.)

23 MR. WINSTON: On this basic question of what
24 services are being provided and whether they are
25 commensurate in some sense with the fees that are being

1 paid up front. But that's useful to know.

2 Let's try Jean McNamara, could you comment?

3 MS. McNAMARA: Thank you. I want to give you a
4 perspective from the not-for-profit credit counseling
5 world. Under IRS 501(q), we are not able to charge a
6 client fee because of a consumer's inability to pay that
7 fee, or because of their unwillingness to participate in
8 a debt management program.

9 When a consumer comes to us, we do an assessment
10 of their situation, we review what their income is, what
11 their expenses are, and what possible solutions are for
12 them. We spend about an hour doing that. We prepare a
13 specialized budget for them. They are given an action
14 plan, and it is up to them whether or not they want to
15 establish a debt management program, if that's
16 appropriate.

17 In Michigan, for example, we are unable to
18 charge the client a fee until we have 51 percent of the
19 creditors who agree with the program and 51 percent
20 dollar amount of the debt that is owed. Our fees are
21 highly regulated, and the maximum fee that we charge on
22 a monthly basis, and this is common within members of
23 the National Foundation for Credit Counseling, the
24 maximum fee we charge is \$50. We charge a nominal
25 set-up fee, but again, those fees, we cannot take from

1 the consumer until we actually have cooperation from the
2 creditors.

3 We have approximately one employee, one and a
4 half, to every 200 clients that we work with. They take
5 ongoing calls from those consumers, they teach them how
6 to budget, they work with their creditors and they
7 disburse money to those creditors.

8 The consumer has a right to cancel the agreement
9 they have with us at any point in time, and they are not
10 charged any more fees. We do not get fees based on what
11 work we may do in the future. So, it's on a
12 month-to-month basis.

13 MR. WINSTON: Thank you, that's very
14 interesting. And I would ask people to focus on this
15 issue as well: Is there a difference between the amount
16 of work that is necessary to be performed by a credit
17 counseling outfit versus a debt settlement outfit, such
18 that the debt settlement outfit needs these large
19 advance fees to fund operations, but apparently the
20 credit counselors do not. So, what is the difference, I
21 guess? Let's try somebody who hasn't spoken yet.
22 Norman, Norman Googel?

23 MR. GOOGEL: I am afraid I've had my mind
24 focused on the preceding topic, but I -- what I want to
25 address and what I observed here today and have observed

1 over the years is that there is a basic tension between
2 the fact that the debt settlement industry, and I guess
3 to an extent the nonprofit credit counseling industry,
4 also, is trying to find a way to make a living, and in
5 some cases, make gigantic profits from a group of
6 consumers who are so upside down in debt that it looks
7 like up to them.

8 Now, how can you do that? Obviously, although
9 some debt settlement companies have come and gone, many
10 have been highly, highly profitable. They are spending
11 lots of money on lobbying, on marketing. Where is this
12 money coming from? It is coming from the people who are
13 least able to afford it.

14 And in order to make that happen, you have got
15 to do things that are not serving the consumers. And I
16 think the mission of the regulatory agencies, including
17 the Federal Trade Commission, is to protect consumers,
18 not to protect the industry.

19 Now, there's no intent to be unfair to the
20 industry, but what has happened is the way things have
21 gone now, with the advance fees, it is basically
22 shifting the entire risk of a very risky approach to
23 helping people with debts to the consumers. And that
24 has not worked well for the consumers.

25 And no doubt, many debt settlement companies do

1 settle accounts, generally not all of them, not as much
2 as they should, and certainly, not as much -- not
3 something that justifies not only the high fees that are
4 charged, but the fact that the fees are charged in
5 advance. And the focus should not be on -- in looking
6 at advance fees, it shouldn't be about, well, if we
7 cannot charge advance fees, then we won't -- then the
8 industry will not be able to survive.

9 Well, maybe that is true. If that is true, then
10 maybe you have to question the legitimacy of the
11 industry, or just question the entire approach.

12 If there is validity to the concept of telling
13 consumers to stop paying your debts, and there is
14 legitimacy to that, and I have advised people to stop
15 paying their debts over the last 30 years, because they
16 didn't have any money left, and they were paying credit
17 card debts and letting their house payments go. So, I
18 have advised them of that as a lawyer. But when I do
19 that as a lawyer, I have evaluated all their
20 circumstances and in some circumstances, I say, well, if
21 you get sued on this claim, you are on your own, because
22 you do not have any defenses.

23 But on the other hand, if you get sued on this
24 other claim, I am going to defend it, or maybe file
25 counterclaims based upon abusive debt collection

1 practices. But in the debt settlement industry,
2 consumers are not getting that.

3 And I do just want to make one brief comment
4 about hand-holding, and I agreed with the gentleman down
5 there, that hand-holding is not what the people want,
6 but I will say that those consumers who have sought
7 hand-holding, in our experience, once the debt
8 settlement companies have gotten their fees and the
9 energy and focus has been on signing people up and
10 getting the fees, later on when they might need some
11 hand-holding, consumers have complained that they cannot
12 reach anybody. So, they call us. We do the
13 hand-holding. Or they contact legal aid lawyers and
14 they do the hand-holding. I do not see the hand-holding
15 going on.

16 So, we certainly do not accept the idea that
17 large expenses are justified for hand-holding or other
18 types of activities. Basically the service, the concept
19 of debt settlement could really be done as a lean, mean,
20 fighting machine, and it's not necessary to spend tons
21 of money on marketing or lobbying, just do the job that
22 people need, and maybe you will not get rich doing it,
23 but you can have a viable business without exploiting
24 the consumers who have the least money.

25 You cannot finance this industry on the backs of

1 people who are totally drowning in debt. There has to
2 be a better way to do it, and the risk has to be borne
3 by the company, and if it doesn't have the capital or
4 competency to bear the risk, then they should not be in
5 the business.

6 MR. WINSTON: Thank you. And if I could just
7 take a moment, I neglected to introduce the staff from
8 the FTC who have put this proposed rule together, and is
9 going to be making a recommendation on a final rule. On
10 my left is Allison Brown, and my right Evan Zullow.
11 Behind me, we have Keith Anderson from our Bureau of
12 Economics, Katie Harrington McBride and Stephanie
13 Rosenthal. So, these are the folks who you can either
14 thank, or blame.

15 (Laughter.)

16 MR. WINSTON: Andrew Housser, could you address
17 this issue about the difference between credit
18 counseling where apparently the services they perform do
19 not require a big upfront payments on debt settlement?

20 MR. HOUSSEER: Obviously I am here representing
21 our industry, so I am going to have strong feelings
22 about this. But I think it's important to recognize
23 that a lot of our critics have their self interest in
24 mind and actually have a lot to benefit by having our
25 industry removed from the competitive landscape. In

1 particular the nonprofit credit counselors. It's a
2 service that is valuable to a certain segment of the
3 population, the same way that debt settlement is, but
4 debt settlement is fundamentally a much more labor
5 intensive business than credit counseling. It's just a
6 fact.

7 Credit counseling is primarily an automated
8 bill-paying service set up up front by the credit
9 counselor with pre-arranged agreements with the credit
10 card companies to lower interest rates. Again, a
11 valuable service for consumers who can afford a DMP,
12 which is significantly more expensive and longer than a
13 debt settlement program.

14 Debt settlement is not a pre-arranged agreement.
15 It is negotiation. And it is hand-holding. Everybody
16 who says hand-holding is not valuable. Sure, the
17 outcome is not hand-holding, but you cannot get to the
18 outcome if you do not hold their hands. You cannot.
19 Consumers cannot. They need you to marshal them through
20 the program. And that hand-holding and that negotiation
21 is, as Wesley mentioned, over ten times as labor
22 intensive based on our survey of credit counseling
23 companies and debt settlement companies.

24 And a lot of the criticism, I think if you think
25 about it, the financial crisis we're in, one valuable

1 lesson is if you use bad data and you use bad analysis,
2 you're going to make a bad decision. And I think every
3 criticism that we have heard today is bad data and bad
4 analysis. We are looking at a couple of enforcement
5 actions that are not representative of our industry. We
6 are looking at eight anecdotes, which, not to minimize
7 those, every one of those is serious and they need to be
8 addressed, but those are eight anecdotes. We have the
9 data.

10 TASC is on track to settle a billion dollars of
11 debt this year. Call me provincial, but I think even by
12 Washington, D.C. standards, that is a lot of money. A
13 billion dollars. 200,000 accounts TASC members are
14 going to settle for consumers.

15 So, look at the real data. And why bad
16 analysis? Because we're looking at every study that I
17 have looked at that quotes a graduation rate of one
18 percent, you're looking at a consumer population that's
19 been enrolled for a year, six months, two years. How
20 can you graduate from a three-year program if you've
21 only been enrolled one year? It's pretty -- it doesn't
22 take a Ph.D. to figure that out.

23 So, what did we do at TASC? We looked at, okay,
24 it takes three years on average to graduate, let's look
25 at a pool of consumers that signed agreements three or

1 more years ago.

2 MR. WINSTON: Not to cut you off, but we're
3 going to address that a little bit later. I do want to
4 hear from Jane McNamara about this specific issue of
5 credit counseling versus debt settlement, and what the
6 differences are in terms of up-front expenses.

7 MS. McNAMARA: There are many similarities, and
8 we are not opposed to a debt settlement type product, by
9 any means. In fact, a task force was put together with
10 the Association of Independent Credit Counseling
11 Agencies, as well as National Foundation For Credit
12 Counseling organizations, and the large credit card
13 grantors, to actually create a less than full balance
14 product that would be acceptable to not only the
15 financial institutions, but the regulators as well.
16 Chase right now is in the process of piloting such a
17 program with credit counseling organizations.

18 We spend a tremendous amount of time, ten to 15
19 hours, establishing a debt management program for an
20 individual. It is not a bill-paying service, because
21 there are ongoing reviews with that consumer with regard
22 to their situation, are they following their home
23 budget. We're also teaching them to manage money so
24 that they do not get into trouble in the future. Many
25 similarities, no doubt.

1 MR. WINSTON: Let me move to a related topic. I
2 know everyone wants to weigh in on this issue, but I am
3 mindful of the time. Obviously, there has been a lot of
4 debate about the prevalence of unfair, deceptive and
5 abusive conduct in the debt relief industry, and whether
6 there's at least a substantial part of the industry that
7 is providing valuable services to consumers commensurate
8 with what they charge.

9 In the comment period, we received at least two
10 studies that bear on this, the studies from TASC, and
11 the study from a Professor Breisch, I believe. What do
12 people think about these studies on the prevalence of
13 deceptive or unfair conduct? Are they methodologically
14 sound, do they provide us with any answers to this
15 question? Should we be relying on these studies?

16 Let's start with Mark.

17 MR. GUIMOND: I have a little different twist on
18 it. There was a study, we did a FOIA request of the FTC
19 consumer complaints that were conducted against debt
20 relief agencies in the 2008-2009 period, and taking the
21 2008 data, there were 7,308 complaints filed by
22 consumers against debt relief agencies. We found that
23 over half the complaints within that data pool were
24 against creditors themselves.

25 So, I think if you're looking at the consumer

1 complaint data, it needs to be matched up with the
2 industry data as well, in order to put that out as an
3 observation, we did file comments, our Excel file on the
4 data analysis did not load, I've spoken with counsel and
5 they will be providing that later on to everyone, and if
6 you look at the complaints within the FTC, for the
7 unfair deceptive trade practices that are alleged, I
8 mean, you have 464 complaints that have no designation
9 at all as to company name or problem. Unable to make an
10 identification to a company name, there's a hundred
11 HSBC, a creditor, has 1,036 complaints out of 7,308.

12 So, I think if we are looking at numbers and
13 statistics, I would like everybody to review that in
14 comparison to industry data as well to find whether
15 those problems were with not only the debt settlement
16 folks, but with the credit counseling, because I do not
17 think it's as big as you're seeing.

18 MR. WINSTON: Let me just give a little more
19 detail on this. As I read the TASC study, which was
20 characterized by the author of the study as preliminary,
21 and I think at this point we do not yet have the sort of
22 underlying methodology, but what it found was that 34
23 percent of the clients of these companies substantially
24 completed their plans or were still saving, meaning 66
25 percent dropped out.

1 Over 70 percent of the debts enrolled in the
2 programs that were still active had been settled, but
3 again, this did not account for dropouts. That the
4 aggregate debt reduction in settlements was twice what
5 the fees were. So, that was a benefit.

6 Again, what can we draw from this study?

7 Gail?

8 MS. HILLEBRAND: I would like to comment on the
9 TASC study, and also note, Dr. Weinstein's paper, which
10 was not data heavy, did have a point that was surprising
11 to me, on page 6, this is the USOBA study, he talks
12 about the sign-up process and contracting process
13 occurring first, and the consumer being told, after
14 signing the contract, what the monthly payment would be.
15 And that's a piece of evidence I had not seen before.

16 Dr. Breisch's study is very upfront about the
17 limits of data. One company surveyed, there's no
18 information about the fee structure for that company,
19 but he documented a 60 percent cancellation rate for
20 that company with a median cancellation time of five to
21 six months. Consumers dropping out fairly soon after
22 the time period at which they would have paid a pretty
23 substantial set-up fee under the prevalent so-called
24 flat, but truly advance, fee model in the industry.

25 And then Dr. Breisch is pretty clear that he

1 doesn't tell us what happened to all of the other 40
2 percent. Instead he tells us what happened to the
3 portion of that other 40 percent who received either
4 offers or settlements. But we do not know if that was
5 10 percent of that 40 percent, one out of four or two
6 out of four or some other number.

7 But the TASC study has some very interesting
8 numbers on what happened to the people who dropped out,
9 that I think is helpful to look at, and then I want to
10 comment on the point you raised about the 25 percent.

11 TASC says that \$101.5 million in debt was
12 settled, and those were from people who still had at
13 least 25 percent of their debt left. And then it says
14 that those folks paid \$55.6 million in fees.

15 MR. HOUSSEY: That's all people that dropped
16 out, regardless of how much debt they had left?

17 MS. HILLEBRAND: Right, these are people who
18 dropped out, they had some debt settled, \$105 million,
19 and they paid \$55 million in fees. If we add into that
20 the amount that those consumers must have paid in the
21 settlements, we get at the TASC rate, which is on the
22 next page of 45, they say 45 percent for that same year,
23 2008, those consumers would have paid \$47.295 million,
24 \$47.3 million.

25 So, these consumers who had \$105 million in debt

1 settled would have paid \$47.3 million for the
2 settlements themselves and \$55.6 million in fees, in
3 other words their total fiscal obligation on dropping
4 out would have been \$102.9 million on settled debt of
5 \$105 million. In other words, they saved two cents on
6 the dollar.

7 So, to say people dropped out and got benefit,
8 without looking at the combination of the fees paid, the
9 amount paid in settlement, and that doesn't even account
10 for the amount by which the remaining unsettled debt
11 remains owed and has grown, I think is methodologically
12 flawed. And I thought that was a valuable and useful
13 piece of information about what happens to people who
14 drop out. And that is new information.

15 There are, of course, other dropout numbers, the
16 Colorado Attorney General number, certainly for people
17 who signed up in '08, some of those signed up recently,
18 some of those since they were ongoing customers in '08,
19 probably reflected a larger group of people. They found
20 less than one percent of -- it's a snapshot, it's not a
21 history of the customer relationship. Less than one
22 percent of consumers in debt settlement of the annual
23 reports in Colorado had all of their debts settled in
24 '08. Now, some of those signed up last month, some have
25 been on for three years or longer, but one percent is

1 not a good indication that we are going to get there for
2 100 percent of customers.

3 And finally I would note on the TASC report,
4 that 34 percent that they cite as completed or active,
5 almost 10 percent of those 9.8 percent were still
6 active, and that TASC sample was only people who had
7 been in debt counseling for at least three years.

8 So, after three years, the TASC numbers show us
9 that almost 10 percent were still trying to get rid of
10 all their debt, that almost 25 percent had completed
11 under a definition of getting rid of between 75 and 100
12 percent of their debt. After three years, only a
13 quarter of the customers had gotten what we think people
14 sign up for debt relief for, which is to get out of
15 debt, to get rid of their debt, to start over.
16 Certainly when things are advertised as an alternative
17 to other methods of starting over, the implication is
18 created. I found those numbers a little shocking, even
19 though we do not know a lot about the methodology and we
20 will talk about that later, but that suggests to me that
21 consumers are not getting what they expected to get, if
22 only 25 percent are even getting close.

23 MR. WINSTON: Thank you. Wesley Young?

24 MR. YOUNG: Yeah, and I will address Gail's
25 comments directly, but I think there is a glaring hole

1 in our prior discussion about credit counseling versus
2 debt settlement and that is that we do not receive a
3 fair share from the creditors. And I understand that
4 the fee, they are saying that it's not what the consumer
5 is paying, but that fair share is taken out of the
6 consumer's payment to the -- and given to the provider.
7 And if you follow Johnson's comments about financial
8 motivation, I mean, the credit counseling in a sense has
9 a motivation to make that monthly payment as large as
10 possible, because they receive a percentage of that
11 payment. So, I wanted to point that out.

12 Addressing Gail's comments on the TASC data, one
13 thing that I think -- it's hard to compare the benefits
14 of -- which I think are significant for debt settlement,
15 the benefits of debt settlement and the benefits of
16 other debt relief options, because with debt settlement,
17 I think what's left out of the equation often is the
18 fact that consumers normally pay interest, in any other
19 debt relief option that they have. Whether it be making
20 minimum payments, or going through the credit counseling
21 route, where they pay between 13 and 16 percent interest
22 per annum, on the payback of their debt.

23 The terminated clients, the numbers that Gail
24 used, if two years after I enroll in a program, and I
25 have settled all my debt, but I paid what I owed, when I

1 enrolled, and I have not incurred basically any
2 interest. That's still a big consumer benefit.

3 So, I think that you need to look at the debt
4 settlement benefits in light of the fact that a lot of
5 times interest is excluded.

6 With Colorado, those numbers, obviously, I think
7 it's a problem with a lot of the data that you see out
8 there, including, I think, data that the FTC has relied
9 on, in that the pool of consumers looked at have not
10 really been given an opportunity to complete the
11 program. And that's why TASC's pool, and this goes
12 somewhat to the methodology, only includes people who
13 have been in for three years. And I think that actually
14 puts our data at a disadvantage, because I think if you
15 look at, for instance, the settlement rates, the
16 settlement rates have been going down. We have been
17 able to save our consumers more money as we have been
18 going.

19 So, the complication that a consumer who enrolls
20 today is more likely to succeed through the program
21 because we have been improving in our services than a
22 consumer that enrolled three years ago. But to look at
23 the limited pool of consumers who have had a fair chance
24 to actually do something by enrolling in the debt
25 settlement program, that's why we limit it to the

1 three-year pool, to people who have been enrolled for
2 three years.

3 And of the 10 percent of people that are still
4 active, I do not think it's fair to exclude them,
5 because of those 10 percent, they have settled 70
6 percent of their debt, so they are well on their way to
7 moving on towards succeeding in the program.

8 Out of the 35 percent of folks that have
9 completed the program, our data shows that that's for
10 consumers who settled 75 percent or more of their debt,
11 but 80 percent of those folks actually settled 100
12 percent of their debt. So that this percentage of
13 people who didn't get to the hundred percent point is
14 pretty small.

15 And then, I understand Gail's comment about the
16 percentage, that this 35 percent is a low completion
17 number, but it is not when you look at the debt relief
18 industry as a whole. When you look at Chapter 13
19 bankruptcy, the U. S. Trustee's office reported that
20 they have a 33 percent completion rate. The NFCC has
21 reported that nonprofit credit counseling has between a
22 21 to 26 percent completion rate.

23 So, when you compare the debt settlement numbers
24 to those other options that consumers have, the debt
25 settlement numbers look really good.

1 MR. WINSTON: Let's hear from the economist, Bob
2 Hunt?

3 MR. HUNT: Getting back to this question about
4 the value of debt settlement relative to the
5 alternatives that the consumer has available, I'll throw
6 out one thing and just move on. One of the things that
7 the consumer has to think about is what does their
8 credit score look like depending on which choice they
9 make, and assuming they're successful at that choice,
10 whether it's completing the settlement or completing a
11 debt management plan, and those outcomes are different,
12 but let's set that aside for later.

13 The sort of background assumption is, in fact,
14 we're talking about consumers that are not able to pay
15 on original terms, they do not have that cash flow, and
16 they're quite likely not to be able to pay a debt
17 management plan, and this may be where the debt
18 settlement product fits in.

19 And, so, if that's the target population, then
20 what I would suggest is if we focus on the cash flow
21 that the consumer has to have, in the roughly three-year
22 period that these settlements work, to understand what
23 we're asking them to be able to produce, and then
24 compare that to what the first three years of a debt
25 management plan could look like. For example, set aside

1 the later years, because if we're right, they cannot
2 support a DMP, that debt is gone anyway. It's not
3 really relevant.

4 So, if you take the kind of numbers that are in
5 the record and you just do some algebra, and I am
6 assuming here that the debt settlement fee is about 14
7 percent of the original principal, for example, what you
8 find is that take the sum of the payments that a
9 consumer would make over 36 months, on a debt management
10 plan, an ordinary debt management plan, that's going to
11 be about the same amount of money as a debt settlement
12 plan, if the haircut is about 40 percent on the original
13 principal. If the haircut is larger, then maybe the
14 consumer in total is doing better in terms of paying a
15 little bit less over those 36 months, okay?

16 Now, in the first 18 months, they might actually
17 be paying more, because with the tendency to front load
18 the payments, the DMP payment will be a little bit lower
19 than will those first four to 18 months, and then
20 afterwards, it sort of reverses, and so that's the sort
21 of sweet spot to be thinking about where these products
22 would fit.

23 Now, we do not have less than a full balance
24 plan, but if we did, roughly speaking the algebra would
25 say that these two products would have about the same

1 cash flow requirement on the consumer over 36 months if
2 the haircut on a debt settlement plan was about 75
3 percent.

4 So, those two numbers that I described, 40
5 percent and 75 percent, are a good way to think about
6 it, and of course there are settlement numbers in the
7 record that suggest that at least some people are
8 getting that. But that is the way that I see how these
9 things line up, in terms of the sort of immediate
10 problem the consumer has, which is very limited cash
11 flow, and having to make choices about how they are
12 going to pay their debts.

13 MR. WINSTON: A couple of questions for the
14 industry members, and let me know if you can answer
15 these. What is the membership number for TASC and what
16 percentage of the industry is TASC members comprising?
17 And the TASC study, who can talk more about the
18 methodology of that study?

19 Andrew?

20 MR. HOUSSEY: So, TASC represents 200 members.
21 We believe that we represent about 25 percent of the
22 debt settlement industry. The methodology, I am going
23 to try to call a truce with Gail. This one percent
24 graduation rate in one year, I'll commit to getting you
25 guys all the data you want, if you'll commit to stop

1 using that terrible analogy. It just doesn't make
2 sense.

3 A consumer in a three-year program is not going
4 to graduate in one year. We have heard it, it makes a
5 great headline, but it's not at all based in any
6 reality.

7 So, we are going to get you the data. The data
8 was, because of this fundamental problem we have been
9 having, we have had a bad PR bomb with this one percent
10 number thrown around incorrectly is we said let's look
11 at the three-year pool. Let's look at every consumer,
12 and we got TASC companies that represented 75 percent of
13 our consumers to participate in the study. We tried to
14 get the eight -- we tried to go after the largest TASC
15 members which represented 80 percent and we got
16 responses from enough companies to represent 75 percent
17 of all TASC members.

18 Every consumer that signed an agreement and made
19 a payment three or more years ago, regardless of whether
20 the consumer dropped out after one month, two months,
21 three months, four months, went on to completion or is
22 still active today. The whole pool.

23 And then we looked at what debts were settled
24 for those consumers, and what fees did they pay. And
25 across that pool, \$444 million in debt were settled and

1 \$126 million in fees were paid.

2 And, Gail and I have a difference of opinion on
3 the terminated pool. I think it's actually pretty
4 interesting that the people that were least successful
5 in our program still got debt settled well in excess to
6 their fees and debt reduction two cents more than their
7 fees, whatever it was. That is a significant point that
8 I think is very interesting. The people that were least
9 successful got a benefit from that program. The people
10 that were very successful got a huge benefit.
11 Multiples, four times -- three, four times their fees in
12 debt settlement and debt reduced.

13 MR. WINSTON: These were self-reported data,
14 right? Coming from --

15 MR. HOUSSER: Self reported, the data was
16 reported from the TASC member companies to an accounting
17 firm who then blinded the data and sent it to me and
18 then I did the analysis on it.

19 MR. WINSTON: Let me move to something a little
20 bit different, and that is the question of whether the
21 advance fee prohibition is necessary to protect
22 consumers from the deception and abuse that occurs in
23 some part of this industry. Are there other remedies
24 that would be as effective or do we really need an
25 advance fee ban?

1 Derek?

2 MR. WITTE: I think it's not that simple,
3 because I think we are having a definitional problem
4 here, and hope we don't have at the end of the day. In
5 your opening remarks, Assistant Director, you said,
6 well, the fact came in with the thought that the
7 predominant model, I think your words were, was a large
8 upfront, mostly nonrefundable fee, and we sort of heard
9 that refrain.

10 When I read the notice of proposed rulemaking,
11 there was a description of basically three fee models:
12 One largely upfront the first three months; one what we
13 say is more like what the industry follows, which is a
14 pay-as-you-go or half of the debt settlement program;
15 and the other would be a truly back end.

16 So, and just so everyone here knows, Credit
17 Solutions has gone to an even pay, where we have our
18 fees as contemplated by the UDMSA, they are not
19 front-loaded, they are even every month, and so I don't
20 want to throw every fee model into this jargon of
21 advance fee ban.

22 And also, you are not going to get any argument
23 from me, and I think from several members of the
24 industry, that a front-loaded fee is bad. And as I read
25 the NPRM, all the horror stories in there, and there

1 weren't too many, but we are talking about this super
2 front-loaded fee. We agree, and we can agree, that a
3 true advance fee ban, a true advance fee ban, we would
4 support.

5 What I am concerned with is the case that has
6 been laid out says here is our argument and here is our
7 syllogism or why we only need to allow fees upon
8 settlement, but all of the supporting data is against
9 that truly front-loaded fee.

10 So, getting finally back to your answer, like an
11 attorney takes three minutes to get there, I think that
12 the right solution may be a true advance fee ban, and
13 then everything else is solved with the mandatory
14 disclosures that prohibit misrepresentations. We agree.
15 If you get people in the program who don't know what
16 they are buying, problems abound. And we really want to
17 be your partner and the other regulators' partner to
18 make sure the people who are contracting with us to get
19 the service know what they are getting, because that is
20 where the problem arises. Preventing us from being
21 compensated fairly for what we actually provide does not
22 fix that misunderstanding, and it does not fix the
23 problems that come from it.

24 MR. WINSTON: What do people think about this
25 idea of instead of banning all fees before settlement,

1 that we focus on this large advance fee, which I think I
2 said it was one of the predominant fee models in the
3 industry.

4 MR. WITTE: Sorry.

5 MR. WINSTON: That's okay. But allow the
6 collection of some fees during the course of the
7 program?

8 James Keiser?

9 MR. KEISER: In a perfect world where consumers
10 sign up for a program and follow it to completion, I
11 don't know that the advance fee would be a problem,
12 because they pay fees, they get what they want. I think
13 one problem might be is too many people might be getting
14 into programs that aren't appropriate for them that they
15 cannot afford, and that's where you hear the horror
16 stories. I paid a lot of money and nothing was done,
17 nothing was done because the consumer dropped out of the
18 program. This might be a function of screening on the
19 part of the industries, and I am not familiar enough
20 with the debt settlement industry to say that or not,
21 but I would just toss that out as a suggestion.

22 I think the industry is saying we need money to
23 do what we do, to do the hand-holding, to help the
24 consumer. I think some type of nominal operating fee
25 might be far preferable to having a very large up-front

1 fee, which I understand is one of the models today.

2 MR. WINSTON: What do others think of this idea?
3 Michael Bovee?

4 MR. BOVEE: My comments that I submitted leading
5 up to today allowing for what was just referenced, a
6 nominal fee to defray operational costs on a daily
7 basis, monthly basis, commensurate with your actual
8 client load, the amount of consumers that you are
9 serving, \$50 a month, it also tracks very well with debt
10 management plan providers, and with our business model,
11 at Consumer Recovery Network, that's sufficient to allow
12 us to do everything that we do, the education, the focus
13 on the consumer getting as much, if not all of the
14 settlements done on their own, so there is no
15 contingency fee or any additional fees. We can support
16 that.

17 The high up-front fee in the model that's being
18 referred to as this three-month loaded, six-month
19 loaded, that's my criticism with the years of that
20 abuse, in my opinion, where you are setting up the
21 consumer for failure, because they can get some very
22 dynamic deals with their creditors quick, very quick,
23 what I have referred to as five months. That has been
24 our model for years, and we have been extremely
25 successful with it.

1 So, barring that, and we are a more enrollment
2 fee, and I am not talking about a \$50 maintenance fee
3 anymore, but more of a several hundred dollar enrollment
4 fee, that should be if it were contemplated fully
5 refundable, and maybe that fully refundable period is
6 somewhere between 90 days and six months.

7 If you are doing a good service, if you are
8 controlling your suitability requirements for enrollment
9 with the members that you bring on board, you have got a
10 committed person from jump street, you are hopefully
11 providing materials that maintain that commitment and
12 you are hopefully providing customer service that has
13 that person stick with you.

14 Look, if they made a bad decision and they got
15 somebody that's money grabbing and fee grabbing with
16 nominal fees like that, they have just like, I think it
17 was Breisch that put forward the cell phone company and
18 the jumping around to different places with a monthly
19 nominal \$50 service fee, so to speak, and even
20 contemplating a couple of hundred dollar enrollment fee.
21 You've got somebody who if they feel their needs are not
22 being met, they will be able to jump onto a competitor,
23 and that is the original company's fault for not
24 servicing, and/or if they made false representation.

25 MR. WINSTON: I would like to get other views on

1 this, and to focus it specifically on the issue of
2 creating the right incentives. If one of these firms is
3 able to take all of this payment up front, what
4 incentive do they have to actually settle the debts?

5 So, Jean?

6 MS. NOONAN: I guess I should start by saying
7 that it is always dangerous when a lawyer tries to talk
8 like an economist. But the great thing about the
9 advance fee prohibition, and I am talking about complete
10 advance fee prohibition, is that it perfectly aligns the
11 company's interest with the consumer's interest. And
12 you can accomplish that without trying to figure -- I
13 mean, I cannot imagine the Federal Trade Commission
14 getting into the price-setting business for the debt
15 settlement industry. Some of the states have done that.
16 I think it's a terrible mistake. It just is not what
17 the Commission typically does.

18 What you can do with the advance fee ban is
19 perfectly align the company's interests and the
20 consumer's interests. If we don't get paid until the
21 creditor gets paid, that gives me the maximum incentive
22 to first pick the best customers. Don't pick the SSI
23 person who can never hope to pay. Don't pick the person
24 who wants to hold back three credit cards so they could
25 continue living their life as they were before, because

1 the creditors will see that, and they will not want to
2 make a deal with them. Pick the consumers for whom this
3 program is the most appropriate, and it is someone
4 between bankruptcy and full repayment on a debt
5 management plan.

6 So, no one is happy with the 65 percent dropout
7 rate, although I certainly agree with Wesley that debt
8 settlement compares very favorably to the alternatives
9 of bankruptcy and nonprofit consumer credit counseling.
10 But it would be better still if people who were not
11 suitable were not in there.

12 Now, some of the dropouts occurred not because
13 the consumers were not suitable, but because the
14 consumers, for whatever reason, did not have the ability
15 to continue, even though they looked like they might
16 have when they began. Maybe more disasters befell them,
17 maybe they are just too financially undisciplined to be
18 helped. Who knows. Probably all of those things
19 happened to some extent.

20 But what you have here is with a simple rule
21 that says, no fees until the creditor is paid, then you
22 have the company working as hard as it can to get the
23 creditor paid. And I agree with John, that a very
24 important part of our business is hand-holding. I don't
25 think that consumers hire us to be hand-holders. They

1 may hire their therapists or their best friends or
2 something else to be the hand-holders, but they hire us
3 to get their debts settled. We may have to hold their
4 hands in the process of doing that, but that's not the
5 end product that they are looking for. The end product
6 that they are looking for is a good outcome with their
7 creditors in becoming debt free.

8 MR. WINSTON: John?

9 MR. ANSBACH: Just on the last point, I could
10 not agree more with what you said and I am hopeful that
11 Norman, you will get a chance to read this stat in
12 consumer testimonials, which were submitted by people
13 who have not experienced settlements yet. I don't want
14 to get into an it's all about hand-holding, it's all
15 about hand-holding, but when you send a cease and desist
16 letter to a creditor that's harassing, and everyone at
17 this table knows that the number one complaint that the
18 FTC has received is about collection efforts, so let's
19 try and focus on what we are trying to do for consumers.

20 The incentives question is a really important
21 question, and I am actually reading Super Freakonomics,
22 which is all about economic incentive, and I won't veer
23 off course with that, but we have thought a lot about
24 this question and it's an important one. And actually,
25 we disagree on this issue.

1 If the creditor gets paid when the consumer's
2 advocate gets paid, then what you have essentially done
3 with this ban, to the consumer's detriment, is you have
4 aligned the advocate, the debt settlement provider or
5 the credit counseling provider with the creditor. And
6 we know that this is the case.

7 And here is what happens, and by the way, as a
8 former contingent fee lawyer, I am very familiar with
9 this model, because I had defense lawyers starving me to
10 death to try and get me to do things that were adverse
11 to my client's interest. That's exactly where this
12 heads.

13 The creditors, as soon as the creditor knows
14 that the consumer's advocate, and by the way, debt
15 settlement firms are the only truly independent
16 advocates, we do not get paid by creditors, okay, and
17 that's incredibly important, I am glad Wesley pointed
18 that out.

19 But what happens is as soon as the creditor
20 finds out that the advocate, the debt settlement
21 provider, will not get paid or compensated in any way,
22 until, or even nominally, by the way, until there is
23 settlement, then the incentive for the creditor is to
24 hold out and the incentive for the creditor is to offer
25 smaller settlements, because then the advocate, to

1 survive, is incentivized to take whatever it can and go
2 back to its client and say, well, I know it's not great,
3 but it's a pretty good deal. Because they are now
4 trying to survive. What you have essentially done is
5 you have aligned the creditor with the advocate.

6 A couple of other points I really do want to
7 make and I know -- I really respect your tough job here
8 because you have a lot of voices on a lot of issues, but
9 I wanted to say a couple of things that I thought were
10 really incredibly important on this stuff.

11 Bob mentioned about focusing on the cash flow,
12 and it certainly is one place that you could focus on.
13 But it seems to us -- and by the way, we represent 200
14 members as well. It seems to us that why not focus on
15 the reason that consumers are not successful in these
16 programs? Our survey indicates, again, from the people
17 that do the work, 40 percent of the people who aren't
18 completing these programs are harassed out by creditors.

19 And Dr. Breisch addresses this in his study as
20 well, and I know it may not be a popular topic with the
21 ABA, but bankruptcy has protection precisely for this
22 reason. If you can protect consumers while they are
23 working a bankruptcy program, or in this case, a debt
24 settlement program, in some respect, as Breisch points
25 out that if you have ten creditors who are in a program,

1 and nine of them are willing to participate in a debt
2 settlement program, but one of them does not, the one
3 can literally harass the program into failure.

4 So, why would we not want to look at some
5 protection for people that are actively working a debt
6 settlement program?

7 Just a couple of last things, and I know there
8 are, like I said, a lot of people who want to talk on
9 this point. I really did want to point out, and Wesley
10 mentioned it, but if NFCC's members are willing to not
11 take any money from creditors during DMPs, we'll
12 absolutely find a way to work on our programs, too, for
13 free. It is equally unrealistic. You mentioned it, and
14 I have to bring this up. You said apparently large
15 advance fees are only needed by debt settlement
16 companies. Nothing could be farther from the truth.
17 They, the nonprofit folks, are getting paid by consumers
18 and fair share payments up front, as the lingo is being
19 used here.

20 We are not asking for anything different. We
21 are asking to fund our operation so we can provide the
22 service. It is a critical, important distinction, and
23 it is in the Colorado, it actually taints the Colorado
24 report as well. If you take a snapshot and look at the
25 Colorado report, it says money paid by consumers and it

1 compares the average fees, but it does not indicate how
2 much was received from the creditor during the program.
3 Both providers are getting paid. I find it hard to
4 believe that anybody at this table is saying that
5 providers should be able to operate for free for any
6 period of time.

7 MR. WINSTON: John, I have been reading that the
8 creditors are getting very reluctant to provide fair
9 share payments these days. So, can you give an estimate
10 of how frequently the fair share payments are received
11 and in what range are they?

12 MR. ANSBACH: Yeah, and I would certainly defer
13 to Jane on that, but I can tell you that in terms of
14 creditor behavior, what we have seen, and I suspect that
15 Andrew would tell you the same, Wesley would tell you
16 the same, I suspect Mark will as well, that in these
17 current times, with the economic conditions being what
18 they are, the primary need for financial institutions is
19 liquidity. And I won't name -- I will not name the
20 creditor here, I think it would be inappropriate to do
21 so. I will say that it has been one that has been
22 alleged won't work with debt settlement companies, but I
23 will tell you that one of our largest members had a
24 financial institution call up and say, we would like to
25 scrub our financial data against yours and offered 25

1 cents on the dollar. There is tremendous effort and
2 incentive, which is appropriate, on creditors to seek
3 out liquidity when it is to their advantage and they are
4 doing so. And if you are a creditor, this makes sense.

5 If I push these folks into bankruptcy, I am
6 going to get five cents on the dollar. If, however, I
7 offer 25 or 35 cents on the dollar, I have extremely
8 mitigated my loss and I come out in a much better place.
9 And the reality is, and certainly the focus of this
10 public forum is, customers ultimately will benefit. And
11 again, and I hate to keep bringing it up, but we asked
12 consumers to participate in this process, and 209
13 consumers and citizens indicated, and they took it on
14 their own volition to write in, and 98 percent of them
15 said, please don't take away debt settlement as an
16 option, it is helping us and we are settling our debts.

17 Gail was using a lot of great aggregate numbers,
18 and I like to think those are -- I like aggregate
19 numbers, because when I added up a number of the data
20 that were submitted from CSA and TASC and some of our
21 members, it appears that almost \$3 billion in debt has
22 been resolved by these providers. That's half a million
23 accounts.

24 MR. WINSTON: Yeah, we are running short on time
25 and I wanted to nail this down with Jane. What is the

1 status of fair share payments these days?

2 MS. McNAMARA: Well, with all due respect, IRS
3 code 501(q) provides limitations on the revenue that we
4 can actually receive from creditors. Contributions from
5 creditors are voluntary. They are far from mandated.
6 And fair share is minimal. Most of the large credit
7 card issuers have gone to a granting process. We do not
8 know what their basis is for granting funds to
9 organizations. And, frankly, the smaller organizations,
10 smaller agencies, within the NFCC, are struggling,
11 because the revenue is down dramatically.

12 We are also restricted under IRS code 501(q), we
13 cannot refuse to make payments to a creditor on behalf
14 of a consumer, because we don't get a contribution from
15 them. Those contributions are voluntary, but we are
16 restricted as to what percentage of our revenue can
17 actually come from creditor contributions.

18 MS. NOONAN: What is that percentage?

19 MS. McNAMARA: It's on a sliding scale. The
20 501(q) was passed in August of 2006, part of the Pension
21 Reform Act. The first year, no more than 80 percent of
22 your revenue could come from creditors, the second year
23 it was 70, it went down to 60, and ultimately the
24 ceiling is going to be no more than 50 percent of your
25 revenue can come from creditors.

1 Anecdotally, in the case of GreenPath, less than
2 20 percent of our revenue comes from creditor
3 contributions or grants.

4 MR. WINSTON: We have got just a couple of
5 minutes left, and at the risk of running over, I wanted
6 to just go around the entire panel and just, in a very
7 short concise statement, tell me what you think the FTC
8 should do about advance payments.

9 Start with John.

10 MR. ANSBACH: Can I go last?

11 MR. WINSTON: You can go last. Go that way.
12 Wesley?

13 MR. YOUNG: We really think that this is a state
14 issue. We think that the uniform law provides
15 significant other protections that would minimize the
16 need to really exclusively regulate the industry with
17 the fee.

18 MR. WINSTON: Derek?

19 MR. WITTE: Well, I just go back to actually
20 Assistant Attorney General Googel, frankly, we need a
21 lean, mean, fighting machine that's truly independent on
22 behalf of the consumer advocate. Advocating on behalf
23 of the consumer. That's what we are trying to do. We
24 want to do so meaningfully, but we cannot do it in a way
25 that burdens customers who cancel early for legitimate

1 reasons and drives fees up. So, we would advocate a
2 true advance fee ban, but not something that puts
3 everything onto the back end.

4 MR. WINSTON: Okay. Johnson?

5 MR. TYLER: We support a fee ban up front. The
6 attorney generals of each state speak for the citizens,
7 they have brought many actions against TASC and USOBA
8 members. They cite 127 actions that are either
9 litigation settlements or investigations of 127. Forty
10 of them involve TASC or USOBA people.

11 So, the idea that the industry can police itself
12 and that they have a benign and helpful view of helping
13 these clients, I think is belied by all of the attorney
14 general actions.

15 MR. WINSTON: This may be useless to say, but if
16 you feel like there's a middle ground here, something
17 between a total ban on advance fees before settlement
18 and no ban whatsoever, we would be interested in hearing
19 about that.

20 Jean?

21 MS. NOONAN: We have thought about that, Joel,
22 and the problem that we come into is that it starts
23 getting into very prescriptive regulation. That is why
24 we like the simplicity of the simple plan, where there
25 is no fee until the creditor is paid. And that is kind

1 of an important point, because -- and I disagree that it
2 aligns our interests with the creditor rather than with
3 the consumer, because the other important corollary
4 there is that the amount of our fee is proportionate to
5 the amount of our savings. So, therefore, we have the
6 greatest incentive to get the debts settled on the very
7 best terms for consumers, because we share in their
8 savings.

9 If the best we can do is 80 percent of the debt,
10 well then our fee is very small. We will lose money on
11 that settlement. But that's okay. On average, we would
12 do fine.

13 MR. WINSTON: Jane?

14 MS. McNAMARA: Large advance fees for the
15 consumer are a problem, and I have examples of case
16 studies of clients, individuals that have come to
17 GreenPath where they have been harmed by large advance
18 fees. We are not opposed to service fees. You have to
19 have revenue. No money, no mission. But it needs to be
20 fair and equitable for the consumer.

21 MR. WINSTON: James?

22 MR. KEISER: Some states might regulate that
23 there are some advance fees, but there should definitely
24 not be advance fees before some type of substantial
25 performance is done.

1 MR. WINSTON: Bob?

2 MR. HUNT: We have had some discussion about the
3 importance of having some screening on suitability.
4 This came up also in the credit counseling experience
5 about ten years ago when there was a concern that not
6 everybody was doing the screening that they should do
7 for selecting the DMPs.

8 One of the solutions that at least some of the
9 creditors came up with was this idea of having graduated
10 fair share. In other words, for the first couple of
11 months of fair share, the payment was a certain level,
12 if the consumer was performing well, the fair share
13 payments would actually get a bit bigger. And it was
14 an -- the idea there was trying to better align the
15 incentives so that you got people performing on the
16 plans. And, so, that's something to think about.

17 MR. WINSTON: Andrew?

18 MR. HOUSSEY: I think the FTC staffers working
19 on the rule should defer their salaries until the rule
20 comes out. No, I'm just kidding.

21 I think that would create weird incentives for
22 this rule, which needs to be well thought out, the same
23 way I think an advance fee ban would create weird
24 incentives that John created, or mentioned, with respect
25 to our negotiations with creditors.

1 I do think disclosures need to be improved. I
2 do agree with Wesley that the state regulators can
3 provide, and are providing, we need to get NCCUSL into
4 more states. And I do think one of the things that was
5 mentioned was that any firm that does provide guaranteed
6 settlements in their marketing, if you're guaranteeing
7 settlements, then the service that you are providing is
8 the guaranteed settlement, absolutely, those companies
9 should have their fees mandated.

10 MR. WINSTON: Thank you. Gail?

11 MS. HILLEBRAND: Thank you. It would be no
12 surprise that we would like to see the rule adopted as
13 proposed. Tying the fee to the result of debt reduction
14 is the way to align the incentive in the marketplace.
15 It also fundamentally changes what is a bad lead in a
16 way that ought to cause folks who are paying for those
17 leads to either screen the customer more carefully or
18 screen the lead generators and their promises more
19 carefully, which is an important additional side effect
20 value.

21 It would be a terrible waste here to
22 artificially divide the universe into pure upfront fees
23 and call those the only form of advance fees. The
24 payoff of half the contract is an advance fee. The
25 consumer is paying fees well in advance of settling all

1 their debts, and those consumers are paying quite a bit
2 more than the Uniform Debt Management Services Act.

3 Under the Colorado, 18 percent, and Dr.
4 Breisch's \$24,000 average debt, that consumer is going
5 to pay \$224 a month in months four through 18. Under
6 the USOBA, they pay the \$10 -- or excuse me, under the
7 Uniform Loan Act, they would pay only \$10 per creditor
8 after a \$400 set-up fee.

9 So, it's just fundamentally not true that that's
10 the theme commonly being done in the states. But let's
11 not pretend a flat fee is not an advance fee. It is,
12 particularly when it's accelerated. Thank you.

13 MR. WINSTON: Mark?

14 MR. GUIMOND: To the first part of the question,
15 do we need an advance fee ban, speaking just for credit
16 counseling specifically, I don't think it needs to be
17 included in the proposed amendment. Credit counseling,
18 for-profit and nonprofit, which the Commission is not
19 going to regulate the nonprofit side. For-profit credit
20 counseling is highly regulated by almost every state,
21 and so I don't think the credit counseling needs to be
22 included in the general parameters.

23 To the second part of the question, is there an
24 alternative, I think the Commission should look to
25 things that are working. I think the Uniform Act

1 provides very good regulatory structure for the states,
2 but I have actually taken the time and studied their
3 system for debt management plans and I will discuss this
4 in disclosures this afternoon, but I think it would be
5 beneficial for people to familiarize themselves with
6 systems that work in the UK, this is a regulated
7 activity and they seem to do it well, and if anybody
8 wants me to go back to London to study that, I would
9 volunteer gladly.

10 MR. WINSTON: Norm?

11 MR. GOOGEL: The regulatory actions that were
12 referred to here and that are attached to the letter
13 filed by the 41 states, these are all driven by
14 complaints. The states don't have the resources to go
15 out and chase the debt relief industry or any other
16 industry, so we deal with what comes in the door. And
17 the classic complaint that I think most states have
18 received is consumers who have paid thousands and
19 thousands of dollars up front, who probably weren't even
20 suitable candidates for debt settlement, then after a
21 year, even a year and a half, with no settlements, they
22 drop out, they asked for a refund, they don't get a
23 refund, they complained to us.

24 That's how the investigations start, then we
25 issue subpoenas and we learn, typically with those

1 companies, that many consumers had the same experience.

2 The advance fee ban, we think is very simple and
3 brilliant, while on the one hand the disclosures that
4 are part of the rule are not controversial, many
5 companies already make them, but I think we all agree
6 that that does not really address the heart of the
7 problem, which is the fees. If we have an advance fee
8 ban, the complaints will stop, and even consumers who
9 are not getting the service, they are not going to be
10 complaining, they will not have been harmed that much,
11 and also, what the limited money that they have had,
12 perhaps can go to much earlier settlements, and then the
13 system will start working early on as it should, rather
14 than somebody a year and a half in the program getting
15 nothing except creditor abuse. Or collection agency
16 abuse.

17 MR. WINSTON: Mike?

18 MR. BOVEE: Theoretically, I am completely
19 aligned with an advance fee ban, okay, that's the best
20 of all worlds. Jean mentioned it, and yes, it
21 definitely aligns, hey, the more I save you, the more I
22 get paid. It's all results driven. We have been there,
23 we have done that, we continue to do that, outside of
24 our educational perspective. So, it does not affect, at
25 all, our ability to negotiate with creditors. We are

1 not in a weakened position.

2 In fact, I find that the specialists that work
3 with our members, we are in a better position to work
4 with creditors who are typically more adverse or treat
5 their parties more adverse, because in some states we
6 are not even going to get paid, and then in other states
7 they know we are not getting this huge fee.

8 So, we are looked upon and have relationships
9 that are, I am pretty sure, I don't know this, more
10 favorable than other industry participants.

11 I have already kind of addressed a model,
12 something unique in my prior comment as to if an advance
13 fee ban is not the way to go, what is an alternative? I
14 believe a nominal monthly fee to help defray operational
15 costs, and then have your fees based on success, after
16 that, and even offset the original enrollment fee,
17 whether it's a couple of hundred dollars and then a
18 maintenance of \$50 a month, have that apply as an offset
19 to future contingency fees so in effect you are not
20 charged twice for something. That is an option. Plus
21 an aggressive refund policy.

22 MR. WINSTON: John?

23 MR. ANSBACH: The question is what should the
24 FTC do. Before it does anything, it needs to think long
25 and hard about what the effect of an "advance fee ban"

1 would be. I have said it a number of times, and nobody
2 has refuted it, roughly nine in ten debt settlement
3 companies will fail. Thousands of people will be out of
4 work. And if you don't care about those folks, then you
5 ought to care about the tens of thousands of existing
6 consumers that they serve and the many other tens of
7 thousands of consumers that need this one of the only
8 three available options that are out there in these
9 tough economic times.

10 To be very clear, USOBA, and I believe TASC as
11 well, we are advocating for the preservation of consumer
12 options. Credit counseling is an incredibly important
13 service and should be preserved. Bankruptcy in some
14 cases is an incredibly important option and should be
15 preserved. Debt settlement is an incredibly important
16 consumer option and should be preserved, and an advance
17 fee ban as it's defined here would absolutely shut down
18 nine in ten and shut that off to consumers in need.

19 So, the question is what should you do. It
20 occurs to us that finding a reasonable solution that
21 will protect consumers, and Gail, you and I have sat
22 across the table from each other in Sacramento, and I
23 think that we are actually having good discussions on
24 how to do this, I think it's one of the reasons that
25 none of us are here saying disclosures are a bad idea,

1 they are a great idea.

2 I think that the Telemarketing Sales Rule was
3 designed for telemarketing. We should be using it here
4 to have prohibited misrepresentations, all of those
5 things are incredibly important. The states are doing a
6 tremendous amount of work on fees, they should be
7 allowed to continue to do that.

8 With all due respect, when you say that the
9 attorney generals speak for the citizens, the citizens
10 and their elected officials have a way of speaking for
11 themselves. The states of Colorado, Utah, Delaware,
12 Rhode Island, Montana, Oregon, Minnesota, Connecticut,
13 have all adopted some form of debt settlement law, and
14 if I am not mistaken, only one has gone on with a
15 radical, simple, blunt instrument that could kill an
16 industry.

17 So, we would certainly respectfully ask the FTC,
18 let the states work on fees, and if you are still
19 compelled to go the fee regulation route, then don't
20 take industry's viewpoint, don't take the consumer's
21 viewpoint, let's maybe look to the folks that have
22 everybody together. Look to NCCUSL, look to the Uniform
23 Law Commission who created the Uniform Commercial Code.
24 Let's use what has been adopted in most states. Let's
25 use a pay-as-you-go or prorated fee structure, whatever

1 you want to call it, and let's protect consumers from
2 large up-front fees, let's spread them out over time,
3 but let's allow those entities to continue to provide
4 those needed services.

5 MR. WINSTON: That is actually a very good segue
6 to our next panel, after the break, where we will talk
7 about state law and industry standards. We are going to
8 take a break until 11:10. So, please be back by then.
9 I want to thank this panel, before you all get up. I
10 want you to join me in thanking this panel for a superb
11 discussion.

12 (Applause.)

13 (Whereupon, there was a recess in the
14 proceedings.)

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1 PANEL 2: Implementation Issues Raised
2 by the Proposed Advance Fee Ban

3 MR. WINSTON: Again, I want to thank the first
4 panel for a great discussion and for following the rules
5 at the beginning. Nobody shouted at each other,
6 everyone was nice and professional and that makes for a
7 good workshop, I think.

8 The second panel is going to get into more of
9 the implementation issues of the advance fee ban. At
10 the end of the first panel, we talked about if the FTC
11 should impose an advance fee ban and what should it look
12 like, and now I want to get into more depth on that.

13 Focusing on what's the right solution, what
14 state models, what industry code models are there that
15 we should be looking to. And then, what the
16 alternatives are, and what it is that we should be
17 considering in making this decision.

18 But let's go around and introduce the panelists.
19 So, let's see, we switched order. John Ansbach is still
20 here, and he's still the chairman of the legislative
21 committee for USOBA. We have William Binzel, who is a
22 senior advisor and counsel for the National Foundation
23 for Credit Counseling. He joined NFCC in May 2004, and
24 served as its executive vice president and general
25 counsel until January 2009. Prior to his work at NFCC,

1 he served on the board of directors of Consumer Credit
2 Counseling Services of Greater Washington, on the
3 Governing Board Advisory Council and Research Committee
4 of the Credit Research Center, the McDonough School of
5 Business of Georgetown University. He was also a vice
6 president for MasterCard. He's a graduate of the
7 University of Wisconsin and Capitol University Law
8 School.

9 Mike Bovee is still here and he is still the
10 founder of Consumer Recovery Network.

11 We have Mike Croxson, who has served as
12 president of CareOne Services since 2005. He has nearly
13 25 years of experience in the financial services
14 industry. He has worked in credit granting
15 organizations, management consulting firms, and in debt
16 relief credit counseling companies. He earned his
17 undergraduate degree from the University of Virginia and
18 completed advanced studies at Duke University.

19 Robert Davis is a partner at the law firm K&L
20 Gates. He represents clients in administrative and
21 Grand Jury investigations, internal investigations,
22 conferences, trials and appeals. From '82 to '83, he
23 served as Deputy Assistant Attorney General in the Tax
24 Division at the Department of Justice.

25 Ron Elwood is a staff attorney at the Legal

1 Services Advocacy Project, where he advocates on behalf
2 of low-income consumers regarding consumer law,
3 landlord/tenant and housing law, and other areas. He
4 has successfully developed and advocated for laws
5 protecting consumers, including landmark Minnesota
6 legislation that governs debt settlers. He earned his
7 J. D. from William Mitchell College of Law in St. Paul,
8 Minnesota, a Ph.D. in cinema studies from New York
9 University, a masters in cinema in the University of
10 Southern California and a bachelor in communications
11 from Queens College of the City University of New York.
12 Must have been in college until you were 40.

13 (Laughter.)

14 MR. ELWOOD: Try 60. Talk about debt.

15 (Laughter.)

16 MR. WINSTON: Good point.

17 MR. LINDERMAN: We would be glad to help you.

18 MR. WINSTON: Norm Googel from the West Virginia
19 Attorney General's Office is still with us.

20 Then we have Michael Kerr, who is the
21 legislative director for the National Conference of
22 Commissioners on Uniform State Laws, which came up for
23 some discussion earlier today.

24 MR. KERR: A little bit.

25 MR. WINSTON: Will come up for more discussion

1 this morning. He is responsible for the planning and
2 execution of nationwide enactment efforts for the
3 Uniform and Model Acts. Prior to joining NCCUSL, he was
4 deputy legislative counsel for the State of California,
5 and he holds a bachelor's degree in public policy from
6 Stanford, a J. D. from the University of Southern
7 California, and a certificate of government practice
8 from the McGeorge School of Law at the University of the
9 Pacific. You've been in school a lot, too.

10 Robert Linderman is the general counsel of
11 Freedom Financial Network, the holding entity for
12 Freedom Debt Relief, the nation's second largest debt
13 settlement firm. He started his career with the SEC's
14 Division of Corporation Finance, before joining
15 Pillsbury Madison & Sutro and later Howard & Rice, two
16 law firms. He also served as the secretary of First
17 Nationwide Bank, where he had responsibility for all
18 financing, M&A and regulatory matters. Since then,
19 Mr. Linderman has specialized in all forms of consumer
20 finance, both secured and unsecured. He holds a law
21 degree and bachelor's from Boston University.

22 Travis Plunkett is with us. Travis directs
23 federal legislative and regulatory efforts for the
24 Consumer Federation of America, which is a nonprofit
25 association of 300 organizations that advances the

1 consumer interest through research, advocacy and
2 education, with a combined membership of 50 million
3 Americans. Travis focuses primarily on financial
4 services issues for CFA, including credit reporting,
5 bankruptcy, credit counseling, consumer privacy and
6 insurance. He holds a bachelor of arts degree from the
7 University of Denver, and served in the U.S. Army
8 Intelligence and Security Division.

9 Then, finally, we have Steve Sakamoto-Wengel,
10 deputy chief of the Consumer Protection Division of the
11 Maryland Attorney General's Office, where he has worked
12 since 1986. Steve has been actively involved in the
13 legislation concerning the debt management and debt
14 settlement industries before the Maryland General
15 Assembly. He is a 1984 graduate of the University of
16 Maryland School of Law and undergrad degree from Penn
17 State.

18 So, again, we have a very august group of
19 experts to talk about advance fee implementation.

20 So, what I would like you to assume for a moment
21 is that the FTC has decided that requiring disclosures
22 and prohibiting misrepresentations may not be enough,
23 and again, this is just an assumption. If that's the
24 case, what restrictions, if any, on fees, should the FTC
25 be imposing? Should certain fees be allowed or should

1 it be a blanket ban on advance fees? Should companies
2 be allowed to escrow funds from consumers? Should there
3 be any exemptions from the advance fee ban, and what can
4 the state experiences tell us?

5 So, I would like to ask the opening question and
6 please put up your cards if you would like to join in.
7 What should be the main features of advance fee ban and
8 should it vary depending upon whether we're talking
9 about credit counseling, debt management or debt
10 collection? That's the question. Debt settlement, I am
11 sorry. It's been a long morning already.

12 So, who wants to jump in?

13 MR. LINDERMAN: I would be glad to jump in.

14 MR. WINSTON: All right, Robert?

15 MR. LINDERMAN: Thank you very much for the
16 opportunity. I think it's important when we're talking
17 about how the advance fee ban is going to affect the
18 operations of the company that we make sure we properly
19 segment between debt settlement, between credit
20 counseling, and between any other form of debt relief,
21 such as bankruptcy or the very new debt negotiation.

22 You heard a lot this morning about credit
23 counseling being in effect. I think one of the points
24 that was made this morning was that debt settlement
25 companies have a ratio of approximately 11 times the

1 staffing that most credit counselors have. There's good
2 reason for that. We have at Freedom Debt Relief in
3 excess of 150 people in customer service, and there was
4 also some commentary made about whether or not there's a
5 suitability analysis performed, and I think it's
6 important to note both of these facts in the context of
7 how our operations would be affected under an advance
8 fee ban.

9 In the context purely of a suitability analysis,
10 we have, I would say, probably 25 to 30 people who do
11 nothing more than analyze the information we receive
12 from consumers regarding the appropriateness of the
13 program for these consumers. We have a ratio of
14 approximately 22 to 1 of people who touch us for
15 information or file a request for a contact with a debt
16 counselor, and of those 22 people, approximately one
17 enrolls in our program. Simply because we take the time
18 to do a thorough suitability analysis.

19 I believe Ms. McNamara said this morning that
20 for her credit counseling association, they spend about
21 an hour for initial suitability. Our client enrollment
22 cycle is far longer. We generally have about six to
23 eight customer contact calls, each one of which can last
24 as much as two hours. And at the end of that process,
25 the customer is asked to submit all of the information,

1 which goes to that 22-person group that I mentioned
2 earlier.

3 On the customer service side, we have over 150
4 people who engage in what was colloquially called
5 hand-holding this morning, however that is a far more
6 intensive form or consumer friendly, far more
7 educational concept than mere hand-holding would be.
8 Hand-holding you think of somebody calling in and
9 saying, my God, what am I going to do. In fact, that is
10 one of the functions these people perform, but they also
11 perform budget analysis, they also perform consumer
12 education, financial analysis.

13 So, all of these functions would be placed at
14 risk if an advance fee ban were put into place, because
15 as I mentioned earlier, we're talking about an 11 to 1
16 ratio of employees to consumer credit counselors.

17 When you're looking at an operation that is as
18 customer-intensive, as consumer-centric and as highly
19 invested in the human capital and the technology we need
20 to deliver an exceptional service to a very afflicted
21 group of consumers, you are putting at risk many of
22 these functions. And we think that if an advance fee
23 ban were put into place, many of these things would be
24 compromised.

25 I'm sorry, would you like me to stop? Because I

1 have additional material for you.

2 MR. WINSTON: I'm sure you do. I'm sure you do.
3 Why don't you hold it for a while.

4 (Laughter.)

5 MR. WINSTON: You will have other opportunities.
6 But let me just ask you specifically, do you think there
7 should be any restriction on fees that are charged, how
8 they are charged, when they are charged, how much?

9 MR. LINDERMAN: Yes, I do. And in fact, we work
10 both at the Freedom Debt level and at the TASC level, of
11 which I am proud to be a board member as well, very
12 closely with Mr. Kerr on passing the UDMSA in various
13 states. We have had great success over the last 18
14 months and we anticipate continued success. We believe
15 that not only are the states the most appropriate venues
16 for looking at these fee restrictions, but the UDMSA,
17 with a fee structure that allows for the projection of a
18 completely transparent, completely consumer-aware fee
19 structure that is conveyed to the consumer prior to
20 contract formation, along with adequate disclosures
21 about the ups, the downs, the risks, the rewards of debt
22 settlement, it is a highly appropriate mechanism and we
23 are proud to support the UDMSA nationwide.

24 MR. WINSTON: Ron Elwood?

25 MR. ELWOOD: Thank you, and thank you for

1 inviting me to participate and I am very happy to be
2 here today. I also want to thank the staff of the FTC
3 because the session I was here for last year at about
4 this time was incredibly valuable, and I just really
5 appreciate the work of the staff. I was a staffer at a
6 government agency for a long time and I know they don't
7 ever get the right degree of appreciation.

8 A couple of things. One thing that strikes me
9 is that there has been this discussion this morning
10 about if we have this advance fee, only 10 percent of
11 the folks are going to make it in the industry, and then
12 we have another group that's been formed, apparently,
13 that believes it can actually make a go of the model.

14 So, my question is if 10 percent can succeed,
15 why can't the rest? If a group of folks are here
16 saying, we can do it, we want to do it, we think it's
17 the right way, why are they any different from any of
18 the other players in the industry?

19 The point also struck me that I have heard that
20 between TASC and USOBA, apparently, they do not
21 represent even the majority of debt settlement companies
22 that are out there operating. While they make the most
23 noise, and of course have the greatest resources here,
24 and in states that I know both TASC and USOBA spent a
25 lot of time in Minnesota when we were passing our law

1 this last legislative session, but if they are not
2 really representing the majority of the industry, the
3 fact is if we have a shakeout and 10 percent of folks
4 are doing it under the advance fee model, the customers
5 that would otherwise go to these either people that are
6 out of business or people that aren't even members of
7 associations, then all the customers that are suitable
8 will wind up going to these companies that can do it
9 without charging upfront fees.

10 So, that's my point for the moment. Thank you.

11 MR. WINSTON: I just want to point out that we
12 talked this morning about TASC and USOBA and the size of
13 the organizations. We also had some discussion from
14 Jean Noonan about a new organization called Accord, I
15 believe, I would just point out that the membership of
16 that organization is far smaller. I think it's in the
17 single digits, but Jean will be on a later panel, she
18 can talk more about that.

19 Mike Croxson?

20 MR. CROXSON: I want to make sure that I answer
21 your question the way you've asked it, which is assuming
22 that the advance fee ban was the determination of the
23 FTC, what would be the issues with implementing it?

24 MR. WINSTON: Well, more a question of what
25 should it look like. There's one possibility is a total

1 ban on collecting fees until settlement, but are there
2 other iterations of fee restrictions that we should be
3 considering.

4 MR. CROXSON: Right. Well, I think as the only
5 other company who has been here today who does provide
6 the entire spectrum between settlement and credit
7 counseling, I would tell you that from our position on
8 the proposed fee ban is that it makes sense. It's a
9 very difficult, challenging decision for the industry,
10 because it's different, but in the context of this being
11 about consumer protection, we think that it is the right
12 approach, it is the right step to take, and that
13 companies truly interested in serving this consumer set
14 and really understanding what products and services are
15 suitable for them along the way, they will make whatever
16 process changes are necessary to accomplish that.

17 Now, that being said, it's baseball season, and
18 it's three to two. So, forgive the analogy, but the
19 most important aspect, and the states have learned this
20 already, the most important aspect of this particular
21 issue, however the fee thing plays out, is that if the
22 baseball folks, if the Major League Baseball has
23 concluded, and everyone agrees, that fundamentally,
24 steroids should be illegal, applying this law to only
25 companies in the for-profit sector is sort of like

1 applying the no-steroids rule only to the American
2 League, and letting the National League play
3 differently.

4 If this is truly about consumer protection,
5 where all companies of all ilks do advertising, and this
6 is about changing the Telemarketing Sales Rule, they do
7 advertising, they put their word and their name out
8 there in front of consumers, everyone should have to
9 live by the standard of definition that is debt relief.

10 That's the real concern that I have on behalf of
11 consumers, who will continue to hear messages from
12 companies that won't be covered under the way that it's
13 being proposed to put it out there. And I think the
14 states, and I know that Michael probably will talk about
15 this, also, the states have recognized, look, this is
16 about regulating a product, the service that's being
17 delivered. It is about making sure that whatever the
18 fees are, whatever the disclosures are, whatever
19 consumers are being told, everyone is being told
20 uniformly, and everyone is playing by the rules. And if
21 you're licensed to play by the rules, then the consumer
22 should know you're legit.

23 MR. WINSTON: I just want to point out that
24 while I think you make a legitimate point, that we
25 actually don't have the jurisdiction to regulate the

1 nonprofit industry. So, we don't have the option of
2 imposing the advance fee ban on everyone in the
3 industry. And given that, should we impose it on the
4 for-profits?

5 MR. CROXSON: And if I may, to sort of fast
6 forward into your last question of the first panel, is
7 what should the FTC do? I actually believe that post
8 haste the FTC should be in Congress asking them for the
9 authority to make this, and before you implement
10 something, go after permission to make it uniform.

11 MR. WINSTON: Okay, thank you. William Binzel?

12 MR. BINZEL: Thank you, and given your point
13 about not having the authority over nonprofits, I
14 won't -- is this on? Okay? I won't spend a lot of time
15 there, but I think we should put out on the table, there
16 are fundamental differences between a nonprofit credit
17 counseling agency and a for-profit debt settlement, debt
18 relief company. And that is if you're a 501(c)(3)
19 credit counseling agency, you're in the business of
20 providing consumers with financial education and
21 financial counseling. A for-profit company is in
22 exactly that business, they're in business to make a
23 profit, and they make a profit by selling a product.

24 So, the fundamental question in terms of if
25 you're looking at the "industry" or the "sector", you've

1 got the nonprofits who are in the business providing
2 education. A debt management plan may be a part of that
3 process, but that's not their primary product. Versus a
4 debt settlement company, which is a for-profit debt
5 counseling entity, they're in business to sell a product
6 to a financially strapped consumer, and may or may not
7 have the best interest of the consumer at heart.

8 I would also point out, in terms of the sector,
9 501(c)(3) agencies are also covered by section 501(q) of
10 the Internal Revenue Code, which are very restrictive as
11 to what you can and cannot do. They are also subject to
12 the core analysis tool of the IRS, again, restrictive as
13 to what you can and cannot do. Most of them are also
14 participating in bankruptcy counseling and subject to
15 the stringent requirements of the Executive Office for
16 United States Trustees, so there are a set of
17 regulations that are out there that are applicable to
18 nonprofit 501(c)(3) agencies that are not applicable to
19 the for-profit sector.

20 So, it really is an apples to oranges
21 comparison, and it's probably not worth spending a lot
22 of time trying to compare the two, because they really
23 aren't comparable.

24 MR. WINSTON: Thank you. Steve?

25 MR. SAKAMOTO-WENGEL: Thank you. You know, I do

1 agree, there are significant differences between the
2 debt management industry and the debt settlement
3 industry. In the debt management industry, when the
4 consumer signs up for a debt management plan, they know
5 what they're getting, they know what the creditors agree
6 to, they know what their payments are going to, and the
7 credit counseling agency is earning its fees each month
8 and that debt is being paid down.

9 When a member signs up for a debt settlement
10 plan, they have no idea whether any of their debts are
11 ever going to be settled, they're not going to know for
12 two or three years down the road whether those debts are
13 going to be settled. So, they really don't know what
14 they're signing up for at the time.

15 And in complaints and the investigations that we
16 have had, at the state level, what we have found is that
17 rather than the trained counselors that Mr. Linderman
18 talked about, a lot of the people that are hired as
19 counselors are really salespeople, without counseling
20 experience, without financial experience, but they're
21 there to sell a product.

22 We believe that with the debt settlement
23 industry, the full advance fee ban was the only way to
24 provide an incentive to make sure that people are
25 properly screened to make sure they belong in that

1 program, to make sure that people fully understand what
2 they're getting themselves into.

3 Frankly, from the complaints we have gotten, the
4 investigations we have had, the reason that hand-holding
5 is necessary is because people who sign up for these
6 plans don't fully understand that the calls from
7 creditors are not going to stop, that their payments are
8 not going to be going to pay down their debt, and so I
9 think that the advance fee ban is really the appropriate
10 way to go to make sure that those consumers are
11 protected.

12 MR. WINSTON: Thank you. John?

13 MR. ANSBACH: A couple of points that I want to
14 make on this, and first, really quickly, because it was
15 brought up, Ron made the point that there are a group of
16 folks out there saying they can make it with this
17 advance fee model. The group you're referring to has
18 one member. It has one member. It has one member with
19 three different plans and it was formed, oh, I don't
20 know, about 65 days ago.

21 I find it ludicrous to consider implementing a
22 rule based on the experience of one company taking what
23 I would consider efforts to use the rulemaking process
24 to find competitive advantage. You have 400 members,
25 and not just members, but this idea that, well, USOBA

1 and TASC don't represent the majority, so let's let the
2 other people do it.

3 USOBA and TASC are the only people who represent
4 folks who have signed up to abide by ethics programs,
5 best practices programs, compliance audit programs,
6 secret shopper programs. We may not represent the full
7 majority of the industry, but I suspect, and I would
8 certainly respectfully submit that the people that have
9 joined these organizations are interested in providing
10 honest, ethical services, and to drive 90 percent of
11 them from the marketplace would hardly be doing
12 consumers justice.

13 To the point of what we should do here, I was
14 really struck, and I have to admit, I hadn't even given
15 this any thought before your opening comments. The
16 assumption is that disclosures and misrepresentation
17 regs don't work, so should we move to fees? And let's
18 assume that we move to fees, what should it look like?

19 I don't know why it hadn't occurred to me
20 before, but why do we do that? If we assume that
21 disclosures and misrepresentation regs are not working,
22 and by the way, USOBA certainly supports the vast
23 majority of what's been proposed here with this rule, we
24 are aware, and Mike would know better than probably
25 anybody at the table, that the UDMSA, the Debt

1 Settlement Services Act, Montana's law, Oregon's law, I
2 believe Connecticut's law, all include additional
3 consumer protections that we have not even discussed
4 today. Licensing, registration, background checks,
5 insurance, surety bonds, the creation of causes of
6 action that can be brought by the state or private
7 citizens.

8 Importantly, accreditation. All of these are
9 important industry-supported consumer protection
10 measures that work in concert with appropriate,
11 reasonable fee regulation, that result in what I think
12 is the goal here, strong consumer protection.

13 I had a very good conversation with a legislator
14 down in my neck of the woods, down in Texas, on this
15 issue, and she was making the point, she's the chairman
16 of the committee, and she was making the point that
17 consumers need to know who these companies are. And
18 they need to have faith that when a company has gone
19 through this process, that it has been vetted by the
20 state, that it's passed background checks and the states
21 are making their determination how significant those
22 checks are, they need to be sure there's financial
23 stability, the things that everybody wants.

24 So, when a consumer goes to one of those
25 companies and the providers, that they have confidence

1 that they are working with somebody who is above board,
2 who is not a fly-by-night.

3 So, I don't want it to get lost in the
4 discussion that this Commission has got two things down
5 that I think are widely supported, the disclosures and
6 misrepresentations, before you jump into what is
7 arguably the most disruptive and would preempt a
8 multitude of states who are doing this, remember that
9 the states have a number of tools that they are doing
10 themselves, and that are evolving, and I suspect many
11 more will do in the coming year.

12 The only last point I wanted to make on this
13 issue, well, two quick last points, and I have not met
14 Bill before, and I like Bill, he's a good guy and he's
15 well spoken, but I heard this argument at the NCCUSL,
16 and Bill, the idea that nonprofits have no interest in
17 self survivability and self sustainability, and that
18 for-profits are evil, it just kills me. It's like
19 saying that I know Microsoft is a reasonably profitable
20 corporation over the years, but they have not really
21 helped consumers, despite the fact that Windows is
22 basically used by everybody in the globe, and I am a Mac
23 user, so I am not even biased. I don't even want to
24 have this discussion, because it's basically like saying
25 that the Commission needs to codify a business model.

1 You need to put for-profit folks out of business because
2 they cannot possibly have the interest of consumers at
3 heart. You need to let the nonprofit folks do this. I
4 could not disagree more, and don't listen to me, listen
5 to the volume of consumer testimonies we have received.

6 And finally, the last thing I wanted to mention,
7 and, Steve, you made this point, that counselors are
8 basically salespeople. I know you're familiar with the
9 IAPDA training program that is debt management and debt
10 counseling. The UDMSA requires accreditation. Our
11 members that are abiding by the UDMSA where it is in
12 effect go out and get accredited, not in sales and
13 marketing techniques, in debt management and credit
14 counseling techniques, in financial education and
15 financial literacy.

16 One of my companies right now is going through
17 this process, and we are bringing IAPDA in, they will
18 train everybody on the floor in the inappropriate
19 technique. So, it's not sales and marketing, it's the
20 things that we need to pay for to appropriately service
21 consumers.

22 MR. WINSTON: John, I appreciate your
23 zealousness and advocacy on behalf of your organization,
24 but I want to be sure that everybody is clear on one
25 thing, when I said that assume disclosures and

1 prohibitions are not adequate, I am assuming that for
2 the purposes of this discussion, because I want to focus
3 the discussion on advance fee bans and alternatives to
4 that. The Commission has not made any determination
5 whatsoever. We put out a proposed rule, the Commission
6 will be looking at an entire record, including the
7 transcript of this forum, and they will decide what they
8 think is appropriate. But we have not prejudged any of
9 these issues. So, I want to make that clear.

10 Robert Davis?

11 MR. DAVIS: Yes. If I may, I would like to
12 follow up on something John Ansbach said today, this
13 morning, and again a moment ago, which is that the
14 advance fee ban might eliminate those for-profit debt
15 settlement organizations that exist today.

16 MR. WINSTON: Just remind everyone to speak into
17 the mike, please.

18 MR. DAVIS: No one doubts that there is a need
19 for debt settlement services. I don't think anyone can
20 fairly say that the dramatic growth of debt settlement
21 services, companies, organizations, is a phenomenon
22 that's temporary. It's here, in large volume, there's
23 obviously a need. The question I would like to address
24 is whether what form the debt settlement services may
25 take and how can they be delivered in the future.

1 I really have been historically a tax litigator
2 for 50 years. I have tried tax cases involving
3 tax-exempt organizations, and have represented dozens of
4 tax-exempt organizations for many years. The question
5 is, could a debt settlement organization, or could a
6 credit counseling organization shift across and pick up
7 some of the responsibilities in the debt settlement
8 area? There will be this vacuum created by the
9 elimination of many, perhaps all, who knows, of the debt
10 settlement service companies.

11 Where will that gap be filled? By whom will it
12 be filled? And those who speculate that credit
13 counseling organizations can fill that gap, I think are
14 in error. The reason I believe that is they are tax
15 exempt, under section 501(c)(3), chiefly on the basis
16 that they provide education to the people who have
17 debts, and need educational help.

18 If they shift out of that tax protected area,
19 into another area, which is not tax protected, and here
20 I am talking about this kind of debt counseling, or
21 rather a debt settlement function, if they shift into
22 that function, it is not within those functions that are
23 exempt under section 501(c)(3) of the Internal Revenue
24 Code. When you blend the two together, it disqualifies
25 the organization as an entirety from eligibility.

1 So, not only would it not be possible for
2 federal tax reasons to combine these functions in a
3 single entity, the same is true on the state side. Many
4 organizations derive their ad valorem tax exemption
5 based upon the existing protection that is available to
6 them from tax, under the federal law, because they are
7 exempt under 501(c)(3), they are also exempt from ad
8 valorem taxation on their personal and real property.
9 That protection would also disappear if they lost their
10 501(c)(3) exemption.

11 I apologize for my voice, I've got youngsters at
12 home and they have given me something that's making it
13 difficult. I apologize.

14 But I think the conclusion is really beyond
15 ready debate. It won't work.

16 I also had another question, I am not qualified
17 to address, but I raise it for others to consider who
18 are qualified to address. Would credit counseling
19 organizations even be willing to negotiate debt
20 settlements with their long-term friends and sponsors,
21 the banks and credit card companies? Can you visualize
22 a picture where a bank is paying fair share compensation
23 or other affiliated payments to an organization that
24 provides credit counseling, and then facing a hostile
25 negotiation or an adversarial process involving the same

1 people? I think there would be an obvious conflict of
2 interest, and I would speculate, and it's only
3 speculation, because I am not qualified, but I would
4 speculate that they would not, and if they did, they
5 would do so with a very soft voice, and not with a warm
6 zeal that might be required to meet an appropriate
7 compromise.

8 MR. WINSTON: Thank you. I want to go off on a
9 slight tangent for a minute because there's something
10 that I don't quite understand, and by not understanding,
11 I mean I literally don't understand, not that I have
12 reached some judgment or something. But we have heard a
13 lot this morning, and it just came up again, about how
14 up to 90 percent of the industry, the debt settlement
15 industry would go out of business if there were an
16 advance fee ban. And what I don't understand is why
17 can't a model work where the company charges for
18 services that they perform later in the relationship,
19 whether it's at the very end, after they've settled the
20 debts, or whether it's at some earlier point, why can't
21 debt be built into the cost structure of the company and
22 the fee structure that they use to charge their fees? I
23 guess I'm not sure why that's the case, and maybe
24 somebody can enlighten me on that? Bob?

25 MR. LINDERMAN: Thank you. I think it's really

1 important to look at the kinds of organizations that the
2 Commission has examined when they have imposed an
3 advance fee ban, for example, mortgage loan origination,
4 excuse me, mortgage loan modifications. There you've
5 got a very short cycle, perhaps two months at the very
6 most, where the actual service is then delivered against
7 the fee.

8 So, there is a very short period of time where
9 the organization has to bear the risk. Debt settlement
10 programs, as you've heard, time and time and time again,
11 can run anywhere from two to three and sometimes even
12 longer years. And, so, tying revenue events to having a
13 program that runs three years would force companies to
14 in effect fund the operations for an innumerable amount
15 of consumers for a three-year period of time.

16 Remember I told you that my organization has
17 more than 11 times the population of a comparable credit
18 counselor. We have over 500 people. If we were to look
19 at structuring a program where the first revenue event
20 is tied to a payout that could come anywhere from two to
21 three years down the road, that would be an untenable
22 revenue situation for us, and what would happen is that
23 you would get incredible compression at the customer
24 service level, you would get an abbreviation of the
25 service levels that we provide, you would get an

1 abbreviation of the counseling that we provide, of the
2 suitability analysis that we provide, and you would wind
3 up with an unfortunate circumstance where those who were
4 successful in the program actually subsidized those who
5 were not successful, people who came into the program
6 with unrealistic demands. I'll only settle for a nickel
7 on the dollar. Well, that's not really a realistic
8 settlement, but yet if I take that person into the
9 program, I can wind up providing services over a two or
10 three-year period of time, and have that person exit
11 with no penalty, if you will.

12 So, asking a debt settlement provider to fund
13 the operations over a three-year period of time is
14 tantamount to saying that you cannot provide that
15 service to anyone, because you will not be able to staff
16 appropriately to provide it.

17 MR. WINSTON: Is there another viewpoint on
18 that?

19 Travis?

20 MR. PLUNKETT: Thank you, Joel. I think the
21 focus has to be on what's happening to the consumer,
22 what's the fair result for the consumer, and not on the
23 impact on a business model that is clearly very flawed.
24 A better analogy, in terms of existing law would be the
25 Credit Repair Organizations Act enacted by Congress in

1 1998, where many so-called credit doctors were making
2 promises that they could remove legitimate factual
3 information on credit reports, and this deception was
4 being fueled by their ability to accept fees before the
5 service that they claimed they could render was actually
6 rendered.

7 The process could take many months, sometimes
8 years, and Congress decided that because the source of
9 that deception was the ability of the firms to take
10 advance fees, that they would prohibit advance fees.
11 And what we have seen is that credit repair firms have
12 not disappeared, but there are fewer of them, and those
13 that do exist, some of them are still quite problematic.
14 I mean, we have not removed credit repair as a problem
15 for consumers, but overall, the industry is smaller and
16 treating consumers better and not making claims that are
17 deceptive.

18 So, to me, that is a better analogy here. One
19 of the points I want to re-emphasize that did not come
20 out too much on the first panel, debt settlement does
21 not render debt reduction. Credit counseling, month by
22 month, does render debt reduction. It is absolutely
23 appropriate to say in a circumstance where debt
24 reduction is not occurring, and that the essential
25 promise of the firm is that it will occur, it's

1 absolutely appropriate to say that a fee cannot be
2 accepted until that occurs, especially given the track
3 record of abusive and deceptive practices of this
4 industry.

5 MR. WINSTON: I think that's a useful way of
6 looking at it, not the only way, obviously, but it's
7 almost a question of who has to accept the risk, is it
8 the consumer or the business? Clearly there's some risk
9 that there will be consumers who take some services from
10 the company and don't pay. If there's an advance fee
11 ban, the consumer at the end of the road may say, well,
12 I won't settle unless it's five cents on the dollar, or
13 may drop out during the course of the program at some
14 point, and they will have gotten some value, and not had
15 to pay for it.

16 So, there's a risk there, but should the risk be
17 on the company, which can presumably build that into
18 their fees? It's a cost. Presumably they can build
19 that into their fees, the risk of providing services to
20 people who don't pay, or should the risk be on the
21 consumer, who is paying all this money up front, and
22 then at the end of the day, may never get his debts
23 settled and is taking the risk that he is dealing not
24 with one of the legitimate operations, but with one of
25 the fraudulent ones who is just there to take their

1 money and never makes any effort to settle the debt.

2 So, one thing I would like to hear more about is
3 this risk issue.

4 Let's go to Michael.

5 MR. BOVEE: I don't know if I can stay on that,
6 but thank you. The beginning question of assuming that
7 disclosures and misrepresentations aren't enough and
8 what would the fee ban address there, and it really
9 boils down to suitability. Last summer, when we did a
10 test with two marketing companies, they did everything
11 "right," in their sales process, they were all recorded,
12 their third party verifications, before they were
13 transferred over to us, these disclosures, if you
14 answered no to any of these seven to nine questions,
15 what have you, they stopped the call, they go back to
16 the salesperson and address the issue until they are
17 going to get a yes answer.

18 The focus is suitability. Somebody is going to
19 focus on relief. When you quote some, hey, we're going
20 to save you this much money over this much period of
21 time, you cannot pay \$900 a month, but you can pay \$450
22 a month, that's their focus. They lose sight of all of
23 the disclosures. I don't think the disclosures are
24 enough, based on all of the reviews that I did last
25 summer, why are we having worse than a 60 percent refund

1 ratio with these two sales companies that are referring
2 two people over, they're making all the right
3 disclosures. These people didn't belong in our program.
4 And these sales companies weren't prepared for the fact
5 that these consumers were receiving comprehensive
6 education that I submitted last year to the Commission
7 at one of these. And it doesn't jibe well. And these
8 people are within a week saying, yeah, I think
9 bankruptcy is good, yeah, I think debt roll-up is good.
10 Okay.

11 So, the restrictions, or beefing up these
12 disclosures, which the good, ethical, to a degree,
13 companies, that I still think charge far too much, and
14 allow for too long of program lengths, all things
15 considered, they're making those disclosures.

16 So, the fee ban will take it to the level that
17 more suitability factors are going to be the criteria
18 for success, because you're not going to enroll somebody
19 if you're not going to get paid your contingency fee
20 down the road.

21 Now, firmly, I think the industry has the wrong
22 approach. I've been told over the years that CRN has
23 the wrong approach. Apparently we have the right
24 approach, in that two to three years for a successful
25 settlement is absolutely ridiculous. If I wanted to, I

1 could settle debt in 90 days of delinquency, okay? It's
2 not going to be at the best savings rate, and so it's
3 not in the consumer's best interest, but it's definitely
4 doable. We get offers all the time. We work directly
5 with creditors and we can facilitate that.

6 But more particularly, or more often, you're
7 going to find these five-month time frames. Can a
8 company do that? Absolutely. We do it all day long,
9 okay? But we also encourage the consumer to do as much
10 of this on their own, okay?

11 In the commentary I submitted leading up to
12 today, 51 percent of the accounts that are enrolled are
13 submitted, and part of their list of creditors when a
14 consumer becomes a CRN member, 51 percent of those
15 accounts, lifetime, are settled by the consumer, because
16 we give them the tools, we give them the coaching, we're
17 ongoing there for them, to facilitate that. While 49
18 percent are done with us.

19 The disparity between the settlement amounts
20 that we do on behalf of consumers and consumers do on
21 behalf of themselves are separated by three percent,
22 okay, in the thirties. I think it's 32 and 35.
23 something, respectively. So, consumers can do this on
24 their own.

25 The reference to CROA that Travis made is very

1 applicable, it's a letter-writing campaign. Years ago
2 when companies were charging obnoxious fees for this,
3 consumers were able to, and still can, do this on their
4 own with some letter writing. Settlement is no
5 different, the consumer can effectuate this on their
6 own.

7 So, I want to draw some distinctions that what
8 are you providing and how soon can you provide it? Two
9 years, three years, that's unfathomable to me. I just
10 don't see how the industry can use that as a benchmark.
11 It should be five months, and then incrementally from
12 there.

13 So, are you waiting five months to get paid?
14 Okay. Did that payment, that contingency fee, suffice
15 enough to where you can sustain your business and your
16 margins? You've just got to survive five months. That
17 is going to be hard for new entrants and operating
18 capital in place. For companies that already have
19 operating capital, that already have an established
20 marketing pipeline, I don't see how they have to fold.
21 I don't see where 90 percent have to fold. Unless they
22 are structured in a capacity that is more attributable
23 to a Ponzi scheme, where the people coming in and the
24 fees that are associated with that are paying for the
25 support for the people that enrolled two years ago.

1 So, and I doubt that's the case. I sincerely
2 doubt that's the case, with reputable, strong companies
3 that are part of some of the associations, and maybe
4 even sitting at this table, I don't know. But I
5 definitely don't think 90 percent will leave.

6 Some of the things that --

7 MR. WINSTON: Why don't we just, if you don't
8 mind.

9 MR. BOVEE: Sure.

10 MR. WINSTON: I wanted to again focus in on this
11 issue of risk.

12 Mike Kerr, do you have thoughts on that?

13 MR. KERR: I think the Uniform Act has been
14 described and discussed a bunch of times, and I think
15 it's probably helpful to talk about what the Uniform
16 Act's conclusions are with regard to that assignment of
17 risk. And the Uniform Act does much, much more than
18 just set up fee limits. And I think John did a pretty
19 good job of describing it. It's a comprehensive
20 statute, everything from consumer remedies to refunds of
21 set-up fees.

22 But with regard to the question you asked, which
23 is how do you balance that risk, I think in 2003, when
24 we started the process of formulating Uniform Act, which
25 took about three years to develop, the Uniform Law

1 Commission is not a provider of debt relief services.
2 Nor do we represent banks. I mean, we are a neutral,
3 hopefully expert drafter of statutes that try to solve
4 specific narrow problems. And we, I think, were
5 convinced that debt settlement as a consumer option is
6 going to be around for a while. I mean, it really kind
7 of sprung up around 2004, and we were halfway through
8 our drafting process, and we decided we needed to
9 include them.

10 The balance of risk is this: Under the Uniform
11 Act, we do allow for a set-up fee, an advance fee, but
12 we limit it. It's the lesser of \$400 or four percent of
13 the debt enrolled at inception. That's there because we
14 were convinced that there are costs associated with
15 setting up the account, the initial counseling, all of
16 the things that the industry will talk about. We also
17 allow for a regular sort of monthly fee of up to \$50.
18 Again, that's because you do have continuing costs.

19 But the Uniform Act is drafted in its original
20 form, in its official form, it puts the majority of the
21 settlement fee as a contingency model, 30 percent of the
22 difference between what the settlement actually is, and
23 what the original principal was.

24 Now, when we have gone out to the states and we
25 have really started that process in earnest the last

1 year and a half, we have negotiated a slightly revised
2 version of that contingency fee model, which is probably
3 70 percent of the fees all together, with a flat fee
4 model, and this is because we were across the table from
5 the industry, and there were significant and continuing
6 discussions about what the outcome needed to be. But
7 with a flat fee model, the only reason we agreed to it
8 is because it had to extend over at least half a length
9 of the plan.

10 That's the status quo in two states right now,
11 Nevada and Tennessee, there are several states that have
12 the pure UDMSA with the contingency fee model only.
13 Next year there's 12 states are likely to introduce and
14 probably enact the UDMSA.

15 The impact of an advance fee ban from this
16 proceeding, or this process, would probably be to take
17 out that set-up fee that we allow for in the Uniform
18 Act, the four percent/\$400, and would probably restrict
19 the settlement fee models to contingency fee only.

20 And I'll let the industry talk about whether or
21 not that's viable for them as a business model. I mean,
22 the Uniform Law Commission agrees with the idea that you
23 need to align incentives, but we're also, I think,
24 sensitive to the fact that there are actual continuing
25 costs with debt settlement, and how you align those

1 incentives and those fees makes a big difference as to
2 whether or not the industry is available as an option
3 for consumers to engage in.

4 So, I think it's sort of in the middle, the
5 Uniform Act in terms of how you align the risk of the
6 nonpayment. I mean, there's a little bit up front, the
7 four percent, the \$400 up front, under the Uniform Act,
8 and then in the uniform version of it, most of it is on
9 the back end on contingencies as each debt is settled.

10 MR. WINSTON: Thanks, that's very good to know.

11 Norm, do you want to comment on this?

12 MR. GOOGEL: Just a few comments. I think the
13 reason we're here today is because the fee model that
14 has been used has not worked for the consumers, because
15 they have been bearing all of the risk, in essence, an
16 industry has been created to help consumers who have the
17 least money and are using those consumers as their bank,
18 and I think if they cannot fund this on their own, if it
19 is a valid, valuable product, it will work.

20 And interestingly enough, one of the great sales
21 points of the industry is that we are an alternative to
22 bankruptcy, and many companies say, we all know that you
23 want to pay your debts, and you don't want to file for
24 bankruptcy. And in fact, that's true. They do want to
25 pay their debts, and when they had money, they did. And

1 when they have money again, they will.

2 And, though, unfortunately, they don't really
3 tell consumers what bankruptcy really is. So, consumers
4 sign up for this product, not knowing that bankruptcy is
5 probably a better product, but if debt settlement
6 provides a legitimate product, when the service is
7 provided, these consumers will pay you, because as you
8 said in the beginning, we know you want to pay your
9 debts, and they will. So, now they're going to set
10 aside what little money they have to pay for a service
11 that's truly helping them.

12 And I just want to say briefly that in all the
13 settlements that we have made with debt settlement
14 companies, they generally involved ending the service
15 and at the end a letter is sent to these consumers,
16 because many of these consumers did not complain, they
17 were enrolled in the program, so now all of the sudden
18 that the service ends, so we feel we have to tell them
19 something.

20 Well, most of them get money back, usually all
21 of their money back, at least money that hasn't already
22 been paid out in the settlement, so what happens to
23 these people? And I've interviewed at least 100 of
24 these folks, lengthy interviews. Two things happen:
25 Some of them go out and settle their debts, very

1 quickly, all of the sudden they have some money and they
2 settle them, so it shows that the debts could have been
3 settled sooner; but the vast majority of them, when they
4 finally learn for the first time what bankruptcy really
5 is as opposed to having the myths and understanding or
6 misunderstandings exploited or misrepresented to them,
7 they go, oh, the majority of them end up filing for
8 bankruptcy, which is something they should have done in
9 the first place.

10 So, we really think if it's a legitimate
11 product, or service, that the industry should fund it,
12 and it will work. And if it doesn't work that way, then
13 there's a real question about whether it was legitimate
14 at all.

15 MR. WINSTON: I want to follow up on one thing
16 you raised with Bob. Bob, you had mentioned that there
17 was a concern that consumers would sort of go through
18 the process and at the end demand that settlement be
19 five cents on the dollar, and at that point, you've put
20 a lot of time and money into the consumer and the
21 consumer is not going to go through with it, and if
22 there's an advance fee ban, then those are costs that
23 you are losing.

24 Why would a consumer do that? I guess two
25 questions: One is, how often does that happen; and what

1 incentive would a consumer have to go through this
2 entire process and then at the end make such outlandish
3 demands that they get nothing out of it?

4 MR. LINDERMAN: That's a great question. It is
5 not a common practice in a circumstance where a consumer
6 is paying as you go, because the consumer recognizes
7 that there's an opportunity to settle for a legitimate
8 price with his or her creditors. When you make it a
9 riskless proposition, then you'll be attracting a far
10 greater cross section of consumers, some of whom may not
11 have any intention of paying.

12 So, there's always the question of who bears the
13 sunken cost of the debt settlement opportunity.

14 But I would like to focus on one thing that both
15 Norman and Travis have brought up, and that is the
16 question of value. And I am truly delighted that they
17 opened this door, because I think that our story has not
18 been told in absolute dollar terms, and I think now is a
19 great time to do it.

20 To the extent that Freedom Debt, our experience
21 alone speaks, we deliver tremendous value. I think when
22 Andrew Houser described the methodology that we use to
23 analyze our population this morning, we took a look at
24 people who have been in the program for at least three
25 years to see what the representative experience of that

1 population would be, and I think you'll be surprised to
2 learn that the average client in a pool of almost 8,000
3 consumers received more than \$7,900 on average in debt
4 reduction, while paying less than \$2,700 in fees.
5 Bottom line, we delivered more than three times in debt
6 reduction what we were paid in fees.

7 And more significantly, that includes people who
8 made one payment into the program, but may not have
9 completed the program. So, we're looking at all
10 terminations, all successful program participants and
11 whatnot. When you include everybody into that calculus,
12 you get a benefit that is more than three times the
13 value of the fees that are paid in.

14 I guess, as a coda to that argument, you might
15 look at what a comparable debt settlement plan would
16 yield when compared with credit counseling or when
17 compared with making your monthly payments to a credit
18 card company at penalty interest. With our numbers, we
19 believe that if you had a debt of \$30,000 yielding 25
20 and change = percent to a credit card company, over 20
21 years you would pay in excess of \$110,000.

22 If you entered that same program with a debt
23 management plan where your interest was reduced to 12
24 percent but your principal was not touched, over a
25 five-year debt management plan, you would pay in excess

1 of \$42,000.

2 If you entered a debt settlement program, and
3 settled according to Freedom Debt's historic norms, you
4 would pay a total of \$17,100. That's inclusive. That's
5 inclusive, Norman, of all fees in the program.

6 So, we're looking at a benefit to the consumer
7 of \$17,000 over three years, compared to \$42,000 over
8 five years, compared to \$110,000 over 20 years. And I
9 think you can see that we are delivering value. This is
10 to the point that Travis raised.

11 I mean, a deeply flawed model cannot produce
12 these kinds of results for the consumers. We have a
13 track record of serving over 72,000 consumers, 32,000 of
14 whom are currently active in my system.

15 So, I would say to Michael, we aren't a Ponzi
16 scheme. We represent more than 37,000 consumers and
17 we're settling more than \$27 million of debt every
18 single month.

19 MR. WINSTON: Steve?

20 MR. SAKAMOTO-WENGEL: I did have a question, I
21 don't know if the savings claims in the TASC report and
22 the savings claims you just mentioned, are they based on
23 the debt that's originally enrolled in the program or
24 the debt that builds up with the additional fees and
25 penalties that are accrued during the time that the

1 consumer is in the debt settlement plan?

2 MR. LINDERMAN: Great question. May I answer
3 the question?

4 MR. WINSTON: Sure.

5 MR. LINDERMAN: That's a great question and I am
6 really glad you raised it, because you're striking to
7 the very core of what Gail Hillebrand this morning
8 pointed out as in her view a flawed methodology that we
9 employ. The fact of the matter is that from the time of
10 enrollment, to the time of settlement, and these are
11 statistics, by the way, that we provided or will be
12 provided to Bob Hunt for his own analysis, his
13 independent third party validation, but the accretion
14 within the account from time of enrollment to time of
15 settlement is approximately 10 percent.

16 Now, I can only speak for Freedom Debt, I cannot
17 speak to TASC members, but I think that John would
18 validate this as far as his USOBA members are concerned,
19 and I think we can validate it as far as TASC is
20 concerned. The accretion in the account from the time
21 of enrollment to the time of settlement is approximately
22 10 percent.

23 So, if I am telling a consumer I am going to
24 settle your debts for 42 percent, which is what we're
25 settling now, a little less, actually, but if I tell a

1 consumer that I can settle your debts for 42 percent of
2 the dollar, I am telling the consumer that I am actually
3 settling the enrolled debt for 42 percent, plus
4 approximately 10 percent.

5 So, 42 percent of the debt at the time of
6 settlement translates into an approximate amount of 52
7 percent at the time of enrollment. Ten percent
8 accretion over the period of time from enrollment to
9 settlement, that does not represent an enormous
10 doubling, tripling, quadrupling that Ms. Hillebrand
11 mentioned this morning.

12 MR. WINSTON: I want to get two or three other
13 opinions if possible, and then I want to move to a
14 different topic.

15 So, Ron, do you want to respond?

16 MR. ELWOOD: To answer your question about risk
17 bearing, the question that is raised in my mind is
18 during the period that no settlement was actually taking
19 place and the people are accruing the money to amass the
20 money to have the settlement offered, the consumers are
21 paying for I guess what I would call ancillary services
22 that folks are touting, whether it's the hand-holding or
23 whether it's the education, which financial literacy
24 education, consumer education, which by the way they can
25 get free in most states, for at non-profits, government

1 agencies elsewhere, and also, and probably most
2 importantly, paying for the -- and I don't know if this
3 is millions or billions of dollars in advertising. I
4 know in my state, I cannot turn on the TV, any time of
5 the day or night, without seeing dozens of ads for the
6 companies, plus the lobbying fees, which I cannot
7 imagine how much money that is all.

8 Now, that's not really going for any service to
9 the consumer. So, if the question is, well, we need
10 money to kind of keep us going, what are we actually
11 funding for the upfront fees? I mean, I think the issue
12 earlier came up about an appropriately capitalized firm.
13 In Minnesota, a couple of years ago, the statute was
14 amended regarding the mortgage brokers, based on a lot
15 of the abuse that was taking place, and I understand the
16 analogy that somebody suggested was an inappropriate
17 analogy, but in terms of the consumer abuse, I think
18 that piece of it is fairly analogous.

19 What Minnesota did was to say that you cannot be
20 a mortgage broker in Minnesota, unless you come up with
21 a significant demonstration of net worth that you've got
22 some skin in the game, that you're going to be able to
23 be here. You're going to be around here. You're not
24 going to just fly by night.

25 So, to me, and the differentiation between

1 nonprofits and the profit-driven debt settlement
2 industry, I think this idea of we need to level the
3 playing field so it's fair, I think it's specious,
4 because I think nonprofits are, A, mission driven, they
5 don't have all of these advertising -- if they did have
6 that kind of money, we probably wouldn't have this
7 problem, because they would have a vast majority of the
8 consumers. So, that's one thing.

9 Also on the Uniform Act, I just want to talk
10 about that for a second. I think this idea of a flat
11 fee paid over half the plan, I don't see where that
12 benefits consumers at all, because if they have not
13 settled, they're still just paying all their money.
14 It's up front. I mean, up front is either in three
15 months, five months, a year, it's still before the
16 service is performed.

17 Also, if I'm not mistaken, the Uniform Act, the
18 way it's structured, while there is some cap on it, you
19 can collect the money and then you have to give it back
20 if it's over the cap. So, that's an odd structure, to
21 me.

22 And finally, in terms of the five cents request
23 at the end of the line, my understanding is most of the
24 contracts that are signed provide a minimum amount that
25 the consumer would agree that at settlement, this is a

1 price point at which you're authorized to make a
2 settlement.

3 So, I don't understand how that could actually
4 happen, if they already authorize in a contract up front
5 that at this point, you're allowed to go ahead and agree
6 to a settlement.

7 MR. WINSTON: I apologize for those who have
8 more to say about this issue, but we only have about ten
9 minutes left, and I do want to get to the issue of
10 escrows. Under the proposed rule, consumers can pay
11 their fees into an escrow account that the provider
12 cannot access until the services are performed. What I
13 am interested in is what people think of that approach,
14 and I am also interested in an alternative approach,
15 which would be whether the provider could require the
16 consumer to put the fees into escrow.

17 For example, if we said that the settlement
18 company could not collect advance fees, but could
19 require that the consumer put those fees into escrow, it
20 seems like that might solve one of the concerns that the
21 settlement companies have raised, which is that
22 consumers won't pay at the end of the road and they will
23 have to go out and try to collect from them.

24 It does not solve the problem, of course, of
25 having those funds available to fund the services that

1 they're performing. But some people have suggested that
2 as an alternative, that the consumer is protected
3 because the money is going into escrow, they get it back
4 if the company doesn't deliver, the company is protected
5 from the consumer who doesn't pay their fees.

6 So, again, what do you think of the proposal
7 that we have made and are there alternatives that should
8 be considered?

9 Start with John.

10 MR. ANSBACH: First of all, when we discuss
11 escrow accounts, what we, I think, in the industry, are
12 typically accustomed to is the idea of this is a
13 difference between self-saving settlement models and
14 using a third party, and I think the evidence generally
15 reflects, and I apologize, I don't have studies for you,
16 but I think that it's widely understood that models that
17 are self-saving are typically not as successful as
18 models that use a process or that obviously the money
19 remains in the control of the consumer, that is
20 critically important that debt settlement companies
21 should not be controlling the funds of the consumer. We
22 have this discussion a lot.

23 MR. WINSTON: Thank you for clarifying that,
24 too, because I am not referring to that kind of escrow.

25 MR. ANSBACH: Right.

1 MR. WINSTON: I'm talking about the fees.

2 MR. ANSBACH: And, so, you brought up an example
3 earlier about a doctor, and it certainly speaks to the
4 point about earning your money. This is sort of akin to
5 going to a doctor, and the doctor sits down with you and
6 takes your blood pressure and then he says to you, you
7 need to quit smoking, you need to eat healthier, you
8 need to lose some weight. But I recognize that you have
9 not done any of those things yet and that you're still
10 overweight and your lungs are filled with tar. So,
11 until you get healthy, lose your weight and stop smoking
12 and don't get cancer, why don't you just put the money
13 in the escrow account and I won't collect it.

14 That's what escrowing money is. I mean, we were
15 thinking about this earlier. My parents get Consumer
16 Reports, but is it the case that even though Consumer
17 Reports puts it together and sends it to my folks, until
18 they actually read it, buy a car that works, they
19 shouldn't pay Consumer Reports?

20 I mean, I know there's a big discussion here
21 about what value is actually being provided and that
22 somehow hand-holding is something. We're not discussing
23 what's actually happening, and let me say this, I truly
24 appreciate the folks that are here that are on behalf of
25 the consumers, because at the end of the day, debt

1 settlement companies are independent consumer advocates.
2 There are 110 of them that sit out in front of my office
3 every morning, and we are all at this table, we are
4 having this discussion about what works for consumers
5 and what doesn't, but I don't know how many of you at
6 this table have had a chance to read the consumers that
7 wrote in.

8 I mean, Mike, I fully respect your business
9 model, I happen to think that lots of models should be
10 available, but the idea that consumers can do this
11 themselves --

12 MR. WINSTON: John, let's stick to the issue of
13 escrows.

14 MR. ANSBACH: Absolutely, but escrow is about
15 value, and you cannot put money aside when value is
16 being created and delivered. There are customer
17 testimonials that talk about, I tried to contact my
18 creditor, and they told me to go pound sand. If you're
19 going to have an advocate, you have to allow them to get
20 paid to do that.

21 MR. WINSTON: Let me focus it a bit differently,
22 because I am not sure the doctor analogy works. Assume
23 for the purposes of this discussion that we have a
24 record which shows widespread abuse in this industry,
25 and the issue is how do we protect consumers from that

1 kind of abuse, how do we protect consumers from having
2 to take the risk that they're going to be paying this
3 money over a period of time, which could be in the
4 thousands of dollars, and at the end, the company says,
5 see you later, and collect the money.

6 So, one way of dealing with that would be to put
7 the money in escrow. I don't think that consumers have
8 that much concern about doctors collecting money over a
9 long period of time and then saying, sorry, we're not
10 going to do the surgery that we planned.

11 So, if I could get people to focus, again, on
12 does an escrow system make sense and what should it look
13 like?

14 Mike?

15 MR. CROXSON: Thanks. There are some states,
16 there is certainly one state that already has imposed a
17 fee prohibition, upfront fee prohibition, they allow
18 fees to only be paid upon success. So, maybe if we talk
19 about this in the context of success fees being
20 escrowed, because I guess part of your decision is,
21 well, do you allow some other kind of fee, which would
22 sort of speak for itself in terms of how that
23 transaction happens with the consumer.

24 So, it's really the success component. We do
25 operate in a state that has a fee ban, effective fee

1 ban, that says you cannot accept any fees until after
2 the fact. We do escrow in the consumer's account the
3 money for that success to be paid. We cannot and would
4 not be paid until the money goes out to the creditor.

5 So, in the context of how this escrow should
6 work, I think you have it exactly right, and that is, an
7 escrow can be built over time, fees accrue along with
8 what's available to use as settlements. When a
9 settlement occurs, the average consumer going on to a
10 settlement plan has six accounts, has settlements
11 actually occur, there's actually money there to pay the
12 fee that you get along the way, and at the end of the
13 day, if you get to the sixth account, you've been paid,
14 the creditors have been paid, and the consumer is
15 satisfied and happy.

16 MR. WINSTON: Okay, thanks. Travis?

17 MR. PLUNKETT: On that point, the consumer
18 groups that joined in writing comments have agreed that
19 the advance fee ban should allow consumers to use
20 legitimate escrow services that they control. So, that
21 means no fees should be allowed to be deducted by the
22 firm until the services are provided and a fully
23 executed settlement agreement is made and shown to the
24 consumer.

25 So, in that case, it would seem that an escrow

1 account would be fine.

2 MR. WINSTON: Yeah, Mike?

3 MR. BOVEE: Yeah, I would like to speak to this,
4 because we don't use escrow, never have, but we firmly
5 recognize that the benefit to the market and the
6 industry providers, it almost requires it. We wouldn't
7 have over six figures of uncollected fees outstanding
8 right now if we used that model. We have just opted not
9 to. We have looked into it, all the way into
10 application, and then just decided to put it on hold.

11 So, it's absolutely necessary, and to the extent
12 of what I spoke earlier in the earlier topic, as far as
13 a monthly, nominal maintenance fee, that can be paid
14 direct to the company. There's these escrow accounts
15 that are structured and the providers that offer them
16 where the consumers are in control and can withdraw
17 their funds at any time. They're still protected and
18 the company's interests are protected because they're
19 only negotiating, when they have funds, they can see
20 them, they're there, they're not wasting the creditor's
21 time. And they are also likely to look at that and say,
22 I can get this done and collect my fee at that time, and
23 incrementally you do get to this sixth account and there
24 is something adverse in the consumer's account and they
25 wind up dropping or not get to that last account or what

1 have you, the industry provider was funded for the first
2 five. So, nobody is out anything.

3 I still strongly support some type of monthly
4 maintenance fee, and I also want to take an opportunity
5 to say that I didn't mean anything inflammatory from the
6 Ponzi comment earlier, just to say that I mean, in fact,
7 anybody that's here represented by anybody or at this
8 table or in the audience, I would almost guarantee is
9 not doing business that way, it was just more of a
10 comment backwards looking to say, Hess Kennedy or
11 Allegro.

12 MR. WINSTON: I see we have about two minutes
13 left and one thing I have always lived by at these
14 workshops is never be late for lunch. Does somebody
15 want to say something in the last two minutes or we
16 could go early for lunch?

17 Bill?

18 MR. BINZEL: In the course of this morning and
19 this panel, there has been a very impassioned defense of
20 debt settlement itself, the product of debt settlement,
21 and I think there is a consensus in this room, and I
22 think the consensus in the comments that I read that the
23 product of debt settlement in itself, whether we call it
24 debt settlement or less than full balance settlement,
25 whatever that is, there is a consumer need for that.

1 What is at issue here, though, are the deceptive
2 and abusive practices that are rampant within the debt
3 settlement industry. And that's what I think the
4 Commission is seeking to address. They are not seeking
5 to abolish the product of debt settlement, but it's
6 those exploitive practices that are harming consumers,
7 and that are replete in the comments that were filed in
8 the actions of the attorneys general and others who
9 filed comments.

10 So, I think it's well and good, I understand the
11 need for debt settlement, we may not spend a lot of time
12 talking about it, but we really need to get at the heart
13 of these exploitive and deceptive and abusive practices.

14 MR. WINSTON: Great, thank you. I think we're
15 batting two for two this morning, two terrific panels.
16 I want to thank everyone on this panel who contributed
17 to this.

18 (Applause.)

19 MR. WINSTON: A couple of quick reminders. One
20 is that these mikes are live, still. So, if you've got
21 something to say that you don't want other people to
22 hear, go out some place else. We are going to be back
23 at 1:30 sharp. We are going to start right at 1:30. If
24 you leave the building, you have to allow enough time to
25 get back in. And I do recommend the 7th floor

1 cafeteria, it's very good. Thank you.

2 (Whereupon, at 12:30 p.m., a lunch recess was
3 taken.)

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AFTERNOON SESSION

(1:30 p.m.)

PANEL 3: The Proposed Disclosure
& Misrepresentation Provisions

MS. BROWN: Hi, we're going to get started. My name is Allison Brown, I'm a senior attorney in the Division of Financial Practices. Our assistant director for financial practices, Alice Hrdy, was supposed to be moderating this panel, but she cannot be here today, so Joel Winston and I are going to moderate the panel. So, we're sorry that she's not here with us today.

First, one quick announcement. We do have some time after this panel and the next panel, at about 4:15, for open microphone. So, if anybody in the audience, or if you're a panelist but you didn't get to say something, you're welcome to make some comments to us at open microphone, and those will be on the public record, and we will be able to consider those in our deliberations.

There is a sign-up sheet, if you want to speak at the open microphone, between now and the end of the next break, please walk out to the desk where we were doing the sign-ins and the panelist name tags and add your name to the list so we have a general sense of how many people want time to speak at the open microphone

1 time.

2 And panelists, I'll just remind you to speak
3 into the microphone and maybe if you could look out for
4 your fellow panelists and move the mikes over when
5 somebody starts speaking, that would be really helpful
6 so we can capture all of the comments on the web cast
7 that we are projecting now and will be available on our
8 website as an archive that people will be able to refer
9 back to later.

10 First I will start with introductions, and I'm
11 just going to say the names of the people that were up
12 here this morning, and then give the short bios to the
13 people who are new to the panels.

14 Starting over here, our first panelist is Bill
15 Binzel from the National Association of Credit
16 Counseling. Next we have Norman Googel from the West
17 Virginia Attorney General's office. To his right we
18 have Susan Grant.

19 Susan Grant is director of consumer protection
20 at Consumer Federation of America, a nonprofit
21 association of some 300 nonprofit consumer groups that
22 was established in 1968 to advance the consumer
23 interest. Ms. Grant works specifically in the areas of
24 privacy, deceptive marketing, online safety and
25 security, fraud, electronic and mobile commerce, and

1 general consumer protection issues.

2 We'll probably have joining us Mark Guimond,
3 from AADMO, who is joining us right now.

4 MR. GUIMOND: Security.

5 MS. BROWN: Next we have Gail Hillebrand from
6 Consumers Union. Next to her is Andrew Houser,
7 representing TASC.

8 Next we have Scott Johnson, he's the CEO of U.S.
9 Debt Resolve. He has participated in the drafting of
10 various state-level legislation. In 2008 he was a
11 panelist at the FTC Debt Settlement Workshop, and he has
12 testified before various state legislatures and other
13 entities.

14 Next to Scott, we have Jenna Keehnen. Jenna is
15 the executive director for the United States
16 Organization for Bankruptcy Alternatives, or USOBA.
17 Before serving as the executive director of USOBA, she
18 served as the director of operations at USOBA, and
19 before that, she served as the director of operations
20 for AADMO, which is the American Association of Debt
21 Management Organizations.

22 And then we have Jim Keiser, from the State of
23 Pennsylvania, who was on our panels this morning.

24 Next to him we have Michael Mallow. Michael is
25 a lawyer who regularly defends companies and individuals

1 sued in class actions and by governmental agencies. He
2 is at Loeb & Loeb, and he also counsels companies on how
3 to avoid and prepare for litigation before it happens.
4 Mr. Mallow's clients come from a broad spectrum of
5 industries, including entertainment, automotive,
6 telecom, debt settlement, dietary supplement, electronic
7 mail marketing, Internet commerce and lead generation.

8 And next to him we have Robert Manning, a
9 specialist in the consumer credit and financial services
10 industry. He's the author of Credit Card Nation, an
11 in-depth study, Living With Debt, sponsored by
12 Lendingtree.com, and he's been featured in Danny
13 Schechter's documentary, In Debt We Trust, and he has
14 widely written and published on these issues.

15 Going around the table, we have Johnson Tyler
16 from South Brooklyn Legal Services.

17 And our final new panelist is Dr. Bernard
18 Weinstein, he is the associate director of the Maguire
19 Energy Institute and an adjunct professor of business
20 economics in the Cox School of Business at SMU in
21 Dallas. From 1989 to 2009, he was director of the
22 Center for Economic Development and Research at
23 University of North Texas.

24 Thank you, everybody, for being here today, and
25 continuing our discussion of these really important

1 issues. We want to start by talking a little bit about
2 the prevalent marketing practices that are employed by
3 debt relief companies. Some of the comments raised the
4 use of lead generators as a growing practice. One of
5 the things we want to talk about is how lead generators
6 operate and whether anybody has any other specifics to
7 add to the marketing practices about lead generators.

8 Okay, Mark?

9 MR. GUIMOND: We have consistently taken the
10 position on the credit counseling side that lead
11 generation is a chronic problem. Just as a frame of
12 reference, what we have done at AADMO, we have filed 12
13 federal lawsuits over the past couple of years against
14 lead generators for using the AADMO logo when they had
15 no affiliation with us whatsoever. So, I think the
16 credit counseling side is pretty consistent in saying we
17 have a real problem with lead generators.

18 MS. BROWN: Do you have a sense of what
19 percentage of the business of debt relief companies
20 comes in through lead generators?

21 MR. GUIMOND: I can speak for the credit
22 counseling side of it, I would say slim to none. There
23 are some referral services out there that comprises
24 certain elements, but the strict idea of the lead
25 generator, which is somebody generally on TV or on the

1 Internet which takes and sells that lead in turn, the
2 credit counseling side, it's mostly prohibited by
3 federal law, and most of the state laws, too, so there
4 is not all that much lead generation on the credit
5 counseling side.

6 MS. BROWN: Can you describe what you mean by a
7 referral company?

8 MR. GUIMOND: Referral company, well, NFCC and
9 AADMO and the AICCA, we all have customer locator
10 services where a customer can call in to a number and
11 find a referral to a company, but they're expecting from
12 point A that they're going to find a company at point B,
13 and we vet on the AADMO side all of those agencies to
14 make sure where a consumer is coming from, that the
15 agency they end up with is licensed, but there's no fees
16 for that. The consumer is not being charged as some of
17 the lead generation does, there's no marketing costs
18 along with that. So, it's a different set-up than
19 traditional lead generation.

20 MS. BROWN: Other than those that you mentioned,
21 what you call traditional lead generation and the
22 referral services, are there any other referral types of
23 entities that you know of?

24 MR. GUIMOND: I think that's about it. I think
25 the biggest problem that we've seen is TV advertising

1 that says that you're going to be referred to a
2 nonprofit agency. They have a variety of options and we
3 can refer you to a nonprofit or debt settlement or
4 whatever the X happens to be, and at the outcome, it's
5 not going to the nonprofit agencies, it's going to other
6 agencies in the debt settlement side or other debt
7 resolution, not credit counseling.

8 MS. BROWN: Andrew, do you want to speak to this
9 point?

10 MR. HOUSSEY: I wanted to say first of all that
11 we are going to find a lot of common ground here. It's
12 in everyone's best interest to have fully informed
13 customers coming into the programs. It's a problem for
14 everyone when there are not fully informed customers. I
15 think at a minimum, whether you call them lead
16 generation or whatever you call them, the claims they
17 are making are substantiated by the companies that they
18 are sending those leads or referrals to. I think that's
19 a very reasonable assumption.

20 But like I said, fully informed customers is
21 what we all want. It's not a quick sale process. It's
22 not a process where the product is sold in a day or a
23 call, typically a consumer is enrolled over a two-week
24 period, typically four phone conversations happen before
25 enrollment, and it involves a real strict suitability

1 analysis to get the right consumer into the right
2 program.

3 Our company, in addition to doing the
4 disclosures, the suitability analysis, a separate
5 one-page with nothing on it but the fees, do a
6 compliance call as well to verbally disclose to the
7 consumer the important disclosures that are included in
8 the agreement.

9 So, it's in everyone's best interest to get the
10 right consumer in to not create confusion, and lead
11 generators should be held to that same standard of
12 making representations that come back up through the
13 companies that they're sending them to.

14 MS. BROWN: Is there communication between lead
15 generators and companies in terms of how would a lead
16 generator substantiate certain claims?

17 MR. HOUSSEY: There certainly should be. We
18 don't purchase their agreements, so I can't speak from
19 first-hand experience, but there certainly should be.

20 MS. BROWN: How prevalent are lead generators in
21 the industry?

22 MR. HOUSSEY: Again, this is going to be based
23 on anecdotal evidence. I would guess when everyone
24 talks about the TV ads they see all the time and the
25 radio ads, ESPN, I would guess the majority, the vast

1 majority of the commercials you are seeing are lead
2 generators as opposed to providers.

3 MS. BROWN: Andrew, if your company doesn't use
4 lead generators, what are the marketing techniques that
5 you use to obtain clients?

6 MR. HOUSSEER: We have an internal marketing
7 department that directly markets to consumers.

8 MS. BROWN: What types of marketing?

9 MR. HOUSSEER: What types of mediums?

10 MS. BROWN: Right.

11 MR. HOUSSEER: Internet, radio, TV, pretty much
12 everything except for email marketing.

13 MS. BROWN: And some of the earlier comments
14 also discussed debt relief providers that operate solely
15 online or without using telemarketing. Does anyone have
16 any specifics to add to that point?

17 Mike?

18 MR. MALLOW: I cannot tell you how many
19 companies currently do their marketing exclusively
20 online, but I would predict that if the regulation of
21 debt settlement is done through the TSR, versus then
22 some other method or some other statute, the number of
23 companies that market exclusively online will rise
24 dramatically as an end run around the application of the
25 TSR, which, when we're talking about the marketing

1 issues here, what we really have, this whole discussion
2 really has two discussions in it.

3 One is does the regulation of the industry make
4 sense? Is the substance the right substance to be
5 talking about? The second is, and I think equally as
6 important, is how we are going to do it, and does it
7 make sense to do it in the context of the TSR, is it
8 proper to do it, is it an authorized way, are you going
9 to be creating unintended results.

10 And one of the unintended results that I think
11 will be created is you will see a rise in companies
12 using solely the Internet or some form of marketing that
13 does not involve the telephone. So, you will actually
14 see less consumer interaction in terms of trying to
15 avoid the TSR, which is why, at least from my
16 perspective, the TSR is not the right way to go about
17 doing this. But I'm sure we can talk about that more at
18 another point.

19 MS. BROWN: Will you describe how the sales
20 pitch would happen over the Internet? Are you saying
21 that the entire sales pitch would happen over the
22 Internet, are you talking about email or can you be a
23 little more specific?

24 MR. MALLOW: It could, theoretically, all occur
25 online. How would that happen? There could be video

1 presentations that are part of a website in terms of the
2 marketing. All of the forms that could be filled out
3 could be filled out online. The communications could be
4 through live chat, online. All of these methods are
5 currently available to communicate directly with the
6 consumer and not use the telephone as a medium.

7 So, again, I think you will see a rise in that.

8 MS. BROWN: Are you seeing any today where the
9 entire sales pitch is delivered online?

10 MR. MALLOW: I don't have any clients who do it
11 that way. I am told by some clients that they are aware
12 of companies who are doing most, if not all of their
13 marketing online, and are able to enroll clients online,
14 but I have not personally seen that yet.

15 MS. BROWN: Jim?

16 MR. KEISER: From a regulatory perspective,
17 Internet marketing has always been a problem, primarily,
18 because you can go on the Internet, all of the
19 information can be submitted electronically, and we have
20 no idea who is putting out the marketing, who is
21 receiving the information, because many times it's just
22 not available from the website.

23 So, from a regulator perspective, Internet-only
24 marketing can be a serious problem.

25 MS. BROWN: Susan?

1 MS. GRANT: I just wanted to say that right now,
2 the most prevalent means of advertising seems to be
3 television, radio and direct mail. Ads on the Internet
4 that induce consumers to call a toll free number, the
5 fact that in the future there may be more marketing by
6 the Internet only is not a reason not to act now to deal
7 with the current problem that we have.

8 MS. BROWN: Bill?

9 MR. BINZEL: I think Susan captured that very
10 well, and just to clarify, another distinction between
11 501(c)(3) agencies and for-profit entities are
12 501(c)(3)s are prohibited from paying for referrals.
13 So, as a result, nonprofits don't use lead generators,
14 per se. We do operate a locator line, but that's as a
15 result of a consumer calling the NFCC and saying, I
16 would like counseling, where should I go, and then we
17 refer them to an agency and we use fees from the agency,
18 a \$3 fee from the agency to support that operation,
19 which has been approved by statute.

20 But going back to the definition of debt relief
21 services, I think what you're hearing, I think -- and it
22 sounds like there is a consensus, even, that the
23 definition of debt relief service needs to be fairly
24 broad relating to advertising, encouraging, assisting,
25 soliciting, brokering, et cetera, either leading to or

1 intending to lead to debt settlement services. So, the
2 point being that the final definition of debt relief
3 service needs to be broad enough to cover the lead
4 generating and the activities related to lead
5 generating.

6 MS. BROWN: We are going to talk more about
7 definitions in the next panel, but focusing on the
8 prevalent marketing, can anybody speak to what the
9 prevalent claims are out there today in terms of how
10 debt settlement companies are presenting themselves to
11 consumers?

12 Gail?

13 MS. HILLEBRAND: Thank you. We see claims like
14 cheaper than credit counseling, we see claims of lower
15 monthly payment, we see references to a monthly payment,
16 which in my view are inherently deceptive, because they
17 imply that there is a payment on the debt, as opposed to
18 a payment to someone who is going to use it for future
19 purpose. We see words like "debt free" and "debt
20 elimination." Sometimes a company by an asterisk
21 "individual results may vary," but I don't think you can
22 dispel the implication created by words like "debt free,
23 debt elimination, get out of debt in three years," with
24 that kind of an asterisk.

25 So, we certainly do see those kinds of claims.

1 And we also see claims that I've got a couple off the
2 Internet here, "our typical settlements are able to
3 reduce debts by approximately 50 percent, reduces debt
4 40 to 60 percent." The implication of these claims is
5 that you are going to get out of all your debt for that
6 amount, and based on what we heard in the morning about
7 the percentage of consumers who still have significant
8 remaining debt at the end of the program, I think those
9 are problematic.

10 MS. BROWN: Norm?

11 MR. GOOGEL: Just something I touched upon in
12 the last panel, we think the industry is really
13 exploiting consumers' myths and misconceptions about
14 bankruptcy. For example, by saying we really want to
15 pay your debts and don't want you to file for
16 bankruptcy, which is true, then instead of doing the
17 true screening and helping a consumer to determine what
18 they really need, which in our view, in the vast
19 majority of the cases, maybe even 90 percent or more, is
20 bankruptcy, often Chapter 7.

21 Instead, they are sold a product by a company
22 that only sells one product. So, we have been
23 particularly concerned about the claims relating to
24 bankruptcy and presenting itself as an alternative to
25 bankruptcy. And then, of course, as it was just

1 mentioned, the concern about debt free, that we will
2 help you become debt free in two to three years, and in
3 our view, the references to debt free actually invoke
4 our credit services statute, or credit repair, because
5 while it is true that your credit score will go down if
6 you use a debt settlement service, and that often is
7 disclosed, on the other hand, the real message is, we're
8 going to help you get debt free. Assuming that's true,
9 we see that as a form of helping you with credit, which
10 would then require the industry to register as a credit
11 repair company in the state, which they do not do.

12 MS. BROWN: Andrew?

13 MR. HOUSSEY: Well, I agree with Norman to the
14 extent that there needs to be a suitability analysis.
15 Now, I disagree that 90 percent of consumers would
16 choose bankruptcy if they had all the facts. In fact,
17 one of the biggest things that you will see in those
18 testimonials, the 200 positive testimonials on the FTC
19 site, on the testimonials we've brought here, is how
20 proud and how happy people are to have avoided
21 bankruptcy, and I don't think you can discount that.

22 But a suitability analysis is a really important
23 part of the process, getting the right consumer to the
24 program. You're absolutely right. Some consumers
25 cannot afford to deal with a debt settlement program,

1 other consumers are better suited for a nonprofit credit
2 counseling program. And as Bob mentioned in the earlier
3 panel, our company has 25 people whose entire job is
4 trying to screen out consumers.

5 So, I do agree with you, with respect to the
6 suitability analysis that has to be an important part of
7 the whole package.

8 MS. BROWN: Scott, do you want to speak to this
9 issue?

10 MR. JOHNSON: I do. I think what I look at in
11 the reports that we get back is I think in reference to
12 the claims that companies are making, and to say a debt
13 reduction of 70 percent, and this might even tie into
14 the online advertising, there was a race. First company
15 put 70, then 75, then 80, then 85 and 93. My question
16 is that there is no question that we get settlements
17 reduced that amount.

18 My issue that I see on that disclaimer that
19 folks are making is what percentage of the clients
20 actually receive that 60 percent reduction, that 40
21 percent reduction? You know, from us, internally what
22 we do in our analysis is all numbers. So, when we look
23 at our historical performance, correlates to what we
24 advertise on the website.

25 So, I think if the question may be if a company

1 is open for six months making a claim of reduce your
2 debt by 40 percent, 60 percent, do it in 12 to 30
3 months, where is the empirical data to prove that you
4 can actually do that?

5 I think that gets into some disclosures, that if
6 a consumer knows more about maybe the way a company
7 performs, it would at least maybe make them choose a
8 different company.

9 Now, in respect to I can just say on the debt
10 free, if it can provide substantial numbers that that
11 happens in a two to three-year period of time for a
12 significant amount of people, and I can only speak
13 internally on our data that we collect.

14 MS. BROWN: We are going to drill down in a
15 minute as to how you might substantiate some of those
16 claims, but let me give Tyler a chance to talk and then
17 we will move on.

18 MR. TYLER: The claims that seem to get my
19 clients and get their attention is that in 24 or to 48
20 months, depending on the size of the debt, you will be
21 debt free. And there usually is a disclaimer that goes
22 along with that, is that, you know, we cannot stop the
23 creditors from using their enforcement techniques. The
24 reality is, and the reality I have seen, is that the
25 creditors always respond to not being paid, and they

1 will sue the client, the customer, in five to seven
2 months.

3 That's what undermines the whole program,
4 because most people can understand some of the risks,
5 but that's a risk that they really have never had any
6 experience with. They've never been to court before on
7 some sort of debt collection matter, they don't
8 understand that, well, you can get a judgment against
9 you and now your wages will be garnished, and how easy
10 that is to do. They don't understand that their assets
11 can be taken, that their bank accounts can be frozen.

12 All of those things happen very quickly. I have
13 seen it happen all the time in New York, very quickly,
14 and they shortcircuit the whole debt settlement idea.

15 MS. BROWN: Bernard?

16 DR. WEINSTEIN: I just wanted to echo Andrew's
17 point, that we talk about debt settlement and other
18 options to bankruptcy, and I agree, bankruptcy is
19 appropriate for some people. In fact, we're having
20 record number of bankruptcy filings running at 130,000 a
21 month, four times the level three years ago, but there
22 are long-term economic and social costs associated with
23 bankruptcy. I think what's important is that we have
24 various options in terms of debt relief that need to be
25 pursued.

1 MS. BROWN: We want to drill down into the
2 proper way that debt relief entities might be able to
3 make truthful performance or success claims that might
4 comply with the proposed misrepresentation provisions.
5 Let's isolate a claim that some of you have mentioned as
6 a claim that's often made by debt relief providers.

7 For example, we will eliminate your debt in 18
8 to 36 months, or you will become debt free in 18 to 36
9 months. The standard for substantiation is that the
10 Commission requires competent and reliable evidence of
11 any claim that a debt relief provider is making.

12 So, with that preliminary information, let's
13 talk about what type of competent, reliable evidence
14 would substantiate the claim that a debt relief provider
15 will eliminate a consumer's debt in 18 to 36 months.

16 Any takers? Gail?

17 MS. HILLEBRAND: I think the only competent and
18 reliable information there would be evidence that they
19 have, in fact, done so for a very large majority,
20 whether it's 100 percent or 95 percent or some other
21 large percentage of their clients for all of the debt
22 for those clients. I actually think that the
23 substantiation question is in some ways the wrong
24 question. I think it is inherently impossible to make a
25 truthful claim about historic performance because of the

1 implication it creates that you will get the historic
2 performance.

3 Dr. Breisch's study has a very wide standard of
4 deviation in his table 5. I invite you to take a look
5 at it. Suggesting that even mean results don't tell you
6 very much about what the individuals get. We know it's
7 very subject to the individual's budget, to the
8 decisions that were made by an individual's creditors,
9 whoever they are at the time, or become later, about the
10 individual's ability to save, and about whether or not
11 the savings amount is realistic for that customer and
12 has really been explained to them what they are getting
13 into.

14 MS. BROWN: Let me stop you for a minute. One
15 of the things we look at here is what consumers take
16 from a claim. Do you think consumers when they see a
17 claim like this, does that mean to them that 100 percent
18 of the people who enroll get the claimed results?

19 MS. HILLEBRAND: I think when you say consumers
20 get 50 cents on the dollar is I'm going to save 50 cents
21 on the dollar for all of my debt, and that does not
22 account for tax consequences, does not account for the
23 very serious impact of the unsettled debt, and I would
24 like to talk about that a little bit more, whatever the
25 appropriate time is, and it does not account for the

1 fees that will be paid.

2 But more importantly, it does not account for
3 the fact that many of those consumers are going to
4 finish without settling all of their debt. So, if I owe
5 \$10 and I save 50 cents on the dollar for half of it and
6 I still owe the other half, I haven't saved 50 cents on
7 the dollar, maybe I've saved 25 cents on the dollar
8 minus the fees.

9 MS. BROWN: Do others have views about what
10 consumers take from eliminating debt in a certain amount
11 of time? Do you want to go ahead?

12 MR. HOUSSEY: Sure. Obviously we all agree that
13 disclosures need to be accurate. I think one of the
14 fundamental misperceptions of our industry that I think
15 still exists today is that our consumer group is very
16 unsophisticated. In fact, the average consumer in a
17 debt settlement program is above average income, above
18 average education. Most people don't know that.
19 They're people who have run up \$30,000 in credit card
20 debt and had a one-time life event where they got into a
21 really difficult situation that they need help with.

22 That said, so, do I think that on average,
23 including accretion of accounts, I'm settling debts on
24 50 cents on the dollar, and if I tell a consumer that
25 I'm settling on 50 cents on the dollar, subject to you

1 meeting your obligations, savings obligations, I'm
2 settling for 50 cents on the dollar. The vast majority
3 of consumers that drop out of the program drop out
4 because they're not able to make their savings
5 obligations. The vast majority of consumers that stick
6 to their savings obligations get those settlements.

7 MS. BROWN: And what's the basis for your
8 statements that the vast majority of consumers who drop
9 out do so because of the issue with savings obligations?

10 MR. HOUSSEER: It's based on just one company's
11 data, and anecdotal data from a lot of other companies
12 in the industry that consumers that made their savings
13 payments on time every month had great success in this
14 program.

15 MS. BROWN: When you mentioned one company's
16 data, what are you referring to?

17 MR. HOUSSEER: Freedom Debt relief, I'm sorry, my
18 company.

19 MS. BROWN: So, your knowledge of your own
20 internal data?

21 MR. HOUSSEER: We have done 45,000 settlements so
22 far this year, it's a significant data sample.

23 MS. BROWN: When you say there is a significant
24 data sample, in terms of why consumers have dropped out,
25 is that based on consumer interviews after the fact or

1 some other type of information?

2 MR. HOUSSEY: It is based on looking at the
3 percentage of consumers that drop out who have missed
4 one or more payments along the way, and it is
5 significant. The vast majority, to be honest. It is
6 very rare for someone to be sticking to the same program
7 every month and then have it not work out for them.

8 MR. WINSTON: Can I follow up on that? As
9 Allison said, a lot of the substantiation issue comes
10 down to what claim do consumers take from an ad, and I
11 think under pretty well accepted deception law, if
12 you're making a claim that you will receive a certain
13 result, then the consumer reasonably expects that they
14 will receive that result. If it's a claim about not
15 identifying a specific consumer and what they will get,
16 but just as, you know, save 30 percent off your debt,
17 usually the word that we apply to that is that's going
18 to be the typical result. That maybe not everyone is
19 going to get that result, that's going to be the typical
20 result.

21 So, what I'm wondering is, given that, is there
22 a way to make a much more qualified claim that would be
23 more easily substantiated? For example, if I could say
24 the consumers who stay with my program for 36 months, 50
25 percent of them achieve a reduction, and the average

1 reduction in debt is 30 percent. And assuming that's
2 what the data shows.

3 Is that the sort of claim that we think is okay,
4 or do we think that's problematic?

5 MR. JOHNSON: I'll respond to that. And I'm
6 going to start on the claims that are made. I'll speak
7 specifically to my company, why we make a general claim,
8 is on the 40 to 60 reduction is because historically our
9 numbers for five years reflect that this is the results
10 that we get for the consumers.

11 The thing that we use as a modeling called batch
12 tracking is we know, depending on the scenario of each
13 different consumer, we know the historical performance
14 with a debt buyer, certain debt buyers, certain
15 collection agencies, certain issuers, certain law firms.
16 So, when we're doing that consultation process with
17 them, that's what we have to make the adjustments to
18 say, we'll take on debt under \$500, but we know the
19 performance on that is going to be X, or we will say, it
20 changes from time to time, that issuers move their
21 position with us on debt sold. So, one month it could
22 be down to 15 cents, the next month it could be up to 60
23 cents.

24 So, we're doing a lot of forecasting on this.
25 So, the issue probably more comes from there's no third

1 party audit that's happening to debt settlement
2 companies, and no standard model to see if everybody's
3 using the same performance standards.

4 Last year, in 2008, I used one of my slides
5 where understanding your inventory and take your total
6 debt, under management, divide that over a period of
7 time, and are you successfully moving clients along that
8 program?

9 When I did that, when I mentioned that my model
10 was at that time 210 days, the account's age, divided by
11 an average term of the program. When we saw those
12 results starting to happen a lot quicker, we changed it
13 to total data under management from day one. And now we
14 divide that by a 30-month period of time.

15 So, when we look at performance, we look at are
16 we moving the inventory, are we settling the settlement
17 percentage we used. We use that on original balance,
18 not current balance, because I think there was a claim
19 about a 10 percent move. I think if you look at the
20 Colorado numbers, it reflected that that debt grew 20
21 percent. So that when you're using a disclosure to say,
22 oh, it's going to be 20 months before you settle your
23 first account, and I am not trying to get into a fee
24 structure discussion, but if a consumer waits that long
25 a period of time, it's more about the total cost of the

1 program that would significantly increase.

2 So, even though you say 40 percent settlement
3 average and 15 percent, the numbers that actually what
4 the total cost for that consumer could rise
5 significantly. So, an additional 20 percent on the
6 original debt for the average consumer, \$30,000 in debt,
7 could cost them \$6,000 more. And that's where you
8 typically see some of the cancellations, because the
9 budget doesn't fit that.

10 So, a way to handle this is probably not under
11 the FTC, is to have more third party audits, and have
12 some standard modeling so that we at least be able to
13 have some general practices on how we measure the
14 success of consumers.

15 MS. BROWN: In terms of measuring the success,
16 how do you calculate dropouts? What do you do with the
17 consumers that made one payment and dropped out or three
18 payments and dropped out?

19 MR. JOHNSON: Well, there are certain things
20 that are beyond our control, and as we look at things
21 and say unemployment rate has hit 9.8 percent, and we
22 look at that and categorize is it the fault of the
23 program or is it the fault of something changes on the
24 consumer's side?

25 Now, we do in the enrollment, we have a 30-point

1 checklist we go through on the budget analysis to make
2 sure we know the performance going forward on the debt.
3 So, I think our screening process helps out a lot more
4 to make sure that somebody is committed to the program.

5 Our average consumer that drops out is around 24
6 months is the starting point. There's just not a lot
7 of -- if they're on track, I think this will reflect
8 what Andrew said, if they have the ability to stay on
9 that budget, there is a high success rate. We try to
10 give them tools to be able to manage their budgets
11 better. Unfortunately, second bread winner in the house
12 loses the job, the issue they get in in the first place,
13 somebody loses the job and now the second one loses the
14 job and it becomes totally unreasonable for them to
15 continue.

16 So, we do an exit interview with everybody that
17 cancels to find out what their reasoning is, and for us
18 the majority of the people is that they cannot afford
19 our program anymore, therefore it becomes bankruptcy.

20 MS. BROWN: So, you're saying that you telephone
21 everybody and ask them and do an exit interview over the
22 telephone or is it a written survey?

23 MR. JOHNSON: It's an exit, because we look at
24 the folks that file bankruptcy, we also collect the data
25 to know what law firm that they are using so that we can

1 send out correspondence to make sure that the law firm
2 that now has that client isn't going to get them into
3 violating. But the majority of them are. It's loss of
4 additional income. It could be the price of gas going
5 up to \$5. That \$200 a month can be very tricky in a lot
6 of the average consumers' budget, so there's outside
7 things that usually will push somebody out of the
8 program, not necessarily the program design itself.

9 MS. BROWN: Can you walk us through, then, for
10 these different group of consumers, whether you are then
11 including some of them? It sounds like you are
12 including some of them but not all of them?

13 MR. JOHNSON: We include them all. If I was to
14 break it down with my data sheets, I will tell you
15 depending on how much debt they have, depending on what
16 their age group is, the balances that they come in on
17 the account, what type of program they sign up for, for
18 me it's not one simple question on this is the 30
19 percent of the people that drop out of the program
20 through the entirety that never make it to the end.
21 What happened to them?

22 I put attributes on each different consumer type
23 to say, somebody less than \$15,000 is one of our highest
24 cancellation rates. The folks that get over \$150,000
25 start to fall into that category as well, but the

1 consumers that fall as the average, \$30,000, that's by
2 far the most successful.

3 So, there's a breakdown for each different
4 group. We've tagged everybody to understand how they
5 perform and then we tie that information into the
6 initial consultation to make sure we select the right
7 program for them.

8 MR. WINSTON: More specifically, and I will open
9 this up to anybody, if a company is making a claim that
10 they'll save 30 percent off your debt, when they know
11 that a significant percentage, whether it's 30 percent
12 or 50 percent or 80 percent of their customers drop out
13 before they get that result, should those dropouts be
14 factored into the calculation of the success rate?

15 Susan, do you want to respond?

16 MS. GRANT: Sure. Well, I should start by
17 saying that we think that any success claims are
18 inherently misleading, and would like to see them
19 prohibited. For all the reasons that we've talked about
20 here, it's really impossible to know whether the
21 consumer is going to be successful at the point where
22 they're thinking about enrolling, and you can try to
23 make the claim more nuanced as you suggest with having
24 to be in this program for X number of months and you
25 might see the success, and that might satisfy the

1 lawyers in the room, but it's certainly not going to be
2 meaningful to consumers. They don't have any way of
3 knowing how long they're going to be in the program, or
4 whether this is going to be successful for them, whether
5 their creditors are going to cooperate, whether they're
6 going to be able to fund settlements, or any of the
7 other contingencies that might come up.

8 And, so, I'm very uncomfortable with any success
9 claims being allowed, but if they are allowed, then
10 certainly companies should factor in everybody who has
11 been enrolled over the specific period of time in
12 question.

13 MR. WINSTON: Just to follow up on that, do you
14 think it's okay in that scenario to make a claim that
15 says, for those of our customers who stay in the program
16 through the full length of the program, 70 percent of
17 them achieve a certain level of success?

18 MS. GRANT: I just think it's meaningless for
19 consumers who are thinking about enrolling, because they
20 don't have any way of knowing whether they're going to
21 be part of that 70 percent or the other 30 percent.

22 MS. BROWN: Johnson, so you wanted to say
23 something?

24 MR. TYLER: Yeah, I was going to say along those
25 lines, Andrew and Scott have both said that things

1 happen along the way that people cannot anticipate. The
2 thing that I found with my clients that happened that
3 they really have downplayed when talking to their
4 counselor is they're going to be sued, and that is what
5 terminates debt settlement for them. All of the sudden,
6 they do not feel protected, and the next thing they
7 know, they have their wages garnished, or their bank
8 accounts frozen.

9 So, and that is a predictable result from debt
10 settlement. It's something that needs to be disclosed
11 in ways much more than simply the creditor has a right
12 to pursue their legal remedies.

13 MS. BROWN: Bob?

14 MR. MANNING: I think what's really striking
15 over the last few years is really the lack of empirical
16 baselines for making these assessments. I mean, there's
17 clearly here an apples and oranges issue. First is the
18 client matched up with the most appropriate program, and
19 second, if they go into a partial payment plan, what's
20 the appropriate payment structure?

21 Right now we're facing a crisis with credit
22 counseling, we're seeing less than 10 percent of people,
23 because we're talking as if credit counseling is going
24 to absorb a lot of these people. Less than 10 percent
25 of people who call are eligible for credit counseling.

1 We know that that's a success rate of less than 25
2 percent.

3 What happens to people who drop out of credit
4 counseling? You know, we have a conflict of interest,
5 because GreenPath had mentioned that their revenue flows
6 are shifting away from debt management plans and a lot
7 of it has to do with because they are going to
8 bankruptcy and counseling programs.

9 The real key issue here is do we have some kind
10 of standardized metrics that can say to the consumer on
11 the point of you're in the appropriate plan and now here
12 is what your success rate could be based on. And in the
13 last year, since we had the last meeting, I put together
14 a program, a very sophisticated algorithm we have put
15 through about 15,000 people which looks at -- calculates
16 adjusted gross income, looks at deductions, puts them on
17 a bankruptcy allowable schedule for the district of
18 residence, looks at state and federal taxes, household
19 structure, home ownership status, tax filing status and
20 all secured obligations, and comes up with a net cash
21 flow analysis.

22 Now, from that, the big problem with creditors
23 is, and my big criticism of the debt settlement model,
24 is that you're negotiators. You're not estimating debt
25 capacity. If somebody comes in and they can pay 40

1 percent through their cash flow, either at the
2 individual or household level, are you putting them on a
3 40 percent plan, and conversely, if the person can only
4 pay 20 percent, are you still putting them on the 40
5 percent plan, and from the creditor perspective, if you
6 have someone who can pay 60 percent and you're putting
7 them on a 40 percent plan, they don't know what is the
8 appropriate pay-off. And as a result, you can very
9 easily come up with a set of disclosures with an
10 empirical analysis of a means test of a client, that
11 person comes in at 40 percent --

12 MS. BROWN: We will try to get back to this, but
13 we do want focus for now on what kind of evidence could
14 actually substantiate a claim that people get out of
15 debt in 18 to 36 months.

16 MR. MANNING: What I am saying is if you bring
17 people into a program that the most they can pay is 25
18 percent and you put them into a 45, 50 percent plan,
19 they're doomed from the outset. There is no way
20 possible they can go through a 36-month plan. So, if
21 your screening process is correct, then you are going to
22 reduce that.

23 MS. BROWN: We will try to get back to that.

24 On the substantiation issues, Mike, do you want
25 to add anything on the substantiation issue?

1 MR. MALLOW: Yeah, let me weigh in on this,
2 because not only do I counsel clients on this issue of
3 substantiation, but I've actually litigated the issue
4 and litigated the issue with the Federal Trade
5 Commission on this very subject in this very industry.

6 Look, there is a well-known body of law related
7 to substantiation. There is nothing unique about debt
8 settlement, as it relates to that law. You have to have
9 a reasonable basis in which to make the claims that you
10 make. If you have empirical data that has been
11 accumulated over a sufficient period of time, that
12 provides the reasonable basis in which to make the
13 claim, you're allowed to make the claim.

14 So, if you have data over five years that shows
15 historical achievements on a per account basis, then you
16 should be able to represent to the consumer that
17 information based on that data.

18 Now, what the danger is, and the real analysis
19 needs to be, is on what is actually being represented.
20 So, to sit here and have a discussion about amorphous
21 claims and what data and what evidence do you need about
22 amorphous claims is somewhat of a useless exercise.

23 MR. WINSTON: Let me follow up on that. I think
24 that's a good point. The amount of substantiation
25 required is based on the claim. You might need

1 different levels of substantiation if you say you may
2 get this result, you will get this result, some people
3 get this result, you will get this result if you stay in
4 the program for 36 months, all those are at least
5 theoretically different claims that could require
6 different levels of substantiation.

7 What I'm wondering is whether it would be useful
8 in this rule to lay out some of these issues and provide
9 as much guidance as possible on what kind of
10 substantiation we expect for which kind of claim. Would
11 that be useful, people?

12 MR. MALLOW: Let me approach the question this
13 way: First, I don't think the rule is the right
14 mechanism to do what the FTC is trying to do. For a
15 number of reasons.

16 MR. WINSTON: But putting that aside, just
17 getting to the issue.

18 MR. MALLOW: If, for example, you were talking
19 about FTC guidance, which it has done in other areas,
20 where you can use and you have the ability and the
21 flexibility of laying out specific examples and what
22 kind of substantiation the Commission would be looking
23 or expecting to see, of course that would be useful.
24 The industry is dying for guidance. It wants specific
25 guidance. And specific guidance has been lacking.

1 So, yes, it would be useful. If you turned
2 around and gave examples such as if you were making a
3 claim that a consumer will settle all their debts or can
4 settle all their debts on 50 cents on the dollar,
5 attrition rates may very well be a useful piece of
6 information and a necessary piece of information. If
7 you are stating to consumers, we settle credit card
8 accounts at or have historically settled credit card
9 accounts on an average of, or within a range, then do
10 you need all the attrition information? Probably not,
11 because we're talking about specific accounts.

12 So, you've got to tie it to the claim, and if
13 you were dealing with a guidance document, I think the
14 FTC has far more flexibility to raise examples, specific
15 examples that can be used for debt settlement companies
16 to model in their marketing and advertising. That's why
17 I think the TSR is the wrong way to do this.

18 MR. WINSTON: What do other people think about
19 whether the FTC should or it would be useful if the FTC
20 provided that sort of guidance and whether it should be
21 in this rulemaking or through some other mechanism?

22 Jenna?

23 MS. KEEHNEN: I agree with Michael Mallow as far
24 as the avenue or the vehicle to move forward on this.
25 It seems like the constrictions and parameters in the

1 telemarketing rule are either too broad in some
2 instances and way too narrow in others.

3 As far as substantiations and seeking guidance
4 and that kind of thing, absolutely. If you're looking
5 for something from us, I mean, Stephanie was gracious
6 enough to be at our last conference and we're begging
7 for what can we do? What can we do to "make you guys
8 happy?" And what it comes down to is, well, I cannot
9 really tell you that. Well, I cannot really tell you
10 that. Well, here, let me make something up, but then I
11 cannot answer any direct questions.

12 I'm not sure if you have noticed or not, but at
13 least I'm not a mind reader, I don't know about anybody
14 else here, and without that guidance, I am not sure. I
15 guess it seems to me that you would keep it so broad
16 that you could encompass anybody at any time, and that
17 you might like it that way. And I don't think that that
18 would be your intention.

19 So, yes, we would welcome it. Absolutely.

20 MR. WINSTON: Who do we have here? Mark?

21 MR. GUIMOND: As I referenced this morning, the
22 UK has a system in place with the Office of Fair Trading
23 which has actually issued guidance for debt management
24 generally, including debt settlement, credit counseling
25 and everything what would be called debt relief right

1 now. And I wanted to quote what they did with their
2 guidance when it came out and I think it's wholly
3 relevant to the question they asked, this is the Office
4 of Fair Trading in the UK, "Our main finding is a 70
5 percent reduction in the number of consumer complaints
6 we've had since the guidance was issued."

7 This applies mostly, as we're talking to you
8 right now, about advertising, marketing and promotion.
9 I think if there is a guidance, though, clearly if that
10 can be the result in the UK, we can probably do a lot
11 better than that here. I meant it that way.

12 (Laughter.)

13 MS. HILLEBRAND: I'm reminded that the headline
14 is UK Breaks Up Large Banks, but that's a topic for
15 another forum.

16 (Laughter.)

17 MS. HILLEBRAND: The TSR is a good place to
18 start on this issue. We heard the TASC folks say four
19 phone calls over two weeks to sign up the client, we
20 heard the Freedom Debt folks in the prior panel say
21 eight phone calls. Phone conversations, signing up the
22 client, telemarketing and telephone communications are a
23 big piece of how consumers get signed up.

24 There's a fundamental disconnect between
25 substantiation of a claim of savings and substantiation

1 of a claim of results. The statement we save 50 cents,
2 we settle debts for 50 cents on the dollar, implies that
3 the result is your financial obligation at the end is 50
4 percent of what you started with. The problem is if
5 that's true, if the statement, we settle for 50 cents,
6 makes people think you're going to owe 50 cents at the
7 end, then the substantiation would have to include not
8 only the savings amount off the original debt, without
9 whatever amount of accretion occurs after enrollment,
10 but subtracted from those savings would have to be the
11 fee, the amount that is paid to pay that settlement,
12 because reduction of debt doesn't mean you pay zero, you
13 pay something to fund that settlement, and accounting
14 for the remaining debt, where the company's own records
15 show that lots of consumers have remaining debt.

16 I actually ran those numbers under the USOBA fee
17 model and the Accord fee model for the median Dr.
18 Breisch's average debt of \$24,000. I made it just two
19 debts of \$12,000 each to simplify the math. If one of
20 those debts settles at 50 percent, the consumer has to
21 come up with \$6,000 to fund that settlement, and then is
22 going to pay the USOBA 20 percent fee of \$4,800. The
23 remaining debt of \$1,200, the consumer's total financial
24 obligation there is going to be \$22,800. That consumer
25 is going to be 95 cents on the dollar from where they

1 started. It may be more accurate to say you save five
2 cents on the dollar, not counting the tax claims.

3 The Accord model is quite similar, it would be
4 accurate to say there that you save 12 and a half cents
5 on the dollar. The true fact that settlements occur at
6 50 cents on the dollar when combined with the obligation
7 to pay fees and the remaining unsettled debt makes that
8 true fact misleading.

9 MS. BROWN: Andrew?

10 MR. HOUSSEER: So, I want to say, the question of
11 whether the TSR is the right place to do it is not for
12 me, that's up to the lawyers. I do think that we would
13 just appreciate the guidance, absolutely.

14 I think the real question is we all agree that
15 the settlements have to reflect actual results. The
16 question is what do you do with the people that are
17 unsuccessful? And Gail is arguing that we factor that
18 into the overall average, but I think that's almost more
19 confusing.

20 If 50 percent of my people are getting 50
21 percent of their debt reduced, completely reduced, and
22 then 50 percent are getting zero percent, just to make
23 up numbers, to say our average client is going to get 25
24 percent debt reduction, that's almost more confusing to
25 me.

1 You know, which is why I kind of would lean
2 towards your original proposal is, hey, give the
3 settlement results for people that are successful and
4 then make it absolutely clear what it takes to be
5 successful and who is and is not successful. I think
6 that provides a more accurate picture than blending in
7 the average of two completely separate groups into one
8 number.

9 MR. WINSTON: That's where this issue bleeds
10 into the disclosure issue and why it's difficult to
11 provide the sort of certainty and guidance that we would
12 issue. And that is because the amount of substantiation
13 you need depends on what consumers take the claim to be.
14 And it may be that you can make a more qualified claim
15 about just the people who get through your program, in
16 which case the substantiation you need is going to be
17 very different from a claim that all of your consumers
18 get a certain result, or that the average consumer gets
19 a certain result.

20 The problem we face is that ascertaining what
21 claim consumers take from a particular advertisement is
22 very difficult, and often you need to do testing of
23 consumers to find out exactly what it is that they
24 understand it to be.

25 So, when we've done this sort of guidance in the

1 past, and we have in many other industries, we've always
2 said, if consumers are taking your claim to mean X, then
3 this is what we expect in terms of substantiation. But
4 if they're taking a different claim, then it's a
5 different level of substantiation. And it's very hard
6 to tie it to specific language, because the
7 interpretation consumers take from a particular ad
8 depends on all of the elements in the ad working
9 together, it's not from one phrase or the use of one
10 term, but everything in the ad, and it's very hard to
11 predict what it is.

12 So that where that leads us to is that the issue
13 of disclosures is very relevant to the issue of
14 substantiation, and we will get to that in a few
15 minutes.

16 MS. BROWN: Johnson?

17 MR. TYLER: Yeah, I was struck that assuming
18 some people benefit from debt settlement, it sounds like
19 it's very fact-specific. It's fact-specific as to
20 whether they have assets, like a 401(k), whether they
21 have a rich uncle, and it also depends on their
22 tolerance of litigation, because I find it very hard to
23 believe that people aren't being litigated on these debt
24 collection issues. And because the set-up fee is such a
25 lucrative way to collect money without providing a

1 service, it enables debt settlers not to differentiate
2 between who is going to succeed and who is going to
3 fail. And that's why the fee provision is important to
4 stop having all these people lumped together, some will
5 succeed, some will fail, and the debt settlement
6 companies get paid regardless of the outcome.

7 MR. JOHNSON: I would like to just respond.

8 MS. BROWN: Scott?

9 MR. JOHNSON: I would like to respond to that.
10 And I will sit here and say, my fee structure model at
11 U.S. Debt Resolve is that we take the payments evenly
12 out over the entirety of the program. So, as we talk
13 about litigation, as we have been able to track that
14 over the years, we saw that as an issue. It spikes and
15 changes on the outside.

16 So, in order to lessen any of the litigation, is
17 why we push the fees further out so the consumer had
18 more money up front. So, if we talk about the six
19 accounts and we are able to settle two of those within
20 the first 12 months, we already reduced the opportunity
21 for litigation by 33 percent.

22 The other factor that we have done is what we
23 have done over the last two years is reach out to get
24 agreements in place already with the creditors. And if
25 I do a quick definition on creditors, we have issuers,

1 we have agencies, we have debt buyers and law firms.

2 So, when I mentioned on the batch tracking, if
3 we see something spikes on XYZ law firm, and I say that
4 as an ISO 9000, we create a corrective and preventive
5 action form, we come up with a policy and procedure to
6 change all that, and then we also know that if they do
7 pay 80 percent back on one account to get them back
8 closer to the average, we will leverage our
9 relationships to decrease another account so that the
10 overall outcome for them is managed right at their
11 budget.

12 Now, so in litigation, you start garnishment,
13 that's all done in the consultive way we go through it.
14 We have a whole matrix on all 50 states to understand
15 what the potential is for garnishments, in that we will
16 forego fees for several months and tie it onto the back
17 end so that the consumer can make that payment before
18 the actual litigation goes in.

19 So, those are kind of like business designs,
20 which I'm sure people do, but if we're talking the
21 generalities on how we operate, there are some things
22 that become out of our control. Because we work with,
23 as debt settlement, to clarify this, we work with over
24 2,500 different entities, where the DMPs are working
25 about 150. Collection agencies, debt buyers, issuers,

1 that's where we're working, so that's where we become
2 more labor intensive.

3 So, to make a design to actually project or
4 forecast the future, what's going to happen. So, if a
5 new debt buyer pops up, there's work that we have to do
6 that could change a claim that we're making day one as
7 opposed to day 28.

8 MS. BROWN: Michael?

9 MR. MALLOW: I think there is a certain irony in
10 the discussion in that we're talking about
11 substantiation and claims and positions that debt
12 settlement takes, and yet we are not requiring that same
13 level of substantiation for a number of the positions
14 that are being maintained at this table.

15 Specifically, it would be a logical assumption
16 to say that if a creditor is not getting paid, they're
17 suing their debtor or the borrower.

18 MR. TYLER: Certainly.

19 MR. MALLOW: It would make a logical assumption,
20 but the stats don't bear it out.

21 MR. TYLER: In New York they do.

22 MR. MALLOW: They don't bear it out. I have
23 canvassed a number of my clients to ask what is the
24 statistical percentage of your clients that actually get
25 sued? Put aside the threat, put aside the phone calls,

1 put aside a whole lot of the chest pounding that
2 creditors will do to get clients to fall out of a
3 program, put that aside, the actual filing of the
4 paperwork, it happens about ten to 12 percent of the
5 time. I've had seven or eight different companies that
6 are vastly different come back with that same
7 statistical range.

8 What's really happening is that you have the
9 creditors utilizing the telephone, pounding these
10 clients into submission, essentially, for dropping out
11 of the program. You heard John, I think, used the
12 statistic, it was 40 percent.

13 So, what they are using is not the reality of
14 litigation, it's the threat of litigation. Okay? And
15 remember, debt settlement is part of the collection
16 process continuum. There is a place that debt
17 settlement occupies. It goes in between the creditor
18 and the borrower; as a creditor is either -- is going to
19 try to collect what the creditor believes is owed to it.

20 So, it would make sense to me that if you were
21 looking at the issue holistically, what you need to do,
22 you cannot take this piecemeal, you would be looking at
23 the creditor activities, in conjunction with the debt
24 settlement activities. So, if you're going to say debt
25 settlement companies, you should be making these

1 representations, or you should have these fee
2 limitations or whatever, you cannot just look at that in
3 isolation without looking at the other side, and that
4 other side is the creditor activities.

5 So, there is a very, very easy way of bringing
6 benefit to the consumers and recognizing what I think
7 has been determined to be value in debt settlement, and
8 that's to say if a consumer has a debt settlement
9 company representing them or acting as an intermediary,
10 then the creditor can only contact that intermediary and
11 cannot pound on the consumer separate and apart from
12 that intermediary.

13 MS. BROWN: And we do have a lot to cover today,
14 so I think we're going to segue into the disclosures
15 portion of the discussion, so I'll turn it over to Joel
16 to focus on proposed disclosures.

17 MR. WINSTON: Thanks, Allison.

18 As you know, the proposed rule requires six
19 additional disclosures, in conjunction with the basic
20 disclosures that are in the Telemarketing Sales Rule.
21 And I want to go through those a little bit in a few
22 minutes, but just to tie up the loose ends on the
23 discussion we're having now, the issue, I think, is
24 whether or not a debt settlement company can make a
25 qualified claim that can be substantiated by something

1 less than the kind of data that we're talking about.

2 In other words, could I make a claim that many
3 of the consumers who enter my program drop out before
4 they get results, but if those who stay in until the
5 end, the average benefit is such and such. And I'll
6 tell you my prior on this, that's kind of called a
7 prior, what I think, and it's based on a lot of work
8 this agency has done over a lot of years, and testing
9 consumers, and doing research, and what we've found is
10 that generally speaking, it's very hard to qualify an
11 efficacy claim, a success rate claim. And that you may
12 think that you're putting in language that says, well,
13 we're giving you all the qualifiers here, we're telling
14 you under what circumstances you're going to be
15 successful and what you're not, but in most of the
16 testing we've done, what we find is that the consumers
17 just don't understand the qualifiers, and they look at
18 it as they're telling me I'm going to be successful.

19 An example that we've tested a lot is what we
20 call an up-to claim, where a company will say, buy our
21 gas saving device and your mileage will go up up to 20
22 percent. Now, we may sit here and think about that and
23 say, well, they're saying it might be 20 percent or it
24 might be less. They're saying up to 20 percent.

25 When you do the copy test, you find that

1 everyone thinks they're going to get 20 percent. They
2 just don't understand the qualifiers.

3 So, the basic question I have is what do people
4 think about the possibility of making more qualified
5 claims and, for example, being able to substantiate a
6 claim without including the dropouts in the pool?

7 Anyone want to comment on that?

8 MR. JOHNSON: You say that on the dropouts.
9 Here's the thing, though: See, when I see all the
10 claims that I read out there, it seems to be sometimes
11 results are for a small group of people, and that has
12 got to be the biggest factor. So, when somebody uses a
13 number, if they've settled a lot of debt, they'll say,
14 look, we've settled this much, you know, millions and
15 millions in debt, but it's how much should you have
16 settled?

17 So, if you show the performance on anybody,
18 there's about eight to 16 of the consumers that will go
19 through the program because of the design, who they are,
20 how they have their finances together. So, without
21 evaluating the dropouts, you're not getting a real big
22 picture. It would be like an investment to say, oh, I'm
23 a great investor, because, you know, here's all these
24 people that made millions of dollars, but here's the 90
25 percent that made nothing.

1 So, when we're making claims on people, and I
2 would just reference that people can see claims
3 relatively quickly. So, we talked about two years to
4 settle a debt. I can make a claim that we settle our
5 first account for 92 percent of our clients, the first
6 account, within 90 to 180 days. And by making that
7 claim, that ought to give them the choice to say, if a
8 company can only perform at doing it 14 months or 24
9 months, the consumer would have more information to make
10 a decision on the company.

11 So, when you say my settlement average is 40
12 cents, what percentage of those consumers receive that
13 40-cent settlement, and is that originally occurring,
14 and has that been audited by an independent third party.
15 Because there's a misconception on you can make claims,
16 but if it's only for one person or a few, then that's
17 where they get misguided.

18 MR. WINSTON: I think that's a good indication
19 of the complexity of this.

20 Susan?

21 MS. GRANT: Joel, you just made a very cogent
22 argument for my position that there should not be any
23 success claims allowed. And let's not forget two other
24 factors that I think are important, and that may
25 distinguish this from some other situations. We have an

1 industry in which there are a lot of problems, and we
2 have consumers who are really, really vulnerable at the
3 time that they're being solicited with these pitches.
4 People who are in financial and emotional distress.
5 We're asking them maybe to parse these very convoluted
6 explanations which may not apply to them of how this has
7 worked out for other people, and I just don't think that
8 it's going to give consumers the realistic picture and
9 the protection that we are aiming for here.

10 MR. WINSTON: Just to clarify, I may have made a
11 cogent argument in favor of your position, that doesn't
12 necessarily mean I favor your position.

13 MS. GRANT: Yes, I understand.

14 MR. WINSTON: No judgments on that.

15 (Laughter.)

16 MR. WINSTON: Jenna?

17 MS. KEEHNEN: It seems to me that the consensus
18 around the table is we are making claims like this
19 because of what you said, however you make the claim,
20 whatever, the consumer just doesn't understand. So,
21 might I suggest that the Federal Trade Commission pull
22 way back on this and make a big rule so that I stop
23 seeing it with diet pills, I stop seeing it with
24 investments.

25 I don't think, if consumers are truly taking

1 that away from our claims, I would believe that surely
2 they're taking them away from all of the claims they're
3 seeing out there. Is it something that you would
4 consider instead of targeting one little tiny industry
5 and their claims or broaden this to target the entire
6 world and their ridiculous claims?

7 (Laughter.)

8 MR. WINSTON: How do you feel about that, Jenna?
9 I couldn't quite tell. We actually have put out a lot
10 of guidance on the limitations of disclosures and
11 qualifying claims. That's not to say it's impossible.
12 Obviously it's possible in some cases. Qualifications
13 can be effective if they're done appropriately.

14 It brings to mind another recent example, we did
15 a lot of testing on the issue of consumer testimonials.
16 We have a guide that says, if you -- we had a guide that
17 said, if you use a consumer testimonial in your ad, like
18 I lost 50 pounds using this product, it either has to be
19 the typical result that consumers would achieve, or
20 there has to be disclosure that the results aren't
21 typical. And everyone went along for many, many years,
22 saying, gee, that sounds right, there's a disclosure, it
23 qualifies the claim. Then we did some testing and
24 discovered that people didn't get results not typical.
25 People thought they would lose 50 pounds.

1 We tested a variety of other disclosures, to see
2 whether there is some way to explain to consumers that
3 these are the people who are getting the best results,
4 that you may not get those results. And the only thing
5 that worked at all was basically having the ad disclose
6 what the average result is.

7 So, it will say, I lost 50 pounds using this
8 product, average weight loss, six pounds. I'm wondering
9 whether there's an analogy here, whether a disclosure of
10 sort of the average result. I realize how complex it is
11 to say what the average result is in something like
12 this, because it depends on a lot of variables, but
13 that's sort of the principle that I think we have looked
14 at.

15 But moving to the specific disclosures we've
16 proposed. So, there are three existing disclosures in
17 the Telemarketing Sales Rule. The first being that you
18 have to disclose the total cost to purchase, receive or
19 use the quantity of any goods or services that you are
20 offering. So, basic cost disclosures.

21 The second requires disclosures of all material
22 restrictions, limitations or conditions on the purchase.
23 The third is that if the seller has a policy of not
24 making refunds, then you have to disclose that fact to
25 consumers. Those are the three basics.

1 Now, we've proposed six additional disclosures.
2 My questions will be, so you can be thinking about them,
3 individually are these good disclosures, and
4 collectively, is this a good way of educating consumers,
5 or are we throwing so much information at them in the
6 context, particularly of a telephone call, or sales
7 pitch is being made, that consumers are going to be
8 confused or just not understand at all?

9 So, here are the six disclosures we've proposed:
10 The first is the amount of time necessary to achieve the
11 represented results, and to the extent that the offered
12 service may include the making of a settlement offer to
13 one or more of the customer's creditors, the specific
14 time by which the debt relief service provider will make
15 such a bona fide settlement offer.

16 So, in other words, you would have to disclose
17 how long it takes to get the results, and how long it
18 will take before the settlement offers are made.

19 The second is that if you are purporting to make
20 settlement offers on behalf of your customers, you have
21 to disclose the amount of money or the percentage of
22 each debt that the customer must accumulate before a
23 settlement offer would be made. So, how much money you
24 would have to save up.

25 The third would require a disclosure that not

1 all creditors or debt collectors will accept a reduction
2 in the balance, interest rate or fees a customer owes to
3 that creditor. So, your results may not be typical.

4 Then the fourth, disclosure of the pending
5 completion of service, the customer's creditors may
6 pursue collection efforts and may initiate lawsuits.
7 So, the consequences.

8 Fifth, to the extent that any aspect of the
9 service relies upon or results in the customer failing
10 to make timely payments to creditors, disclosure that
11 the use of that service will likely affect adversely the
12 customer's creditworthiness, it may result in the
13 customer being sued by the creditor, and it may increase
14 the amount that the customer owes because of the accrual
15 of late fees and interest.

16 And then finally, six, the telemarketer of debt
17 relief services must disclose that the savings the
18 consumer realizes from the use of the service may be
19 taxable income.

20 So, I think most people would agree that this is
21 all useful information, good things to know. The
22 question is, should they all be mandated, and if so, are
23 they likely to be effective, and maybe we can touch
24 first, let's touch about the disclosure of the amount of
25 time necessary to achieve the represented results, and I

1 know there have been some comments that that's a very
2 hard thing to calculate, and it depends on so many
3 things that predicting it in advance, with respect to
4 any consumer, is going to be very difficult.

5 What comments do people have about that kind of
6 disclosure?

7 MR. HOUSSEY: I mean, I think all these
8 disclosures are no-brainers and anyone, member of TASC
9 or USOBA, does these in one form or another multiple
10 times throughout the process.

11 I think you raise a valuable issue if you start
12 throwing too much at people; does the message get lost,
13 but I think each one of these is valuable and important.
14 I think time to results, like you said, you don't have a
15 crystal ball, you can never predict it perfectly, but
16 people do have historical settlement results. I think
17 it's important to take into account accretion when
18 you're estimating the time to results compared to the
19 customer's payment. It's obviously important to take
20 into account fees when you're talking about time period
21 results.

22 But I think something the more sophisticated
23 companies have started to do, which is really important,
24 which Scott alluded to earlier, is looking at this on a
25 creditor-by-creditor basis. You cannot just use 50

1 percent across the board and assume that the time to
2 results is just some mathematical certainty. It depends
3 on the creditor, it depends on the consumers being in
4 the situation.

5 So, it's impossible to become perfectly accurate
6 about it, but there are ways to dial in. But in
7 general, these are things that, like I said, all TASC
8 and USOBA members do, and I think it's very beneficial
9 to consumers.

10 MR. WINSTON: Jim?

11 MR. KEISER: From a technical standpoint, the
12 proposed rulemaking affects all debt relief services,
13 and it should be noted that the likelihood of creditors
14 suing or tax implications under a debt management
15 service, when exists, there should probably be something
16 that that disclosure might be required when it's
17 applicable, but for debt management service, those
18 disclosures probably would not be applicable.

19 MR. WINSTON: Thank you. Mark?

20 MR. GUIMOND: I would mirror that a lot of these
21 do not apply and I think the proposals in the rule do
22 not apply to for-profit credit counseling, we just
23 haven't seen the number of problems arise. I think this
24 is limited to a debt settlement issue and I think the
25 Commission might want to look at removing for-profit

1 credit counseling from the rule entirely, particularly
2 for disclosures.

3 MR. BINZEL: I know you wanted to focus
4 specifically on the time disclosures, but based on what
5 Andrew said, and I know you don't speak for everyone,
6 but it sounded like there was almost immediate consensus
7 around the six disclosures that the Commission has
8 recommended, and that's why I jumped in and I would add
9 that we think that there ought to be a couple of other
10 requirements in this, and we think that the disclosures
11 ought to be made in writing, and that there be a written
12 contract with a provider of debt settlement services.

13 We think there ought to be, and I'll just
14 mention four other things quickly that we think ought to
15 be part of the disclosures. The first being the legal
16 name of the company providing the services, and also
17 their d/b/as. There are a lot of different entities out
18 there that are causing consumers confusion, and we also
19 think there ought to be the corporate address, where is
20 this entity based, where are they located. And the
21 license or registration number, if applicable, if
22 operating in the consumer state and if it's required.

23 And fourth, it sounds really simple, but a phone
24 number during normal business hours where the consumer
25 can reach the company, because we hear it on a daily

1 basis that consumers come in, signed up for a plan, and
2 then can never get ahold of the company or get a call
3 back, and there needs to be a mechanism by which
4 consumers can reach the company and talk to a live human
5 being.

6 MR. WINSTON: I should mention in case I'm
7 starting to get a little bit arrogant here, I'm sitting
8 in the chairman's chair, this is this is as close as I'm
9 ever going to get to being chairman of the FTC, but
10 please excuse me.

11 Norm?

12 MR. GOOGEL: Just a brief comment. I do think
13 that the disclosures are very good, as was said earlier,
14 very useful information. Can't possibly hurt, can only
15 help, although disclosures alone have limited value
16 without stronger stuff like the advance fee ban that we
17 talked about earlier, but I think the danger on the
18 disclosures is that they could be swallowed up by
19 certain other claims that are made, and I think in
20 particular the claim that debt settlement would help
21 somebody become debt free and all the variations of that
22 are so inherently deceptive and misleading and in a way
23 impossible to provide any data to really substantiate
24 that it probably shouldn't be used at all. And I think
25 the other disclosures are just going to get lost in the

1 shuffle or overshadowed.

2 MR. WINSTON: In that vein, rather than going
3 through these individually, do people think there are
4 any of these six disclosures that aren't necessary that
5 we could jettison in the interest of better
6 communication, and conversely, are there additional
7 disclosures, Bill mentioned some, that people think we
8 should mandate?

9 MR. MALLOW: I think the concept behind the six
10 disclosures makes sense, I think some of the wording
11 might be problematic, as written, for example, on the
12 first disclosure, talking about the amount of time
13 necessary to achieve represented results, and the
14 specific time by which the debt relief service provided
15 will make a bona fide offer. I think probably these are
16 meant to be the projections that the companies are
17 using. It doesn't say projections, but I think that's a
18 change that needs to be made to really understand what
19 is supposed to be represented to the consumers.

20 MR. WINSTON: I can change it right here, what
21 language do you want to use?

22 (Laughter.)

23 MR. MALLOW: I'll be more than happy to send the
24 redline along with some other redlines that I owe to the
25 Commission.

1 MR. WINSTON: I'll bet you would be.

2 MR. MALLOW: The other thing that might be
3 missing from here but I think ties into the fee issue
4 is, perhaps a uniform manner in which debt settlement
5 companies would disclose their fees. I think one of the
6 reasons that the market forces that would otherwise
7 govern expenses related, or the compensation to debt
8 settlement companies is not working or is perceived to
9 be not working is the fact that consumers have a
10 difficult time really comparing one product to another.
11 The cost of one product or one service to a competitor.

12 So, what might be a good way of trying to deal
13 with that issue is to have fees represented across
14 different companies in a more uniform manner to allow
15 consumers to literally be able to say, wait a second,
16 it's going to cost me X, Y, this much in this program,
17 and based on the following fee structure, it will cost
18 me this much in this program, based on a different fee
19 structure, but having it represented in a way that
20 people could really do an apples-to-apples comparison
21 and let's get the market forces and have the consumers
22 really dictate how much the compensation should be for
23 debt settlement companies.

24 MR. WINSTON: It sounds like an annual
25 percentage rate approach.

1 MR. MALLOW: Schumer Box similarity.

2 MR. WINSTON: Schumer Box. I think from our
3 standpoint, we don't want to be in the business of
4 dictating what kinds of fees people can charge.

5 MR. MALLOW: That's not really the suggestion,
6 it's not telling them what they can charge, but how to
7 represent what they've decided to charge.

8 MR. WINSTON: You know, there could be companies
9 who want to charge -- well, this gets back into the
10 advance fee ban, maybe we shouldn't go there, but that
11 sounds like a good suggestion. While people are
12 thinking about what disclosures we should add or
13 subtract from this list, something you raised, Mike, and
14 Bill raised, should these disclosures be in writing in
15 some fashion, and I'm thinking about the model for land
16 sales contracts, transactions, under the Interstate Land
17 Sales Act.

18 If you're buying a parcel of land in Florida, on
19 a land sales contract, before the transaction is
20 consummated, they have to provide you with a series of
21 written disclosures, an actual booklet with a lot of
22 information, and you have basically a ten-day, or I
23 think it's a ten-day cooling off period, where you can
24 back out of the deal. Is that something that's possible
25 here? Particularly given, again, that I have some

1 question whether disclosing a lot of information in the
2 context of a sales phone call, where you really don't
3 know exactly what it is the salesperson is going to say,
4 you don't know how they might try to neutralize the
5 effect of the disclosures, it's hard for people to
6 listen to an entire, what could be a several minute long
7 sales presentation, would it help to have something in
8 writing and give consumers an opportunity to review it,
9 before they're locked in?

10 Susan?

11 MS. GRANT: Thanks, Mike. Cold pills are
12 starting to fail me. Just, I'll answer that, and have
13 some other thoughts, too, about disclosures. I agree
14 that it probably would be more accurate to talk about
15 some of these things like the time it will take and the
16 amount of money that you have to save up for a
17 settlement in terms of estimated. And I think that some
18 of the other concerns about some of the disclosures not
19 necessarily being applicable to all models of debt
20 relief could just be dealt with by saying if applicable,
21 which some have suggested.

22 If success claims are allowed, then I think it
23 would be really important for the FTC to mandate
24 specific language making clear that success isn't
25 guaranteed, and that everybody is different.

1 We have called for there to be a mandatory
2 cancellation period, and whether that happens or just
3 thinking about the companies' own voluntary cancellation
4 periods, which some of them give, it would be useful to
5 mandate that that be disclosed. And I think that
6 disclosures probably need to happen multiple times.
7 They need to happen in the initial phone call. They can
8 be reinforced by something being sent to the consumer in
9 writing, but shouldn't only be sent to the consumer in
10 writing. And maybe even shouldn't be part of the
11 contract, but should be a separate piece of paper so
12 consumers will hopefully pay a little bit more attention
13 to it.

14 MR. WINSTON: I'm glad you raised that last
15 point, because I'm interested in people's thoughts about
16 where the disclosures should go and whether putting them
17 in the contract is a good place or not a good place.

18 Jenna?

19 MS. KEEHNEN: I'll just speak to USOBA members.
20 We do require this and much more as far as disclosures
21 go. We require that they present it on the initial
22 contact call with the consumer, and we require that it
23 also be in their written contracts with the consumer.
24 Again, if you're worried about things getting lost, I
25 would at least for simplicity reasons, if you're going

1 to consider making this mandatory in written form, to
2 not put forth parameters like in exactly these same
3 words, or with nothing else on the page, because the
4 state laws that are working very well right now in this
5 debt settlement industry all have certain specific
6 requirements. I've seen some of our contracts that have
7 three separate pages of disclosures, because each one
8 requires it to be written a little bit differently.

9 So, those kinds of parameters, I think, are
10 absolutely counterproductive, and I would just encourage
11 that if you are going to make those kinds of
12 recommendations, you keep that in mind.

13 MR. WINSTON: Which raises another question
14 which people might think about, which is should we be
15 looking at the state laws as a safe harbor? In other
16 words, if you are complying with the applicable state
17 law, then you are complying with the federal standard?

18 Gail?

19 MS. HILLEBRAND: Absolutely not. In the
20 disclosure area, that is a trickier question. There are
21 some newer state laws, there are some older ones that
22 take a more direct just who can be in the business and
23 who cannot and do not take the disclosure route, but
24 there is a long tradition of federal law providing a
25 consumer floor and allowing states to require more, and

1 there's no reason to vary from that here.

2 I wanted to agree with Susan's point about the
3 frequency in time about the disclosures. There is a
4 point in the sales process where the decision is made,
5 and that point may very well be during the sales
6 communications and not at the time the contract is
7 signed. So, moving these to the very back when the
8 contract is signed would definitely be too late,
9 although it would be helpful, as USOBA folks said, to
10 get at each communication in which the upcoming
11 transaction is being discussed. I think it is helpful
12 to have it in writing, but in writing only would be too
13 late in the decision process.

14 You asked the question about what else might be
15 disclosed. I would like to see the dropout rates
16 disclosed.

17 MR. WINSTON: Save that, that was my next topic.

18 MS. HILLEBRAND: I have one more for the next
19 one, then, thank you.

20 MR. HOUSSER: I just want to say again I agree
21 with Gail, it's amazing, I would love to have you down
22 at our office about 30 minutes down the road, we are
23 seeing eye to eye on more things than I would have
24 guessed, so that makes me happy.

25 I absolutely think that verbal and written

1 disclosures are required. And in fact, I think they're
2 equally important, and what we do to gear concern that
3 during the sales process that disclosures may be lost,
4 we require the written disclosure, a disclosure during
5 the sales process and then a verbal disclosure from
6 somebody after the sales process who is not on the sales
7 team that we found very effective because it makes good
8 sense to get consumers into the program, but understand
9 what the program is. Any company that has taken a
10 long-term perspective has that same view.

11 MR. WINSTON: So, your members?

12 MR. HOUSSEY: I'm sorry, I'm talking about my
13 company. And many of the TASC members do that as well,
14 yeah.

15 MR. WINSTON: You're talking in that last one
16 about somebody from the company, not the salesperson,
17 calling the consumer?

18 MR. HOUSSEY: Exactly.

19 MR. WINSTON: And repeating the disclosures?

20 MR. HOUSSEY: Exactly.

21 MR. WINSTON: Michael?

22 MR. MALLOW: Joel, only because I get this
23 question from clients often about, you know, when do
24 they have to make the disclosures, how do they have to
25 make the disclosures? So, the FTC law on this is pretty

1 clear, it has to be prior to contracting.

2 Now, what does that mean has a little more
3 complexity to it. I think it becomes, again, we have to
4 watch out for the law of unintended consequences. You
5 cannot have the same disclosures repeated over and over
6 again, because they kind of lose effectiveness. There
7 are going to be places in different phases of the
8 discussions with the consumers who are contemplating
9 going into a debt settlement program. Some disclosures
10 are going to be very relevant to certain parts of that
11 conversation. Others will be lost.

12 So, to tie the disclosures into a repetitive
13 process is probably a good idea, but mandating it show
14 up in every phase of the process is probably going to be
15 counterproductive and a bad idea. I think what should
16 be clear, and what is already clear, is prior to the
17 time of contracting, all necessary disclosures and all
18 necessary information has to be provided, but you've got
19 to provide some flexibility as to when they are, in
20 fact, provided, because they're going to be relevant at
21 some times and irrelevant in others and people will tune
22 out if you try to make the same mantra over and over
23 again.

24 MR. WINSTON: Johnson?

25 MR. TYLER: I agree with Andy, actually, that

1 most of the contracts actually have all these
2 disclosures in them. I've pored over the contracts and
3 they say all of these disclosures right now, the ones
4 that I have looked at. For that reason, I think it's
5 important to move the disclosures closer to the sales
6 pitch, and what you were saying, Joel, about I lost 50
7 pounds, but the average is eight on this pill, is really
8 where it needs to be. Because people are sold by the
9 time they're hearing the disclosures. They've heard the
10 possibility of getting out of this problem, and they're
11 sold on it.

12 And having looked at what my clients have signed
13 and initialed and some of the stuff that's been
14 presented to them orally as well, there are actually
15 tapes of the people agreeing to everything that's in the
16 disclosures. They are sold on the idea of just getting
17 out of this debt.

18 MR. WINSTON: Let's move to the 400-pound
19 gorilla or elephant or whatever the cliché is, and that
20 is should there be disclosure of dropout rates? Who
21 wants to lead it off?

22 Jenna?

23 MS. KEEHNEN: Okay, I guess to have a
24 disclosure, you need to probably first understand and
25 define what you're talking about, and that's the biggest

1 issue that the industry has faced is the uniformity,
2 which I think definitions is next, and that might be a
3 good time to thoroughly explore that, and I believe it
4 was Susan that said, yes, you need to put everybody,
5 whether they fall out for bankruptcy, for this, for
6 that, and consider that kind of a strike against you.

7 I cannot see any reason why that would be
8 truthful or beneficial to anybody looking at any
9 statistics at an agency and their dropout rate or their
10 success rate. But I think Scott and Andrew have both
11 already said, if this person has a horrible life event
12 that prevents them from continuing, we count that as a
13 dropout, as if we've done something horribly wrong, but
14 that's the way it would look. So, to me, those numbers
15 wouldn't make any sense unless they were actually
16 further broken down.

17 So, I think until you get at the heart of what
18 you're asking for, and the manner in which you would
19 like to see it, I couldn't really give you a good
20 educated opinion about whether or not it should be
21 disclosed until it's defined.

22 MR. WINSTON: I think some people might respond
23 to that and say, it doesn't really matter why the
24 consumer dropped out, whether it's the company's fault
25 or somebody else's fault, but that it would be useful

1 for consumers to know that historically, 50 percent or
2 60 percent or whatever the number is of people that
3 don't make it through the program.

4 MS. KEEHNEN: Then would it be considered by
5 Susan or Gail misleading to then qualify it further and
6 say 50 percent of the people did not complete, and 45
7 percent of that was from creditor harassment or an
8 altering event or whatever. Does that then put us back
9 to square one that, well, then, the average consumer who
10 is I guess not thought too highly of in the brains
11 department around this table, but do they now think that
12 that's their typical result?

13 So, can we qualify it? Are you just looking for
14 a really slanted number that isn't representative of
15 what we're talking about?

16 MR. WINSTON: I'm not looking for a really
17 slanted number that's not what we're talking about.

18 (Laughter.)

19 MR. WINSTON: Maybe some other people are, but
20 I'm not.

21 Michael?

22 MR. MALLOW: I think along the lines of what
23 Jenna was saying, but slightly different take on it is,
24 again, defining what a dropout is. Is a dropout
25 somebody who signs the contract and doesn't pay

1 anything? Is that a dropout? Is a dropout somebody who
2 comes into the program with seven accounts, has six
3 accounts settled and then goes, you know what, I got the
4 last one on my own, and in some fee models, there is a
5 financial incentive for the consumer to say, hey,
6 listen, I've got this last one on my own, I can deal
7 with it one on one. Is that a dropout? Is it a dropout
8 that somebody has settled 85 percent of their debts and
9 decided, again, I don't need the company to do this for
10 me any longer? Are those dropouts, also?

11 Until we understand what a dropout is, forget
12 why they drop out, I agree, if you come up with a
13 definition, then that person is in the definition. But
14 first we have to define what is a dropout for the
15 calculus.

16 MR. WINSTON: Jim?

17 MR. KEISER: This is in response to Jenna's
18 comments. Hopefully, a company will do an analysis of a
19 consumer to make sure that their program is suitable for
20 them. If I look at two different programs and if I see
21 that one has a much higher dropout than another one,
22 presumably they will both have people that have life
23 events, but if I see one that has a much higher dropout
24 than another one, to me that's a red flag that maybe the
25 second company is not doing a suitable analysis, that

1 they're putting people in programs that aren't
2 appropriate, and as both a regulator and if I were a
3 consumer on one of these things, I would want to know is
4 this company likely to put me into an inappropriate
5 program.

6 MR. WINSTON: Susan?

7 MS. GRANT: If success claims are allowed, and
8 if any kind of significant advance fee is allowed, then
9 I think the dropout rate disclosure becomes very
10 important, and perhaps less important if there is no
11 fee, if the model is totally success-based, and if there
12 are no success claims that are allowed.

13 MR. WINSTON: Andrew?

14 MR. HOUSSEY: I just want to say that regardless
15 of the disclosures that are decided upon, whether it's a
16 Schumer Box or whether some way of looking at dropout
17 rates, if we're able to define it, a request that the
18 same rules apply to everyone in the debt relief
19 industry, not-for-profit, for-profit, debt settlement,
20 debt negotiation, so we're all on a level playing field
21 in terms of how we're disclosing data to consumers.

22 MR. WINSTON: Gail?

23 MS. HILLEBRAND: I think it would be helpful to
24 get a disclosure of the dropout rate as a market-shaping
25 device to help reward those companies that actually are

1 doing decent screening for suitability, because there is
2 value to a consumer in knowing more people who signed up
3 here stuck or didn't stick. I am reminded we have just
4 been through this with mortgages where people said,
5 well, they gave me a loan, they must have thought I
6 could afford to repay it. Well, I was accepted into
7 debt settlement, must have thought that if I saved the
8 program amount, my debts would go away. There is that
9 same risk and implication. However, I just want to
10 caution that all of these disclosures, including a
11 dropout disclosure, don't substitute for a lending
12 incentive, which is the fee issue.

13 MR. WINSTON: Mark?

14 MR. GUIMOND: I will disagree with Andrew for a
15 half a second. I think for credit counseling, it's a
16 different scenario. You have somebody who is in a
17 60-month plan, and the idea that they may only get two,
18 three, four years into that plan and be able to self
19 manage through education or financial counseling,
20 consider that to be a dropout, it's probably a success.
21 So, I don't think the credit counseling side can be
22 equated fairly with it, but I won't take any more time
23 with it.

24 MR. WINSTON: Anyone else on this issue?

25 (No response.)

1 MR. WINSTON: We have a few minutes left, so let
2 me raise something different that I was just thinking
3 about. There has been some discussion today, and I
4 guess there are some state laws that relate to
5 qualifying the customer before they're put into a plan
6 and doing the financial analysis to make sure they're
7 appropriate. Is there any sense to the FTC regarding
8 its rule as to financial analysis, or is it just
9 impractical?

10 Why don't we start with Bill.

11 MR. BINZEL: I think it's an area that would
12 take some consideration, but I think the underlying
13 premise is very sound, and something that certainly is
14 worth serious consideration, and frankly, I think maybe
15 the debt settlement companies might support it as well,
16 and from what I'm hearing Andy say, that a number of
17 companies are doing it, and that is they want to do
18 business with consumers who meet the criteria necessary
19 for a successful plan, and to the extent that there can
20 be a universal assessment done with individual consumers
21 to see if they will meet the necessary criteria, then
22 there may be a consensus around the table that that is a
23 good area to go, although I will say the devil is in the
24 detail, but the concept is worthy of further
25 consideration.

1 MR. WINSTON: Bob?

2 MR. MANNING: I think it's crucial at this point
3 that the evolution of this industry has gotten to the
4 point where it shouldn't be playing horseshoes, and I
5 can tell you with a program that in the algorithm that I
6 developed, that it takes 15 to 30 minutes with a
7 verification to follow. And what's astounding to me, I
8 can look at somebody in, say, Texas, where there's no
9 state income tax, and we know what the predictability of
10 the different payoff is, compare that exact same person
11 that moves to California, and the amount that household
12 can afford to repay based on their debt capacity, has
13 changed markedly.

14 I don't see that incorporated at the credit
15 counseling level, I don't see it at the debt buyer level
16 and I don't see it at the debt settlement level. And I
17 can tell you that the degree of efficiency, that would
18 not take a lot of work that would put people in
19 appropriate programs, with more precise estimates of
20 their debt capacity means that creditors would be much
21 more likely to accept a plan that they know is
22 reasonable.

23 The other issue that I haven't heard at all is
24 the distinction between individual level liability
25 versus household debt capacity, and a lot of creditors,

1 a lot of issues here, a lot of wiggle room. Persons
2 take on a contract individually, but households make a
3 decision as to how they repay. For example, mortgage.
4 And one of the problems in this period of time is with
5 adjustable rate mortgages, at any point in time the
6 ability of a household to pay can change based on the
7 secured loan obligation. That's not incorporated in any
8 of those issues.

9 I actually incorporated it, for example, in this
10 algorithm where we look at what point the adjustable
11 rate mortgage would rise and when it would affect the
12 ability to make that payment. I think there's
13 tremendous ability of making precision, when we're
14 talking about \$6 to \$100 to \$1,000 being spent on
15 marketing, and I'm hearing dollars literally in terms of
16 the horseshoes that are being played to assess a
17 consumer, I think until you get to that degree of
18 precision, everything else in terms of disclosure
19 becomes, again, a black box of how you come to that, and
20 the ability of the consumer to succeed, without that
21 empirical verification, again, raises a whole issue of
22 credibility for a program.

23 MR. WINSTON: Thanks. Norm?

24 MR. GOOGEL: I think that would be a very good
25 idea to require suitability analysis. Many of us would

1 argue that the failure to conduct a suitability analysis
2 has been one of the big issues, and we would say it's an
3 unfair or deceptive act or practice, already unlawful
4 under our state laws. And also, one of the best ways to
5 require or to bring about a suitability analysis,
6 without even specifically requiring it, would be the
7 advance fee ban, because then there would be that, you
8 know, meeting of interest, it would be in everybody's
9 interest to do it.

10 MR. WINSTON: Jenna?

11 MS. KEEHNEN: Norm.

12 As far as the financial analysis being required
13 in this venue, I know that we require it of our members.
14 I know that TASC requires it of their members. I don't
15 see the general requirement for a review or financial
16 analysis being objectionable for any reason, but again,
17 I would caution to not put something here that is going
18 to contradict with other states as far as exactly what
19 form to fill out and those kinds of things.

20 If it is like Gail said, this should be very,
21 very broad, and states can go in and make it stricter,
22 stronger, bigger, then we should allow them to do that
23 and not try to micromanage on this level.

24 MR. WINSTON: Are there particular state laws on
25 this issue that you think are good?

1 Gail?

2 MS. HILLEBRAND: The Minnesota law, I think
3 we're going over it on the next panel, you can quiz him
4 about it in more detail, it requires a determination of
5 national, it looks at the income and the debts, it
6 requires that that be done in writing and a copy given
7 to the consumer. It requires that a written
8 determination be made both of suitability of the -- I'm
9 not sure about suitability, requires a written
10 determination that there will be a tangible net benefit
11 to the consumer of participating in the program, and it
12 also requires as part of that pre-analysis process that
13 the creditor actually tell the consumer which of their
14 current creditors will deal with the debt settlement
15 company, based on their having actually been a
16 settlement with that company for another client in the
17 past six months, or based upon an actual communication
18 that the debt settler engages in with the creditor.

19 Now, the owner of a debt can change over time,
20 but at least that tells the consumer before they sign
21 the contract, you owe three debts, two of your current
22 creditors won't deal with us, and that's useful
23 information that the consumers want.

24 MR. WINSTON: Andrew will be the last word.

25 MR. HOUSSE: The Uniform Law Commission

1 requires a financial analysis that is disclosed to the
2 consumer before the time of enrollment, which I think is
3 a terrific result for all consumers. I do want to point
4 out that we think we do a pretty good job and TASC
5 members think they do a pretty good job of suitability
6 analysis of consumers, which is proven in our data, and
7 I do want to point out that the companies that advocate
8 for a contingency fee ban, none of them have shown any
9 data that it's actually working. So, in fact, the
10 suitability analysis is working and getting relief for
11 our customers.

12 MR. WINSTON: Thank you. Thank you to the panel
13 for another great discussion.

14 (Applause.)

15 MR. WINSTON: We are going to break until 3:30.

16 (Whereupon, there was a recess in the
17 proceedings.)

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1 PANEL 4: Definitions & Scope

2 MS. BROWN: Thanks, everyone, for coming back
3 here for our last panel of the day, and then we're going
4 to have the open microphone time. We have a number of
5 people who have signed up and everyone who has signed up
6 has three minutes to speak, so as you're thinking about
7 what you might say, give us your best information in
8 three minutes.

9 So, we do appreciate everybody being here. I'm
10 going to walk around the table and just say the names of
11 the people who have already been up at the table and
12 give a little brief biography for people who have not
13 been a part of the panel yet today.

14 Starting to my right is Michael Crosson. Next
15 we have Ron Elwood. Next to him is Susan Grant. Across
16 the table is John Ansbach, and he's actually
17 substituting for Jenna Keehnen right now, she's on the
18 agenda, but he's going to be representing USOBA's views
19 for this panel. Next is Jim Keiser. Next is Michael
20 Kerr. Then we have Robert Linderman.

21 We have Tony Manganiello, and he serves as a
22 member of the advisory board of USOBA. He attends
23 meetings with government officials, providing testimony
24 regarding the needs consumers face in today's
25 economically challenging times. He's the president and

1 CEO of Centricity, Inc., and he's also produced the
2 Debt-FREE and Prosperous Living system.

3 Next to Tony we have Jane McNamara. Then Jean
4 Noonan. And then Jim Sheeran. Jim Sheeran has served
5 as a general counsel for Tidewater Finance Company,
6 which is located in Virginia Beach, Virginia, since
7 1999. He's also been a member of the Virginia State Bar
8 since June of '75, served in the U.S. Army, and he's a
9 member of the Law Committee of the American Financial
10 Services Association. He's here today on behalf of
11 AFSA, the American Financial Services Association.

12 Well, we're going to jump right in today to
13 definitions, and I'm sorry, I didn't get all the way
14 around the table. Next we have two people that have
15 already been on our panels, and one is Dr. Bernard
16 Weinstein, and then the next is Wesley Young.

17 Now we're going to jump right in, and first
18 we're going to talk about the proposed definition of
19 debt relief service. Debt relief service, as we've
20 proposed it, means any service represented directly, or
21 by implication, to renegotiate, settle or in any way
22 alter the terms of payment or other items of the debt
23 between a consumer and one or more unsecured creditors
24 or debt collectors, including, but not limited to, a
25 reduction in the balance, interest rate or fees owed by

1 a consumer to an unsecured creditor or debt collector.
2 And I'll ask people around the table, is the proposed
3 definition of debt relief service appropriate and
4 necessary for protecting consumers?

5 Over here, Jim?

6 MR. KEISER: Yes. We feel that it should
7 specifically exclude the creditors themselves and people
8 servicing for the creditors. I think this is directed
9 for people who are operating on behalf of the consumers,
10 that's not clear in the definition. It could appear to
11 also include people acting on behalf of the creditors.

12 MS. BROWN: Mike?

13 MR. KERR: With regard to that point, I think if
14 you have an exclusion for people acting as an agent of a
15 creditor, you better be careful with it so it continues
16 to include credit counseling and those that are taking
17 fair share and grant contributions.

18 MS. BROWN: Any other comments on this issue?
19 Wesley?

20 MR. YOUNG: I think the definition is fairly
21 complete, but I think that the concern is that maybe
22 jurisdictionally, as broad as the definition can be,
23 there are people that are excluded. One, nonprofits,
24 and number two, I think it's unclear whether or not
25 attorneys are included in this. I know that recently

1 there was the challenge by the ABA on the red flag rule
2 to exclude lawyers from the FTC's rules. And I think
3 that the concern is that if you're only regulating part
4 of the industry, are you really effective at
5 accomplishing your goals. I think Johnson Tyler's
6 comments, I think he had eight consumers that he cited
7 where there were some problems, and I think a large
8 number of those were law firms.

9 So, the question is whether or not maybe even
10 whether the TSR is really an appropriate rule to use in
11 order to regulate the industry since you can't regulate
12 everybody.

13 MS. BROWN: Will you spell out for us what
14 argument you think people might use to argue that
15 attorneys are not covered by the language in the
16 proposed rule?

17 MR. YOUNG: I think they would put forth the
18 same arguments that were used in the red flag rule, the
19 argument that there are sufficient protections because
20 lawyers are regulated and they're separately licensed by
21 state bar associations, that they shouldn't be regulated
22 by the FTC.

23 MS. BROWN: Is there some way to craft an
24 exemption for some activities of some attorneys that
25 would allow some legal activities to take place without

1 being a big loophole for all kinds of people to offer
2 debt settlement services that are not covered by the
3 rule?

4 MR. YOUNG: I know that some states have the
5 definition that has an exemption for lawyers, but it
6 says, as long as the debt settlement or debt relief
7 service being provided is incidental to the practice of
8 law, then they're excluded. The problem is that that is
9 a very vague exemption or exclusion, and so I don't have
10 the perfect solution, but it's something that the FTC
11 should think about.

12 MS. BROWN: Do you know how that particular
13 language is working in practice? Is that one that
14 people are circumventing on a regular basis or has that
15 been narrowed by enforcement work?

16 MR. YOUNG: I think it's been inconsistent in
17 terms of perhaps enforcement, and then of course
18 depending on the states and the activity and the
19 strength of the bar association and the extent to which
20 the bar association may oppose that, and obviously the
21 bar associations are quite influential and that plays a
22 big part in it.

23 MS. BROWN: I would like to stay on the attorney
24 issue for a moment. Are the people who have their tents
25 raised interested in speaking regarding the attorney

1 issue?

2 John, would you speak to that, please?

3 MR. ANSBACH: I would just add a little bit to
4 what Wesley said. We do see, and I don't know, Mike
5 might be able to know better than I, but I believe in
6 almost every state that we are working on enacting or
7 drafting legislation in that matter, that there is an
8 exemption for attorneys and it is precisely because they
9 are already separately licensed by state bars.

10 I can't speak to the red flag rule. The
11 reasoning behind it, but I am aware, and probably you
12 all know better than I, because that's presently before
13 the Commission, I am aware that that is a significant
14 issue, and part of the reason they're having
15 implementation issues with red flag.

16 So, I happen to think that on behalf of our
17 members, we do know of lawyers that do this work, they
18 do it very well, they have their own ethics and
19 complaint system and we do think that lawyers should be
20 exempted from this rule.

21 I do want to point out, I guess two little
22 things. Number one, there is already carve-out here,
23 the nonprofits are carved out of this rule. And when
24 you look at debt resolution as a whole, starting with
25 the TSR, that is part of the challenge for you all to be

1 able to use the TSR as the vehicle, because you don't
2 have the jurisdiction to regulate those folks, they are
3 carved out, lawyers likely can be and probably ought to
4 be carved out. They cannot be subject to the rule,
5 should be carved out. Which leaves now a much smaller
6 swath of folks who are providing this work, and then we
7 get into the issues that we've talked about today.

8 So, I do think there are a lot of challenges
9 with it as it's worded right now.

10 MS. BROWN: Mike?

11 MR. CROXSON: I want to talk about debt relief,
12 not the lawyers.

13 MS. BROWN: Let's hold that. Ron?

14 MR. ELWOOD: I don't think the definition
15 currently exempts lawyers, it doesn't seem to. And it
16 strikes me that we don't have the debt settlement law in
17 Minnesota, but other laws I believe we have, and I will
18 try to provide them to you after this, when I get back
19 home, that do include lawyers, if it's not their primary
20 function, and I think there's a little bit more
21 specificity than the concern that Wesley was talking
22 about it being too vague.

23 But my main point on this, at the risk of
24 offending all my fellow lawyers and maybe getting kicked
25 out of the lawyer club, it strikes me that the existing

1 regulatory structure, the bar associations, the ethics
2 codes, a lot of the ethics stuff is aspirational,
3 anyway, and if you don't do it, there's not a whole lot
4 of stick.

5 And second of all, if you violated the
6 provisions of this, if you were exempted as an attorney,
7 you violated the provisions, what would be the ethical
8 violation that you've committed, because you're not
9 subject to the prohibition. So, where would there be a
10 claim to be made at a bar association, even from a
11 sanctioning point?

12 So, I would argue that by exempting lawyers, you
13 have the potential of creating a huge loophole by having
14 some unscrupulous folks shuffle their business to
15 lawyers and thereby avoid compliance with the rule.

16 MS. BROWN: What about attorneys representing
17 consumers and filing bankruptcy? There is a way to read
18 the proposed definition that might include them. Do you
19 think an exemption for those attorneys would be
20 warranted?

21 MR. ELWOOD: I do. I think if we're talking
22 about a bankruptcy representation, that's a whole
23 different deal, and going down a different path. So,
24 yes, I think there should be a distinction made there.

25 MS. BROWN: Bob?

1 MR. LINDERMAN: Yeah, thanks. This may be
2 somewhat of a retro grade comment, but part of what we
3 see in the debt settlement business is the emergence of
4 what we call the legal model, the law firm model, and to
5 the extent that the red flag rule decisions preclude the
6 Commission from asserting jurisdiction over the way that
7 lawyers operate, I think you'll find a fair amount of
8 energy devoted by some debt settlement companies to ally
9 with lawyers, and that can be done lawfully, as service
10 providers to counsel.

11 If that were to occur on a broad scale, things
12 such as the advance fee prohibition, which again, this
13 is something we dealt with in great detail this morning,
14 but it would be a fairly straightforward matter to
15 simply avoid that prohibition by allying with a lawyer,
16 instituting whatever fee the debt counselor and the debt
17 settlement provider believed was an appropriate one and
18 then go about our merry way without worrying about what
19 the FTC says about advance fees.

20 So, the availability of the Commission or the
21 unwillingness of the Commission, or however it shakes
22 out, to address the issue of how lawyers are regulated
23 in the context of debt settlement, is going to in effect
24 offer an opportunity to alter whatever kind of
25 regulation you do decide to do.

1 MS. BROWN: What about something narrowly
2 crafted for lawyers filing bankruptcy for consumers?

3 MR. LINDERMAN: I agree with Ron, lawyers filing
4 bankruptcy have a completely different brief, if you
5 will. They are sanctioned by the Court, it's an act of
6 the Court to file a bankruptcy case. You have to be
7 licensed to practice before the bankruptcy court. So, I
8 think it's an entirely different set of circumstances.
9 We do not offer bankruptcy advice, because that's
10 inherently illegal in nature, and we don't offer legal
11 counsel to our clients.

12 MS. BROWN: Do you know of any entities that
13 actually look at a consumer's situation and advise
14 either debt settlement or bankruptcy depending on the
15 situation and debt counseling and have all those range
16 of options?

17 MR. LINDERMAN: If you remember the step that I
18 offered up today, for every 22 people that come into our
19 company seeking information, we enroll one,
20 approximately. The remaining 22 are steered into an
21 appropriate credit counseling company, we work with
22 CareOne, we have a relationship with bankruptcy
23 companies across the country.

24 So, I think any reputable debt settlement
25 association will steer people to an appropriate

1 resolution. It doesn't have to be credit counseling, it
2 doesn't have to be debt settlement, it doesn't have to
3 be bankruptcy, but somewhere along the continuum, we
4 will make a suitability determination for our clients
5 and steer them into a solution that's appropriate for
6 them.

7 MS. BROWN: Jean?

8 MS. NOONAN: Clearly when a law firm or a lawyer
9 is acting as a debt settlement company, it ought to be
10 subject to the rules for debt settlement companies. I
11 think it is going to be important, though, to make a
12 distinction between the lawyer who meets the definition
13 in a one-off situation. So, for example, if I am
14 practicing law and a client comes in and said, I was
15 just served this summons by ABC bank, credit card
16 issuer, what can you do? And I call counsel for the
17 bank and say, listen, is it possible that we can settle
18 this? You know, dismiss the suit, we will send you a
19 check, that happens all the time, and I don't think any
20 of those lawyers, small-town people, would even have on
21 their radar screen that they might be engaged in the
22 business of debt settlement.

23 Similarly, someone might come into the legal
24 services office and say, my God, I'm getting beleaguered
25 by debt collectors, and the legal services lawyer might

1 try to intervene on their behalf, even without a
2 summons.

3 So, I think that when it is a de minimus,
4 incidental part of the business, it ought to be
5 excluded. When it is the principal business, or even
6 more than de minimus, it ought to be included.

7 As a practical matter, when law firms, and we've
8 seen, we have a lot of experience with law firms acting
9 as credit repair clinics, law firms acting as debt
10 collectors. There's a long, noble history of the FTC
11 dealing with these issues, and the Commission has always
12 taken the position that when you are acting that is who
13 you are. And that is very different, I think, from red
14 flags. When the lawyer is acting as a lawyer and was
15 still covered by red flags, because they were a
16 creditor, they met the technical definition of a
17 creditor, too.

18 That's not what we are talking about here. I
19 think that even though there is some potential for
20 imprecision, at the margins, between the lawyer who
21 helps a client on an intermittent basis, who is being
22 sued on the one hand, or being threatened with suit on
23 another, versus the lawyer who is running a debt
24 settlement business, this is a rule that's enforced by
25 the Commission, and I think the Commission is going to

1 be able to figure out whether or not the lawyer is
2 circumventing the law by using his or her status as a
3 lawyer.

4 MS. BROWN: Wesley?

5 MR. YOUNG: The reason I raised this, I mean, it
6 is really the exclusion of certain large players in the
7 debt relief industry from the rule. The problem is that
8 it causes an anticompetitive market. You have some
9 people that are very heavily regulated and very heavily
10 restricted and others that are not. I think Mike
11 Croxson had mentioned this earlier with regards to the
12 nonprofit credit counselors, I mean, I think our initial
13 first position would be that the best thing to do would
14 be for the FTC to get authority from Congress to
15 regulate all of these parties.

16 That being said, I think that my position,
17 personally, and I believe TASC's position would also be
18 that taking out the advance fee ban, the disclosures and
19 mandatory disclosures don't skew the market so much that
20 it would be too anti-competitive that we feel like we
21 couldn't compete. Throwing the advance fee ban into the
22 mix really would skew the market so much that I think
23 people would suffer from this anticompetitive effect and
24 then move to try to avoid that effect by going to a
25 lawyer model.

1 MS. BROWN: Tony?

2 MR. MANGANIELLO: Just regarding the issue of
3 the lawyer model and the lawyer questions, in past
4 conferences at USOBA, I have had the opportunity to talk
5 with a couple of different attorneys general
6 representing a couple of different states, and that term
7 incidental to the practice of law was a question I
8 asked, what does that mean? And one of the
9 representatives from the attorney general's office from
10 one state responds, somewhat paraphrased, was if you're
11 a lawyer, we don't care. And the other representative
12 from another state said, basically started to get very
13 specific with what that meant in their state.

14 So, my concern would be, as Wesley brought up
15 earlier, is that the states' inconsistencies could
16 possess a fairly difficult path to navigate from a
17 federal perspective, because of those inconsistencies
18 and what they define as incidental to the practice of
19 law.

20 So, my question would be, what would be the
21 proposed mechanism that would be put in place to develop
22 some consistency since the states have, as I understand
23 it, the right to determine what they want their own
24 state law to be.

25 MS. BROWN: Or is there language that's more

1 precise than incidental to, do you have any suggestions
2 on that front?

3 MR. MANGANIELLO: I would say, I think, was it
4 Jean who made the comment that if you are representing
5 yourself as that, then you are. At the same time, when
6 you have, for instance, a probate attorney, who is going
7 through the process of settling an estate, they are
8 representing themselves out to be a settlement type
9 attorney, but that's not what they are actually in
10 practice.

11 So, incidental would have to be something that
12 would have to be defined, and I don't know if I could
13 actually define it. Maybe a percentage of revenue
14 generated from that activity, I don't know how the FDCPA
15 eventually wound up applying to attorneys as well, but
16 it would have to be something that would need to be
17 addressed from a bigger scope, if that was going to be
18 included.

19 MS. BROWN: Susan?

20 MS. GRANT: I agree that lawyers should be not
21 exempted, if they are in the business of debt relief,
22 and I think that the FTC can do fact finding in
23 particular instances to determine that, to look at
24 things like advertising, for instance, to see if that
25 seems to be a large part of what a law firm does.

1 I would also note that if you go to
2 ripoffreports.com or any other complaint websites to
3 look for complaints on this subject, a lot of the
4 complaints that you will find will be about law firms,
5 in many cases the same law firms over and over again.
6 Clearly, these are firms that are in the business and
7 they should be covered.

8 MS. BROWN: John?

9 MR. ANSBACH: Yeah, I am not from the American
10 Bar Association, so I suspect that they might be better
11 suited to comment on whether attorneys should be
12 exempted, but I want to be sure that we are all
13 considering one factor, and Bob pointed it out, for the
14 majority of the debt settlement companies that have been
15 talking today, and those of us who represent them, we
16 don't provide legal services.

17 What is the plan when you create a rule, an
18 advance fee ban, if that's the case, that you are then
19 going to apply to a law firm that doesn't just do debt
20 negotiation and debt settlement, but prepares answers,
21 but prepares responses to petitions, prepares answers to
22 requests for disclosure, interrogatories, requests for
23 production. Is the plan now that we are not going to
24 let them charge for those legal services of those
25 products until a debt is settled?

1 Including lawyers, and I agree, I don't think
2 the current rule as written excludes lawyers. I think
3 if you don't exclude them, you are opening up a
4 significant other front that is going to require a lot
5 of discussion.

6 MS. BROWN: Mike?

7 MR. CROXSON: I wanted to talk about the debt
8 relief definition in general again, and it's been
9 touched on a little bit here, but I had some additional
10 information that I wanted to share, because there was a
11 question about, well, how big can this industry be, and
12 the people that participate in it. And people have
13 heard me for years say, there ought to be a level
14 playing field. You know, you have done a very, very
15 good job here at defining broadly what constitutes debt
16 relief, and that's the way it should be.

17 Consumers coming into a provider don't know
18 where they belong, typically, in the continuum of
19 services that they need. But, just to give you some
20 context, in the context of advertising, this data is
21 from T&S Media Intelligence, it's a market research firm
22 that looks at where advertisement has been placed.
23 Specifically in the category of debt relief for all of
24 2008, this does not include public service
25 announcements, it does not include radio spots, this is

1 direct media in Internet and TV. There was \$174,873,000
2 spent in the debt relief category of advertising. Of
3 that \$175 million, \$106 million was spent by nonprofit
4 credit counseling agencies in advertising to the public.
5 \$106 million.

6 So, my point is, messages are getting out to
7 consumers, this is an industry that needs to be
8 regulated in a uniform way. And there is a huge
9 loophole. Eighty percent of the providers, 60 percent
10 of the media that's being spent are not going to be
11 covered by this definition. And that is not to imply
12 that they don't do a good job. My experience with
13 nonprofit credit counselors is that they do a very good
14 job.

15 What I can also tell you is, from having
16 attended the national meetings of ACA and the NFCC and
17 AADMO, over the past year, is that each and every one of
18 them is talking to their members about expanding into
19 doing less than full balance, because a debt management
20 plan is the repayment of the full balance that's owed,
21 plus some interest with some concessions from the
22 creditors. Whereas less than full balance is code for
23 settlement, but the bottom line is, the nonprofits are
24 expanding into doing exactly what this definition is.
25 And it's not about before you pay taxes or you don't pay

1 taxes. The consumer protection is if you're serving the
2 consumer, in this definition, then you should be
3 covered.

4 And I acknowledge that from the great work many
5 of the nonprofits do with HUD counseling or bankruptcy
6 counseling or other things, that they have to meet a
7 standard around those specific kinds of activities, to
8 be paid. They do that and they are paid to do those.

9 This is different. This is a different set of
10 standards, it's a different set of things that you are
11 doing for a consumer, and you should have to meet those
12 standards as well. And I am actually, quite frankly,
13 surprised that the large trade organizations in the
14 nonprofit, representing the nonprofits, have been very
15 quick to say, everybody else ought to live by these
16 rules. In fact, they want to throw in a few more. But
17 they have not just voluntarily stepped up to the mike
18 and said, we would be more than happy for our membership
19 to meet these standards, even if the FTC can't enforce
20 it that way. But not a single one has been willing to
21 do that.

22 MS. BROWN: I think we understand what you are
23 saying.

24 Jane, do you want to respond?

25 MS. McNAMARA: Thank you. Yes, Allison, I

1 would.

2 We provide financial literacy to consumers
3 through counseling and education. That is our primary
4 mission. And debt management programs are just a
5 portion of what we do. We provide money management
6 education, we provide financial counseling, housing
7 counseling, bankruptcy counseling and education,
8 counseling to consumers through employee assistance
9 programs, credit union members, community banks.

10 We are already regulated by the 501(c)(3)
11 provisions, the core analysis tool of the IRS, 501(q),
12 EOUST, the Department of Housing & Urban Development,
13 state regulatory bodies with laws that mirror those
14 activities of debt settlement companies, professional
15 and ethical standards by trade associations, as well as
16 accrediting bodies.

17 We are already highly regulated, and while the
18 EOUST's jurisdiction is over the bankruptcy counseling
19 that we do, they also audit our debt management
20 activities, as do states throughout the United States.
21 There are 49 states that have laws that regulate what we
22 do, 37 of them have fee caps.

23 So, we are already regulated for the debt
24 management services that we provide, and, therefore,
25 presently, under the jurisdiction of the FTC, you don't

1 have authority to regulate our activities. I understand
2 there are suggestions that you do so, but we are already
3 highly regulated.

4 Anecdotaly, I can tell you for my organization,
5 it used to be that regulatory compliance was a part-time
6 job. I now have three people that do nothing but
7 regulatory compliance, because of all these different
8 bodies that regulate us. We have states that send out
9 auditors, many of them are from banking departments,
10 that come in to review our debt management activities.

11 So, we are highly regulated right now.

12 MS. BROWN: Mike Kerr, did you still want to
13 talk?

14 MR. KERR: Well, just on the point of the level
15 playing field argument that Mike brought up, one of the
16 policy conclusions of the Uniform Act is that there is a
17 spectrum of services. There is credit information and
18 budgeting education, there is DMPs, there are
19 settlements, there emerging sort of combination of DMPs
20 and settlements, and our conclusion was that all of
21 these players, regardless of their nonprofit status,
22 needed to be regulated by a single regulation at the
23 state level. Because state regulators are much closer
24 to the activities that are being questioned.

25 Jurisdictionally, states have a greater capacity

1 and authority to do things like require surety bonds, to
2 put in insurance requirements, to require registration
3 or licensing, to conduct audits as part of applications.

4 I guess my point is that if the federal overlay
5 provides a floor about marketing and deceptive claims,
6 that by itself doesn't go far enough. Because as other
7 people have said, you're not covering nonprofits. In my
8 testimony, written testimony, I urge you to extend, if
9 necessary, it's not clear to me why you can't do this,
10 but to cover Internet communications, and you want to
11 also make sure the coverage extends to lead generators.

12 But setting aside that, even if you cover the
13 entire rule, what the FTC is proposing, it doesn't go
14 far enough. It doesn't address the fact that these
15 folks that are taking funds, either to escrow or to
16 trust funds, they need to be subject to fiduciary
17 standards. When someone is providing these kinds of
18 services, they need to disclose the business history of
19 their officers. They need to have, you know, an errors
20 and omission insurance. There is a whole panoply of
21 regulatory tools that states can do that.

22 The FTC under its authority, as I understand it,
23 can't, and probably shouldn't.

24 MS. BROWN: Let me pick up on one of the issues
25 you raised, lead generators, and I'm wondering if you or

1 anybody else around the table are aware of lead
2 generators that sell services over the telephone,
3 through telephone calls? Has anybody seen that at all?

4 MR. KERR: Mostly I have heard Internet, I have
5 seen Internet advertising. I mean, this is personally.
6 We have not done a study to this, and I think the
7 industry should probably respond to this, but it seems
8 to be focused on Internet advertising, broadcast
9 television, 1-800 centers where referrals happen, but
10 it's not my area of expertise.

11 MS. BROWN: Robert?

12 MR. LINDERMAN: I have some experience with lead
13 generation activities. I can tell you that the vast
14 majority of lead generation activity is done over the
15 Internet. Lead generation activity that's done through
16 Internet and television is mostly aggregation and bulk
17 sales. So it's really not significant. Well, I
18 wouldn't characterize it as a significant element of the
19 lead generation business.

20 MS. BROWN: What do you mean by aggregation?

21 MR. LINDERMAN: Well, it is the harvesting of
22 names without getting any kind of supporting data. So,
23 call in here, leave a voicemail, that kind of thing. I
24 do not think that the use of the -- let me rephrase
25 that. I think the use of the Internet for lead

1 generation activity is far more prevalent than the use
2 of any other media.

3 MS. BROWN: Are there any categories of debt
4 relief that the Commission didn't mention in its notice
5 of proposed rulemaking?

6 Jim?

7 MR. KEISER: Yeah, the proposed rules strictly
8 address unsecured loans, and we are thinking that,
9 number one, there are secured loans that could be
10 addressed, both real estate secured and secured by
11 personal property. I know that that's not really the
12 focus of most of the debt relief services now, but I
13 wouldn't want to exclude it in case it becomes more of a
14 focus in the future.

15 MS. BROWN: And the Commission is looking at
16 real estate secured loans in the context of a different
17 rulemaking. We issued an ANPR, I believe in the
18 beginning of June or the very end of May of this year
19 and that is an ongoing proceeding.

20 So, setting aside loans secured by real estate
21 for a minute, what are people seeing in terms of debt
22 settlement of secured debts of other personal loans,
23 auto debts or other types of secured debt? Is debt
24 settlement going on today? If anybody can speak to
25 that.

1 Jim?

2 MR. KEISER: Like I said, we are not seeing it
3 right now, and of course the fact that the loans are
4 secured and there are repossession options available to
5 creditors makes it difficult to do. Debt relief
6 services, we think it would be an oversight to limit it
7 to strictly unsecured.

8 MS. BROWN: What are other people seeing, Ron?

9 MR. ELWOOD: Well, I can't say what I am seeing,
10 but I was going to point out the definition of the
11 Minnesota statute, which refers to a debt incurred for
12 primarily for personal, family or household purposes,
13 which is sort of that, you know, kind of common thing,
14 which I think that would cover --

15 MR. KERR: Mortgages.

16 MR. ELWOOD: Well, but the FTC rule would
17 exclude it. So, I mean, right.

18 MS. BROWN: That's what we're contemplating
19 right now.

20 MR. ELWOOD: You are excluding that, so that
21 would trump the statute. I just bring that to your
22 attention, because that may be a way of dealing with the
23 issue without getting into the secured/unsecured, what
24 should be and what shouldn't be. Because I think that's
25 the idea, this is a personal debt, this isn't a

1 commercial kind of thing. I think the cut rather than
2 secured/unsecured is probably more appropriately made
3 between personal debt and commercial debt. That's all
4 my point.

5 MS. BROWN: Any follow-up on that in terms of
6 why you think that that should be the cut and focusing
7 in on unsecured isn't the best way to go?

8 MR. ELWOOD: I think the point is, so, for
9 example, you could go to a pawn shop and pawn your ring,
10 or something, and it's a secured debt, but why would
11 that not be covered? Whereas I know we are talking
12 about probably the common thing you think about is your
13 car or your house. But there could be personal property
14 could potentially be covered within this that probably
15 ought to be swept in.

16 And, so, that's why that definition seems to me
17 to be less important than what are we really getting at
18 here? We are getting at consumer debt. Personally,
19 individual, rather than your business. And I think
20 that's why we chose that definition because we went
21 through the same thought process and it was that's kind
22 of where we landed and I just offer that as our
23 experience.

24 MS. BROWN: Mike?

25 MR. KERR: I would like to relate to you that

1 during the three years we were developing the Uniform
2 Act, this conversation happened over and over and over
3 again about how to define it and what to cover and what
4 not to cover, and I will just say that I think you've
5 got it right with limiting it to unsecured debt, because
6 if you try to expand it or you leave the definition
7 open, there is a very real possibility that you are
8 going to run into, for example, I put on a different act
9 that right now, the Uniform Commercial Code Article 9,
10 Secured Transactions.

11 When someone buys a couch on credit, I mean, all
12 of that repossession interest, they're sold as
13 collateralized debt tranches. I think it just gets
14 very complicated if you go into secured lending.

15 MS. BROWN: Anybody else have comments along
16 those lines?

17 (No response.)

18 MS. BROWN: What about debt relief products?
19 There has been a little bit of discussion in the
20 comments about debt relief products and whether they
21 should be covered. Does anybody here have an opinion on
22 whether debt relief products should be covered? And can
23 you also talk about what debt relief products you have
24 seen on the market?

25 MR. MANGANIELLO: What is the definition of a

1 debt relief product?

2 MS. BROWN: Well, one of the questions is what
3 should the definition be.

4 (Laughter.)

5 MS. BROWN: But to make it a little more
6 concrete than that, for example, a CD or a book that
7 would go along these same lines.

8 Tony?

9 MR. MANGANIELLO: Well, you mean if you write a
10 book that teaches people how to get out of debt, you
11 have to give it away and wait for them to pay you until
12 they've limited their debt?

13 (Laughter.)

14 MR. MANGANIELLO: Is that under the Freedom of
15 Speech Act?

16 MS. BROWN: And are there products out there
17 that go a little bit further and don't just put a book
18 out there but say, here's a how-to guide, this is what
19 we're going to sell you so you can do this yourself. Is
20 there any justification to include those type of
21 products, or maybe there's not?

22 MR. MANGANIELLO: I would have to say that they
23 should be absolutely excluded because it's completely on
24 the merit of the person who purchased the book to follow
25 through with the plan, whereas a service where you are

1 being paid to support the process, as opposed to
2 providing education. Education which is completely to
3 the consumer's opinion as to whether or not they want to
4 follow through with it.

5 I mean, they are going to have to purchase the
6 book, and then actually follow through with it, and they
7 may not, they may choose, well, I don't want to do it,
8 or they may do it for a while and then not do it. So,
9 there's no support that goes into what is taught in the
10 book. And there's classes all over the country that are
11 being provided that, again, if we are talking you can't
12 charge an up-front fee, the publishing industry is going
13 to have a lot to say about that.

14 MS. BROWN: What about a product, a software
15 download or a CD that guarantees results, if you buy my
16 product, you will be guaranteed to be debt free? Is
17 there any difference there?

18 MR. MANGANIELLO: Yeah, again, when it comes to
19 something that is helping people to just figure out how
20 to work numbers, so that they can accelerate the payment
21 of their debt without incurring any type of intervention
22 on the part of their creditor to tell someone, that
23 would be like going into a biweekly mortgage, or CDs
24 that say, if you pay your debt this way, the math speaks
25 for itself. And again, that's a downloaded product that

1 if somebody were to follow that plan could take one,
2 two, three, seven years.

3 So, you would essentially take those products
4 off the market, you would essentially eliminate the
5 educational piece that people so sorely need because of
6 the financial literacy problems in this country. No one
7 is going to give away a book and wait for years to get
8 paid for it. It's got to be something in my opinion
9 that would be strongly recommended has to be excluded
10 because there is no service provided to it.

11 If there is a service tied to it saying, buy my
12 book and I will show you how to intervene with your
13 creditors and otherwise alter the original agreement,
14 that's a different story, but for the most part,
15 educational products are not altering the agreement when
16 it comes to the products I have seen. They're just
17 saying, if you budget yourself differently, you can
18 accelerate the payment of these debts without altering
19 the agreement because it's like if you tell somebody how
20 to prepay a mortgage or prepay any debt, a lot of books
21 do specifically that, but they don't intervene on behalf
22 of the creditor and the consumer with regard to the
23 terms of that loan.

24 I think what we are talking about here from debt
25 relief is fundamentally altering the terms of the

1 original agreement with the creditor, whether it be with
2 credit counseling, they are going in and negotiating
3 different interest rates, with debt settlement they are
4 going in and negotiating the balance.

5 MS. BROWN: Right, so we see what you are saying
6 there, so I wonder if I can move on to Robert, do you
7 have additional comments on that front?

8 MR. LINDERMAN: Yeah, I think you raise a very
9 interesting point, Allison. When we were looking at the
10 whole proposal, the issue, and I believe the Commission
11 solicited input on this, is whether or not the extension
12 of a guarantee should be the break point for the
13 imposition of an advance fee ban, and I think, with all
14 due respect to what Tony says, and I actually agree with
15 most of it, any time that you have a situation where a
16 provider, and whether that provider is an author or a
17 debt settlement services provider or a credit counselor
18 or any other form of relief that's available to a
19 consumer, when that's accompanied by a guarantee, when
20 that's accompanied by a warranty, to the extent that you
21 follow my program, I guarantee you I will settle your
22 debt for 50 cents on the dollar, I think then it's an
23 appropriate exercise to impose an advance fee ban to
24 allow collection of compensation at the back end,
25 because at that point in time, you are offering up a

1 guarantee of results.

2 And by the way, just as a coda to that, I
3 sharply disagree with some of the comments made on the
4 earlier panel that utilizing historic performance
5 guidelines for settling debt at a particular settlement
6 rate should not be allowed to be used in advertising. I
7 think if I can prove to you --

8 MS. BROWN: We have limited time for definitions
9 here, so we are going to move on.

10 Susan, do you want to respond to some things on
11 definitions?

12 MS. GRANT: We provided definitions because we
13 thought services might be tempted to reposition their
14 services as products rather than call them services, but
15 I think if you look at the definition as a whole, the
16 rest of the definition which talks about offering to
17 alter or reduce your debts, that it would exclude things
18 like books that are just sold without anything else in
19 connection with them anyway. So, I don't have the same
20 concern that others do.

21 MS. BROWN: Do others have concerns that
22 products sold could be used to circumvent prohibitions
23 if products aren't specifically included?

24 (No response.)

25 MS. BROWN: Tony?

1 MR. MANGANIELLO: I just think from a definition
2 standpoint, it would need to be considered that if the
3 product makes a proposal to a plan that alters
4 fundamentally the original agreement with a creditor,
5 that might need further consideration, but if it does
6 not do that, if it's just saying by being wiser with
7 your money and paying your bills faster and this is how
8 to do that, without altering a contractual agreement
9 between the consumer and the creditor, that should be
10 exempted.

11 MS. BROWN: Mike?

12 MR. KERR: I think maybe what the problem is,
13 when you have service providers that are trying to
14 bundle books and CD-ROM programs and download services
15 and so forth, that was one of the prohibited acts that
16 we included in the Uniform Act, for good reason. At
17 this 50,000 foot level of regulation, I'm just not sure
18 that you need it at the FTC level with regard to
19 products where there isn't a person or entity or service
20 in between the debtor and the creditor, because you're
21 going to run into those First Amendment issues.

22 So, but I just wanted you to know that the
23 Uniform Act and other state laws are including that sort
24 of bundling prohibition, which really is a problem.

25 MS. BROWN: Does anybody else have comments on

1 bundling specifically? We just have one or two minutes
2 left here, if anybody has comments on this issue?
3 Bernard?

4 DR. WEINSTEIN: This isn't about bundling, but I
5 am probably one of the few non-lawyers on this panel and
6 the previous panel, but one of the recurring themes that
7 I heard this afternoon was that we need more and better
8 data and information, and not just anecdotes, and that's
9 true of substantiation, disclosure, qualification
10 standards, advance fee bans or just the general
11 performance of the industry.

12 So, I wanted to make that point, because I spent
13 two years with the Bureau of Economics here at the
14 Federal Trade Commission, and our policy recommendations
15 to the Commission were always based on sound and
16 thorough research. So, the point I wanted to make is
17 that I hope that in that rule-making process, you will
18 recognize, number one, that there has been a limited
19 amount of academic research done in a lot of these
20 areas, and there is more to come and you should take
21 advantage of what's out there.

22 MS. BROWN: And it looks like Jim wants to make
23 one final comment.

24 MR. SHEERAN: Allison, I think the way the
25 Commission could address this is to define service, and

1 if you define service in a way that excludes books, such
2 as was mentioned earlier, that are sold in a bookstore,
3 rather than things that are sold with the intention of
4 effecting debt relief service, then you can get around
5 this issue of what is a product and what is a service
6 and where the distinction is between them.

7 MS. BROWN: Well, thank you, everybody, for your
8 comments and participation today.

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1 OPEN MICROPHONE

2 MS. BROWN: We are going to move into the mike
3 session which is a real important chance for people who
4 have been sitting in the audience to provide input to
5 the Commission. We do have about 16 people signed up,
6 so we are going limit people to three minutes a piece.
7 Kara Redding is standing up at the microphone, so please
8 when we call your name, walk up to Kara and we will let
9 you know when it has been three minutes and you will be
10 finishing up then.

11 So, we will give people a minute to shuffle and
12 then Nick Cowling, can you come up, and then next on
13 board, if you could be ready, is Andrew Smith. We are
14 going to go in the order in which you signed up. So, we
15 will call two or three people at a time to be ready. Is
16 Nick Cowling here?

17 MR. COWLING: Thank you very much for the time.
18 I just wanted to bring an idea, we have been talking a
19 lot about data hard numbers, as we were discussing
20 options for the consumers, I want to make sure that we
21 are actually hearing their voices. So, I just wanted to
22 read one testimonial that we submitted, and this is
23 included in the CSA's official testimony.

24 In January 2003, I had major surgery to remove a
25 massive tumor from my stomach, which turned out to be

1 cancer. As soon as I was able, I contacted my creditors
2 to let them know I would be having chemo, and because I
3 had some type of disability with them my bills would be
4 covered. However, when I contacted them, I was told
5 that I had no such coverage, and would be expected to
6 continue my payments.

7 In May of 2004, I again had surgery due to
8 complications and decided to refile my claim. They
9 accepted my disability but claimed that instead of
10 paying off the account, they would put me on hold.
11 Although the contract said it should have been paid out,
12 they declined to do so.

13 In 2006, the calls for money started. I did try
14 to pay, but with only \$5,500 a month in disability, I
15 just couldn't. They were never satisfied with what I
16 could send. By August of '07, the interest had
17 compounded so much that the balance was over \$10,000.
18 Credit Solutions was able to settle with them for just
19 over \$3,000. Today I no longer depend on credit cards.
20 Would I ever get another credit card? When hell freezes
21 over. Would I recommend Credit Solutions to family and
22 friends? In a heartbeat. Thank you.

23 MS. BROWN: Thank you. Andrew Smith next, and
24 then John Walsh will be after that. And if I'm calling
25 your name as second, feel free to come up here and sit

1 in the front here.

2 MS. SMITH: I am Andrew Smith, from the law firm
3 of Morrison & Forrester, I am representing a client here
4 today, but I am speaking just for myself with these
5 comments.

6 What we are talking about here, the most
7 fundamental part of the proposal, a ban on collecting
8 payment as services are rendered, or a prohibition on
9 collecting payment before a signed settlement is
10 delivered and agreed to is a really drastic remedy, and
11 it's a remedy that the Commission has only undertaken in
12 three other instances in the context of the
13 Telemarketing Sales Rule. It's a remedy that's really
14 more appropriate for Congress to be undertaking than an
15 administrative agency like the Commission, but one of
16 the things that Travis Plunkett said today struck me,
17 and he said that a good analogy is CROA, the Credit
18 Repair Organizations Act, which also includes the same
19 type of strict liability payment regulation, and I
20 disagree with Travis to the extent that I don't think
21 that debt settlement is like credit repair, I don't
22 think that debt settlement is fraudulent, I think that
23 debt settlement provides a valuable service to
24 consumers, but I do agree with Travis Plunkett to the
25 extent that strict liability payment regulation isn't

1 going to end well. It didn't end well with CROA and it
2 may not end well here either.

3 With respect to CROA, as Travis said, there's
4 still plenty of bad credit repair out there, plenty of
5 fraudulent credit repair. And the credit repair is as
6 bad as it ever was.

7 With respect to the FTC, providing the FTC with
8 tools that it needs to bring law enforcement actions,
9 CROA has done nothing. There has never been a credit
10 repair case that was ever brought by the Commission
11 without evidence of fraud. And I would submit to you
12 that there never would be, because it wouldn't be in the
13 public interest to sue a company that's otherwise
14 legitimate, simply because it's violating the technical
15 provisions that deal with how it needs to be paid under
16 the Credit Repair Organizations Act.

17 Finally, I would argue that what CROA shows is
18 that it makes it very difficult for legitimate companies
19 to engage in the business of providing valuable services
20 to consumers, but it does absolutely nothing to weed out
21 the bad actors from the industry, and we know, from the
22 Credit Repair Organizations Act lesson, that legitimate
23 companies, like Suze Orman, or MyFICO, or Experian,
24 Transunion and Equifax, who provide credit monitoring
25 and credit, these types of credit scoring services to

1 consumers are all being labeled credit repair and it
2 makes it impossible, or at least very, very difficult
3 for them to operate.

4 And we cited in our comment letter numerous
5 cases where these companies had been sued. But the
6 message here is that this type of substantive, strict
7 liability payment regulation frequently doesn't end
8 well, and it's the kind of remedy that's drastic and
9 only needs to be undertaken in the most drastic of
10 circumstances.

11 MS. BROWN: Thank you. Okay, we have John
12 Walsh, and then we have Tony Manganiello.

13 MR. WALSH: Thank you. My name is John Walsh,
14 I'm the general counsel for Debt Regret, a company in
15 Dallas, Texas. I would personally like to thank the FTC
16 for putting on a great program. I think the dialogue
17 here was very good.

18 Listening to the panel, the thing that came
19 across to me was, it seems like most of the people
20 agreed in at least principle on about 90 percent of the
21 stuff. They had one issue that came up was the advance
22 fee issue. And I think the reason that's a real
23 sticking point is because there is a real concern that
24 it could potentially destroy the industry. I have spent
25 time talking to a number of debt settlement companies

1 and even some collection companies who are familiar with
2 this, and they all seem to agree that this is really
3 going to destroy a number of the companies.

4 And, so, what I would just ask the FTC is, to
5 seriously consider implementing the 90 percent that
6 people can agree on and hold off on the advance fee
7 issue and see if the other regulations take care of some
8 of the issues that have been raised today.

9 And the second point I would like to make is,
10 again, if the FTC does implement the advance fee rule,
11 prohibition against advancement of fees, and it does
12 destroy a significant portion of this industry, what's
13 going to happen with all these consumers who are
14 basically going to freak out when they find out a debt
15 settlement company has gone out of business.

16 So, again, I think these are drastic issues to
17 take and I think there's a lot of agreement on principle
18 that I think can take care of these issues and just
19 table the advance fee issue at this point. Thank you.

20 MS. BROWN: The next person up is Tony, and then
21 after that is Michael Mallow and then the person after
22 Michael Mallow, we're having trouble reading the name,
23 so if you remember when you signed up, please also come
24 forward.

25 Tony.

1 MR. MANGANIELLO: Actually, I have three points
2 I would like to make. One, earlier, during the panels
3 today, there was a comment made, I believe someone on
4 Social Security had \$30,000 in credit card debt. My
5 question is how in the world do creditors extend that
6 much credit to someone on Social Security? We are
7 trying to clean up a mess that's not created by us, but
8 created by an overreaching lending environment that we
9 are operating in.

10 Then to go a step further on that, the second
11 point is, when it comes to debt relief, many people at
12 the tables today were talking about debt relief being
13 when the debt is settled. That is obviously a very
14 significant, salient element of the debt settlement
15 process, but in my experience, and I believe the
16 experience most people have had in the industry, the
17 greatest relief we provide immediately is when we can
18 help someone alter their budget so they can actually
19 begin to pay their bills and have some relief from a
20 budgetary standpoint every month.

21 Which goes to my final point, which the
22 gentleman before me was talking about what would happen
23 if this rule were to severely impact the number of good
24 players in the industry being in operation. Between
25 2001 and 2006, my firm did analysis on around 20,000

1 consumers, and what we discovered was, out of those
2 people, who are looking for help with their debt, only
3 7.92 percent could afford to pay their bills. Of the
4 remaining 90-plus percent, almost equally, in thirds, 30
5 percent down the road, 30 percent can afford the debt
6 management plan, 30 percent could not afford the debt
7 management plan, but could afford to avoid bankruptcy
8 through a settlement service, and then 30 percent could
9 not afford any of the above.

10 It's been our experience that given that type of
11 an approach to determining suitability, which was the
12 term used very often today, that type of process or
13 analysis on the front end, where I think you asked the
14 question earlier, is there any company out there that
15 was doing, you know, referring people out, a couple of
16 people mentioned it, there is a way to analyze an
17 individual consumer before we even discuss what type of
18 relief they should be enrolled in.

19 And if we are going to make some rules here that
20 are going to have severe impact, we need to make sure
21 that we understand that given those percentages, as well
22 as the percentage of households in America experiencing
23 difficulty, there is roughly a million households that
24 are in need of a service that provides some form of debt
25 relief but cannot afford a debt management plan.

1 So, I just want to make sure that as the
2 Commission goes forward, that the bigger perspective as
3 far as consumer protection, one way to protect the
4 consumer is to continue to provide them options that
5 could help them with the debt relief they need to have.
6 Thank you.

7 MS. BROWN: Michael Mallow?

8 MR. MALLOW: I basically have two comments, and
9 they are somewhat interrelated. The first is, while I
10 think the discussion that's going on today and the
11 investigation that the FTC is doing in terms of the
12 industry is a very, very good one, and I believe that
13 guidance is absolutely necessary, I am very concerned
14 that the process that is being contemplated in terms of
15 modifying an existing rule as a work-around the lack of
16 authority that the FTC has to implement a new rule that
17 governs the debt settlement industry is a real problem.
18 And it casts a pall over the entire process that is
19 being discussed.

20 It is certain irony in the FTC doing a
21 work-around a law to try and achieve a result that it is
22 otherwise unauthorized to achieve. And nothing says it
23 better than Chairman Liebowitz's letter to the Energy
24 Committee saying basically give us the authority to do
25 what you guys are going to try to do in the context of

1 amending the TSR. It has a lot of problems with it.

2 One, you are going to find a conversion, and we
3 talked about it a little bit, from the use of telephone
4 to Internet to work around the TSR. Two, can you have
5 the fee limitations that you want to have, within the
6 context of the TSR? Does it make sense to stick debt
7 settlement regulation under telemarketing as opposed to
8 a stand-alone?

9 So, while I think that all of the work that is
10 being done is very useful and can go a long way to
11 creating a new guidance document that the FTC can put
12 out, which would give a lot of flexibility for the FTC
13 to say, look, this is what we are going to interpret as
14 a violation of Section 5, and here are certain concerns
15 that we have related to the charging of fees and is it a
16 fee generating business or is it a legitimate benefit
17 business, you have that flexibility, if you issue
18 guidance.

19 You do not have that flexibility if you do it in
20 the context of a rule, and as has been spoken a number
21 of times today, or misspoken, this is the contemplation
22 of a new rule. No matter where you house it, that's
23 what's going on right here. And there is no authority
24 for that. And it is going to distract from what is
25 otherwise some good work being done by the FTC in

1 investigating this issue.

2 So, what I would implore the Commission to do is
3 go about what you are doing and authorized in a proper
4 way, which means go by way of guidance or get the
5 authority from Congress to implement the new rule or
6 change the process to get a new rule, which is what
7 Chairman Liebowitz is trying to do.

8 MS. BROWN: We are running through the list and
9 the next name was a little hard to read, but it might be
10 Bob Manning. Did you sign up, Bob?

11 MR. MANNING: I did.

12 MS. BROWN: You are next and Philip Corwin is
13 after this.

14 MR. MANNING: I think it's really crucial that
15 we look at the industry as a whole. For instance, there
16 has been a lack of discussion between the charge-off and
17 its implications to consumers. And really the issue is
18 how do we have consumers that are most and best informed
19 and crucial I guess is are they in the right program
20 first and how is that determined, what's the retention
21 rate that we can expect in each individual program.

22 So, it becomes standardized. And I have heard a
23 lot of misinformation, for example, as if fair share
24 wasn't an expense in credit counseling. So, if we are
25 going to come up with a program where consumers are

1 informed and they're saying, here is what it costs to go
2 to credit counseling, here is what it costs for a
3 partial payment plan, here is what it costs for
4 bankruptcy. We have to standardize the terms so the
5 costs are clear.

6 And I cannot overemphasize that there is a
7 tremendous amount of imprecision in an industry that is
8 going to become ever more important, and I caution you
9 to be prepared for a huge increase in the demand for
10 consumers who are going to be incapable of making a full
11 DMP in the next two to three years. These are the
12 groups of people who will get jobs, the people who don't
13 get jobs are going through bankruptcy today, and the
14 real question is how are they going to be served best,
15 and you're the one who is going to give the guidance,
16 because when I have my studies, I get kind of the
17 backlash about why government isn't giving us a better
18 understanding of the appropriate course of action to
19 follow, and without an empirical basis that becomes
20 standardized across all sectors, it's hard to understand
21 the conflicts of interest within the sector.

22 But most importantly, I think we need to
23 understand that if you start off at the credit
24 counseling level, that sector has an obligation to serve
25 that client to the best of their ability, and when they

1 fall out, there needs to be an understanding that the
2 consumer understands what's the most appropriate option
3 available to them, and if they fall out of that program,
4 the fees have been paid, then there should be an
5 obligation that they're counseled to the most
6 appropriate program that follows. That's what I see is
7 lacking. And I think guidance like this will at least
8 help consumers make more informed decisions.

9 MS. BROWN: Thank you. The next person is
10 Philip Corwin and then Jane McNamara.

11 MR. CORWIN: Is there any way that I could sit
12 because there is no way I can hold this and flip through
13 my notes.

14 MS. BROWN: Sure, go ahead.

15 MR. CORWIN: Thank you. Good afternoon, I'm
16 Philip Corwin, I'm a partner at Buterra & Andrews here
17 in Washington, I'm appearing on behalf of the
18 Association of Independent Consumer Credit Counseling
19 Agencies, our member agencies currently see several
20 million consumers with financial problems and are
21 currently handling about half a million debt management
22 plans.

23 On their behalf, our by-laws require all of them
24 to be IRS 501(c)(3) tax exempt entities, and many of
25 them are also participating in the required bankruptcy

1 counseling program under the 2005 Bankruptcy Act, and
2 therefore subject to the Department of Justice approval
3 and oversight.

4 Our member agencies regularly see the victims of
5 unscrupulous debt settlement companies, so we applaud
6 this FTC initiative. We are concerned that because the
7 only thing that keeps our members out of the very
8 sweeping definition of debt relief services in the bill
9 is the general exemption for nonprofit agencies in the
10 FTC Act and the fact that Congress right now is in the
11 midst of considering establishing the Consumer Financial
12 Protection Agency to which some or all of the FTC's
13 authority over consumer financial products would be
14 transferred. And that bill not only has no exemption
15 for nonprofits, but it explicitly encompasses credit
16 counseling that we would like to see an explicit
17 exemption in this proposed rule for tax-exempts, and as
18 for the suggestion we heard today that we should be
19 volunteering for FTC regulation, as soon as we see
20 for-profit entities volunteering to be audited and
21 regulated by the IRS and the Department of Justice,
22 we'll give that some consideration.

23 We do support the proposed TSR amendments
24 regarding material disclosures, and the banning of
25 material misrepresentation, and we support the ban on

1 advance fees. If an explicit exemption is not provided
2 for nonprofit entities in the rule, we would like it to
3 recognize that for existing debt management plans and
4 perhaps for less than full balance plans, and there is
5 nothing wrong with debt settlement, what is wrong is the
6 way some companies do it and market it that recognize
7 that modest set-up fees for the administrative costs of
8 getting those plans off the ground should be permitted.

9 Beyond that, what else did I want to say here?
10 In terms of the existing regulatory burden on nonprofits
11 subject to IRS approval and audit, as well as Department
12 of Justice, if they're in the bankruptcy counseling, we
13 would note that we have seen a dramatic reduction in the
14 number of nonprofit credit counseling agencies in the
15 United States recently. A few years ago, there were
16 more than --

17 MS. BROWN: Your three minutes are up, so if you
18 can just finish this one thought.

19 MR. CORWIN: Now we are down to just over 300,
20 and that is why we would like to not see any further
21 unnecessary and duplicative regulatory burden, and thank
22 you for the opportunity to appear here today.

23 MS. BROWN: Okay, the next person is Jane
24 McNamara and then up after that is Jean Noonan.

25 MS. McNAMARA: Thank you for the opportunity

1 today to participate in the panels. This has been a
2 good sharing of opinions on the industry. We support a
3 debt settlement type product. Our concern is with fees,
4 our concern is with disclosures. We will continue to
5 work with the creditor community as well as our fellow
6 agencies in AICCA to develop a not-for-profit type debt
7 settlement product. I appreciate your understanding and
8 support, thank you.

9 MS. BROWN: Okay, next up is Jean Noonan, after
10 that is Derek Witte.

11 MS. NOONAN: Three quick points in my three
12 minutes. The first concerns the definition that I hoped
13 we would have had an opportunity to get to in the last
14 panel, we did not, and that is the definition of what is
15 success or completion of services that would entitle a
16 debt relief service company to collect its fee. I think
17 it is in the context of debt settlement, it is critical
18 that that be defined as a creditor payment, not merely a
19 signed contract, as I think someone else, maybe Travis,
20 mentioned earlier today.

21 Anything less than a payment to the creditor is
22 going to really eviscerate the power of the advance fee
23 ban. So, if you are not willing to do that, you may as
24 well save yourself some trouble and give up on the
25 advance fee ban. One opinion.

1 Number two, there was a really fascinating
2 discussion on success claims. The one thing that I
3 would add to that that was not mentioned, is that there
4 needs to be a common denominator for any success claims,
5 unless you decide to outlaw them completely. I don't
6 favor that, I think that truthful success claims can be
7 very valuable to consumer choice. But the common
8 denominator is that the amount of the reduction that is
9 achieved when that is part of the claim ought to be
10 based on the amount of the enrolled debt, not the debt
11 at the time of settlement. Because anything else gives
12 a debt settlement company the benefit of having waited a
13 long time to settle the debt, and let the fees increase.
14 And it also depends on whether the big debt is settled
15 first or the small debt is settled first. What FCS has
16 always done is made these claims based on the amount of
17 the debt at time of enrollment.

18 The third point is that there was an excellent
19 question about do we need disclosure, mandatory
20 disclosures about dropout rates. Do we need mandated
21 suitability studies? The one thing I would say there
22 is, if you have a ban on advance fees, these other
23 disclosures become virtually unnecessary, because no one
24 will have an incentive to have a high drop-out rate,
25 they won't be paid for those clients. No one will be --

1 everyone will continue to have an incentive, as we do
2 now, to do a proper suitability study, because we won't
3 want unsuitable people in our plans.

4 So, one more plug for the advance fee ban is it
5 simplifies a lot of the other issues that you have
6 struggled with. Thanks.

7 MS. BROWN: Next up is Derek Witte, and then
8 after that is Michael Bovee.

9 MR. WITTE: I don't know why this is scarier
10 than actually sitting at the table.

11 (Laughter.)

12 MR. WITTE: It's the stern looks you're giving
13 me. In any event, I think today was kind of remarkable.
14 It didn't exactly go how I thought, but what the hell do
15 I know.

16 What I heard agreement on is there is nothing
17 wrong with debt settlement as a product or as an idea,
18 it's how it is being offered. And from some people who
19 I thought perhaps were adversaries of the for-profit
20 debt settlement industry were saying this, I think it is
21 also remarkable that they want to provide a nonprofit
22 version of it. I don't know where that fits in right
23 now. I know there is not one out there, but where we
24 stand today, it seems like, is that everyone agrees that
25 debt settlement has value and right now, for-profit debt

1 settlement companies are the only ones who because
2 they're truly independent can stand as an adversary to
3 the credit cards and get the principal down and get some
4 relief for people that's in between a traditional debt
5 management plan, which is still pretty expensive, and
6 Chapter 13, which now is a lot harder to get into.

7 So, we agree on that market niche and we agree
8 that debt settlement can be done and should be done, I
9 think what's left for the FTC is how do you guys
10 regulate this in a way that gives you the teeth to
11 enforce the industry and keep the bad actors out without
12 preventing the good actors from continuing to provide
13 this valuable service.

14 I wish I had a silver bullet right now, I think
15 the discussion has started with some of the research,
16 and I think the research and academic work can be
17 criticized on both sides right now, and needs to become
18 more robust. But I think there's a solution. I think
19 the associate director said, well, where is the middle
20 road?

21 Credit Solutions, for one, is interested in
22 figuring out what that is. We don't think it's
23 requiring payment only upon settlement, because number
24 one, because we are consumer-focused, that makes the
25 cost for the consumers who save and settle accounts and

1 stay in go up, and even if we were not put out of
2 business, I don't know if we should stay in if the costs
3 go that high, for the consumers who stay.

4 And number two, I forgot what I was saying
5 number one and number two were supporting, so I guess I
6 will stop there.

7 I am surprised, but I am also encouraged. I
8 also really appreciate the sincerity with which you guys
9 have conducted this, and if there is any way that we can
10 be of assistance further, we would like to.

11 MS. BROWN: Thanks. And next is Michael Bovee
12 and the final person is Jeff Takle.

13 MR. BOVEE: First, let me thank you guys for
14 inviting me to participate as a panelist and also
15 reiterate that my comments coming up to today's event,
16 while I was panelling and while I am standing here today
17 are coming from a position of a company who has done
18 nothing but success-based fees for settlement when we
19 performed a service, and that's all we have known for
20 over five years.

21 The 60/60 plan, and these are notes that I had
22 taken that I either didn't get a chance to get to or
23 from later afternoon sessions. The 60/60 plan will not
24 benefit a struggling economy for that period of time,
25 that five years, a settlement process, when done

1 correctly, will assist the struggling economy within two
2 years. Who is to say a 60/60 plan with creditors will
3 last, they change on a dime, we deal with that
4 frequently.

5 Since arriving in Washington and in the last two
6 days, I have received four confirmed Chase direct offers
7 to consumers to enroll in a 60/60 plan, I reviewed a
8 copy of them, they are zero percent for the five years,
9 there are no fees, it's a limited time offer, so
10 probably a pilot program they are doing right now. The
11 letter suggests that they will charge off the one
12 specifically that I reviewed at 79 days delinquency is
13 going to charge off as soon as they enroll, so they have
14 an immediate R-9 on their credit report, and it's going
15 to be updated to reflect a settlement once the last
16 payment is made, so five years from now. So, the
17 consumer is going to be damaged with a charge-off and
18 then damaged again as soon as a fresh settlement is
19 reported on the credit report.

20 There is also an IRS disclaimer, at the bottom,
21 so there is likely to be a five-year window, an unknown
22 liability where a consumer is struggling financially
23 right now may be insolvent. Five years from now, maybe
24 not. So, what are they actually getting and saving?

25 Lead generators should share compliance.

1 Web-based marketing will create more competition, and
2 better suitability. I am in disagreement with what was
3 covered earlier today in that I believe that people on
4 the website, you know, surfing, comparing, are probably
5 more sophisticated than somebody picking up a phone and
6 dialing from a radio or telephone commercial.

7 People are not typically sued inside of six
8 months. In fact, litigation risk typically only begins
9 after six months. Success claims are a two-edged sword.
10 I don't like them. They will be relied upon, rather
11 right or wrong. Lawsuit risk is generally downplayed by
12 the industry, which damages the whole plan, if it
13 occurs. And I would like to see maybe some addition to
14 risk of litigation being inclusive of the longer these
15 debts go unpaid, the more likely and the higher those
16 risks are.

17 I don't like averages, but drop-outs do skew
18 things and I don't think that would be a correct
19 representation of success.

20 One of the things I failed to mention earlier
21 today is 80 percent, and I agree with a lot of the
22 industry participants. 80 percent of the work that CRN
23 does with consumers is consumer work. Twenty percent,
24 if not less, is set aside for the actual settlements
25 that we do perform.

1 Projections can't be relied upon, due to
2 creditors moving the goal posts frequently, especially
3 in this economy. And the consumer with an aggressive
4 approach to settling can't even rely on those
5 projections. Length of -- I covered that.

6 MS. BROWN: And your time is almost up, so if
7 you could finish your thought.

8 MR. BOVEE: Expanding the definition to include
9 books, whether print or audio, would be an effective
10 book ban. Self-help resources are affordable and should
11 be the first thing available to struggling consumers. I
12 support a modest monthly fee of \$50, a nominal
13 refundable in 60 to 90 days, all of which is used to
14 offset fees that may later be charged if there are
15 players in the industry that cannot survive a change of
16 that nature, then if other companies are allowed for a
17 \$50 monthly service fee, they will absorb those other
18 failed companies and the consumers that signed up for
19 their services. Thank you.

20 MS. BROWN: Thanks. Jeff Takle?

21 (No response.)

22 MS. BROWN: Anybody else who would like a couple
23 of minutes of the open mike?

24 (No response.)

25 MS. BROWN: In that case, I want to thank

1 everybody who participated as a panelist and attended in
2 the audience.

3 (Applause.)

4 MS. BROWN: Today's discussion has provided us
5 with valuable insight that will really help us as we
6 work to create the final debt relief amendments to the
7 Telemarketing Sales Rule. We have certainly covered a
8 lot of ground and we have a lot to consider as we move
9 forward with the rulemaking process. We have gotten
10 this question a number of times, but we don't have a
11 specific timeline on when any next step would take
12 place. We haven't come to any final conclusions and the
13 Commission hasn't come to any final conclusions, but we
14 will be taking these views and the many concerns
15 addressed at the forum today and in the comments, which
16 are over 270 now, that we have received in this
17 rulemaking, and we will be taking all of that
18 information under consideration. Thank you very much.

19 (Applause.)

20 (Whereupon, at 4:50 p.m., the forum was
21 concluded.)

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