

# Price negotiation in differentiated product markets The case of insured mortgages in Canada<sup>1</sup>

Jason Allen, Bank of Canada  
Robert Clark, HEC Montreal  
Jean-François Houde, UW-Madison

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<sup>1</sup>The views in this paper do not reflect those of the Bank of Canada. 

# Motivation

- ▶ In many concentrated markets, prices are **negotiated** and consumers incur **search costs** to choose among a set of differentiated products
  - ▶ Housing; consumer loans; personal insurance; new/used cars
- ▶ These markets do not fit the standard discrete-choice model used to evaluate market power
  - ▶ Consumers do not necessarily consider all available products
  - ▶ Missing counter-factual prices
    - ▶ Transaction prices  $\neq$  Bertrand-Nash
- ▶ **Objective:** Develop and estimate a model of search and price negotiation
  - ▶ Case study: Canadian mortgage market

# Five facts about the market

1. Highly concentrated
  - ▶ 8 national lenders issue 80% new mortgage contracts.
2. Transparent and common lending rules
  - ▶ Government backed insurance with common rules
  - ▶ Fully insure lenders against default risk
3. Decentralized market
  - ▶ Branch managers choose discounts
  - ▶ Within week standard-deviation  $\approx 0.5$  bp
4. Heterogenous search effort
  - ▶ Between 45% and 55% of consumers gather only one quote
5. Consumer loyalty
  - ▶ 80% of consumers get a quote from their home bank
  - ▶ Over 60% remain loyal to their main FIs (75% in our data).

# Research question

- ▶ **Question:** How important is the market power of national banks in mortgage markets?
- ▶ Focus on two channels
  1. Incumbency advantage
    - ▶ Consumers differ in their ability to gather multiple quotes
    - ▶ Banks with large consumer base can discriminate between high/low search cost consumers
    - ▶ Retain a larger fraction of “non-shoppers”
  2. Differentiation
    - ▶ Quality of banking services raises the value of mortgage transactions
    - ▶ Extra willingness to pay for “home” bank
    - ▶ Sources: (i) complementarity, (ii) switching costs

# Outline

1. Market and data
2. Model description
3. Estimation method
4. Preliminary estimation results

# Market structure

- ▶ **Canadian banking industry**
  - ▶ 6 National banks: TD, Royal, Nationale, BMO, CIBC, Scotia
  - ▶ 3 large regional credit-unions: Desjardins (QC), ATB (AB), Vancity (BC)
  - ▶ Trust companies: Mainly in mortgage markets
  - ▶ The rest account for less than 10% of the market
- ▶ Merger/aquisition wave: “Big 8” now controls over 80% of the mortgage market.
  - ▶ **1992 Bank Act revisions:** Permitted banks to acquire trusts.
  - ▶ Chartered banks acquired the majority of trust companies during the following decade.

# Mortgage pricing and negotiation

- ▶ Two market segments
  - ▶ **Insured**
    - ▶ Loans are insured for the full amortization period (i.e. 25 years)
    - ▶ Government sets rules:  
max 95% LTV + max 40% debt ratio + min FICO
    - ▶ **Assumption:** Common lending criteria across banks
  - ▶ **Uninsured**
    - ▶ Standard lending market
    - ▶ Heterogeneous risk evaluation
  - ▶ We focus on the first segment:  $\approx 85\%$  of new home-buyers
- ▶ National posted-prices / branch negotiation
  - ▶ Banks post **one** interest rate (per term) every week
  - ▶ Local branch managers are responsible for negotiating rate
  - ▶ No competition across branches of the same network

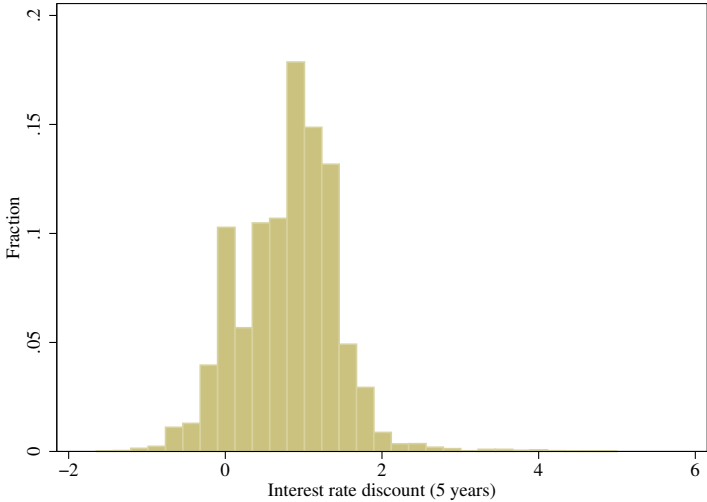
# Data sources

- ▶ **Mortgage insurers:** CMHC (70% market share) and Genworth Financial (30% market share, since 1995)
  - ▶ Raw sample: 10% random sample from CMHC + 90% of Genworth Financial
- ▶ **Key variables:** (i) contract terms, (ii) financial characteristics (income, fico, debt, etc), (iii) lender (confidential), (iv) house location, (v) prior relationship with lender.
- ▶ **Sample selection:**
  - ▶ Period: 1999-2004
  - ▶ Homogeneous contracts: 25 year amortization + 5 years fixed
  - ▶ New mortgages
  - ▶ Main FIs and individual contracts (i.e. drop brokers)
- ▶ **Branch location data:**
  - ▶ Proquest-Micromedia: Annual listing of branch addresses



# Distribution of discounts from posted rates

5-year fixed-rates in 2000



## Summary statistics

	<b>N</b>	<b>Mean</b>	<b>SD</b>	<b>Min</b>	<b>Median</b>	<b>Max</b>
Loan (X100K)	47,039	1.39	.548	.425	1.31	3.16
Income (X100K)	47,039	.681	.258	.161	.644	2
Other debt (X1000)	47,039	.862	.527	.00143	.761	5.04
LTV	47,039	.91	.0442	.75	.907	.95
FICO (mid-point)	47,039	.672	.0691	.5	.7	.75
Switchers	35,560	.187	.39			
Renters	47,039	.488	.5			
Living with parents	47,039	.0709	.257			

*Sample:* 5-year fixed-rate contracts issued by one of the Big-12 lenders between 1999 and 2004. Contracts negotiated through brokers are excluded. The sample also excludes top and bottom 1% of the loan size and discounts distribution.

# Descriptive regressions

VARIABLES	(1) Margin	(2) Switching
Loan/Income	-0.18 <sup>a</sup> (0.012)	0.043 <sup>a</sup> (0.0087)
Renter	-0.031 <sup>a</sup> (0.0075)	0.087 <sup>a</sup> (0.0044)
Living w/ parents	-0.071 <sup>a</sup> (0.012)	0.053 <sup>a</sup> (0.0064)
Switcher	-0.076 <sup>a</sup> (0.0093)	
Relative network	0.040 <sup>a</sup> (0.0053)	-0.022 <sup>a</sup> (0.0035)
Nb. Fls in [1, 7)		-0.018 <sup>a</sup> (0.0057)
Nb. Fls=7	-0.037 <sup>b</sup> (0.014)	
Nb. Fls=8	-0.081 <sup>a</sup> (0.021)	
Nb. Fls=9	-0.080 <sup>a</sup> (0.030)	
Nb. Fls>9	-0.11 <sup>a</sup> (0.057)	

# Description of the model

## ► Assumptions

1. Consumers are affiliated with a “home” bank -  $h_i$
2. Maximum choice-set  $\mathcal{N}_i = 10$  KM radius around house
3. Consumers receive a “free” initial offer:
  - From  $h_i$  if  $h_i \in \mathcal{N}_i$
  - Randomly matched with  $j \in \mathcal{N}_i$  otherwise
4. Obtaining additional offers is costly:

$$\kappa_i = \bar{\kappa} + \varepsilon_i, \quad \varepsilon_i \sim \text{Exp}(\sigma_\kappa)$$

and  $\varepsilon_i$  is privately observed.

## ► Timing

1. Qualifying buyers identify a house price and commit to a downpayment: Loan size is fixed ( $L$ )
2. Buyers get an initial quote  $p^0$
3. If  $p^0$  is rejected, buyers run an ascending auction among all banks in  $\mathcal{N}_i$

# Preferences

- ▶ Consumers' indirect utility (net of search cost):

$$U_{ij} = \theta_{ij} - p_{ij},$$

where  $\theta_{ij}$  is the willingness to pay for bank  $j$ ,  $p_{ij} = L_i r_{ij}$ .

- ▶ Banks' profits:

$$\pi_{ij} = p_{ij} - c_{ij} + u_{ij},$$

where  $c_{ij}$  is the lending cost (reduced-form), and  $u_{ij}$  is a private-value profit shock.

- ▶ Total surplus from transaction  $(i, j)$ :

$$V_{ij} = \theta_{ij} - c_{ij} + u_{ij}$$

# Auction stage

- ▶ Ascending auction with differentiation:
  - ▶ Demand:
    - ▶ **One** if  $\theta_{ij} - p_j > \theta_{ik} - p_k$  for all  $k \neq j$ .
    - ▶ **Zero** if  $\theta_{ij} - p_j < \theta_{ik} - p_k$  for all  $k \neq j$ .
  - ▶ Nash equilibrium:
    - ▶ Firms bid at most  $p_{ij} = c_{ij} - u_{ij}$  (i.e.  $\pi_{ij} = 0$ )
    - ▶ Efficient allocation: Highest total surplus option wins

$$V_{(1)} = \max_{k \in \mathcal{N}} V_{ik}$$

- ▶ Winning bank pays the equivalent utility of the **second highest** surplus bank:

$$\theta_{ij} - Lr_{ij}^* = \max_{k \neq j} V_{ik} = V_{(2)}$$

- ▶ Transaction price:

$$p_{ij}^* = r_{ij}^* L_i = \theta_{ij} - V_{(2)}$$

# Initial quote

- ▶ Home bank = Monopolist with random demand
- ▶ Initial quote  $p^0$  maximizes expected profit:

$$\max_{p^0} (p^0 - c_{ih} + u_{ih}) (1 - H(p^0 | V_{ih})) + H(p^0 | V_{ih}) \Pr(V_{ih} > V_{(2)}) [E(p_{ih}^* | V_{ih} > V_{(2)}) - c_{ih} + u_{ih}],$$

where  $H(p^0 | V_{ih})$  is the search probability.

- ▶ **Special case:** Full information about  $\{u_{ij}\}$

$$p_{ih}^0 = \begin{cases} c_{ih} - u_{ih} + \sigma_{\kappa} & \text{If } V_{ih} \leq V_{(2)} \\ \theta_{ih} - V_{(2)} + \sigma_{\kappa} & \text{Otherwise.} \end{cases}$$

- ▶ **General case:** (i)  $p^0(u_{ih})$  is decreasing in  $u_{ih}$ , (ii)  $p^0(u_{ih}) \lim_{u_{ih} \rightarrow \infty} \bar{p}_i^0$

# Functional form and distribution assumptions

- ▶ Willingness to pay and cost functions
  - ▶  $\theta_{ij}$  is function of local network size ( $Q_{ij}$ ), and prior experience ( $E_{ij}$ ):

$$\theta_{ij} = \alpha Q_{ij} + \lambda 1(E_{ij} > 0)$$

- ▶  $c_{ij}$  is function of lender/borrower characteristics ( $Z_{ij}$ ), 5-year bond rate ( $b_i$ ), and unobserved borrower attribute ( $\epsilon_i$ ):

$$c_{ij} = \beta L_i b_i + \gamma' Z_{ij} + \epsilon_i, \quad \epsilon_i \sim N(0, \sigma_\epsilon^2)$$

- ▶ Distribution assumption for match values (Brannman and Froeb [2000]):

$$u_{ij} \sim EV(0, \sigma_u)$$

- ▶ Additional unobservable: Home bank identity (for switchers)
  - ▶ Estimate distribution of main FIs separately using survey data
  - ▶ Conditioning: province, year, income group.



# Likelihood function

- ▶ Endogenous outcomes:  $\{p_i, b_i, M_i\}$ , where  $M_i$  is a latent state
- ▶ Under the timing assumption
  - ▶ Conditional LLF for loyal consumers:

$$L(p_i, b_i | \mathcal{I}_i) = L(p_i, b_i, M_i = a | \mathcal{I}_i) + L(p_i, b_i, M_i = n | \mathcal{I}_i)$$

- ▶ Conditional LLF for switchers:

$$L(p_i, b_i | \mathcal{I}_i) = L(p_i, b_i, M_i = a | \mathcal{I}_i)$$

where  $\mathcal{I}_i = (X_i, \epsilon, h, E_h)$ .

- ▶ Unconditional likelihood integrates unobservables:

$$L(p_i, b_i | X_i, \theta) = \int \sum_{h \in \mathcal{N}_i, E \in \{0,1\}} L(p_i, b_i | X_i, \epsilon, h, E) \Pr(h, E | X_i) \psi(\epsilon; \sigma_\epsilon) d\epsilon$$

- ▶ **Extra component:** Match aggregate probability of getting more than one quote (from annual survey).

## Conditional likelihood functions

- ▶ **Switcher** prices  $p_i = \theta_{i,b_i} - V_{(2)}$  identify  $f_{(2)}(\cdot)$ :

$$\begin{aligned}L(p_i, b_i, M_i = a | \mathcal{I}_i) &= \Pr(p_i, b_i | M_i = a, \mathcal{I}_i) \Pr(M_i = a | \mathcal{I}_i) \\ &= f_{(2)}(\theta_{i,b_i} - p_i) \int_{V_h \leq \theta_{i,b_i} - p_i} H(V_h) dF_h(V_h)\end{aligned}$$

**Note:** Equilibrium search probability adjusts for selection.

- ▶ Both mechanisms are feasible for **loyal** consumers:

- ▶ Negotiation price density obtained by inverting  $p_h^0(V_{ih})$ :

$$L(p_i, b_i, M_i = n | \mathcal{I}_i, \theta) = f_h \left( p_h^{0^{-1}}(p_i); \sigma_u \right) \left( 1 - H \left( p_h^{0^{-1}}(p_i) \right) \right) \frac{1}{|p_h^{0'}|}$$

- ▶ Loyal consumers opting for the auction:

$$L(p_i, b_i, M_i = a | \mathcal{I}_i, \theta) = f_{(2)}(\theta_{ih} - p_i) \int_{V_{ih} > \theta_{ih} - p_i} H(V_h) f_h(V_h) dV_h$$

## Parameter estimates (preliminary)

Variables	Parameters	
	Full Info.	Incomplete Info.
<b>Negotiation cost</b>		
Intercept $\bar{\kappa}$	0.233 (0.008)	0.175
Mean private-value ( $\sigma_{\kappa}$ )	0.328 (0.007)	0.312
<b>Differentiation</b>		
Quality ( $\alpha$ )	0.030 (0.012)	0.048
Home bank premium ( $\lambda$ )	0.429 (0.007)	0.249
<b>Cost function (controls omitted)</b>		
Idiosyncratic profit shock ( $\sigma_u$ )	0.101 (0.001)	0.204
Residual ( $\sigma_{\epsilon}$ )	0.564 (0.003)	0.59

Asymptotic standard-errors in parenthesis. Control variables in the profit function: Loan size, income, FICO score, previous owner. The utility and profit functions are expressed in 100 dollars units. Sample size: 5,000.

# Interpretation of the parameters

- ▶ Search cost is important and heterogeneous:
  - ▶ Common component (i.e. lower bound): \$23.3
  - ▶ Distribution of total search cost:

Mean	$Q_{25}$	$Q_{50}$	$Q_{75}$
\$54.5	\$38.7	\$61.01	\$98.55

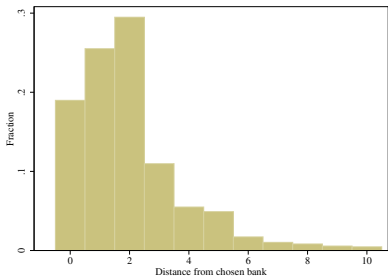
- ▶ The average monthly payment is \$960.
- ▶ Home-bank premium translates into a switching cost of \$44 (full info) or \$24.9 (incomplete info)
- ▶ Marginal utility of network size (i.e. quality) is relatively small
- ▶ There is relatively little dispersion in the unobserved match values to banks
  - ▶ Most of the dispersion is coming from the common lending profit shock:  $sd(\epsilon_j) = \$56.5$
  - ▶ Differences in idiosyncratic profits across lenders is much smaller:  $sd(u_{ij}) = \$7.09$  or \$20.

# Conclusion

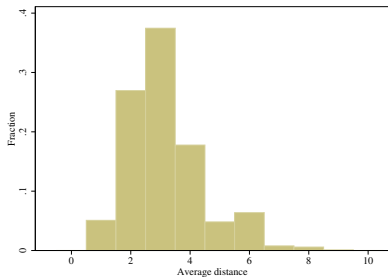
A lot of things to do...

- ▶ Model improvements: Heterogeneous choice-set and richer controls.
- ▶ Financial intermediaries: Brokers and mortgage-specialists.

# Distribution of distances from home to closest branch



(a) Distance from chosen FI



(b) Distance from competing FIs

## Description of local markets

	<b>Mean</b>	<b>Min</b>	<b>P25</b>	<b>P50</b>	<b>P75</b>	<b>Max</b>
Nb. contracts	455	11	29	169	410	4288
Nb. Fls (in 10 KM)	6.09	2	5.18	6.12	7.03	8.12
HHI-Branch (in 10 KM)	2240	1527	1874	2089	2325	5370
C1-Contract	41.4	21.6	29.2	36.8	48.5	90
HHI-Contract	1304	338	517	762	1424	7300
Relative network size	1.58	.831	1.11	1.28	1.52	10.6

Markets are defined as census-divisions (130 obs.). Sample excludes market with less than 10 contracts between 1999 and 2004, and only includes contracts with Big-12 lenders.