Discussion of Besanko, Doraszelski and Kryukov's The Economics of Predation: What Drives Pricing When There is Learning-by-Doing?

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# **Predatory Pricing**

Predatory pricing = a policy of offering low prices which is valuemaximizing *only* because it raises the probability that rival firms will exit either now or in the future

typical view: period of sacrifice followed by recoupment once exit occurs

# **Predatory Pricing**

Predatory pricing cases are hard to prove because

- 1. hard to evaluate firm's expected profits from different actions
- 2. concern about condemning low prices
- 3. economic models of predation often seem implausible

"that predatory pricing schemes are rarely tried, and even more rarely successful" (*Matsushita v. Zenith*)

# What Makes Predation Models Work?

 requires some type of <u>link</u> between periods so that aggressive pricing against current rivals makes future potential entrants expect they will face aggressive pricing, lower demand or higher entry costs

possible links:

- •`demand-side'
- `supply-side': e.g., learning-by-doingreputation (e.g., Chain Store models)

#### **BDK's Position in the Literature**

- they consider a model with `learningby-doing'
- LBD provides a mechanism for keeping rivals weak, and committing to low pricing in the future like Cabral and Riordan (EMA 1994) they show existence of MPNEs with aggressive, predatory-like pricing and welfare trade-offs

## **BDK's Contribution**

They go significantly beyond CR in showing:

- exactly which incentives (building own advantage vs. weakening rival) lead to aggressive pricing
- 2. how these correspond to definitions of predation in the existing literature
- 3. how eliminating these incentives changes pricing, welfare and the types of equilibria that can be supported
- some conclusions may be model-specific, but some should not.

# **Comments and Questions**

- the paper is an excellent illustration of how recent developments in EP/MPNE models can be used to study policyrelevant phenomena is a systematic way
- 2. predation models often focus on <u>exit</u>, but the biggest incentives here just come from maintaining the firm's advantage relative to rival
- this may be relevant for cases like Intel

## **Comments and Questions**

- 3. `multiple equilibria' could allow reputation to play an important role e.g., an entrant who is committed to low pricing
- motivating `real-world' examples have features that may make predatory equilibria harder to sustain
- more than two firms
- multiple-product generations (entry only likely on the next generation)
- multiple customers per period
- `strategic customers'