

FEDERAL TRADE COMMISSION

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FEDERAL TRADE COMMISSION

In the Public Hearing on)  
COMPETITION AND INTELLECTUAL )  
PROPERTY LAW AND POLICY IN )  
THE KNOWLEDGE-BASED ECONOMY. )  
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February 20, 2002

Room 432

Federal Trade Commission

6th Street and Pennsylvania Ave., NW

The above-entitled matter came on for hearing,  
pursuant to notice at 9:00 a.m.

SPEAKERS:

James Langenfeld, Director, LECG, LLC

Professor Wesley M. Cohen

Professor Robert E. Evenson

Professor Edmund W. Kitch

Professor Maureen O'Rourke

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## SPEAKERS (Continued):

Philip Nelson, Economists Incorporated

Professor Shane Greenstein

Professor Josh Lerner

Professor Janusz Ordover

Professor Lawrence White

Margaret E. Guerin-Calvert, Economists Inc.

Professor Stanley Liebowitz

## P R O C E E D I N G S

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2  
3 MR. COHEN: Good morning. My name is William  
4 Cohen. I am Assistant General Counsel here at the FTC  
5 and I want to welcome you to this morning's session in  
6 our hearings on the intersection of antitrust and  
7 intellectual property.

8 We have now moved through our keynote speakers  
9 and through a set of panels that discussed some of the  
10 nuts and bolts of both the antitrust and patent law, and  
11 we are now in our third day of these hearings and we are  
12 ready to move into some of the analysis. We felt that  
13 the way to start would be to bring together a number of  
14 outstanding panelists who can help us bring to bear some  
15 of the best economic thinking on some of the key issues.

16 This afternoon we are going to have a panel that  
17 will deal with economic perspectives on the relationship  
18 between competition and innovation.

19 This morning we will be doing sort of a flip  
20 side of that. We'll be looking at economic perspectives  
21 on the relationship between intellectual property and  
22 innovation.

23 What we will plan to do is divide our session in  
24 half. We will have three panelists make presentations,  
25 have some discussion, take a break, come back for our

1 final two panelists to make presentations, and wrap up  
2 with what I hope should be a very good discussion.

3 During the first half, we're going to try to  
4 cover some of the core issues in economics and the  
5 economics of intellectual property. And in the second  
6 half of this morning's session, we will give particular  
7 emphasis to problems raised by innovation's nature as a  
8 continuous process.

9 We have some terrific panelists. Before I begin  
10 to introduce them, though, I'd like to introduce the  
11 others who will be participating from the United States  
12 Government. We have, also from the Federal Trade  
13 Commission, joining me is Hillary Greene. From the  
14 Department of Justice we have Sue Majewski. And from the  
15 Patent and Trademark Office, we have Ed Polk and I  
16 welcome all of them.

17 Turning now to our first speaker, our first  
18 speaker will be James Langenfeld from -- he's a director  
19 at the Law and Economics Consulting Group, with extensive  
20 experience in antitrust, intellectual property, and  
21 strategic consulting.

22 His work includes, I guess, 11 years at the  
23 Federal Trade Commission. During the last six of those  
24 years, he served as Director for Antitrust in our Bureau  
25 of Economics. And it is really my pleasure to turn the

1 lectern over to Jim Langenfeld to start us off.

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1 MR. LANGENFELD: Thank you, Bill. Thanks,  
2 everyone.

3 I was very pleased to be invited to be a part of  
4 this particular panel because of research that I've done  
5 and some articles I've written and cases I've been  
6 involved in, both in terms of patent protection and  
7 competition, and the intersection between the two.

8 What I was asked to do today was to provide a  
9 framework, an economic-style framework, to consider what  
10 the impact of intellectual property and innovation might  
11 be. And I'm going to talk a little bit -- I'm going to  
12 eke over a little bit into this afternoon's session  
13 because I'm also going to talk about some of the  
14 tradeoffs with competition, and to provide just the  
15 framework to begin to think about what the key issues  
16 should be here.

17 My experience, and with all respect to my former  
18 employer, although I really only worked for the FTC for  
19 ten years, so -- but my --

20 MR. COHEN: But it seemed like 11.

21 MR. LANGENFELD: Yes. It was that enjoyable and  
22 fulfilling, yes.

23 So one of the things that -- from my experience,  
24 looking at both competition and innovation issues, one of  
25 the -- what I consider to be the key fallacies in doing

1 these type of -- in weighing what intellectual property  
2 does for innovation and what competition does for  
3 innovation is that from the antitrust side, at least,  
4 what you have is a feeling that innovation or  
5 intellectual property should be treated just the same way  
6 as tangible -- tangible goods. Tangible property.

7 If you look at the intellectual property  
8 guidelines that the two agencies have developed, although  
9 they -- they make some mention it might be a little  
10 different, but by and large they are going to treat it  
11 just the same. I think that actually sets back the  
12 analysis for understanding what type -- what the  
13 intellectual property does to stimulate innovation, and  
14 on the other hand what competition does to stimulate  
15 innovation.

16 And let's think about some of the basic  
17 differences and some of these I discuss in an article,  
18 which some reprints are outside.

19 But first of all, intellectual property can  
20 create certain social benefits because -- and an inventor  
21 will generally not get all of the returns from an  
22 invention. So there tends to be, unlike building a  
23 factory, there can be an externality -- economists call  
24 it an externality through the economy by people building  
25 off of certain developments.



1           Also intellectual property by itself just  
2 doesn't do anything usually. I mean, there has to be --  
3 if we're talking about a patent, you're talking about  
4 something that has to be applied to factories. It has to  
5 be implemented somehow. And that's not necessarily true  
6 for, you know, a stand-alone factory. You have to embody  
7 the ideas in a patent, be it a process patent or a  
8 product patent. So that's a little different from most  
9 forms of property.

10           Also the obvious problem of free riding. If you  
11 build a factory, you own it, it's there. It's yours.  
12 But if you have an idea and you can't protect it  
13 adequately, other people will steal it and use it and  
14 that, obviously, deters your incentive to develop those  
15 ideas yourself.

16           And also research and development by itself can  
17 be inherently risky. I wouldn't say it's completely  
18 different than other forms of oil exploration and things  
19 like that. But it is inherently risky in the sense that  
20 there are going to be just a lot of dry holes out there  
21 before you actually get something useful. Not  
22 necessarily the case, or less likely to be the case, with  
23 tangible property.

24           On the other hand, there are other issues about  
25 intellectual property that I think make it quite

1 different. One is that the exclusions are very broad. A  
2 patent means that you can actually prevent other people  
3 from having that idea or implementing that idea, that  
4 product, or that process, whether they are in competition  
5 with you or not. They may even be in a completely  
6 different industry, unlike tangible goods where,  
7 basically, you own the property, but somebody else can  
8 reproduce the factory or a factory similar to that,  
9 subject to trade secrets and those things. So if you get  
10 patent protection, you're talking about a very sweeping  
11 -- a very sweeping intellectual property potentially  
12 across the economy.

13 Also the length of exclusion. Most firms that  
14 build something tangible, somebody else can come in in a  
15 year or two, or depending on if you look at the merger  
16 guidelines, two years or less, more -- whatever you want  
17 to say -- that actually embodies a lot of the reality of  
18 the economy, which is that somebody else will eventually  
19 come in and compete away whatever -- compete for whatever  
20 product you're selling.

21 With patent protection, you're talking 20 years.  
22 That's a long time to eliminate someone else from  
23 competing with that specific product. It is quite  
24 different than typical intellectual property -- typical  
25 tangible property.

1           Also there is a risk for follow-on innovators.  
2           If patent protection is as broad as it can be interpreted  
3           and sometimes the Federal Circuits are going to -- are  
4           pretty broad, pretty broad areas of defense, there is a  
5           risk to follow-on innovators. That is to say, you have  
6           the initial idea. Someone else may come up with an idea  
7           to make it better. And intellectual property patents can  
8           prevent that from happening, depending on how much  
9           protection is associated with that patent.

10           Now I'll talk about what the tradeoff of that is  
11           in a second. So there's a tradeoff here, depending on  
12           how strong the intellectual property protection is.  
13           Let's think about what that is just to an economist.

14           If you have very strong intellectual property  
15           protection, you have the ability to basically kill other  
16           innovations. That is to say, follow-on or developmental  
17           innovations. So if you take a very strong stance, you  
18           could actually -- you have a tradeoff. You're not  
19           necessarily going to maximize innovation.

20           Clearly you're going to have less price  
21           competition. There is no question about that, if you're  
22           preventing someone else from producing the same product,  
23           or close to it, or using the same process. And in some  
24           sense, if it's strong enough, you could have fewer  
25           benefits, fewer externalities to society because it's

1 possible that the innovator could end up taking,  
2 literally, all of the surplus, no consumer surplus, no --  
3 no net benefit to other people.

4 If you have weak IP protection, you've got a  
5 tradeoff on the other side. You will encourage a free-  
6 rider problems, which will kill the incentive to, at  
7 least initially, innovate.

8 You will have more price competition, which can  
9 benefit consumers, at least in the short run. But you  
10 also have fewer externalities for society, fewer  
11 benefits, because fewer initial patents will come out.  
12 People won't receive the benefits from them.

13 So there is a tradeoff here for these two types  
14 of intellectual property. And the way the economist  
15 thinks about it, and this is hugely simplifying it, but  
16 -- these points were made -- this sort of sums up the  
17 literature here, but you might think about it this way.  
18 You have abstracting to give a -- in a sense so that  
19 patent protection can be seen as a degree of protection  
20 on the horizontal axis here.

21 And on the left we'll say it's complete patent  
22 protection. You have an idea. It's automatically  
23 patented. It's yours. You don't have to share it with  
24 anybody else.

25 On the other end, there is no patent protection.

1 You come up with an idea, somebody else can just copy it.  
2 And I'm going to -- as an economist, because I can do  
3 these things, I'm going to say that there is a continuum  
4 here. And some of the other speakers are going to talk  
5 about different ways, even more specific items within  
6 this continuum, the different ways to try to move the  
7 continuum back and forth. But for my purposes, I'm just  
8 going to assume that the continuum exists. What does  
9 that mean?

10 Well if you have complete patent protection,  
11 you're still going to have an effect on -- on developing  
12 a certain number of innovations. And that's what's over  
13 on the left. That's the blue line there. And you'll  
14 still get some. There will be some innovation. But  
15 because you have prevented developmental or follow-on  
16 innovations, if you have complete patent protection,  
17 you're not even going to maximize the number of  
18 innovations. It's not going to happen.

19 As you move to the right along here, where you  
20 get more of a balance, where you don't give people  
21 complete rights, the number of innovations will go up, as  
22 I stylized, put it here, to some -- as economists always  
23 like to find -- some optimum level of innovations.

24 And then, as you further weaken patent  
25 innovation, where people can copy, and you're not going

1 to get -- and inventors are not going to get the full  
2 returns on their investments, then you're going to see  
3 the number of innovations fall off.

4 The interesting thing from an economist's point  
5 of view is what would be the optimum, though. The second  
6 line here is basically total surplus -- is what I've said  
7 it is. Total welfare, which is the sum of what consumers  
8 get, consumer welfare, and what producers get, profits.

9 Assuming away for the moment the FTC standard,  
10 which is typically a consumer welfare only standard,  
11 which even Chairman Muris in an article last year  
12 mentioned this, the typical standard, and looking at it  
13 from more of an economist's point of view, we look at  
14 total welfare, what you can see here is that total  
15 welfare is going to be optimized in a similar pattern,  
16 but it's only going to be optimized with less  
17 intellectual property protection than the maximum number  
18 of innovations.

19 Now why? The reason is because you're going to  
20 get more competition, more price competition. And if you  
21 get more price competition than the consumer welfare  
22 portion of total welfare will go up, even though the  
23 profits, the producer welfare portion, is going to go  
24 down.

25 And so typically what you will find is, you

1 don't want to -- if you're trying to maximize society's  
2 welfare, you don't want to maximize the number of  
3 innovations, necessarily. What you do want to do is, you  
4 want to have standards where you are maximizing consumer  
5 welfare and that's not going to be designing things so  
6 you get the maximum number of innovations, because there  
7 are these other gains that society can get with lower  
8 pricing and more competition.

9 I just want to talk briefly about this. This is  
10 important and I'm not an attorney, and I don't plan on  
11 being one, but as economists we look at some of the --  
12 some of the court decisions and try to tease out what the  
13 economics is. And one of the problems that I think that  
14 the Department of Justice, and the FTC, and the courts  
15 face, and business face right now, is there's a lot of  
16 uncertainty as to exactly what the tradeoff between  
17 competition -- that is to say antitrust laws -- and  
18 intellectual property -- patent laws, copyrights -- what  
19 that tradeoff exactly is.

20 Now these are patent cases, not that long ago,  
21 and depending on which case you read, it's unclear what a  
22 firm can do in terms of protecting its intellectual  
23 property.

24 Certainly with the Federal Circuit, since 1998,  
25 taking responsibility for all of the cases that have a

1 patent kicker in them, and offering dictum copyrighting,  
2 they have really made themselves the focal point for at  
3 least unilateral actions to enforce patents. And  
4 competition cases that involve patent allegations, that  
5 involve patent --

6 And if you look here, you look at the Ninth  
7 Circuit's decision in Kodak. That was a case where  
8 antitrust won over, at least asserted intellectual  
9 property rights, at least asserted patents and  
10 copyrights.

11 And the older -- well not that much older, but  
12 older FTC Intel consents were once again one where the  
13 antitrust agency said, look if you have -- you cannot  
14 just use your intellectual property, your patents to --  
15 to prevent unilateral behavior that we believe it is  
16 anti-competitive.

17 On the other hand, though, if you look at the  
18 Xerox case and the Intergraph case, in the Federal  
19 Circuit, pretty much unless it falls into a tie -- a  
20 tying claim, a sham litigation, or a fraud on the Patent  
21 Office, and it's not clear how broadly any of those will  
22 be read, the Federal Circuit has said antitrust  
23 competition doesn't have -- intellectual property is the  
24 key.

25 Now whether that's going to stimulate innovation



1 or not, we can look back and think, well, it will help  
2 stimulate innovation, depending on how strongly that is  
3 read.

4 And then there are other cases like Nobelpharma  
5 which is -- which is a Walker Process case, fraud on the  
6 patent -- and Bard, which is a predatory design case. So  
7 looking at those cases where actually antitrust or  
8 competition issues were upheld, even though patents were  
9 at issue, looking at those two cases -- and I won't talk  
10 about them in detail, but looking at those two cases,  
11 it's unclear where -- whether those cases in the future  
12 would end up being -- whether antitrust violations would  
13 be found in the future, given a similar set of facts by  
14 the Federal Circuit.

15 So what I see here, in my opinion, is the way  
16 the laws -- at least the laws involving unilateral  
17 actions by patent holders are going, there is an  
18 increasing amount of protection that is being given to  
19 patent holders. And I'm not sure that it's actually  
20 balancing one way or the other correctly, given the  
21 tradeoffs that exist.

22 The last thing I want to mention is and why we  
23 have someone from the Patent and Trademark Office -- is  
24 enforcing this. Now if -- there's always an issue, if  
25 the courts are going to give so much deference to a

1 patent, an ex parte patent that's been put out, then  
2 obviously -- and say that there is not going to be any  
3 antitrust or any competition issues here because this is  
4 -- this is the patent law, and these are the patents, and  
5 people can do whatever they want with them. The problem  
6 here is that that means that that really puts the Patent  
7 and Trademark Office on the spot because, gosh, you'd  
8 better be getting those patents right. You better be  
9 sure that the -- bar is incorrect. You better be sure  
10 that -- you know, that obviousness has been dealt with.  
11 You better make sure that the information you're getting  
12 from the firm that wants to have the patent is accurate.

13 And as you can see here, what we have, since  
14 1996, is over a 50 percent increase in patent  
15 applications being put at the Patent and Trademark  
16 Office. That's a lot of work. By my count, that's about  
17 1,000 patents per working day that are submitted each  
18 day. And you have a beautiful building over in Rosslyn.  
19 You have a lot of people working hard. But, you know, if  
20 the courts are going to assume that you've pretty much  
21 gotten it right in most instances, save for the lengthy  
22 litigation that could take place over the existence of a  
23 patent, you guys have to have enough bodies and enough  
24 people to do this accurately. And that's not -- and  
25 that's something you can talk to. I can't.

1           But I just know that that type of increase, and  
2           given the increasing importance of what the Patent and  
3           Trademark Office allows, because you all allow about 75  
4           percent of the patents to go through, patent applications  
5           to be approved, that -- that puts you really on a spot,  
6           especially when we think about these business methods  
7           application patents that you are just starting to pick up  
8           in '99 and 2000, because these, I think, are distinctly  
9           different types of patents. These are ones on -- enclave  
10          bordering, things like that, that can completely cut  
11          across the entire economy. These can be extremely broad.

12           I've actually worked for General Motors and,  
13          gosh, you know, it certainly would be nice to have -- I'm  
14          not sure General Motors has any that they've submitted,  
15          but these can be an amazing tool for knocking out  
16          competitors across the board. And I know that the Patent  
17          and Trademark Office has been looking more carefully at  
18          them recently. But these have a huge potential for  
19          eliminating any tradeoff, in terms of follow-on patents,  
20          and in terms of follow-on innovations, and in terms of  
21          price competition. And that potentially could be a  
22          pretty scary area here, in terms of giving intellectual  
23          property too much sway, because it's not clear that  
24          that's necessarily going to stimulate more innovations.

25           So, in summary, I think there are a few points

1       you should take away. First of all, it's necessary to  
2       recognize and study the implications of the differences  
3       between intellectual property and tangible property,  
4       certainly from the antitrust point of view. You've got  
5       to think about this differently. You just can't put them  
6       in the same box. That doesn't mean, though, that you  
7       should get a get-out-of-jail-free card every time you  
8       wave the patent defense.

9                So you need to -- I think it's very important to  
10       encourage innovation, to balance intellectual property  
11       protection and antitrust analysis.

12               And then last, once again, we need to recognize  
13       the limits of the patent and trademark process, in terms  
14       of how much -- you know, how broadly intellectual  
15       property can be asserted. And I think that's probably  
16       enough. I think I'm about on time.

17               So I will turn over -- Bill, do you want to  
18       introduce the next speaker?

19               MR. COHEN: Yes.

20                        (Time Noted: 9:54 a.m.)

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1           MR. COHEN: Our second speaker this morning will  
2 be Wesley Cohen. He is a Professor of Economics and  
3 Social Science at Carnegie Mellon University. He is  
4 published widely on the economics of technological change  
5 and he is currently engaged in NSF-funded research on the  
6 effect of patenting on innovation. I turn it over to Wes  
7 Cohen.

8           PROFESSOR COHEN: I would like to begin first by  
9 thanking the Federal Trade Commission and Department of  
10 Justice for holding these hearings on what I think is an  
11 extremely important topic, which should be apparent -- at  
12 least my views should be apparent, given that I've spent  
13 years working on them.

14           Today I really want to report on essentially a  
15 series of papers that I've written over the past few  
16 years and I want to highlight that this has been done  
17 collaboratively with a number of folks -- Ashish Arora, a  
18 colleague at CMU; Marco Ceccagnoli, Akira Goto, and Akiya  
19 Nagata, both in Japan; Dick Nelson, who many of you know;  
20 and John Walsh at University of Illinois, Chicago. And  
21 this work has been supported by many sources, but the  
22 major ones are Sloan, NSF, and the Center for Global  
23 Partnership of the U.S./Japan Foundation, at least the  
24 comparative dimension of the work.

25           I think you should all be fairly familiar with

1 the background to the subject, that over the past 20  
2 years we have witnessed a strengthening and broadening of  
3 patent protection in the United States. And, in fact, we  
4 are witnessing the same with a bit of a lag in Europe and  
5 now in Japan as well.

6 In the U.S. the most visible kickoff event to  
7 that process was the '82 creation of the Court of Appeals  
8 for the Federal Circuit. We've seen pro-patent trends as  
9 well in court decisions.

10 We've also seen the expansion in '81 of what can  
11 be patented, notably life forms, software, both in key  
12 decisions at that time. And then, more recently, as Jim  
13 referred to, business methods as well in the late '90s.  
14 And even an expansion of who can patent, in the form of,  
15 particularly, of Bayh-Dole and related legislation that  
16 permitted essentially universities and even government  
17 labs and other thoroughly sponsored institutions to go  
18 out -- to patent their inventions.

19 We've also seen a significant change in private  
20 practices, reflected particularly in a dramatic growth in  
21 corporate patenting over the past two decades. Jim  
22 showed some recent data, but patent rates have almost  
23 tripled in a period of about 20 years.

24 Okay. There is, however, cause for questioning  
25 both the public policies and private policies. There, in

1 fact, exists in economics, largely, though not  
2 exclusively, based on survey research, a 40-year  
3 empirical legacy, starting from say the work of Mike  
4 Scherer in '59 and extending through the work of Ed  
5 Mansfield and particularly a precursor study to my own,  
6 the work of Rick Levin and his colleagues at Yale,  
7 Vaborik, Nelson, and Winter, that suggest that patents  
8 are, in fact, not central to the protection of inventions  
9 in most industries.

10 And though there are important exceptions -- I  
11 use the word "most industries." The drug industry is  
12 reliably and robustly an exception to that -- to that  
13 trend. We've even had recent theoretical work that  
14 suggested that the effects of particularly broader  
15 patents on R&D is unclear, especially in industries where  
16 innovation is cumulative. That is, innovation builds on  
17 -- importantly, on prior innovations.

18 The work -- particularly the empirical work, but  
19 also the work in theory, casts some doubt on the presumed  
20 role of patents in stimulating invention in most  
21 industries. And so what I want to talk about today is  
22 patents, their effectiveness and role in the  
23 manufacturing sector of the U.S., with some reference to  
24 experience, particularly in Japan.

25 So the overview of what I'm talking about, I'll

1 provide a brief, brief review of survey based evidence on  
2 the effectiveness of patents in protecting inventions in  
3 the manufacturing sector; the uses of patents; how are  
4 they used across different industries in the  
5 manufacturing sectors; what I call the quid pro quo.  
6 That is, in exchange for the legal ability to exclude  
7 others from using, commercializing, et cetera, an  
8 invention that is receiving a patent, patent holders are  
9 supposed to disclose the technical information standing  
10 behind that invention.

11 Then I will end up by talking about, in the  
12 context of some recent work, the impact of patenting on  
13 R&D incentives in the U.S. manufacturing sector.

14 The data -- I'll do this fast. Survey data from  
15 the mid '90s. We collected almost 1,500 observations  
16 from the U.S. manufacturing sector. The sample is quite  
17 broadly representative of the firm size distribution in  
18 the manufacturing sector. And I'll also be reporting on  
19 some results from a comparable -- and I mean truly  
20 comparable -- Japanese survey where we had well over 600  
21 observations.

22 I want to provide some context here, which is --  
23 and this builds -- does build directly on the  
24 contributions of Levin and his colleagues -- that, in  
25 fact, there are a variety of mechanisms, okay, or ways



1 for protecting firms' inventions. Patents are obviously  
2 one.

3 Firms also, though, use secrecy, lead-time.  
4 They will also exploit complementary sales and service  
5 capabilities or complementary manufacturing capabilities.  
6 Okay.

7 It's in that context that my colleagues and I  
8 evaluated the effectiveness of patents across the  
9 manufacturing sector. And specifically we asked  
10 respondents -- and this is important. Our respondents  
11 were actually R&D lab managers. They weren't the patent  
12 attorneys. We didn't go into the IP departments for  
13 these responses. They were directors of R&D labs, R&D  
14 units, in manufacturing firms.

15 We asked the respondents to report on the  
16 percentage of their firm's innovations for which a  
17 mechanism -- secrecy, patents, lead-time, et cetera --  
18 was effective in protecting the competitive advantage  
19 from that innovation.

20 Briefly, what did we learn? Well before I tell  
21 you what we learned, let's be careful what we mean by  
22 this term "effectiveness" and the response scale.

23 Mind you, the use of these mechanisms are not  
24 mutually exclusive. Indeed, many of them are often used  
25 together. You will use even secrecy and patenting

1 together, though not at the same time. At least, I'm  
2 putting it a bit simply.

3 So given that, I would suggest the way to  
4 interpret effectiveness of a mechanism and notions that  
5 one mechanism or means is more effective than another,  
6 not that that's used and the other isn't, were really a  
7 judgment on the part of firms of which of these means of  
8 protection are more central to firms' strategies in  
9 protecting their inventions.

10 With that said -- and we do this separately for  
11 product and process innovations, but I'll -- for brevity,  
12 I'll focus largely on product. The top mechanisms  
13 overall were secrecy and lead time. Which was, actually,  
14 a bit of a change from when Levin and his colleagues did  
15 their survey. Secrecy was not nearly as important in the  
16 early mid '80s as it apparently is -- is in the mid '90s.  
17 That, in fact, patents were the least effective overall  
18 which, in fact, though, obscures a lot of cross-industry  
19 variation. And particularly we found patents to be  
20 relatively effective, as compared, again, to these other  
21 means in a small number of industries, particularly  
22 drugs, again, but also medical equipment, and I'd be  
23 happy to go into more detail. And detail -- industry  
24 level detail is provided in the papers that we've done.  
25 And we find patents to be a relatively less effective or,

1 again, less essential to the appropriability strategies  
2 of firms in other high-tech industries, like  
3 semiconductors and communications equipment.

4 I want to pull us back for a moment, having said  
5 that. Do not conclude from that observation that  
6 patents, therefore, do not stimulate invention, do not  
7 stimulate R&D broadly, and do not stimulate R&D or  
8 invention, even in those industries that say that patents  
9 are not as central or as effective as lead-time, secrecy,  
10 and so on. Do not conclude that. And, in fact, we will  
11 return to that question at the end of my talk, reflecting  
12 some analysis and work that we've done recently. I'm  
13 happy to give numbers and so on during the discussion  
14 period. I want to move quickly, though.

15 The question is, well why do firms say that  
16 patents are relatively ineffective? We asked our  
17 respondents why did you apply for a patent on your most  
18 recent invention.

19 Demonstration of novelty. That's really an  
20 issue of patentability.

21 More interesting for our purposes, 24 percent of  
22 the respondents said, well, information disclosure, ease  
23 of -- again, these responses were not mutually -- not  
24 mutually exclusive. Though disclosure and inventing  
25 around were the two most important reasons cited.

1           I want to highlight, though, at the bottom of  
2 the slide an interesting observation that might be of  
3 interest, particularly concerns over competition. What  
4 we observed is negative within industry correlations  
5 between firm size and, other reason, defense costs, okay,  
6 regarding reasons for not applying for a patent. In  
7 other words, your smaller defense cost looms larger.

8           That's interesting because what we also found is  
9 that larger firms reported -- again, within industries --  
10 reported patents to be more effective. And I would  
11 suggest that those two facts are related. That, in fact,  
12 the access to legal resources on the part of larger firms  
13 lead them to suggest that patents are more effective,  
14 which is consistent with the initial negative  
15 correlation.

16           Well, listen. How are patents used? In fact,  
17 the way patents are used depart a lot from the way I  
18 think we conventionally think about them. And we need to  
19 consider how patents are used across industries and the  
20 difference in those uses to help understand how they  
21 affect innovation and, possibly, competition.

22           These are our aggregate results. These are  
23 actually simple averages. We have patent weighted  
24 averages, as well, that I can talk about.

25           A little clarification. These are the different

1 reasons that we inquired about. They, again, are not  
2 mutually exclusive. We asked our respondents to -- to  
3 tell us why they patented their most recent innovation  
4 that they patented. Again, product and process  
5 separately. Which of these reasons motivated that  
6 decision to apply.

7 Prevent copying. Well that's sort of like  
8 mother and apple pie.

9 Patent blocking. What's patent blocking?  
10 Precisely we asked was there reasons to prevent other  
11 firms from patenting, not the same, obviously, but  
12 related inventions. That's what we referred to as patent  
13 blocking.

14 Prevention of suits, also looms pretty  
15 importantly.

16 Use in negotiations. I'll be talking about  
17 particularly blocking and use in negotiations in a few  
18 moments. But, again, we see that -- what you might call  
19 defensive patenting to be rather pervasive throughout the  
20 industry. Indeed, if you patent weight that, that figure  
21 for products, the figure actually comes out to be 74  
22 percent, meaning those firms that patent most intensively  
23 are particularly concerned with the defensive use of  
24 patents.

25 I want to now talk about industry differences in

1 the reasons to patent, because I think this gets a little  
2 interesting. It builds on a key observation, an  
3 observation that came out of interviews.

4 By the way, these data, this study, was  
5 supplemented by quite a few interviews in the U.S. as  
6 well. I found that very, very helpful.

7 The key point is to think about what's the  
8 implications of the number of patents that it takes to  
9 protect a commercializable innovation, a product. Forget  
10 this one patent/one product relationship. Even in the  
11 simplest of worlds where that mapping is pretty direct,  
12 that often doesn't apply. Even in industries like drugs  
13 and chemicals, it often doesn't apply. Sometimes it  
14 does.

15 But in other industries -- electronics  
16 particularly, telecomm, computers, et cetera -- what I'll  
17 be calling complex product industry, it can take hundreds  
18 -- hundreds, sometimes over 1,000 patents, are associated  
19 with a commercialized product. What's the implications  
20 of that? And that's what's interesting.

21 When that number of patents per commercializable  
22 innovation are great, it's unlikely that any one firm  
23 will hold all the necessary rights, essentially fostering  
24 a condition of mutual dependence across firm's patent  
25 holdings. What does that lead to? It leads to a lot of

1 things, but quite notably and importantly it leads to  
2 often pervasive cross-licensing negotiations, which is  
3 not bad at all, but that's what that reflects.

4 Now here are my definitions of what I call  
5 complex versus discrete product industries. It's very  
6 simple. Very simple. Complex product industry is where  
7 a product is protected by relatively numerous patents --  
8 computers, communications. Discrete product industries,  
9 relatively few.

10 Now I want to distinguish then the uses of  
11 patents by industry type. In our empirical work, we  
12 provide the details. We distinguish across industries in  
13 a very coarse way, because we don't have direct measures  
14 on the number of patents per commercializable product.  
15 We used the SIC Code, basically, their guide to  
16 distinction.

17 And what we are suggesting is that in complex  
18 product industries, that patents are often used to block  
19 the use of complementary technologies that are essential  
20 to the -- essentially to the working of a patent, to the  
21 commercial introduction of a new -- of a new product.  
22 And, in fact, by blocking the use by rivals in other  
23 firms of such complements, what you're really doing is  
24 you're saying, hey, you've got to deal with me. You are  
25 essentially forcing them into a cross-licensing

1 negotiation.

2 For example, essentially in what we call a  
3 player strategy, because what it does is, it makes -- by  
4 having a strong portfolio, you assure yourself of  
5 inclusion -- you're not excluded, but you're actually  
6 ensuring your own inclusion in such negotiations and  
7 interactions of an industry. And that permits you,  
8 actually, to gain access to rivals' technology and vis  
9 versa, in this condition of mutual dependence.

10 In contrast, for the more typical story, though  
11 even here there is a departure, in discrete product  
12 industries, patents are often used to block substitutes,  
13 as you tend to think of the -- more conventionally of  
14 patents, by often creating patent fences. That is to  
15 say, even in discrete product industries, it's often  
16 fairly easy to invent around. It's easy to come up with  
17 substitutes. So what firms do is patent substitutes of  
18 surrounding some core invention that they're hoping to  
19 commercialize, building what we call a patent fence.  
20 They are not -- so they used the block, but the purpose  
21 of that blocking, unlike the prior case, is not to compel  
22 cross-licensing.

23 What do we find? What we used are responses to  
24 our questions about the use of the patents to say, is  
25 this conjecture right, using this kind of coarse



1 distinction between SIC industries that I talked about  
2 before. Does it map true responses?

3 Well we, in fact, find negotiations to be much  
4 more prevalent in what we called -- the patenting --  
5 applying for patents for their use in negotiations to be  
6 much more prevalent in complex product industries than  
7 discrete product industries, much more prevalent for  
8 cross-licensing, in complex versus discrete. You see the  
9 numbers.

10 And, similarly, when we say well, when you  
11 answer to say that "I am patenting to prevent other firms  
12 from patenting a related invention," do you also check  
13 off the answer "and for use in negotiations"? And we  
14 call that a player strategy. You're blocking and you're  
15 using it for negotiating. Again, much more prevalent in  
16 complex than discrete product industries.

17 Well what about a fence strategy? You're  
18 patenting to prevent -- you're patenting to prevent  
19 rivals from patenting related inventions but, no, you're  
20 not interested in negotiations. You're building a fence.  
21 Well, again, per our expectation, we indeed find in  
22 discrete product industries a fence strategy to be much  
23 more prevalent.

24 Again, this is a very coarse distinction. This  
25 is a first step at really teasing apart and understanding

1 the uses of patents, the motives behind patenting.  
2 Clearly, there are some industries which are much more  
3 heterogeneous, even within this -- the set of industries  
4 that we -- that we look at.

5 For example, medical equipment, as an example,  
6 is fairly heterogeneous. It would be hard to map it into  
7 one clear set of strategies versus another.

8 What are some of the policy implications of this  
9 finding? Reflecting my own work and the work of others,  
10 notable a nice study done by Hall -- actually, that  
11 should be Hall and Ziedonis -- that appeared in the 2001  
12 Rand Journal, that mutual -- Ham and Ziedonis are the  
13 same person; she got married -- that the mutual  
14 dependence and associated player strategies spawn patent  
15 portfolio races in those industries, generating what  
16 might be thought of, metaphorically, as a rather costly  
17 arms race. Indeed, in these industries, the term  
18 mutually-assured destruction is often used.

19 People -- these firms, whether it's  
20 semiconductor firms, computer manufacturers, telecomm --  
21 amass just enormous patent portfolios and then they --  
22 they often trade, through cross-licensing and a blow to  
23 you who launches the first -- first missile in that kind  
24 of setting. But, actually, in the setting it works well  
25 in one sense.

1           Now that kind of behavior might yield patent  
2 harvesting. Why? Well let's say what harvesting is.  
3 It's essentially where firms are patenting innovations  
4 that they would have generated anyway. And why does that  
5 occur? Essentially it's a -- game. You know, like a  
6 prisoner's-dilemma-like game, where everybody is trying  
7 to match, build, to come to the table from a -- and  
8 negotiate from a position of strength.

9           Okay. Now what that -- the possibility of  
10 patent harvesting suggests is that perhaps in such  
11 settings, patents are not having as much incentive effect  
12 on R&D as we might like. Now that's -- we don't know  
13 that. And I will try to address that portion a little  
14 later on.

15           Why else might we be concerned in these  
16 settings? Portfolio races and the pervasive cross-  
17 licensing of large portfolios, et cetera, in these  
18 industries may also deter entry and associated  
19 innovations. Do we know if that's actually happening?  
20 No. Is it a concern? Sure.

21           Hey, not so fast, though. Is it all bad news,  
22 the use of patents in these settings? No. Because there  
23 is some up sides to extensive cross-licensing. It  
24 promotes information sharing and we'll talk about the  
25 benefits of that in a few minutes. It also can avert

1 license stacking and the possible breakdowns in  
2 negotiations over rights due to large numbers of  
3 claimants.

4 How does it avert that? Well it keeps the  
5 number of claimants pretty small by deterring entry.

6 I want now to shift gears a little bit and focus  
7 on the quid pro quo of patenting. That is, the  
8 information that patent disclosures are supposed to  
9 provide and that tends not to merit a lot of -- or it  
10 hasn't received a lot of attention. It merits more  
11 attention in the U.S. And patents are supposed to  
12 promote innovation in two ways -- appropriability, and  
13 we've been talking about that. The appropriation of  
14 profits due to invention. But then also via the  
15 disclosure function. Diffusion of information.

16 The question is, is that trivial? Is that  
17 something we really don't have to worry about? Can such  
18 disclosures importantly affect innovation? And to  
19 consider this, we compared patenting and related  
20 information flows in the U.S. and Japan.

21 Just a -- wait a minute. Why do we worry about  
22 R&D related information flows across rivals? Jim talked  
23 a bit about that before. Number of reasons.

24 Saves on duplicative R&D. There can be  
25 complementary -- complementarity effects, improving R&D

1 productivity of firms in the industry, incentive. It may  
2 promote entry.

3 But, again, watch out because it can also  
4 diminish appropriability and associated R&D incentive due  
5 to appropriability.

6 I don't have a lot of time. I'll make this  
7 brief. What we observed, using a variety of measures, is  
8 that information -- R&D information flows across rivals.  
9 It's clearly greater in Japan. A lot greater in Japan.  
10 Okay. I can talk about the precise measures.

11 Then you would think, well, if there is more  
12 information flow, you would think that there is less  
13 appropriability. Indeed, there is. Using what we might  
14 call imitation labs, in fact, we find clearly, and other  
15 measures, that appropriability of profits due to  
16 invention is much less in Japan than in the U.S.

17 Now the question is why. We are going to  
18 suggest that patents may be key. I don't want to go into  
19 a lot of detail here, but at the time of the survey --  
20 there are still policy differences and these policy  
21 differences were even greater in the mid '90s. Key  
22 policy differences include priority to first-to-file in  
23 Japan from receiving a patent, versus first-to-invent in  
24 the U.S. That basically means that firms have an  
25 incentive to patent earlier in the innovation process.

1           There is also automatic disclosure of patents  
2 after 18 months in Japan. That was not the case in the  
3 U.S. in the mid '90s. It is now the case for -- except,  
4 for firms that patent only domestically.

5           Moreover, there was an opposition process in  
6 Japan and back then it was pre-grant. Now it's post-  
7 grant since '96. But what that means is that Japan, you  
8 have the opportunity, prior to the issue of the patent,  
9 to oppose it, for anybody to come up, a rival say, "Hey,  
10 this is not valid." But you only have a limited window  
11 to do that. Several months.

12           What did that mean? That meant that rivals had  
13 a lot of incentive to look very closely at those patents  
14 early on because that's where patents were challenged in  
15 Japan, typically not so much in the courts.

16           Another reason for more disclosure via patents  
17 in Japan. Compared to the U.S., in essence, there are  
18 more patents per commercializable product. Why? There  
19 are fewer claims per patent and the claims are  
20 interpreted more narrowly. Consequently, more claims --  
21 I'm sorry -- more patents per product.

22           What does that do? That implies that mutual  
23 dependence across firms' patent holdings, that we talked  
24 about in the context of complex product industries in  
25 Japan -- or in the U.S., are more pervasive in Japan.

1 And in that regard, chemicals and semiconductors may not  
2 be all that different.

3 What do we find, looking at the same reasons to  
4 patent that we did before? In summary way, negotiations.  
5 In Japan, using the same distinction across industries,  
6 essentially no difference between discrete and complex  
7 product industries in Japan.

8 The player strategy, no difference between  
9 discrete and complex product industries in Japan.

10 And the fences strategy, little difference, but  
11 even more interesting is that what we see is that patents  
12 are rarely used for exclusion in Japan. Again, they are  
13 used as a part of this player strategy to make sure that  
14 everybody can, you know, participate at the table.

15 So what we find is that -- then this different  
16 role of patents. But wait a minute. So why do we think  
17 that patents are a more greater source of R&D-related  
18 information across rivals?

19 We do a comparison of different channels of and  
20 sources of information across rivals in Japan. And just  
21 to get to the bottom line, patents stand out as being  
22 much more important in Japan than in the U.S. And,  
23 indeed, it is the most important vehicle through which  
24 rivals learn about one another's R&D in Japan, according  
25 to our survey results, which we were -- that result

1 astounded us. But that is the result that we -- we  
2 found.

3 Implications. The Japanese experience suggests  
4 that patent policy may, indeed, significantly increase  
5 R&D spillovers.

6 Also, you'll say, well, hey, watch out. That  
7 means R&D incentives may be diminished as well. Again,  
8 not so fast. Indeed, average R&D intensity in Japan is  
9 greater than in the U.S., particularly in the less R&D  
10 intensive, more mature industries, which was interesting.

11 So the suggestion here is that patent reform  
12 efforts more generally in the U.S. should give, we would  
13 suggest, at least equal time to their disclosure  
14 function.

15 Let's get back to the question that I deferred  
16 before then, reflecting on a recent paper that is nearing  
17 its end stage now, but this is a work, nonetheless, in  
18 progress on presenting, with a little trepidation, some  
19 preliminary results. But I think they've been -- let's  
20 put it this way. They've been robust -- they're getting  
21 banged around a lot for about a year now.

22 In light of the finding that R&D is relatively  
23 unimportant in protecting inventions across most U.S.  
24 industries, does patenting stimulate R&D, even in such  
25 industries?



1           In this recent study with Arora and Ceccagnoli,  
2 we look at this question. We evaluate the impact of  
3 patenting on R&D in U.S. manufacturing, using our survey  
4 data, exploiting a number of the unique data elements  
5 there, particularly our questions of patent effectiveness  
6 and particularly the percentage of innovations that firms  
7 patent, which we call patent propensity, which is a  
8 little different from the conventional notion of that.

9           And in the paper we do two things. We estimate  
10 what we call a patent premium, which is the proportional  
11 increment to the value of inventions realized by  
12 patenting. So a patent premium of greater than one means  
13 you're getting a return to patenting. If it's less than  
14 one, you're losing by virtue of patenting, perhaps to the  
15 disclosure effects of patenting, because -- and because a  
16 patent perhaps can be easily invented around.

17           Then we look at the impact of that patent  
18 premium on R&D itself. What did we find? Let me whiz by  
19 that. Our estimates of what we call the ex ante patent  
20 premium, okay, is that for all inventions across our  
21 wholesale -- across the manufacturing sector, for all  
22 inventions, indeed, the patent premium is less than one,  
23 about .6, which simply means that most inventions in the  
24 manufacturing sector broadly are not worth patenting.  
25 Again, there is inventing around. There is disclosure,

1 et cetera.

2 But then I wanted to highlight the results for a  
3 couple of our sample industries -- semiconductors and  
4 biotech -- where you can indeed find similar results for  
5 semiconductors, really quite -- clearly the minority of  
6 inventions are worth patenting there. But in biotech, as  
7 in drugs and medical equipment, that is greater than one.

8 But then let's look at the right-hand column.  
9 What's the premium if you patent? The premium is  
10 strongly positive, conditional on patenting. And what's  
11 interesting is that the return to patenting seems to be  
12 fairly comparable across industries, once that decision  
13 to patent is made, though I would suggest, again, for  
14 different reasons because patents are used in different  
15 ways.

16 Then what's the effect of the patent premium on  
17 R&D? Sort of the bottom line issue. What this table  
18 presents is the percentage increase in R&D on the one  
19 hand and patenting on the other in response to a  
20 simulated doubling of the patent premium. So we use our  
21 our empirical estimates to generate these results. What  
22 we find is that across the whole sample, if you doubled  
23 the patent premium, and we can talk about what that --  
24 that might mean concretely, R&D spending would increase  
25 by 33 percent.

1           So there is a stimulative effect of increasing  
2           the patent premium, of increasing, if you will, patent  
3           effectiveness across -- for the whole manufacturing  
4           sector, and 28 percent in semiconductors. So even where  
5           patents are least effective, among high-tech industries,  
6           relative to other mechanisms, even there we find a  
7           stimulative effect. Unsurprisingly, in biotech, much  
8           higher than semiconductors, 48 percent increase in  
9           response through a doubling.

10           Now what's the effect of increasing the premium  
11           on patenting itself. And there we measured patents per  
12           million dollars of R&D. Unsurprisingly, how much you  
13           patent increases more than proportionately than any  
14           increase realized in R&D itself. So patents per million  
15           dollars of R&D increased 59 percent overall.  
16           Semiconductors, a lot. R&D increases there, you know, in  
17           response to an increased premium, but patenting increases  
18           more than proportionately.

19           Biotech, that relationship is actually reversed.  
20           R&D will increase more than proportionately than will --  
21           well, no, that's not reversed, because it's already  
22           normalizing for R&D. You get the same relationship in  
23           biotech, that patenting increases a bit more than  
24           proportionately than R&D, but certainly nothing like it  
25           does in semiconductors.

1           Implications. So we find a positive effect of  
2 patenting on R&D overall, even in semiconductors where  
3 patents are much less effective than other mechanisms.  
4 Though we find some degree of -- again, I referred to  
5 this before -- of harvesting. That is, the patenting of  
6 inventions that would have been generated anyway -- in  
7 all industries, but especially where the patent premium  
8 is lowest.

9           Overall conclusions. There are many ways to  
10 protect inventions. While patents are not as featured as  
11 other mechanisms, they do stimulate R&D broadly, though  
12 more in some industries than others, unsurprisingly.

13           Moreover, patent disclosures can contribute very  
14 importantly to R&D information flows, to R&D spillovers,  
15 okay.

16           Where I would highlight a policy concern, but  
17 there are a lot of open questions here, is the pervasive  
18 player strategy raises issues of cost, and issues  
19 concerning entry. Those are open questions requiring  
20 more -- more study, though. We really don't know.

21           Moreover, reflecting the point that I made  
22 earlier on, that we should be concerned about the  
23 possibility -- and this is suggested by other -- work by  
24 Lerner and others, that litigation costs, as well, may  
25 particularly disadvantage small firms.

1 Thank you, very much.

2 (Applause.)

3 (Time Noted: 10:32 a.m.)

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23 MR. COHEN: Our third speaker this morning will  
24 be Robert Evenson. He is a Professor of Economics at  
25 Yale and he has done significant research in the area of

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1 technology and productivity, especially in agricultural  
2 markets.

3 PROFESSOR EVENSON: Thank you for the invitation  
4 to appear and summarize some of the studies that we've  
5 done. I come from the same tradition that Wes Cohen  
6 comes from, the Yale incubator for studies of invention  
7 and growth. But I am tackling an international  
8 dimension.

9 And the international dimension is important,  
10 even for -- for a lot of reasons, but even within the  
11 United States, simply because we have -- we are part of  
12 an international set of intellectual property rights with  
13 the -- and particularly with the TRIPs negotiations and  
14 with world trade organizations, firms in the United  
15 States are very much looking into international markets.  
16 And the size of the markets that they're looking for in  
17 their technology is -- is much greater than it would be  
18 -- than is the case if you sort of -- is only marketing  
19 their buying and selling technology in the U.S.

20 What I'm going to do is, I'm going to make a few  
21 comments about growth convergence. Then I'm going to  
22 look at some invention patterns between developing and  
23 developed countries.

24 And my main concern here is to report the  
25 results of two studies. One is an international study of

1 R&D investment and intellectual property, and the  
2 strength of intellectual property rights.

3 And the second is a study of the R&D  
4 productivity which asks the question as to whether the  
5 productivity of R&D, in terms of the inventions produced  
6 by R&D, is itself a function of the recognition of  
7 foreign intellectual property rights and essentially the  
8 experience with foreign -- with foreign inventions in  
9 your country.

10 And I'll say a few -- I'll come back at the end  
11 to say a few more words about the intellectual property  
12 rights.

13 What do I mean by convergence? I'll just make a  
14 quick note. I want to come back to this at the end.  
15 But, basically, among all of the OECD countries, we  
16 essentially observe, over long periods of time and also  
17 over -- since 1960 -- this one actually happens to be  
18 over a longer period of time -- we've observed that if,  
19 for example, if you take the per capita income in the  
20 beginning of the period and compare it to the growth  
21 rates over the period, we get this kind of a  
22 relationship. The highest per capita income at the  
23 beginning of the period grow slowest, and the lowest per  
24 capita income at the beginning of the period grow  
25 fastest.

1           Now this is a pattern that holds remarkably  
2 strongly for all OECD countries, but it doesn't hold for  
3 Socialist countries and it doesn't hold for developing  
4 countries. So it holds only in a subset of the world's  
5 economies, the OECD market economies. And I'm going to  
6 come back and try to say that that has something to do  
7 with the -- with intellectual property and with the  
8 technology markets.

9           Now I'm going to show you some invention  
10 patterns to begin with here. And for simplicity, I've  
11 reduced these and we have a lot of data on these. But,  
12 basically, this is essentially the invention patterns  
13 from OECD countries, and in this case I've just got the  
14 U.S., all the European economies, and Japan. And the --  
15 so that the U.S. -- U.S. indicates that in 1990 there  
16 were 59,000 U.S. origin patents. Of those, 12,000 were  
17 patented in Europe and 14,000 in Japan. And across all  
18 of the developing countries, we also see a steady flow of  
19 -- or essentially a fair amount of U.S. inventors  
20 obtaining protection in these developing countries.

21           So that we get a steady flow of selling  
22 technology from the high-income countries into the  
23 developing countries, as well as a tremendous amount of  
24 selling technology between the high-income countries.

25           Now when we look at that same figure for the



1 inventions that originate in the low-income countries, we  
2 find that -- we find quite a different pattern and I'll  
3 just summarize it briefly. We find that Korea, in 1990,  
4 was already able to export inventions into the U.S.  
5 economy, and into Europe, and into Japan. But almost all  
6 of the other countries have very limited exports of  
7 patents or of their inventions, in a sense, obtaining  
8 protection, even though it's easy to get protection in  
9 other countries, and for the countries, they do quite a  
10 bit of invention, but almost all of it is domestic  
11 invention only.

12 Now I'm going to come back and argue that this  
13 -- and there isn't much cascading. In other words, the  
14 high-income countries don't modify any technology that  
15 originates in -- or the middle-income countries don't  
16 modify the technology that originates in the high-income,  
17 and then modify it and sell it in the low-income  
18 countries. There is virtually no exchange of  
19 intellectual property assessment between the developing  
20 countries.

21 Okay. Now let me turn to my two studies. And  
22 I'm going to try to put a technology market focus on  
23 this. Intellectual property should do three things for a  
24 country. It should increase and stimulate domestic R&D.  
25 And Wes Cohen has given us some insights into the way

1 this is happening and the degree to which it is happening  
2 in the United States over recent years.

3 It should also facilitate the purchase and sale  
4 of technology by making it clearer and by providing  
5 licensing components and so forth.

6 And it should have disclosure effects. And, in  
7 particular, the availability of technology produced  
8 outside your country ought to have an effect on the  
9 productivity of R&D in your country.

10 So I'm going to do two studies to look at these  
11 and I'll just -- I'll summarize them fairly quickly. But  
12 they do represent international ways of looking at the  
13 question of does intellectual property actually stimulate  
14 R&D.

15 That's a question that can be asked  
16 internationally because in many ways it's very hard to  
17 tell in a country that has had strong intellectual  
18 property rights for a number of years whether you're  
19 actually -- it's very hard to tell within a country  
20 whether you're actually stimulating R&D. And it's -- Wes  
21 Cohen's work is quite ingenious, using this patent  
22 premium methodology.

23 But in this case we're looking at several  
24 components and, basically, I'm simply trying to look at  
25 -- my variable is R&D as a percent of the GDP in

1 different countries. The data are for a 18 -- 1980 and  
2 1985, and 1990. I've got a sample of 30 some countries.  
3 And I'm looking at determinants, and I've got some  
4 measures of GDP, growth in GDP, and a number of other  
5 things. But the key variable is intellectual property  
6 protection.

7 Now there are two indexes internationally that  
8 are widely used for intellectual property protection.  
9 There is a -- Roziak measure, which essentially is based  
10 on the actual loss, and there is the Park and Ginarte  
11 measure, which is based on the actual implementation of  
12 the loss.

13 And Park and Ginarte -- and this Park measure --  
14 incidentally, Park is also part of our Yale group. And  
15 this measure is a much more realistic measure of the  
16 actual effectiveness of intellectual property. And by  
17 that measure, we get countries varying quite a bit.

18 And I'm sorry, incidentally, these -- I can make  
19 these slides available. I did have a Power Point  
20 presentation, but decided I wanted to incorporate some of  
21 these materials that I didn't have in the Power Point  
22 presentation.

23 But, basically, we see that countries with the  
24 strongest intellectual property are the USA, and  
25 Netherlands, and Austria, and other countries have

1 somewhat less. Surprisingly, Canada does not have a very  
2 strong intellectual property protection by this measure.

3 But the question is, are we -- can we get any  
4 predictive power from this measure by looking at  
5 comparison over time. And what we're doing here is we're  
6 using what's called a random effects model, which is kind  
7 of a mixture of a fixed effects, which takes out -- which  
8 essentially looks at only the within country effects and  
9 so forth, and there are some econometric issues  
10 associated with that.

11 But, basically, what this study is showing is  
12 that intellectual property indicators have a strong --  
13 that's the IP number -- have a strong impact, increasing  
14 R&D investment. And we've got four different  
15 specifications here in the paper. We have another  
16 several more -- dropping some countries and so forth.  
17 And that result is robust.

18 In other words -- now there is still -- there's  
19 a little bit of an issue here in terms of the  
20 simultaneity of R&D investment and of the intellectual  
21 property investment, but we've tried to take out most of  
22 that and we have tried to address it in many ways. But  
23 this study essentially says that when you look at  
24 international data, our intellectual property -- stronger  
25 intellectual property, much of it coming through the

1 administration of intellectual property and the  
2 effectiveness of courts in enforcing it -- does stimulate  
3 R&D.

4 Now we have tested this a little bit with -- by  
5 dropping some countries and including different  
6 countries, and so forth, and it seems to hold -- it's a  
7 pretty robust result.

8 So the second study is the one that -- once  
9 again, I'll just summarize it here. The second study is  
10 a study of -- more or less from the same countries,  
11 slightly different period, but essentially 1980, '85,  
12 '90. And this study essentially asks the question, does  
13 the -- does a country -- or does the foreign patent  
14 recognition of a country actually make your own domestic  
15 R&D more effective, in terms of domestic inventions.

16 So the -- variables, domestic inventions -- this  
17 is modeled on -- there are some modeling issues  
18 associated with this. But basically the story here is  
19 that the elasticity, which is -- which is, essentially  
20 the -- if you were to increase your R&D by ten percent,  
21 you would get about six percent more inventions.

22 If you increase your foreign R&D, even your  
23 foreign payments of royalties, you will get -- because it  
24 complements your domestic R&D, you get another four  
25 percent, or five percent more R&D. And this is what

1           essentially enables countries to double their R&D and get  
2           double their inventions.

3                     It is the foreign -- it is this foreign germ  
4           plasma and that's mostly -- it's mostly disclosure  
5           effects. Disclosure effects internationally, but they  
6           are -- they are a different type of disclosure than some  
7           of the -- than some of the national things.

8                     Let me just say a couple words on invention in  
9           developing countries. And, basically -- and then I'll  
10          try to wrap up here. But, as we know, developing  
11          countries have resisted intellectual property protection.  
12          They have -- and if we can go back to those -- to those  
13          figures that I showed you earlier, we essentially can see  
14          where some of that resistance comes from. It comes from  
15          the fact that developing countries are buyers of  
16          technology, but they are not sellers.

17                    You have to get quite advanced before you can  
18          sell technology in the big markets. All of the OECD  
19          countries, of course, sell and buy, but developing  
20          countries are mostly just buyers. And when you're only a  
21          buyer, you want to -- you're seduced into thinking that  
22          you don't really need R&D and you don't need intellectual  
23          property because all you'll do is commit yourself to  
24          paying the drug firms for very costly AIDS drugs, which  
25          is, of course, is at issue in developing countries right

1 now, particularly in Africa, and that's a whole episode  
2 where the -- okay.

3 But the methods of convergence says that many --  
4 many times it is said, why should developing countries do  
5 any R&D at all. Maybe they can simply mimic. And if you  
6 really just mimic or copy, why should you put yourself in  
7 a position of having to pay the U.S. and European  
8 intellectual property holders for the protection.

9 Well you might not do this if, in fact, you've  
10 got a lot of location specificity, and there are a lot of  
11 other issues, as I've noted. If you look at developing  
12 countries, by and large, you'll find that the bulk of  
13 them have very weak intellectual property rights, and  
14 they don't give much invention. They don't have much in  
15 domestic invention either, but we saw some of it, some of  
16 the data.

17 Well the people who have studied the convergence  
18 looked at several mechanisms here. One mechanism is a  
19 paper by Coe and Helpman, which essentially says that  
20 imported capital goods convey a huge amount of the  
21 intellectual property or the invention spillovers and  
22 disclosures that essentially affect these markets and  
23 contribute to that foreign invention story.

24 There is some alternative work that Wolfgang  
25 Keller and others have done, which essentially points to

1 more inventions, direct licensing of inventions.

2 And there is now increasing recognition that the  
3 foreign direct investment in developing countries is a  
4 huge contributor to the technology flows and to the  
5 technology market that is being realized in these  
6 countries.

7 Now just briefly, location specificity. When it  
8 comes to agriculture, and soil, and climates, and so  
9 forth, the story is pretty simple. No region in the  
10 world that has not got an R&D capability suited,  
11 producing crop varieties for that region, no region in  
12 the world has had any success in producing or copying  
13 inventions at all. It is so location specific that,  
14 literally, you can just say that if you don't have R&D,  
15 you don't have anything. You don't have productivity and  
16 you are part of the world's poorest economies.

17 For the industrial technology, there still is a  
18 great concern that you don't really need the R&D, but the  
19 evidence just points all against it. Even the World Bank  
20 does not push R&D for developing countries very heavily.  
21 As I say, they do it for agriculture because it's so  
22 obvious there that there is no spillovers into regions  
23 that -- unless they have their own capacity. Once they  
24 have the capacity, you bring in spillovers and it's that  
25 same spillover mechanism that we saw in the production.



1           There is a concern that institutions,  
2           corruption, transaction costs, and associated with  
3           imperfect markets is a big barrier to these international  
4           flows of technology and there have been studies of that  
5           and so forth.

6           And there is something called tacit knowledge  
7           and I'll end my comments here, which essentially  
8           indicates that there is simply no way that developing  
9           countries or developed countries can acquire technology  
10          by reading the blueprint. It is true that anyone can  
11          read a blueprint. It is not true that that means that  
12          you have mastered the technology associated with it. You  
13          have to have tacit, hands-on experience with the  
14          technology to benefit. And that almost always means that  
15          you have to have some form of R&D. You can have blue-  
16          collar R&D. Many developing countries have a lot of  
17          blue-collar R&D. That is, as opposed to white-collar  
18          R&D.

19          Product improvers, modifying and making a lot of  
20          things. Incidentally, there is an intellectual property  
21          right, a utility model, which is a petit patent, a weak  
22          intellectual patent that has never been used in the  
23          United States, but it's been used incredibly in Japan,  
24          where twice as many utility models as patents are  
25          granted.

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1           And so the studies that we're looking at here do  
2 point to the importance of the institutions of this tacit  
3 knowledge, and to the importance of intellectual property  
4 in not only stimulating R&D, but in facilitating the  
5 exchange and making it feasible and possible for  
6 countries who do R&D to have more productive R&D.

7           Now a certain amount of this is based on  
8 comparisons between developing countries and developed  
9 countries. But if we go back to the OECD countries, we  
10 don't always appreciate the fact that several countries  
11 in the OECD, notably Spain, Portugal, Italy, Ireland, are  
12 countries that have had extraordinarily good economic  
13 performances, much better performances than France and  
14 Germany, or the U.S., in terms of their rates of growth  
15 over the last 40 years. And much of that is due to the  
16 fact that they have been able to bring themselves into  
17 the OECD technology market -- buy and sell technology,  
18 recognize the property rights of others, and that hasn't  
19 happened with -- with all -- with many developing  
20 countries yet. It's beginning to happen. We're seeing  
21 it happen in China. We're seeing it happen in India, and  
22 certainly Korea, and the best performing countries.

23           Well I'll stop there and we can consider some of  
24 these items later.

25           Thank you.

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(Applause.)

(Time Noted: 10:54 a.m.)

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1           MR. COHEN: Thank you. Well I think we have at  
2           least a few minutes available for discussion here. And I  
3           thought one item we could begin with derives from Jim  
4           Langenfeld's graphs where he showed a distinction between  
5           the level of protection where you might maximize  
6           innovations, and level of protection where you might  
7           maximize total welfare. In part I know this is derived  
8           from considerations of competition and the -- the price  
9           effects there.

10           I'm wondering if embedded in this is some form  
11           of assumption that the intellectual property at issue is  
12           creating market power, and whether that is the normal --  
13           should be our default assumption, or whether we should --  
14           I think Professor Kitch, at times, has written on the  
15           idea that a better default assumption would be that the  
16           -- in the instance of market power stemming from  
17           intellectual property is more rare.

18           Perhaps Jim and Professor Kitch might want to  
19           both comment on this.

20           MR. LANGENFELD: Why don't I just start. At  
21           least in my opinion, I think it's generally reflected in  
22           the economics literature. I mean, if you have, by  
23           definition, a unique product as a result of a patent, a  
24           defended patent, and it's actually differentiated from  
25           other products offered in the market, even in direct

1 competition, what you're going to find, typically, is  
2 that, whether you call it a market power or a monopoly --  
3 that you're typically going to find some type of power.  
4 You've identified, even for the broader market, a niche  
5 that's yours.

6 And, by definition, if someone else can  
7 completely duplicate that, it will go head-to-head, even  
8 in a broader market context and prices will fall. That  
9 will generate additional consumer surplus, at least in  
10 the short run, abstracting away from the reduced  
11 incentives to innovate.

12 So, yeah, there is an assumption built in there  
13 that I think is a reasonable assumption, and I don't  
14 think that's that an unusual perception in the economics  
15 profession. That's not to say, though, that by having a  
16 patent, that gives you necessarily anything along the  
17 lines of monopoly power that would allow you to do -- you  
18 know, to do anticompetitive tying arrangements or  
19 anything along those lines.

20 It is going to eliminate direct price  
21 competition for comparable products, otherwise the patent  
22 is truly not --

23 PROFESSOR KITCH: Well it depends. Sort of the  
24 important case in what class -- if you define patents in  
25 the way you're defining them, then it's true by

1 definition.

2 The only point I make is that if you're trying  
3 to evaluate the social impact of the very large number of  
4 patents that are issued and enforced in the United  
5 States, then you have to look at the characteristics of  
6 all of the patents that are issued and outstanding. And  
7 I -- we know, for instance, that most patents that are  
8 issued and outstanding have no commercial -- have no  
9 capital value.

10 There are thousands and thousands of patents  
11 which have no market position, whatsoever, which then  
12 leads to a second kind of interesting question as to why  
13 firms even pay the cost of applying for and obtaining  
14 them.

15 But you also have to understand that the patent  
16 world -- patents are defined -- the scope of a patent is  
17 defined in terms of the claims. And the claim is not on  
18 a product in a market -- in an economist sense of a  
19 product market.

20 And I think economists have always tended to  
21 think of inventions being an invention of a product,  
22 something like a car, or a copying machine, a radio.  
23 Invention, as it's used in the patent system, is  
24 something that can be claimed, and it's usually a very  
25 small part of the -- sort of an applied technology.

1           And by itself -- and I think several speakers in  
2 their work quite clearly have picked this up -- they --  
3 they don't correspond with a product, to a competitive  
4 offering. And one or more, as was said, in many cases  
5 thousands of patents' rights are involved before you get  
6 to the stage of actually having a competitive product on  
7 the marketplace, like a PC.

8           So you really can't analyze these rights by  
9 using the kind of standard classification and  
10 conceptional system that commonly is used to talk about  
11 "products." And of the thousands, and thousands, and  
12 thousands of patents outstanding, my judgment is that a  
13 very small number of them, in fact, infer a market power  
14 position in a traditional sense. Some do, but in a  
15 traditional sense that economists think of that -- that  
16 concept.

17           If the objective is to talk about the social  
18 effects of the patent system as a whole, then it seems to  
19 me, given this large number of patents, predominant  
20 number mind you, that don't have this characteristic,  
21 then it seems to me that that dominant number ought to be  
22 the focus of your attention. Then you can deal with the  
23 outliers. I think to look at it the other way is to turn  
24 -- to really turn it around unrealistically.

25           PROFESSOR COHEN: On the question of -- agreeing

1 with Ed Kitch, few patents confer product market power in  
2 a product -- in a market. Again, drugs are an exception.  
3 Often economists -- conventionally, when they thought of  
4 patents, have thought of drugs as being representative of  
5 the way patents work. They are absolutely off the scale,  
6 an exception, in the way that patents work. There are  
7 some industries that approach it, but again they are very  
8 different.

9           Number two, let me make a broader suggestion.  
10 If you think that actually some of these industries --  
11 semiconductors, telecomm, et cetera -- amass enormous  
12 patent portfolios and, indeed, they -- that improves the  
13 ability to cross-license, and often really the freedom,  
14 essentially, to design and freedom to operate without  
15 worrying about getting sued. Why? Because the other guy  
16 knows that you're going to sue them and everybody is  
17 going to lose in the process.

18           Now given the way that patents are used in that  
19 -- that setting, what are patents doing? How are they  
20 generating rent? Are they generating rents -- is a  
21 patent generating the rent on the invented invention, of  
22 the invented item, per se, or is it rather becoming a  
23 vehicle for sharing oligopoly rents?

24           Now clearly there is a return to the patent  
25 because at the margin it -- it increments your portfolio.



1 But in the main, are you really deriving the profits from  
2 the patented product. In fact, when you have these  
3 cross-licensing deals, there are firms, as we've heard in  
4 the past from Paul Ziedonis, firms will have a lot of  
5 these patents that they have acquired the rights to from  
6 other firms, they don't touch them. They don't work.

7 Okay. So, in other words, they can become  
8 vehicles for simply R&D sharing in industry, as opposed  
9 to protecting the rights to a specific invention.

10 MR. LANGENFELD: If I can continue. Okay. If  
11 there are a lot of patents out there, which there are,  
12 that aren't used and they are used in a way that Wes is  
13 suggesting, then the graph is still accurate.

14 PROFESSOR COHEN: I wouldn't disagree with that.

15 MR. LANGENFELD: It is still perfectly accurate  
16 because what you're saying is they are used to prevent  
17 competition from other people coming into the market, if  
18 Wes' findings are correct, which we have no reason to  
19 doubt them. So the -- the key point of that graph is,  
20 one, that maximizing the number of innovations, whether  
21 they are used or not, is not necessarily, from an  
22 economist's point of view, the optimum.

23 Now you can argue and maybe this is where some  
24 of the -- some of the disagreements with the FTC and some  
25 firms out -- and their policies in the economy, is if the

1 -- the interesting graph that's not up there, the one  
2 that I thought, is -- okay, let's -- for the moment let's  
3 say we're trying to maximize total welfare, returns on --  
4 to the patent for the innovator -- patent over to the  
5 innovator and returns to consumers. If the FTC takes the  
6 position or the Department of Justice takes the position  
7 that they only care about consumer surplus, they don't  
8 care about any producer surplus, they have to be taking  
9 an extremely long-running view because if -- because that  
10 graph would mean, to take it to the next level, if you're  
11 only concerned about consumer surplus, you will -- it  
12 would put further space between what is the optimum, the  
13 maximum number of patents, the optimum for society, and  
14 then the optimum for consumer surplus in the short run,  
15 because you're going to be subtracting out the gains to  
16 the innovators.

17 So that graph actually would be heightened if  
18 you were taking a pure consumer protection point of view,  
19 consumer surplus point of view, which the FTC often has.

20 MR. COHEN: You're saying the peak would be  
21 moved farther to the right on that graph?

22 MR. LANGENFELD: Yes. So there -- I mean, you  
23 can justify it in terms of if the FTC takes a  
24 sufficiently long-run view, then -- and supply curves are  
25 perfectly flat, I mean, eventually they will -- you

1 should eventually curve them back to consumers.

2 But if the FTC takes the short-run point of  
3 view, then the logical result of that policy is that  
4 you're going to -- you're not going to maximize the  
5 number of innovations. You're going to come far short of  
6 that in determining the amount of intellectual property  
7 protection you're going to tolerate.

8 PROFESSOR KITCH: I have another problem with  
9 that graph. In its own terms, I don't have any problem.  
10 I agree with the basic proposition that, in theory, there  
11 is going to be some optimum level of innovative activity  
12 and you can have too much innovation, where the cost of  
13 it will exceed the benefits to society. And you can have  
14 too little, and then the same way that there's -- I agree  
15 there is some relationship between the patent system and  
16 the amount of innovation and, indeed -- and that can work  
17 both ways.

18 But my problem is with the definition of the  
19 bottom dimension. That is, you talked about something on  
20 the horizontal dimension of the graph as being stronger  
21 and weaker patent protection. And the problem is, to  
22 implement the conceptual structure in actual policy  
23 terms, it's necessary to understand how -- what stronger  
24 and weaker translates to, in terms of actual rules,  
25 conditions, and provisions of the patent system and

1 antitrust rules. And unless you can define what is  
2 stronger and weaker and explain the connection between  
3 the graph and the strengthening or weakening of that  
4 particular provision, then there is no -- there is no  
5 sort of implementable policy bite in the insight. It's  
6 kind of -- it's a nice heuristic and it sets up kind of a  
7 general conception, but it doesn't help us answer  
8 questions like should the time bar be three years or one  
9 years, or zero.

10 What should be the scope of patent clients?

11 How much should the Patent Office invest in  
12 patent examination?

13 What procedures should the courts be using in  
14 the enforcement of patent rights?

15 Should the antitrust laws follow Kodak or Xerox?

16 I assume you're assuming, but not arguing, that  
17 Kodak is in the weaker direction and Xerox is in the  
18 stronger direction. I assume you have some view about  
19 where the American patent system was on that graph 20  
20 years ago and they view that it has moved to the right  
21 in, say, the last 20 years. But you're really not -- not  
22 sort of arguing the institutional details to show that  
23 that's true.

24 Much is made of the fact that the Federal  
25 Circuit has strengthened the presumption of validity and

1 has seemed to soften the non-obviousness test, and that  
2 is argued to be generally, you can just say, a move in  
3 the direction of strengthening the patent system.

4 For some reason, little is made of the fact that  
5 the Federal Circuit has quite strenuously pushed in the  
6 direction of narrowing patent claims, the scope of patent  
7 clients, and has had a lot of trouble with the doctrine  
8 of equivalents and other doctrines which broaden the  
9 effective scope of claims in particular patents.

10 Well if you put the two together -- that is, you  
11 -- and you assess all other changes that the Federal  
12 Circuit has made, has the U.S. patent system gotten  
13 stronger or weaker over the past 20 years, or do we know?

14 MS. GREENE: And the answer to that is? Because  
15 I'm curious as to how taking your own standard that you  
16 were applying, in terms of taking the -- what is the  
17 empirical analysis on that? If you look at those two  
18 main factors, non-obviousness and claim construction?  
19 What is the impact?

20 PROFESSOR COHEN: I certainly think it could --

21 MS. GREENE: Is it stronger or weaker?

22 PROFESSOR COHEN: I guess my own judgment, and  
23 again I don't really have an analytic structure that sort  
24 of leads from this notion of strong and weak to  
25 particular answers about the institutional structure. I

1 think in the -- from a larger perspective, I don't think  
2 we have moved very much in the last 20 years. We've  
3 probably moved a little. But we're still sort of in the  
4 same ball park.

5 Now that still begs the question as to whether  
6 we were in the right place 20 years ago. And I don't  
7 think the economic analysis at least provides a clear  
8 answer to that question.

9 MR. LANGENFELD: Well I think it's -- it is  
10 true, as I said, I simplified the analysis in trying to  
11 -- actually, I used -- I used part of that from some  
12 research done by Landes and Posner. I thought that was  
13 an appropriate assumption for the copyright analysis.

14 I think it's a useful tool. I agree that it's  
15 multi-dimensional, but most things in the world are. And  
16 I do think that you need to look at all those dimensions,  
17 like in the hedonic type of analysis, to find out whether  
18 it was actually, you know, stronger or weaker.

19 My sense of the areas that I have looked at is  
20 that I think it is that intellectual property -- and I  
21 think that was Wes' point, too -- has gotten stronger, or  
22 the protection has gotten stronger within the United  
23 States over time. But can I show you a quantitative  
24 analysis of that? I'm looking at the cases, because I  
25 think the cases are very clear.

1           But, you know, you're right. There is an  
2           offset, if the claims are being read more narrowly. I  
3           don't think anyone has done that type of quantitative  
4           analysis. You know, we're all looking at it  
5           qualitatively. And that's one of the reasons why the  
6           work, such as the work that is being done by -- by the  
7           other academics on the panel here, is quite helpful,  
8           because they are providing some quantitative insights to  
9           what's going on here, and I think that's really an area  
10          that -- that we should all be exploring.

11           MR. POLK: Can I jump in?

12           MR. COHEN: Go ahead.

13           MR. POLK: Clearly there has been a  
14          strengthening in the sense of the expansion of patentable  
15          subject matter over a couple of decades. You're saying  
16          no. Life forms, biotech, software -- you're not going to  
17          find that -- okay.

18           PROFESSOR COHEN: However, I think the general  
19          point that you make, which is right, which is often  
20          discussions are cast, you know, just for purposes --  
21          purposes of simplicity, in terms of strength of patents,  
22          that that can sometimes obscure some key issues. So one  
23          needs to be mindful, when you talk about strength, what  
24          you mean. You mean, presumably, enforcement. You might  
25          mean, presumably, scope. You mean life. That is, the

1 duration of the patent life.

2 And then, when you push that, you say well does  
3 an expansion of scope really advance innovation. The  
4 literature suggests maybe not, even in a very simple way,  
5 that if -- if the scope of claims is in some sense  
6 broadened, what that means then, for example, is that  
7 there is some expectation that if your rival gets to an  
8 invention, your domain, before you, that actually  
9 restricts your rights and might, in fact, dampen your  
10 incentives to do -- to invent.

11 So what I want to suggest is that, albeit the  
12 utility and simplicity in talking about strength of  
13 patenting, you really should talk -- you do, when it  
14 comes to policy discussions, probably break it down into  
15 fairly concrete dimensions.

16 MR. COHEN: Go ahead, Ed.

17 MR. POLK: I tend to agree with what he is  
18 saying here, as far as the terms of strengthening and  
19 broadening patent protection being thrown around without,  
20 necessarily, a good firm basis of what exactly that  
21 means.

22 Now as far as the comments that the non-  
23 obviousness standard is somehow being lessened, I think  
24 that's wrong. The non-obviousness standard was set forth  
25 in 1960, Graham v. -- in the '60s, Graham v. John Deere,



1 and that standard has not changed. Now maybe the Federal  
2 Circuit has made it more uniform, so you can't go around  
3 and -- shop, and in the Ninth Circuit you have one  
4 standard of interpreting obviousness, and in the Second  
5 Circuit, a different standard. Maybe if they were more  
6 uniform -- but I don't necessarily say making them more  
7 uniform, is somehow making it stronger or broader using  
8 the patents claims. Coming from the standpoint of a  
9 former litigator before I came over to the Patent Office,  
10 I don't think they're going into a courtroom and being  
11 interpreted in a manner that may have been -- may be is  
12 suggested here. I mean, I think courts are still -- are  
13 not just looking at it and giving the patentee, you know,  
14 what everybody they want when they get in the courtroom.

15 I think the bigger problem, and something you  
16 have to address here, maybe is the doctrine of  
17 equivalence, the way that is being used right now. I,  
18 wholeheartedly, agree that that is a problem right now.  
19 And the case of Festo right now is before the Supreme  
20 Court, and maybe the Supremes will finally, at this  
21 point, come in and put a little more clarity into the  
22 scope of patent claims under the doctrine of equivalence.  
23 But I think a lot of that has somehow been shifted to the  
24 PTO that we're doing wrong, and we don't have anything to  
25 do with the doctrine of equivalence. That's purely a

1 court-made doctrine and we don't have any way to rein  
2 that in.

3 And as far as the Patent Office, when we are  
4 issuing patents, and the company thought is now that  
5 we're just issuing these broad patents, and we get -- we  
6 do have the examiners there who have to look at the  
7 doctrines. And the Federal Circuit has been just as hard  
8 on us in denying patents to applicants and saying, you  
9 know, that we're -- just for instance, there is a case  
10 that just came up a few months ago that said that the  
11 Patent Office can't rely on their common knowledge to  
12 reject something. There may be element of a plain  
13 language that any examiner would look at and say, "Yeah,  
14 this is obvious to me. I may have done this in -- you  
15 know, in industry, yeah."

16 But the Federal Circuit is saying, no. We need  
17 a textual basis. Go find this reference that says that.  
18 And the examiner, for whatever reason, it may be some of  
19 the most obvious stuff, just can't find something that  
20 says it. And we are not allowed to reject something if  
21 we don't have a textual basis, something to show the  
22 Federal Circuit, here.

23 I mean, and that's part of what my job in my  
24 office is, what we do. We represent the Patent Office at  
25 the Federal Circuit. And we get slapped down quite a bit

1 because the court is saying the board is not making a  
2 proper factual finding. You know, you can't just rely on  
3 your own common knowledge. You know, and that's an issue  
4 that I don't think anyone has really taken to heart here.

5 MR. COHEN: We have a little bit of the  
6 advantage of not having a Federal Circuit reviewing our  
7 morning record right here. And let me just tell you a  
8 little bit more about, you know, how -- what economics  
9 tells us is to an optimal approach. I'd like to just  
10 stay a little bit more with some of the issues as to the  
11 patentability standards that are likely to be optimal.

12 Does your work that distinguishes settings where  
13 patents are used for direct appropriation from settings  
14 where patents are being used as negotiating chips,  
15 suggest that -- suggest any differences in the way  
16 optimal standards might be set for patentability in the  
17 two settings?

18 PROFESSOR COHEN: Well you want to walk onto a  
19 very slippery surface there.

20 MR. COHEN: I want to push you onto the slippery  
21 surface.

22 PROFESSOR COHEN: No. I'm not about to suggest  
23 that the standards for patentability should, in fact,  
24 differ across industries. One can make an argument that  
25 perhaps in -- yes, there might be virtues, but that's a

1 pretty tough thing to do. Where there has been sui  
2 generis protection, for example, outside of issues of  
3 patents, like design registration and semiconductors,  
4 that's really not been that -- that productive.

5 But that sort of sidesteps your direct question,  
6 which is -- I think what you're -- the issue isn't so  
7 much should the standards differ, but how difficult is it  
8 to apply the standards to different settings. And there  
9 there are remarkable differences and, indeed, you know,  
10 business methods, which is perhaps the most challenging  
11 -- or one of the most challenging domains right now,  
12 although even in biotech, you know, it's often -- it can  
13 be pretty tough, so even in a domain where patents  
14 clearly are having a very strong and critical incentive  
15 effect as well as effects on the viability of what Bob  
16 called technology markets.

17 So I think I did not answer your question.  
18 Maybe someone would like to step into --

19 PROFESSOR EVENSON: Let me just make a comment  
20 that Japan is always -- for a long time Japan had a  
21 restriction of single claim in their patents. They've  
22 changed that now but -- and that was designed in part to  
23 provide a weaker -- a weaker level of protection but, in  
24 fact, it wasn't very effective in doing so because, as  
25 far as I understand, the U. S. and European inventors

1       wanting to obtain protection in Japan were able to,  
2       pretty effectively, get around that single plain  
3       limitation by getting several patents and so forth. And  
4       the reverse was also the case that Japanese patents were  
5       condensed when protected in the United States.

6               So that was not -- that does not seem to have  
7       been a very effective mechanism for playing with this  
8       optimal degree of protection.

9               MS. GREENE: What empirical evidence would it be  
10      helpful for you all -- you all, the economists -- to have  
11      to get at that question better? And what, if anything,  
12      can the federal government do, in terms of assisting in  
13      the process of gathering the data and understanding it?

14              PROFESSOR COHEN: Can I take a shot at that?  
15      Some years ago, I, unhappily, moved upstream into data  
16      collection. It's always nicer to be able to use other  
17      people's data. Okay. Because it's really a lot of work  
18      to collect it yourself, without that much of a return, in  
19      case of a very long run.

20              But I had specific suggestions. First of all,  
21      the R&D data for starters collected in this country is  
22      terrible. Okay. It is way, way too aggregate. Okay.  
23      In fact, the best -- the best data on R&D ever gathered  
24      in this country was collected by the Federal Trade  
25      Commission through what's called their Line of Business

1 Program and that data exists for 1974 through '77. In  
2 fact, my early work, early in my career, relied very  
3 heavily on those data. And you could see things and do  
4 analyses using that -- those data that cannot be done  
5 with R&D data that's subject, for example, to primary  
6 industry assignment or the -- almost sometimes the  
7 whimsical responses of firms to the still too aggregate  
8 NSF product field data requests, via census on -- you  
9 know, please break up your R&D, if you so choose.

10 Then, of course, you need to complement that  
11 with other data on -- again, broken down clearly by line  
12 of business, but data which can correspond to your R&D  
13 data on things like, you know, sales and margins, et  
14 cetera.

15 I would then -- I would suggest that the Federal  
16 Trade Commission go back and look at some of the work  
17 that you folks have done years ago. Okay. And I think  
18 Mike Scherer was at the origin of a good part of that  
19 program.

20 Then you have other data, which is not the R&D  
21 data, not the nuts and bolts data, but the -- some of the  
22 data that are collected and that I did through my survey.  
23 Would it be useful to collect it and revisit it? Sure.  
24 Not every year. But -- rateables would be very useful.

25 And my feeling is that data -- the R&D data,

1 even data of the sort that I just talked about, and not  
2 just on patents but broadly -- once you're in that  
3 business, be careful. Because you don't just collect  
4 data on patents or patent effectiveness at R&D because to  
5 understand the effect of patents, to understand incentive  
6 effects, et cetera, you have to then be able to control  
7 for a bus load of other things. Okay. So it is also a  
8 slippery slope and a very ambitious undertaking, so let's  
9 not trivialize the cost.

10 Also, let's not trivialize respondent burden.  
11 Okay. It is hard for these guys to respond and they  
12 didn't like it back then. In fact, waged a battle that  
13 went right up through the Supreme Court back then, around  
14 the FTC's Line of Business Program, particularly their  
15 right to make the data available to non-FTC employees, in  
16 a formal setting.

17 So is it worthwhile? I think so. Is it easy?  
18 By no means.

19 MR. COHEN: I think this is probably an  
20 excellent time to take a break. We should try to  
21 reassemble here in ten minutes and we'll try to start  
22 promptly at the deadline point.

23 (Whereupon, there was a brief recess taken.)

24 - - - - -  
25

1           MR. COHEN: The next speaker is going to be  
2 Professor Edmund Kitch, who teaches law at the University  
3 of Virginia. He is currently visiting at Georgetown. He  
4 is the author of a seminal 1977 article entitled The  
5 Nature and Function of the Patent System and he is just  
6 the ideal person to give us additional background in this  
7 area. Professor Kitch.

8           PROFESSOR KITCH: Well thank you for inviting me  
9 to participate today. I've been asked to give an  
10 overview of that 1977 article, which offered a way of  
11 thinking about -- trying to think about these policy  
12 questions in connection with the patent system.

13           I should explain that I am, by background, a  
14 lawyer and I have come at the patent system as the result  
15 of an effort to teach it and to explain its features to  
16 students. In the process of doing that, I have benefited  
17 enormously from reading the work of economists on the  
18 subject of innovation and on the subject of the patent  
19 system.

20           But as I proceeded in that enterprise, I came to  
21 notice what I thought were features that the patent  
22 system actually had that I had trouble squaring with or  
23 understanding in terms of the description and explanation  
24 that the economists had to offer. And this -- so this  
25 perspective came out of that -- that inconsistency or



1 lack of fit and with some effort to try and take into  
2 account the actual features of the patent system and then  
3 try to relate them back to how one would understand the  
4 economics.

5 Now the basic insight is simply a positive  
6 observation about the structure rights conferred by the  
7 patent system and that is that the rights conferred by  
8 the patent system are -- have important forward-looking  
9 elements.

10 The traditional discussion by economists have  
11 focused on patents as rewards for inventions made and  
12 completed and now the patent enabled the inventor to  
13 exploit that invention in his marketplace.

14 My observation was that an important dimension  
15 of the rights conferred by the patents, in fact, affect  
16 future inventions and future developments in technology.

17 And in the article, trying to explain my  
18 unfamiliar ideas to my audience, I used a kind of tag  
19 line. I described this aspect of the rights as  
20 "prospects." Now, what are examples of these prospect  
21 rights? Well the generic proposition is a claim with a  
22 few limitations will cover improvements or changes that  
23 include additional elements.

24 Specific examples. You can patent a specific  
25 compound, a chemical compound, based on a single utility,

1 and the claim will then, for the life of the patent,  
2 cover all subsequently discovered uses of the compound.  
3 But the fact that the next inventor has found a new use  
4 and additional element will entitle that inventor to get  
5 a patent. But that patent will also fall within the  
6 claims of the first patent, even though those uses were  
7 not limitations or not disclosed in the initial patent  
8 claim.

9 Or a process claim will cover a process, even if  
10 a new inventor has come along and added additional steps  
11 or features to the process and even if those additional  
12 steps and features are the key to the actual commercial  
13 value of the process.

14 In the same way a claim that covers a machine  
15 will cover the machine, even though it has new or  
16 additional features, and again even if those new and  
17 additional features are what add the marketplace value,  
18 the commercial value to the invention.

19 So I found it difficult to explain, under the  
20 traditional reward approach that the economy theory had  
21 taken, to explain why the patent claims cover -- in fact,  
22 cover more than the inventor has actually achieved, and  
23 why patents are regularly awarded on inventions with no  
24 commercially practicable utility. And so that was the  
25 motivation for trying to think about a new approach to

1 analyzing the impacts of the patent system.

2 In addition, I noticed that the rules in the  
3 patent system actually force applicants to apply quite  
4 early in the innovation process. That is, an inventor  
5 cannot, without risk under the patent system rules, sit  
6 around and wait until the invention is perfected and  
7 complete it. This is because of the priority rules,  
8 which give a benefit to early filing, and because of the  
9 time bar rules. That meant that applicants come into the  
10 Patent Office when really they have the first glimmer of  
11 a significant finding, which can be long before a  
12 commercially useful product has been developed.

13 And, indeed, I took a look at some information  
14 on this question and was able to demonstrate that many  
15 important patents, in fact, have issued, historically,  
16 long before the technology was commercially important.  
17 There are many striking examples of that, but it is -- it  
18 is not uncommon to see that the really commercial  
19 important introduction of the invention may occur at the  
20 very end or after the patent term has expired, which  
21 again is hard to explain, in terms of reward theory,  
22 because by the time something of real value appears in  
23 the marketplace, the patent is gone.

24 I also noticed the patent is awarded to a single  
25 applicant without any effort to gauge the quality of the

1 applicant's contribution, and even if there were others  
2 who had a near miss, and indeed you can lose a priority  
3 contest by even days, even though your science was  
4 superior, your investment greater, and when you lose, you  
5 lose all of the rights. You don't get some share of the  
6 resulting patent rights.

7 Then to try and make this idea more familiar to  
8 my readers, I offered an analogy to the mineral claim  
9 system, where -- behind schedule, due to computer  
10 problems and other things, and so I'll just skip over  
11 that. But, again, my use of the term "prospect" -- it  
12 fit the idea of prospector and the rules governing  
13 mineral claims on the federal public domain in the West.

14 I then asked what -- what could be the possible  
15 benefits of these features in a patent system if they are  
16 -- if they are not explained by a reward or incentive to  
17 make investment type theory. And I -- I identified the  
18 following benefits.

19 One was that once a prospect is created by an  
20 issued patent, it makes it possible to have centralized  
21 management of the flow of investment into the  
22 exploitation of the prospect. That is, investment in its  
23 improvement and perfection and, hopefully, the production  
24 -- eventual production of a commercial product.

25 Second, better appropriability of the

1 implementation investments required to bring the  
2 invention to market.

3 A reduction in transaction costs. And I think  
4 this is probably the most important insight. I compared  
5 a world with these prospect patents to a world in which  
6 only trade secrecy was available, and pointed out that it  
7 is extremely difficult for firms to engage in  
8 transactions which -- with each other, conveying  
9 information held in the form of trade secrets, and argued  
10 that since trade secrets are not going away -- that is,  
11 secrecy will be something that the system has to live  
12 with, that patents improve the ability of firms to  
13 contract and transfer information between themselves.  
14 And I think some of the earlier presentations this  
15 morning, the empirical presentations, demonstrated the  
16 very important flow of transactions between firms holding  
17 patents, in forms of cross-licensing and licensing, and  
18 so on and so forth, in order to bring the invention into  
19 use.

20 Again, I proceeded to speculate -- or attempt to  
21 speculate about a possible on the ground policy  
22 implications from this view. And I argued first that  
23 there were some possible implications for the test of  
24 invention, and argued that a substantial novelty approach  
25 under this approach could make sense, as compared to a

1 cost focused approach. I had actually argued for a cost  
2 focused approach in a 1966 article on Graham v. John  
3 Deere and in the -- this article I decided that -- or  
4 announced the position that my 1966 position really was  
5 not workable and substantial novelty could make more  
6 sense. I just read a law review article published in  
7 2001 which said I had it right in 1966 and should have  
8 stuck with that.

9 This approach has varied implications for the  
10 importance of coordination among firms through licensing.  
11 It is important to understand that the issuance of  
12 patents to particular holders will have a large element  
13 of randomness and arbitrariness about it. Competing  
14 firms working in related fields of technology will quite  
15 easily end up with parts of -- patents on parts of the  
16 technology, whose exploitation may -- may fundamentally  
17 require that those technologies be combined for their  
18 efficient exploitation. Yet one firm because maybe it  
19 was three months late, or its application was not timely  
20 filed, or some lawyer in the patent department was sick,  
21 or because the firm wasted two months pursuing what  
22 proved to be an unprofitable line, all really just  
23 accidents, some other firm gets a particular patent, but  
24 the existing technology base of the firm is really not  
25 worth something unless it also has access to that patent,

1       that the ability of firms to license and exchange and  
2       rearrange these rights among themselves is extremely  
3       important. And this, of course, relates to my  
4       transaction cost point. The existence of patents makes  
5       this process less costly.

6               This is the -- I think the implication with the  
7       strongest implications for antitrust policy, and the  
8       implication is basically this. Whatever the welfare  
9       effects of the patent system as a whole -- and we talked  
10      about some of the difficulties of understanding exactly  
11      where we are and what the applied policy implications are  
12      for that question earlier -- once you have a patent  
13      system, interventions which increase the cost of  
14      licensing, increase the cost of transactions between  
15      firms with different patent positions, is very likely --  
16      is probably going to work to, indeed, to increase the  
17      social cost and the social cost of the patent system that  
18      you have. It's very important, if you have a patent  
19      system that the holders of the patents then be able to  
20      transact about the patent rights between themselves after  
21      the patents and even before the patents issues.

22              And so I'm a great fan of the 1995 intellectual  
23      property guidelines. I think they do start off in the  
24      right place. I think it is important that when antitrust  
25      comes to intellectual property, it brings the same tools

1 and methods of analysis to intellectual property that it  
2 brings to other forms of property. And I disagree that  
3 you can make kind of a sharp distinction between  
4 intellectual property rights and rights in what is  
5 sometimes called tangible property.

6 Another implication I said was, in terms of  
7 government patent policy -- this is before Bayh-Dole and  
8 the issue, however, was alive -- as to whether recipients  
9 of government research subsidy should themselves be able  
10 to obtain patents on inventions resulting from the  
11 subsidized research work. And from the reward  
12 perspective, of course, this makes absolutely no sense.  
13 You've already been paid to do the research. Why in the  
14 world should you have a patent as well.

15 If, however, you are looking forward to the  
16 process by which inventions are further developed and  
17 exploited, then I argued that in order to provide for the  
18 orderly and efficient further development of those  
19 inventions, it would make sense to permit such entities  
20 to obtain patents. And of course that has been a clear  
21 change in U. S. law and practice.

22 So the bottom line is a -- of this prospect  
23 approach, the bottom line is the contrast with the reward  
24 approach. The reward approach conceives of the  
25 innovation process as a single cycle. You have



1 investment, invention, patent, and then exploitation, and  
2 not a continuous process in which each innovation is an  
3 input to successive innovations. That is a multi-  
4 generational approach, an approach which does, I must  
5 admit, make the analysis far more complicated, multi-  
6 variate and difficult to follow and even to trace  
7 empirically.

8           The reward conception looks backward. The  
9 prospect consumption -- conception looks forward. I  
10 think you can see this contrast in things like the  
11 important Levin, et al. study, the survey of managers  
12 about the importance of patents. The central question  
13 asked there was are patents important in terms of  
14 obtaining financial reward and appropriability of  
15 research results. That is a question that is consistent  
16 with the traditional economic approach to the patent  
17 system. The question did not ask the managers and did  
18 not focus on the role of patents in the subsequent  
19 management of the invention process, and in the  
20 contracting process that goes on between firms working in  
21 the same or related area of technology. And that's the  
22 overview.

23           (Applause.)

24                           (Time Noted: 12:04 p.m.)

25                           -       -       -       -       -

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1                   MR. COHEN: Our final speaker this morning will  
2 be Maureen O'Rourke who teaches intellectual property and  
3 other courses at Boston University. She is now  
4 researching the antitrust implications of patent  
5 settlement agreements. She brings some real world  
6 science and real world experience to the table to us.  
7 She received a Bachelor of Science in Accounting and  
8 Computer Science and she spent three years working at  
9 IBM, dealing primarily with software licensing issues.  
10 So we will turn this over to Maureen O'Rourke.

11                   PROFESSOR O'ROURKE: Well, first I want to thank  
12 the staff for inviting me here today and for the  
13 opportunity to speak to and also listen to my fellow  
14 panelists.

15                   The theme that I want to talk about is really  
16 reflected in this whole series of hearings, which is that  
17 we tend to think of intellectual property law and  
18 antitrust law as discrete bodies of law, but rather as  
19 part of an overall system that includes all the sets of  
20 legal and extra-legal tools that we use to try to achieve  
21 the optimal level and insight to innovate, which  
22 unfortunately we can't define.

23                   But generally I would say that we, in the U. S.,  
24 have always believed that the optimal level is one where  
25 we've got some balance between the exclusive rights of

1 the inventor and those of the public, where the public  
2 would also include second-generation creators. So I  
3 guess in my conception I would say I kind of envision the  
4 exclusive rights as still leaving something meaningful  
5 unprotected.

6 So I think antitrusts are a part of that system  
7 that includes other things like contract and extra --  
8 devices like technology protection measures that regulate  
9 access and copying. And so when we think about that  
10 system, we need to think about whether it has any gaps in  
11 it. Are our bodies of law doctrinally equipped to  
12 achieve their goals, or are there some improvements that  
13 we can make that would be cost effective?

14 And so I'm going to talk today about providing  
15 patent law with an additional doctrinal tool that I think  
16 would help it achieve its goals, help it fit within this  
17 broader system that I spoke about, and particularly maybe  
18 make its fit with antitrust law an easier one. And so  
19 I'll talk a little bit about the idea, followed by an  
20 explanation of how I got to it, and mix in some talk of  
21 pros and cons and some alternatives, and what more we  
22 need to know.

23 I should say at the outset that this idea is  
24 widely reviled, so I guess the only point there would be  
25 to say, while your initial reaction might be one of

1 revilement, if that's a word, maybe on further reflection  
2 it won't seem quite so odd.

3 All right. In a nutshell, my idea is that  
4 patent law may lack the doctrinal tools, at least as they  
5 are currently interpreted, to excuse certain literal  
6 infringements that are socially beneficial and wouldn't  
7 adversely impact the patentee's incentives. And one way  
8 to remedy that gap would be to adopt some variant of  
9 copyright law's fair use doctrine.

10 Now why would you want to do that? I mean,  
11 patent law has never had a fair use doctrine, so what's  
12 different now? Well to a certain extent, nothing is  
13 different and yet everything is.

14 We've always had this fundamental assumption and  
15 a number of the speakers today have referred to it, which  
16 is that patentees would efficiently license their  
17 inventions. They are not going to use them to suppress  
18 innovation or to leverage whatever power the grant would  
19 happen to give them into another market. And if they  
20 did, antitrust law could deal with that. So there is  
21 really no need for a doctrine like fair use that in  
22 copyright law, at least in some commentators' views,  
23 exists at least in part to correct market defects that  
24 lead to licensing failures.

25 And also, to the extent that copyright failures

1 deals with First Amendment type issues, it's not a  
2 doctrine we need in patent law, where those issues are  
3 generally absent. So why would a doctrine like that make  
4 sense in patent law?

5 I thought it would be helpful if I sort of gave  
6 you an explanation of how I got to it, which means we  
7 start with a narrow, but economically important, context  
8 and then kind of broaden the view and raise some of the  
9 pros and cons here. And that narrow context is really  
10 one that came out of my experience with IBM, which is the  
11 evolution of IP protection for the connectivity  
12 components of operating systems software, application  
13 programming interfaces, or APIs for short.

14 Originally we thought these connectivity  
15 components were copyrighted. But then in 1992, it became  
16 clear, at least in the Ninth Circuit, in the cases on  
17 video games, that they were not copyrightable subject  
18 matter. And, in effect, the courts turned them over to  
19 patent law and, indeed, the major video game  
20 manufacturers have patented their APIs and so certainly  
21 have the major computing software manufacturers,  
22 including Microsoft.

23 Now why would the courts have done this,  
24 basically sort of take something out of copyright  
25 protection that formerly was there. Well it seemed like

1 part of what they were saying is that the market for  
2 operating systems exhibits network effects. And you have  
3 some feeling that these manufacturers were leveraging  
4 small bits of code into a much larger market. And so we  
5 thought it would be a good idea to kind of open up the  
6 standard for connectivity to give consumers more choice.

7 So we turned APIs over to patent law and I would  
8 just note that that seemed to be in accord with  
9 economists' recommendations. And just briefly the  
10 argument is that network markets make a case for weaker  
11 IP rights because of their externalities. An IP right  
12 allows price of marginal cost, with a network effect. A  
13 person's failure to join a network, because the price is  
14 too high, imposes negative externalities on those already  
15 in the network, which seems to translate into a policy  
16 recommendation that weaker IP rights might make sense.

17 And as we've seen -- really I think Microsoft is  
18 probably an example -- IP rights can be especially  
19 powerful in network industries. The problem is, though,  
20 at the same time you know there is probably some  
21 incentive required to produce APIs, but at the same time  
22 we know that strong IP protection may produce a regime  
23 where you have one dominant player and then less than  
24 optimal innovation, again, if we could define it, after  
25 the standard is set.

1           So patent law would make sense because its  
2           threshold requirements are higher than those of  
3           copyright. So it would make sure that only those APIs  
4           that represented a technological advance would receive  
5           protection and possibly weed out those whose success  
6           stems not so much because of their technology, but  
7           because consumers happen to adopt the particular  
8           operating system.

9           So rather than weaken the right directly, what  
10          the law really did was achieve basically the same effect  
11          by raising the bar for protection. My problem is,  
12          though, that a patented interface can become a standard,  
13          as much as a copyrighted one, and strong patent  
14          protection may frustrate efforts for compatibility at a  
15          point when we think that would be desirable.

16          For example, you can't offer a competing  
17          operating system that implements the same patented APIs.  
18          Depending on how the claims are written, an application  
19          developer won't be able to write to the API. They're  
20          going to have to reverse engineer to get at the API.

21          Patent law scope-limiting doctrines generally  
22          don't allow much literal infringement. You might be able  
23          to contort some of them, but it would be a real stretch.  
24          I think it's pretty clear current law wouldn't allow  
25          this.

1           I don't think we'd care that much if we thought  
2           patentees had an incentive to license. The problem is  
3           that in network markets, bargaining may break down if you  
4           want to try to control additional markets or if the  
5           potential licensee can't pay the price because they can't  
6           capture the externality of making the network more  
7           attractive to consumers who are already on it.

8           What's the point? The point is that addressing  
9           situations like this is in part one of the reasons why  
10          copyright fair use arose, so why not patent fair use?

11          Well, you know, there are plenty of reasons to  
12          why not. It would be expensive. It would be error-  
13          prone. It would increase the cost of litigation. And  
14          the real concern would be that it would achieve exactly  
15          the opposite of what it's intended to do. In my vision,  
16          what it is intended to do is really to provide -- not to  
17          be used so much to excuse infringement, but to provide an  
18          incentive for licensing. The problem is, if fair use  
19          works, you complicate valuation questions so much it  
20          might actually not realize that goal.

21          So here is what I know are a couple of  
22          alternatives. You know, one defense that I always make  
23          to saying that this is a very odd idea, is that a couple  
24          other people sort of came up with the same idea with  
25          different twists on it at the same time. Professors



1 Julie Cohen and Mark Lemley came up with the idea that  
2 patent law codify a right to reverse engineer software  
3 for research purposes. Now that's a narrower solution --  
4 it's an industry specific solution -- than mine.

5 What it won't do, though, from what I can figure  
6 out from what they said, is it won't protect a new  
7 product that literally infringes. So you'd never have  
8 the chance to actually offer a competitive operating  
9 system that implemented the same APIs.

10 Additionally it's not clear to me again -- it  
11 depends on how the claims are written, but if it's a  
12 process of using the API, it's also not going to shelter  
13 the application. So that's one alternative. And, you  
14 know, my argument is that sometimes exactly what we  
15 should do is permit some amount of literal infringement  
16 in the end product.

17 Now Professor Merges has a different view or a  
18 different suggestion, which is that patent law should  
19 adopt a doctrine of technological genericide. And he  
20 bases this idea on an analogy to trademark law and don't  
21 laugh. And the basic idea is this, when a patented  
22 invention becomes a standard, basically you lose your  
23 patent rights then, just like a trademark owner loses its  
24 rights in the market when it becomes generic.

25 Now that idea is both narrower and broader than

1 mine. It's broader because you could lose all your  
2 property rights. It's narrower because, again, from what  
3 I can understand, it ostensibly applies only to standards  
4 in network markets.

5 Under a fair use type doctrine, at least as I  
6 would propose it, the court could hold an infringement to  
7 be fair, but require the infringer to pay for its  
8 continued use, which, in effect, would be like a  
9 compulsory license.

10 The problem with a fair use type approach is,  
11 even if we could agree that network markets make a case  
12 for "weaker" patent protection, and we can argue about  
13 what that means, would that one context justify a new  
14 doctrine in patent law. And I think the answer is  
15 probably no, that you have to have a broader  
16 justification for adopting a patent fair use doctrine.

17 And so the question is, are there other contexts  
18 in which we might view some amount of literal  
19 infringement as socially beneficial, but bargaining for a  
20 license will break down. And that's, I think, where I  
21 need to do some further work.

22 Certainly others have talked about this for a  
23 long time. In the biotechnology industry, we worry a  
24 little bit because the rights are so splintered that its  
25 difficult to amass all the licensing required to produce

1 a product. And Professor Rebecca Eisenberg for a long  
2 time has argued that researchers who infringe a patent in  
3 the course of verifying the functionality of the patented  
4 invention should be exempt from infringement liability.  
5 And she also argues that a patentee should not be granted  
6 an injunction against a research use that leads to  
7 improvements or alternatives to the invention. And she  
8 goes through a number of economic reasons -- high  
9 transaction cost, difficulties of valuation, and some  
10 desire to maintain whatever market power you have -- that  
11 may prevent a license. And she also makes the point that  
12 sometimes a licensee -- a potential licensee can't pay  
13 the cost because they can't capture the diffuse social  
14 benefit of moving clients forward.

15 Generally, you know, we might have a use for a  
16 doctrine like fair use in any industry where some broad  
17 basic patent threatens follow-on research. And this is  
18 where I refer you to the work of Rob Merges and Dick  
19 Nelson, where they go through a number of different  
20 industries and they talk about how even a modest threat  
21 that an infringer will be excused from liability has a  
22 salutary effect on pioneer improver bargaining.

23 The point really is that there seem to be some  
24 recurring themes. You know, one could adopt piecemeal  
25 industry specific legislation, like a reverse engineering

1       exception for software, but there seems to be a common  
2       core of issues that tends to recur across industries.  
3       And sometimes they evidence motives that really don't  
4       have anything to do with advancing the patent system,  
5       like moving your power into another market, like not  
6       letting a researcher verify the functionality of your  
7       invention.

8               The question is whether there are enough  
9       contexts to really justify a fair use doctrine, or are  
10      these just some high profile cases and someone importing  
11      this new doctrine would just mess up the whole system  
12      without any corresponding benefit to justify its cost.  
13      And so there I think we need some empirical work on, for  
14      example, do patents really frustrate researchers and  
15      actually Scott Keith at Washington University in St.  
16      Louis is doing that work right now. And so that might be  
17      useful information to have.

18             I think we need some additional studies along  
19      the line of Merges and Nelson's which came out in 1990,  
20      and I think the work that Wes is doing is great and that  
21      will help us answer some of the questions here.

22             You know, I think that at the end of the day we  
23      might find that fair use judiciously applied can act as  
24      something of a safety valve against over-protection and  
25      plug the gaps of existing doctrine, which may actually

1       excuse too few infringements. And it would eliminate the  
2       need for some of the more amorphous patent doctrines,  
3       like the reverse doctrine of equivalence.

4               Finally, and I'm going to throw out another idea  
5       that also will be widely reviled, which is I think that  
6       if we had some way of excusing some literal infringement  
7       in patent law, like fair use, it would ease some tension  
8       between patent law and antitrust law, particularly with  
9       respect to the unilateral refusal to license a patent.  
10      You know, it's not -- I'm not sure that the Federal  
11      Circuit is necessarily right that a unilateral refusal to  
12      license a patent can never be an antitrust violation.  
13      You know, we know it can't be patent misuse but, you  
14      know, do patent misuse and antitrust have to be co-  
15      extensive.

16              And I guess the point here is this, if the  
17      invention -- if the patent is an essential facility,  
18      antitrust law, it seems to me, could impose a duty to  
19      license. And it's here, you know, I would part company  
20      with Ed, if I haven't already irretrievably done so, by  
21      saying that I think there is a difference between  
22      tangible and intangible property, in the sense that our  
23      intellectual property protection proceeds from a very  
24      clear constitutional ground, authority to promote the  
25      progress of science and the useful arts. And it seems to

1 me that there is actually sort of perversely more reason  
2 to require the license of a patent under something like  
3 an essential facilities theory, than to order access to  
4 other tangible property, because intellectual property  
5 isn't viewed with the public interest that tangible  
6 property is.

7 And so, I think that fair use, but permitting  
8 certain unlicensed uses, could help to head off that  
9 conflict and so there would be less need for antitrust  
10 law to intervene, and I think people worry when it does  
11 that it will sort of stomp on patent laws values.

12 So I guess I'll stop there. I'm sorry. I sort  
13 of messed up my timing and so I have to leave pretty much  
14 on time to catch my flight. But I guess I would just say  
15 that my point -- I have two points. One is that we have  
16 to think of this as a system that works together, not as  
17 mutually exclusive sets of doctrine.

18 And my second point is that within patent law,  
19 we might want to think about whether we have the  
20 doctrinal tools, sufficient to allow literal infringement  
21 that might actually be socially beneficial without  
22 undercutting the patentee's licensees. Fair use is just  
23 one potential approach. It may not be the one you'd like  
24 to adopt or the best one, but I think the point is to get  
25 people thinking about that idea and about how that might

1 help patent law fit with antitrust.

2 Thank you.

3 (Applause.)

4 (Time Noted: 1:21 p.m.)

5 MS. GREENE: The value of certainty to patent  
6 right is often viewed as a value in and of itself. What  
7 are the ramifications of the fair use doctrine, as you  
8 propose it, for certainty?

9 PROFESSOR O'ROURKE: I guess I would say two  
10 things. One is, yeah, fair use would certainly inject a  
11 level of uncertainty but like in copyright law, I think  
12 after you get through the first few cases, then it  
13 becomes relatively clear how it will be construed. It  
14 won't cause increased costs tremendously. And I think  
15 there will be benefit from the Federal Circuit because it  
16 would unify the doctrine and so I think actually it could  
17 become a reasonably clear doctrine.

18 On the other hand -- actually, there is this  
19 other work which is in the Michigan Law Review, an  
20 article by -- and Clepper and it is quite difficult to  
21 understand. But their basic point is that uncertainty  
22 can sometimes be a good thing, because -- let me see if I  
23 got it right -- because the last bit of monopoly pricing  
24 by a patentee gives a patentee not so much, but exacts  
25 very large social costs -- actually costs society quite a

1 bit. And so increasing uncertainty would not necessarily  
2 be a bad thing. They proposed to do it through a system  
3 of probablistic patents and that's where my understanding  
4 broke down.

5 But -- and so the idea was just that this  
6 uncertainty would constrain sort of the power of the  
7 patent, whatever amount of power that is, and also  
8 encourage licensing. And to go back to sort of the real  
9 question is -- you know, as Ed quite correctly points out  
10 -- most patents don't give you market power. And so the  
11 real question is whether sort of adding a new doctrine  
12 that would do this is worth it for the number of patents  
13 that it would affect.

14 MR. COHEN: One question which I think I'd like  
15 to take up with you, since this is very much a  
16 foundational data, is one concept that I think was  
17 lurking in what you were talking about, you talked a  
18 little bit about -- it was suggested the idea of the  
19 blocking patent doctrine. And maybe if you could just,  
20 you know, explain that briefly and then try to amplify a  
21 little bit as to why you felt that that fair use would  
22 help some industries move toward licensing solutions.

23 PROFESSOR O'ROURKE: Sure. The blocking patent  
24 doctrine is generally the idea that if I have a patented  
25 invention and someone invents an improvement to it, they



1 can get a patent on their improvement, but they can't  
2 practice my invention, nor can I practice their  
3 improvement. And so there is an incentive for the two of  
4 us to license because, as the original inventor, I can't  
5 use this hopefully better enhancing improvement, and if  
6 I'm the improver, I can't use the underlying invention.  
7 And so we both have a mutual interest in licensing.

8 Interestingly, it's not clear whether this  
9 doctrine actually results in a lot of licensing. Because  
10 it seems -- it apparently seems that there is a lot of  
11 valuation problems, that the original inventor tends to  
12 over-value its contribution, and the improver likewise,  
13 which actually can make bargaining somewhat difficult.

14 I'm not sure that I would say, sort of, you  
15 know, in every context that the patented improvement  
16 should necessarily have a sort of fair use right to the  
17 underlying patent. The threat of fair use might make it  
18 easier to overcome the bargaining impasse, whatever  
19 bargaining impasse you achieve or you're at. You know,  
20 I'm just kind of thinking out loud here.

21 It does seem to me that that would be a case.  
22 If one were to sort of look at it and, you know -- if one  
23 were to go through and see a case for fair use, it does  
24 strike me that that would be one in which you would want  
25 to have the improver pay the fee for use of the

1 underlying patent. You know, copyright has traditionally  
2 viewed fair use as basically a compulsory license with a  
3 royalty of zero. And there is no necessary reason why it  
4 has to be that way.

5 I mean, I think actually Judge Kozynski said,  
6 "You know what we should do? We should never grant an  
7 injunction. We should just always basically assess  
8 continuing royalties for infringement in the copyright  
9 context." And so one could do that in patents. I don't  
10 think you want to do it as a matter of course, but I  
11 think as early as in the '60s and even before the  
12 Scherers' work, they did conclude that compulsory  
13 licensing would, you know, sort at the margins, not have  
14 an adverse effect on innovation.

15 The question is whether you can reliably  
16 identify situations where that would be appropriate and,  
17 you know, uphold the defense of fair use, or whether the  
18 cost of errors offset the benefits that that would bring.

19 MR. COHEN: I would like to weave our prospect  
20 theory into the discussion. How would your theory deal  
21 with blocking as an issue? How would it deal with some  
22 of the concerns that have been raised about the fair use  
23 suggestions?

24 PROFESSOR KITCH: Well, I think this is a useful  
25 enterprise. I have long been troubled by the apparently

1 narrow scope of the experimental use exception in patent  
2 law. And it seems to me that the structure of the  
3 statute suggests that you at least ought to be able to  
4 fully investigate your competitor's patented technology,  
5 which requires that you engage in infringement of a  
6 patent and that clearly ought to be all right.

7 There is no reason why the infringement  
8 doctrines have to be as clear edged as they are and why  
9 you wouldn't invite the courts to consider more factors.

10 It does relate to a general problem, which goes  
11 far beyond antitrust and patent law, which is the nature  
12 of U. S. judicial procedures and the costs of litigating  
13 in the courts, which affects the costs of enforcing  
14 patents, the costs of defending patents, the costs of  
15 arguing invalidity to courts. I am of the view that our  
16 general procedures allow kind of far too much unfocused  
17 open discovery and various side paths into irrelevant  
18 issues and there isn't enough control.

19 If that's the procedure you're going to have,  
20 then getting -- adding this new whole range of subjects  
21 seems to be more costly, but I could imagine a procedural  
22 system where the -- probably a procedural system I would  
23 prefer myself.

24 I didn't understand the point about the  
25 essential facilities doctrine. I assume the essential

1 facilities doctrine applies to patents, as to any  
2 tangible property, and that they should be treated the  
3 same. Antitrust itself does have a problem exactly  
4 classifying what is an essential facility and it would  
5 have that problem in the case of patents. But I assume  
6 the doctrine is fully applicable, not because IP is  
7 different, but because IP is the same. So I don't  
8 understand why that illustration requires that we view IP  
9 differently.

10 But there is certainly no reason that the patent  
11 law has to have exactly the same form tomorrow that it  
12 has today. And questions about fine tuning the doctrine  
13 and so on seem to me should be welcomed by everyone,  
14 including patent lawyers, who, of course, want to make  
15 the system more socially useful.

16 MR. COHEN: I know Professor O'Rourke has to  
17 leave. Do you have any final --

18 PROFESSOR O'ROURKE: No. I was just going to  
19 say that what brought the essential facilities doctrine  
20 to mind I think was the Intergraph/Intel opinion of the  
21 Federal Circuit where, you know, they rejected just the  
22 essential facilities generally because they weren't in  
23 competition. Intergraph and Intel weren't in  
24 competition. I think that was the reason for it.

25 But there was this dicta I think where they said

1 that basically -- what I thought they said was that you  
2 couldn't require -- exercising your patent rights could  
3 not be an antitrust violation, and so that's where I  
4 picked it up from.

5 And what brought it to mind was with the whole  
6 software API thing, it just struck me a long time ago  
7 that one of the ways to treat those would have been under  
8 an essential facilities doctrine, because that's sort of  
9 what they are. They are the gateway to the second  
10 market. So that opens up a whole another set of problems  
11 because the Microsoft problems, to the extent you think  
12 it's a problem, wouldn't be solved, actually, by patent  
13 fair use. It would have to be solved more along an  
14 antitrust line because the system specifications for  
15 connectivity are so complicated, and there are so many of  
16 them. There are like 50,000 API calls in Windows. There  
17 is just no way that you could rely on anything other than  
18 Microsoft's help to clone a system or to --

19 MR. COHEN: Turning a little bit to the prospect  
20 theory, I know one -- one issue that you -- is that --  
21 this sounds fine in theory, but there are a lot of  
22 practical impediments to somebody being able to develop  
23 prospects early on. There are difficulties in  
24 identifying the right -- the right firms to license to,  
25 and to turn development over to. There are a lot of

1 transaction costs. There may be differences in valuing  
2 the yet-to-be-developed subsequent innovations. And all  
3 of this can stand in the way of successful prospect  
4 development. Would you like to comment on that?

5 PROFESSOR KITCH: Yes, indeed. There are  
6 transaction costs and -- for instance, to give the  
7 example of blocking patents. Yes. Patent owners are not  
8 always going to be able to agree.

9 Licensing is a costly process. But the fact  
10 that there are some cases of failure doesn't tell you how  
11 well the whole process works over all and its approach,  
12 as compared to some other approach.

13 And my basic argument was that you're going to  
14 have a world of licensing with trade secrets and no  
15 patents, and you're going to have a world of licensing  
16 with trade secrets, patents and licensing and that's what  
17 you have to compare. You're not going to get rid of the  
18 ability of firms to appropriate the value of technology  
19 through keeping information internally. And it is and  
20 remains an important way in which firms exploit the value  
21 of their technology.

22 If you have a trade-secrets-only regime, it  
23 makes it, I argue, much more difficult to enter into  
24 these transactions with patents. I agree there are  
25 difficulties with patents, but the choices that are

1 actually on the table are to either have these  
2 institutions or not. I mean, you have to look at the  
3 other alternatives on the table.

4 I mean, if you're conceiving of some central  
5 management of allocation of technology rights by a  
6 centralized regulatory agency, you can put that proposal  
7 on the table and then we can discuss the ability of the  
8 centralized system to work.

9 Some type of very strong industry trade  
10 associations. I mean, where are we going -- where are we  
11 going to go?

12 Now I was interested in the results of --  
13 comparing Japan and the United States, suggesting that  
14 there was a lot more communication between Japanese firms  
15 about their technologies than among firms in the United  
16 States. And one question that occurs to me is, to what  
17 extent is that a consequence of a much different attitude  
18 towards antitrust enforcement in the United States and  
19 Japan. We lawyers have worked very hard to educate all  
20 of our clients that basically don't talk to your  
21 competitors. It just leads to trouble. And it's the  
22 beginning of a price fixing suit, and so certainly the  
23 general counsel's office has tried to very much monitor  
24 and control the amount of communication going on between  
25 firms in the United States.

1           Well, I think one of the consequences of  
2           creating an environment of uneasy communication is on-  
3           the-ground executives get the message that -- just to  
4           avoid that trouble. Don't do it. And some -- it's  
5           actually social -- socially useful communication may be  
6           lost.

7           PROFESSOR O'ROURKE: May I just ask a question?

8           MR. COHEN: Go ahead.

9           PROFESSOR O'ROURKE: Thank you. My question  
10          was, does the prospect area work better for some  
11          industries than others? Because I'm thinking of the ones  
12          where there are -- cross-licensing arrangements are sort  
13          of standard in the industry. Because I know at IBM, and  
14          this may be -- it may not be, actually true. But the  
15          story always was that IBM was first to patent the risk  
16          technology. And they sat on it and they sat on it  
17          because they wanted to protect the high-end mainframes  
18          where they were making all their money. And apparently  
19          somebody forgot that they had these cross-licensing  
20          arrangements with the entire industry and so HP -- or I  
21          guess Sun came out with a risk machine before IBM.

22          So I guess my question would be, it seems like  
23          prospect works well where there is a lot of cross-  
24          licensing in the industry. But when there isn't, you  
25          sort of run the risk that the firm actually -- they can



1 block rivals and also they can -- they're inactive  
2 themselves on developing the technology.

3 PROFESSOR KITCH: Well I don't know what works,  
4 but it certainly -- you seem to be able to come up with  
5 pertinent on-the-ground examples of this process as being  
6 more central in some industries than others. But the  
7 legal system faces a very basic choice as to whether to  
8 try to create a framework which is not industry-specific  
9 and is not technology-specific, or whether you try to go  
10 through and create a kind of industry-by-industry,  
11 technology-by-technology set of rules.

12 And I would argue that one of the great  
13 successes of the patent system has been to choose  
14 generalized principles over context specific rules. And  
15 the great advantage of it is that, one, it reduces kind  
16 of industry specific lobbying, rent seeking, by trying to  
17 get -- I want better rules for pharmaceuticals because  
18 that's human health and that's important, than they get  
19 over there in electronics, because that's just tools, or  
20 -- I mean, it can go on endlessly.

21 And really more important is that the framework  
22 doesn't have to anticipate shifts in the technological  
23 opportunities, and changes in sort of the technological  
24 possibilities in the future. So the outsider who shows  
25 up with an idea contrary to conventional wisdom and

1 understanding can get a hearing in the patent system  
2 based on the general principles, without having to fit  
3 into sort of -- sort of industry-specific tailored rules.

4 So, although I think for purposes of economic  
5 understanding, it's probably -- it's quite useful to sort  
6 of get down at the industry level and try to understand  
7 the range of variations, I think it would be a major  
8 shift in historic practice to try and start taking it at  
9 the -- at the structure level, an industry-by-industry  
10 approach and it has a lot of obvious negative problems as  
11 you go down the road.

12 Now we see a little of it. There is that  
13 exception for surgical/medical techniques that has gotten  
14 into the patent statute. And the drug industry has  
15 gotten these special extension procedures for their  
16 patent terms. And it could be the way the patent system  
17 would go in the next 100 years. I tend to think that  
18 that's not a road to go down.

19 PROFESSOR COHEN: Regarding just a couple of  
20 small points. One, we actually have data on, if you  
21 will, the informal communication across firms in Japan  
22 and the U.S. They're not that different, in fact,  
23 notwithstanding a stronger emphasis on antitrust for the  
24 U.S. In fact, Eric Von Hippel, some years ago, carefully  
25 documented how much informal know-how trading goes on

1 under the radar of top management, and attorneys, and so  
2 on, and -- quite consistent with his earlier findings.

3 Number two, I want to -- on that broader point,  
4 economists have long been concerned with the expected --  
5 the anti-market power due to -- hence, not just the fact  
6 of a reward for invention. In fact, you cite Levin.  
7 Well distinguish -- and the survey distinguished between  
8 the need for a measurement that reflects on past  
9 effectiveness and experience, and you have to do that.  
10 You need something that happened as the subject of  
11 measurement, versus the more theoretical conception and,  
12 indeed Levit, and I, and folks well before that are in  
13 print talking about the importance of patents as  
14 conferring "X" anti-market power that is before the fact  
15 of innovation, and as an inducement to the future  
16 innovation. That's absolutely essential to the way  
17 economists have thought about it. And like you, I think  
18 that's very important and that's where really patents  
19 have their force.

20 MR. COHEN: Okay. We've run a little bit over.  
21 I'd like to get just one more question out. It takes us  
22 all the way back to our very first slide. We've been  
23 talking a little bit about the overlap between a first  
24 generation and a second generation of innovation. The  
25 first slide, I think, suggested something that there

1           could be some overlaps in innovation between industries.  
2           I think Jim talked a little bit about the -- the flow of  
3           social benefits from one industry to another. And I  
4           wondered if that leads you to make any comments about the  
5           way we've dealt with some antitrust principles at times,  
6           when we've tended to look at both harms and benefits only  
7           within a single market.

8                       MR. LANGENFELD: Yes. I have strong views about  
9           this and I had strong views back when I was at the FTC.  
10          I can't say the FTC always agreed with me, but I always  
11          was willing to share those --

12                       I think one example to keep this focused, the  
13          FTC has expressed interest in taking consents in certain  
14          drug cases recently, between agreements, for example, on  
15          where one firm has the intellectual property right and  
16          there is a disagreement. Commissioner Leary and I were  
17          on a panel awhile ago where we had some discussions about  
18          this.

19                       I think one thing that's a problem with  
20          antitrust that handicaps -- that creates a real problem  
21          here in the area where intellectual property patents are  
22          an issue, if you think about it in terms of an agreement  
23          between a generic and a branded firm, making agreement to  
24          perhaps keep the branded firm off a branded firm's  
25          product, the generic firm's products off the market for a

1 period of time -- litigation be resolved. And obviously  
2 there has been a lot of -- a lot of investigation of that  
3 still at the FTC.

4 If you take a very narrow view about what the  
5 dynamics of competition are, you might just look at that  
6 single product and do a completely short-run -- a short-  
7 run analysis. The longer -- the longer damage to  
8 competition, and I think that Ed and I would actually  
9 probably agree with this -- on this point, is that -- is  
10 that you're reducing the incentive of firms to come up  
11 with new innovations that are patented, particularly in  
12 the drug industry.

13 And if you're thinking in terms of what is the  
14 tradeoff, what are the efficiencies from trying to  
15 negotiate these type of -- these type or any type of  
16 agreement where there is a patent litigation pending, you  
17 really have to think in terms of going beyond that one  
18 product, whatever that -- whatever that market definition  
19 is, because the benefits of that type of negotiation,  
20 whether it's a license or whether it goes to the type of  
21 deals that the FTC is investigating, the real benefits to  
22 society is from the longer run competition, coming out  
23 with the next new product.

24 If it turns out that there are restrictions that  
25 are placed on firms either cross-licensing or doing any

1 other type of agreement while there is a patent dispute  
2 going on, without taking into account the long-run  
3 benefits that settling that might mean for the next  
4 generation of products that are coming out, that may not  
5 even -- it may not even be with the relevant market, I  
6 think you're taking way too narrow -- way too narrow a  
7 view.

8 And so that's another way in which I believe  
9 very firmly that -- that looking at some of the typical  
10 antitrust analyses, dealing with tangible property, with  
11 tangible businesses, really to the extent that makes  
12 sense and it may or may not make sense, but to the extent  
13 that makes sense in the -- in the tangible markets, it  
14 really doesn't make any sense to have a narrow focus or  
15 an efficiency defense limited to the specific set of  
16 antitrust -- to a specific antitrust market. You're just  
17 always going to get more.

18 MR. COHEN: Okay. I'd like to thank our  
19 panelists. They did just an outstanding job. You've  
20 laid some important foundations, I think, in this session  
21 and many of the topics which have come up are going to be  
22 topics which will be explored in greater depth as we go  
23 forward with the hearings. But I think we've made, you  
24 know, an excellent start this morning.

25 Thank you.

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(Applause.)

(Time Noted: 12:45 p.m.)

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## 1 A F T E R N O O N S E S S I O N

2 (2:02 p.m.)

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4 MS. DESANTI: I think we saw this morning that  
5 that's a pretty tough goal to meet and it's really hard  
6 for people to resist getting into the nitty-gritty of  
7 these difficult and fascinating issues and making it all  
8 too abstract. I think you'll see some of that same  
9 phenomenon this afternoon when we're asking about the  
10 relationship between competition and innovation.

11 Early work in this area asked some fundamental  
12 questions about whether innovation is more likely in the  
13 presence of monopoly or competition. However, as our  
14 speakers are going to quickly make apparent, the issues  
15 are much more complex than that simple question suggests  
16 and they are prepared to educate us about some of the  
17 complexities at hand.

18 We're going to have basically two groupings this  
19 afternoon. We'll begin with presentations and a  
20 discussion panel that focuses on the relationship between  
21 competition and innovation, but that also brings in how  
22 intellectual property, patents in particular, can affect  
23 competitive dynamics and, thereby, innovative  
24 competition.

25 We'll have a short break after that. Then we



1 will broaden the discussion with presentations on the  
2 role of networks and network competition, and the  
3 particular issues for innovation and intellectual  
4 property that may arise in a network setting, including  
5 the particular issues that patents may pose. And we have  
6 different perspectives represented, so we can expect a  
7 lively discussion there.

8 I'm going to warn you ahead of time that despite  
9 the note that this panel is supposed to end at 4:30, I  
10 have some sense that it may go over some. So feel free,  
11 if your schedule requires you to leave earlier -- and I  
12 know Janusz Ordover is going to have to leave us early.  
13 But don't be surprised if it goes somewhat longer.

14 We're going to begin with a presentation by Phil  
15 Nelson. He is a principal at Economists Inc. He, too,  
16 has been a public servant, as some of our panelists this  
17 morning. He was Assistant Director for Competition  
18 Analysis here at the FTC. Now in the private sector, he  
19 examines, among other things, the competitiveness of the  
20 conduct of intellectual property holders.

21 Phil.

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1           MR. NELSON: Well I was asked to get the ball  
2 rolling by doing sort of a quick overview of the  
3 economics literature that relates to market structure and  
4 innovation. And a good starting place is to talk a  
5 little bit about Joseph Schumpeter. Talking about these  
6 relationships without, at least, mentioning him a little  
7 bit is -- he says in his book, actually in a different  
8 context, it would be a little bit like talking about  
9 Hamlet without mentioning the Danish Prince.

10           And so to come -- to give you a little sort of  
11 graphical view of some of Schumpeter's ideas, I concocted  
12 a simple numerical example of a market which has sales of  
13 about \$1 million and hypothesized that there is a five  
14 percent static loss, so that you can see the red line or  
15 pinkish line at \$50,000. The monopolist takes over.  
16 There's a static loss of \$50,000 a year.

17           But because the monopolist might be more  
18 dynamically efficient, passing on cost savings at the  
19 tune of one percent a year, but that compounds because it  
20 is really a growth rate, so the first year the monopoly  
21 contributes \$10,000 in savings, because one percent of \$1  
22 million is \$10,000. And then if he continues to shed  
23 costs at one percent a year, I take one percent of  
24 \$990,000 the next year and so on. You then get a -- the  
25 line that is the yellow line.

1           And then if you adjust for the static loss, you  
2 get sort of the greenish line that is below the yellow  
3 line. And parallel, and you can see it about the 2004,  
4 on an annual basis, the dynamic growth has gotten such  
5 that you're better off with a monopolist in that year,  
6 but on a cumulative basis, you get the sort of curved  
7 line that crosses at about 2000 -- 2009.

8           And so it shows that, you know, a one percent  
9 dynamic cost saving could, you know, catch up with an --  
10 then from 2009 on, be a substantially preferable world  
11 than one that is competitive and doesn't have that  
12 dynamic growth or cost saving aspect.

13           And that is, to some extent, the heart of what  
14 some people call the Schumpeterian Hypothesis, that  
15 you're better off in a world of creative destruction,  
16 where you have dynamic large firms. And he went through  
17 various arguments to explain why large firms might, in  
18 fact, be better platforms for innovation and dynamic  
19 change.

20           But that's not the only relationship. We're  
21 going to talk about that in a second. Other  
22 relationships I'm going to talk about is obviously  
23 innovation itself is going to feedback and affect market  
24 structure. And then near the end I will talk about a --  
25 what I sometimes call the Yale literature and I coded

1 this blue to continue the Yale discussion from the  
2 morning session, since I was a student of Nelson Winter  
3 and Rick Levin.

4 But to talk about there might be underlying  
5 characteristics in market, like innovative opportunities  
6 and the appropriability of innovations that might  
7 simultaneously affect concentration and that  
8 characteristic of the market, as well as shaping how much  
9 innovation you observe. And that is where we are going  
10 to progress.

11 But I thought at the start we would talk a  
12 little bit about the Schumpeterian Hypothesis and the  
13 support for it. I have two slides on the theory and  
14 these are basically pulled out of various literature.  
15 You'll see a lot of it going, you know, back in F. M.  
16 Scherer and Ross' revision of the original Scherer  
17 textbook. But some of those points are there, but they  
18 are scattered throughout the literature. And they point  
19 out that there is some, at least, theoretical reasons for  
20 believing that large firms might be better platforms for  
21 innovative activity.

22 First, the larger scale firm will benefit more,  
23 so there is more -- you know, if you're going to spend  
24 some money in R&D, if you're going to get more gains, the  
25 thought was the large firms, since they have a larger

1 output and if you, for example, have a -- the R&D is  
2 going to lower your production costs by some fixed  
3 percentage, you're going to capture more total gains and  
4 thus it might be worth more to you to undertake the R&D.

5 Richard Nelson and also Arrow, actually, in '62  
6 talked about the second one, which is, if you have a  
7 diversified business that might be in multiple markets,  
8 since research and development is somewhat random, you  
9 may have a better chance of gaining from your research  
10 and development effort if you have this diversified  
11 portfolio of business activities, which larger firms are  
12 more likely to have.

13 Third, large firms might be able to support a  
14 bigger portfolio of research and development efforts,  
15 meaning that they may take two or three tacks at solving  
16 a given problem and because they have the funding and the  
17 wherewithal to do that, their research effort might be  
18 less risky and they might have a bigger payoff as a  
19 result.

20 Another -- another thought that has been out  
21 there is large firms have scale advantages in the R&D  
22 process. For certain types of research and development  
23 efforts at least, you would like to have a big, you know,  
24 research lab, and that's a fixed cost and a large firm  
25 may be in a better position to -- to fund and support

1 that type of fixed cost.

2 Larger -- another point is that larger firms may  
3 be in a better position to finance large-scale R&D  
4 efforts. That was actually in Schumpeter's original  
5 book, but it has triggered a stream of research that  
6 tries to really profitability to research and development  
7 efforts and look at lag structures and you see some --  
8 some support for that, with small lag structures, but  
9 other people have come up with contrary results.

10 Then you also have the fact that -- you know,  
11 you come up with the innovation, but you've got to get it  
12 to market to get some money. And so there was some  
13 people that were suggesting large firms were better  
14 positioned to do research and development because when  
15 they came up with something, they were better -- in a  
16 better position to market it. And so there -- there is a  
17 thought like that.

18 And one of the connections that some of these  
19 later panels may be talking about are network effects and  
20 first-mover advantages, and we'll talk about that. But  
21 if you can market your innovation quickly, take advantage  
22 of the first-mover effect, and then get yourself to be  
23 the accepted network, you may be in a better position and  
24 if large firms could do that, they might have an  
25 incentive -- stronger incentive to innovate.

1           But the -- in addition to these sort of  
2           theoretical points and many of them are contested and  
3           people will say, their markets work. You can license  
4           your technology to others. But to the extent there are  
5           market imperfections, some of these theories, you know,  
6           are based on, I guess, an implicit assumption of market  
7           imperfections.

8           But there is also theoretical research that goes  
9           contrary to the Schumpeterian Hypothesis and I think  
10          you're going to hear some people talking a little bit  
11          about that. But early theoretical models by Arrow and  
12          then later ones that use Corno or Bertran, more formal  
13          game theories show that, at least in some market  
14          environments, a competitive firm, an entrant is more  
15          likely to have an incentive to innovate than a  
16          monopolist.

17          So the theoretical work that you've got is  
18          cutting both ways, even before you get to sort of more  
19          behavioral economic theories, which the last bullet on  
20          this page is trying to capture, which is the notion that  
21          large firms may be more bureaucratic and it may be harder  
22          for them to manage an innovative research lab. Or,  
23          alternatively, there is literature that's out there that  
24          suggest monopoly power makes monopolists lazy and they  
25          may take some of their monopoly rents through not being

1 as aggressive competitors. But even before you get to  
2 that, you have somewhat more formal models.

3 And so what does the empirical data say, given  
4 that you have these cross currents in the theoretical  
5 literature. There were some early studies that were  
6 looking at measures like concentration in Herfindahl  
7 industries, for firm concentration ratios, and research  
8 and development often proxied by things like R&D to sales  
9 ratios, inputs into the R&D process. Other ones started  
10 to try to use sort of -- some sort of measure of patents,  
11 or some sort of measure of output of the R&D process.  
12 But, you know, measuring those things, some of them  
13 looked at the size of the firm, as opposed to  
14 concentration.

15 And if you look at the literature reviews that  
16 are out there and, again, the Scherer textbook, while it  
17 is dated, has a fair amount of this early literature in  
18 it, you see that there is -- they were finding that  
19 higher concentrated markets tended to have more research  
20 and development to sales or some measure of innovative  
21 activity. But there are contrary studies even to that.  
22 And then it was a little bit less consistent with respect  
23 to firm size, but again some people found that  
24 relationship and other people didn't.

25 Now Scherer sort of started to argue that there



1        might be a non-linear relationship, that a little bit of  
2        concentration would lead to more research and  
3        development, or more innovative activity, but at some  
4        point the monopoly power element would take over, and  
5        then you'd start to see a decline in innovative efforts.  
6        So he had sort of a curved upside down "U" as sort of  
7        what he was expecting. And there is, again, some  
8        empirical literature supporting that perspective which,  
9        again, would be contrary to at least the simplistic  
10       version of Schumpeter, although Schumpeter was in quotes  
11       earlier and is even here in quotes, because he means  
12       different things to different people and you've sort of  
13       got to control for that.

14                But these early studies did not have  
15       particularly great data sets. They didn't use  
16       particularly sophisticated modeling. And there are many  
17       ways that a modern econometrician might go after them.  
18       And so -- so I'm not sure that one wants to take many of  
19       them to the bank.

20                And interesting enough, there were a series of  
21       case studies. One of the most famous sort of sets is by  
22       Jewks, Sawyers and Stillerman. That's an older one, but  
23       they -- they were looking at sort of specific innovations  
24       and they were observing that large numbers of significant  
25       innovations came from small firms, which would be, again,

1       contrary to Schumpeter.

2               One thing I thought would be helpful is to go to  
3       some of the data out there to see where -- you know,  
4       where the funding is coming from for R&D, and the  
5       previous edition of the economic report of the President  
6       -- a new one should be out momentarily -- but had this  
7       chart that I borrowed from it. It's based on NSF data.  
8       But you can see that the largest firms in the blue do do  
9       a fair chunk of it, but -- this is in terms of employees.  
10      But you can see, and this is the point the economic  
11      report was trying to use with this chart, is you can see  
12      the smaller guys, and especially the ones in the green,  
13      are growing within -- in this period.

14             Now one of the things that others may want to  
15      talk about is whether this is an anomaly of the last  
16      several years, where you -- you had particular types of,  
17      you know, dot-coms and other small companies that were  
18      really starting up, and whether this was, you know, just  
19      a peculiarity of this five-year period, or whether it is  
20      longer term. But in any case you can see, at least  
21      during some periods of time, the small guys were growing  
22      and doing more of the research and development.

23             But the other sort of line of empirical work  
24      that we're going to come to and talk about a little bit  
25      later that uses more of modern data sets, and you see the

1 name Levin there, and he -- Levin offers us some of this  
2 data that Yale got, and then they also used a lot of  
3 business data and marry the two together. They start to  
4 try to build simultaneous equation models, do  
5 sophisticated modern econometrics. And they start to  
6 come up with a notion that is the prelude to where we are  
7 actually going to end up that, well, Schumpeter had many  
8 insights, but you've really got to think about this as a  
9 complicated set of simultaneous equations and think about  
10 whether there are -- are root structural characteristics  
11 of markets, like the technical opportunities and  
12 appropriability conditions that are driving  
13 simultaneously the evolution of the market towards a  
14 given -- let's say Herfindahl level of concentration, and  
15 then also driving the market's innovative activity, and  
16 then there can be interactions between those. And they  
17 do a yeoman's effort to try to estimate it, although  
18 they, I'm sure, would recognize, as everybody else, that  
19 while they have better data than their predecessors, the  
20 data still leaves something to be desired.

21 So the -- but, nonetheless, Symeonidis, who in  
22 '96 did a sort of literature review, came to the  
23 conclusion that recent empirical work is moving you in  
24 this direction. But what I'm telling you is at least  
25 it's not sort of a slam-dunk conclusion in terms of, you

1 know, the -- that the results are absolutely definitive.

2 Now turning quickly to innovation can effect  
3 market structure, I mean, this is what you've been  
4 hearing about. You've got the patent protection and  
5 trade secrets. You know, innovators can be insulated.  
6 That will obviously affect concentration.

7 What a lot of the other people are going to be  
8 talking about is -- and you heard a little bit from Wes  
9 Cohen and the others this morning, about other aspects of  
10 industries insulating people with intellectual property  
11 rights. And so people like Rick Levin were saying --  
12 have done studies that show that even if it's an  
13 unpatented item, there are going to be some substantial  
14 costs for people coming in and replicating it. And so  
15 even without a patent system, there could be some  
16 protection there that would give a first-mover an  
17 advantage.

18 Now innovation may also reduce concentration.  
19 That is probably self-explanatory, particularly to the  
20 antitrusters in the group. Because, you know, when you  
21 -- innovation can help support entry and there have been  
22 economic studies that have shown how when there are new  
23 products that are being introduced in particular, you get  
24 more entry than you get exit, and it has a  
25 deconcentrating effect. Nothing that's too surprising.

1 And so you -- and you have studies that sort of follow up  
2 on that.

3 But the -- I talked about this a second ago.  
4 You've got this market concentration and innovation may  
5 be simultaneously shaped by fundamental market  
6 characteristics. And it was even creeping into the  
7 literature, you know, five - ten years ago, but it's --  
8 it's out there and you can see major inter-industry  
9 differences, as we were hearing this morning, between,  
10 you know, the characteristics of the industry. So  
11 finding one very simple Schumpeterian relationship or  
12 something like that would be quite surprising.

13 And so one of the things I thought I would spend  
14 a little time is just giving you a little flavor of this  
15 variation. Historically, a lot of the R&D expenditures  
16 have been in the manufacturing sector, but I think that  
17 it may have shifted downward, looking at some of the time  
18 series -- but it's still substantial. Within the  
19 manufacturing sector, it breaks out.

20 Now one thing that you'll see is pharmaceuticals  
21 -- everybody thinks of them as being a lot of research  
22 and development and they are non-trivial, but there is a  
23 lot over in the computers, which are -- that sector is  
24 going to include all sorts of, you know, chips and things  
25 like that. You get a more -- and this is just a

1 percentage of all R&D dollars that are in these different  
2 sectors.

3 If you divide things by their sales, you get  
4 more what you expect. You can see pharmaceuticals, as  
5 was sort of alluded to this morning as very different, a  
6 lot more, you know, of your relationship to your sales  
7 level, a lot more R&D dollars are going into  
8 pharmaceuticals, but again you can see quite a bit of  
9 variation.

10 The economic literature that's sort of been  
11 built up has come to sort of some ideas of what -- what  
12 these variations are, and what variations might be  
13 significant. And very quickly, you know, R&D is not a  
14 homogeneous good. There are different types. People  
15 talk about product innovation versus process innovation.  
16 Process is lowering the cost of production, something of  
17 that type of change. Product is coming up with a new  
18 product.

19 But you also have basic innovation versus  
20 applied, you know, R&D expenditures. I mean, that's  
21 another big difference. And you see funding differences  
22 and sources of where these things are coming through that  
23 vary quite a bit across the type of R&D and they are  
24 going to vary across industry, too.

25 The cost of R&D is going to vary. In some

1 industries you need that big lab; other industries, you  
2 don't. I mean, so that the -- the structure of the cost  
3 and how much it costs to do it is going to vary.

4 Funding sources vary. In some sectors, the  
5 government is important, not just as far as, say, like in  
6 military R&D they're bigger. In other sectors and in  
7 most sectors, though, it's private funding.

8 The risk is going to vary from sector to sector,  
9 but it's also going to vary over the innovation cycle.  
10 As you get further along, things become clearer, perhaps,  
11 and so different types of firms are going to be better  
12 positioned to handle the innovative activity at different  
13 stages of the innovation process.

14 You've got technical opportunity varies. What's  
15 gone before, what's passed is prologue in the world of  
16 innovation. So that you can have the ability to make a  
17 breakthrough, depending on what point in time you're  
18 talking, but that's also going to vary across industries  
19 just because of the nature of the technologies and what  
20 people have been doing in the different industries.

21 Complementary technologies vary. We were  
22 hearing a little bit of this this morning about needing a  
23 whole set of maybe thousands of patents to really get to  
24 market. So in some markets, that's going to be  
25 important. In other markets, you're going to have the

1 ability to go forward maybe with your one innovation.

2 Industry interfaces are going to vary. In a lot  
3 of industries, the innovation is done by some vertically  
4 removed level, an input supplier, who then is supplying  
5 to somebody that supplies the consumer product or is  
6 downstream, and you need to have coordination with that  
7 downstream supplier to get your innovation to market, and  
8 that's going to vary from industry to industry.

9 The technical challenges are going to differ.  
10 And they are, again, going to vary over the life of the  
11 innovation.

12 And then appropriability conditions are going to  
13 vary because of the first-mover advantages or other  
14 things that are characterizing the industry.

15 And so, given all these, you know, work that's  
16 been done, you know, it's clear that it's a really  
17 complicated problem because there are all sorts of  
18 endogenous variables that are related. You're going to  
19 need to control for exogenous changes in demand over time  
20 if you're doing time series data. So you have one set of  
21 problems if you're trying to go cross-sectionally, across  
22 industries. You have a whole set of different challenges  
23 if you're going across time, which makes it very hard to  
24 do. And while it is easy to criticize what's gone  
25 before, you know, there has been much to learn -- that



1 has been learned as sort of those -- and ideas of what's  
2 important.

3 And so, you know, the conclusion of where we are  
4 today I would say is that there is no simple  
5 relationship, despite those early efforts to track down  
6 the Schumpeterian Hypothesis. But, nonetheless, you  
7 know, we know a fair amount about the fundamental  
8 economic relationships that underlie innovation.

9 So I'll turn it over to the next speaker.

10 MS. DESANTI: Thank you, very much, Phil. That  
11 was a sufficiently daunting introduction to this.

12 (Time Noted: 2:27 p.m.)

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1 MS. DESANTI: Our next speaker is Shane  
2 Greenstein. He's a professor at the Kellogg School of  
3 Management in Northwestern University. His research  
4 focuses on the economics of high technology, and this  
5 year he co-edited a book entitled Communications Policy  
6 in Transition: The Internet and Beyond.

7 Shane.

8 PROFESSOR GREENSTEIN: First of all, I want to  
9 thank the FTC for giving me the opportunity to speak.  
10 And before we start, I need to say I don't have any  
11 financial interest in any present or pending antitrust  
12 case, nor any recent ones, either.

13 I have written remarks, if somebody would like a  
14 copy with the footnotes and so on.

15 So a central question motivates the literature  
16 I'll discuss now. Do large firms with market power  
17 deserve special scrutiny in markets characterized by  
18 robust innovative activity?

19 This question motivates a lot of recent  
20 thinking, as well as very -- very old thinking about the  
21 relationship between market structure and innovative  
22 activity. And I was asked to provide a brief synopsis of  
23 the recent literature in particular and how it relates to  
24 the traditional literature, and so that's what I'm going  
25 to do.

1           Let me foreshadow my main message. Public  
2 policy should distinguish between environments where an  
3 intellectual property is effective and where it is not.  
4 And particularly where it is not, competition policy has  
5 to be concerned when a dominant firm uses non-innovative  
6 tactics to move the locus of competitive behavior away  
7 from innovative activity.

8           Okay. So what's the setting? Well, first of  
9 all, the economic benefits from commercializing  
10 technology are essential for modern economic growth. And  
11 successful commercial innovation enhances welfare,  
12 especially when it leads to lower prices and new  
13 services, even when both threaten the established order  
14 of business.

15           In these kinds of markets, they are  
16 characterized by a great deal of uncertainty, both in the  
17 business environment and in the technical environment.  
18 And as a consequence, most experts will have differing  
19 market forecasts and views about the best commercial  
20 options. Hence, it's difficult to evaluate competitive  
21 behavior and especially in a market structure that's  
22 potentially ephemeral.

23           Altogether, it's a pretty cautious setting for  
24 competition policy. The topic is important to be sure,  
25 but you have to begin from a relatively humble position.

1 And to be sure it's not the same as forbearance, but  
2 that's -- when you start from that position, at the end  
3 of the day there is one minimal principle that arises,  
4 and that is competition policy can seek robust commercial  
5 experimentation and encourage multiple commercial  
6 visions, even for innovations with modest probabilities  
7 of succeeding.

8 That conclusion arises because in these sorts of  
9 markets even failures are useful. One innovation might  
10 fail, but in failing they teach others who are working on  
11 their own innovations. If eventually the original  
12 failure leads to commercial success, then the benefits  
13 from an informative failure can easily exceed the  
14 foregone spent resources and often by orders of  
15 magnitude.

16 Hence, commercial failures should not be thought  
17 of as an obvious waste of resources, the recent  
18 experience with dot-bombs notwithstanding. Still that  
19 doesn't get us very far, I'm told. There have been a lot  
20 of studies of the key question.

21 There is a traditional approach to the central  
22 question and it concludes that monopolies deserve special  
23 scrutiny. There is a lot of literature here. Let me  
24 just be very brief.

25 The concern arises because monopolies may have

1 low incentives to innovate, and the intuition behind this  
2 concern arises if you compare an inventor selling an  
3 invention to a monopolist and you compare that with an  
4 inventor selling into an industry with competitive  
5 supply, where otherwise things are equal.

6 The monopolist will be concerned about the  
7 cannibalization of monopoly rents he enjoys today,  
8 whereas the competitive firms will not be. And according  
9 to this argument, firms with market power do not spend as  
10 much on innovative activity. And in line with extension,  
11 some arguments in the same spirit, you can also show  
12 monopolists do not commercialize innovations as quickly.

13 A contrasting and I would call a traditional  
14 approach focuses on monopolists' use of innovative  
15 activity to preserve their present position. In this  
16 view, a forward-looking monopolist, identifying a threat  
17 from an entrant, who can credibly buy the invention,  
18 will, in fact, innovate robustly, or theoretically.

19 In general, an incumbent monopolist has more to  
20 lose from falling from a position of monopoly than any  
21 new entrant will have to gain from entering, and so  
22 monopolist incentives are actually higher in that vision.

23 Many researchers have held up these two views as  
24 directly contradictory. And I think -- first of all, let  
25 me venture an opinion. I think, actually, it's more

1 insightful to characterize a lot of these differences as  
2 different hypothetical scenarios. To see this, consider  
3 melding together the two contrasting views, in something  
4 of a semantic shift. So consider a vertically  
5 differentiated product market and let an inventor sell a  
6 qualitatively better product into one of three market  
7 structures -- one where you have a protected monopolist,  
8 who has sole control over the output market, another  
9 where you have a threatened monopolist who anticipates  
10 entry, and another where you have competitive industry.

11 In that setting, the protected monopolist  
12 obviously has lower incentives to innovate due to  
13 cannibalization concerns by the traditional argument.  
14 Then the interesting question is, what about the  
15 incentives for the threatened monopolist and the inventor  
16 in the competitive market. Well, it's a long argument so  
17 I'm not going to do it here, but I can give you citations  
18 if you'd like.

19 The general answer is it turns out the  
20 incentives don't differ much between the two -- the  
21 threatened monopolist and the competitive market.

22 Now that gets you somewhere, but overall I don't  
23 think these insights lead to very satisfactory guidance  
24 for competition policy. On the one hand, they suggest  
25 that competition policy should prevent firms from -- with

1 market power from protecting themselves from threats.  
2 While this insight is in line with some of the spirit of  
3 antitrust law, it's also impractical in practice. Policy  
4 makers are required by this sort of line of thinking to  
5 find information about, (a) the presence of monopoly, (b)  
6 the potential for another entrant, (c) the incumbent's  
7 calculations about the threat from an innovative entrant.  
8 And these are just -- you know, when you put them into  
9 practice, they are just awkward and it's actually quite  
10 difficult to do.

11 Okay. Now recent thinking in this line has  
12 begun to reframe the central question, particularly as it  
13 applies to large firms and that's where I'm going to  
14 spend most of my time now.

15 But the foundations for the recent thinking  
16 presumes we live in a world of widely-distributed  
17 technical knowledge, where many small firms have access  
18 to some, if not all, of the technical assets necessary  
19 for inventive activities.

20 In addition, commercializing those inventions  
21 involves use of real assets from both disinterested  
22 parties, such as venture capitalists, and deeply  
23 interested parties, such as incumbent firms. Entrants  
24 must incur entry costs to compete with entrants or,  
25 alternatively, make deals with them.

1           The crucial point in the new thinking is that  
2 each of these choices requires distinctly different  
3 investments. And actually, in practice, most small  
4 firms, if you talk to them, will tell you that they will  
5 treat these as mutually exclusive decisions.

6           This approach to thinking about innovation leads  
7 you to two questions right away. First, if the two  
8 parties cooperate, do the incumbents have assets that  
9 significantly raise the value of the invention in its  
10 commercial form?

11           Second -- oh, sorry. And as it turns out, I  
12 should say, policy arises in markets where incumbents'  
13 assets are typically valuable, which is to say, most  
14 innovative markets.

15           Second, and then the especially crucial, if two  
16 parties compete, can entrants effectively exclude the  
17 incumbent from imitating their invention? Most markets  
18 lie between two extreme situations, those where entrants  
19 can exclude imitation by an incumbent or somebody else,  
20 and those where they can't. Now, to be sure, the  
21 effectiveness of intellectual property in a particular  
22 patent law plays a key role in which situation arises,  
23 and so that's going to be an important insight we'll come  
24 back to.

25           When an inventor can exclude imitation, then



1 markets for tradeable technologies arise. And this is  
2 one of the biggest developments in this literature in the  
3 last ten years. The plain fact is, there is an actually  
4 rather enormous market for licensing joint ventures and  
5 inventors tend to cooperate with incumbents holding  
6 valuable assets. Sometimes these deals raise value for  
7 everyone and sometimes these deals are exclusive. You  
8 know, in general, it's just hard to say.

9 The large point in the investigation so far is  
10 to recognize that inventors tend to act as a source of  
11 ideas, but they don't tend to overturn market leadership.  
12 So, for example, if you look at the biotechnology  
13 pharmaceutical industry today, this is what tends to  
14 happen, and also, as a matter of fact, in many chemical  
15 markets.

16 Now, in contrast, consider a situation where  
17 entrants cannot exclude imitation, particularly by  
18 incumbents. In those environments, incumbent strategies  
19 towards bartering with inventors for deals for technology  
20 turn out to strongly shape the incentives to innovate in  
21 the first place, by both the incumbent and the entrant.

22 Now, knowing this, what happens is large  
23 incumbent firms can and do use their bargaining process  
24 to change the incentives of the small. Incumbents can  
25 and do take actions designed to increase or diminish an

1 entrant's incentive to compete, build their own business,  
2 or choose among those options.

3 Now it's important to understand that the  
4 literature has pointed out there is a wide range of  
5 economic behavior that arises during bargaining and so  
6 I'm not going to pick on anyone in particular in this  
7 case. I just want to give you illustrative examples.

8 So, on the one hand, some large firms have  
9 developed a reputation for not walking away from  
10 potential deals with proprietary information. So for  
11 some years now, Cisco maintains strict policies. So, for  
12 example, Cisco has maintained strict policies about when  
13 it would buy a firm and for how much. Such  
14 predictability had a large influence on venture  
15 capitalists and small inventive firms that viewed Cisco  
16 as a potential partner. And Cisco's policies certainly  
17 altered inventor entrant incentives to develop products,  
18 even when Cisco was the target buyer.

19 Now, to be sure, the late '90s would have  
20 witnessed much innovation in communication equipment  
21 markets under any scenario. But I don't think anyone  
22 doubts that Cisco's actions induced a lot of small firm  
23 entry on the margin, much of it favorable to Cisco, I  
24 might add.

25 Now on the other hand, negotiations can also be

1 confrontational and certainly that matters also. So, as  
2 an example, it is well known that in the Spring of 1995  
3 Microsoft threatened to withdraw API support from  
4 Netscape, if Netscape refused their cooperative deal.  
5 Now even though API information was readily given to  
6 others, it was well understood by all parties that this  
7 was one of several carrots and sticks for eliciting  
8 cooperation. And Microsoft typically offered such  
9 carrots and sticks to small firms.

10 It was also understood by everyone that  
11 withdrawing API support would slow down the pace of  
12 innovative activity in Netscape temporarily and delay the  
13 introduction of new features to Netscape's products.

14 Now notice what the recent thinking is doing.  
15 It's widening the scope of the analysis. At the same  
16 time, it's providing a lot more nuance about innovative  
17 behavior.

18 Okay. Well let me cut to the chase. There is a  
19 lot of literature here that I'm summarizing quickly and I  
20 can give you references if you like. But, you know, what  
21 are the implications that are coming out of the recent  
22 thinking?

23 First of all, recent thinking is focusing  
24 competition policy questions in a particular direction.  
25 For policy purposes, this view requires information about

1 both structure and conduct. It first asks whether  
2 conditions exist so that a smoothly-operating market for  
3 technology can arise easily.

4 If not, it then asks whether incumbents have  
5 access to a wide arsenal of strategic tactics during  
6 bargaining and whether these tactics have consequences  
7 for innovation. This view suggests that policy should  
8 encourage the use of intellectual property in the service  
9 of making technology markets work smoothly, particularly  
10 when incumbent assets are valuable. That raises welfare  
11 for all parties involved.

12 At the same time, it also raises questions about  
13 the competitive tactics of powerful firms in particular  
14 environments where intellectual property is weak. And,  
15 finally -- and notice it suggests that the two situations  
16 are closely linked.

17 Okay. So now back to the main question. Does  
18 this recent thinking suggest that incumbent firms deserve  
19 special scrutiny? And the answer, I think so far, is  
20 yes. But to be fair, the thinking is not fully worked  
21 out.

22 So let me illustrate with a modest proposal  
23 motivated by recent thinking and then we'll take it from  
24 there. Recent thinking would suggest a three-part test  
25 for one kind of action.

1           First, does the incumbent firm possess market  
2 power and use it when bargaining with entrants?

3           Second, are the scrutinized tactics closely  
4 affiliated with non-innovative behavior?

5           And, third, is there a rational -- a rationale,  
6 excuse me -- under which this action is in users'  
7 interests?

8           So let me illustrate the test with an example  
9 and this time I really am going to pick on Microsoft,  
10 just to get the point across. The point, however, is  
11 broader than this particular example and you should take  
12 it as a broad point, not a specific one.

13           So in the PC industry in 1995, the OEM -- the  
14 original equipment manufacturers -- in this case, Dell,  
15 Compaq, Gateway, and so on -- they served as both the  
16 assembler and distributor for many users. The dominant  
17 upstream supplier of operating systems insisted on  
18 restrictions in its contracts with the OEMs that, in  
19 effect, foreclosed placing logos on the desktop from  
20 other applications which were visible when users opened  
21 the box.

22           These so-called first screen restrictions on the  
23 out-of-the-box experience were in Microsoft's interest,  
24 to be sure. However, by the three-part test, they look  
25 like anti-competitive actions. The market power test was

1 satisfied. If there had been effective competitive  
2 alternatives for PC operating systems, then exclusivity  
3 like this would not have been at all worrisome. The end  
4 users, hypothetically, alter their purchasing decisions  
5 regarding OEMs, if they cared to. However, in this case  
6 there was no serious alternative competitive choice to  
7 mitigate the -- and Apple's recent comeback  
8 notwithstanding.

9 The test about non-innovative tactics was also  
10 satisfied. The contract clause had little consequence  
11 for innovation at Microsoft. Notice that if it had, then  
12 one might be concerned about trading off different  
13 innovation incentives and I'll get to that point more  
14 deeply in a moment.

15 That said, this clause certainly did have  
16 consequence for other firms' innovative behavior by  
17 raising distribution costs to application firms. It also  
18 became the source of considerable ire at OEMs because it  
19 prevented them from developing OEM-specific help screens  
20 and tools for reducing after-sale service expenses.

21 Finally, the user's interest -- user interest  
22 test was satisfied because the contracting costs  
23 encumbered user choice without any large gain. Indeed,  
24 I'd go even further and say it violated that minimum  
25 principle of fostering robust commercial experimentation.

1           Okay. So according to this test then, these  
2 contract restrictions were anti-competitive in the sense  
3 that non-innovative tactics diminished innovative  
4 behavior. And more to the point, it suggested that only  
5 minimal contracting restrictions were appropriate in the  
6 setting, the idea being that once the product leaves  
7 Redmond, it's actually in society's interest to make sure  
8 that Redmond cannot protect itself from the harsh reality  
9 of user choice. That's what gives them the incentives to  
10 innovate in the first place.

11           I might add as an aside these restrictions also  
12 include some negotiations with Microsoft by making  
13 competing firms -- or firms who -- application firms who  
14 were thinking of competing with them, think twice about  
15 doing so.

16           Now this is an illustration of a broader  
17 principle. Competition policy can encourage dominant  
18 firms to compete by innovating. It can do this by  
19 discouraging powerful incumbents from using non-  
20 innovative tactics, discourage innovation of other firms.

21           The open question then is how far does this  
22 principle extend. For example, should public policy --  
23 antitrust policy selectively intervene to discourage  
24 powerful incumbents from using innovative tactics, such  
25 as patent suits and patent blocking, to discourage

1 innovation at other firms. And I think the honest answer  
2 is the recent literature has not wrestled enough with  
3 this question to give a general answer, nor to provide a  
4 complete dichotomy of the tradeoffs.

5 So what was the main message here? The main  
6 message: These issues that I'm describing here arise and  
7 I believe will continue to arise. Information technology  
8 markets, in which I do most of my work, endemically  
9 produce firms with bottom line positions over key assets,  
10 not just the one I was talking about today. It's more  
11 general than that. And these are worlds with widely-  
12 distributed technical capabilities. Hence, it is  
13 inevitable that new inventors compete and cooperate with  
14 incumbent firms who control existing assets. It just  
15 happens all the time.

16 Traditional analysis has tended to narrowly  
17 frame the policy issues for the setting and it's -- I  
18 believe it is more fruitful to think about how  
19 competition policy works through two mechanisms -- by  
20 altering entry conditions and by altering the terms of  
21 bargaining between powerful incumbents and innovative  
22 entrants.

23 In addition, I think policy can discourage  
24 dominant firms from using non-innovative tactics that  
25 hurt both downstream users and innovative competitors.



1 And the closer that this gets society to innovative  
2 competition, the better.

3 MS. DESANTI: Thank you, very much, Shane. And  
4 I think we'll stipulate that Shane not only has no  
5 financial interests in any pending or recent cases, but  
6 that Shane speaks only for himself --

7 PROFESSOR GREENSTEIN: Absolutely.

8 MS. DESANTI: -- and none of his views should be  
9 imputed to anyone else sitting around the table today,  
10 especially since we have no respondents from Microsoft or  
11 Cisco and the Department of Justice, which is here,  
12 already has some issues that are in -- still in  
13 litigation. So we'll stipulate that for the record.

14 (Time Noted: 2:46 p.m.)

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1 MS. DESANTI: I think we are going to have to  
2 move at a faster pace and I'm really sorry to say that.  
3 But I would like to introduce our next speaker, Josh  
4 Lerner. He is a professor at Harvard Business School.  
5 He brings a scientific background to the table. He  
6 graduated from Yale with a major in physics and history  
7 of technology. His research examines how intellectual  
8 property protection, especially patents, affect high  
9 technology industries.

10 PROFESSOR LERNER: Okay. Let me just find the  
11 -- so I was asked to basically try to essentially bring  
12 -- go from the focus of the first two talks, which is  
13 really on competition issues and innovation more  
14 generally and sort of really relate it to some of the  
15 issues that we were talking about in the morning session,  
16 namely about intellectual property issues, and  
17 particularly sort of touch on some of the issues related  
18 to the inter-relationship between patent policy on the  
19 one hand and competition and innovation on the other.

20 And essentially what I'll just highlight is some  
21 of the -- some of the consequences, in terms of some of  
22 the changes that have taken place in the intellectual  
23 property system, particularly the patent system in the  
24 United States. In particular, I'll just sort of  
25 highlight that it seems that the policy shifts that have

1 taken place appear to have yet a pretty significant  
2 effect in terms of the nature of competition in various  
3 innovative markets. And I'll try to highlight some of  
4 those -- some of those implications here.

5 Clearly we don't have a lot of time to do it.  
6 These are complicated and interesting issues. But  
7 hopefully this will at least be suggestive of some of the  
8 issues that we explore -- explore later on.

9 First of all, just to emphasize the backdrop,  
10 though this has been highlighted in the talks -- talks  
11 before, and particularly the economists have done this  
12 whole body of work on what might be called technology  
13 races or patent races, where we see competition between  
14 firms in high-technology industries, and highlighted how  
15 intensely this competition can translate into even small  
16 advantages leading to firms emerging with very dominant  
17 -- very dominant positions.

18 And, clearly, this is saying that it's not only  
19 true in theory, but also very much in practice. And one  
20 can sort of point to many situations where venture  
21 capitalists have been floated perhaps a dozen business  
22 plans, all working within closely-related areas, and  
23 where it's clear that only one or two of those are really  
24 going to emerge as dominant -- as dominant firms.

25 I mean -- sort of thinks, whether one thinks

1 about corporations or venture capitalists, trying to  
2 choose through these -- these competing proposals, what  
3 one often sees is that really, ultimately is very  
4 critical in the decision making process is the  
5 intellectual property holdings -- the intellectual  
6 property holdings is absolutely -- is absolutely  
7 critical.

8 Now the -- having established this sort of  
9 backdrop of very intense competition in numerous high-  
10 tech industries, I'm going to turn and sort of talk about  
11 some of the changes in patent policy, including -- this  
12 is issues which are very familiar to many of you -- many  
13 of you here.

14 Clearly and, you know, the sort of real sea  
15 change that took place in American patent policy was less  
16 a sort of outright legislative change of policies, but  
17 rather something that was presented at its time as being,  
18 you know, merely a procedural -- procedural shift. And  
19 in particular, as many of you know, prior to 1982, we had  
20 a situation where the patent cases were held -- treated  
21 like any other and essentially what -- because of the  
22 Supreme Court, which is very unwilling to handle patent  
23 cases, you ended up with a situation where there was a  
24 great deal of disparity between the treatment of the case  
25 -- of patent cases in various districts.

1           For instance, when you look at the win rate of  
2           patentees, it was -- it differed by a factor of two  
3           across various -- various districts. And there was a  
4           sense that this was sort of quite an unappealing state of  
5           affairs, and that the way to address this was to sort of  
6           create this unified appellate court that would hear all  
7           patent -- patent cases.

8           But, you know, as many people have discussed,  
9           and certainly Rob Merges is one of most articulate -- you  
10          know, the most clearest articulations of this point, well  
11          it was presented in a purely procedural kind of way. It  
12          was at least anticipated by some that this was also lead  
13          to a change in patent policy. And in particular, you  
14          know, the -- Rob's accounts and others have suggested  
15          that the staffing of the CAFC was, you know, by and large  
16          with judges who were very familiar with and sympathetic  
17          to patent policies.

18          When one looks across a variety of different  
19          metrics, such as, for instance, the number of cases in  
20          which appeals of -- appeals of findings of infringement  
21          were brought up, what one sees is there was a very rapid  
22          shift in terms of cases. Basically it went from  
23          somewhere around 60 percent of the cases the patentee  
24          appellant or the patentee -- the pro-patent ruling was  
25          upheld, to somewhere where around 90 percent cases

1       shortly thereafter.

2               And similarly, one saw not only simply a greater  
3       willingness to uphold patentee rights, but simply -- but  
4       also the extension of patent coverage in different areas,  
5       a sort of greater latitude in terms of calculating  
6       damages, willingness to have preliminary -- preliminary  
7       injunctions and a whole variety of other -- a whole  
8       variety of other shifts.

9               Now this is, of course, a very rich topic of its  
10      own, but what I'm going to focus on is, instead, the  
11      consequences and, in particular, the consequences in  
12      terms of competition and innovative in high-technology  
13      industries.

14              In particular, what one sees is a whole set of  
15      consequences taking place -- taking place here. The most  
16      obvious, of course, is just simply the resources that  
17      have gone into patenting. As Sam Kortum and I  
18      highlighted, the U.S. -- U.S. corporations roughly  
19      doubled their patent filings in the last -- in the last  
20      dozen years. And while we've argued that to a certain  
21      extent this reflects the rate of acceleration and the  
22      rate of technological change, it also appears to reflect  
23      the fact that, again, holdings are more -- more valuable.

24              Similarly, we have seen quite a dramatic  
25      increase in terms of litigation surrounding --

1 surrounding patents. And based on some of the field work  
2 and other -- you know, other clinical research we've got,  
3 it seems that there has been a lot of -- also a very  
4 substantial increase in terms of the internal resources  
5 that a lot of corporations are devoting, not only to  
6 filing patents, but also to managing their patents  
7 through licensing and other kinds of activities.

8 I think that it's fair to say that there are  
9 sort of two -- sort of points to that, but it sort of  
10 really begs the question as to why do we want to worry  
11 about this, or what are really the consequences in terms  
12 of innovation and competition. And I think there are  
13 really two reasons why we want to -- or two pathologies  
14 which might lead us to be quite worried about these kinds  
15 of -- these kinds of situations. And what I'll do is,  
16 I'll simply just point out two classes of -- two classes  
17 of problems that can emerge.

18 The first is a situation where one sees the sort  
19 of growth of -- the growth in terms of litigation between  
20 established firms on the one hand and new firms on the  
21 other. And in particular one sees -- you know, one sees  
22 certainly many examples of firms which are sort of very  
23 established, in many cases not necessarily that  
24 innovative today, but where they have substantial  
25 portfolios of patents that they developed in the 1970s

1 and 1980s. And where they have established groups, often  
2 under the aegis of their general counsel, which have gone  
3 out and very aggressively litigated against -- against  
4 smaller firms.

5 And certainly, when one looks at some of these  
6 examples, you really have to be concerned, saying, you  
7 know, isn't this really in some sense innovation tax,  
8 where we have some of the youngest, most promising  
9 companies being basically -- being basically, in many  
10 cases it seems, being -- you know, almost sort of forced  
11 to -- forced to make these payments. Because certainly  
12 when one talks to many of the younger and smaller firms,  
13 the argument that one hears is that, you know,  
14 essentially the cost of uncertainty around litigation,  
15 the threat of -- threat of litigation, can be one that is  
16 sort of sufficiently onerous that -- that it sort of can  
17 have -- can be, you know, sort of profoundly --  
18 profoundly worrisome and that it's often far simpler to  
19 -- far simpler to settle. And certainly one can make the  
20 argument that if some cases may effect, you know, firms'  
21 choices, in terms of whether to settle or not.

22 I think in terms of the industries where this  
23 has been a problem, I think there is probably several  
24 examples. I've done research highlighting some of these  
25 issues from the biotech industry and particularly around



1 the way in which some of the largest and most established  
2 biotech companies have apparently used their patent  
3 portfolios -- Bronwyn Hall and Rose Marie Ziedonis have  
4 done work in the semiconductor industry and, again, sort  
5 of highlighted how a few well-established, but not  
6 particularly -- particularly well-established  
7 semiconductor firms, but whose innovation seems to have  
8 dramatically fallen off, have basically been able to  
9 succeed in, it seems very much, in a sort of holdup  
10 strategy, extracting a lot of rents from smaller firms  
11 within the industry.

12 The sort of second consequence I want to  
13 highlight is really on the other side of the coin, which  
14 has less to do with, you know, sort of an established,  
15 perhaps less -- you know, on this sort of downward glide  
16 path -- a firm, you know, essentially extracting rents  
17 from smaller, newer competitors, but rather with the sort  
18 of growth of individual inventors who have essentially  
19 tried to take somewhat of a holdup -- holdup strategy.  
20 In many cases they've been able to exploit the fact that  
21 while, for instance, one competitor would be reluctant to  
22 threaten another one with a preliminary injunction, lest  
23 they also have that threat turned on themselves, here  
24 they can essentially, you know, sort of perhaps  
25 unilaterally engage in scorched earth kind of litigation

1       tactics, simply because they don't have much to lose  
2       themselves.

3               And certainly again one can point to many  
4       examples where large firms have decided that, given the  
5       sort of uncertainty of litigation, particularly an  
6       environment where, you know, highly complex commercial  
7       disputes are often being tried, you know, in front of  
8       juries and one simply doesn't know what's going to  
9       happen, that it is sort of an economically rational  
10      response simply to settle in those cases.

11              I think you know, this is clearly an issue in  
12      many industries. I think it is particular severe, both  
13      these problems, in emerging industries.

14              When one thinks about what are some of the  
15      problems and some of the issues that are running around  
16      here, clearly in these emerging industries, given the  
17      sort of relatively limited resource, as the Patent Office  
18      has, because in many cases the resources have been  
19      removed to fund the rest of the federal government, one  
20      has a situation where there is, you know, sort of  
21      recruiting examiners in these sort of new emerging areas  
22      can be enormously challenging.

23              Similarly, the problems in terms of retaining  
24      the people who have these skill sets, when industry is  
25      simply offering compensation that is, you know, often

1 several times higher than that, that the Patent Office  
2 can -- Patent Office can retain.

3 It also seems the Patent Office has a lot of  
4 difficulties in situations when one has a lot of prior --  
5 art there that isn't patented, and where it is sort of  
6 searching for it and hunting it down is particularly  
7 difficult.

8 I'll just talk very briefly about one example  
9 and then I'll wrap up within my allotted 15 minutes. And  
10 simply I'll just highlight, you know -- we have pointed  
11 out many examples of problematic -- you know, this sort  
12 of way in which the lack of experience on the part of  
13 patent examiners is sort of translated into, you know,  
14 sort of distorting competitive effects. I'll simply  
15 point to this -- one example of financial patents. And  
16 this is a Daugherty patent, which has to deal with option  
17 pricing, which -- which is really the first in a series  
18 of three patents that have issued to date dealing with  
19 pricing of options.

20 Essentially what this is is a process for  
21 executing an expirationless option transaction. I'm  
22 pretty clear the argument is that they essentially value  
23 price options but actually sort of figure -- you know,  
24 figure out -- not only describe how options work, but  
25 also how to value these -- value these options.

1           And, essentially, it is quite interesting to  
2 look at the sort of description of the prior art here.  
3 Because what they argue is that even though there have  
4 been -- that there have been options that have been  
5 covering -- you know, essentially, finite-lifed options  
6 -- in particular, the work of Myron Schultz, and Fisher  
7 Black, and Bob Merton, which got a -- which was in the  
8 early 1970s, and was honored with the Nobel Prize a few  
9 years ago, is, you know, sort of work that looked at  
10 finite-lifed options. They say that basically when you  
11 look at infinitely-lifed options, there has been no work  
12 done in this area.

13           And similarly, they sort of -- you know, and  
14 when one looks at the examination file, the examiner sort  
15 of dutifully typed in the word "expirationless option"  
16 and couldn't really find anything there, and basically  
17 sort of signed off on the thing.

18           Now it turns out, though, that there is this  
19 whole body of work on something called perpetual options,  
20 which are basically the same thing as expirationless  
21 options. It's just simply a different name for this  
22 thing. And it turns out that not only was this -- it  
23 turns out there's actually an easier problem, looking at  
24 an option which has an infinite life and a finite life,  
25 and basically people solved this problem in the 1960s.

1 Paul Samuelson and my colleague, Bob Merton, among  
2 others, did a whole series of papers that basically  
3 figured out how these things work. And now we suddenly  
4 see someone emerging with a whole series of patents on  
5 these things and they are basically now -- Mr. Daughtery,  
6 who is an individual inventor down in Americus, Georgia,  
7 has basically set up a little company and he's basically  
8 been knocking on various doors of Wall Street saying,  
9 "I'm going to sue you because I've got this infinite  
10 option pricing thing here."

11 And once again, it seems clear that it's not in  
12 any sense malfeasance on the part of the Patent Office,  
13 but simply just that the examiner didn't have the kind of  
14 experience of knowing where to look in these kinds of  
15 situations. It sort of introduced all these kinds of  
16 competitive distortions.

17 Clearly, this is a hard area to shift policy in.  
18 And I think we could talk -- there's far too much here  
19 and we could probably talk about some of the barriers, in  
20 terms of shifting patent policy. I think I'll hold off  
21 until the question and answers in terms of talking about  
22 these issues.

23 I think that if we were to say, what -- how can  
24 these barriers to change be addressed, I think, you know,  
25 certainly one of the sort of biggest steps is something

1 that's really taking place here as part of these  
2 hearings. Particularly, I think that when we look to the  
3 patent arena, it seems that there has often been lawyers  
4 talking to lawyers and economists talking to economists,  
5 and we really haven't had a chance to have much dialogue  
6 between us. So I sort of see this very much as sort of  
7 an important first step.

8 But, nonetheless, I think it is a challenging  
9 process. And in particular, the fact that in some sense  
10 patents have harmful effects to very many people, but in  
11 many cases it's sort of scattered around these  
12 industries. Clearly patents also have helpful effects,  
13 but the harmful effects, which are there are sort of very  
14 much dispersed and scattered. Clearly, you know, there  
15 may be a relatively small number of people who gain a lot  
16 from the litigation.

17 If I were to sort of recommend a first step as  
18 we start thinking about policy issues and areas to  
19 address, I think this whole question -- you know, clearly  
20 patents pose many complex questions in terms of how they  
21 impact competition policy. But certainly addressing some  
22 of the questions around patent quality I think is a very  
23 important first step.

24 With that I will just sort of wrap it up and  
25 head back to my chair.

1 MS. DESANTI: Thank you, very much, Josh. We  
2 certainly will want to talk with you and with Shane, as  
3 well, about additional research that you both have done  
4 in this area.

5 (Time Noted: 3:01 p.m.)

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1 MS. DESANTI: Our next panelist, of the first  
2 four that we're going to have -- we'll finish up with  
3 Janusz, then we'll have a discussion, and then take a  
4 break.

5 Janusz Ordoover is an economics professor at New  
6 York University and a former Deputy Assistant Attorney  
7 General for Economics at the Department of Justice,  
8 Antitrust Division. He is published widely on the  
9 intersection of antitrust and intellectual property, to  
10 say the least, and we are delighted to have him here.

11 PROFESSOR ORDOVER: Thank you, very much. I  
12 have to apologize for being low-tech, but my dog ate my  
13 Power Point presentation.

14 PANELISTS: Yeah.

15 PROFESSOR ORDOVER: I don't even have a dog.

16 I was asked to speak on a question that I think  
17 is on everybody's mind, which is to say whether or not  
18 conventional antitrust policy is capable of meeting the  
19 challenges of the new economy. This is a very old  
20 question. I think probably many of us spoke about it  
21 over the years. And the usual answer that is given is,  
22 "Yes, but."

23 So what I'd like to do today is to just point  
24 out a couple of these "buts" that I think are  
25 interesting, at least given the kind of interest that I



1 have, and the work that I have done over the years.

2 The "but" part comes from the fact that we all  
3 recognize that some features of the new economy require  
4 policy makers and the economists, who work with the  
5 policy makers, or who toil in their ivory towers, to  
6 adjust their conceptual models how actually competition  
7 works, and how it should work.

8 It is also the case that administration of  
9 antitrust may possibly adjust to the reality of the new  
10 information rich economy, but I will not talk about that  
11 issue in light of very interesting remarks by Judge  
12 Posner in the Antitrust Law Journal.

13 I will, however, start my presentation by going  
14 quickly through the list of the properties of the new  
15 economy that Judge Posner proposed, and show how these  
16 features of the new economy bear on the application of  
17 certain antitrust policy problems.

18 First of all, let me go through this with them  
19 and then come back -- go back and forth. The first point  
20 that Posner makes is that, as far as the new products are  
21 concerned in this new economy, we are observing falling  
22 average costs over the ranges of output which are large,  
23 relative to the scale of demand. And I think that's a  
24 very important point to realize. One has to always  
25 quantify over what range these average costs fall because

1 just merely falling average costs is not enough to lead  
2 to the feared outcomes which may include a very small  
3 number of active participants or even some sort of  
4 monopoly marketplace.

5           Posner also speaks of modest capital  
6 requirements. I'm not certain whether or not this is  
7 true. In particular, I doubt that it's true actually in  
8 the hardware sector of the new economy. And, moreover, I  
9 am also doubtful whether it is going to be so easy going  
10 down the pike for the upstarts to raise sufficient  
11 amounts of capital in light of the dot com bubble that  
12 burst, as well as the fact that most of the  
13 telecommunications sector is pretty much bankrupt at this  
14 very moment.

15           We already noted that the new technology -- the  
16 new economy is characterized by high rates of innovation,  
17 and some very fascinating talks were given as to the  
18 sources of -- and the drivers of the innovation rate,  
19 including perhaps availability of more complete and  
20 effective intellectual property protection.

21           Posner also identifies quick and frequent entry  
22 and exit. And that's something that may or may not be  
23 true. I don't know whether the empirical evidence would  
24 actually bear out that characterization. I think what it  
25 would bear out is probably substantial variance in terms

1 of entry and exit across the range of industries that are  
2 normally characterized as being the new economy industry.

3 The point about which Margaret Guerin-Calvert  
4 will speak extensively and I will address also, but  
5 briefly is the fact that the new industries are  
6 apparently characterized by network externalities, and I  
7 hope that we can actually have some discussion as to  
8 whether or not these are critical to our understanding of  
9 how these various sectors do develop or not. And I think  
10 even at this table, there is a great deal of  
11 differentiated views on whether these network  
12 externalities are something that economists cooked up in  
13 order to raise their consulting fees, or whether or not  
14 this is, in fact, something that is real and the policy  
15 makers ought to address in the assessment of how -- how  
16 enforcement should imply this.

17 Nonetheless, given the network externalities  
18 and, therefore, potential for monopoly, there is also  
19 another side of the coin, which is standards, designed in  
20 some way to overcome the problems of incompatibilities  
21 that may arise in network -- in network industries. But  
22 standards themselves create some interesting public  
23 policy questions, such as what are the limits to which  
24 the firms can go in the process of standard setting. Can  
25 the process itself be perverted for the purposes of

1 perhaps enhancing or prolonging the existing market power  
2 of the group of standard setters, or whether it can be  
3 hijacked by a single firm for the purposes of extending  
4 and prolonging its market power.

5           Posner finally identifies a feature that is not  
6 only -- that's important, I guess, in the high-tech --  
7 this new economy and many others, and that is the extent  
8 of vertical integration, as well as substantial incidents  
9 of transactions between firms which are both competitors  
10 and cooperators. And I think there is a nice book by, I  
11 think Barry -- Dick Sid called Co-option that tries to  
12 meld these two concepts together where firms both  
13 cooperate and compete, and how the role of co-option  
14 affects the way the market dynamics evolved.

15           Let me say a word or two about the point number  
16 one, which is these falling average costs and what does  
17 that mean for antitrust policy, as I see it.

18           The obvious fact that needs to be borne out and  
19 I think that all of you know about it is that in such  
20 industries with a falling average cost, equilibrium  
21 market structure is likely to contain new firms and the  
22 survivors should be likely pricing above some version of  
23 marginal cost.

24           In other words, in such industries with falling  
25 average costs, the standard benchmark for what

1 constitutes competitive price is no longer sustainable.  
2 Marginal cost is not the right benchmark and not the  
3 right floor and, therefore, the question becomes, well,  
4 what is it.

5 There are several possibilities that can be  
6 suggested, but one issue that I find more interesting  
7 than that is whether or not the new econometrics of  
8 market power that is being practiced here, as well as  
9 through the Justice Department and on the pages of the  
10 Rand Journal, in which an econometrician tries to  
11 estimate some version of the elasticity adjusted Lerner  
12 Index, i.e., the negation of price above marginal cost,  
13 is the kind of econometrics that's all interesting.

14 Let's say we identify a situation in which there  
15 is such a high deviation, and what do we make out of  
16 this. Does it mean that we have identified an industry  
17 or a firm -- a market power industry that behaves in a  
18 way that is somehow away from the competitive ideal.  
19 Well the answer may be yes, or it may be no. It's  
20 probably true, when we're talking about such things as  
21 steel. On the other hand, is it true when we're talking  
22 about such things as -- content or content industries.

23 So I would like to throw on the table or to this  
24 audience, who is adept at the econometrics much more than  
25 I do, probably, a challenge to see whether or not we need

1 to revise the way we do the market power econometrics to  
2 meet the -- the challenges of the new economy.

3           Moreover, when it comes to the more mundane  
4 issue that does not require such heavy -- heavy-duty  
5 mathematics and tools, if marginal cost pricing is not  
6 the correct standard, then there is also the case that  
7 unsophisticated pricing, pricing which charges a customer  
8 ten cents per widget, is not likely to emerge in such a  
9 marketplace. What is likely to emerge is what I call  
10 sophisticated pricing, which will involve all kinds of  
11 pricing arrangements, starting from the most simple  
12 quantity discounts, to bundling, to tying, to various  
13 ways of dealing with the fact that the firm confronted  
14 with the falling average cost and needing to recover  
15 substantial up-front investments will have to implement  
16 pricing principles that deviate from the standard price  
17 equals marginal cost precepts.

18           Well that's all fine and dandy, but for the  
19 simple fact that antitrust historically has taken a tough  
20 look at these kinds of sophisticated pricing strategies.  
21 Now I don't even want to refer to the Robinson-Patman Act  
22 because my throat constricts when I hear those two words  
23 -- or three. But obviously it is a problem and it could  
24 be an issue even more so as we begin to realize that the  
25 firms do have to, in fact, deviate from the standard

1 textbook pricing principles.

2           Moreover, when pricing is sophisticated, it  
3 could be the case that the perception of such pricing may  
4 lead the antitrust enforcer to infer market power. We  
5 heard many times over from such luminaries as Mike  
6 Scherer that the evidence of price discrimination of  
7 sophisticated pricing could be the unit and index of  
8 market power. And I think that it is, of course,  
9 possible to perhaps infer such, but whether that's the  
10 proper inference in the industries under consideration  
11 here, I think is not the case.

12           In fact, we already know from the new literature  
13 that has really emerged over the last few years, that  
14 even in highly competitive marketplaces, sophisticated  
15 pricing, price discrimination can be practiced as, in  
16 fact, an equilibrium pricing strategy. And I refer you  
17 to the latest piece by Armstrong and Vickers in the Rand  
18 Journal that actually models that fairly generally, as  
19 well as provides a fairly extensive bibliography of the  
20 subject.

21           So when it comes to average cost falling, the  
22 question then is were we going to develop pricing, and I  
23 suggested that sophisticated pricing is likely to be the  
24 norm, that pricing may be used by virtue of the way that  
25 incentives are built into these pricing schedules, to

1 lock in the customers, to create an immoveable installed  
2 base.

3 It's also the case, as Professor Lessig pointed  
4 out in some of his writings, in the new economy the  
5 pricing that can be used to extract value from consumers  
6 is likely to be enhanced by virtue of being able to  
7 control -- to monitor usage much more so than in the  
8 traditional economy. So that when the consumer tries to,  
9 for example, listen to music over the Internet, or when  
10 the consumer tries to read a book over the Internet, all  
11 kinds of new pricing paradigms can be implemented, which  
12 may or may not go beyond what has been intended in the  
13 intellectual property law as to the rights of the -- of  
14 the owner of the copyright, for example.

15 Let me quickly move on to the -- some other  
16 features that we have already identified. And, in  
17 particular, the interaction between falling average cost  
18 and network externalities. I won't say too much about  
19 it, but I must, by virtue of the fact that this subject  
20 matter came up in this very room some 20 odd years ago,  
21 and I always have to return to my youth, given my  
22 advanced age.

23 The issue is, in fact, of how one looks at  
24 predation, how one looks at these practices that may  
25 appear to be anti-competitive in a world in which the



1       apparent battle is for the market position, for the  
2       market, so the -- battle to be a market leader.

3               Some years ago Bobby Willig and I tried to model  
4       such a scenario and not necessarily successfully, in part  
5       because we really didn't quite understand how one deals  
6       with the issue of intertemporal scale and scope  
7       economies, which is something that, of course, is the key  
8       driver of the network effects, wherein the value of the  
9       network is profoundly related to the number of people  
10      that subscribe to the network.

11              In such a setting it appears that the incumbent  
12      firm or the -- the two firms that can try to fight for  
13      the market, has a very strong incentive to price actively  
14      and aggressively in the first period. Willig and I  
15      suggested that the one way to gauge whether that kind of  
16      aggressive pricing goes beyond the pale of what's  
17      permissible, is to ask whether or not a firm that where  
18      confronted with a viable survivor -- surviving competitor  
19      would, indeed, be willing to engage in that kind of  
20      aggressive pricing -- i.e., subject to a competitively  
21      viable rival, would pricing of that sort be, in fact,  
22      profitable.

23              And it's easy to calculate whether it would be  
24      or would not be. In the event in which the rival's  
25      ability to constrain, hypothetically even, to constrain

1 the entrant or the incumbent firm -- the incumbent firm,  
2 sorry -- is independent of the actions in the first  
3 period. You can hypothesize that a firm can always come  
4 back, as the Chicago school hypothesizes, at the same  
5 marginal cost or same cost level as it did prior to its  
6 demise.

7 But, in fact, in the case of network economies,  
8 a situation of that kind of network externalities, this  
9 is no longer the case. While, indeed, it's true that  
10 perhaps firms' costs do not change, the equality or the  
11 attractiveness of its product changes significantly. If  
12 the firm won no customers during the first period, then  
13 you will have to be extremely aggressive in order to  
14 capture the new cohort of customers to its offering.

15 And, in fact, the predatory pricing is not  
16 designed as much to raise the rival's costs, but rather  
17 to lower the perception of the quality of its product by  
18 really denying to it the customer base. And there are  
19 actually some ways of handling that problem by  
20 recognizing that the firm in the first period should be  
21 permitted to aggressively bid for the role of the market  
22 survivor, but at the same time it should not bid in such  
23 a way as to reflect in the prices that it's willing to  
24 charge the harm that it thereby inflicts on the rival  
25 firm.

1           Now it's easier said than done. What it exactly  
2 means in practice, perhaps what it means in practice is  
3 that pricing ought to be constrained in some way, but the  
4 recognition that when the second round of competition  
5 does arise, hypothetical entrant would be there still at  
6 the level of cost or quality of product that it would  
7 have had it actually won the first round of competition.

8           I have no idea whether this prescription  
9 actually generally conduces to higher social welfare than  
10 some other prescription, but it's not different from the  
11 proposal that is due to Gilbert and Newberry in their  
12 work on the incentives of the monopolies to preemptively  
13 bid for valuable intellectual property. So there is a  
14 link between that work -- it goes back, I think, a decade  
15 or two, and the modern set of issues that arise from  
16 battles for the market.

17           As I said, I believe that this particular  
18 proposal I think is consistent, both with the work that  
19 Willig and I did some years ago, but it actually tries to  
20 capture the issue of -- of the fact that the rivals may  
21 be disadvantaged merely by the fact that they cannot  
22 compete in the second period on the same footing.

23           Let me say one -- two words about two other  
24 things. One, because of the issues of vertical --  
25 vertical -- and vertical integration, as well as the

1 frequent transactions between buyers and competitors, and  
2 collaborators, the issue of access to the competitors or  
3 to the incumbent's assets becomes critical, from my  
4 perspective.

5 The fact that there is extensive vertical  
6 integration suggests that the -- one of the firms may  
7 have, in fact, control over scarce assets. Whether they  
8 rise to the level of bottleneck or somewhere below that  
9 is subject to debate in any particular case. But it's  
10 quite clear that access to the assets of the firm is  
11 absolutely essential, in some circumstances, in order to  
12 enable competition to move forward.

13 In such a situation, one can argue that some  
14 kind of open access may be the appropriate policy. Now  
15 this is a fool's errand because to use the word "open  
16 access" opens up more problems than it closes.

17 In particular, it is very hard to tell what  
18 exactly the open access means. It could mean a lot of  
19 different things, which may turn on the quality of the  
20 access being provided, the timing of the access that is  
21 being provided, the ability of the firm that controls  
22 these scarce assets to actually define what it is that  
23 the firm seeking access will be able to do with the --  
24 with the assets at issue.

25 Secondly, when one talks about open access, one

1 has to immediately address the question at what price.  
2 Just because access is open, doesn't mean that it's free.  
3 Open and free I don't think are equivalent words in the  
4 English language.

5           Once you start on the slippery slope of pricing,  
6 you are already in the world of telecommunications and  
7 the experience that many of us had in trying to  
8 understand exactly what it means under the  
9 Telecommunications Act to require that incumbent local  
10 exchange companies should be selling or leasing access to  
11 unbundled network elements, which are pieces of the  
12 network that the entrants would like to have.

13           Well it's now, I think, six years since the Act  
14 was promulgated and we still don't know what exactly that  
15 means, or what is the right pricing principle to use in  
16 order to determine what the price ought to be for such --  
17 for such access.

18           So, moreover, when we talk about the issue of  
19 the open access, we also have to factor the fact that  
20 with open access the incentives to engage in these kinds  
21 of competitive investments in development of scarce  
22 assets of intellectual property and so on, could be  
23 undermined, in part because the innovator may not know at  
24 some future date at what rate the access to his assets  
25 may be deemed required, and that's the additional

1 component of risk is introduced.

2 Finally, we have started by saying that in the  
3 new economy is the competition for being the leader in  
4 the market. This ex ante competition is so critical.  
5 Well that is true and I believe that the main role of the  
6 enforcers of antitrust in the new economy ought to be, in  
7 fact, to ensure that such competition for the next rounds  
8 of technology is fostered, facilitated, as opposed to  
9 distorted through the conduct of both the incumbent  
10 firms, as well as potential entrants.

11 Thank you, very much, and I look forward to the  
12 discussion.

13 MS. DESANTI: Thank you, very much, Janusz.

14 (Time Noted: 3:23 p.m.)

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1 MS. DESANTI: Now we'd like to turn to a  
2 discussion for a few minutes, bringing in Ray Chen from  
3 the PTO, and Sue Majewski from DOJ, and Hillary Greene,  
4 also from the FTC.

5 And I will use the moderator's prerogative to  
6 start out with a question. We have gone a long way in  
7 this discussion. We have covered a huge amount of  
8 territory, starting with early research on competition  
9 and innovation, and ending up with new models of  
10 competition and what does competition mean, and injecting  
11 some intellectual property concepts along the way.

12 I'd like to go back to Phil Nelson and ask you a  
13 question about some of the research that you were  
14 reporting on. Is it correct to say that R&D expenditures  
15 are used in that research as a proxy for innovation? And  
16 what is your sense of the extent to which that's a viable  
17 proxy for innovation?

18 MR. NELSON: The answer is yes. In the early  
19 literature R&D to sales was used as a proxy for  
20 innovation. There is substantial discussion and  
21 literature whether that's a wise thing to do because you  
22 really are more interested in sort of the outputs of the  
23 innovative process, rather than the inputs, and observing  
24 the inputs doesn't necessarily track the outputs, because  
25 people might be inefficient innovators.

1           And so it's a matter of trying to use the  
2 available data, rather than using the data that is  
3 necessarily the best to use.

4           MS. DESANTI: So it's imperfect, as with  
5 everything else. Okay.

6           MR. NELSON: I think it's fair to point out that  
7 people have tried to use patents and a whole variety of  
8 other indicators to try to get at some of these --

9           PROFESSOR GREENSTEIN: Oh, yes. In fact, I  
10 mentioned that patents were one of the variables to use.  
11 But how do you weight a patent, because -- and as we were  
12 hearing, the Japanese allow you, at least back a number  
13 of years ago, to kind of -- have a patent for one  
14 application and then they might have multiple patents so  
15 that they cover multiple applications, so the number of  
16 Japanese patents might not -- you know, ten of them might  
17 equal one U.S. patent. And some fields are less  
18 patentable  
19 -- financial services, as Josh has pointed out, has a  
20 dearth of patenting, as compared to -- and still a very  
21 high apparent rate of innovation, but you won't find it  
22 by counting patents.

23           MR. NELSON: And the other thing that I really  
24 should have pointed out directly to your answer was that  
25 we argue the sales ratio comes from accounting reports.



1           Smaller firms may not have formalized books and records  
2           that record an R&D expenditure column in quite the way  
3           bigger firms do, so you might even have an inherent bias  
4           in your data set that would understate the amount of R&D  
5           expenditures by smaller firms, and some people talk about  
6           that in the literature.

7                   MS. DESANTI:   And I'd like to follow up also,  
8           Shane and Josh, there's at least a superficial tension in  
9           your presentations in that -- and correct me where I go  
10          wrong here -- but, Shane, I read your presentation to  
11          seem to argue that strong intellectual property rights  
12          can assist new entrants and, thereby, encourage  
13          competition because the new entrant can use its  
14          intellectual property right as a bargaining chip, that  
15          may be allowed to cross-license or joint venture with  
16          others.

17                   And, Josh, I thought that your presentation was  
18          raising some problems that you thought that strong  
19          intellectual property protection had created deleterious  
20          effects on innovation and competition.   And I thought if  
21          you two could do some compare and contrast of the  
22          similarities, the dissimilarities, that would help  
23          clarify exactly --

24                   PROFESSOR LERNER:   Do you want to start?

25                   PROFESSOR GREENSTEIN:   Well, first of all, you

1 did hear me correctly on the first principle. This is an  
2 observation about a phenomenon, rather than a model.  
3 That is, a lot of firms use their intellectual property  
4 for purposes of licensing or in the process of a joint  
5 venture, or in the process of a merger discussion, and it  
6 is valuable in that context.

7 I absolutely agree small firms use that in order  
8 to prevent firms from -- information and using it and to  
9 guard against a whole series of other -- other potential  
10 pathologies. It's not the only thing firms use. I  
11 should be honest. You know, there's lots of other things  
12 firms do, but this is one thing.

13 Second, it's not inconsistent with what I heard  
14 Josh say about incumbent use of patents in bargaining to  
15 holdup entrants, or to threaten them with litigation as a  
16 way to -- to get them to cooperate with them in certain  
17 ways.

18 I hadn't -- I don't really have an opinion on --  
19 I have said, it's one of the things I deliberately tried  
20 to punt on when I discussed. I don't know, to be fully  
21 honest, what sort of behavior incumbents tend to exhibit  
22 when they are holding patents and how they use them in  
23 the bargaining process with entrants. I've got to be  
24 honest with you. I don't know and I don't know what the  
25 full range of behavior is until -- so it's not

1 inconsistent with what Josh was describing. It seemed to  
2 me it wasn't.

3 PROFESSOR LERNER: I'll answer it somewhat along  
4 the same tone as Shane's comments, which is I think it's  
5 certainly clear -- and I didn't want to leave the  
6 impression that, you know, sort of the -- that patents  
7 only have a dark side. In the sense that it's clear that  
8 patents allow many cases -- you know, things could happen  
9 that might not happen otherwise. I think we need to look  
10 no further than the biotechnology industry as an example  
11 of where we have seen many entrants not only being able  
12 to be successful in terms of accessing venture capital  
13 financing, but also in terms of being able to enter into  
14 alliances with much larger firms and with the  
15 pharmaceutical companies, and where they were very much  
16 facilitated in doing so by having intellectual property  
17 holdings.

18 But I think the point to make -- simply that I  
19 was trying to make is that there certainly are not only  
20 anecdotal examples of abuses, you know, and we can  
21 certainly point to things that we know, written case  
22 studies about -- or else where there have been  
23 investigations in terms of people of established firms  
24 using -- using patent portfolios in a variety -- a  
25 variety of deleterious kinds of ways. But also there's

1       again, some -- you know, some empirical evidence, at  
2       least from biotechs and semiconductors that suggests some  
3       real concerns about some of the very largest and most --  
4       you know, most aggressive patentees and what some of  
5       implications have been for innovation in those industries  
6       by newer and smaller firms.

7               MS. DESANTI: Can you speak more to that? And  
8       in particular I'm wondering if you could add something on  
9       the research I know you've done on competition for  
10      venture capital.

11             PROFESSOR LERNER: Well maybe I'll take a stab  
12      at that. First of all we can certainly see many examples  
13      where when you see a new emerging -- new emerging  
14      industries and where essentially there's been an effort  
15      on the part of established players to do a bit of a sort  
16      of land grab into that territory in the way of, you know,  
17      trying to assert property rights.

18             I mean, for instance, we did a case study a  
19      number of years ago, if anyone is interested in it, on  
20      essentially Unisys and their strategy regarding the  
21      Internet, in particular, you know, sort of taking an old  
22      set of patents, in terms of various kinds of compression  
23      algorithms and asserting it regarding the GIF format, and  
24      essentially -- you know, their sort of strategy is to try  
25      to use that as a sort of way to go after a whole variety

1 of smaller, less established Internet content developers  
2 and so forth.

3 More generally, I think that when we start to  
4 look at high-technology industries, what we see is that  
5 the fear of -- I mean, as organizations look for venture  
6 capital financing, venture capitalists are in a role of  
7 doing an enormous amount of screening. Typically we see  
8 ratios of somewhere on the order of 100-to-one in terms  
9 of the number of -- number of business plans reviewed, to  
10 the number of actual ones funded.

11 And while it's certainly not the case that --  
12 that, you know, that small firms do not violate  
13 intellectual property and do not need to -- and, you  
14 know, do not deserve to get sued in some cases, in other  
15 instances it really seems to be the case that the threat  
16 of litigation, even though it's perhaps not that well  
17 thought through, or in many cases where the patent which  
18 the threat is being based on does not seem to be that  
19 sound, often can have a very profound effect on the  
20 smaller firm, in terms of their ability to access -- to  
21 access financing.

22 So, again, when essentially you're sort of  
23 reviewing 100 business plans and you're only going to  
24 find one, all it takes is perhaps a cloud or a threat of  
25 a cloud over it, and particularly many venture

1 capitalists being pressed for time, they're not even  
2 going to -- you know, the presumption is, when there is  
3 smoke, there must be fire there, or at least there's  
4 enough -- enough to sort of scare me away from even  
5 looking at and considering this company more seriously.

6 PROFESSOR ORDOVER: One comment or question,  
7 really. I'm perplexed by what I just heard. In view of  
8 the fact that -- it's my understanding if I have a patent  
9 I have the right to exclude those who likely infringe  
10 from enjoying the fruits of my innovation.

11 So when we talk about the -- when we talk about  
12 the effects of these concerns about litigation, do we  
13 have -- do you think that it's possible to formulate a  
14 rule or something that would say you can assert this  
15 particular piece of intellectual property in that way,  
16 but not in some other way?

17 What is it -- what is it that we can accomplish  
18 or are those adverse effects essentially built into the  
19 concept of intellectual property rights, as a right, or  
20 is it something that goes beyond the right and now  
21 assumes there is abuse of that right in a way that can be  
22 identified, that can be prevented, that the FTC can step  
23 in and say, "You can't do that"? I was trying to see if  
24 we could get some --

25 PROFESSOR LERNER: Can I answer that question?

1 I think it's an excellent question. And I guess, to a  
2 certain extent, you know, the sort of difficulties of  
3 really trying to police the litigation process is  
4 somewhat what I sort of went for in terms of emphasizing  
5 the -- the importance of trying to get patents right at  
6 the time that they are actually being issued. In the  
7 sense that if they can be -- you know, essentially,  
8 greater clarity and greater quality, in terms of patents  
9 being -- at the time that they are being issued, I think  
10 would forestall a lot of these problems.

11 Just -- if I can just go on for one more second.  
12 You know, I think back to an example of -- the example of  
13 a roundtable we had perhaps a couple of years ago on  
14 business method patents at the Patent Office, where  
15 Commissioner Dickinson at the time was sort of talking  
16 and saying, "Well my major goal, in terms of business  
17 method patents is going to increase the time that the  
18 average examiner spends in terms of examining them from"  
19 -- I forgot the precise numbers, but basically from  
20 around 11 hours per patent to 12 hours per patent.

21 And when one thinks about, you know, the sort of  
22 challenges that an examiner has, in terms of going to  
23 this very complex area and having, you know, sort of very  
24 tight time frame to really learn about it and really  
25 understand what's going on, it's just there's something

1 fundamentally problematic about the -- about the system.  
2 And I guess I've been much more supportive of efforts to  
3 try to bring in, you know, sort of much more of -- sort  
4 of information from third parties, in terms of through  
5 publication of the applications, as getting sort of third  
6 parties to make inputs, and sort of really opening up the  
7 review process. Because I think that even if you were to  
8 give an examiner 20 hours, their ability to really be  
9 able to, you know, assess what the quality of the patent  
10 is, is going to be -- is going to be quite limited.

11 MS. DESANTI: Stan.

12 PROFESSOR LIEBOWITZ: Yes. My question was  
13 actually related, but it wasn't clear to me, when you  
14 were talking about the deleterious effects of these  
15 patent pools that the older firms have, if you're saying  
16 that essentially they are bringing frivolous suits  
17 because they are big and the other guys are small, and  
18 they have bigger legal staffs and the other guys don't,  
19 and this is just a way to get them in court and make them  
20 spend money, and there is really nothing behind it, which  
21 I can see easily agreeing, yeah, that's definitely  
22 detrimental.

23 The reverse is the case that if it's really a  
24 legitimate claim, then we're just either saying that  
25 there is something wrong with the contracting going on,



1 where they can't seem to reach a reasonable agreement, or  
2 that we're just looking at the back side of a balance  
3 that we have sort of drawn, which is that you give people  
4 a restriction on use, which is a monopoly, and we hope  
5 that that provides more of the activity in the first  
6 place. And by focusing only on the restriction, you say  
7 it's deleterious, but we can't really do that when there  
8 is presumably a balance there and you have to look at the  
9 whole thing.

10 So is it the first one, that it's -- they are  
11 being used frivolously or is it something else?

12 PROFESSOR LERNER: I think there's two -- two  
13 problems, one of which is, in many cases the patents  
14 which are being granted are in some sense -- you know, in  
15 many cases, overly broad or covering stuff which was  
16 actually -- where there is prior art that actually  
17 exists.

18 And then, secondly, that in some cases they're  
19 being -- even cases where the patents themselves may be  
20 used, they're being enforced in a very aggressive way  
21 that often, you know, sort of extends beyond the --  
22 beyond the individual claims of the patents -- the  
23 patents themselves.

24 So I think that really it's much more in sort of  
25 the spirit of the first comment, which is that the

1 quality of many cases, the patents themselves, as well as  
2 the sort of aggressiveness of many of these firms, in  
3 terms of seeing intellectual property as a business unit  
4 and essentially litigation as a business unit, is the  
5 real concern.

6 PROFESSOR LIEBOWITZ: So would you think  
7 something like having the loser pay and maybe -- you  
8 know, treble damages is something that might be a way  
9 around that?

10 PROFESSOR LERNER: Well I think there has been a  
11 big law and economics literature on this and it hasn't  
12 really come up with -- you know, it certainly doesn't  
13 imply that that's some sort of -- you know, sort of magic  
14 bullet that's going to solve problems of litigation. In  
15 fact, in some of the models, I think when you have this  
16 sort of English rule kind of litigation, you actually get  
17 more litigation, rather than -- rather than less  
18 litigation.

19 MS. DESANTI: Okay. Ray?

20 PROFESSOR ORDOVER: Much depends on the relative  
21 risk aversions of the parties.

22 PROFESSOR LERNER: Sure.

23 MR. CHEN: There's a lot of things that have  
24 been going on that have prompted me in my thinking to  
25 answer this question about nuisance suits or frivolous

1 lawsuits that are really an abuse of the patent by a  
2 patent owner. I'm pretty sure there is a line of case  
3 law by the Federal Circuit where a patent owner would be  
4 punished for engaging in that kind of unlawful conduct,  
5 under -- I believe in some type of unfair competition  
6 theory. So that certainly exists within the Federal  
7 Circuit.

8           Actually, there's a lot of points that I would  
9 like to bring up, but first of all, let me reassure the  
10 panel and the audience that an examiner doesn't spend  
11 only 11 or 12 hours in examining a patent application. I  
12 understand that it's not a lot of hours that they do, in  
13 terms of an exhaustive search, where they have perfect  
14 information of the prior art, but it's not -- it's  
15 certainly not that limited number of hours.

16           As to Professor Lerner's finance patent example,  
17 first of all, we would always, at the PTO, as I'm sure  
18 the professor did, first warn people that you need to  
19 look at the claims of the patent first and not just the  
20 overall specification, which can be much more broad than  
21 the claims itself, which often times the patent owner is  
22 forced by the examiner, through the examination process,  
23 to add several more elements and limitations into the  
24 claims.

25           But I was also wondering how the professor felt

1 about the re-examination procedures we have in the PTO,  
2 where this is basically a mechanism where, after a patent  
3 issues, the patent can be hauled back into the PTO, based  
4 on new prior art, that hadn't been considered by the  
5 examiner in the first instance. And this is something  
6 that really any party can do and it seems like it's a  
7 relatively cheap and quick administrative way to review a  
8 patent and at the same time avoid the burdensome costs of  
9 litigation.

10 PROFESSOR LERNER: I'm just going to -- I mean,  
11 think that -- you know, first of all, I should have  
12 admitted this far along -- far from now. I'm not a  
13 lawyer and, as such, certainly can't claim to have, you  
14 know, the -- a profound understanding of, you know, the  
15 sort of legal -- legal nuances of this.

16 But certainly in terms of the conversations that  
17 I've had with practitioners around this question, in  
18 terms of lawyers in practice, whether in private practice  
19 or in corporate practice, there has been, you know, sort  
20 of some real reluctance expressed about going in to do  
21 re-examinations today under the current system.

22 In particular, you know, there's a sense that in  
23 many cases the same people are doing the re-examination  
24 who made the initial decision to file the patent. So in  
25 some sense, that there is, you know, sort of concern

1 expressed about whether one is really going to be able to  
2 get a fresh -- fresh glance at some of these issues.

3 And I think really the other concern that has  
4 been expressed is that if one has the re-examination  
5 which goes unsuccessfully, it weakens one's position in  
6 the litigation going forward. So at least when it's been  
7 described to me, many people have indicated that they've  
8 been -- that they are unwilling to sort of incur the --  
9 you know, the sort of potential damage to litigation for  
10 something that doesn't seem to be in the sort of current  
11 system necessarily that much of -- that much of a remedy.

12 But anyway -- I'm sorry. Yes.

13 MS. DESANTI: I thought we would take a break  
14 soon.

15 PROFESSOR LERNER: Okay.

16 MS. DESANTI: So you can go ahead with more, if  
17 you have more right now, or we can take a break.

18 PROFESSOR LERNER: Oh, well I have more, but we  
19 can do it right now or we can --

20 MS. DESANTI: Why don't we take a break now  
21 because we've --

22 PROFESSOR LERNER: That's fine.

23 MS. DESANTI: -- been going for awhile.

24 PROFESSOR LERNER: Right.

25 MS. DESANTI: And let's come back about 12

1 minutes before four, to be precise.

2 (Whereupon, there was a brief recess.)

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1 MS. DESANTI: Professor Larry White will speak  
2 to us some more on network effects and competition.

3 Professor White is an economics professor at New  
4 York University's Stern School of Business. He is a  
5 former Director of the Economic Policy Office of the  
6 Antitrust Division of the Department of Justice, and he  
7 has published most recently on antitrust economics,  
8 competition, and policy.

9 PROFESSOR WHITE: I'm a low-tech guy. I'm the  
10 wrong guy -- save the situation, please. This is the  
11 time I should have brought my overhead transparencies. I  
12 knew it.

13 MS. DESANTI: While we are waiting for this to  
14 come up, Ray, did you want to raise a couple of other  
15 issues?

16 MR. CHEN: Oh.

17 MS. DESANTI: We'll interrupt you. We'll  
18 interrupt you when this comes up.

19 MR. CHEN: I'll be very brief for purposes of  
20 the time. I know that, you know, Professor Lerner  
21 brought up the concern about emerging technologies and  
22 whether -- and how the PTO can be equipped to handle  
23 examining such technologies and all I can say is,  
24 although the perception is we're a slow moving dinosaur,  
25 there is something called the Business Methods Patent

1 Initiative that in 2000 Former Commissioner Todd  
2 Dickinson instituted, where there has been a lot more of  
3 an outreach within the industry for seeking out all forms  
4 of non-patent prior art literature, that examiners are  
5 required to review before they issue a patent in that  
6 category of applications.

7 MS. DESANTI: I'm sorry to interrupt. And I  
8 just will flag for the audience, we are going to have  
9 some remarks about that initiative next Wednesday, when  
10 we have sessions out in Berkeley, so we're looking  
11 forward to learning more about that.

12 Professor White.

13 PROFESSOR WHITE: Thank you. I'm Larry White.  
14 I'm very pleased to be here this afternoon and I was  
15 asked to talk about network industries and innovation and  
16 I will try to tie it into the intellectual property  
17 theme, as well. The hour is late and so I'm going to try  
18 to just move things along as quickly as I can.

19 First, what do we mean by networks? Well it's  
20 nodes connected by links. That doesn't convey a whole  
21 heck of a lot, so let me try to give you some more  
22 concrete examples.

23 And here is a stylized link. It's a very -- a  
24 stylized network. It's a very simple star network, but I  
25 -- when I start thinking about networks, this is one of



1 the things I instinctively think about. And if you look  
2 at some of the -- some of the simpler airlines that have  
3 cropped up in the last two decades, post deregulation, a  
4 lot of them don't look all that different from this, as  
5 well as a local telephone network, a local package  
6 delivery network. In its early days, this is the way  
7 FedEx looked. Everything went through Memphis.

8 I labeled this "S," that central switch, "S" for  
9 "switch." That's going to be a crucial thing and I'll be  
10 coming back to it.

11 All right. But there are other kinds of  
12 networks. Here is a simple ring network. Those of you  
13 who live in this city would certainly recognize this as a  
14 real phenomenon. To get from one side of the Beltway to  
15 the other, very few people try to thread their way  
16 through the city streets. They go around the Beltway.  
17 Some computer linkage systems have worked like this. A  
18 Christmas tree light system, if it's in a series, would  
19 work like this.

20 Here is an all-points connected network. An  
21 urban street system, a CB band -- citizens bank radio  
22 system, where you don't have a central point. You don't  
23 have a ring. Everybody can connect to everyone else  
24 directly, and that's very different from that star.

25 Last and perhaps most important, two star

1 networks connected by a trunk line, and this can describe  
2 a telephone system, two local exchanges connected by a  
3 long distance line; a railroad system, two local  
4 marshalling yards, where the freight is collected and  
5 then disbursed, and the long distance trunk line in  
6 between; airlines with hubs -- two hubs and you collect  
7 traffic at a hub and send it to another hub, and then  
8 disburse it. Electricity, as well. You could think of  
9 one of the clusters as a set of generating units and the  
10 other as a set of users, and you've got a coordinating  
11 mechanism, the high voltage transmission lines, the step  
12 down, and the -- and the distribution. And again, here  
13 you have two central switches. I've labeled them "S1"  
14 and "S2." Remember them.

15 All right. Now network industries are  
16 different. The number of the speakers in the previous  
17 hour and a half talked about network externalities. And  
18 going back to one of those stars, the more users you have  
19 connected to the network, the more value there is for  
20 everyone. Think of a telephone network. Think of a fax  
21 network. Think of airlines, railroads. Any of those I  
22 would describe as a two-way network in the sense that any  
23 of the external nodes can send or receive. And in that  
24 kind of network, the network of value, the extra value  
25 for an extra user is direct. When another user joins the

1 network, he or she is doing it for his or her own value,  
2 but his or her presence also adds value for the others.  
3 And so this is a direct network externality. It adds  
4 value, up to the point where congestion through, say,  
5 that central switch may start decreasing value because  
6 the congestion slows down everybody else, or otherwise  
7 decreases the value for others.

8           There are other kinds of networks, besides those  
9 two ways -- describe something like an electricity  
10 network, or broadcasting, or cable, or the worldwide web,  
11 a credit care network, as a one-way network, because --  
12 let me go back to this. Again, if you think of this as  
13 electricity generating and this as users, basically the  
14 interesting flows are going only in one direction. And  
15 when we get an extra user attached to this cluster here,  
16 the other users don't get any direct benefits. I don't  
17 really care if the neighbor down the street is or is not  
18 connected to the electricity grid, unless either the  
19 neighbor is causing congestion problems, or interference  
20 problems, or somehow diminishing my value, or because the  
21 extra user adds to the potential economies of scale, or  
22 the extra user allows for more entities over here, which  
23 gives me more choice, which is the kind of thing that  
24 shows up, say, in a credit care network or an ATM  
25 network, where more users over here mean more suppliers

1 over here, which adds to the value over here. But that's  
2 an indirect value, indirect effect, rather than the  
3 direct effect that occurs through those two-way networks.

4 And, finally, a lot of discussion of networks  
5 has gone into discussion of things that don't really fit  
6 the standard notion of what a network is, the nodes  
7 connected by links. There is nothing physical and so  
8 they've been described as virtual or metaphorical  
9 networks, but hardware and software, operating system,  
10 applications software, connections, which will have these  
11 same kinds of properties as a one-way network. That the  
12 more users there are, the more value there is to other  
13 users. And the -- the extra value happens because the  
14 extra users encourage more providers, which gives greater  
15 variety, greater choice.

16 Other characteristics. High fixed costs, low  
17 marginal costs, economies of scale, advantages up to the  
18 point where congestion may be a problem.

19 Compatibility standards are important. And  
20 these compatibility issues can arise because of  
21 technological phenomenon, because of just pure physical  
22 phenomenon. Sometimes through pricing practices, through  
23 refusals to deal can create a de facto incompatibility.

24 When I think about issues of compatibility  
25 standards, one of the things I love to think about is

1        railroads. They are a network industry. They are a 19th  
2        century network industry. But the issue of rail gauge,  
3        how far apart were the rails, was an important  
4        compatibility issue in the 19th century. Up until 1861  
5        -- as late as 1861, almost half of the U.S. rail network  
6        was of a different gauge than the other half, which had  
7        serious implications, which I will talk about in just a  
8        minute.

9                So these issues of compatibility are important.  
10       Standards are important. And at least one version of the  
11       compatibility standards issue is related to intellectual  
12       property, since certainly in a lot of the new economy  
13       type industries, those standards are technological, are  
14       based on the intellectual -- intellectual property.

15               All right. Now consequences. What we often see  
16       are winner take most outcomes. That's been mentioned a  
17       couple of times earlier today, and one gets a competition  
18       for dominance. And as Josh mentioned before, sort of  
19       making sure that that process is a relatively open  
20       process is important.

21               Issue of path dependence. This is a  
22       controversial one, but I think if you -- if you run  
23       through the logic of the standards and compatibility  
24       issue, the possibility of a wrong path, of a different  
25       track gauge arising, and possibly a wrong gauge. As it

1 turns out, the non-standard gauge was in the South and it  
2 was not compatible with the North.

3 Those of you who travel in Europe, if you take a  
4 train from Northern Europe and head towards Spain, you  
5 can't get past Barcelona. You have to change trains.  
6 Why? Because the Spanish rail gauge is different from  
7 the rest of Europe.

8 If you take a train and go east, you can't get  
9 past Poland without changing trains, because the Russian  
10 rail gauge is different from the rest of European gauge.

11 Another nice example of this compatibility  
12 standards thing, and in a sense, the path dependence, is  
13 electricity. And some countries have 60 cycles, 110  
14 voltage, like we have. Others have 50 cycles. Others  
15 have 220 voltage. We have incompatibilities, and I worry  
16 and ask the question, gee, did some of us go down the  
17 wrong path in terms of what would, with 20/20 hindsight,  
18 be a more efficient electricity set of standards.

19 All right. And now we get to the third point,  
20 potential losses from incompatibilities, from abandoned  
21 technologies, and the -- in the American rail case, we  
22 had freight being slowed down, off-loaded, reloaded,  
23 because the system was not -- was not compatible. And  
24 then in -- between 1861 and 1886, there were changes in  
25 rail gauges, literally tens of thousands of burly

1 individuals going out, lifting up rail, moving it  
2 slightly to make it compatible with the standard gauge,  
3 the 4' 8 1/2" gauge. Other burly individuals, with the  
4 help of a little bit of steam power, raising freight cars  
5 and moving the wheels around to make them compatible.  
6 Substantial costs because of this standards and  
7 compatibility issue.

8           And then, finally, remember that network, that  
9 star network with the central switch, the issue of  
10 bottlenecks being an important one. Janusz mentioned it  
11 earlier, a central facility, a bottleneck. Sometimes  
12 it's a proprietary technology, and again that brings in  
13 the IP issue. Sometimes it's just a physical switch, and  
14 so access becomes an important one. And, again, it can  
15 be a physical issue. It can be a pricing or a business  
16 practices issue.

17           All of us today fly on airlines and we now have  
18 a set of incompatible airlines. Rarely do we switch  
19 planes in a particular traffic movement, in a particular  
20 -- on a particular origin and destination trip. Twenty-  
21 five years ago, in the bad old days of regulation of  
22 airlines, and they were the bad old days, we had a set of  
23 compatible airline systems. People didn't think twice  
24 about flying from here to Chicago on one airline and then  
25 flying from Chicago to Des Moines on a different airline.

1 And things were compatible then. They are now basically  
2 -- for better or for worse, they are incompatible.

3 Consequences number two. Entry is more  
4 difficult. Sampling is harder. Larger scale entry is  
5 required.

6 Now what about innovations, since that's the  
7 major topic here? It's complex, unfortunately. Now  
8 innovation within the existing technological standard can  
9 often happen readily, unless the dominant firm feels  
10 threatened and if the dominant firm sees the innovation  
11 as a threat to its core activity. That's the way I  
12 understand the Microsoft case. That's the way I  
13 understand the major legal decisions in the Microsoft  
14 case.

15 Or the dominant firm may see the innovation as  
16 undermining its ability to price discriminate. And we  
17 all know the welfare consequences of price discrimination  
18 are ambiguous, so who knows quite what to do with that,  
19 but it can be a damper on innovation.

20 And, once again, innovation outside the standard  
21 is harder. It requires larger scale effort and sampling  
22 is difficult. And the issue here -- again, take my  
23 railroad example. If you've got a freight car that fits  
24 the 4' 8 1/2" gauge, then you can do modifications on the  
25 rail car and everything is fine. But if you have this



1 great, wonderful rail car that requires a five-foot  
2 gauge, you're out of luck. And you can't get people to  
3 sample it because they're going to say there is no five-  
4 foot track around. You have to build a whole new five-  
5 foot railroad in order to do this. Now this is just of  
6 the nature of what we're talking about.

7 Contrast that with apples. Somebody comes up  
8 with a new apple and they say, "Try it" and you can  
9 sample it. If it's a good apple, people buy more.

10 Innovation in the women's clothing industry.  
11 You come up with a new design. You can try it. If  
12 people like it, you can -- you can produce more. It  
13 doesn't have this kind of innovation within the  
14 standard/outside of the standard type of dichotomy.

15 Policy implications. Well, first, you've got to  
16 be wary. There are problems of dominant firms making  
17 life excessively difficult for entrants and innovators.  
18 But on the other hand, you've got to be careful. Over-  
19 reaction may improperly penalize winners and reward  
20 losers. Over-reaction is anticompetitive.

21 The bottleneck problems are real. Standards  
22 issues are thorny. Again, this got brought up earlier  
23 and Chairman Muris has been mentioning this in some of  
24 his speeches. On the one hand, if you've got sole  
25 ownership, you may -- that by itself may create dominance

1 in market power. Again, that's an IP issue. But you get  
2 joint agreements. They may turn out to be unduly  
3 exclusionary, exclude, freeze out mavericks who threaten  
4 the incumbent firms.

5 If there is something called an essential  
6 facilities doctrine, if any, it would be useful to  
7 clarify it.

8 Last. Conclusion. There are no easy answers,  
9 unfortunately, and good policy requires good judgments,  
10 requires a long-run perspective. And that's true  
11 generally in the IP area. A number of times that's been  
12 brought up. The issues on IP, over and over again, are  
13 short run versus long run. Short run it always looks  
14 like, gee, we can get benefits by restricting the  
15 granting of intellectual property rights, or stuff would  
16 get into the public domain and we'd have more  
17 competition. Isn't that great? But over the long run,  
18 what does that do for the development of intellectual  
19 property, the incentives to invent, the incentives to  
20 create? And so, over and over again, we find the short-  
21 run/long-run conflict. And taking, I believe, the long-  
22 run perspective is the right one. It does require good  
23 judgment and that's why government employees are paid  
24 such handsome salaries.

25 On that note, let me turn the podium over to the

1 next speaker.

2 MS. DESANTI: Thank you, very much, Larry, for  
3 that exploration of the alternate universe in which  
4 government employees are paid extravagant salaries. I'd  
5 like to visit sometime.

6 (Time Noted: 4:15 p.m.)

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1 MS. DESANTI: We'll next hear from Meg Guerin-  
2 Calvert, who is a principal at Economists Inc. She was  
3 Assistant Chief of the Economic Regulatory Section at the  
4 Antitrust Division at Justice -- at the Justice  
5 Department. And she has also served as an economist at  
6 the Federal Reserve Board. Now she's in the private  
7 sector, and has been for sometime, and she specializes in  
8 health care, and financial, and network industries.

9 MS. GUERIN-CALVERT: Thank you, Susan. I would  
10 particularly like to thank Susan, and Hillary, and Gail,  
11 and others from Susan's office, as well as particularly  
12 the Commission for the invitation to appear. I have to  
13 start out with a disclaimer. As you can see from this, I  
14 do like blue. I do -- have tolerated really bad football  
15 teams, but I did not go to Yale, nor was I a cheerleader  
16 in high school, either, though.

17 But having said that, it's a great pleasure to  
18 be here today. What I thought I would do is really build  
19 on what Larry did and I will skip over some areas where  
20 his and my talk are largely complementary.

21 The first thing that I wanted to say as an  
22 outset and what this is going to be is a review of the  
23 economic literature in the network industry, particularly  
24 looking at two issues. What are the implications of it  
25 for IP issues and, alternatively, what are the really

1 thorny IP issues that are particularly relevant in  
2 network industries?

3 The first thing is, and this is kind of based on  
4 a general review, one of the things that I was surprised,  
5 as I went back to prepare for this session, is that the  
6 1995 IP guidelines really do not expressly have examples  
7 or applications in the network industries. A lot of the  
8 issues that are there, such as standard setting, cross-  
9 licensing, exclusivity, are all greatly relevant to the  
10 network context, both in the development of networks, and  
11 in competitive issues. But there really are no network  
12 applications.

13 Despite that, if you look at the history of  
14 major IP antitrust enforcement action by the federal  
15 agencies in particular, but also in terms of private  
16 litigation, between 1995 and today, there are a large  
17 number of them and the substantial number occur in the  
18 network industries. So we all have had a great deal of  
19 experience dealing with this overlap between standard  
20 settings in joint venture network context, exclusionary  
21 practices in cross-licensing and patent pools in network  
22 context. Almost anything that -- and as Larry mentioned,  
23 that is a virtual network, where installed base of users  
24 are relevant, as in computers, is really looking at a  
25 network issue. And I'll come back to that at the very

1 end.

2 The main thing I want to say and I did a sample  
3 bibliography that you can find outside, is there is a  
4 vast literature on network effects and it would include  
5 both economic literature that deals with general  
6 principles that apply in any kind of network context, and  
7 help us distinguish among networks, but also in terms of  
8 a lot of applications.

9 If you think back on Larry's presentation, the  
10 sets of industries that he talks about, there are  
11 substantial industry reviews in each of those areas,  
12 particularly looking at antitrust and competition issues,  
13 case studies of those industries, and in many cases,  
14 already dealing with IP issues.

15 What does that literature tell us? I won't  
16 repeat this here. This is basically what Larry has  
17 mentioned, that there are various types of networks. One  
18 thing I want to point out in transition that is a useful  
19 distinction is a lot of the literature looks at the  
20 network as a system, as a whole package of the  
21 transmission, plus the distribution, plus the end-users.  
22 Others of them, as in the financial network area, look at  
23 the network as a means of delivering a product -- the  
24 ability to get cash from an ATM. And that can be an  
25 important distinction for standard setting and which IP

1 issues are more relevant. So I wanted to flag it to your  
2 attention. When you go through that literature, you'll  
3 see that distinction drawn.

4 Again, just emphasizing what Larry said, largely  
5 if -- what I'm going to be talking about is that it's  
6 important, in terms of thinking about networks, and which  
7 issues are relevant to your inquiry, which things do you  
8 care about, when is something more likely to be  
9 anticompetitive, as opposed to more likely to be  
10 defensible, it's useful to kind of separate out mentally  
11 what a lot of us don't do, which is the demand side  
12 externalities, the things which make the value of the  
13 network increase as it is larger, which deals with  
14 critical mass issues, as opposed to supply side  
15 externalities, which are somewhat more standard vanilla,  
16 decreasing average costs over some range of production.

17 And, again, to be thinking about or having in  
18 mind that the nature and extent of these externalities is  
19 going to vary, depending perhaps on the industry context,  
20 or the technology that's being applied in a given  
21 industry. So just as Larry was mentioning, if you look  
22 at airlines at one point in time, and then revisit it at  
23 another point in time, you can't necessarily assume that  
24 the same phenomena that are driving network effects are  
25 in existence because the technologies may have changed.

1           Briefly, what I'd like to be talking about is,  
2 obviously, that network entry and competition analysis  
3 which is fully developed gives a lot of perspective as to  
4 which kinds of IP issues we should care about in a  
5 network context.

6           The second point is that if you look at  
7 networks, the elements and the attributes of the network  
8 largely determine what outcomes in the marketplace are.  
9 Different network attributes depending on which ones are  
10 more important, are more heavily weighted, is going to  
11 determine whether the result is a single network with a  
12 dominant firm, or whether it's a kind of structure that  
13 with open competition will allow multiple networks to  
14 flourish. And these outcomes determine whether we should  
15 be focused on the process of getting to the network as  
16 the key focus of concern, what Janusz called the ex ante  
17 competition, as opposed to the ex post competition,  
18 either within the network or among networks for  
19 competition.

20           And, again, in the interest of time, I just want  
21 to focus on, not surprising, if you're looking at what  
22 makes for a successful entry, it is how do you go about  
23 achieving demand and supply side externality. Do you  
24 have issues or do you not requiring coordination  
25 standards and compatibility? It's not the case in every



1 network that these are big stumbling blocks, although in  
2 some it is.

3 And there are two stylized fact patterns that we  
4 can focus on that have very different implications. One  
5 is the one that Larry mentioned. It's the competition to  
6 be the monopolist. It's to be the winner or to replace  
7 the incumbent monopolist.

8 The second is an outcome where you can have  
9 multiple networks and where competition really is inter-  
10 network to get the volumes, to get the users.

11 And in terms of looking at network entry, let me  
12 just pose this as a framework, that when you are thinking  
13 about the importance of intellectual property assisting  
14 network development, or intellectual property assisting  
15 network development or intellectual property impeding  
16 network development and innovation, the things to look at  
17 is look at your particular circumstance and try to  
18 identify what are the issues for this particular industry  
19 that are required to achieve the demand and supply side  
20 externalities.

21 What are the issues? Are there any about  
22 compatibility? Are there issues of switching costs or  
23 are there not? Not all networks have high switching  
24 costs. Most of us, I would suspect, have multiple credit  
25 cards, even multiple ATM cards, and can switch them on

1 networks. Probably not the case that we have multiple  
2 fax machines, but there is a common standard.

3 An important point, and this, again is for  
4 predation, what Janusz mentioned, is how important is it  
5 as to the perceptions of people as to what will happen in  
6 the marketplace.

7 And then, lastly, how -- what is the likely  
8 total size of the market and how big will you, as the  
9 innovator, be? This is the issue in terms of the  
10 railroad gauge example. It may be in railroads'  
11 interests to have a common set of gauges, or a common  
12 standard, because the total pie, the total demand for  
13 cross-country railroad traffic will be higher, although  
14 your slice of the pie will not be 100 percent. So that  
15 the pie may be bigger with common standards. Your slice  
16 is smaller, as compared to a circumstance where you have  
17 100 percent of a little tiny pie.

18 In terms of going to the main point, let me jump  
19 to some of the key policy conclusions, so there will be  
20 time for discussion. One of the things that comes up in  
21 network industries is the process of innovation. And  
22 this is work that's been very well developed by Carl  
23 Shapiro and Hal Varian, and also by David Teece. There's  
24 a number of sites in the bibliography, focusing on two  
25 kinds of innovation.

1           One is the incremental or evolutionary. That is  
2 taking the product as it is currently, making sufficient  
3 changes or improvements to it that you have a new,  
4 better, more attractive product, or network to offer to  
5 people, but it's sufficiently incremental that those  
6 users on the first network are not having to make a  
7 quantum change, are all the more likely to try your  
8 network for a period of time, and you, as a result, may  
9 find it easier with that kind of compatibility or common  
10 assets to evolve and grow.

11           The prospect for making a really big splash,  
12 gaining a really, really big share, may be more limited  
13 in this context, but we'd all say it has a higher  
14 certainty.

15           In contrast, in terms of if you look at radical  
16 or revolutionary, you have the problem that you  
17 potentially have very incompatible products. People have  
18 to make quantum leaps. There are substantial switching  
19 costs. However, there's a greater prospect perhaps of  
20 winner-take-all.

21           And so in terms of thinking about how you get  
22 all of those aids and what are the issues, let me jump  
23 right ahead to -- this is one of the problems that  
24 intellectual property or patents can raise in that  
25 context on innovation. If you have, by the incumbents,

1 substantial patents or, alternatively, as you get this  
2 new product together, you really need to have complex  
3 cross-licensing arrangements, or develop additional  
4 standards, it may be less feasible and less attractive to  
5 take the incremental approach. You may arguably be  
6 forced into the high-risk approach.

7 In the high-risk approach, you have the prospect  
8 of perhaps having a stranded product that you spent all  
9 the money on developing and then nobody is willing to  
10 switch, and no one is willing to experiment. So I just  
11 raise that as one of the issues in network industries  
12 where the gains, the likelihood of success are achieving  
13 relative to the incumbents huge demand side externalities  
14 and huge supply side externalities, and the presence of  
15 certain arrangements can make it more difficult to pursue  
16 the safer and easier strategies.

17 To go back up just for a moment, in terms of  
18 what network issues are relevant to intellectual  
19 property, the main one I'd say is -- what I had mentioned  
20 is, it's really worthwhile to look at the specific  
21 network you're dealing with, understand its attributes,  
22 its type, all of its properties, what's required for  
23 entry and expansion. This will inform you as to where  
24 the tensions are, particularly in terms of how important  
25 it is for there to be a standard setting, for there to be

1 common ownership of assets, or deployment of  
2 complementary assets, and where there is a real risk that  
3 without certain kinds of intellectual property  
4 protection, you just won't have the practice over the  
5 product.

6 Let me end, though, with a -- the other side of  
7 the coin is in circumstances where you have business  
8 practices that we also see in the merger and joint  
9 venture rule, which end up being exclusionary. On the  
10 one hand, putting in place exclusive practices for  
11 exclusivity could promote the incumbent network in a  
12 positive way. It may be necessary for success.

13 Alternatively, it could be entry deterring or  
14 foreclosing. And I think if you look at a number of the  
15 recent enforcement actions dating back to the Mac case  
16 and the ATM industry, to the early 1990s, they were  
17 focused on denial of access, in essence, or inability of  
18 members or users of a network to join other networks and  
19 to switch at relatively low cost.

20 Let me jump to the straight conclusion then.  
21 What we have is there is available to you a huge and  
22 extensive literature that deals with all of these issues  
23 in substantial detail. What is most relevant for the IP  
24 area, from the network context, is a lot of the thorny  
25 issues on coordination, standard setting, exclusivity,

1 other related -- have already been dealt with.

2 Similarly, in terms of the network issues, the  
3 IP issues that are relevant for networks, it really does  
4 come down to whether or not you can facilitate  
5 coordination and sufficient standards to allow certain  
6 kinds of networks to develop.

7 Thank you.

8 (Time Noted: 4:30 p.m.)

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1 MS. DESANTI: And now we will move quickly and  
2 test all of your patience. And we especially appreciate  
3 the patience of Professor Stan Liebowitz, who teaches  
4 Economics at the School of Management at the University  
5 of Texas at Dallas. He is published widely, and I'm sure  
6 most of you in the audience are familiar with his work.  
7 And his work is particularly focused on how new  
8 technologies affect copyright owners, and on network  
9 effects.

10 PROFESSOR LIEBOWITZ: Okay. While it is  
11 loading, it's really a very short presentation. It's  
12 just the way I created it, it was made from an old  
13 presentation, which was very long, so it probably has  
14 like 25 slides, but I'm only planning to go through four.

15 Let's see. Oh, yeah. First thing. Let me put  
16 a little advertisement in. It's getting late and a lot  
17 of the material I was going to talk about has already  
18 been covered, so there is no real harm. I have a book  
19 coming out this summer which talks about some of these  
20 things. I have another book that talked about it in the  
21 past, which was Winners, Losers, and Microsoft. This  
22 one, if you want to see how it is that -- a belief in  
23 winner -- first mover wins, which I -- sort of comes from  
24 the network effect literature, why it led to the Internet  
25 meltdown. That's the first three chapters in this book

1 and then it talks about other things on the Internet, as  
2 well. So that's my little blurb.

3 First of all, let me say that the term "network  
4 effect" versus "network externality," there is a serious  
5 difference and it's not always taken into account.

6 So that I guess it's a point that I've made in  
7 the past and I want to make it again. And network effect  
8 is defined here as when a product becomes more valuable,  
9 the more consumers there are that use it. That doesn't  
10 mean there is any sort of externality going on.  
11 Externalities are normally bad things. Externalities  
12 normally in markets don't work, particularly if they are  
13 technological externalities and not pecuniary  
14 externalities, another distinction that I'm not going to  
15 go into.

16 But a lot of things that are referring to as  
17 externalities may or may not be externalities, and we  
18 should be careful when we use the terms.

19 Okay. You've already seen networks, fax  
20 machines, telephones -- those are very clear. All right.  
21 The number of other people with those machines are going  
22 to be the keys, the whole ball of wax, so to speak. If  
23 there is nobody else on the other end of the line, your  
24 telephone is not really worth anything to you. And so  
25 it's obvious that in those industries, networks effects



1 will be very important.

2 Other networks industries, what we might call  
3 virtual networks, things like software, it's less clear.  
4 Now Margaret made the point and it's true, there is very  
5 large literature out here on network effects. But my  
6 reading of it is that it's to a very large extent  
7 theoretical. There is very little empirical work  
8 examining very simple things like how strong are network  
9 effects, and where exactly do we find them, and are they  
10 really in software, and if they are, how important is the  
11 network effect.

12 There are, to my knowledge, only a handful of  
13 papers, out of the hundreds that are available in the  
14 literature, that actually take a serious look to try to  
15 measure how strong the network effects are.

16 Now in the case of telephones and fax machines,  
17 we really don't have to there. It's pretty obvious that  
18 they are the basic element.

19 In the literal networks, where we have a lot of  
20 more interesting issues, because historically there was  
21 literature in the 1970s that took a look at telephone  
22 networks and had network effects, but that's before the  
23 modern literature, which started in 1985 came along. And  
24 in 1950 there was a paper on bandwagons, which was also  
25 about network effects.

1           The next literature in 1985, what makes it  
2 different, is that it talks about possibly getting stuck  
3 with the wrong network. And that's really what has been  
4 so interesting about it. And you don't really need  
5 network effects to tell that story to begin with. Any  
6 natural monopoly can lead you to the issue of do we get  
7 the wrong natural monopoly. It's just not a question  
8 that economists thought about all that much until 1985.

9           And at that time it was the network effect set  
10 of papers, particularly, you know, Katz, and Shapiro,  
11 Fowler -- and then a little literature with Brian Arthur  
12 and Paul David, and what not, that brought to the focus  
13 maybe we have the wrong network. But it could have  
14 easily just -- just as well been done with just old-  
15 fashioned economies of scale. Network effects are  
16 another way of getting to economies of scale.

17           I think the concept is overused. I was reading  
18 -- I talk about it in the book. There's this --  
19 something you may have read the first year -- first day  
20 of 2000. The Wall Street Journal ran a special section  
21 on what the economy is going to look like. And there was  
22 a paper called "Supply and Demand is Dead, Live With It,"  
23 or something like that. And in that article, he talked  
24 about various things, including network effects. And one  
25 of them he was talking about examples of network effects.

1 He said television networks are obviously network  
2 effects.

3 Well it's hard to really find very many network  
4 effects in television broadcasting. It may be a network,  
5 but there really are no effects. Viewers don't care how  
6 many other people are watching their program. It doesn't  
7 affect their utility directly.

8 Anything that has the word "network" in it  
9 doesn't mean that there are network effects, to say  
10 nothing of externalities.

11 The few attempts to examine network effects have  
12 looked at things such as -- and it's a reasonable  
13 investigation. If you have spreadsheets, what's the  
14 network effect? The network effect would be that you  
15 want to be able to use other people's spreadsheets, their  
16 data. And so, if you have Lotus 1-2-3, you want someone  
17 else who can read Lotus 1-2-3, if you're going to send  
18 them your data. And so the tests that were done were to  
19 look at things like whether or not spreadsheets set  
20 higher prices, if they could transform Lotus 1-2-3 data,  
21 if they could read it.

22 And, of course, they came to the conclusion --  
23 many of you may know this literature -- that, in fact,  
24 that there were network effects. The problem is that, in  
25 fact, they don't show that there are network effects,

1       because if you had previously a Lotus 1-2-3 spreadsheet  
2       and you're buying a new spreadsheet, an upgrade either of  
3       Lotus or some other brand, you want to be able to read  
4       Lotus 1-2-3 spreadsheets, too, because you want to be  
5       able to read your old spreadsheets. And there is no  
6       network effect there. And, therefore, the only way to  
7       have tested it would have been to take a look at people  
8       buying spreadsheets for the first time, where there is no  
9       problems with compatibility with their old selves and  
10      their old software. And no one did that.

11                So, in fact, there is virtually -- I can say, to  
12      my knowledge, zero empirical evidence of how strong  
13      network effects are in any of these literal networks.  
14      Now I'm not saying that they don't exist. And I'm not  
15      saying that they're not strong. But I am saying that we  
16      don't know and we have a very, very, very large  
17      literature that's based on something that we presume  
18      exists and is powerful, that we have almost no interest,  
19      apparently in testing whether or not it really does exist  
20      in these literal networks. So a minor criticism of the  
21      profession, if you will, and I'm not as popular as I  
22      might be.

23                We know that if there were network effects, it  
24      gives us an economy of scale on the demand side, if you  
25      will. And that that might lead to winner-takes-all. But

1 network effects by themselves can't generate that result.  
2 Economy of scale of production, without network effects,  
3 can, but if you have just economies of scale in  
4 production and you haven't had network effects, no  
5 guarantee that we're going to have winner take all. It  
6 depends on which one is stronger.

7           And my gut presumption, since all we're doing is  
8 dealing with presumptions here, since no one is testing  
9 these things, is that in most cases that people talk  
10 about the new information economy, what's really going on  
11 is that we have very strong economies of scale in  
12 production, and minor network effects that play a trivial  
13 role in a lot of these industries. Now it's not clear  
14 that that changes much, okay, but still it's a different  
15 story.

16           All right. Whether we're talking about network  
17 effects or economies of scale, however, they both lead to  
18 the conclusion that we may have a just single winner or a  
19 small number of winners in the market. This has been  
20 talked about before, competition for the market or in the  
21 market. Who knows?

22           Is it harmful to have a single winner? Well it  
23 could be. And, as everyone has said, it's a difficult  
24 issue. I'm one of the few people that have taken a look  
25 with my co-author on much of this work, Steve Margolis,

1 and at particular industry, and whether or not it  
2 appeared to be the case that we were getting wrong  
3 winners, and whether or not the winners were getting  
4 stuck, and that they couldn't -- they were entrenched and  
5 were unable to be challenged by superior new firms. That  
6 was the software market that we looked at.

7 And what we discovered when we looked at those  
8 markets is that there was no evidence of entrenchment.  
9 There was evidence for winner-take-all. But there was no  
10 evidence of a lot of other aspects, such as tipping, a  
11 term you hear all the time. Try to go get an explanation  
12 or a definition of exactly what tipping is and it won't  
13 be that easy. But what it would seem to be is that two  
14 firms compete and then at some magic moment, one of them  
15 gets a large enough market share that the network effects  
16 take over, and it then becomes the winner very quickly.  
17 There was no evidence for a tipping point in terms of  
18 market share.

19 There was no evidence for lock-in. And what we  
20 found were very rapid changes in market share that went  
21 to the firm that was getting the better product review.  
22 Now this is for a single industry which is software, over  
23 a single period of time, which was like, essentially,  
24 1985 to 1995 - '96. It was an unusual time in the  
25 history of that industry. It was still very young.

1       Whether you can generalize those results to later periods  
2       of time when the industry is more mature, we don't know.  
3       But at least we did look at that industry.

4               And something that I haven't seen much of, among  
5       people who, in talking about lock-in -- now there has  
6       been a lock-in literature. Railroad gauges, by the way,  
7       as you know, were talked about and so was AC/DC current.  
8       But it wasn't whether we had the right DC, whether it was  
9       50 or 60. It was whether we had AC or DC. And we did  
10      get AC and AC is considered to be the better of the  
11      technologies, and there was a paper on that by either  
12      Paul David or one of his students, saying "We almost made  
13      a mistake. We almost got DC, but we were lucky. We just  
14      avoided, on the brink, getting the wrong product."

15             The typewriter keyboard, which is what I'm  
16      probably best known for with Margolis, that was another  
17      story that turns out to be totally fictional of how you  
18      get stuck with a terrible product. Everyone likes to  
19      make the claim that it was created to slow down typing,  
20      with apparently no evidence, whatsoever, behind that  
21      claim except the nice assertion that gets repeated over  
22      and over again. What we discovered was that there was no  
23      real evidence that the -- keyboard was any worse than  
24      basically -- for any other keyboard out there, that they  
25      were basically the same.

1           Similar stories for Betamax versus VHS. And so  
2 this idea of getting entrenched, getting locked in, it's  
3 a nice story and it certainly plays a large role in a lot  
4 of people's thinking, but it's still a story that -- now  
5 I should be a little more careful here. If Carl Shapiro  
6 were here, he'd say, "Well my book -- Information Rules,"  
7 because he did this once before at a conference several  
8 years ago. He was just -- he had an advertisement for  
9 his book at that time. That was several years ago.

10           He said, "My book has hundreds of examples."  
11 But the difference was, his examples were examples where  
12 the incumbent has an advantage over the challenger  
13 because there's a cost in people switching and it may not  
14 be efficient for them to switch.

15           The lock-in that I'm talking about here is a  
16 strong form of lock-in, which the -- would be a story of  
17 that. It would pay for you to switch. All right. The  
18 advantages are greater than the cost of switching and you  
19 still don't switch. That's a strong form of lock-in and  
20 I don't know that there are any examples of that. And if  
21 there were at this point, after 15 years of examination  
22 -- by the way, Paul David now says he doesn't have to  
23 have any evidence that there are cases of lock-in, that  
24 he would like us to prove that there are no cases of  
25 lock-in, which is sort of an interesting position to



1 take. And I presume you could take it either way, but my  
2 answer is that if you follow this literature and all  
3 this, well what were you doing for the last 15 years with  
4 your students? Why were you bothering coming up with  
5 these examples if you didn't need to in the first place?

6 But at any rate, let's see. That's the story on  
7 lock-in. So I don't know that it exists. So what does  
8 that tell us about antitrust?

9 Well, first of all, when we were talking about  
10 network effects, which I'm not denying exist, and in some  
11 instances might be important, or economies of scale,  
12 which I think are probably quite important in the new  
13 economy, we're going to have a different type of  
14 competition. What we do need to know is not whether it's  
15 an economy of scale, not whether it's a winner-take-all,  
16 that's not so important. What we really need to know is  
17 whether or not once you've won, that somehow there is  
18 going to be less competition in the future, that you're  
19 not going to be vulnerable to competition. That's the  
20 real danger.

21 And of that we have no evidence that I'm aware  
22 of to say that we should be worried. Now perhaps we will  
23 get some and maybe we should be worried. I think it's  
24 premature to start putting forward rules based on  
25 theories when, even though it may be a very large

1 literature, it doesn't have any support for the idea that  
2 we have incumbents who are getting locked in, who really  
3 should have been replaced by challengers. All right. So  
4 that's one thing that I think we should be very careful  
5 and avoid putting in into the current thinking until we  
6 know more.

7 And the government goes around and asks people  
8 to do studies. NSF does this all the time. That would  
9 be very useful, I think, for the NSF to go out and ask  
10 people to actually try to measure how strong network  
11 effects are and whether or not we really do get stuck  
12 with the wrong products.

13 Okay. The other thing is that it does seem to  
14 me that there is potentially a place for intellectual  
15 property to talk -- to play some role in this literature,  
16 or this literature to play some role in intellectual  
17 property. And that is, if we do have a fight between two  
18 competing standards, it is fairly important in most cases  
19 that either they both be owned or not owned, and that if  
20 they are both owned, you would expect the market to work  
21 better than if only one is owned. And that's a rationale  
22 for ownership here of a standard. That's quite different  
23 than the normal patent for -- ownership. It has nothing  
24 to do with trying to provide a reward for the inventive  
25 activity. It's ownership in the same way that we would

1 want fisheries to be owned, if we want efficient use of  
2 the fish, and we don't want them to be over-fished.

3 And so, there is a potential use for  
4 intellectual property in a completely different way, if  
5 we believe that there are these networks where there may  
6 be real externalities, and where there may not be an  
7 owner who puts the proper resources into fighting the  
8 other network. And so that's something that somebody  
9 might want to think about and some government agency  
10 might want to look at. And how that would work, as  
11 opposed to the old-fashioned intellectual property, I'm  
12 not entirely sure, but it is something different and it  
13 is something that arises here. But I don't know that  
14 it's due to network effects. It's due to any network  
15 where you're going to have a winner-take-all result,  
16 which just may be a network where you have economies of  
17 scale.

18 That's my four slides.

19 MS. DESANTI: Thank you, very much, Stan. We  
20 appreciate it.

21 (Time Noted: 4:50 p.m.)

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1 MS. DESANTI: Well the hour is very late, but  
2 I'm sure there are some people who want to have comments  
3 made. Did you want --

4 MS. GUERIN-CALVERT: I just want to make a  
5 couple of quick comments. One is that I did, for a  
6 little bit, Stan, get a view as to the empirical  
7 literature that is out there on network effects. I think  
8 a little bit of it is it depends on how one is valuing or  
9 measuring.

10 For example, I would point to there is quite an  
11 array of studies in the airline industry, dating back to  
12 the immediate post-deregulation era, that look at the  
13 value of adding hubs and spokes by airlines, as opposed  
14 to single line traffic, in terms not just of economies of  
15 scale and scope on the supply side, but the ability by  
16 being able to offer seamless travel, common baggage  
17 handling, coordinated schedules, to get to a lot of  
18 places, that there are measurable increases in the volume  
19 of passengers of the airlines who have those, as opposed  
20 to not.

21 And similarly, on the ATM industry side, there  
22 are a lot of studies that have been done, both by network  
23 owners and also by economists, looking at, again, the  
24 idea that you can have these large inter-connections.  
25 You can induce and have a greater value, larger network

1 than you otherwise could, and that, in fact, drove the  
2 need for proprietary networks to share.

3 But I think you raise an interesting issue that  
4 I think is very pertinent in terms of the lock-in issue.  
5 It is, because I think that my view of the whole vein of  
6 literature looking at network effects, is that there are  
7 certain circumstances in which the best outcome for  
8 society is to have a single firm, and that acting  
9 competitively -- or a single standard. That is what is  
10 going to happen. That we are better off, ultimately,  
11 with competition, but who is going to be the standard,  
12 and VHS might be better than Beta. And that then, as  
13 long as there is the prospect and no significant  
14 anticompetitive behavior that would keep DVD's from  
15 coming up and delivering fundamentally the same product,  
16 in a completely different technology, you can have the  
17 leapfrogging that doesn't happen in every industry.

18 But it's the anticompetitive lock-in, as opposed  
19 to the existence of lock-in, that is a problem. So it is  
20 an industry that otherwise would have gone to two or more  
21 competing products, that ended up with one because of the  
22 fact that anticompetitive games were played.

23 The last thing is, I think you're right in terms  
24 of ownership of standards is an issue. One of the things  
25 that's most intriguing in a lot of industries, we've

1 ended up with common standards, where there are massive  
2 network effects, such as fax, phone, and I would argue,  
3 rail gauge, and where the nature of the competition is  
4 multiple firms competing for the volumes, and that that's  
5 where the gains are.

6 So I think it's important to distinguish between  
7 outcomes that could get to that multiple approach, but I  
8 think you're right that where ownership rights are not  
9 clear, it may well be the case for the product to even  
10 exist you need more tolerance toward joint ventures, more  
11 tolerance toward standard setting bodies looking at  
12 trying to come up with the common or best standard, so  
13 that then exposit there can be competition.

14 MS. DESANTI: Phil and then Stan.

15 MR. NELSON: Yeah. This is actually just to let  
16 you do a two-fer and get economies of scale. This one is  
17 actually just a clarification.

18 I think Europe is on direct current. U.S. in on  
19 alternating current. No? Never mind.

20 PROFESSOR LIEBOWITZ: Yeah. I guess on the  
21 first thing, as far as the literature, I know of some of  
22 the literature on ATMs, but my knowledge of the  
23 literature is flawed and I can go through that with you  
24 as well, but not -- I don't know the whole literature. I  
25 know a couple pieces. I guess Eleanor Sheppard and maybe

1 a few others. I can say lots of things about it. It's  
2 hard to --

3 The other thing is that on the airlines, I'm not  
4 sure what it is that is the network effect that makes  
5 that an industry that we would talk about to have network  
6 effects in the first place. I don't even know whether  
7 we're talking about hubs or spokes. Yeah, it's network  
8 in the sense that it has hubs and spokes, but is there --  
9 what is the network effect where somehow the more uses  
10 there are, your utility goes up or down? Are we just  
11 talking about prices changing?

12 MS. GUERIN-CALVERT: I guess I would have a  
13 couple of responses. One is, it's a physical network and  
14 that in terms of getting greater volumes of users that  
15 demand the product, and find it more convenient and,  
16 hence, offer greater quality of service, would be what  
17 the value is.

18 And, again, I think it goes back to Larry's  
19 diagram and he can probably say it more articulately than  
20 I can, it's the idea of you do not necessarily have to  
21 have the value as in the phone system, where I need to be  
22 connected to you for the value to occur, but that the  
23 presence of a substantial additional volume of passengers  
24 makes more service possible than could be sustained if  
25 there were not such a comprehensive network.

1           PROFESSOR LIEBOWITZ: Yeah. Well to some extent  
2 we may be relabeling things. Any industry that's not a  
3 constant cost industry is going to have an impact where  
4 as more users or less users are in the industry, other  
5 consumers are going to have either higher prices or lower  
6 prices, and we can get concerned about how all these  
7 networks may be out of kilter.

8           I'm not sure it does us a whole lot of good to  
9 start referring to that as a network effect, when I think  
10 the original idea of network effects was sort of more  
11 specialized, some more -- a case where you really were  
12 getting value because more people were using it, which  
13 would be something that would be involved, say, with the  
14 information and information economy makes more sense.  
15 And also those are all very pecuniary externalities. If  
16 they are externalities, you don't want to internalize  
17 them because if they were internalized, all we'd have  
18 would be monopolies.

19           And because if one -- and takes consumers away  
20 from another, they're causing negative impacts and those  
21 are -- refer to those as network effects, if you will,  
22 and gee, do we want to stop that because it's causing  
23 negative impact. And the answer would be no, because  
24 that's a pecuniary externality. We don't want to  
25 internalize them.



1           So I think that that's sort of the first case  
2 you gave of all the empirical work. It is empirical work  
3 that doesn't have anything to do with network effects,  
4 which doesn't do anything too much to reject my claim  
5 that there isn't much of a literature there.

6           MS. GUERIN-CALVERT: Yes. We can agree to  
7 disagree. Now the one thing that I would say is -- and I  
8 think you raised an important point. Whether or not you  
9 end up with a single firm supplier depends substantially  
10 on the scope of the overall marketplace. One of the  
11 things that has happened in the airline industry, for  
12 example, particularly if you look at transcontinental  
13 travel, is you have competing networks.

14           And so, you know, I think it again, looking at  
15 the big picture issues, in some industries you'll end up  
16 with one. In others, you could end up with multiple.  
17 And those, I think are the key issues.

18           PROFESSOR LIEBOWITZ: We do agree on that.

19           MS. DESANTI: We have time for one last comment  
20 and, Shane, you're it.

21           PROFESSOR GREENSTEIN: All right. I was going  
22 to say something provocative to try to generate  
23 discussion, but maybe -- I'll generate thought as you go  
24 home. And this is sort of two comments and it's for all  
25 three of you who talked about networks.

1           First of all, I would like to offer the opinion,  
2 I don't find it at all useful and I don't think  
3 competition policy would at all find it useful to focus  
4 antitrust policy on avoiding inappropriate designs or  
5 directing industry to avoid inappropriate technological  
6 designs. I think that is a waste of government policy  
7 and time and effort.

8           And that raises the question, what should  
9 governments be worried about and what should we focus on  
10 in environments where there allegedly are networks? And  
11 I took from your three talks that design alone is not  
12 what we should be focusing on, that when Larry puts up  
13 his little diagram, it's not -- it's not the physical  
14 connections alone that are the focus of our attention.  
15 You know, when you put up a little hub and spoke diagram,  
16 it's not the physical connections alone that you worry  
17 about, it's about the economic relationships that are  
18 repeated over and over again between a whole series of  
19 actors who otherwise are not -- you know, otherwise are  
20 in different entities, and what that can do is entrench  
21 some firm in a position of power. And what we worry  
22 about in innovative industries is whether the firms at  
23 the center of those network of economic relationships,  
24 whether the firms at the center of them can or cannot use  
25 the innovative process to -- and distort it in some way.

1                   And I think the central question that we should  
2                   be asking is if you see a firm at the center of one of  
3                   those networks, the question you have to ask, okay, a lot  
4                   of innovation is going to be to their benefit. That  
5                   seems to be fine. Most of the time we actually think  
6                   that's just fine. So then, is there -- you know, is  
7                   there a competition policy question there? And I think  
8                   the answer has to be it depends on the actions they take  
9                   and what effect it has on the incentives of other firms,  
10                  either within that network of economic relationships or  
11                  not. That's the central question.

12                  I really just don't give a damn whether, you  
13                  know, we get the wrong outcome or not, because I don't  
14                  think I know. I don't have enough information to know.  
15                  But I do really, really care, you know, what the firms at  
16                  the center of these economic relationships do when  
17                  talking to other firms, and what sort of deals they are  
18                  trying to cut, and what effect that has on incentives.  
19                  To me, that's where we ought to place our focus.

20                  MS. DESANTI: Thank you. Thank you all, very  
21                  much, for your patience. Could you please join me in  
22                  giving a round of applause to our speakers.

23                  (Applause.)

24                  (Time Noted: 5:00 p.m.)

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CASE TITLE:       HEARINGS ON COMPETITION AND INTELLECTUAL  
PROPERTY LAW AND POLICY IN THE KNOWLEDGE-BASED ECONOMY

HEARING DATE:    FEBRUARY 20, 2002

I HEREBY CERTIFY that the transcript contained  
herein is a full and accurate transcript of the notes  
taken by me at the hearing on the above cause before the  
FEDERAL TRADE COMMISSION to the best of my knowledge and  
belief.

DANIEL WILSON