

FEDERAL TRADE COMMISSION

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1 FEDERAL TRADE COMMISSION

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3 COMPETITION AND INTELLECTUAL)

4 PROPERTY LAW AND POLICY IN)

5 THE KNOWLEDGE-BASED ECONOMY.)

6 _____)

7 FEBRUARY 26, 2002

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9 Wells Fargo Room

10 Haas School of Business

11 University of California

12 Berkeley, California

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14 The workshop in the above-entitled matter
15 commenced at 9:14 a.m.

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P R O C E E D I N G S

- - - - -

MR. KOVACIC: Good morning everyone. My name is Bill Kovacic, and I'm the general counsel of the Federal Trade Commission, and I want to begin this morning by once again expressing our thanks to the University of California at Berkeley for being such wonderful hosts for these hearings.

It's a tremendous pleasure for us to have this event at this magnificent jewel of an intellectual center for work in the fields that we're going to be speaking about today and to have participation from so many individuals in the academic community and business community in the Bay Area that have made this field a rich and exciting area for policy analysis.

I also want to express my thanks on behalf of the Federal Trade Commission and it's Office of Policy Studies, headed by Susan DeSanti, the Department of Justice and it's Policy Unit represented today by Frances Marshall, and the Patent and Trademark Office with Ray Chen sitting in throughout the week to participate in this process. I can't say enough about the wonderful work that this team has done to assemble the hearings that you're seeing this week.

Let me simply spend a couple of minutes talking

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1 about, again about our motivation for having this set of
2 intellectual explorations.

3 I think that many observers who have studied
4 the antitrust system have concluded that the concepts
5 that are key to the operation of the antitrust system are
6 quite adaptable and well suited to adjust to
7 circumstances posed by challenges in what's called the
8 knowledge-based economy or the new economy. And this is
9 a result of a far-sighted institutional design of the
10 U.S. system. The key operative provisions of the U.S.
11 antitrust laws have a deliberately open texture that
12 contemplate an evolution of concepts and doctrines over
13 time.

14 The crucial operational terms are defined very
15 generally and Congress in 1890 anticipated that the
16 specific analytical content that makes those terms
17 operate would be informed by continuing developments in
18 the fields of legal and economic theory. In short,
19 Congress assumed that there would be a process of
20 adjustment, a process informed by exactly the type of
21 intellectual inquiry we're pursuing this week.

22 I think that the real challenge in the
23 antitrust system is not so much the adaptability of the
24 concepts, but the adaptability of the institutions that
25 implement them. I think in many respects what we found

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1 is that rapidly changing, highly dynamic industrial
2 sectors put tremendous pressure at the weakest of the
3 joints of the antitrust systems that -- antitrust
4 institutions that don't always adapt or move as quickly
5 as changes in the market.

6 And I think what we've learned is that it is
7 absolutely imperative for the institutions to be capable
8 to expand the knowledge base on which they operate. A
9 continuing theme of yesterday's sessions, for example,
10 was the crucial value of detailed, sophisticated
11 industry-specific study in formulating and applying rules
12 of competition policy in technologically dynamic markets
13 and to the intersection of intellectual property and
14 antitrust.

15 And these hearings help demonstrate the utility
16 of continuing efforts by our institutions to establish
17 and expand that knowledge base. In short, the only way
18 we can ensure that the institutions are truly competent
19 with these questions is to make sure that we are at the
20 state of the art in the marketplace of ideas.

21 I want to turn the program to Bill Cohen, who
22 is a member of my office, and with Susan DeSanti in our
23 office, and Hillary Green and Mike Barnett, Michael
24 Wroblewski, Robin Moore and Gail Levine have been
25 instrumental on our side in preparing the hearings.

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1 And I'd say as a final note that from our
2 perspective, and with our colleagues at the Department of
3 Justice, what we see ourselves doing is building on a
4 relatively recent tradition. One, that Susan DeSanti,
5 whom you saw yesterday at this podium, developed one that
6 placed an absolute premium on increasing our knowledge
7 base, a tradition established also at the Department of
8 Justice in their formative hearings on the international
9 enforcement of antitrust laws.

10 So, I want to turn the program to Bill's very
11 capable hands to moderate the discussion today. Bill.

12 MR. COHEN: Thank you, Bill.

13 Bill has already introduced to you Fran
14 Marshall from Department of Justice and Ray Chen from the
15 Patent and Trademark Office. Also joining us from the
16 Federal Trade Commission today is Hillary Green, to my
17 left.

18 Today's session is going to take off where
19 yesterday's left off. We're going to delve again into
20 the area of economic perspectives on intellectual
21 property competition and innovation, whereas yesterday's
22 session tended to give some emphasis to competition.
23 Today's session is going to shift the focus a little bit
24 more strongly on intellectual property.

25 We have a wonderful collection of speakers

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1 joining us. What we think we will probably do is start
2 off with four of our speakers who will address, among
3 other things, some discussion to the area of initial and
4 follow-on innovation. We'll leave some time for some
5 discussion, take a break, return with our two final
6 speakers and then some concluding discussion.

7 What I'd like to do is to alert our speakers,
8 as we move in the discussion just turn your little name
9 tags up, I'll be able to see who has something to
10 contribute and then can recognize you as we go.

11 We're going to begin this morning with Robert
12 Stoner, who has prepared the results of his literature
13 search in the area. Bob Stoner is a vice president of
14 Economists, Inc., and a former deputy assistant director
15 for antitrust in the Bureau of Economics at the FTC. He
16 has testified on a number of antitrust cases and before a
17 variety of governmental agencies, and in particular has
18 recently submitted testimony in an ITC Section 337
19 proceeding involving patent licensing. He has his own
20 Berkeley roots, having received his Ph.D. here.

21 Bob, why don't you start us off.

22 MR. STONER: Thanks very much, Bill.

23 When the FTC first asked me to review the
24 literature on patents and innovation I thought they were
25 asking me to teach a course, and then they told me I had

1 10 minutes. So I hope you'll bear with me as I rush
2 through this, and just blow the whistle whenever you want
3 me to stop, because I'm off.

4 As the first speaker today I'd like to try to
5 bring some perspective to the issue of the relationship
6 between intellectual property, in this case patent
7 protection, and innovation. This is a very complex
8 subject, and I believe it helps initially to present the
9 dichotomy of the various rationales that have been put
10 forth for patent protection. These rationales are
11 sometimes conflicting, or at least they create
12 conflicting issues. More importantly, the context of the
13 innovation process presumed in the different rationales
14 can be very different and, thus, it's not surprising that
15 the theoretical and empirical work on optimal patents
16 that I will briefly review often has conflicting
17 conclusions, depending on the particular patent rationale
18 and underlying innovation context that lie beneath each
19 model.

20 Turning to slide one, there are four principal
21 benefits or rationales of patent protection that are
22 discussed in the literature. I will adopt the rubric of
23 Mazzolini and Nelson's 1998 JEI article, but these
24 concepts are widely recognized. The four rationales are,
25 briefly, invention motivation, invention dissemination,

1 invention commercialization and orderly cumulative
2 development of invention. We'll discuss each of these in
3 turn.

4 The most widely recognized theory is that
5 patent protection provides the incentive for innovation.
6 This is because without patent protection innovators
7 cannot appropriate the full benefits of their innovation.
8 Some of the benefits go to free riders without payment.

9 Patent protection is said to restore
10 appropriability and internalize externalities. Note that
11 the assumption here is that inventors cannot gain the
12 full benefit of innovation by using a new product or
13 process while keeping the relevant information secret to
14 prevent rapid imitation. Further, the invention
15 motivation theory of patenting is generally couched in
16 terms of invention as a one-time stationary phenomenon,
17 not a cumulative process whereby inventions build on each
18 other.

19 Thus, increases in appropriability
20 unambiguously increase innovation since there's no
21 offsetting retardation of innovation that could come from
22 the increased risk of infringement by followers in the
23 cumulative chain.

24 The cost side of this appropriability rationale
25 for patents is that patents restrict access to completed

1 innovations and may allow the exercise of market power.
2 Also more invention may not be desirable if it results in
3 a wasteful patent race to be the first successful
4 inventor. And because of these offsetting potential
5 costs to patent protection there is an implied optimal
6 patent duration and breadth that attempts to balance
7 these factors. Much of the theoretical literature on
8 optimal patent protection attempts to explore this
9 balancing.

10 The second rationale for patent protection
11 concentrates not on the enhanced incentives of the
12 innovator but on the role of patents in encouraging wider
13 use of inventions. Under theory two, patents encourage
14 dissemination of innovation because patents induce
15 inventors to disclose their inventions when otherwise
16 they would rely on secrecy to obtain their innovation
17 rewards, and also because patents induce licensing of
18 inventions.

19 Note that relative to theory one, where
20 patenting is seen more as restricting the use of
21 innovation, theory two stresses that patents bring about
22 wider dissemination. Of course the two theories are
23 really more consistent than that, to the extent that
24 patenting encourages licensing, since licensing of a
25 patented invention can both increase the returns to the

1 innovator and promote dissemination.

2 Theory two is likely to have the most
3 applicability when (a) the inventor by himself cannot
4 exploit all the uses of the invention, and (b) secrecy
5 would otherwise be effective in enabling the inventor to
6 reap at least some returns. Some studies, such as the
7 Yale survey of Levin et al., in 1987, suggests that this
8 is the case for many process innovations. In these
9 cases, to the extent that patents facilitate licensing,
10 they increase the reward for disclosure relative to
11 secrecy and facilitate wider use.

12 By contrast, for product innovations where
13 secrecy may be less effective in the first instance as a
14 means of appropriating returns, patents may do less to
15 encourage disclosure.

16 The third rationale for patent protection is
17 that patents induce development and commercialization of
18 initial inventions which have little or no value in their
19 initial form, but need further development to be
20 commercially valuable. In this theory patents either
21 facilitate exclusive licensing to entities who would
22 invest in necessary development work, or they induce
23 initial inventors to be entrepreneurs.

24 This theory is particularly important in
25 assessing the issues surrounding patent rights on

1 inventions that emanate from government-funded research
2 projects. The Bayh-Dole Act of 1980 gave universities
3 and government labs such patent rights, but there has
4 been a good deal of discussion in the literature about
5 the efficacy of that policy change.

6 The reason that such patenting rights have been
7 at issue is that they are arguably unnecessary to induce
8 inventing since the original invention is, by definition,
9 underwritten with government funds. If patenting is thus
10 unnecessary to induce the original invention, the
11 question then becomes whether patents on the original
12 invention and subsequent licensing are necessary to
13 assure commercialization.

14 Opponents of Bayh-Dole have argued that there
15 is no reason that patents cannot be taken out on
16 subsequent development work, or that the results of such
17 development work cannot be made proprietary in other
18 ways. For examples, studies by Levin, 1987, Mansfield,
19 1986, and Cohen et al., in 1996, indicate that a simple
20 head start on commercialization can yield large profits
21 on a new product, and secrecy can protect effectively new
22 process technology used by the commercial developer. If
23 this is the case, the follow-on developer would not need
24 to license the seed invention to profitably develop it.

25 By contrast, if the follow-on developer is a

1 small firm that must marshal outside funds and may be
2 swamped by quick imitation from a large firm, the case
3 for the Bayh-Dole Act may appear stronger.

4 Theory four posits that strong patents assure
5 appropriability and orderly development in the case of
6 inventions with strong follow-on or cumulative potential.
7 These types of inventions are sometimes called broad
8 prospects.

9 Theory four differs from theory three in that
10 instead of positing that the initial invention has only
11 one commercial product at the end of the invention
12 process, the initial discovery or invention is seen as
13 opening up a whole range of follow-on developments or
14 inventions. Such a cumulative framework tends to set up
15 a much richer set of theoretical modeling possibilities
16 that is missing from the non-cumulative framework
17 underlying, in particular, theory one.

18 Under theory four the holding of a broad patent
19 by the original inventor on such a prospect-opening
20 invention is argued to permit the development of the full
21 range of follow-on possibilities in an orderly fashion.
22 The goal is to grant the prospect-opening invention
23 sufficiently broad patent protection that the inventor
24 has an incentive to create what has been termed broad
25 shoulders for following inventions to stand on.

1 It is argued that this is only possible by
2 preventing, through broad patent protection, duplicative
3 R&D that closely mimics the patent holder's patent.
4 Balanced against this, however, is the potentially
5 offsetting effect that broad patent protection, while
6 needed to maximize the incentive to create broad
7 shoulders at the initial stage, might also hinder
8 inventive activity at later stages if efficient licensing
9 opportunities prove to be hard to transact and follow-on
10 innovation is hindered because of the resulting
11 overreaching threat of infringement.

12 Having set up this four-part dichotomy, it's
13 instructive now to review some of the patent literature
14 through this lens. I would like to briefly summarize
15 several strands of the theoretical and empirical
16 literature on optimum patenting in this fashion.

17 First I'd like to briefly look at the optimal
18 patent length and breadth literature considered in a
19 static or noncumulative mode. This literature
20 essentially comes out of a theory one framework of
21 appropriability, i.e. it is primarily concerned with
22 providing the best incentive mechanism to develop a
23 primary invention that has no follow-ons.

24 In this literature there's a tradeoff between
25 providing adequate incentive for the inventor to innovate

1 and the static efficiency loss associated with the
2 monopoly power conferred by the patent. The literature
3 on optimal patent life is generally connected to
4 Nordhaus, 1969, and Scherer, 1972. This literature has
5 been extended by Gilbert and Shapiro, 1990, and
6 Klemperer, 1990, and others to consider both optimal
7 patent life and breadth simultaneously. This latter
8 literature chooses a combination of breadth and patent
9 length that minimizes the welfare loss associated with a
10 specific degree of innovation incentive.

11 Klemperer considers two kinds of welfare loss
12 in a differentiated product model. First, reductions in
13 the consumption of the preferred product to less
14 preferred products, and, two, simply not consuming the
15 product at all. If reductions in consumption of the
16 preferred product is the larger expected effect of
17 extending patent breadth, then an optimal patent policy
18 would be wider patents of shorter lengths to eliminate
19 inefficient shifts among closely substitutable products.
20 If simply not consuming the product at all is the larger
21 expected effect of extending patent breadth, then an
22 optimal patent policy would be more narrow patents of
23 greater length to eliminate the efficiency from not
24 consuming.

25 Gilbert and Shapiro's model, since it is a

1 homogenous product model, only recognizes the
2 inefficiency connected with not consuming the product in
3 question and, accordingly, their model generally
4 advocates long-lived patents of narrow breadth.

5 A second strand of literature that analyzes the
6 relationship between patents and innovation is the
7 literature on patent races and so-called over-fishing.
8 When investment opportunities are public knowledge
9 multiple firms will have the opportunity to invest in
10 innovation. In this environment an optimal patent policy
11 must take into account the strategic interaction between
12 firms competing in the innovation market. More
13 competition is not necessarily efficient. Firms might
14 duplicate investments by entering races or engage in
15 over-investment.

16 I'd like to skip discussion of the earlier
17 patent race and over-fishing model in the interest of
18 time. But I will mention that DeNicolò, in 1996, has
19 specifically attempted to extend the analysis of the
20 optimal patent breadth/length mix to the case of a patent
21 race where there is R&D competition. DeNicolò observes
22 that the optimal patent breadth literature of Gilbert and
23 Shapiro and Klemperer takes the socially-desired R&D
24 investment as pre-specified and studies the efficient way
25 to incentivize firms to invest in R&D of exactly that

1 amount.

2 By contrast, DeNicolò attempts to take into
3 account the effect of R&D competition itself on the
4 incentive to innovate and, therefore, on optimal patent
5 breadth. DeNicolò concludes that the more inefficient is
6 R&D competition in the sense that it spurs patent races
7 the broader and shorter patents should be. The reason is
8 that inefficient R&D is less likely to be promoted by
9 broad patents that limit competition.

10 Another important strand of literature is that
11 connected to the determination of optimal patent breadth
12 in a world such as posited in theory four, where there is
13 cumulative innovation, i.e. a multistage process of
14 inventions, changes in these initial inventions and
15 improvement. In this framework an optimal policy is
16 concerned both with providing the best incentive
17 mechanism to develop a primary invention, as well as to
18 assure incentives for secondary follow-on inventions.

19 Initial inventions usually require larger
20 investments and the incentives of the initial inventor
21 will depend on the potential to share the benefits from
22 follow-on innovation.

23 To the extent that the patent protection for
24 the primary invention controls the development of the
25 follow-on invention, the patent becomes an instrument for

1 orderly development of more innovation.

2 Kitch, 1977, views this as a problem of optimal
3 coordination among different researchers working on
4 related technologies. In the absence of coordination
5 there will be wasteful duplication of effort and possibly
6 over-investment as firms seek to beat each other to
7 important results. Kitch argues that granting broad
8 patent rights to a pioneering inventor early in the
9 development of a line of technology will allow that
10 inventor to ensure optimal orderly development of the
11 technology.

12 To the extent that other inventors have ideas
13 or capabilities that contribute in the development of the
14 technology, the pioneering inventor would have an
15 incentive to include them in the development process via
16 licensing or other contractual arrangements.

17 Later work has brought the incentive of the
18 potential follow-on inventors explicitly into the models.
19 The question of patent scope or breadth can be
20 characterized in terms of the magnitude of the
21 improvement over the original patented idea that a
22 follow-on invention must represent before it is granted a
23 patent of its own or before it will be held to infringe
24 the patent of the previous inventor. This line of
25 research is associated with Scotchmer, 1991 and 1996,

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1 Green and Scotchmer, 1995, Chang, 1995, and O'Donohue,
2 1998.

3 For example, Green and Scotchmer show that in
4 the case of sequential innovation where the follow-on
5 innovations compete with the primary innovation there
6 could be inadequate incentive to invest in basic
7 research. According to Green and Scotchmer, an optimal
8 patent policy will reduce this inefficiency by
9 transferring profit to the first generation innovators.
10 Other literature in this line also confirms Kitch's view
11 that broad patent protection should be afforded to the
12 initial invention in a cumulative development line.

13 The intuition behind this result is that the
14 incentive to create broad shoulders for others to stand
15 on is socially inadequate because setting the table for
16 future inventors represents a positive externality.
17 Scotchmer has even argued in some context that second
18 generation products should not be patentable at all.
19 Scotchmer, 1996.

20 This result, however, seemingly depends on the
21 assumption that the trajectory of innovation is known,
22 such that the first inventor will have an ex ante
23 incentive to license his technology to the second
24 whenever it is optimal to do so under terms that do not
25 prevent the development of second-generation innovation.

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1 Others have pointed out that this assumption may not be
2 tenable in some situations, given the uncertainty of
3 future innovation paths.

4 If the ex ante licensing assumption is not
5 tenable then there may be situations, particularly when
6 we are dealing with inventions that are likely to spawn
7 many fertile lines of subsequent cumulative innovation,
8 that infringing second-generation products will not be
9 developed.

10 Hopenhagen and Mitchell, in 1999, explored the
11 implications of the fact that inventions differ in the
12 extent to which they are likely to generate cumulative
13 innovations, and the speed with which they are likely to
14 do so. An optimal patent policy should take into account
15 this heterogeneity. For example, if an innovation leads
16 to multiple and rapid improvements an initial innovation
17 effort will likely require greater initial rewards, that
18 is broader patents, in order to recover the value of the
19 investment before the invention becomes rapidly obsolete.

20 On the other hand, this broad patent protection
21 might not be necessary when secondary improvements take
22 place at a slower rate. Hopenhagen and Mitchell show that
23 overall innovation incentives can be improved by offering
24 patentees a menu of combinations of patent duration and
25 patent scope or breadth. Optimal construction of this

1 menu induces patentees to reveal their private knowledge
2 regarding the fertility of their inventions and the
3 likely speed of follow-on, and thereby achieves a better
4 balance between the incentives of the initial and
5 subsequent inventors than can be achieved with uniform
6 patent scope.

7 Finally, we briefly review some of the
8 empirical work that has been done in this area.
9 Virtually all the systematic empirical work that has been
10 done on the effects of patents has been guided by theory
11 one, i.e. looking at whether patents appear to provide an
12 incentive to invent through increasing the effectiveness
13 of appropriability.

14 There have been several interview or survey
15 studies that have explored the perceived importance of
16 patents as a means of enabling firms to profit from their
17 inventions, all of which have explored inter-industry
18 differences. These include a study by Mansfield, 1986,
19 the Yale survey of Levin, 1987, and the Carnegie-Mellon
20 study of Cohen, 1996. All of these studies come
21 basically to the same conclusion, that patents are an
22 important inducement to invention in only a few
23 industries.

24 In pharmaceuticals, for example, patents seem
25 to be an important part of the inducement for R&D.

1 However, in industries like semiconductors and computers,
2 the advantages that come with a head start, including
3 setting up production, sales and service structure and
4 moving down the learning curve were judged much more
5 effective than patents as an inducement to R&D. In some
6 of these industries the respondents said that imitation
7 was innately time-consuming and costly even if there were
8 no patent protection. In others it was said that
9 technology was moving so fast that patents were
10 pointless. In any event, the empirical literature on
11 appropriability certainly points up that there appear to
12 be some industries where patents play a much smaller role
13 than other forces in shaping the pattern of innovation.

14 When we are looking at patent policy we have to
15 do so within the context of understanding how means other
16 than patents induce invention and related activities.
17 These other means include government grants and contracts
18 and strong first-mover advantages.

19 There have also been several studies of the
20 effects of different degrees of patent scope on
21 innovation. First, there are two studies across
22 countries. Kortum and Lerner, 1998, studied the
23 significant increase in patenting in the United States
24 since the 1980s. They look at four possible
25 explanations: changes in the legal system which increase

1 patent scope, changes in the regulatory system, the
2 development of new areas such as biotech and information
3 technology, and increases in research productivity. They
4 conclude that stronger patent protection and increased
5 scope did not explain the surge in patenting; rather, the
6 main factor was judged to be an increase in the
7 productivity of the research process.

8 Brandsetter and Sakakibara, in 1999, estimate
9 the impact of an apparent increase in the scope of
10 Japanese patent protection starting in 1988, when Japan
11 converted to a system much like the U.S., in which a
12 single patent can have multiple claims. They find no
13 evidence of an increase in patent -- in inventive
14 activity, either in terms of overall R&D spending by
15 Japanese firms or the number of innovations produced by
16 Japanese firms in the U.S.

17 Nor is there compelling industry evidence on
18 the effectiveness of changes in patent scope. Hall and
19 Zionidis, in 2001, analyzed the semiconductor industry,
20 which is characterized by rapid technological change and
21 cumulative innovation. They do not find that stronger
22 patent protection since the 1980s is driving the
23 innovation effort or output of firms in the semiconductor
24 industry; they find that patenting in this industry is
25 driven by patent portfolio races aimed either to ensure

1 access to technology and not be held up by rival
2 patenting of the same technology or to strengthen
3 bargaining power when negotiating the access to other
4 technology.

5 Finally, Merges and Nelson, in 1990, present
6 evidence on how patent scope effects innovation in the
7 U.S., based on case studies of several important
8 historical technologies, Merges and Nelson question the
9 theoretical literature advocating broad patent protection
10 for pioneering innovators in the context of cumulative
11 innovation.

12 The analytical basis for the disagreements is
13 that Merges and Nelson believe that ex ante uncertainty
14 and disagreement among competitors about which lines of
15 development will be most fruitful makes licensing
16 agreements or other such coordination mechanisms unlikely
17 and/or ineffective.

18 Examining the historical development of
19 electrical lighting, automobiles, airplanes and radio,
20 they argue that the assertion of strong patent positions
21 and disagreements about patent rights inhibited the broad
22 development of the technologies rather than aiding
23 subsequent development.

24 I'm confident that some of the other panel
25 members will have further comments on some of these

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1 empirical studies and what they might or might not have
2 added to the debate.

3 So, with that brief synopsis I'll turn the
4 program over to the next speaker, or the moderator.

5 MR. COHEN: Okay. Thank you, Bob. That survey
6 is wonderful in that it shows -- will help to show how
7 all these different elements that are going to be talked
8 about fit together, and fortunately we are able to have
9 many of the people who you referred to here to speak for
10 themselves.

11 One of those is Suzanne Scotchmer, who will be
12 our next speaker. She is a professor of economics and
13 public policy at the University of California, Berkeley,
14 and has held visiting appointments at universities
15 ranging from Stanford and Yale, all the way to the
16 Sorbonne and the New School of Economics in Moscow. She
17 has published extensively on the economics of
18 intellectual property and other topics, and she has
19 appeared before several committees of the National
20 Research Council, mostly regarding intellectual property.

21 It's my pleasure to introduce our next speaker,
22 Suzanne Scotchmer.

23 PROFESSOR SCOTCHMER: Well, thank you. And let
24 me also congratulate my colleague across the room, a
25 really well thought out survey; not just a survey, a well

1 thought out kind of framework for thinking about these
2 issues.

3 I want to come back to the subject about which
4 I have thought the most, in conjunction with other
5 colleagues, and that is the context of cumulative
6 innovation and how that context for intellectual property
7 intersects antitrust policy.

8 In part I am going to follow from some of the
9 conversation of the panelists yesterday. Yesterday our
10 colleagues gave testimony on what drives competition in
11 the economy, what we know about what drives competition
12 in the economy, which raises for me the question of:
13 What's the proper domain of intellectual property policy,
14 and what's the proper domain of competition policy, and
15 how do they fit together?

16 So, for example, our colleague Howard Shelanski
17 gave testimony on what we know about whether or not size
18 of firms matters for their innovativeness, their
19 inclination to innovate and their success at innovating.
20 And if you ask yourself the question, "To what policy
21 issue that's within the purview of the agencies, is that
22 inquiry directed?" you kind of scratch your head and say,
23 "Well, is that inquiry directed, for example, to the
24 question of whether the agencies should be more lenient
25 with mergers if, for example, there were evidence that

1 the merging firms were medium-sized and medium-sized were
2 more innovative and, therefore, you should favor" -- I
3 mean, to what question is that directed? What exactly is
4 the mandate of the agencies as concerns innovation policy
5 as opposed to competition policy, how does that fit
6 together?

7 In preparation for these remarks I actually
8 went back and read the 1995 guidelines which are a very
9 clear statement, I think, of how the agencies view their
10 role in innovation policy. And maybe the intent of these
11 hearings is to revise those, so I thought I would get it
12 clear what I think the agencies -- how the agencies view
13 themselves now.

14 My reading of the guidelines is that there's a
15 clear division of powers. That the agencies see a clear
16 division of powers between the Congress and the
17 competition policy authorities.

18 There is no mandate that I could find in the
19 guidelines for competition policy to take incentives into
20 account in a proactive way. That is, the guidelines
21 enforce some perhaps elusive notion of market power
22 embodied in intellectual property that Congress
23 reasonably could be interpreted to have intended, but not
24 to create market power or permit market power that goes
25 beyond the rights that Congress reasonably intended.

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1 And that raises the question, one that, you
2 know, raises its head in various guises, and certainly
3 raised its head implicitly in the conversation of the
4 panel yesterday, it raises the question: Should
5 competition policy be viewed as a proactive tool, rather
6 than competition policy being viewed as a way of
7 implementing or enforcing an innovation policy that the
8 Congress intended?

9 Now something that lawyers often remark upon,
10 and sometimes economists also but I've heard it more from
11 lawyers, is that competition policy is more flexible in
12 this regard than intellectual property policy. And
13 that's because competition policy typically is made on a
14 case-by-case basis. The agencies decide whether to
15 challenge a merger, they decide whether to bring a case
16 against a licensing practice, and they do that on a case-
17 by-case basis, as opposed to intellectual property, which
18 has this broad -- at least as concerns copyrights and
19 patents -- has a broad stroke, you know, comprehensive,
20 one-size-fits-all character, and that gives -- that
21 flexibility could conceivably be used as a way to
22 buttress innovation policy in a way that intellectual
23 property itself is possibly not equipped to do.

24 And the question is should -- one question that
25 one could raise is: Should competition policy view

1 itself that way? Should the agencies view themselves
2 that way? Another way to put that is: To what question
3 are these hearings addressed, and is that one of the
4 questions to which these hearings are addressed?

5 Now, I want to come to these issues as they
6 relate to the area where -- about which I've thought the
7 most, and that's the cumulative innovation context.
8 Okay. So let's come to this question of cumulative
9 research.

10 I want to start by pointing out that there are
11 two views which aren't inconsistent but have different
12 emphases of patent and antitrust objectives.

13 The more recent literature, in which I've been
14 involved and which only recently rediscovered the Kitch
15 literature, the more recent literature is focused on the
16 question of: In a context where later innovators build
17 on earlier innovations, how is the profit divided so that
18 all generations of innovators have an incentive to do
19 their part?

20 And in particular, the problem that arises
21 there is that earlier innovators are laying a foundation
22 for later innovators. And they're, in a sense they're
23 creating an option on later innovations. That option has
24 value. How do you reward the earlier innovators for the
25 option they create for later innovations?

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1 So the focus on this later literature of
2 economists, which was nicely discussed by Dr. Stoner, is
3 focused on that question of how do you divide the profit
4 so as to give the right incentives at each stage.

5 In contrast Kitch, who also discusses this
6 cumulative context, had a different focus, although
7 these, these models implicitly share many elements. His
8 focus was not on the question of rewarding the first
9 innovator, he was pretty much taking a pioneer patent
10 holder as already having innovated, but rather, his focus
11 was on the question of how do you use that patent to
12 ensure efficient coordination of follow-on research.

13 And there are important implications of that
14 focus for a competition policy, which I think, in the
15 many discussions of Kitch's contribution, are not
16 discussed enough. And I want to come back to the
17 implications of the Kitch perspective for competition
18 policy.

19 Notice that both of these perspectives, the
20 perspective that focuses on how it's profit-divided, and
21 the perspective that focuses on the ability of a broad
22 patent holder to coordinate follow-on research, both of
23 them come to the conclusion that licensing and the
24 ability of prior innovators to consolidate market power,
25 if you want to put it that way, through licensing -- both

1 of them come to the conclusion that that's a good thing.

2 Well, if that's a good thing, somehow the
3 goodness of that thing, licensing, ought to intersect
4 with the concerns the competition policy has about
5 licensing, and that's what I wanted to come to.

6 Let me begin by pointing out the danger to
7 competition policy and intellectual property policy of,
8 say, narrow patents, and then I'm going to point out the
9 danger of broad patents, and then I will come to Kitch.

10 The danger of narrow patents is that there
11 won't be any incentive for follow-ons due to competition
12 with the prior innovator. So if a -- if in fact you have
13 a narrow patent and a follow-on comes along he has the
14 right, you know, he has the right to innovate with a
15 small improvement, say, but he's going to do that in a
16 way that's harmful to both of them. Well, if he does
17 that in a way that's harmful to both of them, then not
18 only may there be no incentive for the second innovator,
19 there may also be no incentive for the first innovator
20 because, after all, a large part of the value created by
21 the first innovator is the option on later innovations
22 which aren't going to occur because of the narrow patent.
23 So this is one way to view a possible harm of, say, a
24 narrow patent.

25 Now, can competition policy mitigate this

1 danger? Well, yeah, it could allow merger or licensing
2 between these potential innovators if the agencies and
3 the courts, or the agencies wanted to permit it, even
4 though there's no infringement, that's what the narrow
5 patent gives you. But notice that that's not consistent
6 with the guidelines and it's not consistent with current
7 practice.

8 I mean, the guidelines typically would not
9 allow either merger or licensing consolidation between
10 these two innovators if, in fact, their intellectual
11 property would be non-infringing. And that's because the
12 guidelines support a competition policy isn't proactive
13 vis-a-vis innovation, that is it simply implements the
14 intellectual property, as I understand it, that the
15 Congress gave -- and if this is what the Congress gave
16 and these patents would be infringing they wouldn't be
17 blocking -- then there's no mandate for the antitrust
18 authorities to allow a consolidation of those property
19 rights.

20 So that may not be the appropriate competition
21 policy stance, I only point this out because it could be
22 otherwise.

23 Okay. What's another danger of narrow patents?

24 Another danger of narrow patents is the
25 effective patent life in the cumulative context is not

1 the statutory life, and that's largely due to narrow
2 patents. So what happens?

3 We talked about this in yesterday's panel, in
4 particular, Ken Arrow talked about it, various people
5 talked about it in yesterday's panel, the idea that in
6 the modern economy the way firms compete is by sequential
7 monopoly, by leap-frogging, one technology overtakes
8 another technology, dominates the market for a period of
9 time and then another technology dominates the market.

10 Well, one way to think about that, each of
11 those technologies is protected by intellectual property,
12 but is protected for some period of time that's shorter
13 than the statutory 20 years. Why? Not because the 20
14 years expires in four years, but because a competitor
15 drives out that product. So in that sense the effective
16 life could be four years and not 20 years.

17 So, various of our colleagues have studied this
18 question and the data, and particularly our colleague
19 Mark Schankerman at the London School of Economics, and
20 they've used the patent renewal data to try to understand
21 how long patents actually last in fact.

22 And it turns out -- it's hard to study this in
23 the U.S. system because we've only had a renewal or
24 maintenance system since the early '80s, so most of the
25 data comes from Europe -- and at least in many places in

1 Europe the bar to patents is higher in the U.S. so the
2 results aren't entirely comparable -- but notice, even in
3 places with a very high bar to patents, Germany in
4 particular, only 11 percent survive to 20 years. That
5 says that this phenomenon is extremely important. The
6 statutory patent life is probably not very important as
7 regards how patents actually operate out there in the
8 economy.

9 One of the other really important things that
10 Schankerman discovers is that half -- no matter how you
11 cut the technology -- and he cuts it into electronics and
12 chemical patents and pharmaceuticals, some other
13 categories as well -- but no matter how you cut the
14 technology, almost half, around half of patents die by
15 year 10. Die in the sense that they're no longer
16 renewed. Once you don't renew the patent you lose the
17 option on it. So that means that most patents don't come
18 anywhere close to their statutory life.

19 And the other interesting thing, not relevant
20 particularly to this conversation, my talk here, but
21 worth pointing out, is that only about 15 percent of the
22 costs of R&D are covered by the additional revenue that
23 comes from the right to patent, from the revenue that
24 comes from patenting as opposed to other ways of
25 protecting intellectual property.

1 Now, you'll have to read the paper to see how
2 he massages the data to get that conclusion. But, it's
3 not inconsistent with other evidence, especially other
4 evidence we heard yesterday from the survey, from the
5 surveys that have been conducted, and probably the reason
6 for it is that patents -- because of this phenomenon that
7 they don't last their statutory life -- probably that's
8 an important reason that they're not as profitable as in
9 theory we would like to believe they are.

10 Now, can competition policy do something about
11 that? Well, that's a matter of policy for the agencies I
12 think.

13 Okay. So those are dangers of narrow patents,
14 that patents don't last long enough, they don't generate
15 enough profit.

16 Can the agencies step in proactively to do
17 something about it? They could if they wanted to. But
18 to my understanding of the guidelines, they don't view it
19 as their mandate to do that.

20 So there are also dangers to broad patents, and
21 that's what I want to come to now. And in fact this goes
22 back and connects to Kitch's argument about prospecting.

23 Okay. So what are the dangers to broad
24 patents, dangers to competition policy and intellectual
25 property policy, of having to fine-tune broad patents?

1 Well, broad patents can stifle follow-ons, and
2 that will be true -- unless you get contracting -- unless
3 the pioneer patent holder actually finds a way to
4 contract for those follow-ons before the follow-on
5 investments are made -- if he can't do that -- and this
6 is the point I think that's really made by Merges and
7 Nelson -- if he can -- in their 1990 paper -- if he can't
8 do that then a follow-on innovator who will infringe the
9 prior patent puts himself in jeopardy of holdup, they now
10 have blocking patents, there's nothing the follow-on
11 innovator can do without negotiating a license ex post.
12 Well, then he's in a -- he's already sunk his costs, he's
13 in a position of holdup, that possibility can stifle
14 follow-on innovation. That's probably the most important
15 danger of broad patents.

16 And of course if the follow-ons are stifled so
17 are the original innovations. Because again, remember,
18 the mantra here for cumulative innovation is that one of
19 the primary values of the early innovation -- created by
20 the earlier innovator is the option on later innovations.
21 The things that that innovation facilitates that we hope
22 will occur, but if they don't then the value is much
23 undermined and the profitability is much undermined, so
24 if you stifle the follow-ons you also stifle the prior
25 innovation and the whole research line dies.

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1 Can competition policy mitigate this danger?

2 Well, yes, it can allow ex ante merger and licensing to
3 avoid the ex post holdup problem, and that's kind of the
4 thrust of much of the literature that I have been
5 involved in on the economic side here, and that's
6 completely consistent with current practice. Because
7 these patents would be blocking, then certainly as a
8 mandate embodied in the antitrust guidelines of 1995,
9 certainly the agencies would view it as within their
10 powers to allow the licensing and merger that allows
11 consolidation ex ante between these potential patent
12 holders.

13 Okay. And now I want to come to Kitch. As you
14 all know, what Kitch argued was broad patents are
15 valuable because pioneer patent holders with broad
16 patents can coordinate research efficiently. The thing
17 that Kitch does not emphasize is that what he means by
18 efficiently is privately efficiently; efficiently for the
19 firms, efficiently for the broad pioneer patent holder
20 and for the follow-on innovators.

21 Now the thing that -- a fundamental to the
22 economics literature in this regard is that private
23 efficiency is not the same as social efficiency, and
24 where that appears most evidently is in the arguments
25 behind competition policy in this regard as embodied in

1 the 1995 guidelines.

2 So here's an example. Suppose we have a gene
3 sequence that codes for a disease -- okay? -- and there's
4 some pioneer patent holder that has a broad patent on
5 this gene sequence that codes for a disease, what are the
6 powers enabled by the holding of that patent?

7 Well, one thing that it enables is, it enables
8 the patent holder to coordinate the pharmaceutical firms
9 that would race for the therapy. And by coordinating
10 them -- usually patent races have -- are -- in fact the
11 premise of the guidelines is -- or a premise of the
12 guidelines is that patent races are a good thing. They
13 dissipate profit for the firms, that is the firms could
14 increase their profit by making a deal, avoiding a patent
15 race, but it's good for consumers because typically the
16 patent race will get us the product sooner, and may get
17 us the product with higher probability, but typically we
18 say it'll get to us sooner. So there's a conflict
19 between the private incentives to cut back on R&D and the
20 social incentives.

21 Now, if you allow the pioneer patent holder to
22 coordinate the research that's like allowing him to
23 coordinate the research in a way that cuts back on this
24 patent race, this profit-dissipating patent race. He can
25 simply form a joint venture; he has the right to do that

1 because he holds a patent that blocks them,
2 prospectively, from marketing their innovation. So
3 you're -- that's the intersection with competition
4 policy.

5 In the same way competition policy would think
6 it would -- would certainly respect the view that
7 restraining the race would be contrary to social
8 interests, then surely you would have to conclude that if
9 you give a broad pioneer patent which also gives the
10 right to restrain the race, that's also in some way
11 contrary to social interest.

12 Okay. And then there's another way that
13 coordinating the follow-on research can be contrary to
14 the social interests, and that is in bullet point one I
15 was assuming that these pharmaceuticals were racing for a
16 patent and only one of them would get it.

17 In bullet point two let's suppose that's not
18 true. Suppose that this gene code's for, say, a therapy
19 or a vaccine or different therapies that would be non-
20 infringing ex post. In ordinary competition policy, as
21 embodied in the guidelines, you would certainly not allow
22 those firms racing for non-infringing substitute patents,
23 you would typically not -- and according to the
24 guidelines -- allow them to form a joint venture and
25 merge their efforts and avoid the competition among the

1 later patents, you wouldn't allow them to do that. If
2 Congress intended those patents to be non-infringing,
3 then Congress intended them to be non-infringing and we
4 wouldn't let them overcome that by forming a joint
5 venture.

6 In this context, however, if all of them are
7 going to infringe a prior patent, and the prior patent
8 holder is allowed to coordinate their efforts, for
9 example, by giving an exclusive license to one of those
10 potential therapies and not to all of them, then he --
11 then the pioneer patent holder can do precisely what
12 would not be allowed under the ordinary interpretation of
13 the 1995 guidelines.

14 So it seems to me that these considerations
15 should -- this is where primarily I think competition
16 policy meets this question of broad versus narrow patents
17 in the cumulative context and deserves some attention.

18 Okay. I think I'm overstaying my welcome here.

19 Notice that the -- the conclusion of my prior
20 remarks is, if the agencies were going to interpret their
21 mandate as taking a proactive stance, vis-a-vis
22 innovation policy, that is using antitrust policy to step
23 in where perhaps intellectual property rights are
24 inadequate, which, as I understand it, is not their
25 stance, but if they were going to, notice that they can

1 remedy one of the dangers and not the other. They can
2 remedy the problem of narrow patents by being lenient as
3 regards antitrust policy, but they don't have to do so as
4 regards the dangers of broad patents. And so there's a
5 slight asymmetry there that might be worthy of
6 consideration.

7 So, my conclusion. Competition policy has more
8 flexibility than intellectual property policy to fine-
9 tune incentives to innovate.

10 As now written, I think, the 1995 guidelines do
11 not assert the right to exercise this flexibility as
12 regard to proactive stance.

13 As I understand it, antitrust policy as regards
14 innovation policy respects intellectual property but does
15 not augment it.

16 And it is easier to exercise the flexibility to
17 mitigate problems of over-broad patents than to mitigate
18 problems of too-narrow patents.

19 MR. COHEN: Thank you.

20 PROFESSOR SCOTCHMER: That's backwards. Sorry.

21 MR. COHEN: Thank you.

22 Our third speaker will be John Barton. He's a
23 George E. Osborn Professor of Law at Stanford University.
24 He chairs the U.K. Department for International
25 Development Commission on Intellectual Property Rights,

1 and he is a member of the National Academy's Committee on
2 Intellectual Property Rights and the Knowledge-based
3 Economy. He's written extensively in the patent
4 antitrust area.

5 PROFESSOR BARTON: Thank you.

6 I have the nice privilege on being able to
7 build on what has just been said.

8 What I want to do is apply what has just been
9 said in the sense of what I see as the three paradigms
10 that are emerging patent antitrust issues, not so much as
11 to give answers to the paradigms, as to try to describe
12 the paradigms as fairly specific questions that we need
13 to face.

14 The first one of these, the scope of the IPR
15 and their exclusion, is really precisely the issue of
16 which Suzanne was just talking about, it's the question
17 of the follow-on innovation versus owner innovation. The
18 second one is the use of patents as the basis for an
19 intellectual property generally, as a basis for leverage.
20 And the third pattern is the issue of cross-infringing
21 oligopolies, which we -- I think we're beginning to see
22 in a fair number of industries, indeed, as one of the
23 results of Bronwyn Hall's research.

24 Let me look at each of these in turn. Here we
25 go.

1 Starting with what I've identified as the scope
2 of IPR, but in a sense that may be exactly right, because
3 when you begin looking at the patents it becomes not so
4 much broad and narrow as a question of what claims you're
5 talking about.

6 The issue of course, at least as I would put
7 it, is what is the optimum strength or form of IPR at a
8 first-stage innovation in order to encourage that
9 innovation and not create too many barriers to the
10 subsequent innovators.

11 Let me take as a good working example this
12 third one, the utility patent on a plant restricting use
13 of seed for breeding. The kind of patent which the
14 Supreme Court just upheld a few months ago for plants has
15 two important claims that I want to talk about.

16 I claim I produce a new variety of plant and I
17 have two important claims, one of which says "I claim the
18 use of this plant for growing a crop," and the other is
19 "I claim the use of this plant for breeding purposes."
20 And let me distinguish the two of those because it makes
21 the distinctions very clear and very sharp.

22 Pretty obviously, claiming the monopoly for use
23 of breeding purposes is a very traditional pattern of
24 what patents are all about. You have invested
25 significant sums in the breeding, you need a monopoly for

1 a period of time in order to be able to reap the returns
2 from that investment in breeding.

3 The monopoly against use of it for breeding,
4 however, means that you or I cannot go to the company in
5 the midwest, buy a bag of the seed and start crossing it
6 with our own material to see if we can find a new variety
7 that is better than the variety that we bought in the
8 market. In other words, I have, by the second claim,
9 significantly weakened the ability and subsequent
10 innovators to build on the invention that was initially
11 made.

12 Indeed, I will not only -- when I buy that seed
13 I will not only be faced with this patent provision, I
14 will also be faced with a contractual provision in which
15 I agree that I will not use the seed for any purpose but
16 growing a crop, and now to broaden the logic, I will
17 deliberately not be entitled to reverse-engineer the
18 product. The same thing as the quick wrap license on the
19 software that
20 says I may not reverse-engineer this, I may not de-
21 compile it.

22 In short, we have the question: To what extent
23 an initial innovator who needs the innovation to create
24 the breeding should be entitled to slow and complicate
25 subsequent innovation, and subsequent innovation by

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1 competitors of course.

2 And I might note this undercuts a very
3 traditional principle that anything that has entered the
4 chain of commerce may be reverse-engineered freely, a
5 standard principle trade secret law. Currently we should
6 have some questions whether I should be entitled to get
7 that second kind of claim.

8 Now, I think you can raise the same kinds of
9 questions in almost all the others of these dimensions,
10 which -- well, let me skip that one for the sake of time.

11 Patents on an EST or research tool.

12 We all know that it's relatively easy to find
13 sequences of partial genes. It is very appropriate, no
14 question about that, that I should be entitled to obtain
15 a patent on that gene as I -- that partial sequence as I
16 use it as a research tool to try to identify the complete
17 chain.

18 Question: Should I be entitled to claim the
19 complete gene even if it was discovered and sequenced in
20 some other way? And that of course depends on the
21 details of the claims that are granted in the patent
22 office.

23 Similarly, with diagnostic sequences, you have
24 the question: Of course you want to encourage people to
25 discover new diagnostic sequences, but do you want them

1 to be able to keep people in a hospital from screening
2 large numbers of patients for different sequences in
3 order to make new discoveries about what's going on in
4 the disease?

5 I think this is one of the contemporary
6 versions of this first problem of subsequent and follow-
7 on innovation, and I think these examples should give us
8 a sense of the way that problem plays out in the patent
9 system, and also the way it may play out in some
10 contractual provisions in which we attempt to do with
11 contracts exactly what we might do with patents.

12 The second paradigm I'd like to suggest is the
13 contemporary extension of the traditional leverage
14 paradigm. Of course we all said, following Bill Baxter's
15 work and following the real -- you know, a little bit of
16 microeconomic realization, that there's nothing wrong
17 with tying. And yet in some contexts there may be
18 something wrong with tying.

19 Now, it is not a patent case, but it's a
20 software case, but it raises exactly the same case
21 situation of Microsoft moving into the browser market.
22 We're concerned not so much that in the traditional
23 leverage analysis, the question would be: Does the tying
24 enable the patent holder or intellectual property rights
25 holder, does the tying enable that person to charge a

1 different price for people who use the product to a
2 different intensity.

3 And so we all said it's -- though, you know,
4 the courts reached it in a bizarre way -- it is quite
5 right for IBM to be entitled to say "I will sell my
6 computers for a little less, and sell my IBM cards for
7 more, and if you use my computer you have to use my IBM
8 cards," so that the heavier user of the computers use
9 more IBM cards and pay more than the light user of the
10 computers.

11 But what's happening with Microsoft? That's
12 not what's happening with Microsoft at all. What's
13 happened with Microsoft is, it already has a very
14 powerful position in the operating system market, it
15 would like, by tying the browser to that operating
16 position, to be able to gain a strong position in the
17 browser market. And, after all, there are network
18 externalities in the browser market. If you have the
19 browser that two-thirds of the world has, especially if
20 you manage to get some features in it that are used in
21 some of the websites that are going to be contacted, then
22 you have locked in a monopoly. So you are using the
23 leverage process now, in the presence of network
24 externalities, in order to move from one monopoly
25 position, or strong power position I should say, to

1 another one.

2 Now I've given you two more examples, since I
3 admit that one's copyright rather than patent, I've given
4 you two more examples to show that the same thing can
5 happen with patents and then with trade secrets.

6 In the case of the video game the classic
7 question is: Can I require that when you buy my video
8 game you buy your cartridge from me, and in one way or
9 another, by patent device, trade secret device,
10 contractual provision -- in one way or another try to
11 prohibit other people from making video games for my
12 cartridge?

13 All right. Same kind of leverage question --
14 I'll come back in a moment to whether it's a good idea to
15 apply restrictions.

16 And then one which I ran into a couple of years
17 ago. Now when we make automobiles they are driven by
18 carefully-controlled computer chips which carefully
19 design everything so you reduce the emissions.
20 California of course was the leader in this.

21 All right. The computer program and the chip
22 are arguably protected by trade secrecy. If you would
23 like to build a repair part for the car, or if you would
24 like to repair it, you may need to know what's going on
25 in that computer program. If the company won't tell you

1 what's going on in that computer program then the company
2 has an effective monopoly not only over the automobiles
3 but over the after-market, including both repair and
4 replacement parts.

5 And I might just note for thinking purposes,
6 automobiles today have computer chips in them, tomorrow
7 everything will have computer chips in it.

8 Now, I recognize fully I have questions in both
9 these last two cases whether my models of network
10 externalities really apply. We all know that there's an
11 antitrust law debate over whether the market for the
12 product is a separate market from the market for repair
13 and replacement part services, or whether or not those
14 are really one market. I recognize fully there's a
15 controversy there, but simply flag the issue is going to
16 be posed very often.

17 And then in the middle one, the video game
18 device, you know, are there network externalities? Maybe
19 not as it is. But on the other hand, suppose we're
20 talking about an internet game and a few games catch on
21 very strongly and become something which is used by every
22 game player -- you know, 60 percent of the game players
23 in the country and therefore, of course, would
24 effectively be used by a hundred percent of the game
25 players in the country due to some form of network

1 externality and tipping behavior.

2 So we have now a second paradigm, this leverage
3 paradigm, which in a high tech sector looks quite
4 different from what it does in things like the old
5 International Salt case and the old IBM case and all
6 these, all these old patterns.

7 I think I want to say one more thing about it,
8 that -- and it's really exemplified best by the Microsoft
9 case -- note what my policy balance here is. My policy
10 balance is I know I'm going, especially if there's
11 network externalities, I know I'm going to have dominant
12 companies. I know also that any company that is
13 currently competing in a business should be a reasonable
14 contender for the dominant position in the next
15 generation of the business, and that in any high tech
16 business there isn't one market, there's a market today,
17 different markets tomorrow, still different markets the
18 next couple of years, and the question is sort of what is
19 the optimum probability that an existing incumbent is
20 going to be knocked out in the transition from one
21 generation of market to the next generation of market. I
22 would certainly say that's kind of the ultimate
23 underlying issue which we have to face there.

24 Now my third problem, I don't have such a sharp
25 and crystal clear antitrust question, but I sure have a

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1 hard set of questions. As Bronwyn put it, on her work on
2 the semiconductor industry, the semiconductor industry is
3 fundamentally an industry in which everybody has enormous
4 portfolio patents that nobody ever looks at, and
5 everybody infringes everybody else's patents. And if my
6 portfolio is a lot bigger than yours, maybe you're going
7 to have to pay royalties to me, but otherwise we won't
8 really worry about royalties, we'll just kind of keep
9 these portfolios of patents in case somebody is silly
10 enough to sue somebody else, in which case you say,
11 "Well, you're infringing my patents, wouldn't you rather
12 negotiate."

13 So, you know, we have a situation in which
14 whatever the patent system is doing, it's doing something
15 very different from the traditional models.

16 I think clearly the semiconductor industries in
17 this world -- I have a strong suspicion that the
18 financial services industry will be in this world as we
19 evolve through, you know, a generation of business method
20 patents. I wouldn't be surprised if the biotech industry
21 ends up in this world, and, you know, there may be
22 others. But certainly this is not going to be an
23 uncommon situation.

24 Now in that situation -- no, let me give you
25 sort of two serious antitrust problems that might well be

1 viewed as popping up in this situation.

2 One is, suppose sitting there is one of the
3 oligopolists, the three or four others were oligopolists
4 too, we happily don't sue each other because we know
5 we'll be sued back and therefore we give each other at
6 least a tacit license, and we maybe give each other a
7 formally explicit license with some kind of formal cross-
8 license. A competitor comes in, a new start-up, one of
9 us sues him to keep him out. Should that be an antitrust
10 problem?

11 And note kind of the pro argument is, it's the
12 oligopoly rent for maintaining an oligopolistic situation
13 that becomes the reward for the research we have built.

14 On the negative side, pretty obviously, those
15 patents aren't serving the same kind of incentive purpose
16 that we were thinking of when we created the patent
17 system. And, indeed, it seems abundantly clear to me
18 that in the semiconductor industry, as an example, the
19 key incentives are built around the character of the
20 product cycle, the character of consumer demand for ever
21 more sophisticated chips and all this kind of thing, and
22 the fact that, you know, you don't issue a -- you don't
23 get a patent issued until your three, you know, three
24 generations of product down the development cycle. So,
25 you know, strong questions whether or not how I want this

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1 one to come out.

2 Second example that I want to give you, because
3 it's already been a significant antitrust question, is
4 the question of what about the cross-licenses that we
5 have for a particular purpose, like these cross-licenses
6 between a variety of semiconductor companies, media
7 companies, television companies, and so forth that we
8 have for the DVD and MPEG standards and so forth, that
9 have been approved by the Department of Justice.

10 I think it seems abundantly clear, and
11 absolutely correct under the traditional antitrust
12 analysis, that a license arrangement like that is
13 appropriate because we have zillions of mutually-blocking
14 patents.

15 But what would happen if indeed the royalty fee
16 that was involved for charging for that were not simply
17 enough to cover a reasonable share of the research costs
18 and so forth, but the royalty fee was so big as to knock
19 everybody else out of the industry? I think we would
20 then have some questions.

21 Now these are obviously tricky ones, and I'll
22 own up that I have an article coming out on this set of
23 issues in the issue which comes out March 10th, of the
24 Antitrust Law Journal, in which I attempt to explore the
25 way the oligopoly rents and the incentives to innovate

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1 compare with a number of firms in the industry, and then
2 try to draw some of the -- you know, tentative I think
3 would be the best way to put it -- tentative antitrust
4 conclusions that come out of this.

5 But I do think that these three patterns, this
6 follow-on innovation question, the new-style uses of
7 leverage, and the cross-infringing among oligopolies and
8 what you do about it. I think those are three of the
9 most important and common patterns that we're going to
10 see in the next generation of patent antitrust issues.
11 Each one is obviously a rule-of-reason kind of question
12 because the balances are pretty high.

13 MR. COHEN: Thank you very much, Professor.

14 Our final speaker before we head into
15 discussion is Professor Robert Merges. He teaches
16 intellectual property and contracts right here in
17 Berkeley at the Boalt Hall School of Law. His primary
18 scholarly interest is in the economic aspects of
19 intellectual property rights, especially patents. He's
20 an author or co-author of several leading student
21 casebooks on intellectual property and he has written
22 numerous articles in both the legal and economics
23 literature. Professor Merges.

24 PROFESSOR MERGES: Okay. Thank you very much.
25 Well, it's an honor to be here, not only as the token

1 lawyer, but also just to be here. I learn so much at
2 these things that I'm madly scribbling notes as I go
3 along.

4 What I wanted to talk today about was what I
5 call second-order patent scope. A lot of the economic
6 literature on patent scope implicitly centers on only a
7 couple of doctrines in patent law, and, you know, we've
8 made really good progress in exploring the economic
9 effects of those doctrines, especially with respect to
10 setting up this bargaining problem between pioneers and
11 improvers, which, you know, now runs under the header of
12 the cumulative R&D problem.

13 But I wanted to bring into view a couple of
14 other doctrines, and a couple of other issues that I
15 think affect patent scope in the hopes that by enticing
16 my extremely talented economist colleagues to be
17 interested in them, I'll actually learn what they're
18 about and how they work. So that's my hidden agenda
19 here.

20 Traditionally, let's say in the last 10 years
21 or so, the patent doctrines that we've dealt with,
22 implicitly anyway in the economic literature, are
23 doctrines of enablement and infringement.

24 Enablement is the doctrine that says, to use
25 Suzanne's very helpful terminology, how many future

1 options should an inventor be granted, how many next-
2 generation products should a given patent cover.

3 John Barton was talking about the problem of
4 deciding whether an expressed sequence tag patent, the
5 patent on a little gene fragment, ought to dominate or
6 cover the full gene patent which comes along later. And
7 that's an example of how deciding the enablement question
8 assigns the number of options that you're going to grant
9 to the patentee.

10 In the area of infringement the doctrine of
11 equivalence -- this is one of the areas that has been
12 talked about a lot -- especially the problem of whether
13 or not the doctrine is going to be applied so as to cover
14 improvements that came along after a particular invention
15 was created. That's what the lawyers call after-
16 developed improvements, and that's very much consonant
17 with the economic literature in this area.

18 So these are doctrines which we now know
19 something about from sort of an economic point of view.
20 But there are a lot of other doctrines that affect patent
21 scope.

22 First is the so-called written description
23 requirement, which is an important determinant of what
24 the economics literature now calls leading breadth, which
25 is to say the number of embodiments of a particular

1 invention that are developed after an inventor actually
2 files for a patent.

3 A second, which is really a kind of a subtle
4 mix of rules and doctrines, covers team research. And
5 I'm going to argue here that there's a kind of subtle
6 favoritism for pioneering corporate teams, which I think
7 is really interesting in light of a couple of the
8 presentations that have been made so far, and of
9 unpacking what those effects are and thinking about what
10 economists might be able to teach us about them. That's
11 an interesting issue.

12 Likewise double patenting. Also kind of a
13 complex doctrine that confers a subtle advantage on
14 pioneers in the race for improvements. I'm going to talk
15 briefly about how that works and how, again, sort of
16 economic perspectives can help us understand it a little
17 better.

18 The written description requirement often
19 applies when a patentee amends claims after a patent
20 application has been filed but before the patent issues.
21 And what happens is the patentee files a patent
22 application but keeps an eye out on the market and sees
23 what competitors are doing, and there's a certain amount
24 of wiggle room that you have in amending your claims
25 during prosecution. And during that pendency period you

1 can actually amend your claims to cover, to explicitly
2 cover competitors' products.

3 There's a kind of -- this is a good example of
4 what the economists call leading breadth, in the sense
5 that you don't understand when you file all of the
6 particular embodiments that you might want to claim or
7 cover, but during pendency some of the competitors'
8 products may come into view, and there's an opportunity
9 to amend your claims during prosecution to actually cover
10 competitors' products. And I just spell this out here in
11 kind of a longhand form. The idea is that you can amend
12 your claims specifically to cover competitor products,
13 and I give an example of a case where this happened.

14 And these issues, the question of whether the
15 inventor, I in this little example, will be permitted to
16 extend his or her claims to cover the competitor products
17 that runs under the doctrinal heading of the written
18 description requirement. If you look at it sort of
19 symbolically the way the issue plays out is whether or
20 not, even though you enable a broad range of embodiments;
21 that is to say, you generally teach people in your field
22 how to build lots of embodiments, that's the lighter
23 circle here.

24 But the question is, did you really contemplate
25 all those embodiments when you filed your application.

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1 And the subset of the big circle, which is labeled here
2 "described," and I'm sorry it's a little hard to read, is
3 the subset that the Federal Circuit now is saying, that
4 you are limited to in terms of claim amendments. And
5 what this means is, in effect, that at least during
6 pendency and at least when the other requirements for the
7 written description requirement are met, the Federal
8 Circuit has cut down on what the economists would call
9 leading breadth. The embodiments that your competitor
10 introduces while your patent application is pending can
11 no longer be included in your set of claims, or at least
12 under some circumstances.

13 Just like the original discussion of some of
14 the issues on patent scope, I believe there's a lot of
15 policy issues floating around in this legal doctrine.
16 And I believe it's the kind of doctrine that we'll have
17 to start looking at as we broaden our understanding, our
18 conception of what goes into patent scope.

19 The notion of leading breadth has been
20 championed by Suzanne Scotchmer and, a former Berkeley
21 grad student, Ted O'Donohue, and the notion that they
22 have is of course that the leading breadth is a key
23 determinant in the bargaining or division of profits
24 between the pioneer and the improver.

25 And I call this a kind of short-term leading

1 breadth issue, the written description issue, because of
2 course it only applies during the pendency of the patent
3 application. Once the patent is issued there's another
4 set of doctrines that kick in that also affect this
5 general topic, but that runs under the heading of
6 reissuance. There's a two-year limit on broadening
7 reissuance which is another leading breadth issue that I
8 don't have time to talk about today, and those of you who
9 are bored by patent law will be thrilled to hear that.

10 The second set of issues that I wanted to talk
11 about in the what I call the second-order patent scope
12 topic, are questions of portfolio-level scope issues, and
13 in terms of sort of the conceptual issues, in terms of
14 the intellectual richness I think there's a lot here that
15 many of us can explore.

16 I'm going to talk about two of them today.
17 There are a series of prior art rules that have to do
18 with team research that in effect encourage a pioneering
19 corporate research team. And the way that that
20 encouragement takes shape is there's a kind of subtle
21 favoritism for the assembly of a fairly broad patent
22 portfolio, or a relatively broad patent portfolio.

23 And what I'm talking about here is the
24 difference between the rules as they apply to a corporate
25 research team, a big group of inventors who all work

1 together, as opposed to the way the same rules would
2 apply if all of these inventors were separate, if they
3 were independent entities. And for various reasons --
4 and a couple ways I'm going to explain -- the big team
5 has an advantage, the big team can wind up with a broader
6 patent portfolio than the individual people could if they
7 invented in isolation and later aggregated their results.
8 Okay?

9 And this grows out of a whole series of sort of
10 procedural and substantive rules that developed over the
11 years. And if you're a fan of political economy you
12 won't be surprised to learn that big corporate R&D is
13 favored in patent law, because of course the constituents
14 that push for legal rules and legal change in this area
15 tend to be drawn from that world.

16 Anyway, the second doctrine that I want to talk
17 about works very much the same, and it's the so-called
18 double patenting doctrine, which is really just kind of a
19 variation on that theme of team research.

20 The way it works in practice is, you see this
21 first bullet item, inventions conceived and applications
22 filed by team members do not count as prior art against
23 other team members. And what that means is that you
24 don't have to worry necessarily about what the other team
25 members are doing, you don't have to worry about the

1 patents they file and the inventions they work on
2 affecting the patentability of your own invention.
3 Whereas, if you were separate and working in independent
4 entities, if all the inventors were separate, the prior
5 work by each of them would threaten the patentability of
6 each other's work. That's just a kind of feature of the
7 details of patent rules.

8 What it means in practice is that there's a
9 kind of relaxation when you have a team research project.
10 If you understand that if most of the people who are
11 working on a particular problem are working within your
12 corporate department you don't have to worry quite as
13 much about their work in effect imperilling each other's
14 patents. And that can have a big effect sometimes in a
15 fast-moving field.

16 What this does is, as I say here, facilitates
17 the building of what I call a pioneer portfolio. And I
18 just want to drop a footnote here and say that one of the
19 things that characterizes what I would call the first
20 generation cumulative R&D literature is a focus on
21 individual inventions or individual patents. But we
22 heard from John Barton, and we know from just looking at
23 the world, that out there in the real world the patent
24 portfolio tends to be the more important unit of
25 analysis. Individual patents are a good kind of, let's

1 say a conceptual framework to work with, they're simpler,
2 but in reality real business firms tend to deal in patent
3 portfolios.

4 And so one way to look at what I'm talking
5 about this morning is just to say that I'm trying to open
6 up the idea of exploring patent scope into the broader
7 world of patent portfolios, rather than look patent by
8 patent, a pioneer patent and an improvement. What I'm
9 talking about here is kind of looking across a whole
10 portfolio of patents held by a firm, and then we would
11 then talk about the pioneer portfolio versus the improver
12 portfolio and, of course, it would get more complicated,
13 but also I think more realistic.

14 Another doctrine that affects patent scope,
15 again at the portfolio level, is this notion of double
16 patenting. And my students who are in attendance will
17 hear a sickening amount of detail on this later in the
18 semester, but I'll give you the quick version now.

19 In general, if two independent inventors try to
20 patent obvious variance of each other's inventions
21 they're not going to get very far, but the double
22 patenting doctrine permits this to happen, where two
23 inventors work for the same inventive entity, where they
24 work at the same corporate R&D lab basically.

25 And there's a subtle favoritism here of

1 pioneers over improvers in the race to develop
2 improvements, because what often happens is that once a
3 pioneering discovery is developed and filed the race for
4 improvements begins, but in many ways -- and I don't
5 think the literature has necessary understood this very
6 well -- in many ways the pioneer has a leg up, they have
7 a head start in the race for improvements. Obviously
8 they have an informational advantage, they developed the
9 pioneering invention. We all know that because patent
10 applications are secret they have a legal advantage, at
11 least for the 18 months now that the patent applications
12 are secret.

13 But what I'm talking about here is an
14 additional advantage. There's the ability to spin out
15 some obvious variations on the pioneering invention, not
16 only during the pendency of the first patent application,
17 the pioneering patent application, but also for a short
18 time thereafter.

19 The tradeoff in this doctrine is that you can
20 file patents for obvious variations, but the law requires
21 you to file what's called a terminal disclaimer, which
22 requires you to limit the patent term of the second
23 patent so that it coincides with the patent term of the
24 first patent. From a policy point of view this has an
25 obvious source in the understanding that we shouldn't

1 allow patents on obvious variations to in effect lengthen
2 the term of the patent, and that makes a certain amount
3 of sense.

4 But what I want to point out this morning, and
5 relate it to the very excellent summary of the existing
6 literature on patent scope, is that in this literature
7 length versus scope is a tradeoff that's well understood.
8 And the legal rule that focuses only on the patent term I
9 think fundamentally misunderstands how important scope
10 is. To put it in the context again of the Mark
11 Schankerman study that Suzanne Scotchmer was talking
12 about, the full patent term is often not what's really
13 important, scope is often much more important. And if
14 that's true, then the fact that you can file a terminal
15 disclaimer doesn't really hurt the patentee much. So
16 it's been viewed, you know, in the legal system as kind
17 of a tradeoff.

18 Well, we'll allow a kind of implicit broadening
19 of the portfolio at the expense of this terminal
20 disclaimer. It might not be much of a tradeoff at all.
21 And I simply point out that inherent in this notion of
22 double patenting is this kind of invisible built-in
23 favoritism for the pioneering firm, and it's a favoritism
24 that might not really cost them much because the terminal
25 disclaimer mechanism doesn't really have much bite.

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1 Okay. I'll just take an excerpt from a recent
2 case on double patenting that sort of explains what the
3 doctrine is about, and I just highlighted the key part of
4 it, is where the Federal Circuit says double patenting --
5 I'm going to paraphrase here -- enables some limited
6 protection of follow-on improvements. Okay? And again,
7 this is just an explicit judicial recognition of the fact
8 that double patenting favors the pioneer in the race for
9 improvements.

10 To revert to Suzanne Scotchmer's talk, I just
11 want to say that there may be good reason to do that, it
12 may well be that having that broad pioneer portfolio is a
13 very helpful inducement so we'll get more pioneering
14 invention. It may also be the case that in setting up a
15 race for improvements we might want to favor the pioneer
16 for a whole variety of reasons.

17 My point this morning is simply to say there is
18 a legal rule that does that, and it does impact patent
19 scope and it's something that we might want to think
20 about.

21 I couldn't come into a setting like this
22 without talking about another topic. And I'm sorry I'm
23 running over, but I'll try to be as brief as I can.

24 In some ways our focus on legal rules and
25 doctrines as interpreted and applied by the courts misses

1 probably the biggest source of intellectual property
2 scope, which is Congress. There are all kinds of bills
3 proposed in any given time, and the number grows over the
4 years, has grown rather precipitously, and in all kinds
5 of ways Congress is expanding patent rights -- and also
6 expanding other IP rights, but that's a topic for another
7 day.

8 And I just, you know, have a quick reference
9 here to Doug North, who says you've got to watch the
10 legislature, there's no guarantee that they're going to
11 get the allocation of property rights correct.

12 In light of that, I just wanted to point out
13 that the Supreme Court recently granted cert in a case
14 that wouldn't seem to have much to do with what we're
15 talking about this morning because it's a copyright case
16 and it has to do with an extension of term as opposed to
17 scope. However, there is the potential here for a kind
18 of new monitor, there's a potential here for a whole new
19 player in the game of patent scope and IP scope
20 generally, and that's the Supreme Court.

21 If they choose to, they could announce
22 something that looks like some kind of constitutional
23 restraint on rent seeking. And I would say in terms of
24 the overall system, one of the things that the FTC and
25 the DOJ ought to be doing is watching that process

1 carefully and encouraging it in a healthy direction,
2 because I think a lot of the action in the intellectual
3 property world happens in Congress these days. Not that
4 the doctrines I'm talking about aren't important, they
5 are, but a lot of the additional strength and scope of IP
6 rights is happening legislatively. And as long as we
7 treat that as a given, something we can't affect,
8 something that's not a policy variable, in some sense we
9 may be missing one of the main events, and so I thought I
10 ought to point that out.

11 Anyway, sorry to run over. Thank you very
12 much.

13 MR. COHEN: Thank you very much.

14 We've certainly heard a variety of approaches
15 to these issues, at least three paradigms have been
16 presented over the last couple days, and in one of our
17 earlier sessions probably even more than that, but three
18 that strike me.

19 One is the idea of vesting strong rights in the
20 initial innovator, perhaps going so far even as to bar
21 follow-on innovators from patenting and relying on ex
22 ante licensing to develop a good result.

23 Another approach suggested is to limit the
24 extent of first generation protections, so that follow-on
25 innovators are left free to proceed.

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1 And a third approach is to vest both initial
2 and follow-on innovators with patent rights and let their
3 mutual ability to block each other lead them to some form
4 of ex post cross-licensing.

5 What I think I'd like to do is just throw these
6 different models and any variants that you want to come
7 up with out on the table for our panelists to discuss the
8 various tradeoffs between them and help us in assessing
9 how each of them leads to maximizing welfare.

10 Anybody want to start? Well, maybe I'll start
11 us off with Suzanne and the idea of stressing the first
12 innovator. You've, in some of your writings I know,
13 talked about the idea that if you want to maximize
14 innovation you want to give full value to the first
15 innovator because that would give the incentive at least
16 to develop any efficient innovation out of that.

17 One of our panelists in Washington, Jim
18 Langenfeld, pointed us to the work of Landes and Posner
19 and helped extend that, and told us that the place along
20 the spectrum of property protection, intellectual
21 property protection where you maximize innovation is a
22 little bit different from the place where you might
23 maximize welfare, perhaps slightly less strong protection
24 maximizes welfare because it takes into account the
25 values of competition. How does this fit into your

1 thinking?

2 PROFESSOR SCOTCHMER: Well, of course, welfare,
3 in a deep sense there shouldn't be a contradiction
4 between innovation and welfare because innovation is a
5 component of creating welfare for consumers. So of
6 course it's a conflict between two ways of creating
7 welfare for consumers, which is to create welfare by
8 encouraging innovation or to create welfare by keeping
9 prices low, and that of course in the end is the tension
10 between intellectual property and competition policy.

11 When Robert Stoner brought up my paper that you
12 just reiterated, that if you were really only concerned
13 about the innovator you might want to go so far as to
14 give strong rights to a first innovator so that
15 everything subsequent infringes so that you're protecting
16 the subsequent innovations not by giving them their own
17 intellectual property but by giving -- but by making sure
18 they infringe a prior patent and protecting them thereby
19 with the prior patent rather than... Okay.

20 So when you brought that up I wrote a note to
21 my neighbor, John Barton, that said, "This is in the
22 category of most regretted paper," too clever by half.

23 There is something true about that, in the
24 sense that it is true that if you create a situation
25 where one piece of intellectual property infringes

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1 another, you can protect the infringing by an exclusive
2 license on the infringed. That is absolutely true.

3 Where that line of reasoning is extremely
4 misleading, though, is precisely in the context of not
5 the two-generation cumulative context that's mostly been
6 our focus here, but rather in the broader cumulative
7 context where you have an infinite sequence, if you will,
8 of leapfrogging improvements, sequential innovators in
9 the market that keep going on and on, who all exist more
10 or less, not simultaneously, but with kind of -- in
11 parallel, there's no notion of first and second because
12 every innovator will be both first and second.

13 And in that context, you know, suddenly that
14 changes the focus. Suddenly the question there is not
15 how do you divide profit between the first generation and
16 the second, because there's no such thing, the question
17 becomes what's the total level of profit, what's the
18 profit flow, if you will, in this market that's being
19 generated for these innovators, because the profit flow,
20 just looking at the profit flow that's going to generate
21 the incentives to want to be the next innovator in the
22 market.

23 Now, how do you increase or decrease the
24 profitability of being the current incumbent in that kind
25 of market where, you know, you have firms leapfrogging

1 each other?

2 Well, what is it that constrains price? Think
3 of it that way. What is it that constrains how much
4 market power the current incumbent has? That which
5 constrains market power is the distance between the
6 incumbent and his closest competitor, which would
7 typically be the previous incumbent.

8 Now, how much distance will there be? That is
9 a question of patent breadth, so the thing that
10 determines who gets to compete in the market is the
11 distance between them that's required not to infringe
12 each other's patents. Fundamentally that's a question of
13 patent breadth.

14 Now there are also questions of, you know, the
15 patentability standard, what's required to get a patent.
16 But fundamentally that's a question of patent breadth,
17 because the thing -- if you're within the patent breadth
18 you can consolidate your patents and consolidating the
19 patents will increase the flow of profit by putting more
20 distance between you and the next previous competitor,
21 and increase the flow of profit.

22 So it's fundamentally a question of
23 intellectual property policy, but going back to my
24 previous remarks, if the agencies viewed it as their
25 business to support innovation in a proactive way, it

1 could also be a matter of competition policy, allowing
2 consolidation of rights along that quality ladder that
3 perhaps might not be justified by the intellectual
4 property itself. Pretending as though we had blocking
5 patents when in fact we don't, for purposes of
6 competition policy.

7 I think that's an open question. It's not the
8 current practice of course.

9 MR. COHEN: Yes.

10 PROFESSOR BARTON: Let me first add a -- I want
11 to respond to Suzanne, but let me first add a possible
12 fourth version to your list of options, which may be a
13 variant of the third. And this is the research exemption
14 dependency license, some way that, at least during the
15 research phase, a subsequent innovator has a right to use
16 a patented invention, with or without a royalty of some
17 type, with, of course, being subject to clear veto by the
18 initial patent holder if the final product happens to
19 infringe that initial patent. You know, there are some
20 options of that type in there as well.

21 But I most wanted to respond to Suzanne and
22 your general discussion by pointing out there's also a
23 dimension of the sociology of innovation, which leads me
24 to want to have as many people involved as possible.

25 And my two examples are the laser. Whatever

1 you might have thought of when the laser was invented,
2 you probably -- you might well have thought of energy
3 delivery to a particular point. Would you have thought
4 of radial keratotomy? Would you have thought of using a
5 laser for surveying? Would you have thought of using a
6 laser as a read-in/read-out device on something like a
7 CD-ROM? And the fact of the matter is, you know,
8 different people bring different ideas, and it's good to
9 have different innovators attacking.

10 My other version is when we freed up everybody
11 and said "you didn't have to tell -- you didn't have to
12 get permission from AT&T to bug something into the phone
13 networker," we didn't just get cheaper telephones, we got
14 designer telephones and modems and faxes and et cetera,
15 et cetera, that there's some benefit I think in having a
16 certain multiplicity of innovators able to work with an
17 initial group of ideas.

18 PROFESSOR MERGES: Yeah, actually I had a point
19 on that too. I think that's a very well-taken point, and
20 I think, you know, looking at how the innovation
21 communities are sort of imbedded in different
22 institutions is really essential if you're going to get a
23 full picture.

24 And I just wanted to mention in that respect,
25 pick up on something that Suzanne said. You know, she

1 was talking about some of the social welfare loss that
2 you might have if you had a Kitch sort of coordination
3 paradigm where you were awarded a broad prospect patent,
4 and the notion was that, you know, there might be a lot
5 of private gains from coordinating the development, but
6 there might be some social welfare loss as well. And I
7 think that's true in general.

8 But I wanted to point out that university
9 licensing offices are often in that same situation. And,
10 you know, those of us who know the university licensing
11 people know that because of their situation within
12 universities they do not take a strictly profit-
13 maximizing view. And what they do when they have
14 something that's a kind of a broad gene patent, like in
15 Suzanne's example, they tend to restrict each licensee to
16 a particular field of use.

17 And the idea is they don't want to give an
18 exclusive license so that we only get one therapy based
19 on a particular gene sequence, or some basic discovery.
20 They try to encourage that multiplicity of applications
21 which the models tell us will happen if you open up the
22 broad prospect to a lot of competitors.

23 So, it doesn't mean that AT&T would have
24 benevolently, you know, licensed access to the plugs if
25 only we'd waited long enough. It just means that the

1 innovator and the person who holds the broad property
2 right may in some cases have some incentives, and
3 sometimes they're not even financial incentives, to do
4 that.

5 It's just one cautionary note, when we look at
6 these sort of models strictly in the abstract, and
7 university licensing offices are really an interesting
8 example of entities that in a sense hold a lot of
9 options, but for various reasons decide to give them away
10 or not enforce them. I think the non-enforcement of the
11 property rights is a really interesting feature of the IP
12 system that we haven't looked at.

13 Most of our models kind of assume maximum full-
14 bore enforcement whenever possible. And one of the
15 things that we observe in the real world is that that
16 doesn't happen.

17 Does that mean we shouldn't grant broad rights
18 in hopes that people will elect to not enforce? The
19 policy implication is complex, but it's a fact people
20 don't always enforce their rights, and sometimes they
21 don't enforce their rights for profit-maximizing reasons.
22 Anyway...

23 MR. COHEN: David.

24 PROFESSOR TEECE: Well, I think we can sort of
25 all agree that there's a great benefit to variety and so

1 forth.

2 But I'd like to pick up on John Barton's
3 comment about cross-licensing, because, you know, in the
4 semiconductor industries you recognize that is an
5 industry where people pretty much do enforce their
6 intellectual property rights. But I was struck by the
7 fact that you came away thinking that there was sort of
8 nothing beneficial, this sort of happened and this was
9 sort of a perversion of the patent system.

10 When you look more closely at it what you
11 discover, of course, is that it's not just simply
12 everyone cross-licensing everyone, there's certainly a
13 lot of that, but some folks who don't have intellectual
14 property end up paying, so they're balancing payments.

15 And it seems to me that, one, you know, the
16 major players do license and they don't actually use
17 intellectual property to keep people out of the industry,
18 they just simply use it as a way to extract a fee. So
19 the latecomers who didn't, you know, incur a lot of those
20 early expenses end up, you know, having to pay something,
21 and you seem to me that you've solved the classic sort of
22 free-rider problem.

23 So in that context I'm struck by the fact that
24 you don't see anything socially beneficial in this cross-
25 licensing arrangement when it seems to work pretty well,

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1 and I don't think anyone would claim that the
2 semiconductor industry is not advancing at a very rapid
3 pace. You've got rapid innovation, strong intellectual
4 property, cross-licensing that doesn't seem to stand in
5 the way of new entrants, but you do end up some wash
6 payments going back and forth.

7 So what's the problem? Did I miss something?

8 MR. COHEN: I see Suzanne's tent up, but I
9 think I should give John a chance to...

10 PROFESSOR BARTON: I guess what I see is a
11 great deal of legal churning. In other words, I think if
12 you would ask an executive in the semiconductor industry
13 they would say, "We have to build the portfolio because
14 we risk getting sued, but that's not why we're investing,
15 that's not why we're investing in research; therefore,
16 we're expending a significant amount on legal bills to
17 apply for patents and on occasion, of course, to defend
18 ourselves."

19 It isn't clear that the system is contributing
20 in fact, there are other sets of motivations in a
21 particular industry that are leading to the high level of
22 research, and the patent game is sort of a fallout of
23 that that you engage in because of the risk that you're
24 competitor will engage in it and sue you, as happened
25 when Texas Instruments started the litigation early on.

1 Indeed, I think I can add, the risk of
2 litigation is strongest if a company is not making it in
3 the marketplace, because then it has smallest market
4 share and, therefore, least risk of counter-claims and
5 counter-royalties, but the greatest chance it has of
6 asserting whatever portfolio it has against its
7 competitors.

8 There are some fairly perverse aspects here.

9 MR COHEN: Suzanne and then Bronwyn.

10 PROFESSOR SCOTCHMER: I liked Rob's optimistic
11 view, especially of university licensing and patenting,
12 but maybe the way to think about that is that, you know,
13 it's possible to hold a patent of any type, in particular
14 a pioneer patent, and use it in a copy-left kind of way
15 as opposed to a -- that is -- and one might want to
16 stylize the difference between using the intellectual
17 property in a copy-left kind of way as opposed to a
18 proprietary kind of way, as precisely the difference of
19 coordinating follow-on research for private gain rather
20 than social gain.

21 PROFESSOR HALL: I just want to go back to the
22 discussion between David and John, of course, on
23 semiconductors. John said if we asked a semiconductor
24 executive, I think I just want to underline that I -- we
25 did ask semiconductor patent executives, CEOs in some

1 cases, in the case of small firms, and patent attorneys
2 in the case of large firms, and they said exactly what
3 John said, which is that they were -- the system works
4 but there's a lot of resource waste. They did not view
5 it as important for their innovative activities, they
6 viewed it as essential for preventing them from facing
7 the threat of preliminary injunction and shutting down
8 manufacturing plants because they were infringing in
9 their manufacturing of semiconductors.

10 Most of them could not think of anything they
11 would miss if the system went away, except that they
12 thought that entry into the industry would actually be
13 harmed. Not assisted, but harmed. Because the positive
14 benefit of the patent system that they pointed to, and
15 these were people in large firms, was the fact that it
16 enabled new entrants to obtain financing to enter the
17 industry.

18 Now, this is of relatively small effect
19 compared to the amount of money that was being spent on
20 patents, but it's still something, it was something to
21 keep in mind when thinking about the system.

22 But they were -- even the patent attorneys, the
23 patent counsel themselves were not of the view that this
24 system was creating a lot of value on the whole, which
25 was, you know, a little surprising since those are the

1 people that are most heavily vested in the system.

2 MR. COHEN: Okay. I think we can return to all
3 these issues a little bit later, but I think we could all
4 use a short break. Let's figure about 10 minutes, and
5 let's say 11:15, we'll try to start right then.

6 **(Whereupon, a brief recess was taken.)**

7 MR. COHEN: All right. I think we can resume.

8 Our next speaker is Professor Bronwyn Hall, in
9 the Economics Department here at the University of
10 California at Berkeley, and a research associate of the
11 National Bureau of Economic Research, and the Institute
12 for Fiscal Studies in London. Her current research
13 includes comparative analysis of the U.S. and European
14 patent systems, measuring the returns to R&D and
15 innovation at the firm level, and studying recent changes
16 in patenting behavior in the semiconductor and computer
17 industries. Professor Hall.

18 PROFESSOR HALL: Thank you. I want to first
19 of all try to remember to speak into the microphone, and
20 secondly to thank the organizers for inviting me to
21 participate in a panel with such distinguished people. I
22 really enjoyed listening to the first part of the
23 session, and I'm looking forward to hearing David's
24 remarks.

25 I decided that I would talk about something I

1 know something about rather than talking about antitrust,
2 namely patents and their effects on the innovation
3 system. So I'm going to focus on that.

4 I have the usual economist's view of the patent
5 system as a somewhat necessary evil, which is to say that
6 -- so I'm stepping aside from the whole property rights
7 approach to the analysis of patents.

8 But with a patent grant we're trading off this
9 short-term monopoly in return for the two most important
10 things I think out of the two that Stoner listed earlier
11 where, first, the incentive to innovate, the thing that's
12 been analyzed the most by economists; and, secondly, the
13 publication, the early publication of information about
14 the invention, rather than the use of secrecy to protect
15 innovation.

16 Now, this view, a sort of skeptical economist's
17 view of the patent system, was well stated 50 years ago
18 by Edith Penrose, and I'm grateful to Josh Lerner for
19 informing me that Fritz Machlup, who is also known for
20 having said essentially the same thing, presumably had
21 her quotation in mind when he said what he said about the
22 patent system.

23 But the problem here is that it's difficult to
24 make a conclusive case in many situations for introducing
25 a patent system, but it's also difficult to make a

1 conclusive case for removing or limiting it once it's in
2 place because institutions and organizations and firms
3 adapt to whatever rules and regulations you place in
4 their way. And I think that's one of the things that
5 we've learned from our empirical research.

6 Now my take on this -- on the broad subject, I
7 sat down and I said, "Okay, what do they mean by IP
8 innovation and competition?" And I thought I would --
9 the blue on the slide is intended to highlight the area
10 where I think -- I'm going to just tell you what I know
11 so far -- which is to say, this is the patent system as
12 viewed by a two-handed economist, of which I am one --
13 okay? -- and I'm not going to repeat the old saw about
14 the need for a one-handed economist -- which is basically
15 there -- it has benefits for innovation in the sense that
16 it should, and I think probably does create incentives
17 for research and development in some areas, and
18 innovation.

19 It has a cost, which is that it can impede the
20 combination of new ideas together and new inventions
21 together, and subsequent innovation, depending on exactly
22 how it's structured. The reason for that is
23 fundamentally because in the presence of licensing it
24 will substantially raise the transactions cost of
25 reaching agreement. And I'm sure many of you are

1 familiar with the extreme version of this argument, which
2 is the Heller and Eisenberg article about the tragedy of
3 the commons -- the anti-commons, sorry.

4 The second benefit cost tradeoff, and the one
5 that I'm not going to spend as much time on, is the
6 competition side, what do we think the effects of
7 intellectual property would be on competition, and we've
8 discussed that a lot already this morning.

9 And the things that I can identify as benefits
10 are primarily that it does facilitate the entry of new
11 small firms or new inventions in situations where the
12 producers of the innovation have relatively limited
13 assets, tangible assets to protect and therefore have in
14 a sense only an idea. And being issued ownership of that
15 idea is an advantage both in securing financing and just
16 being able to exploit the innovation. And, of course,
17 absence of that might mean that you would never produce
18 the idea in the first place.

19 Why do I emphasize this point? I emphasize
20 this point because for me one of the most important
21 safeguards for competition is to make it easy for new
22 entities to enter. That's the thing that drives profits
23 down to zero, that's the thing that in a sense limits
24 market power in the long run, is facilitating entry. And
25 so I am concerned about things that do that. And I

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1 thought, you know, the AT&T example, the regulated
2 industry example was a good example in that setting.

3 And the cost of course is the short-term
4 monopoly, and I think right now, today, we're worried
5 about the fact that short-term monopolies which enable
6 you to take over dominance in a network industry may put
7 you in a position that lets you extend the length of the
8 monopoly longer than the typical patent term because of
9 cumulative -- really because of switching costs in many
10 cases.

11 Okay. So the question I addressed myself to
12 was the question that Bob Stoner actually did a really
13 nice job of surveying. So of course, like everybody
14 else, I feel, you know, a little bit like some of my
15 presentation is a waste of time. So what I'm going to do
16 is focus on the things that I know about the answers to
17 the question: Does the patent system increase innovation
18 activity from the empirical side -- okay? -- rather than
19 from the theoretical side?

20 And why do I emphasize that? Because if you
21 have theories which tell you it could increase it or it
22 could decrease it, then inevitably it does become an
23 empirical question, and in particular it depends on what
24 time period we're talking about, and it depends on what
25 industry we're talking about, and it depends on a lot of

1 factors in the environment.

2 Now, what I put up here was two pieces of 19th
3 century evidence, and I'm -- not because I think we're
4 moving back to the 19th century, but because the 19th
5 century was a period when there was more variation in
6 patent systems and more things going -- being introduced
7 and stopped and so forth than there is today, at least in
8 developed countries, in countries that were otherwise
9 rather similar. Okay? We have a lot of variation today,
10 in spite of what you read about the TRIPS agreement, but
11 much of that variation is between economies that are so
12 different in other respects that it's very hard to
13 conduct an experiment of this kind, which is basically to
14 say "change the patent system, what happens to innovation
15 activity." Two things. Okay.

16 One is, a graduate student of mine has studied
17 this by measuring innovation by measuring inventions at
18 world fairs and expositions across many countries. And
19 she basically finds no effect on overall innovative
20 activity within a country of having a patent system, or
21 having longer or shorter patents.

22 But she does find that the industries in which
23 innovators innovate are influenced by the presence of a
24 patent system. They tend, when there is no patent
25 system, to go towards industries where trade secrecy is

1 more important and more salient, where they're able to
2 protect their inventions with trade secrecy. In other
3 words, they do respond somewhat, but only in focus not in
4 levels.

5 The second finding is a new one which -- by
6 Josh Lerner which -- I don't know, Josh may have talked
7 about this at some point to at least some of the people
8 in this room --

9 MS. GREENE: He hasn't.

10 PROFESSOR HALL: He didn't talk about this at
11 all?

12 MS. GREENE: No.

13 PROFESSOR HALL: I actually found this very
14 interesting. He has compared patent systems in the 19th
15 century across a great many countries and identified many
16 changes where -- many times when the systems were
17 strengthened, and he has asked, "After that strengthening
18 what happened to patenting," sorry, "What happened to
19 innovation and patenting in the countries where it was
20 strengthened?" And what he finds is that foreigners tend
21 to patent more in a country when the patent system is
22 strengthened.

23 Domestic firms do not. Nor do they increase
24 their patenting in Great Britain, which at the time is
25 the big economy where they have a big market -- okay? --

1 because these are mostly European firms. In other words,
2 the interpretation of that is the domestic firms weren't
3 innovating more because they weren't increasing their
4 patenting in Great Britain, but foreign firms, seeing
5 that there was a stronger patent system came in and
6 started patenting in that country. Okay.

7 Now in the 20th century evidence -- we'll skip
8 over Hall and Ziedonis because that was mentioned,
9 Branstetter and Sakakibara was mentioned -- there is one
10 cross-country comparative piece that looks like Lerner's.
11 And in that piece, by Walter Park and Ginarte, what they
12 found was that there is some evidence that the strength
13 of intellectual property rights, including -- one of the
14 measures they use is the -- is whether your country
15 covers pharmaceuticals because up until TRIPS many
16 countries did not cover pharmaceuticals, they did not
17 allow patenting of pharmaceutical products, and even of
18 some chemical products -- what they found was that that
19 was somewhat positive for research and development, it
20 did -- countries with stronger IPR rights, developed
21 countries with stronger IPR rights did tend to increase
22 their research and development.

23 I won't go into the details of Baldwin's study,
24 but it's a study on Canada, and basically it does seem --
25 it doesn't -- it seems to be somewhat pessimistic on

1 whether patenting is increasing innovation.

2 Some of you are familiar with Bessen and Maskin
3 who have argued that the software industry was doing fine
4 without strong patent rights. The evidence that they
5 give is not very strong; however, I think that what you
6 can point to is some changes in organization within the
7 software industry since patent rights became -- ease of
8 entry with pure -- as a package software entity,
9 internet, the internet industry. I think, I think much
10 of this reflects the activities in those industries, not
11 the industry itself but the activities in those
12 industries reflect the rise of software and business
13 method patents.

14 Now, I have to confess at this point that one
15 thing that isn't in my biography is that I'm a dinosaur,
16 and I have a very small niche product software firm which
17 was established in the pre-patent era and has always
18 viewed copyright as the appropriate protection, and
19 operates in an industry without -- that does not, by in
20 large -- a niche of the industry, which does not, by in
21 large, worry about patent rights, so I'm a little bit
22 biased in this respect. Newer entities, newer entrants
23 tend to have different views.

24 I cite here Lanjouw and Shankerman, and I
25 finally go on to talk -- let me talk a little bit more

1 about Cohen and Levin, because that's the survey
2 evidence, and that was cited -- that was alluded to by
3 Stoner, and I think what's interesting about that survey
4 evidence, they surveyed R&D managers. That's the first
5 thing to understand. Okay? So the people they were
6 talking to were the research and development executives
7 at firms.

8 It was two surveys 10 years apart and they both
9 reached the same conclusion with respect to patents,
10 which is that they were not important for securing
11 returns to innovation except in pharmaceuticals and
12 possibly some small mechanical-product industries.
13 However, they were important for defensive purposes for
14 blocking and for a variety of other things.

15 And Arora has built on this, Arora and his co-
16 authors have built on this basically to, you know, focus
17 on the pharm and biotech question. Okay.

18 I want to just conclude and spend a little time
19 talking about the four conclusions I've reached from
20 reading this literature, which I obviously didn't do
21 justice to by quickly going over it.

22 The first thing is, it's unambiguous that if
23 you strengthen or introduce a patent system you will
24 increase patenting activity. That's the strongest result
25 that comes out of the literature, it's no surprise to

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1 anybody.

2 You will also increase the strategic use of
3 patents if -- in that setting.

4 It's much less clear that you get an increase
5 in innovation activity, although you may get some
6 redirection towards things that are patentable and/or are
7 not subject to being kept secret within the firm.

8 Three and four are, if there is an increase in
9 innovation due to patents it's likely to be centered in
10 pharmaceutical and biotechnology, and possibly specialty
11 chemicals, and I include agricultural chemicals there.

12 The existence and the strength of the patent
13 system -- and this is where -- may be a relatively newer
14 thought -- does affect the organization of industry, and
15 this is -- again, this is going to bear on the antitrust
16 issues -- because what it does is, it allows trade in
17 knowledge. I am hoping here that you've heard from
18 Ashish Arora, or are going to hear from Ashish Arora --
19 did he speak yesterday?

20 MS. GREENE: Yesterday.

21 PROFESSOR HALL: Yeah. Because this is a
22 subject about which he can speak eloquently.

23 And what trade in knowledge does is, it
24 facilitates vertical disintegration of knowledge-based
25 industries, and we saw that in the semiconductor

1 industry, where you now have firms that are mostly
2 designed, and being mostly designed, being able to
3 produce the design for a chip but not necessarily
4 manufacturing it, sending your manufacturing over to
5 merchant firms in Taiwan or even, you know, to firms in
6 the valley, it's facilitated if you know that you can
7 protect your design ideas and your inventions via the
8 patent system. Okay? So that's a vertical
9 disintegration taking place, and specialization.

10 And the second thing is the thing I mentioned
11 before, which is it facilitates the entry of new firms
12 that possess only intangible assets.

13 So, you can expect the patent system to have
14 consequences for the organization of industry. Once
15 you've had those consequences it's difficult to then
16 change the system drastically because not only will you
17 actually weaken the current way industry operates, but
18 the other thing that happens of course is you've created
19 a whole bunch of people that have vested rights in the
20 system. All right? And that is obviously going to
21 inhibit the -- your ability to change it, to change it
22 very drastically.

23 Okay. That's all I want to say.

24 MR. COHEN: Our final speaker will be David
25 Teece. He is an applied industrial organization

1 economist and an economics professor here at the Haas
2 School of Business. He has testified before Congress and
3 government agencies on regulatory technology and
4 antitrust policy, and he's authored, oh, over 150 books
5 and articles.

6 David.

7 PROFESSOR TEECE: Thank you. Since I'm the
8 last speaker I thought I would take advantage of the last
9 slot to sum up a little bit on some of the things I heard
10 yesterday, as well as today, and to congratulate the
11 agencies for I think finally stepping out and endeavoring
12 to address these very hard questions that we have before
13 us around dynamic competition and the relationship
14 between intellectual property and antitrust.

15 And let me begin by saying that I thought
16 something very important started to happen yesterday on
17 the panel, and that is that people let their hair down,
18 and once you let your hair down a little bit I think you
19 have to -- if you're honest, you have to end up saying,
20 "Gee, a lot of things are different if you start
21 factoring in the innovation story and if you have to take
22 intellectual property into account."

23 I don't think we can pretend much longer that
24 the old static approaches really work, even though I
25 recognize that from the agencies' point of view they have

1 to create certainty, so this is the great conundrum. You
2 don't want to let your hair down too much because you
3 have to provide some degree of clarity and guidance to
4 industry with respect to enforcement. And so it's
5 inherently the case that the agencies must be
6 conservative, which puts into context the exercise we're
7 going through here, because this is a chance for the
8 agencies working with academics to really take the lid
9 off and probe further.

10 I was struck by one of the remarks that Dan
11 Rubinfeld made yesterday, which is that once you dig
12 deeply here two things happen: you recognize that the
13 cost of getting it wrong goes way up, and also
14 potentially the benefits of getting it right go up. So
15 the agencies should like this because in some sense it
16 means the payoff to what they do is greater in the new
17 economy than possibly it was before.

18 But at the same time, I think it means, because
19 of the lack of understanding on a lot of these issues,
20 that there's no place for hubris and that in fact there's
21 plenty of room to roll up one's sleeves and get down to
22 the hard work, such as is taking place yesterday and
23 today.

24 Let me just make a comment first of all about
25 Howard Shelanski's survey yesterday, because we got two

1 extremely important surveys of the literature, and
2 Shelanski had the job of sort of looking at the
3 relationship between market structure, firm size and
4 innovation, and he summarized for us what we all know.
5 Namely, there really isn't much effect. I suppose
6 there's almost two generations of scholars now that have
7 plowed that turf, and someone maybe out at some point
8 will come up with some better metrics and maybe we'll
9 find some small effects.

10 But I think we need to stand back from it and
11 say, "Well, why is it that we're not finding a
12 relationship, or much relationship between market
13 structure, firm size and innovation," and I think the
14 answer is, "Well, there isn't much of a relationship."

15 And in a business school that's not surprising.
16 If you take a course in the management of technology or
17 in innovation, and if at the end of the class you were to
18 ask the students, "Well, what are the main factors
19 driving innovation," I don't think they would have market
20 structure, or a lot of the traditional things that
21 economists look at, near the top of the list. They
22 probably wouldn't be on the list at all.

23 In fact structure does matter, but the
24 structure that matters the most is the internal structure
25 of the firm. And there are many, many articles in the

1 strategy literature and the innovation literature that
2 speak to, you know, incentive questions, speak to
3 questions about centralization, speak to questions about
4 bureaucratic decision-making. There's a long litany of
5 things that are important, firm-level determinants of
6 innovation, but firm size is hardly one of them.

7 And to the extent to which, you know,
8 historically and through Schumpeter or whatever, the
9 financial resources of firms mattered, that link has also
10 substantially been broken by the venture capital
11 industry, so that while it's true that in many -- for
12 many large firms there's a strong -- the best determinant
13 of R&D spending is cash flow, once you get down to
14 smaller firms it's not cash flow, it's venture capital
15 funding. And the basic sort of historic links that
16 existed between access to capital and corporate
17 treasuries has really been broken quite some time ago.

18 All of this says we shouldn't be surprised by
19 the lack of a strong statistical relationship. It's not
20 to say there aren't some, and no doubt some will be
21 found, but the level of explanatory power that we're
22 going to get from looking at the traditional metrics I
23 don't think is ever going to get high. But, there's lots
24 of other things that help us understand why.

25 Unfortunately there's not a lot that naturally

1 the agencies can get their handle on, although over time
2 -- and I think particularly in the context of mergers and
3 acquisitions, one can begin to understand how aspects of
4 the internal organization of the firm affect economic
5 performance.

6 And indeed, I found it striking that yesterday
7 the languages of competencies and capabilities and so
8 forth, some of the things that I always thought were
9 important, and that in the corporate strategy literature
10 are frequently referred to, are now getting into the
11 lexicon of antitrust. Complimentary assets,
12 competencies, capabilities, these factors -- you know,
13 these are some of the tools that one can use to try and
14 understand the process.

15 Let me also just dwell for a moment on some of
16 the points that Hal Varian was making when he talked
17 about his half-baked ideas. Those, such as myself, that
18 respect Hal will recognize that one of Hal's half-baked
19 ideas is just as good as most people's fully-baked ideas.

20 And he stressed -- in fact, drawing on the
21 examples that Gilbert put out -- the importance of
22 competition for monopoly as a primary driver of the
23 innovation process. And I think indeed that's -- you
24 know, that's what you see in many industries, it's the
25 opportunity to compete for a monopoly which is

1 significantly motivating, and it tends, but does not
2 guarantee, that you'll -- the competition will play
3 itself out in the form of a number of transient
4 monopolies or sequential monopoly, whatever you want to
5 call it.

6 You see it at the micro level in industries
7 like medical imaging, you know, where one generation of
8 products will wipe out a prior generation, typically in
9 the hands of a different set of innovators.

10 And this dynamic is in fact the dynamic that
11 characterizes competition in many evolving industries,
12 whether it's a cumulative process or whether it is more
13 of a revolutionary process. And certainly the different
14 -- you know, the difference between regimes in which
15 innovation is cumulative and those which it's more
16 exogenous, I think that they are part of the important
17 metrics that we have to play with as we begin to think
18 about innovation and competition.

19 All of this is to say that I think a lot of the
20 structuralist apparatus that antitrust has historically
21 relied on should probably be relegated to one side, if
22 it's not already being relegated in that fashion as I
23 think to some extent it has.

24 But the old structuralist approach which, you
25 know, quite frankly came out of Joe Bain's work here at

1 Berkeley in the '50s and Mason's work at Harvard in the
2 '30s, if it's not dead it ought to be dead. Joe is dead
3 but his ideas live on perhaps longer than they should.

4 Now, why does all of this matter? Why do these
5 stories matter? Well, you know, traditional things such
6 as the way you think about predation, I mean, if you take
7 Hal's framework, the notion of predatory pricing, you
8 know, just gets tipped over once again.

9 Not that we ever got to any resolution in the
10 economics profession of what predation was and what it
11 wasn't, but certainly if you take the framework that Hal
12 was tentatively putting forward where, you know, the way
13 you capture markets of course is to price low, not just
14 because marginal costs are low but also because it's
15 important to build some kind of an installed base. You
16 know, all of that the traditional notions of predation
17 just have to be looked at through a completely different
18 lens.

19 Also, unfortunately I think it also puts into
20 context the whole sort of snip approach to market
21 definition. I mean I think if you think about the snip
22 approach at a conceptual level it's just fine, but the
23 basic apparatus by which you start thinking about market
24 definition has to be thought of in very different ways in
25 a dynamic context.

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1 So, the conceptual apparatus I think is alive
2 and well and is fundamentally sound. But thinking about
3 how you actually apply that is a different matter.

4 And then a final comment which relates to some
5 of the points that Bronwyn was making was thinking about
6 entry. First of all, if you look at the innovation
7 literature it says that, you know, most innovation comes
8 from outside the industry. You know, the basic paradigm
9 of antitrust is to focus on inside the industry as being,
10 you know, the main driver of innovation, but the
11 literature and the anecdotes all speak to the importance
12 of the innovation which comes from outside.

13 Which of course there's a natural road to
14 incorporate that into traditional analysis, and of course
15 through entry analysis. But it's sort of entry not from
16 other players inside the industry but from the small
17 players within, but from the small and the large players
18 from without.

19 And, whereas historically there's been a focus
20 on patents as a barrier to entry, you have Bronwyn
21 telling us a few moments ago that patents are in fact the
22 tool by which new entrants come into the market. So the
23 old-fashioned ideas that you find in Bain and Mason
24 about, you know, incumbents sitting there with patents
25 and blocking entries turned completely on its head by

1 some of the observations that the talent around this
2 table here has been able to identify.

3 With those few broad comments, let me make a
4 few narrower comments that are -- will hopefully build
5 off of these more general points.

6 You know, at the end of the day, this debate on
7 patents as a determinant of innovation I think is
8 probably going to be inconclusive. But I think that when
9 the dust settles, patents do have some effect. You know,
10 it's not clear it increases the overall rate of
11 innovation, as Bronwyn's just explained, it may simply be
12 that it directs and channels the nature of innovation.

13 But there is an effect on innovation, it is
14 important for appropriability in some industries. I mean
15 there are very important studies that have been referred
16 to many times by Levin and Nelson and Winter and so
17 forth, you know, the new version of this stuff
18 essentially says that patents have become more important
19 over time as a device to capture value.

20 And I think this is particularly important, and
21 it doesn't necessarily shine through in these studies,
22 for small firms.

23 I want to pick up on the point that Bronwyn was
24 just making, and that is that to the extent to which --
25 you know, in the antitrust arena we favor the role of

1 small firms. Small firms are the ones that I think
2 benefit the most from patents. And this is hostile to
3 the traditional view; the small firms benefit the most in
4 two regimes.

5 One, that enables them, if they're good at
6 invention, to specialize in invention. And this is a
7 very old and sort of Adam Smith idea. But I think it's,
8 I think it's correct.

9 I used to always enjoy in class asking my
10 students, "Give me the name of a company that just
11 specializes in invention." and of course there weren't
12 any.

13 Now you've got a few, like Rambus. And Rambus,
14 just what are they, what's their product, patents? What
15 are they -- you know, is it -- well, their products is
16 technology, and their technology's protected by patents,
17 but they don't have any complementary -- they're not in
18 the business of making semiconductors, they're simply in
19 the business of licensing intellectual property to
20 others. So, a well-oiled patent system facilitates
21 specialization and division of labor.

22 So, you know, one of the very sort of oldest
23 ideas in economics I think can possibly be enabled by the
24 patent system and, of course, the big question is: Well,
25 how efficient is that market? And I will, in the next

1 couple of slides, try and address that through talking a
2 little bit about some of the issues around the strengths
3 of patents.

4 I think the -- you know, the economics
5 literature tends to deal with patents at a fairly broad
6 level, you know, and length and breadth is something
7 which, you know, is in most of the models.

8 What's not in most of the models is the
9 validity. I think, you know, we always like to think
10 that a patent is something that's valid and is a clear
11 piece of intellectual property, but as you look closer
12 patents of course are very unclear in terms of the
13 intellectual property that they contain and the
14 exclusionary power that they convey.

15 Which brings me to I think a very important
16 point that has to be understood with respect to
17 understanding the market for know-how and understanding
18 some of the competition policy issues. And that is that
19 there are a lot of fuzzy boundaries around intellectual
20 property, unlike real property, unlike tangible property
21 which is usually defined fairly well. Certainly if you
22 -- even if you own land in Berkeley it's relatively well
23 defined, but if you're on intellectual property anywhere
24 in the United States it's not well defined.

25 You know, the various claims that are out there

1 will pretend to describe the scope of the intellectual
2 property, but it's only when subsequently tested in court
3 that you know that in fact these claims are valid.

4 One of the implications of this is that -- and
5 this comes from the market for know-how -- if there are
6 unclear boundaries it tends to foul up the workings of
7 the market for know-how.

8 And this, by the way, is something of great
9 importance to the agencies because to the extent to which
10 you inject antitrust into the market for know-how, and to
11 the extent to which you affect the property rights of
12 intellectual property owners through enforcement action,
13 if that's not clear then, then you create another level
14 of ambiguity around intellectual property rights which,
15 in turn, fouls up the efficient workings of the market.

16 Most patent disputes arise because people
17 disagree as to the scope of the patent. It's not that,
18 you know, there's a clear view of the patent on both
19 sides and they can't come to a meeting of the minds, it's
20 simply that there's a disagreement as to the scope of the
21 patent.

22 And, you know, this is a, you know, straight
23 Coase Theorem point in a way, that, you know, if you
24 define the property rights well things will get sorted
25 out to the benefit of the parties, not necessarily the

1 benefit of the public interest, but certainly to the
2 benefit of the parties. But the greater the ambiguity
3 around intellectual property rights the less likely that
4 the market will be able to work and so transactions move
5 from the marketplace into the court.

6 And this is a topic for tomorrow when we talk
7 about patent thickets and so forth. But one of the
8 things the agencies have to be cognizant of to the extent
9 to which they change perceptions of intellectual property
10 rights and create ambiguity around that, it can
11 potentially foul up the market for know-how.

12 That's not to say the agencies shouldn't get
13 involved, but if they do get involved they have to do so
14 in a fashion that leads to clarity of understanding in
15 the outside world with respect to how the agencies are
16 going to act.

17 One of the other aspects of intellectual
18 property -- and this is purely a conceptual chart -- is
19 that the value changes over time and, and this chart
20 really builds on the comments that I've just made.

21 You know, there's a presumption when you get a
22 patent that it's valid, but that presumption can be
23 overturned in court. And so, you know, this is very much
24 the manner in which the venture capitalists would think
25 about patents, if someone's got an invention, if they

1 apply for a patent, yes, well, that's a couple of points
2 in your favor. Is the patent being granted? Yes. Well,
3 that's significant, but it's not particularly
4 significant. Value is really only established once you
5 have proved the validity of a patent in court, and then
6 of course after the patent expires you're left with
7 nothing, potentially some reputational benefit.

8 But I think it's very infrequent that people
9 sort of have this view of the dynamics of the life of a
10 patent where value changes according essentially to how
11 the property rights change and very few patents, as Mark
12 Lemley has explained in his papers, very few patents ever
13 get into court and ever get tested, and so one is always,
14 one is always implicitly discounting the value of
15 intellectual property.

16 Another aspect of this is that the values that
17 you observe for intellectual property in a marketplace
18 almost always reflect deep discounts. They reflect deep
19 discounts because no one wants to test the patent. So if
20 you think there's a probability of -- if you think your
21 intellectual property's really worth X and you've only
22 got a 50 percent chance of prevailing in court, well,
23 then, you know, it'll trade at half X or something like
24 that.

25 And to the extent to which the numbers are much

1 lower than that, which is probably typical, then the
2 observed prices in the marketplace would be different
3 from the observed prices in court, and perhaps even on
4 the courtroom steps. So you have the very unusual
5 circumstance that the value of intellectual property is a
6 function in part of where you're measuring it.

7 Now if intellectual property is not the primary
8 appropriability mechanism, what are some of the others?
9 Well, I think they're well known, you know, the
10 positioning of a firm in the market, it's complementary
11 assets and so forth, it's lead time advantages, all of
12 these things are now well recognized as being important
13 determinants of the ability of a firm to appropriate
14 value from technology. And in a way, in saying that the
15 -- you know, intellectual property's not important, it's
16 -- in some sense it's because firms have had to invest in
17 these other things. I mean, there's a little bit of a
18 causation issue here.

19 I mean if for instance there was a rule which
20 said you can't vertically integrate maybe the value of
21 intellectual property would be high. I mean firms
22 vertically integrate in order to position themselves in a
23 market so they can capture value from intellectual
24 property, and the weakness of the intellectual property
25 system perhaps is one reason why firms are structured the

1 way they are, to capture value from technology. So
2 there's a recursive system there which I don't think is
3 frequently addressed.

4 Well, what does all of this mean in terms of
5 licensing and antitrust policy? I'm not really going to
6 get much into policy today, but I did want to lay the
7 foundations, building on some of the remarks that John
8 Barton made and Bronwyn made, and that is that -- well,
9 and Bob Merges -- the world is increasingly one where you
10 have to think about patents in terms of portfolios. The
11 unit of analysis for patents is portfolios, is a strong
12 version of what I'm saying.

13 Most of the case law, the unit of analysis is
14 the patent. Economic theory, the unit of analysis is a
15 patent. The reality in the real world is that the unit
16 of analysis is the portfolio, and that makes a big
17 difference I think.

18 Certainly we recognize that all innovators
19 stand on the shoulders of others, the cumulative
20 innovation story is there. I think there's important
21 distinctions to be made between complex and discreet
22 technologies, or systemic and autonomous innovation as I
23 prefer to call it.

24 But there are significant implications for the
25 changing nature of the unit of analysis around the way we

1 think about licensing and cross-licensing. And antitrust
2 does get implicated in these issues. I mean the
3 guidelines obviously deals with licensing policies. But
4 there's an enormous tendency amongst economists, and you
5 see it in telecom and everywhere else, to think the world
6 is better if you unbundle. There's an enormous tendency
7 in institutional economics to question that.

8 And fundamentally, if the unit of analysis is
9 the portfolio, the notion that somehow rather you should
10 piece-part the portfolio and license on a, you know,
11 patent-by-patent basis, which I think is what the
12 instinct of the agencies is probably to do, I'm thinking
13 a little bit about Dell Computer there I suppose in the
14 back of my mind.

15 But I think one has to recognize that when you
16 have a portfolio you don't necessarily know what the
17 value is of each individual patent, you don't necessarily
18 know which patents read on which products, and that if in
19 fact you force unbundling of a portfolio you in fact --
20 you require the owner of the intellectual property to
21 incur a tremendous amount of transactions costs.

22 I mean in the extreme form where companies have
23 patents that -- they may have thousands of patents in
24 their portfolios which in turn read on thousands of other
25 products. Then how are you going to figure it out, which

1 products -- which patents read on which products? Well,
2 you've got to reverse engineer all those products. So
3 it's not just transactions costs of haggling, it's --
4 you're forcing people to go into the lab and spend huge
5 amounts of resources doing what everyone thinks of as
6 pretty unproductive research, namely reverse engineering
7 for purposes of establishing whether there's
8 infringement.

9 I mean, reverse engineering can be very
10 valuable in other contexts for learning about technology.
11 But if all you're doing reverse engineering for is to
12 figure out if someone's infringing your patent and which
13 ones, then it's very different.

14 All of this is to come back to a basic theme
15 here, which I think is fairly uncontroversial, which is
16 that a lot of licensing does enable one to achieve design
17 freedom or freedom to operate at low transactions costs
18 and a footnote on that, which I'm not sure I got John
19 Barton to agree with, is that -- and by the way, it also
20 enables you to hook the free rider and make them pay some
21 piece, make them pay something for the intellectual
22 property that they're using which others have invented.

23 So this system does have certain costs
24 associated with it, John, you're absolutely right about
25 that. It's not clear if the agencies get in the middle

1 of it that those costs will go down. I think, and
2 certainly in terms of unbundling, they'll unquestionably
3 go up. And at the end of the day -- and this may be the
4 property of well-established industries.

5 I mean, it was interesting to me to notice
6 yesterday once again, in Hal Varian's presentation he
7 pointed out, and you see the same thing today, that in
8 the early days of an industry -- and he mentioned sewing
9 machines but he could have mentioned automobiles -- there
10 frequently are battles around patents. In fact Bob
11 Merges in his paper with Dick Nelson talks about Henry
12 Ford having to battle the Selden patents before he could
13 commercialize the automobile because Selden had a patent
14 on the automobile. But what tends to happen is that
15 these problems get solved.

16 Now in the case of radio, the United States
17 government jumped in the middle of it, but there may well
18 be a difference here between the early stages of an
19 industry and later stages. You know, the semiconductor
20 industry works just fine because there is sort of norms
21 with respect to licensing practices. In the early phases
22 of an industry such as biotechnology people have got
23 patents, they don't necessarily know what they're going
24 to do with those patents, they don't necessarily know
25 whether they want to license them to other people, and so

1 that can clog things up.

2 So finally, since I'm undoubtedly running out
3 of time here, there are important implications I think
4 from this with respect to licensing policies, and there
5 are also important implications with respect to dynamic
6 competition more generally. But my time is up so I won't
7 go further right now.

8 MR. COHEN: Okay. Thank you, David. That was
9 certainly a provocative presentation, but let's take one
10 piece of it and throw it to the group. I think you said
11 fairly categorically small firms benefit the most from
12 patents.

13 What do people think about that? Any
14 reactions?

15 PROFESSOR SCOTCHMER: I'm wondering whether
16 there's solid evidence or whether that's speculative.

17 PROFESSOR TEECE: Well, there's anecdotal
18 evidence of that. I mean, if you think about -- if the
19 unit of analysis is the portfolio, the small firm, you
20 know, has -- the small firm without any product but only
21 intellectual property is actually in the position to hold
22 up the big firm.

23 I mean, let me say that the traditional way of
24 thinking about this is I think wrong. There isn't a lot
25 of evidence for what I say, but I do think we should bear

1 in mind the following: Where does the real power come
2 from? It comes from someone who's got intellectual
3 property and has no product. Someone with intellectual
4 property and product will enter into a cross-license, but
5 if the norm is cross-licensing, who can screw up the
6 cross-licensees and the cross-licensors? The answer is
7 someone with intellectual property and no product.

8 I think the other element of the argument is if
9 you believe the story about the mechanisms of
10 appropriability, what were they? Lead time,
11 complementary assets and so forth. Where are the small
12 firm's position on complementary assets? By definition,
13 zero.

14 So reading into the Nelson-Winter-Klevorick
15 studies about appropriability, I think there's a
16 reasonable inference that small firms benefit because
17 they are less well positioned with respect to
18 appropriability mechanisms.

19 PROFESSOR BARTON: Let me just comment with
20 sort of a pro and a con. I think you're absolutely right
21 that in many contexts the small firms do benefit. I
22 think there's no question venture capitalists look for
23 intellectual property.

24 But I want to add, and a good example is like
25 the fellow who held up Microsoft with a patent on, you

1 know, some kind of software device. At the same time
2 there's a counter-argument, very often small firms can't
3 afford to engage in patent litigation.

4 I mean one more set of the uncertainties that I
5 think you did a masterful job of presenting, is it's
6 enormously expensive to go through litigation, you know,
7 at least in the millions of dollars, which on the whole a
8 venture capitalist doesn't want to fund, and so that
9 simply by creating uncertainty in a legal relationship,
10 sometimes the small firm can be hurt. And indeed, from
11 another side of it, trying to get a decent legal opinion
12 that, no, this product does not infringe that patent,
13 even that is a very expensive task that may sometimes be
14 beyond the ability of a small firm. And of course a
15 lawyer's going to be very, very careful about writing an
16 opinion letter on it.

17 MR. COHEN: Suzanne.

18 PROFESSOR SCOTCHMER: This is on a different
19 topic, is that okay?

20 MR. COHEN: Okay.

21 PROFESSOR SCOTCHMER: This is on the question
22 of bundling complements and substitutes, which has been a
23 latent issue in this panel and I want to bring it up more
24 explicitly.

25 Susan DeSanti actually raised an interesting

1 issue at the break in the cumulative context, pointing
2 out that in the situation where you have an underlying
3 innovation and a follow-on which is an improved -- a
4 follow-on can take many forms, it can be an application,
5 but one of the forms it can take is that it's an improved
6 version of a prior product. And what she pointed out was
7 on the question of whether the intellectual property on
8 those two pieces of knowledge are complements or
9 substitutes is ambiguous.

10 They're complements in the sense that you need
11 the -- the whole point is you need the prior for the
12 latter, you can't have the latter without the prior. But
13 ex post, if one is an improvement of the other and they
14 compete in the market they're substitutes.

15 Now, given that the question of when
16 complements are substitutes is an extremely important
17 determinant as to how the agencies will view merger and
18 licensing, enshrined in fact in the 1995 guidelines.
19 That leads to a question of how should the agencies view
20 licensing in that context, whether or not the
21 intellectual property -- should they allow those
22 intellectual properties to be merged. So that's one
23 question.

24 But another question that relates to this
25 ambiguity about complements and substitutes is in fact

1 the bundling context, which David Teece has now
2 emphasized, as did also John Barton and Bronwyn. And
3 that is in many patent portfolios when you're -- it used
4 to be, back in the pre-1995 era of the nine no-nos, that
5 bundling was -- I don't know if it was per se illegal,
6 but it certainly called for scrutiny, as did many other
7 licensing practices which have -- the stance toward which
8 has been softened subsequent to 1995.

9 But one of the issues with bundling is if
10 everything in a bundled package were complements then of
11 course, as described in the guidelines, we should be less
12 suspicious, we should think that that was very pro-
13 competitive to patent -- to license them jointly, at
14 least in the sense that you're likely to get lower prices
15 than if they're licensed separately, and there's nothing
16 that impedes competition.

17 The problem is that one presumes that many of
18 these bundled packages contain both complements and
19 substitutes. And I'm thinking for example, and this is
20 probably something that John Barton knows more about, I'm
21 thinking for example of ag biotech, where now you've had
22 a lot -- you've had in the last five or eight years a lot
23 of consolidation, much of which has been achieved through
24 merger and other forms of actual corporate joining rather
25 than licensing, a lot of merger of intellectual property

1 where it's ambiguous whether the constituent parts of the
2 things being merged are in fact complements or
3 substitutes.

4 So for example, traits that you might want to
5 insert into a germ plasm can be substitutes or
6 complements, methods for doing that can be substitutes or
7 complements, and so the question becomes, you know, when
8 these mergers take place and you end up with these big
9 patent portfolios, these bundled rights, what kind of
10 control or guidelines should the agencies assert over the
11 joining of those rights in bundles as concerns
12 complements and substitutes, and how much of each.

13 When these packages get large enough, as in
14 semiconductors for example, the inquiry as to whether the
15 constituent parts are complements and substitutes is a
16 huge inquiry, much more complex than even, say, in ag
17 biotech.

18 And I just want to raise that as an unresolved
19 issue, the principles of which I think are clear in the
20 1995 guidelines and in the agencies' practice as I
21 understand it.

22 MR. COHEN: Go ahead.

23 MR. KOVACIC: Just a question that follows on
24 that. If one were formulating an approach for -- that
25 took careful account of whether one's dealing with

1 complements and substitutes, I take it from your comments
2 that -- and others today -- that it might be very
3 difficult to tell in some instances. And in fact that
4 someone who seems to be the producer of a complement in
5 fact ends up being most likely to be the producer of a
6 substitute because the producer of the complement knows a
7 great deal about what the producer of the principal
8 product, just to use a label, is doing.

9 Do you have thoughts about how an analysis of
10 the problem ought to try to classify or evaluate whether
11 one is looking at complements or substitutes? Or is this
12 perhaps -- is this an area as suggested by some of
13 yesterday's panelists, where only an extremely deep
14 knowledge of the sector and the industry permits you to
15 correctly identify what you're looking at?

16 PROFESSOR SCOTCHMER: Well, I can't imagine
17 that there's any substitute for a deep knowledge of the
18 industry. And in fact that's one of the great virtues of
19 how the agencies proceed, you know, an investigation
20 always involves a deep knowledge of the industry.

21 MR. KOVACIC: Thank you. That's very
22 reassuring.

23 MR. COHEN: While we have this group of experts
24 assembled, I think if I could turn us back to one point
25 that was raised in the first session and throw it out for

1 some discussion. I think John Barton suggested briefly
2 that there's a lot that might be done for restriking the
3 balance between first and second generation by some type
4 of work on experimental use or fair use approach which
5 might enable research to be done even if you don't allow
6 the final commercialized product to go forward without
7 honoring the first innovator's rights.

8 What does the panel think about this? How does
9 this fit in?

10 PROFESSOR BARTON: I've had my say on it.

11 PROFESSOR SCOTCHMER: Nevertheless, I defer to
12 my colleague.

13 PROFESSOR BARTON: I've had my say on it, let's
14 get some other ideas.

15 MR. COHEN: Any other ideas?

16 We had a presentation by Professor O'Rourke,
17 who stressed a fair use idea in patent law and felt that
18 that would be a good addition.

19 No takers on this one?

20 PROFESSOR HALL: Well --

21 MR. COHEN: Okay.

22 PROFESSOR HALL: -- I'm in great sympathy with
23 John's position, I mean, I have to say. It's only that I
24 have been confronted several times with this -- it's
25 difficult to know where -- it's difficult to know where

1 to draw the boundary, and I don't find myself really
2 understanding how this would work. In principle I get it
3 -- okay? -- but then I think, well, there's the output of
4 that research, and then what kind of ex post licensing
5 are you going to require if it becomes commercially
6 feasible.

7 It's kind of -- I'm not quite sure where to
8 draw the line and I'm -- I'm assuming that we're going to
9 hear more about this tomorrow morning, I guess. Is
10 tomorrow morning, we're talking about biotechnology and
11 issues like that? Because I think it comes up really
12 strongly in that industry.

13 Now maybe I provoked you to say something more,
14 because my attitude is I don't know. You know, I'm very
15 sympathetic to the view because I think we've gone a
16 little bit too far --

17 PROFESSOR TEECE: Yeah.

18 PROFESSOR HALL: -- in the patenting direction
19 with respect to research. But I don't quite know how to
20 fix it.

21 PROFESSOR TEECE: Let me come back to one of
22 the key problems that fouls up the market, and that's
23 uncertainty with respect to rights. The minute you put a
24 fair use thing in there it means, okay, somebody's going
25 to determine fair use, which means you've just thrown the

1 patent into another tailspin because there's uncertainty
2 as to what that means. The minute you create additional
3 uncertainty the incentive of the parties to come together
4 and strike a deal goes down.

5 I mean, Ken Arrow was saying, "Well, gee, I was
6 working on this blocking patent thing and, you know what,
7 yeah, it was a blocking patent. But do you know what?
8 It settled when I was in the middle of my work." And of
9 course the reason it did was because, you know, if in
10 fact there's a hard position that it's blocking and
11 you've got rational people they can almost always find a
12 way to cut through it.

13 So I think that whatever you do in this area,
14 if you do something you have to take into account the
15 effects of the policy on the perception of the property
16 right itself. And clarity, once again, clarity is the
17 answer. It's better to get it clear and wrong than to
18 get it unclear and correct.

19 PROFESSOR BARTON: I'm obviously provoked to
20 respond to a couple of points.

21 I think first, if we look, take the EST example
22 right now, we don't yet have a clear judicial decision
23 whether or not an EST patent can block the protein for
24 which it codes a part. We're having to have millions of
25 dollars, if not billions of dollars, in investment in the

1 industry with that issue already being uncertain.

2 I agree completely with you, having any kind of
3 fair use analog right makes us still more uncertain, but
4 part of the underlying problem here is in fact the
5 technology and the necessity for investment decisions is
6 moving faster than the ability of the litigation system
7 to give us reasonable answers to some of the
8 uncertainties here, and that's simply a fundamental part
9 of the problem.

10 In response to Bronwyn's point, in some cases I
11 think I can rely on the patent claims. That is, in other
12 words, I take your invention, I tinker around with it
13 under some fair use right, and I produce something new
14 which might be within the claims of your patent, in which
15 case I owe you a royalty, or it might not be within the
16 claims of your patent, in which case I don't owe you a
17 royalty, except perhaps something for the fair use.

18 Now there is a real problem in here which is,
19 you know, sort of the final point on this, my final point
20 on the issue. What I do about inventions that are really
21 designed for research. I mean, I design a new analytic
22 balance, I don't want you to have the right to use that
23 invention freely, and clearly we have to have some way to
24 cope with that set of questions as part of any kind of
25 fair use concept.

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1 MR. COHEN: Later on we're going to have a
2 couple sessions that move into some of the details of
3 patentability standards. Professor Merges has had to
4 leave early but he'll be available for that one, and I
5 know Professor Scotchmer will be available for the other
6 one. But John Barton I think has written somewhat in
7 this area, talking about issues such as enablement and
8 utility and not-obviousness.

9 While we have you here, since you are concerned
10 about the breadth of first-generation claims, where in
11 the system do you think we should look if you were to try
12 to design it more optimally, to try to get an optimal
13 result?

14 PROFESSOR BARTON: Let me try to expand on
15 that, and also use it to make another point.

16 In terms of the system, I have some combination
17 of research exemptions, fair-use type of arrangement,
18 interpreting utility doctrine more strongly in order to
19 make it harder to get a patent on something very
20 fundamental or something closer to a discovery than to an
21 invention, in a naive sense. I know of course the patent
22 law says whoever discover or invents.

23 Or, third, I can do something in the order of
24 my non-obviousness standard, presumably to decrease the
25 number of patents, in essence. Say there should be fewer

1 patents on minor incremental inventions. Although
2 clearly I think a real research to a problem is with the
3 significant invention in the first instance, followed on
4 by minor inventions.

5 But I want to use that as a springboard for,
6 you know, a sort of one final point to make, and that is,
7 you know, Dave and I are sort of trading debates.

8 There's two kinds of industries. There's the
9 semiconductor-type of industry where it really is the
10 portfolio that matters. Nobody ever looks to see whether
11 the patent's valid, you only negotiate a kind of a rough-
12 and-ready license arrangement. There is at the other
13 extreme the pharmaceutical industry, where you are very
14 carefully concerned about the precise scope and detail in
15 specific patents. You instruct your scientists to avoid
16 infringement, you carefully negotiate all the licenses
17 you need.

18 Now clearly the number of patents, which is
19 related to the non-obviousness standard, affects which
20 one of these patterns an industry takes. And it seems to
21 me that there's an important challenge for the economists
22 to say, "Can you tell us when an industry will be in the
23 portfolio style and when it will be in the detailed
24 patent style, and might we not need different antitrust
25 laws for the two kinds of industry." I simply want to

1 kind of flag that point.

2 MR. COHEN: Okay. We just have a couple
3 minutes left before our scheduled closing time. I don't
4 want to constrain the panelists, if any of you have
5 anything that you would like to get out on the record
6 which the questioning hasn't been able to get to, feel
7 free. This is a final opportunity.

8 I think then the thing to do is to thank you
9 all for, you know, just terrific presentations.

10 I've been asked to announce, for those of you
11 who aren't familiar with the campus and will be coming
12 back for the afternoon session after lunch, that there
13 are two possibilities. One is, there's a cafe directly
14 across the courtyard, I guess on the bottom floor across,
15 and the other is the faculty club, which I'm told is 50
16 yards to the west of here, and you do not have to be a
17 member to eat there, so that gives you a couple
18 possibilities for your lunch.

19 We look forward to seeing you in the afternoon.

20 **(Whereupon, at 12:29 p.m., a luncheon recess**
21 **was taken.)**

22

23

24

25

1 **AFTERNOON SESSION**

2 **(2:02 p.m.)**

3 MR. WROBLEWSKI: Good afternoon, and welcome
4 back. My name is Michael Wroblewski and I am Assistant
5 General Counsel at the Federal Trade Commission in
6 Washington.

7 This afternoon's panel is the first of three
8 panels to obtain business perspectives on the use in the
9 role of patents. Today's session will focus on the
10 biotech industry; tomorrow's panel will examine patents
11 in software and the internet; and the business panel on
12 Thursday will focus on hardware and semiconductor
13 patents.

14 Each of these panels, each of these business
15 perspective panels will examine how patents and antitrust
16 systems aid or discourage the innovation process in the
17 specific industry that we're examining.

18 Before we get started I'd like to introduce my
19 co-moderator and my supervisor, Susan DeSanti, Deputy
20 General Counsel of the FTC, as well as Ray Chen from the
21 U.S. PTO, and Sue Majewski from the Department of
22 Justice, who will be joining us as questioners of the
23 panelists.

24 I would like to cover six or seven topics this
25 afternoon that build on what we heard this morning, as

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1 well as what we heard yesterday afternoon, and then we'll
2 follow with a panel discussion. The six or seven topics
3 include the importance of patents to the innovation in
4 the biotech industry, competition's role in innovation,
5 the quality of biotech patents that are being issued,
6 the impact of the granted patents on the industry,
7 licensing and the use of alliances in the industry,
8 research tools and how research tools are being handled,
9 and finally, if we have time, the tragedy of the anti-
10 commons that we heard mentioned this morning and that we
11 heard yesterday afternoon.

12 Before delving into any of these topics, I've
13 asked each of the panelists to provide a brief
14 introduction to their company and the issues that face
15 each one of those companies so that we can have a context
16 in which to view the discussion that we're going to have
17 this afternoon.

18 I'll start first with David Beier. David Beier
19 is a partner in the Washington, D.C., office of Hogan &
20 Hartson, focusing in fields such as biotechnology and
21 pharmaceuticals. In addition, Mr. Beier counsels
22 biotech, pharmaceutical companies and trade associations
23 on bioterrorism, related legal issues including
24 indemnification, antitrust treatment, and intellectual
25 property issues. Before joining Hogan Mr. Beier served

1 as chief domestic policy advisor to the Vice President of
2 the United States. Mr. Beier is also serving as senior
3 fellow at the Wharton School of the University of
4 Pennsylvania.

5 Mr. Beier.

6 MR. BEIER: Michael, I take it you want an
7 introduction just of each person before we...

8 MR. WROBLEWSKI: Yeah, if you
9 can --

10 MR. BEIER: Sure.

11 MR. WROBLEWSKI: And actually introduction of
12 who you're representing today --

13 MR. BEIER: Sure. Sure.

14 MR. WROBLEWSKI: -- as well as the issues
15 facing you.

16 MR. BEIER: Well, thank you for the opportunity
17 to appear before you here today. I'm here representing
18 the Biotechnology Industry Organization which, as you
19 probably know, is a trade association consisting of more
20 than 1,000 members, mostly biotech companies and mostly
21 small biotech companies, universities and others who are
22 interested in the biotechnology world.

23 Bio represents an industry that has about 1200
24 members, 1200 companies in the United States that
25 produces about 450,000 direct and indirect jobs in the

1 United States that has produced 117 products that have
2 been approved for commercial use, and it's an industry
3 that is probably more capital-intensive and more R&D-
4 intensive than any other industry in the world.

5 MR. WROBLEWSKI: Okay. Thank you.

6 Next we'll hear from Lee Bendekgey. He's the
7 general counsel for Incyte Genomics, which we understand
8 has the world's largest intellectual property portfolio
9 of genomic information.

10 As general counsel he has directed the
11 company's patent and licensing strategy. Before joining
12 Incyte Mr. Bendekgey was the Director of Strategic
13 Relations at Silicon Graphics, and a partner at Graham &
14 James, a San Francisco law firm specializing in
15 intellectual property production and licensing.

16 Mr. Bendekgey.

17 MR. BENDEKGEY: Hi. Just to make sure, I
18 too am playing by the rules: so aside from identifying
19 the organization you wanted us to describe a little bit
20 about --

21 MR. WROBLEWSKI: The company --

22 MR. BENDEKGEY: -- the company and the issues
23 that --

24 MR. WROBLEWSKI: Sure. Exactly.

25 MR. BENDEKGEY: Well, as you may have gathered

1 from the introduction, Incyte Genomics is a genomics
2 company. Traditionally our focus has been on the
3 discovery and characterization of the function of genes
4 and proteins, and more recently antibodies as well.

5 Historically Incyte's business model has been
6 to sell that information non-exclusively or license it
7 non-exclusively to multiple customers for their use in
8 the development of therapies and diagnostics.

9 We are a prolific patent applicant, as the
10 introduction indicated, and that's played a critical role
11 in our traditional business, in that having intellectual
12 property rights and information you're selling makes for
13 a potentially more attractive business model than
14 reselling public domain information, or information
15 that's otherwise publicly available. And those have been
16 the primary values that we've been providing to our
17 customers, our intellectual property and novel content
18 information that's not otherwise available to them.

19 More recently we've announced that we are also
20 going to begin applying some of what we've learned to the
21 development of drugs and diagnostics ourselves.

22 And in terms of the kind of the issues as we've
23 seen them, in terms of intellectual property and
24 competition that have been sort of predominant for us, I
25 would say the most obvious is that whenever a new

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1 category of technology or innovation comes along, the
2 legal community in particular I think has a tendency to
3 treat it as if it is unlike anything that's ever come
4 before, and deserving of a whole new set of rules.

5 And in fact in general, while it takes some
6 time, we think that the patent system in general has
7 shown that it accommodates new waves of innovation and
8 new types of innovation quite well if allowed to evolve
9 on its own, and that, you know, historically when we've
10 attempted to adopt industry-specific intellectual
11 property legislation we have done best when we've come up
12 with something that turns out to be an irrelevancy, like
13 the Semiconductor Chip Protection Act.

14 That said, we have been both the plaintiff and
15 the defendants in patent litigation. We don't think that
16 the patent system as it's currently operating is
17 necessarily perfect. You know, I think most of the
18 issues that people raise when it comes down to particular
19 categories of invention, really in many cases just come
20 down to the quality of examination, whether you're
21 talking about gene patents or whether you're talking
22 about business method patents there are issues with the
23 quality of examination, and I think that is partly -- can
24 be addressed through additional resource allocation to
25 the patent system.

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1 You know, I've had reason, and I'm sure others
2 around the table have had reason to think hard about the
3 incentives that we use for our patent examiners. I've
4 certainly had comments repeated to me to the effect that
5 incentive -- examiners have an incentive to move cases
6 along and dispose of them, and sometimes they think
7 there's something novel here, they're not sure what, and
8 so they're just going to allow it and let things get
9 sorted out in litigation. And I can tell you, when
10 you're at the receiving end of litigation like that it
11 has a decidedly chilling effect on competition.

12 But I think that we could also -- I think we
13 ought to think hard about taking a page from a private
14 sector company by the name of Bounty Quest, with which
15 some of you may be familiar. We've been on the receiving
16 end of Bounty Quest bounties. This is a company that
17 will accept -- for a \$10,000 fee they will post a patent
18 and give a reward to anyone who finds supposedly
19 invalidating prior art.

20 And that is actually -- I mean, as I said,
21 we've been on the receiving end of that, and it was
22 actually useful information that we got from it. And so
23 I think that we could profitably borrow from Bounty
24 Quest, and borrow actually from other international
25 systems that have opposition proceedings and public

1 comment proceedings that allow the public to contribute
2 prior art and reasons why someone shouldn't get a patent,
3 or why a claim is too broad that it may be unrealistic to
4 expect the patent office to have access to on its own.

5 So, you know, we do have some of those issues,
6 but, anyway, that's an overview.

7 MR. WROBLEWSKI: Okay. Thank you very much.

8 Next we'll hear from Robert Blackburn. He is a
9 distinguished scholar here at the Berkeley Center for Law
10 and Technology, and he's also Vice President and Chief
11 Patent Counsel of Chiron Corporation. He has been
12 actively involved in the development of legislative and
13 judicial policy affecting biotechnology IP, and he has
14 served as Chairperson of the Intellectual Property Law
15 Committee of the biotechnology industry organization, and
16 also is a board member of the Biotechnology Institute of
17 Public/Private Initiative that aims to educate U.S. PTO
18 personnel.

19 Mr. Blackburn.

20 MR. BLACKBURN: Thank you, and thank you for
21 inviting me here today. I just want to -- do you want
22 just an introduction now or the overview of the
23 testimony? I'm...

24 MR. WROBLEWSKI: Since it's the third time that
25 this question --

1 MR. BLACKBURN: Yeah --

2 MR. WROBLEWSKI: -- obviously I wasn't --

3 **(Several persons speaking simultaneously.)**

4 MR. WROBLEWSKI: I actually wanted a
5 background of the company so that people in the audience
6 understood --

7 MR. BLACKBURN: Right.

8 MR. WROBLEWSKI: -- what Chiron did and what
9 Incyte did -- Bio's slightly different because it's a
10 trade association -- and then some of the issues that you
11 believe are facing it.

12 MR. BLACKBURN: All right. Chiron is an
13 unusual -- I'm going to call it a biotechnology company,
14 really a biopharmaceutical diagnostics company is really
15 what we are. The Chiron today is not the Chiron that was
16 founded by two University of California professors in
17 Emeryville just down the road here; the Chiron today is a
18 -- the product of the merger of a number of
19 organizations. That original corporation plus Cetus
20 Corporation, plus Behring Werke Vaccines' business, plus
21 Sclavo Vaccines.

22 So actually through Behring Werke we go back a
23 hundred years of corporate existence now, including Emile
24 Behring, the first Nobel Price winner in medicine, and in
25 our Cetus incarnation another Nobel Price to Cary Mullis

1 for PCR. I think we stand in unique distinction of being
2 the only commercial organization with two Nobel prizes
3 coming out of its work.

4 So our interest in innovation is long and deep,
5 and our business today is composed of a number of
6 business units. We have a biopharmaceutical group, we
7 have -- which is mainly directed to vaccines -- I'm
8 sorry, to cancer treatments and to antibiotics. I should
9 mention that that came through the acquisition of a
10 company of a company called Pathogenesis; we're also one
11 of the few multinational biotech companies.

12 We have a vaccines business that is based
13 primarily in Germany and Italy. We have a diagnostics or
14 blood screening business which is in large part J.V.-like
15 work relationships with -- one with Johnson & Johnson,
16 not a small company, another with Genprobe, which is a
17 small company.

18 The -- about 25 percent of our revenue comes
19 from intellectual property directly, so we are keenly
20 aware of the need to protect this and to capture the
21 value that's been created and disseminated through the
22 industry.

23 MR. WROBLEWSKI: Okay. Thank you very much.

24 Next we'll hear from David Earp. He is the
25 Vice President of Intellectual Property at Geron

1 Corporation. He was formerly with the intellectual
2 property law firm of Klarquist, Sparkman, where his
3 practice focused on biotechnology patent law.

4 Mr. Earp.

5 MR. EARP: Thank you.

6 Geron is probably down at the very small end of
7 the scale of biotechnology companies, certainly compared
8 to the other people sitting around the table today who
9 represent other companies. We are a biotechnology
10 company down in Menlo Park of about 120 people. We are a
11 multinational, in that we do also though have an office
12 in Edinburgh, Scotland.

13 If you've heard of us at all, you've heard of
14 us because of two of the three technologies that we have:
15 the Dolly-the-sheep cloning technology and we also work
16 on human embryonic stem cells. Our third technology
17 platform is around an enzyme called telomerase.
18 Telomerase is the enzyme that adds little bits of DNA on
19 the ends of chromosomes and it's very relevant to
20 determining the life span of cells.

21 We have four business units arranged around
22 those technology platforms. The two major business units
23 are our regenerative business unit which focuses on
24 making products, therapeutic cellular products from human
25 embryonic stem cells. We have three primary focuses:

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1 We're looking to create dopinergic neurons from
2 human embryonic stem cells for the treatment of
3 Parkinson's Disease. We're also looking to create
4 cardiomyocytes for congestive heart failure, and
5 pancreatic islet cells for the treatment for diabetes.

6 Our second business unit is our oncology
7 platform. Telomerase is the enzyme that allows cancer
8 cells to escape the cellular clock of mortality and
9 become immortal. We've cloned the telomerase enzyme and
10 we know now that when we turn it off we can make cancer
11 cells mortal again so they senesce and die after a
12 certain number of cell divisions. So we have a number of
13 products that are either inhibiting telomerase or
14 inducing an immune response as a cancer vaccine against
15 telomerase.

16 Our other two business units are a nuclear
17 transfer business unit, which is simply an out-licensing
18 opportunity through which we're leveraging the value we
19 obtained when we bought the Dolly cloning technology.
20 We've currently licensed that to seven different
21 companies that are using the technology to clone animals
22 for various purposes including agricultural uses and
23 biologics production.

24 The fourth business unit is what we call
25 research and development technologies, and that's focused

1 on the use of cells that we can make from human embryonic
2 stem cells in drug discovery. An example of that would
3 be hepatocytes. The pharmaceutical industry struggles a
4 lot with toxicity prediction of new drugs. When they
5 screen drugs for toxicity problems getting reliable
6 sources of hepatocytes that are going to be predictive of
7 toxicology in humans is very troublesome, it's very
8 problematic. Mostly they use hepatocellular carcinoma
9 cells, which liver cancer cells or actually slices of
10 human cadaveric livers to try to predict the toxicology
11 of these drugs. Having a renewable uniform supply of
12 liver cells in which you could determine the toxicity of
13 new drugs will be very useful.

14 We do not as a company have significant
15 revenues from cells products. We have some product cells
16 but they're research-use-only kits, so they're very small
17 revenue. So we rely very extensively on the capital
18 markets for funding to continue our activities. And we
19 really have two major assets: the scientists and the
20 science that they produce and the intellectual property
21 with which we protect -- through which we protect that
22 innovation.

23 We are both a licensee of technology and a
24 licensor of technology, so we see things from both sides
25 of the coin.

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1 Issues that affect us on a daily basis that I
2 think that are very relevant today would be patents that
3 we think are troublesome and might in fact be a hindrance
4 to us entering particular product opportunities. We do
5 quite a lot of work internationally in the patent field,
6 and so our experiences are, for example, European
7 opposition procedures shows us that there are perhaps
8 better ways of dealing with patents that really shouldn't
9 have been issues in a system that falls short of the need
10 for full scale litigation.

11 Other issues that we deal with relate to
12 patentability, what is patentable subject matter. There
13 are significant differences between the U.S. laws and
14 laws of many other countries with regard to what is
15 regarded as patentable subject matter, and when you're
16 dealing with cloning technology, cloned animals, human
17 embryonic stem cells, that's very relevant for us and it
18 certainly affects the way that we think about the
19 competitive positioning of the company in the global
20 marketplace.

21 MR. WROBLEWSKI: Thank you.

22 Next we'll hear from Michael Kirschner. He's
23 Vice President for Intellectual Property at Immunex
24 Corporation. Before joining Immunex Mr. Kirschner
25 handled intellectual property litigation and patent

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1 prosecution matters at the law firm of Finnegan,
2 Henderson in Washington, D.C. Mr. Kirschner is an active
3 member of the Association of Corporate Patent Counsel and
4 is on the Board of Directors of the Intellectual Property
5 Owners Association.

6 Mr. Kirschner.

7 MR. KIRSCHNER: Thank you for inviting me.

8 Immunex Corporation was founded in 1981,
9 shortly after the Chakrabarty Supreme Court decision,
10 which I think many view as the establishment of the
11 biotechnology industry. We are dedicated to bringing
12 therapeutic products to treat human diseases and
13 conditions to the market. It took 10 years, until 1991,
14 before we brought our first product to the market,
15 recombinant modified human GMCSF sold under the trade
16 name of Leukine. It took another six years before we
17 brought our second product to market, a new fusion
18 protein called Enbrel, which is used to treat rheumatoid
19 arthritis and now psoriatic arthritis, and is promising
20 in many other inflammatory conditions.

21 From the time we were founded in 1981 until
22 1998, except for one or two fluke years, we lost money
23 every year. The people who originally put their money
24 into Immunex did not see a return on their investment
25 really for 17 years, until 1998.

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1 We for a long time were known as Immunex
2 University, because our scientists were dedicated to the
3 proposition of publishing papers and sharing materials
4 with pretty much anybody who would ask, and I think even
5 today we are viewed in the university community, the
6 academic community as being one of the easiest companies
7 from which to gain reagents and materials.

8 I have noticed that our industry is extremely
9 different, or has many significant differences from the
10 pharmaceutical industry. I was interested in noticing
11 this morning that it always seemed to be pharma/biotech,
12 pharma/biotech. Well, I would suggest that in many ways
13 biotech is situated differently from pharma. I think as
14 the bio testimony points out, is that we are probably
15 more research intensive than the pharma industry. By the
16 nature of what we do, there are a lot more complexities
17 involved and uncertainties involved in the research than
18 in the pharmaceutical industry.

19 I think, you know, it's a bit of an
20 exaggeration to say this, but I think by in large it's
21 fair to say that the pharmaceutical industry pretty much
22 has a love affair with patents without any ambiguity,
23 whereas I think in the biotechnology industry, from where
24 I sit, it's best described as a love-hate relationship.
25 Certainly the industry would not exist, and our company

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1 would not exist but for the existence of a strong patent
2 system and a predictable ability to obtain and enforce
3 patents.

4 On the other hand, given the complexity of our
5 industry, we are highly vulnerable to this theory that I
6 think is expressed in shorthand as the tragedy of the
7 anti-commons, being reliant upon and needing to have
8 access to a wide range of technologies to discover,
9 create, manufacture and market a human therapeutic
10 product.

11 For example on our product Enbrel at one time
12 every vial of Enbrel resulted in royalties to seven
13 companies. That is now down to six. But -- or, not
14 companies only, but entities. But the one patent expired
15 but the patent owner tried hard to get a bill through
16 Congress that would extend that particular patent, which
17 would mean we were still at seven.

18 And we still have to deal with other people who
19 approach us suggesting that maybe we might want to take a
20 license, thereby adding to our royalty stacking, royalty
21 problem.

22 Especially painful for us to deal with are
23 patents that are issued in the United States which are
24 issued to the wrong parties, or on a surprising number of
25 occasions patents on an invention, the same invention

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1 issued to multiple parties without the patent office
2 having discovered that there would be the issuance of
3 multiple patents or having declared interferences to
4 resolve that conflict between various parties, or patents
5 that contain overly-broad claims in view of the prior art
6 or the scope of what was enabled or the scope of what was
7 described.

8 It is my personal view that the PTO's ability
9 to provide a meaningful examination of biotechnology
10 patents right now is in a crises. We've had an
11 increasing number of examples over the last two or three
12 years that examiners are not taking the time to read what
13 they send to us. And on one occasion an examiner
14 admitted to us that they didn't have time to read a
15 response that we had sent back to them before they
16 printed out a response to the response that was not read
17 and sent back to us.

18 I've talked with examiners who were in the
19 patent office or have left the patent office who are
20 extremely frustrated because they did not have time to do
21 what it was they really enjoyed doing, which was provide
22 a examination based on the substance of the patent
23 application, rather they felt their job had been reduced
24 to looking for ways of finding shortcuts and engaging in
25 those shortcuts in order to get a patent issued.

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1 Brand-new examiners are given a total of 25
2 hours from beginning to end in which to examine a
3 biotechnology patent; more experienced examiners are
4 given 20 hours. It often takes one of my practitioners
5 40 or more hours to write this application. During this
6 time they're supposed to read and understand the patent,
7 do a search, provide a thoughtful office action, review
8 our response, provide a thoughtful response, and so on
9 and so forth. It is clearly inadequate given the
10 complexity and difficulty of biotechnology patents to
11 expect an examiner to conduct a meaningful examination of
12 a patent with those time constraints.

13 There is some concern that the patent office is
14 focusing more on pendency times for patent applications
15 instead of the quality. Increasingly some of these
16 shortcuts are I think making the situation worse. For
17 example, wherein a situation where something called
18 restriction requirements are used routinely in group 1600
19 to meet the time goals within which applications are to
20 be responded to, and not -- and the patent office is
21 taking a single application and saying that it contains
22 not two, not three, not four different inventions but I'm
23 now getting a restriction requirement that says this
24 application has 120 different inventions in it, or 180
25 different inventions in it. Clearly it would not be

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1 economical for us to pursue out of a single application
2 180 new applications, trying to get each different
3 invention that the patent office is saying is contained
4 within that application.

5 You know, to give away kind of my punch line,
6 it is my view that what we need to do most to cure
7 innovation problems in the United States is to increase
8 the quality of the patents coming out of the biotech
9 group at the patent office primarily by increasing the
10 amount of time the examiners are given to examine these
11 applications.

12 My suggestion, my personal suggestion is we
13 need to at least figure out a way to double the amount of
14 time each examiner has to examine a biotechnology patent
15 and to provide these examiners with more training and
16 mentoring.

17 And lastly, I think we need to supplement the
18 work of the patent office now with a vigorous opposition
19 system in the United States, not directly copied from
20 Europe, but taking the best features of a European
21 opposition system and the United States reexamination
22 system so that we are not wholly dependent upon
23 overburdened examiners in the patent office who are doing
24 I believe an heroic job under the circumstances they are
25 currently facing so that we can supplement their work

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1 with that of interested parties in the United States to
2 improve overall the quality of patents so we don't have
3 to rely upon ultimately the choice that we're often given
4 of avoiding an entire area or running the risk of
5 litigation, which is becoming ever riskier given what the
6 Federal Circuit is doing with damages these days.

7 MR. WROBLEWSKI: Okay. Thank you.

8 And finally we'll hear from Ross Oehler. He's
9 Vice President for U.S. Patent Operations at Aventis
10 Pharmaceuticals, a research-based global pharmaceutical
11 company. He manages their U.S., U.K., and Japan patent
12 functions, as well as the patent function at Gencell, the
13 Gene Therapy Division of Aventis. Mr. Oehler is
14 responsible for providing patent and trademark
15 prosecution, counseling and studies and litigation
16 management services, as well as licensing support
17 services.

18 Mr. Oehler.

19 MR. OEHLER: Good afternoon. Thank you for
20 inviting me.

21 In some respects I'm an odd man out, but in
22 many respects the concerns that we as a company have are
23 very much in line with some of the concerns we have
24 already heard this afternoon.

25 Aventis is in some respects a new company,

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1 being the result of a merger between Hoechst, Marion,
2 Roussel and Rhone-Poulenc Rorer in late 1999. Traveling
3 back in time though, we do head back over a hundred years
4 in the legacy companies. We are, as Michael pointed out,
5 a research-intensive company, spending in excess of \$2.5
6 billion a year in research and development efforts.

7 We concentrate in the areas of respiratory and
8 rheumatoid arthritis, central nervous system, CNS,
9 oncology, cardiovascular metabolism, to name a few.

10 We're located in several countries. While we
11 do have offices in -- and scientists in Japan and the
12 U.K., our main research sites are in the United States,
13 back in New Jersey, France, just outside of Paris, and in
14 Germany, just outside of Frankfurt.

15 We are involved, as I mentioned, focusing in
16 those therapeutic areas and we sell today everything from
17 Maalox to Allegra for respiratory allergic issues. So
18 we're in many areas in the pharmaceutical area, but we're
19 also, as pointed out, in the genomics business, both
20 internally and through many collaborations. And we also
21 are involved with gene therapy in the form of Gencell in
22 particular.

23 We have many of the same issues that we've
24 heard this morning, rather this afternoon, and many of
25 those from our perspective are, while we do an awful lot

1 of research and development, we bring in an awful lot
2 from the biotech industry. So many of the people seated
3 here at the table have agreements with Aventis, and we
4 are constantly looking for new technologies, not just
5 from within but also from the outside in biotechnology.

6 Accordingly, we spend an awful lot of time in
7 the patent group in particular looking at issues such as
8 patent coverage, patent validity, freedom to operate,
9 infringement and litigation. So we have concerns that
10 cross all of those areas. And again, I would agree with
11 many of the issues that were raised, not necessarily all
12 the solutions perhaps, but many of the issues.

13 MR. WROBLEWSKI: Okay. Thank you very much.

14 Some ground rules before we start the
15 discussion. I will try to guide the conversation along,
16 and if any of the panelists would like to add something
17 please just turn your name tent on its side and then I
18 will be able to recognize you.

19 Before we get started really with all of the
20 topics that I laid out in the beginning that we'd like to
21 talk about, I was hoping one of the panelists, just for
22 the clarity of the record, could flesh out what is
23 involved in developing a biotech product, in terms of how
24 long does it take, how much does it cost, just so that we
25 have this on the record and a common understanding going

1 forward.

2 And then I'm going to ask Ross to contrast that
3 to how we develop a pharmaceutical product or a small-
4 molecule product.

5 So starting with the biotech side, David would
6 you like to go?

7 MR. BEIER: Sure. And I'm sorry, I didn't
8 understand your instructions the first time through.

9 MR. WROBLEWSKI: That's okay, I wanted you to
10 be the cleanup man anyway.

11 MR. BEIER: Okay. I'm not sure that there
12 really is fundamental difference, other than that
13 pharmaceutical products historically have been small
14 molecules taken by mouth and absorbed through the
15 digestive system, and biotech products for the most part
16 are large molecules that are either injected or inhaled.
17 Obviously biotech products are more complicated.

18 But the fundamental point, which is that if the
19 20th century was the era of physics and astronomy, or the
20 era of the automobile, the 21st century is going to be
21 the era of life sciences. And the cost and risk
22 associated with producing a new product is so different
23 in these two industry sectors that it's beyond any
24 comprehension of any of the panelists this morning, who
25 merged semiconductors and biotechnology as if they were

1 fungible parts of fruits and vegetables. It's just not
2 true.

3 The best and most accurate research in terms of
4 developing a new product, the work done at Tufts suggests
5 that the average cost of developing a new pharmaceutical
6 agent is \$802 million, using year 2000 numbers. That
7 obviously includes the costs of failed products and the
8 time value of money, or the opportunity costs associated
9 with investing in year one when the product's going to
10 come out in year 10 or 12.

11 The risk associated with developing a new
12 product is either on the range of -- one estimate is
13 10,000 chemicals produce a hundred targets, which produce
14 10 products that go into the clinic, three of which make
15 money. So you've got a filtration system where the risk
16 is phenomenal from the point of discovery or even
17 identifying a target.

18 So I think one of the things that I'd like to
19 get across, at least on behalf of the biotechnology
20 industry, is that there is a huge difference between
21 electronics and life sciences.

22 If you go back to the work done by Professor
23 Mansfield and Professor Scherer, going back to 1959, and
24 you up date it with Josh Lerner's work up to and
25 including 1999, if you do a scale of one to 10 on the

1 importance of patents to an industry for pharmaceuticals,
2 biotechnology and to some extent agricultural
3 biotechnology, it's six or seven, and for electronics
4 it's one. And so you should not assume that you can
5 easily make these analogies that some of my academic
6 friends have suggested from this morning.

7 MR. WROBLEWSKI: Okay. Thank you.

8 Mr. Blackburn.

9 MR. BLACKBURN: Thank you. I just want to add
10 to what David said, and maybe give a slightly different
11 spin on how to look at this.

12 I'm not -- I don't think it's helpful to really
13 divide biotech and pharmaceuticals that much anymore.
14 There is an end point, there's a product that is a --
15 it's a drug, and that drug could be a small molecule or
16 it could be a protein or it could be an antibody. All
17 right? So we can divide it into small molecules and
18 biologics. A company like Chiron does both. And the
19 small molecule-type research today, which is the
20 traditional pharmaceutical industry product, is done with
21 biotech tools and recently proteins and genomic sequences
22 are used in developing them in a much more efficient way.
23 So I think you see both ends of what the industry, the
24 two industries look like 10, 15 years ago, they're
25 converging in the middle here.

1 And also what sort of fits in a little bit with
2 what the panel this morning was talking about, there's
3 actually a division of labor in many instances, where
4 there are research tool companies and companies that take
5 it to the next step, and then partners who have the money
6 to pay for clinical trials, et cetera. So you can find
7 examples of all of those. The two industries really
8 blend together in that sense.

9 And I can think of an example now where we're
10 going, I know of a pre-IPO company, it's been in
11 existence for three years, has a research tool technology
12 base and they have a small molecule in phase two clinical
13 trials. All are now under one roof in a pre-IPO startup.

14 So where we are today is quite different than I
15 think the classic way the industry was 10, 15 years ago.

16 MR. WROBLEWSKI: Okay, thank you.

17 David Earp.

18 MR. EARP: Yes, just a quick comment on what
19 Bob was saying.

20 I entirely agree with the merger of biotech and
21 the pharmaceutical industry, but I think one of the
22 things that we're tending to see now is a trend within
23 the life sciences is it's almost like a food chain, the
24 biotech companies that do a lot of the fundamental
25 research simply cannot afford, because of the costs of

1 developing a drug all the way to market, to do it by
2 themselves.

3 So in most instances you will see a
4 biotechnology company doing the fundamental research, and
5 then partnering with a pharmaceutical company, or perhaps
6 being acquired by a pharmaceutical company which will
7 take the product through to commercialization.

8 There are certainly biotechnology companies
9 that are of much larger size, and perhaps Chiron might be
10 an example of that, and you might think of Genentech or
11 Amgen, that border on the size of pharmaceutical, of
12 traditional pharmaceutical companies that have the sorts
13 of financial assets to be able to develop products and
14 take them all the way through to commercialization. But
15 most, what you think of today as, you know, classic
16 biotechnology companies don't have that ability, and so
17 there is sort of a progression through the industry of
18 many biotech companies doing basic research and then
19 merging, partnering, collaborating with pharmaceutical
20 partners to realize the commercial product.

21 MR. WROBLEWSKI: Okay. Thank you.

22 Ross, do you have anything to add? And then
23 I'm going to go on into the importance of --

24 MR. OEHLER: Well, we have one more point
25 here --

1 MR. WROBLEWSKI: Okay.

2 MR. OEHLER: -- perhaps before we...

3 MR. WROBLEWSKI: Okay.

4 MR. KIRSCHNER: I wanted to come back, and I
5 agree that nowadays pharmaceutical companies are more
6 likely to have involved in biotech, and biotech companies
7 more likely to be involved in small molecule work.

8 I think the point I was trying to make, and
9 perhaps unsuccessfully earlier, that a biotechnology
10 product is far more vulnerable to third-party patents
11 than is a small molecule, in addition to the underlying
12 economics which make a traditional small molecule far
13 more profitable than a traditional biotechnology product.

14 MR. WROBLEWSKI: Okay.

15 MR. OEHLER: You know, on that last point, I
16 tend to agree with Michael. But having lived through it
17 many times, and I expect to live through it many times
18 more, small molecules tend to be vulnerable to third-
19 party patents as well.

20 We simply deal with freedom to operate all the
21 time, and one reason for that is because we don't know
22 what our colleagues up the road are doing in their
23 laboratories until their patents come out. We live with
24 a now shortened blackout period because of the
25 publication after 18 months, which we typically I think

1 at this table all participate in now. But 18 months can
2 seem like an eternity when you're caught in the middle of
3 it trying to answer "am I free to operate." So whether
4 it's a biologic or small molecule, I think we both have
5 that.

6 But I do fully understand the point,
7 particularly in the biotech industry. I think given the
8 age of the industry relative to the more chemical-based
9 pharmaceutical industry, that can be expected. But I
10 think both are vulnerable.

11 I think it's true to say that the large
12 pharmaceuticals aspire to be small biotech, and the small
13 biotechs aspire to be large pharmaceuticals. And we look
14 to one another I think for ways to achieve that, either
15 through collaboration, through acquisition, through
16 partnering of some sort. So I agree with those comments
17 completely. But I think it's also fair to say that there
18 really aren't a great number of differences.

19 I will point out that the cost of coming to
20 market with a biologic or a small molecule is very high.
21 We heard the number 802, I'd like to know where the two
22 came from, but I've very often heard in the range of 800
23 million. I think it's nearly impossible to calculate it
24 because of some of the factors that were pointed out,
25 it's a very complex calculation. But it's a lot of

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1 money.

2 And so much so that even the large
3 pharmaceuticals don't act alone all the time. There are
4 many instances of co-promotion, co-marketing between two
5 very large pharmaceutical companies with tens of billions
6 of dollars each in sales. It still requires a huge
7 investment in dollars, in terms of dollars, in terms of
8 manpower and the risks associated with it. So even large
9 pharma turn to one another for that type of partnering.

10 MR. WROBLEWSKI: Thank you.

11 We heard this morning a lot about the role or
12 the potential role that patent protection plays in
13 stimulating innovation, and I'd like just to kind of
14 explore that a little bit more in terms of how does
15 patent protection play in stimulating innovation in the
16 biotech industry.

17 One of the things that I found interesting this
18 morning, I don't remember who exactly said it, but said
19 that most of the new entry comes from smaller firms, and
20 that the size of the firm, in terms of innovation,
21 doesn't really matter anymore.

22 And I was just wondering what people's reaction
23 was to those comments from this morning, in terms of what
24 role does patent protection play, where is the innovation
25 coming from, is it from small firms or larger firms, and

1 how does that patent protection play into those two
2 areas.

3 Lee, I see you nodding your head so I'm going
4 to call on you first.

5 MR. BENDEKGEY: Well, you know, I certainly
6 would not get into trying to isolate the, you know, one
7 sector where innovation is taking place. There's lots of
8 innovation going on in a lot of places.

9 I think in terms of the role that patents are
10 playing right now in innovation, you know, there's two or
11 three things that occur to me.

12 One is that, you know, all you need to do is
13 look at what happened to the biotech sector in the two
14 days after the Clinton-Blair announcement, which was
15 interpreted as some general pronouncement on gene
16 patents, and I think the whole sector lost about half of
17 its value in two days.

18 And it's hardly surprising. I mean, David's
19 description of Geron is not unique in this sector, in
20 that most companies would say that their -- you know,
21 that their principal assets are their science and their
22 intellectual property.

23 So clearly it plays a very important role in
24 capital formation which, in turn, plays an important role
25 in research as we've heard. And I don't know what the

1 latest statistics are, but, you know, a couple of years
2 ago the story was that the biotech sector spent between
3 45 and 50 percent of all of its revenues on research and
4 development. You can't keep that up for long without
5 accessing the capital markets.

6 The other thing that -- the other things that I
7 would say in terms of the role of a patent system and
8 encouraging innovation are twofold.

9 One is that the patent system itself, as we've
10 heard, you know, people talking about the 18-month
11 publication and possible oppositions, the patent system
12 inherently promotes disclosure, which encourages
13 innovation. And in fact if you look at Incyte's original
14 database agreements back in the 1994 time frame, at that
15 time the company relied almost exclusively on trade
16 secret protection because the patent landscape was very
17 uncertain, so you had this very lengthy, essentially
18 glorified confidentiality agreement, was what the
19 database agreement was.

20 And the transaction costs associated with doing
21 something like that versus a transaction involving
22 inventions that are patented where the content is already
23 known are very different.

24 So, you know, we now do licensing on the
25 internet at Incyte, which we wouldn't have done in the

1 day when we only had to rely on trade secrets.

2 So, and I guess the last thing I would say,
3 kind of to -- and I know we've been cautioned about
4 making analogies to other sectors -- but I think some of
5 the -- the last comment I'd make about the role of
6 intellectual property, and you can think about it also in
7 some of David's comments and some of Bob's comments about
8 various of Chiron's businesses, as well as the Aventis
9 description, is in some ways what the biotech industry
10 is, is an outsourcing supplier for pharmaceutical
11 research.

12 There aren't that many companies that are like
13 Chiron and Amgen and Genentech that are fully integrated.
14 Most of the biotech sector -- and so what you can see, if
15 you look at the pharmaceutical industry over the last
16 several years, is gradually most of the functions have
17 been outsourced to a greater extent to entities that
18 provide comparable services to multiple people, whether
19 it's starting with patient management, manufacturing,
20 distribution, clinical research organizations now through
21 the clinical development process, and then you have the
22 biotechnology industry is kind of the outsource or the
23 supplier both of tools and sometimes, you know, often are
24 product candidates to the pharmaceutical industry.

25 And I would say that when -- what you were

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1 selling is some piece of the product or something that
2 will be used to develop the product somewhere along the
3 way, having the potential of getting intellectual
4 property that will enhance your returns on the sale of
5 that product becomes more critical. If you're fully
6 integrated, like, you know, as was the old model in
7 pharmaceutical companies, you'd actually just as soon not
8 have any IP on anything other than the final drug that's
9 sold.

10 And so I think we're seeing an evolution in the
11 structure of the market. Which actually, if you think
12 about it, is not unlike the evolution of the computer
13 industry. You know, 10 years ago you had, you know, one
14 company making the microprocessor, the operating system,
15 building the box, selling the box, servicing the box.
16 That obviously has changed to the vast benefit of
17 consumers.

18 And I think, getting back to my final comment,
19 is, you know, there's a lot of innovation going on
20 everywhere, but we think that genomics, when it succeeds
21 on its promise of providing a reasonably comprehensive
22 understanding of biology, ought to remove a lot of the
23 risk associated with developing and prescribing
24 therapeutics.

25 And so in terms of the how fundamental the

1 innovation is and what it could mean ultimately to what's
2 available to consumers, how safe it is and at what price,
3 we think it's pretty dramatic.

4 MR. WROBLEWSKI: Okay. Thank you.

5 Mr. Blackburn.

6 MR. BLACKBURN: On the issue of innovations and
7 its role in market entry, I think the research tool area
8 is a very important topic to understand.

9 And you had asked me before if I could say a
10 little bit about what is a research tool --

11 MS. DESANTI: Yes, thank you.

12 MR. BLACKBURN: -- so everybody would
13 understand.

14 I think we could all come up with a slightly
15 different definition of research tool. My operative
16 definition is it's technology that's used to find, refine
17 or otherwise design and identify something else that will
18 be sold in the marketplace, the final drug. It is not a
19 patent that covers the final product that is the subject
20 of ongoing manufacture and sale.

21 Classic examples of research tools are targets,
22 that is like receptors on a cell where drug -- you hope a
23 drug will act, combinatorial libraries from which drugs
24 will be fished out of, high-throughput screening
25 technologies, array, micro-array-type technologies,

1 genomic databases, modeling programs, et cetera, they go
2 on.

3 And I want to also, in the context of this I
4 want to address something that Suzanne Scotchmer
5 discussed this morning on the Kitch work. She pointed
6 out that the conclusion of that paper was that there was
7 efficiency in resolving the -- that licensing dilemma,
8 but it was private efficiency and not social, necessarily
9 social efficiency.

10 And I think that goes across the board if a
11 patent is involved. A patent is a distortion of one
12 efficiency for the other, and certainly in every instance
13 and what we really have to look at is that over time is
14 there social efficiency for that distortion. And I think
15 the answer clearly is "yes" when you look at something
16 like research tools because they are enabling technology
17 that allow market entry.

18 I mentioned earlier about the example of a very
19 small pre-IPO firm that has moved into a phase two
20 product in there years based on research tool technology.
21 That was inconceivable to have happened 20 years ago,
22 before the invention of research tools.

23 If you look at the \$802 million that is spent
24 in product development, the vast majority of that time
25 and money is in the clinical trial portion, and at the

1 far end of that, it's increasing as you go from phase one
2 to phase two to phase three.

3 In the front end the discovery and the -- in
4 today's world the investment has gone down considerably
5 that's required to do that front-end research because of
6 research costs.

7 How would you do it classically, when it was
8 only small molecules and you just had to find a small
9 molecule? You hired a thousand chemists to make lots of
10 compounds one at a time and stick them in an animal model
11 or some sort of biological screen to see if they did
12 anything. That was the approach. Now it's much more
13 systematic, much more perfect.

14 Where you run into problems today is you have
15 so many leads how do you sort them out, where do you
16 prioritize what you take into the clinic.

17 So there's been a -- this technology has been
18 extremely powerful, and I think is responsible for more
19 products being in the clinic today than we could have
20 conceived of 25 years ago.

21 Now, and it's research tool technology that has
22 permitted that and, therefore, in my mind it's pretty
23 straightforward, if there's anything you want to protect
24 and incent with patents it's the research tool
25 technology.

1 Now what if you don't protect that research
2 tool technology? I don't think you'll get the next
3 generation of tools. And this is extremely important
4 because we're still talking -- the expensive part of the
5 process is still out there.

6 We now have people who are working on -- small
7 startups who are working on research tools that will
8 address the toxicology side of drug development, maybe
9 shorten it by six months and several million dollars.
10 That's a little increment, but that's marching down that
11 development pathway.

12 We will never see the investment in all of
13 these research tools. To my knowledge, of the
14 significant research tools that have really made a
15 difference, have all come as a result of venture capital
16 investment that was premised on patent protection, and
17 have been acquired by larger corporations. And speaking
18 for Chiron, I think we are a net buyer of these tools.
19 We won't get that next, that second and third and fourth
20 generation company coming in and trying to work on this
21 high cost of drugs.

22 Now the -- even if you look at the licensing
23 issue again for research tools, there sometimes can be I
24 think a disconnect in -- as we see in the panel this
25 morning, there's the assumption that, well, if you -- the

1 patentee will do an exclusive deal. In our experience
2 that's not how we have handled it.

3 A research tool that we've owned of significant
4 importance, we did the analysis and it -- where it's a
5 target, it's a target for an important disease. Why
6 would we exclusively license that?

7 We cannot pick out the company that has in
8 their combinatorial libraries the best compound or the
9 efficacious compound to do this. Our incentive is that
10 there be a product and a good product on the market,
11 because that's -- with designs like research royalties,
12 that's what incents us to make sure that the license gets
13 into the right hands. And when you cannot predict ahead
14 of time the incentive is there to broadly license.

15 Now I think there are examples of tool owners
16 who have done exclusive deals, and I think there are
17 probably examples of tools that maybe are appropriately
18 exclusively licensed.

19 If you look in the area of cancer, we have a
20 cancer genomics program, and we've pretty much slowed it
21 down because we've gotten more cancer targets than
22 anybody can possibly work on. There are -- it is a
23 buyer's market for potential genomic cancer targets. So
24 you may not want to do it, you may not get anybody even
25 to take a license unless you can offer it to them

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1 exclusively.

2 But, you know, that's a -- it's going to be
3 very difficult I think for you folks to shape a policy
4 that can distinguish between those instances and those
5 where they are broadly -- should be broadly licensed.

6 As long as the right incentives are there that
7 the patentee can actually profit from the downstream
8 exploitation of the tool, I think that's the best way to
9 drive the broad dissemination of these tools and bring in
10 new market entries.

11 MR. WROBLEWSKI: Okay, thank you.

12 David Beier, you wanted to add something to the
13 role of patents and innovation.

14 MR. BEIER: I want to answer your question.

15 MR. WROBLEWSKI: Okay.

16 MR. BEIER: And I'll try to do it succinctly,
17 three facts and one observation.

18 The biotechnology industry, 70 percent of the
19 industry is less than 15 years old, only 30 percent of
20 the industry is publicly traded. I think you can make a
21 rough approximation, it's many, many small companies,
22 most of whom do not yet show a profit.

23 Individually patents are hugely important. The
24 testimony, we cite work by Professor Lerner, suggesting
25 that the average biotech patent's worth somewhere between

1 \$9 million and \$14 million. He's attempted to quantify
2 that.

3 The observation, in terms of the importance of
4 intellectual property in the industry, and I think Lee
5 talked about this, the industry in the year 2000 had
6 revenues of about \$22-23 million and spent about 10.7
7 billion in R&D, so it is a hugely research-intensive
8 operation, with the hope that they're going to produce a
9 patent.

10 While I agree both with Lee and Bob about the
11 potential of genomics and research tools, it would be
12 wrong I think if the government agencies who are here
13 assumed that somehow the cost of drug development or the
14 cost of products as a result is going to go down. In an
15 era of personalized medicine you are more likely to have
16 a targeted product for a smaller patient population and
17 the clinical trial designs at the end may not
18 fundamentally change, the cost of development in constant
19 dollars could remain very high and the price could
20 actually go up if you have a smaller patient population.

21 But the tradeoff is you're going to have a
22 product that is targeted and really effective, that
23 doesn't produce adverse reactions, that increases its
24 efficacy.

25 So as you think about trying to calibrate the

1 perfect patent scope, perfect quality, perfect licensing
2 regime, you have to I think avoid the problem of making
3 the perfect the enemy of the good. And in the view of
4 Bio we have a good patent system now, that doesn't mean
5 it can't be improved, but the sky has not fallen.

6 MR. WROBLEWSKI: Okay, thank you.

7 Lee, you had a comment --

8 MR. BENDEKGEY: Occasionally an anecdote is
9 useful perhaps, and I was reflecting on Bob's comment
10 about exclusive versus nonexclusive licensing.

11 Following up on my earlier comment, if you
12 think in terms of this question of research tools, you
13 look at Bob's definition and on one end a research tool
14 could be a computer, his definition fully comprehends a
15 computer, but when people start talking about research
16 tools in the context of patents somehow I think they're
17 not thinking about that.

18 At the other end of the spectrum a research
19 tool could include, as Bob said, a target. And as these
20 technologies and the knowledge advances, it certainly is
21 now the case that if you have a certain category of genes
22 that you know to be secreted on a cell surface and you
23 have a highly-specific disease association for that gene,
24 you don't need to know any more, you can develop a
25 therapeutic antibody, you will develop a therapeutic

1 antibody to that gene.

2 So all of the invention really -- or I
3 shouldn't say all, but a huge percentage of the invention
4 is associated with the discovery of the target in that
5 particular case, not going from target to therapy.

6 So this idea that we put everything in a
7 research tool bucket, and that once it's in that bucket
8 it is somehow deserving of some kind of different status,
9 whether higher or lower, strikes me as misguided. And I
10 think a lot of people agree with that, which is when they
11 in turn that shift and say, "Okay, well the problem is
12 not with the patents, the problem is with how people
13 license them," and people might do exclusive licensing.

14 Well, in Incyte's case, actually Incyte's
15 success is in large -- I shouldn't say this too publicly,
16 but there are many people who believe that Incyte's
17 success is in large measure a function of the fact that
18 in, I believe it was 1995 or 1996, Human Genome Sciences,
19 which was then an Incyte competitor in selling -- in the
20 database business, did an exclusive deal with SmithKline
21 Beecham, and gave SmithKline Beecham exclusive access to
22 the database with limited rights to sublicense. But
23 basically they gave it a five-year, six-year exclusive
24 deal to SKB.

25 The consequence, the immediate consequence of

1 that deal was that every other big pharmaceutical called
2 Incyte and asked if they could get a nonexclusive access
3 to Incyte's database.

4 And one of the reasons was they were worried
5 they were going to get left behind. And from Incyte's
6 standpoint it's sort of the same analysis of if you're in
7 the business of selling the database having one customer
8 is not a real business. And so if you're trying to build
9 a real business of course what you're going to do in the
10 research tool context is nonexclusive. Because you want
11 to sell the same thing to multiple people, that's the
12 only way that economics are going to make sense.

13 MR. WROBLEWSKI: Okay. Thank you.

14 David, you had something you wanted to add.

15 MR. EARP: Yeah. I'd like to push the area of
16 research tools a little further into reach-through
17 royalties, because that's what Bob was really talking
18 about, leveraging the value of research tools by
19 collecting revenues based on royalties of the product
20 that is actually sold, the product that is discovered
21 using the research tool.

22 Some of these research tools can be very far
23 removed from the final product. I mean, in Lee's
24 example, the computer that you use to analyze the
25 database versus the actual target that you're screening

1 against to find the product.

2 As a licensee and a licensor of technologies I
3 come across many instances of companies that are trying
4 to license research tools with these reach-through
5 royalties, and I think it raises some interesting
6 questions that there is really no clear legal analysis at
7 the moment, or certainly no clear guidance for companies
8 to think through.

9 The crux of the problem is the licensing
10 company is demanding royalties on the sale of a product
11 that is not covered by their patent. Clearly we have
12 antitrust, potentially patent misuse issues here.

13 I've looked at license agreements that have
14 been offered to my company on a number of occasions with
15 those sorts of issues in them, and I've scratched my
16 head, and I've gone to the FTC and the DOJ guidelines on
17 licensing and I've tried to find some guidance there and
18 I've been relatively unsuccessful.

19 I have read the case law on patent misuse, and
20 there's some very clear case law out there, the 1969
21 Hazelitine case, Zenith Radio, talking about patent misuse
22 and the conditioning of a license on the payment of
23 royalties on a product that is sold that isn't covered by
24 the licensor's patent -- I'm sorry, the -- yeah, the
25 licensor's patent.

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1 So I have struggled with this, it's exorcised
2 me, and when I talked to antitrust counsel and asked for
3 opinions on this they talk about rule-of-reason analysis
4 and market power. But when we're talking about biotech
5 companies where there is as yet no product and we get
6 into them, the incredibly vexing problem of innovation
7 markets and technology markets, it's very difficult
8 problem for biotech companies to try to figure out a
9 clear answer to this.

10 It's made even more difficult by the fact that
11 when you're getting into licensing arrangements at an
12 early stage of development. You may well be in a
13 situation today as a small biotech company, even if you
14 go with the innovation market, there is no market power
15 involved. There's certainly no product. There may well
16 be no market power involved, and you can enter into a
17 license agreement that even your most conservative
18 outside counsel will say, "You know, looks actually
19 pretty okay."

20 Ten years down the road though, if you're
21 successful, if your product and your technology become
22 very successful, you do now have marketing power, you do
23 now have market power, that license agreement gets
24 scrutinized at that time, the outcome might be very
25 different.

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1 And I struggle with -- and of course the
2 analysis of whether there is an antitrust issue, and
3 potentially maybe the patent misuse issue, although I
4 think there's a very different jurisprudence behind
5 patent misuse and I don't -- I think it's a mistake to
6 put the two of them together, as you've seen many times.

7 But the problem with market power changing, the
8 problem with these reach-through royalties I think is an
9 area where I would like to see more guidance on, for more
10 practical guidance for biotech companies.

11 MS. DESANTI: Let me ask a follow-up question.
12 Do you have an idea of what you think the answer should
13 be?

14 It's certainly something that the antitrust
15 agencies have wrestled with from time to time, the fact
16 that you can look at an agreement at one point in time,
17 and under a rule-of-reason analysis there's not a
18 competitive problem. Well, competitive circumstances
19 change and, therefore, you can have a 10-year-later
20 situation. As you point out, the competitive
21 circumstances are different, therefore the competitive
22 analysis is different.

23 That's a very difficult problem for us to deal
24 with at the front end, not knowing any more than you do,
25 how the competitive circumstances are going to change.

1 And I'm just wondering if you have practical insight from
2 your business perspective into what would make sense,
3 what's feasible.

4 One idea that's been raised from time to time
5 is the notion that you put into the agreement itself
6 something that says "of course we will re-examine this
7 agreement if competitive circumstances change," and it
8 may be that one party to the agreement or the other has
9 market power, or something more artfully framed than
10 that.

11 But I'd be interested to know what's your --
12 from a business perspective what would make sense to you?

13 MR. EARP: The very simplistic answer as what
14 would make sense is to tell me what I can do. So --

15 MS. DESANTI: You don't care what the answer
16 is.

17 MR. EARP: So, well, there are going to be
18 people around this table who care very much one way or
19 another. For a small company like mine, where we're
20 involved on both ends of this, you know, I don't have an
21 opinion as to what the preferable -- I mean, you could
22 say, "Well, you go back and you look at the analysis at -
23 - you know, you do the analysis when the agreement was
24 signed," I don't think that's an appropriate answer.

25 Clear guidance is what I would like.

1 I have seen agreements and worked on agreements
2 that do contemplate the future modification of the
3 agreement as might be necessary. Those sorts of
4 agreements are difficult to negotiate because they
5 clearly are open-ended so you're having an agreement
6 between two parties that says "if things change we'll
7 talk about this." Well, you know, that's always the case
8 with any contract, isn't it? I mean, look at the State
9 of California and it's energy contracts today. It's
10 always the case with any deal that companies get into.

11 The problem is where you have a deal that's
12 locked in place and you have now one of the entities
13 potentially facing antitrust problems as a result of it.
14 If the party that got the better end of the deal on day
15 one isn't interested in renegotiating along those lines,
16 then that's not going to be a solution, and having a
17 meeting of the minds later on is going to be problematic.

18 I also though would like to just, back to you
19 again, the issue and the conflict between patent misuse
20 and antitrust and licensing, because I think there is a
21 lot of uncertainty there.

22 And there are very clear circumstances in my
23 mind that constitute clear, I think, black-letter patent
24 misuse which when you look at them from an antitrust
25 perspective, particularly under a rule-of-reason

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1 analysis, might absolutely pass muster.

2 So I would also like to see not necessarily
3 harmonization of patent misuse in the antitrust and the
4 licensing arena, because I do think there are different
5 bodies of law, but I would like to see a little more
6 consistency in the results of the outcomes.

7 MR. WROBLEWSKI: Bob, did you have something
8 you wanted to add on the --

9 MR. BLACKBURN: Yes. Well, I think I can
10 address Susan's question directly, about what we would
11 like to see practically happen with these type of
12 royalties or these licensing arrangements.

13 I think we'd like to see in the world
14 affirmation that it's okay to do reach-through royalties,
15 and it's okay to do them in a nonexclusive way, and
16 perhaps that there is an option to either have a fully
17 paid-up royalty or a reach-through royalty.

18 And the reason is if you -- if reach-through
19 royalties are not available that means the cost of
20 licensing tools initially goes up, goes up significantly.

21 Reach-through royalties are a way to lower the
22 up-front costs for the smaller firms and to have a risk-
23 sharing arrangement basically with the tool owner but
24 whether if the -- anything useful comes out of the tool.
25 It means that firms can license-in many more tools. And

1 the only way that, you know, sort of mid-size
2 biopharmaceutical companies or small biopharmaceutical
3 companies are going to hope to catch up to the Mercks and
4 the Glaxo SmithKline's of the world is that it's through
5 the access to tool technology, and reach-throughs
6 facilitate that greatly.

7 MR. WROBLEWSKI: Okay. Thank you.

8 David, did you have something you wanted to
9 add?

10 MR. BEIER: Just a quick footnote.

11 You might ask the folks at the National
12 Institutes of Health about their research tool licensing
13 program. My colleague --

14 MR. WROBLEWSKI: I see Ted Roumel is back
15 there, yeah.

16 MR. BEIER: -- is back there. At least they
17 have attempted to articulate what the appropriate role is
18 with a government-funded research tool. But I agree with
19 Bob's observation in general.

20 And with respect to David's comment about
21 attempting to reconcile misuse with antitrust law, in a
22 previous incarnation I spent 10 years on Capitol Hill and
23 attempted to do that, and failed miserably because no one
24 can agree what current law is, let alone try to codify
25 it.

1 MR. WROBLEWSKI: Thank you.

2 Ross, did you have something to add on this
3 point?

4 MR. OEHLER: Yeah, David, I'm glad you pointed
5 out the NIH guidelines, and I think that makes sense to
6 look at some of that groundwork.

7 I'm not sure that I agree with what I've heard
8 on some of the likely direction of reach-through
9 royalties, and I think some of that is because I'm kind
10 of troubled with some of the premisses behind that.

11 We've heard over the last half hour or 45
12 minutes about the role of research tools in reducing
13 costs and reducing time. But I would suggest that we
14 don't quite have those answers yet, that we're not really
15 there yet.

16 There has been a reduction in time. If you go
17 back 15 years or so -- in fact I would commend the
18 current issue of Script magazine that kind of looks at
19 this carefully -- if you go back you can see that early,
20 the early phase of the work has sped up, but the latter
21 part of the work has not. Not only has that time not
22 caught up, but the risks associated with the fallout of
23 compounds through trials is still quite high, so the
24 costs aren't necessarily saved the way we would like to
25 see it yet. There's great promise there and the hope is,

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1 and expectation is, that that in fact will reduce time
2 and costs further but we're not there yet.

3 And I would suggest that until we're there we
4 don't necessarily know what type of royalty schemes are
5 necessary.

6 Lee pointed out earlier that, you know, you go
7 back into the early '90s and there were different ways of
8 doing business in the biotech as a licensor than there
9 are today. There's more thought about pooling for
10 example, there's a more open structure to many of the
11 license deals.

12 Reach-through royalties are a very real issue I
13 think for large pharmaceutical in particular when they're
14 on the receiving end of the license. Clearly, from a
15 monetary point of view that shouldn't be a surprise.

16 I also think it's somewhat flawed to suggest
17 that risk should be shared. I'm not sure that the risk
18 is truly shared when you're talking about a tool versus
19 the product itself. The tool may prove itself quite
20 early; the product may fall out yet at the end of the
21 clinical trial. So the risk is still back-loaded at the
22 most expensive phase of the research and development time
23 line, and I don't know that that's a true sharing of the
24 risk.

25 So for those reasons I think that to conclude

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1 from those premisses that a reach-through royalty is a
2 good idea, I think it's flawed.

3 MR. WROBLEWSKI: Thank you.

4 One last comment, then I want to change gears.

5 MR. BLACKBURN: Okay. Ross makes some
6 interesting points on the risk sharing in particular, and
7 I think that really reduces to a price negotiation, how
8 much does the tool owner profit from the successful
9 development of a product. So that allocation of risk I
10 think is taken care of in the pricing.

11 So, you know, and on the other hand I think
12 it's rather unfortunate that we have a system where, a
13 patent system doesn't recognize I think fully that back-
14 loaded investment.

15 And let me give you an example of where the
16 patent system is a complete failure. And that is if
17 somebody brought you a -- table salt today and said, "You
18 know, I think this can actually," if it's given in the
19 right way, "control hypertension." You can't get a
20 patent on table salt, and nobody's going to do the back-
21 ended investment in that clinical trial to prove it.

22 You know, in my mind we've had an intellectual
23 property regime developed for it for drugs where the
24 market isn't large enough to provide the incentive for
25 it, it's completely independent of patentability, and

1 it's fair to say that there could be a -- some sort of an
2 award for that risk of investment as well, separate and
3 apart from the patent system.

4 MR. WROBLEWSKI: Okay. Thank you.

5 I'd like to switch gears just a little bit.
6 You know, we started out this conversation with what role
7 did -- do patents play in the innovation process, and I'd
8 like to switch gears. One of the things that we really
9 examined yesterday afternoon in the introductory session
10 was what role does competition play in the innovation
11 process. And I'd like to turn it over really to anybody
12 who would like to start, in terms of, you know, what role
13 does competition play.

14 We heard a lot, I guess it was yesterday
15 afternoon and then this morning, about that there was the
16 race -- there's a new model in these new kind of high
17 tech industries, in which there's a race to become the
18 monopolist, and so I'm interested to see how that plays
19 out in the biotech industry. If anyone would like to
20 start with that? David Beier.

21 MR. BEIER: Well, let me try and answer the
22 question by referring to the questions you raised in your
23 notice for the hearings. You raised a question in the
24 notice about mergers and merger conditions and let me try
25 and address that, because it's in our testimony.

1 At least a couple of times the Federal Trade
2 Commission, both in 1990 and in subsequent mergers,
3 conceived of the idea of an innovation market and imposed
4 conditions. And I think, as the testimony points out,
5 that conclusion is speculative. It's unclear what the
6 market is when you have no marketed product and you're
7 basically dealing with naked intellectual property.

8 And care should be exercised when the potential
9 economic efficiencies, as a result of a merger, could
10 actually produce a product. The example that I think is
11 cited in the testimony is gene therapy, where you all
12 required a certain level of licensing when there was no
13 market for gene therapy, and I dare say there's no market
14 today for gene therapy for a variety of reasons
15 associated with intellectual property.

16 So one concrete suggestion that Bio has that
17 could conceivably improve the precision of the antitrust
18 agencies' examination of these merger questions in
19 innovation markets is a retrospective review of the
20 previous licensing obligations you imposed on companies.
21 That's without prejudice as to whether they were good or
22 bad, and it's not commenting on any of the individual
23 mergers, but rather it's an area where you all have
24 staked out a position that there is such a thing as an
25 innovation market and that there should be some testing

1 of that hypothesis over time.

2 The other question that is implicit in your
3 inquiry, Michael, is whether the antitrust agencies have
4 materially improved the ability of companies to compete
5 by issuing relatively clear guidelines. I think on
6 behalf of Bio, the 1995 guidelines, were a material
7 improvement over previously rigid and, frankly in some
8 cases, irrational rules. So the existence of those
9 guidelines and this relative certainty that was
10 associated with their evolution and promulgation has
11 actually been a positive thing.

12 And then the last point on competition. You
13 raised in your inquiry questions about patent term, and I
14 would actually offer the following hypothesis: that the
15 Hatch-Waxman Act and the essentially balance that
16 Congress achieved in 1984 achieved a level of competition
17 that's unheard of in Europe or elsewhere by creating the
18 generic drug industry as an offset to the brand-name
19 industry, and in partial compensation gave partial patent
20 term extension to pharmaceutical and biotech products.
21 But that competition could actually be enhanced if that
22 patent term restoration was made full and complete so
23 that you got day-for-day extension of the terms that you
24 go through in terms of clinical trial development.

25 MR. WROBLEWSKI: Okay. Thank you.

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1 MR. OEHLER: No. You've raised a lot of good
2 points, particularly the last. I think it's -- you
3 should not lose sight of the fact that in many instances
4 patents aren't enough. They're either not long enough in
5 term or their terms have been essentially shortened due
6 to the regulatory period of review that's involved, and
7 simply the length of time that's involved in our
8 industries. And so we, you know, we often turn to the
9 market exclusivity granted by the FDA. And so, you know,
10 patents aren't always enough.

11 But I'm a little puzzled by your -- in your
12 questioning you said, you know, there seems -- there's a
13 rush, and without the benefit of this morning's
14 testimony, but there's a rush to become a monopolist.
15 And I wonder if there's a difference. Isn't there a rush
16 to become the first to patent a particular innovation or
17 invention? Isn't that the very point? So I'm wondering
18 where you're going with that question; perhaps --

19 MR. WROBLEWSKI: Sure. No, the model that they
20 posited yesterday afternoon was, I think it was Professor
21 Arrow talked about how it would be a race to become the
22 monopolist and then technological improvements and
23 developments would then supersede that, so there would be
24 a sequential number of monopolies. And that was actually
25 what was driving the innovation, was the ability to

1 become that.

2 And it was especially important, and maybe he
3 may have been talking about more in network industries,
4 but wanted to bring that out, or bring that topic up for
5 discussion here to be able to differentiate those
6 industries, and that was the concept that he was going
7 for --

8 MR. OEHLER: Well, I, for what it's worth, I
9 would suggest that it's the point of the patent system
10 that innovations are rewarded with that monopoly period
11 in the firm of a letters patent. And of course there's
12 always a rush to that, to be the first to invent in this
13 country, and that it does not necessarily exclude others
14 from coming in.

15 We live in a multi-layered or multi-patented
16 area that there's -- we're not as in depth perhaps as the
17 computer industry. I recall a seminar within the last
18 year where they described opening up the box that they
19 made, the computer, and they had flags inside
20 representing the number of patents, and they were color-
21 coded for what was theirs and what was not theirs, and
22 there were hundreds of flags inside of this box and most
23 of them were not theirs.

24 So, you know, it's not as multi-layered as
25 that, but there are very often many layers of patents

1 that go behind either a product or the means to get to
2 that product.

3 MR. WROBLEWSKI: Okay, thank you.

4 Lee.

5 MR. BENDEKGEY: Just a couple of comments.

6 As your introduction mentioned, I had spent a
7 few years at Silicon Graphics before coming to the
8 biotech industry. And I think that in fact -- I mean,
9 everyone used to joke, and I guess probably still does in
10 that industry that, you know, everyone, you know, sort of
11 loves to hate Microsoft and Intel and then secretly
12 wishes they were that.

13 But I think some of the analogies -- I think
14 because of the network effects in that industry, you
15 know, it doesn't really translate, although I would wager
16 that there are a few people, a few companies spent some
17 time trying to figure out how they could become the
18 Microsoft or the Intel of biotech.

19 I will say that in both circumstances, to
20 answer your question about the role of competition in
21 innovation, actually I witnessed variations on the same
22 phenomenon play out at both Silicon Graphics and at
23 Incyte, in that both companies really were founded, or
24 had their initial success I guess you should say, off of
25 the introduction to market of a product for which there

1 was not previously a comparable product. In the case of
2 Silicon Graphics it was 3-D graphics workstations; in the
3 case of Incyte it was these databases of biological
4 information.

5 And managed to, you know, become the 800-pound
6 gorilla in each of them in a, you know, sort of moderate
7 size but promising product category, at which point, in
8 the case of Silicon Graphics -- well, both cases, in the
9 case of both companies, much bigger, much funded
10 competitors emerged and decided that that business was
11 big enough that they needed to participate in it.

12 In the case of Silicon Graphics, those people
13 included Intel, Microsoft, Hewlett-Packard, Sun
14 Microsystems, IBM, everyone was in 3-D graphics all of a
15 sudden and was going to do it better and cheaper than
16 Silicon Graphics and, you know, the result to Silicon
17 Graphics is now history.

18 In the case of Incyte, about three years ago
19 what was then Perkin Elmer announced that they were
20 creating a new company, Celera, whose role was to, among
21 other things, put Incyte out of business.

22 And I can say that one thing that competition
23 does is, it sure makes you hurry up. In the case of
24 Incyte we successfully, I think, defended our franchise
25 and really didn't lose any customers to Celera, but we

1 lost money, and to a significant degree, for the next
2 couple of years trying to keep ahead of them.

3 So in my mind that pattern is something sort of
4 significant in terms of, you know, a new company
5 identifying a new opportunity, then these other entrants
6 sort of with more resources sort of follow on.

7 MR. WROBLEWSKI: Thank you. Bob Blackburn, you
8 wanted to add to that.

9 MR. BLACKBURN: Yeah. The sort of sequential
10 monopolist model does not really work in the
11 pharmaceutical field, because of sort of the plethora of
12 diseases, people are going after different indications
13 and it doesn't work.

14 It may work as, in the sense as Lee is
15 suggesting, in research tools, what's the latest, best
16 array, what's the latest, best whatever, high-throughput
17 screening.

18 And also certainly where it's a factor is in
19 diagnostics, where you actually do have something similar
20 to an operating system, and that's the test format.

21 And I mentioned for the PCR patents that came
22 originally from Cetus and their current owners, as a
23 result of a merger, were required by European authorities
24 to make those available non-exclusively for licensing
25 and -- because they really did have a networking effect.

1 It was the latest, best, perhaps, test format that all
2 the diagnostic labs were employing. And there is
3 competition now to come up with yet another better, you
4 know, sort of an Apple-type analogy, of test formats to
5 come up with -- to compete with PCR. But, you know, the
6 barriers of market entry there are enormous because of
7 installed machinery that runs a certain particular format
8 of test.

9 So that is one area I think where this might
10 translate well.

11 MR. WROBLEWSKI: Okay. Thank you.

12 I'm going to switch gears, if anyone else wants
13 to add anything to that point.

14 People brought up in their opening statements,
15 I think Michael Kirchner, you brought up in your opening
16 statement in terms of issues dealing with the quality of
17 patents that are issued. And I guess my question is, is
18 I wanted to expand on the themes that you brought up in
19 your opening statement, and has there been uncertainty in
20 the industry with respect to the validity of patents that
21 are coming out of the PTO now in the biotech industry?
22 And if so, what are the reasons for them?

23 MR. KIRCHNER: Well, I think there is. On an
24 individual basis I think you can say that there are
25 uncertainty in the validity of patents.

1 When a particular individual patent issues that
2 perhaps touches on certain of your activities you are
3 under a duty, in essence, to analyze that patent,
4 determine whether or not you're infringing it and/or
5 whether or not that patent is valid.

6 Frequently we find that there is in fact real
7 validity questions coming out of that patent, frequently
8 we find that the best prior art was not cited to the
9 patent office, was not discovered by the patent office,
10 or was cited to the patent office and clearly the
11 examiner did not appreciate it, which again is not a
12 surprise when you understand the conditions under which
13 the examiners are examining the patents in question.

14 We also find, like I say, that there seems to
15 be an increasing number of patents coming out filed by
16 different parties covering the same invention so that you
17 have, if you want to practice a particular technology,
18 several different parties you need to go to, to discuss
19 either getting a license or several different parties
20 you're going to need to fight in court and when in order
21 to practice a particular technology.

22 I think that the quality of the people the
23 patent office has is very high, I think they are
24 dedicated, I think they're working under really tough
25 circumstances. So I'll stand by my other comments and

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1 basically say I think the bottom-line problem is they are
2 not given the resources in one form or another that they
3 need in order to examine a patent to the sort of degree
4 that the law assumes it is being examined when it says
5 "it shall be presumed valid, and you can overcome that
6 presumption only by clear and convincing evidence."

7 MR. WROBLEWSKI: Do you want to add something?

8 MS. DESANTI: No.

9 MR. WROBLEWSKI: David.

10 MR. EARP: I think this is a clear area where
11 the effects on competition and innovation is marked. If
12 you are a small biotechnology company looking to enter
13 into a particular space and to use a particular
14 technology and your analysis of the field shows that
15 there are patents that potentially would block your entry
16 into that area --

17 MS. DESANTI: I'm sorry, I just want to
18 interrupt to ask everybody to please speak into the
19 microphone --

20 MR. EARP: I'm sorry.

21 MS. DESANTI: -- just so we can get everything
22 on the transcript. I apologize for interrupting you.

23 MR. EARP: So if you're looking to move into a
24 particular area of technology as a small biotechnology
25 company, and you identify potentially blocking patents

1 which your analysis shows may have some -- may be
2 invalid, may be susceptible to prior art attacks, perhaps
3 were improperly issued by the patent office, you have two
4 choices. You can either walk away from that area and
5 decide not to engage in development in that technology,
6 or you can take the risk and start investing the dollars,
7 usually millions of dollars even early on, to move into
8 that technology area and risk getting sued by the company
9 that holds the patent.

10 For companies such as small biotechnology
11 companies it's often not a choice. You will avoid that
12 area. It's one thing to have a letter, a letter from --
13 an opinion letter from outside counsel saying the patent
14 is invalid, go ahead; all that does is it insulates you
15 potentially from the threat of treble damages from
16 willful infringement down the road. It doesn't insulate
17 you from, first of all, the jury deciding that your
18 patent counsel gave you the wrong opinion; and, secondly,
19 what's more problematic for small companies, just the
20 actual process and the cost of engaging in the litigation
21 in the first place. So litigation is truly a fairly
22 horrifying option to smaller companies.

23 In other jurisdictions, in Europe for example,
24 there are opportunities to challenge a patent immediately
25 after it is granted. Patents are published in the

1 official gazette in Europe and there's an announcement in
2 which you have a nine-month period to file a notice of
3 opposition and tell the European patent office why that
4 patent shouldn't issue. That is an in-depth process in
5 which both sides file briefs with the European patent
6 office, there is a hearing and there's an assessment as
7 to whether the patent was or was not properly issued.

8 That system isn't perfect, but it's certainly a
9 lot better than the choice that we're currently faced
10 with in the U.S.

11 MR. WROBLEWSKI: Okay. Thank you.

12 Ross, did you want to add something?

13 MR. OEHLER: Yeah. I think we should be clear
14 that this is not specific to biotechnology. I mean the
15 issues that come up in whether patents coming out of the
16 U.S. patent office are good or not good is really not
17 field-specific.

18 And in fact, I would suggest that, given the
19 concentration of the patent office on guidelines and
20 resources in the biotech field, which I think have been
21 pointed out in some of the materials that have been
22 distributed today, have really, in the biotech field, has
23 benefitted more than perhaps the other fields in the
24 last, say, 10 years.

25 Clearly more resources are needed at the patent

1 office to hire and retain qualified people and, as
2 Michael pointed out, to give them the time necessary to
3 actually do their job and do it well.

4 And I would also point out that we should be
5 careful shifting the burden to a public sort of thing. I
6 agree certainly we --

7 MR. WROBLEWSKI: I'm not sure -- what do you
8 mean by shifting the burden to a public...

9 MR. OEHLER: Well, we as a company participate
10 in the opposition proceedings in Europe all the time, and
11 it certainly is less expensive than all-out litigation.

12 But I would rather see a concentration on
13 better resourcing at the patent office than, say,
14 institute an opposition-like proceeding in the U.S. where
15 now the public or the companies of interest are -- it's
16 just not true with the public and the individuals,
17 although that opportunity is there.

18 It then puts the burden on them. The cases are
19 there before the PTO, the PTO is dedicated to the task of
20 reviewing these and granting those that should be
21 granted, and denying those that should not. I'd rather
22 see the resources focus there. And it's -- not only is
23 the PTO dedicated, but you would shift the cost to the
24 public by instituting a system whereby opposition would
25 be the preferred way to go.

1 We should not lose sight of the fact, as well,
2 that there are opportunities for the public to submit
3 comments to the patent office. Now with an 18-month
4 publication there's an increased opportunity for those
5 that do want to follow what is pending at the patent
6 office to get comments in. It may not be as perfect and
7 as targeted as an opposition proceeding, as in Europe,
8 but there are opportunities there.

9 MR. WROBLEWSKI: Okay. Thank you.

10 Bob, did you have something you wanted to add?

11 MR. BLACKBURN: I think there's going to be a
12 finite limit to quality. The PTO is a human institution
13 and there's no doubt in my mind they need more resources
14 to do their job.

15 But beyond that, there will necessarily be a
16 percentage of patents which -- it's not an issue of
17 quality, it could be a misinterpretation of the law or a
18 change in legal doctrine, or whatever, that there are
19 patents out there that are subject to challenge.

20 The unique problem in the biotech and
21 pharmaceutical industry is the ability to challenge
22 these, because under current U.S. law you cannot begin a
23 D.J. action and challenge the validity of a patent unless
24 you've been threatened with litigation by the patent
25 owner. And usually people are not dumb enough to do

1 that.

2 And you couple that with Hatch-Waxman, which
3 suggests that there's no infringement in any event during
4 the expensive clinical trial phase, so that there is no
5 infringement to even threaten litigation over, these
6 patents can hang out there.

7 You have the ultimate result -- to follow up
8 with David's comment -- is you go to your head of R&D and
9 says, "Can I do this," they say, "Well, invest the 800
10 million and I'll tell you in 10 years whether you can do
11 it or not." And that's unacceptable. And every other
12 developed countries' patent system allows challenges to
13 the patent's validity, not just within nine months, as in
14 the European patent office.

15 But what people forget is that once that patent
16 finally issues from the European patent office it becomes
17 a national patent and there's a national system of
18 bringing third-party challenges to validity which is
19 available, which does not have the same U.S. requirements
20 of standing.

21 And the -- you know, for example, I believe the
22 system in the U.K. is you write a letter to the patent
23 owner and say, "Is the license available on it, on what
24 terms," and then it's your sole discretion whether you
25 like the answer and you can begin to sue to have the

1 patent revoked.

2 You know, it is a significant drag I think on
3 competition when there are these bad patents that sit out
4 there and you can't touch them.

5 MR. WROBLEWSKI: Thank you.

6 David, did you want to add?

7 MR. BEIER: At the risk of disagreeing with
8 some of my colleagues, my assignment here today is to
9 represent the Trade Association, and the development of
10 the testimony was a consensus process, so I'll attempt to
11 honestly and faithfully develop that consensus.

12 Essentially the consensus is that if you look
13 at the broad sweep of the last 25 years, the patent
14 system has remarkably been self-correcting. And if you
15 go back to when I first started working on this in 1979
16 on Capitol Hill, and you think about everything that's
17 happened in the Congress, in the PTO and in the courts,
18 it's gone in the direction of improving the patent
19 quality and the ability to obtain higher quality and
20 appropriate scope.

21 Starting with the creation of the Court of
22 Appeals for the Federal Circuit in 1982, an entire series
23 of patent law changes enacted by the Congress in the
24 1980s. And then, frankly, a remarkable set of
25 administrative reforms within the Patent and Trademark

1 Office under four different commissioners, starting with
2 the creation of a biotech patent group, the issuance of
3 written description guidelines, the issuance of utility
4 guidelines, the creation of special training for patent
5 examiners, special quality review mechanisms. Every time
6 there's been some kind of public controversy within a
7 discreet period of time the Patent and Trademark Office
8 has responded affirmatively.

9 The most recent examples I was involved in
10 personally in my previous government service, one was
11 gene patents and the second was business method patents.

12 On the gene patent side there was development
13 of guidelines that essentially represented the
14 reconciliation of views between Harold Varmus, then the
15 director of the NIH, and Todd Dickinson, the PTO
16 commissioner. We spent hours hammering out those
17 distinctions and differences. And I think generally
18 speaking the stakeholders are largely pleased with the
19 outcome and will produce higher quality gene patent
20 guidelines with appropriate levels of utility and
21 specificity.

22 The same thing happened with respect to
23 business method patents. There's no doubt that there was
24 valid criticism of early-on-issued business method
25 patents. But again the Patent and Trademark Office came

1 up with a comprehensive approach of improving examination
2 of prior art, training examiners, et cetera.

3 If you add to that the final question, which is
4 judicial review, and you may not like all of the
5 decisions, and I know my colleague Bob doesn't like some
6 of them, from the Court of Appeals for the Federal
7 Circuit, they have attempted to match the law with
8 evolving technology, and in many cases provide the level
9 of certainty that would improve the ability of the Patent
10 and Trademark Office to examine patents and to come up
11 with an appropriate question of quality.

12 I think the question isn't whether the patent
13 system is perfect. It's, if there's a problem what the
14 solution is. And if the solution causes more harm or
15 creates more uncertainty or more delay, which I would
16 submit, at least on a personal basis, an opposition
17 system could -- if you look at the Japanese experience, I
18 think that suggests that you'd end up with multiple
19 oppositions and delay in certainty -- you could end up
20 with a worse system.

21 So the question isn't whether there are
22 problems, the question is whether the solutions can match
23 the problems you've described and whether you can
24 reasonably assert that those solutions are enactable and
25 practical.

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1 MR. WROBLEWSKI: Thanks.

2 Lee, did you want to add to that, or disagree
3 with that?

4 MR. BENDEKGEY: Well, I was going to disagree a
5 little bit, but poor Ray has been waiting a long time so
6 why don't we give him a chance.

7 MR. WROBLEWSKI: Ray, go ahead.

8 MR. CHEN: Appreciate that, thanks.

9 Mr. David Beier has already said a lot of the
10 things I was going to say, and obviously the primary goal
11 of the PTO is to have a strong system of valid patents.
12 And to that effect, in the biotech industry, obviously
13 the PTO has done a number of things such as issuing a new
14 set of utility examination guidelines and written
15 description examination guidelines, as well as doing
16 other things in the business methods patents arena.

17 But also it appears that, based on our quality
18 review statistics, just a percentage of all allowed
19 applications do undergo a second-look quality review,
20 that those statistics have been improving from each year
21 to year but -- and obviously if you give more resources
22 to the PTO there will be a correlation to an improved
23 process.

24 But also there's still always going to be a
25 public element when it comes to these issued patents, and

1 therefore, because the PTO oftentimes doesn't have
2 perfect information, it's really the competitors out
3 there who have access to the best prior art references.

4 And so I understand that industry oftentimes
5 has a dilemma when they feel like there's a bad patent
6 that it either has to suffer through expensive litigation
7 that's risky, you never can be sure what's going to
8 happen with a lay judge or a jury. Then your other
9 option is to just completely stay out of that particular
10 market.

11 However, there is a third option that exists,
12 which is the re-examination proceedings. But I've also
13 heard here that there's perhaps a strong interest in some
14 type of opposition proceeding.

15 And I guess what I'm wondering is, is there at
16 this table today a particularized interested or proposal
17 in some form of improved re-examination, or some
18 particular form of opposition proceeding they have in
19 mind?

20 I know personally, from my experience I've seen
21 several patents die in the PTO under re-examination.
22 And, you know, obviously oftentimes that gets affirmed at
23 the Federal Circuit.

24 MR. WROBLEWSKI: I think David wanted to
25 respond to that.

1 MR. EARP: Yeah. I think it's highly
2 appropriate that we raise the re-examination proceeding
3 issue. There are relatively new re-examination
4 procedures in place today, but I think it's probably your
5 experience, perhaps you could confirm that, that very few
6 people are using them because there are some severe
7 disadvantages with the re-exam procedure that's in place.

8 There's legislation pending now, and perhaps
9 you can update us with -- tell us whether new legislation
10 is pending -- but some of --

11 MR. BEIER: If I could interrupt there. To
12 answer your question, there are four cases where people -
13 -

14 MR. CHEN: Four is it?

15 MR. BEIER: Yeah, out of I think 160,000, so
16 people are obviously not using it.

17 MR. EARP: Right.

18 MR. BEIER: In the Bio testimony there are
19 references to the specific bills that would eliminate the
20 preclusive effect of participating in the re-examination
21 process, which is something, at least as a trade
22 association, we would support doing to make it easier to
23 participate and not risk as much by participating.

24 MR. EARP: So just let me summarize for people
25 who aren't familiar with some of the issues.

1 There is a preclusive effect of going into a
2 re-examination proceeding and failing and not being able
3 to raise those sorts of -- the same prior art defenses in
4 it's party's litigation proceeding. There's no ability
5 currently to appeal a re-examination decision beyond the
6 Board of Patent Appeals and Interferences.

7 And there's also the Portola Packaging case, in
8 which the Federal Circuit said you can't use as the basis
9 for re-examination prior art that has already been made
10 of record by the examiner or by the applicant during the
11 patent application process.

12 So there are I think a couple of House bills,
13 1866 and 1886, and the Senate bill, which I think the re-
14 exam provisions are tacked onto the end of the PTO
15 appropriations bill for this year. I don't know what the
16 current status of them is, maybe you could tell us where
17 they're at today.

18 MR. CHEN: As far as I know they're all still
19 pending. And like all bills, they're turning into
20 Christmas trees, where things are just getting tacked on,
21 and it seems very speculative whether or not in this
22 session any of them will pass.

23 MR. EARP: All right. So I think it's
24 appropriate to note that there is a re-examination
25 proceeding, but it's also appropriate to note that

1 nobody's using it, and it truly isn't an alternative to
2 an opposition proceeding at the moment with the way the
3 law is currently construed, or configured.

4 MR. WROBLEWSKI: Lee, did you want to add,
5 finish --

6 MR. BENDEKGEY: I just had --

7 MR. WROBLEWSKI: You ceded your time.

8 MR. BENDEKGEY: -- two quick comments.

9 One is that from our standpoint the big defect
10 with the current interference -- I'm sorry, re-exam
11 regime is the lack of appeal. The fact that, you know,
12 you're stuck with the outcome you get, you know, right
13 then and there really, you know, why would you -- if you
14 really thought that you were potentially going to be in
15 an infringement litigation you absolutely would not take
16 your one shot, you know, at the board there, at the
17 patent office. So that's the big defect from our
18 standpoint. It's not surprising that there's a grand
19 total of four people who've taken advantage of it, and
20 good luck to them, God bless.

21 But the other thing I would say actually, which
22 is in general, you know, we agree that the patent office
23 is doing its best without enough resources. We also
24 agree that -- I don't think we're talking, Ross, about
25 shifting responsibility from the patent office to the

1 public, but rather supplementing what the patent office
2 is doing, particularly, as Ray says, in a lot of sectors,
3 you know, the patent office is not going to have access
4 to the best prior art.

5 One of the places where I really take issue is
6 to claim that the written description guidelines and the
7 utility guidelines are some huge improvement.

8 You know, in my experience one of the things
9 that has been also damaging to the morale of the
10 examiners in section 1600 is the politization of the
11 guideline process. I mean, with all due respect, how
12 Frances Collins and Harold Varmus are feeling should not
13 go into the formulation of the utility standards, and
14 when you have the patent office, the director of the
15 patent office and many of those who report directly to
16 him marching around, talking about raising the bar and
17 lowering the bar when the law that they are applying was
18 enunciated by the Supreme Court in 1965, there's
19 something wrong with that, and it should not be a
20 question of the patent issue, it should be a question of
21 the patent office with appropriate resources faithfully
22 applying the law that exists, not reacting to the latest
23 P.R. problem created by -- whether it's Jeremy Rifkin or
24 Harold Varmus.

25 MR. BEIER: I assume then you would have

1 disagreed when the industry complained in 1989 about
2 the fact that the patent office had increased the utility
3 bar --

4 MR. BENDEKGEY: I think the question --

5 MR. BEIER: -- to require virtually clinical
6 trials until the response to that complaint was for the
7 patent office to lower the utility --

8 MR. BENDEKGEY: I think the answer should be
9 what is the right answer under the patent law, not
10 reacting to the latest tempest. And if the law has been
11 on the books since 1965, the law ought not have changed
12 multiple times.

13 MR. BEIER: And so I assume that the law
14 shouldn't match current technology then either. You
15 should just have a divine ability to determine what the
16 law is and apply it to technology regardless of what year
17 --

18 MR. BENDEKGEY: You have to apply the law to
19 technology, but you shouldn't be raising and lowering
20 standards.

21 MR. WROBLEWSKI: Okay, that's great. Thanks.

22 I'm going to -- if you're adding something
23 different then we can go forward, if you're going to --

24 MR. BLACKBURN: I am.

25 MR. WROBLEWSKI: Okay.

1 MR. BLACKBURN: Or maybe some context as well.

2 This really falls under what Professor Teece
3 was talking about this morning on uncertainty. And the
4 reason we have this kind of breakdown is because the
5 patent office actually isn't the final arbiter of what
6 the law is. Usually it's the Federal Circuit, sometimes
7 it's the Supreme Court.

8 And these policies, establishing a policy and
9 then issuing patents to it is actually I think a creation
10 -- it contributes to uncertainty. Because the patent
11 office decides you can't -- because of this inability to
12 -- for third parties to challenge issued patents in any
13 reasonable time period we don't get any judicial review,
14 and unless they're rejected by the patent office they
15 don't go up to the court on review.

16 So really what you ought to have is the patent
17 office taking a fairly aggressive view and doing
18 rejections so somebody can go up to the court, or we'd
19 have to have a system of third-party challenges or
20 whatever that can get the issue up to the Federal
21 Circuit. Because whether I agree with them or not,
22 they're generally the final arbiter and that, the fact
23 that they haven't had a chance to address these issues is
24 a huge area of uncertainty, and people don't know whether
25 patents, or classes of patents are valid or not, whether

1 they should be spending R&D dollars going ahead with the
2 program, or paying for a license or blowing them off, or
3 getting out of the field.

4 MS. DESANTI: Sue, would you like to ask a
5 question? But I also have a follow-up question, so why
6 don't you go first and then I'll --

7 MS. MAJEWSKI: I wanted to ask sort of a new
8 direction question.

9 MS. DESANTI: Let me ask a follow-up question
10 first then.

11 I'm interested in the extent to which you can
12 tell in the biotech field which patents are important.

13 One of the issues that's been raised in some of
14 the literature is the question of should we really try to
15 reform anything at the PTO, and obviously that would not
16 be the role of the Federal Trade Commission, but this is
17 an exploratory, we're trying to understand things better,
18 and this is a Mark Lemley article that basically says,
19 look, the vast majority of patents do not become subject
20 to any dispute. Maybe you have one, two percent of
21 patents that are actually subject to dispute, they are
22 commercial important enough that that really matters.

23 And so the premise of his article, and he goes
24 through trying to develop some ballpark estimates, is
25 that as a general rule it wouldn't make any sense to try

1 to make anything more certain at the PTO, but rather you
2 might want to question whether there should be a patent -
3 - an assumption of patent validity.

4 But one of my questions is, do you know -- I
5 mean, in biotech is it different in terms of the number
6 of patents that actually become in dispute, and where it
7 might be helpful to have an opposition system or a re-
8 examination system where you didn't have to pay the price
9 of preclusion from further litigation?

10 MR. KIRSCHNER: I don't know about other
11 industries, but I can say at least in our company we keep
12 a review of patents that are issued each week out of the
13 patent office. We also review each week what is being
14 published in the European patent office, and now we're
15 reviewing each week what is being published but not yet
16 issued by the U.S. patent office.

17 As a result of these reviews we are able to
18 identify patents that are potentially problematic for us.
19 And for example in Europe, then to file an opposition
20 within the limited time that you have to oppose an issued
21 patent if it is of significant concern to us.

22 I would say that you can't -- just because the
23 vast majority of U.S. patents do not end up in litigation
24 does not mean that you can assume that they are not
25 problematic, and that the problem hasn't been dealt with

1 simply by avoiding an area that otherwise you may have
2 worked on and innovated within, simply because the risk
3 is too great with their not being in the United States an
4 effective way to determine before you've spent your \$800
5 million and 10 years in product development, plus
6 incurred liability, add on to this potential damages of
7 500 million or more on top of that, whether or not you
8 were right or you were wrong.

9 MR. BLACKBURN: There certainly are areas of
10 research that Chiron would have done, or would have
11 pursued a little bit longer than it had if there had been
12 an effective, cheap, quick way of testing the validity of
13 a third-party patent.

14 And the fact that you decide not to go forward
15 with that area means there never will be a challenge
16 probably to that patent, and so we'll never know. And it
17 won't show up in the Lemley statistic, and it's just a --
18 there's got to be some sort of multiplier there, and I
19 don't know what it is.

20 MR. WROBLEWSKI: Okay. Sue, do you want to...

21 MS. MAJEWSKI: Sort of following up on this
22 discussion, this issue -- it makes it sound as if there's
23 a large proliferation of patents that maybe shouldn't be
24 out there.

25 And much earlier in the panel someone had

1 brought up the issue of contemplating patent pools as a
2 solution to the royalty stacking program, and this is
3 something that the academics have also contemplated in
4 earlier sessions.

5 And what I've noticed is no one here at the
6 table has really talked about a tragedy in the anti-
7 commons.

8 So my question to the panel is, you know, what
9 examples do we have of cases where royalties become too
10 high to make R&D or commercialization of a product really
11 viable? And to what degree is proliferation of
12 overlapping patents a problem in the industry?

13 MR. WROBLEWSKI: Michael, do you want to go
14 ahead?

15 MR. KIRSCHNER: I think there is a risk of a
16 problem with the anti-commons in the biotech industry. I
17 think we tend to be tasting it when, like I say, for
18 every vial of our product we sell we have to pay seven or
19 six other entities. And this was in the era before what
20 are now called research tool patents and reach-through
21 royalties became all the rage, not only of other
22 companies but also of universities.

23 I think in the earlier days you got a cell
24 line, for example, you would be allowed to pay a one-time
25 reasonable up-front fee to use that cell line and forget

1 about it. Now with everybody wanting reach-through
2 royalties, and with research tools being defined as
3 broadly as they are, any cell line that's used somehow
4 within your research program, any target, any reagent or
5 molecule that you have screened against to see if there
6 is cross-reaction, any particular assay type that you
7 have used, and of course you end up in the course of
8 researching the biological properties of a molecule using
9 a wide variety of assays, you're going to start to attach
10 reach-through royalties to each of those research tools,
11 I think you have a severe risk of a problem of the anti-
12 commons.

13 How you deal with that I don't know.

14 MR. WROBLEWSKI: I'm going to go with David --

15 MR. BEIER: Let me try and respond a little bit
16 about patent pools and a little bit about Professor
17 Barton's observations this morning about whether there
18 should be a research exception or fair use --

19 MR. WROBLEWSKI: That was my next topic we were
20 going into so --

21 MR. BEIER: -- which is probably the worst idea
22 that's emerged, at least during the course of the day.

23 The idea that you should create special rules
24 for biotechnology or pharmaceutical products is both a
25 bad idea and inconsistent with both domestic law and

1 international law and would produce bad social
2 consequences, for the reasons that Professor Teece
3 explained. It would produce tremendous uncertainty.
4 There's no bright line between commercial and
5 noncommercial.

6 Moreover, the idea that there's this huge
7 problem out there is contradicted by the best and most
8 available and most recent study, which I think you all
9 heard about from Professor Cohen of Carnegie-Mellon,
10 which was commissioned by the National Academy of
11 Sciences. And that suggests that there is not a patent
12 thicket, that there is less problem in the licensing
13 context than the academic literature suggests.

14 The message, at least on behalf of the trade
15 association representing hundreds of companies is that
16 the most important thing the government can do is to make
17 sure that it avoids any imposition of a compulsory
18 license. Patents are more than the right to collect
19 royalties, they are the right to exclude others from
20 copying your invention. And in this case there is a
21 tremendous risk that people will associate patent pools
22 with compulsory licenses.

23 If there's one message that we want to get
24 across, the paper that was published by the Patent
25 Trademark Office in January of 2001, which described the

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1 pros and cons of patent pools for biotechnology, was
2 completely appropriate because it stressed the voluntary
3 nature of patent pools and outlined in great detail the
4 potential competitive benefits and anti-competitive
5 effects, depending on how the patent pools were
6 structured, whether the patents were valid, whether you
7 needed all those patents to complete the research
8 activity.

9 So I think the question of patent pools needs
10 to be seen in this larger policy context. It would be
11 wrong to go down the road of suggesting that the
12 government should intervene and impose conditions, to
13 require the licensing of intellectual property for some
14 other larger alleged social good, as Professor Barton
15 suggested this morning, either by taking away part of the
16 bundle of rights and giving the public a research
17 exception or a fair use right. It would also be wrong to
18 have the government impose a patent pool requirement in
19 order to achieve some alleged efficiencies when there's
20 no proof that there's a patent thicket or stacking
21 royalties.

22 If companies in the marketplace decide that
23 they want to engage in patent-pooling behavior, and the
24 antitrust agencies find that it's pro-competitive, that's
25 fine.

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1 MR. WROBLEWSKI: Bob Blackburn, you wanted to
2 add something.

3 MR. BLACKBURN: The -- first a little bit on a
4 patent thicket which might justify a pool.

5 A couple weeks ago when I was looking at some
6 of the literature that was cited in the Chairman's speech
7 on this topic, I saw in the first -- from a faculty
8 member at Berkeley -- first page about the patent thicket
9 in semiconductors, biotech, et cetera. I went, "Wow,
10 there's a patent thicket in biotech." I didn't know
11 that.

12 Went into Lexis, did a patent count for about
13 the top 10, 12 market cap biotech companies in the United
14 States there were three companies that had issued U.S.
15 patents numbering around 600, 700, and there's a --
16 dropped down to the next one, it was about 300, then 200,
17 and then everybody else was well under a hundred.
18 There's not a patent thicket.

19 And when you're talking about developing a
20 particular product, there's not many instances I can
21 imagine, actually I can't imagine any instance where pool
22 would be an efficient solution. Michael's example, he
23 can count the number of patents that are at issue there,
24 and they're owned by different parties, and you wouldn't
25 -- there's no reason to form a pool.

1 You might look at genomics, you've got a lot of
2 targets out there, you might want to look at all of them
3 maybe. I'm not sure that, again, whether that can't be
4 done by going to, you know, a one-source-type license or
5 whether you really need a pool to do it. We certainly
6 haven't found a need to do it.

7 But in the royalty stacking issue what we found
8 in negotiations, all the parties tend to be fairly
9 sensitive about it. If the licensor in that instance is
10 about to propose a royalty that's going to kill the
11 product they're not going to make any money. And most of
12 the players in this field are sophisticated enough to
13 understand that.

14 Now, and while there's this theoretical threat
15 with the anti-commons, you tend to see the reach-throughs
16 in more unique tool technology, you don't see it in, say,
17 fungible research tools, and there are a number of those,
18 there's a number of different array technologies for
19 example which are fungible today, and the screening,
20 high-throughput screening machinery and other equipment,
21 so you don't get stacking from all of these different
22 tools that go into the process.

23 But mostly the players, in our experience, are
24 fairly sophisticated and know that they'll kill the goose
25 if the stack is too high.

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1 MR. WROBLEWSKI: Thank you.

2 Lee, you wanted to add something to that as
3 well.

4 MR. BENDEKGEY: Just briefly.

5 We have in our database agreements actually a
6 provision that could be thought of as an example of a
7 patent pool. This is in the context that Bob alluded to
8 of patents on genes as targets really. And so when we
9 license our gene patents and the database to our
10 customers they can't -- if they discover for example a --
11 if they find a partial gene that looks interesting to
12 them in the database they can, you know, discover the
13 full-length gene and characterize it and figure out what
14 it does and get a patent on that.

15 And so we have a provision in all of our
16 agreements that's voluntary, everyone has -- you know,
17 we're happy to delete it if people don't want it -- that
18 says that if people obtain patents based on data derived
19 from our database, there is a nonexclusive grant back to
20 Incyte and to everyone else who's working with our
21 database only in the research field. So only for
22 research purposes, both Incyte -- so the model is very
23 much like what subsequently became the open source model,
24 where there's kind of an improvement grant-back that
25 applies to everyone else who's working with the same

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1 stuff.

2 And as I said, it's entirely voluntary and so
3 far everyone has signed up to it. But for those people
4 who don't want to, or who may not even be interested in
5 the Incyte patent portfolio because they just have a
6 small number, they're always free to go to the small
7 number of targets that they're interested in working
8 with, they're always free to either develop their own
9 patent position or go to the people who own the rights
10 to, you know, those handful of targets.

11 But it is a way we found of reducing
12 transaction costs and allowing, you know, kind of
13 everyone who is using our stuff in a broad sort of way to
14 get freedom to operate under each other's portfolios as
15 well.

16 MR. WROBLEWSKI: Thank you.

17 Susan, you had a question you wanted to ask.

18 MS. DESANTI: Yeah. I have a different
19 question, and it follows to some extent from your
20 comments, Michael.

21 One of the points that Judge Newman made in the
22 very first session of these hearings was the tradeoff
23 value in the patents. On the one hand you're granting an
24 exclusivity, make, use and sell for a certain amount of
25 time, but the upside to society is that there is a

1 disclosure that's required and associated with that.

2 And I'm wondering whether in the biotech field
3 the disclosures that go along with patents are a
4 significant source of your ideas for further innovations
5 or not. And I'm wondering in part, Michael, because you
6 were saying that you were reviewing patent disclosures,
7 and clearly one of the purposes is to find out whether
8 you're doing research in an area where there may be a
9 conflict. But the further question is, is that a source
10 of other ideas as well?

11 MR. KIRSCHNER: Well, I cannot give a
12 categorical answer. But in my experience it has not been
13 a significant source of ideas within the research we've
14 been conducting.

15 Now, I think it's fair to say on occasion our
16 scientists have read scientific articles which contained
17 information that turned out -- had been filed on in a
18 patent application, and we tried to review our
19 publications to make sure that we have appropriate patent
20 filings made before they are issued. But again, having
21 been Immunex University, that process was not as tight as
22 it might have been.

23 But, frankly, in our experience, for example on
24 some of the patents on which we are paying royalties, we
25 are wholly unaware of the work that was done that gave

1 rise to those patents, it was work that we were doing in-
2 house on our own, and yet because the patents issued and
3 because they're presumed to be valid, whether or not they
4 actually gave us knowledge that was useful to us, we've
5 ended up taking licenses.

6 MS. DESANTI: Bob?

7 MR. BLACKBURN: I think it's important to
8 realize that in this field an awful lot of the
9 information transfer happens in the scientific literature
10 of the patent literature, but quite a bit of the
11 scientific literature is enabled by the fact that there's
12 been a patent filed on it.

13 And I have seen over time an increase in the
14 relevance of the patent literature as a source of
15 technical improvements that might be patentable but may
16 not excite a journal editor.

17 MS. DESANTI: Thank you.

18 MR. WROBLEWSKI: Ross, did you want to add
19 something?

20 MR. OEHLER: Yeah. I would add that, in my
21 experience, there are -- most scientists that I have
22 dealt with at some point in their research efforts are
23 looking at patent publications and issued patents, so I
24 think there is value to be found in patents as
25 literature. But you have to recognize of course that

1 there's at least an 18-month blackout, and for the U.S.
2 that's relatively recent. The blackout could have been
3 years.

4 And so the scientific literature per se would
5 be more timely for their purposes very often than the
6 patent literature itself. And that may be why you see
7 the turn to the patent -- the scientific literature first
8 and patent literature second.

9 MR. BLACKBURN: I have just one quick...

10 It occurred to me actually in the small
11 molecule area I think the primary source of information
12 of what competitors are doing and things like -- is the
13 patent literature, not the scientific literature.

14 MS. DESANTI: Thank you.

15 MR. WROBLEWSKI: That wraps up the prepared
16 questions that we had, and I was going to open it up to
17 the floor. And I realize a couple of the panelists were
18 misled or didn't understand my earlier directions. And
19 so if there are closing statements that you would like to
20 make that don't have to do anything with your company but
21 want to deal with the issues, you can certainly go ahead.
22 We can go around the table and then we'll wrap up.

23 MR. BEIER: Let me address two questions which
24 were in your notice which we didn't talk about. One is
25 the unilateral refusal to license and the second is

1 international.

2 As I think Ray knows full well, there's been a
3 dispute going on between the 9th Circuit and the Court of
4 Appeals for the Federal Circuit over the unilateral
5 refusal to license.

6 Bio's view is not to side with either
7 particular Circuit, but to suggest that there is a
8 principle at play here, which is a patent is the right to
9 exclude, it's also a right to license.

10 And as the President's own economic report,
11 written by the Counsel of Economic Advisors, suggests
12 there can be tremendous values that can be derived from
13 licensing. And the question is whether there's a
14 legitimate business justification and whether there's a
15 presumption, and what evidence is necessary to overcome
16 that presumption to bring the anti-competitive question
17 forward. And Bio's request of the various agencies, that
18 you attempt to clarify that, because the lack of
19 certainty on that question is a result of the Supreme
20 Court's not taking the Xerox case is going to continue to
21 hamper developments in this context.

22 On the international side, I know you have a
23 day devoted to this later and you also have a debate
24 about the application of the TRIPS agreement to
25 development of drugs in developing countries.

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1 Let me take a step back and point out where
2 we've come from and where we are today and why it's
3 beneficial.

4 From the 19th century until the formation of
5 the World Trade Organization and the obligation of the
6 TRIPS agreement there was not an obligation to protect
7 pharmaceutical products. And those countries that had
8 pharmaceutical patents had pharmaceutical industries,
9 those who did not -- I'm thinking of Italy, South Korea,
10 Canada, et cetera, where they had either no protection or
11 very weak protection, those countries did not benefit
12 from having innovation nor research and development.

13 And one of the remarkable things of this
14 international agreement was an obligation to patent
15 essentially all technologies, and we could get into the
16 details of what the exclusions are. But that obligation
17 being undertaken for trade purposes has been if it's
18 implemented an opportunity for all countries to benefit
19 from patent protection, and to do so in a
20 nondiscriminatory way.

21 The availability of patents for biotechnology,
22 as several people have talked about, we would all not be
23 here representing the biotech industry if the Supreme
24 Court had not decided the Chakrabarty case in 1980.

25 We also would not be here 10 years from now

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1 talking about the export market for biotech products,
2 which currently is in the billions of dollars, if other
3 countries did not honor and protect the patents issued to
4 American inventors in the biotech context.

5 So I think one of the challenges for the
6 executive branch is to make sure that the right to
7 exclude others from practicing your invention is applied
8 in a way that's consistent with the TRIPS agreement, and
9 that it's done so on a nondiscriminatory basis.

10 One of the things that is troubling about many
11 of the academic comments from yesterday and today is the
12 suggestion that somehow you can pick and choose
13 technologies and create special rules. The TRIPS
14 agreement doesn't admit to that possibility, with some
15 exceptions. And I would suggest that you not go down
16 that road of trying to create special rules for
17 biotechnology or for pharmaceutical products.

18 MR. WROBLEWSKI: Thank you.

19 Lee.

20 MR. BENDEKGEY: I've said quite enough. Thank
21 you.

22 MR. WROBLEWSKI: Okay. Thank you.

23 MR. BLACKBURN: Maybe I have too, but I still
24 will say more. Okay? A couple of comments from this
25 morning's panel I wanted to call to your attention.

1 Professor Merges talked about two areas that
2 maybe required some inquiry, and that was the team
3 research and prior art in that context, and the other was
4 double patenting. In both instances he suggested that
5 some of that was an advantage to the large organization
6 or team, and in fact I take a quite different view. That
7 what the exceptions to prior art in the team research
8 model actually do is make things not prior art to the
9 team, to a large team, that wouldn't have been prior art
10 to a competitive small team. It actually is a leveling
11 of the playing field, things that would -- because of
12 some unusual provisions of our laws, called 102-G, and
13 very strict views of inventorship being the source of
14 prior art disclosures.

15 On the double patenting side, that in
16 particular is something that does not favor the team.
17 And the most recent decision affecting our industry,
18 Lilly v. Barr, where a Lilly patent went down on a double
19 patenting issue, because they have obtained -- they
20 obtained a patent that if anyone else in the industry had
21 obtained that patent they -- the patent at issue for
22 Lilly would have been valid, but because they obtained it
23 the patent at issue was invalid. You know, and that
24 clearly -- double patenting is clearly something that is
25 aimed at reining in the team in large part.

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1 With the research fair use proposal -- I
2 won't go on about why it's a bad idea but rather point
3 out that de facto there is such an exemption in that if
4 it is not commercially economically competitive at
5 the patent holder they don't go through the time and
6 expense of patent litigation to stop it.

7 Finally, when we talk about uncertainty and the
8 inability to bring challenges and uncertainties over
9 validity going forward, another real problem with patent
10 law I think is our interference system, and that we are a
11 first-to-invent system versus first-to-file. We have
12 much more certainty abroad where it's first to file.
13 It's almost always the outcome that it is in the United
14 States anyway.

15 And what I think is not quite appreciated
16 broadly in the United States, versus the foreign systems
17 that are first-to-file, is you actually end up with more
18 stakeholders in that system. Because prior-filed
19 applications which are unpublished are only available as
20 a novelty destroying prior art. They are not available
21 for obviousness-type prior art.

22 So the second to file, I mean literally, if
23 they disclose -- if Henry Ford filed first on the black
24 Model T and they disclosed and they said it could be any
25 color, blue, red, green or black, they could get a patent

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1 on blue, red or green Model Ts. And so now there's two
2 people in the marketplace.

3 So there's both a pro-competitive aspect to a
4 first-to-file system, and certainly a huge clarification
5 of certainty of who gets patent rights.

6 Thank you.

7 MR. WROBLEWSKI: Okay. Thank you.

8 David.

9 MR. EARP: Just to summarize a couple of things
10 that we've heard this afternoon.

11 From my perspective, representing a small
12 biotechnology company, patents are indeed the key asset
13 for us. They enable us to have access to the capital
14 markets and to continue our innovation and development.

15 The patent office does a remarkably good job
16 with the resources that it has today, but the continued
17 diversion of funds from the patent office to other
18 branches of the government is a problem that we all agree
19 needs to be addressed. And I'm sure you've heard it from
20 everyone who uses the patent office that maintaining the
21 level of service, with the challenges that the patent
22 office faces as new technologies emerge, is going to be
23 increasingly important.

24 With respect to the issue that was raised on
25 patents that are out there that may have flaws in them

1 that we would like to challenge in order to enable
2 competition and to have access to those technologies and
3 to allow companies to make the decision to put the
4 investment to move towards that technology, the current
5 re-examination procedure is not effective, it's not used.
6 Even the pending legislation that would amend the re-
7 examination procedure probably wouldn't convince a whole
8 lot more people to go forward with it. And consideration
9 of a system somewhat similar to the European opposition
10 system I think would be a substantial step forward.

11 With respect to antitrust and patent misuse
12 issues, and particularly DOJ and FTC guidelines, from a
13 user of those guidelines, from the perspective of a user
14 of those guidelines, I would like to see perhaps them
15 updated and revised in light of some of the new issues
16 that are coming forward. The reach-through royalty issue
17 would be a good issue I think to have some guidance from
18 the FTC and DOJ.

19 The guidelines offer -- well, largely -- I
20 mean, very good fodder for academic antitrust professors
21 to discuss rule-of-reason analyses and market power, but
22 it's very difficult for a small biotechnology company,
23 counsel in a small biotechnology, to provide clear,
24 concise guidance to the company based on what are, you
25 know, relatively academic principles that are being

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1 addressed in those guidelines. So more specific
2 consideration of those guidelines and addressing
3 examples, we'd benefit from that.

4 The patent office has done that quite recently,
5 and regardless of what you think of the new utility
6 procedures and guidelines and written description, the
7 patent office provides training manuals with examples of
8 the application of the guidelines to real-life examples
9 that we might come across every day. And I think if FTC-
10 DOJ took a look at some of those examples, which are
11 perhaps a little more concrete than the examples in the
12 '95 FTC-DOJ guidelines, I think we'll benefit from that.

13 MR. WROBLEWSKI: Okay. Thank you.

14 Michael.

15 MR. KIRSCHNER: I think I'd basically like to
16 reiterate what I said before. That first of all this
17 industry would not exist but for the existence of
18 predictable patents. We need, and I believe we have,
19 fundamentally a good system in the United States that has
20 allowed the biotechnology industry to flourish like it
21 has nowhere else in the world.

22 However, patents can certainly be a drag on
23 innovation, and it's particularly painful when that's
24 kind of a self-inflicted wound, because we are not
25 providing proper resources to the patent office to do the

1 job that they need to do.

2 I agree with David Beier, that over the course
3 of time the patent office has been extremely responsive
4 to concerns raised by the industry. That doesn't change
5 the fact that at the moment the individual examination
6 being done on the ground in the patent office is being
7 done under a sense of desperation, as reflected by a 120-
8 way or a 180-way restriction requirements that we are now
9 seeing.

10 The administration, to its credit, has greatly
11 increased the funding for the patent office this year.
12 However, if that funding is going to be split up in a way
13 that's designed to promote better pendency times, I think
14 in a way, at least in group 1600, you're going to end up
15 with a quality problem that's even worse. I would urge
16 the administration or the patent office to focus on
17 improving quality, at least within group 1600. Perhaps
18 other industries are more concerned with pendency than
19 the biotechnology industry.

20 And then finally, certainly in Congress we've
21 got some bills to try to improve the re-examination
22 process. I think we may want to go beyond that and look
23 at perhaps incorporating a European-style opposition
24 process in the United States as the way to perhaps do the
25 most to reduce the drag on innovation that patents that

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1 have been poorly examined can place on the system.

2 MR. WROBLEWSKI: Thank you.

3 And Ross, final word.

4 MR. OEHLER: In view of the hour and the
5 comments that proceed me, I think I'd just as soon turn
6 the time over to questions from the floor.

7 MR. WROBLEWSKI: Well --

8 MS. DESANTI: Can I say a final --

9 MR. WROBLEWSKI: Sure.

10 MS. DESANTI: Well, I'm not going to have a
11 question, but I do want to make a thank you to our hosts
12 at Berkeley for yet one more day of wonderful
13 proceedings. They've really enabled us to bring all of
14 you here.

15 And I also want to thank Mike and our audio-
16 visual guys who are keeping us running smoothly through
17 all of this, and we shouldn't take that for granted.
18 Thank you very much.

19 And I'll let you wrap up, Mike.

20 MR. WROBLEWSKI: Well, I'd just like to ask the
21 audience to join me in thanking the participants today
22 for their excellent remarks.

23 And to remind everybody that tomorrow's,
24 tomorrow morning's panel starts at 9:30, and it is the
25 business perspectives on patents from the software and

1 the internet industries.

2 Thank you very much.

3 **(Whereupon, the workshop was adjourned.)**

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AND POLICY IN THE KNOWLEDGE-BASED ECONOMY
HEARING DATE: FEBRUARY 26, 2002

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DATED: MARCH 8, 2002

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