

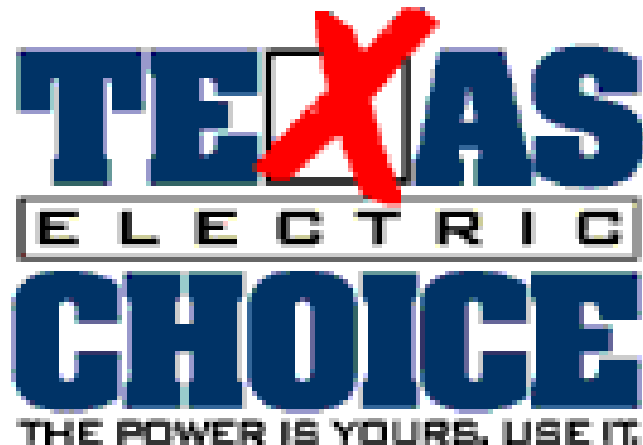
Power to Choose:  
An Analysis of Consumer  
Behavior in the Texas Retail  
Electric Market

Ali Hortacsu (University of Chicago and NBER)

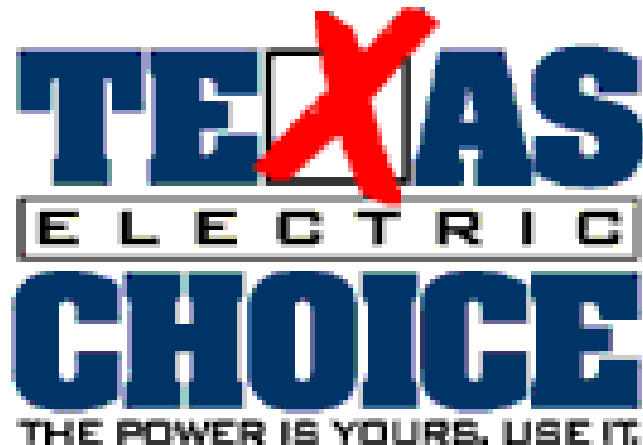
Seyed Ali Madanizadeh (University of Chicago)

Steve Puller (Texas A&M and NBER)

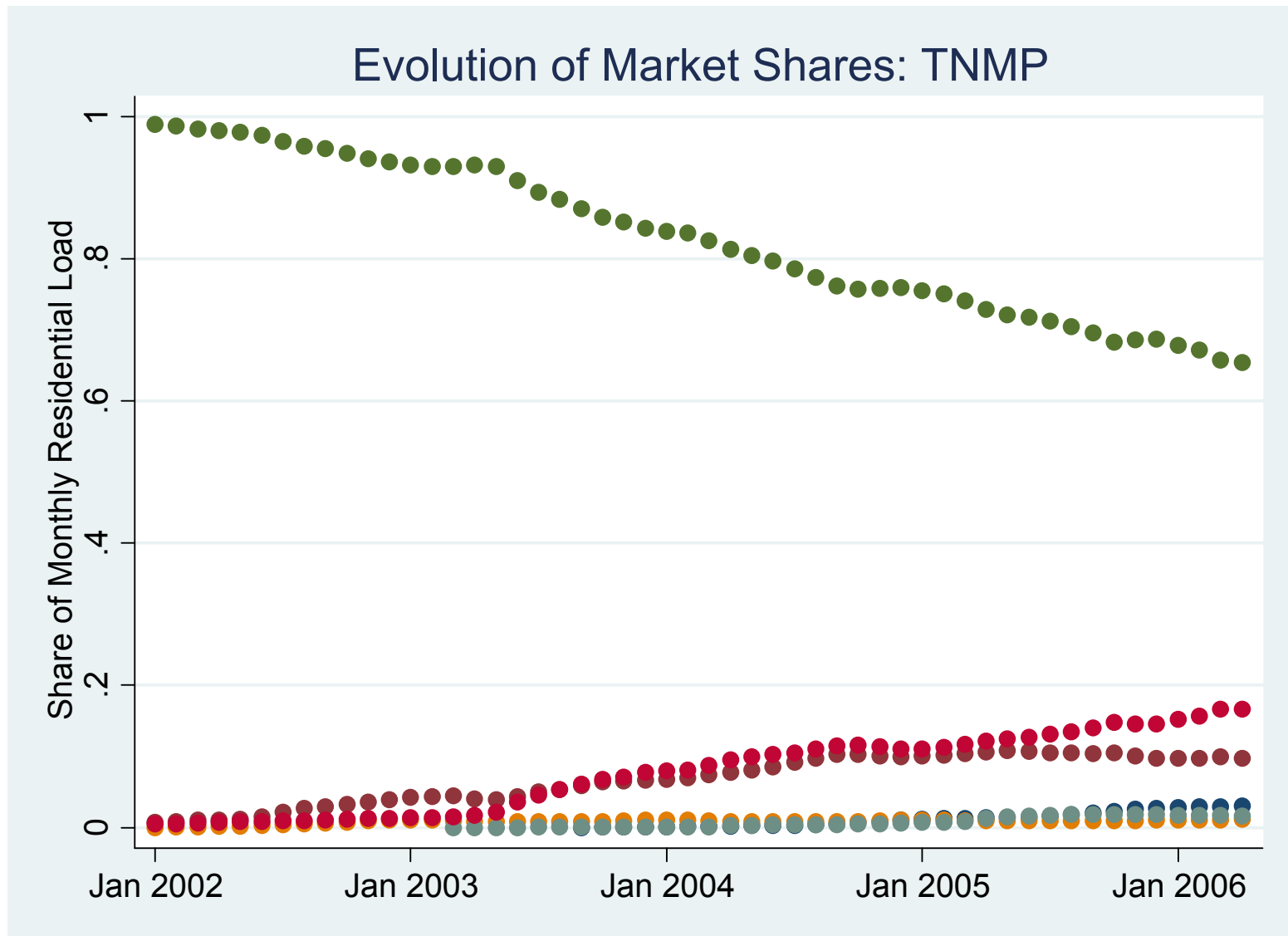
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Power to Choose?!?!:  
An Analysis of Consumer  
Behavior in the Texas Retail  
Electric Market

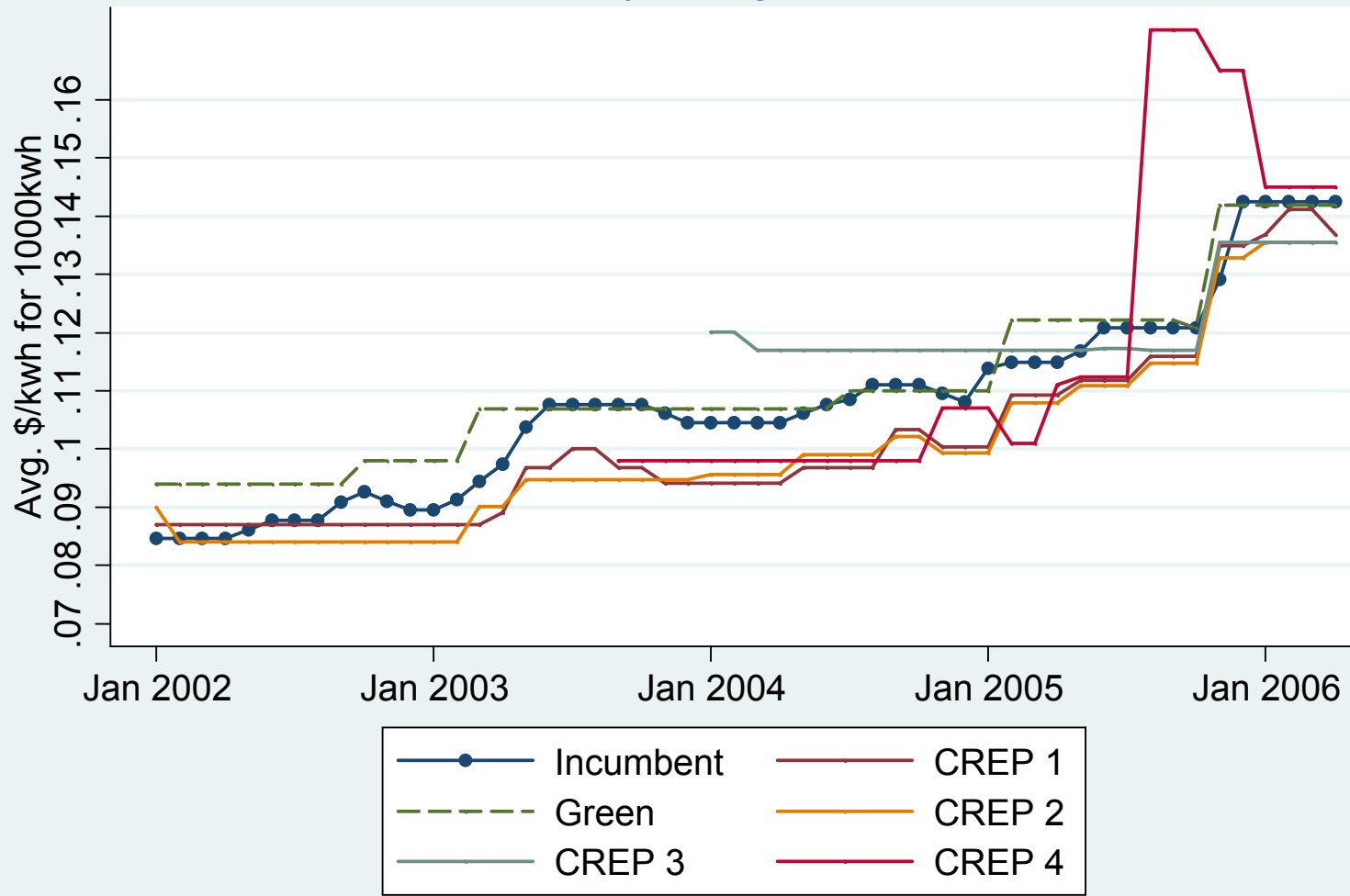


# Residential Market Shares....



# ...Contrasted with Prices

## TNMP Territory: Avg Rates Over Time



# Possible Causes of Inertial Behavior

1. Non-price product differentiation
  - Vertical
    - Incumbent perceived to have higher reliability of service?
    - Differences in customer service
2. Search/Decision Costs
  - Awareness that options exist / inattention from status quo bias
3. Switching Costs
  - Non-monetary (e.g. hassle, new bills)
  - Monetary (e.g. early cancellation fees)

Policy implications of each

# Research Questions

- How large are product differentiation, search costs, and switching costs?
- Do choice frictions and preference heterogeneity vary by demographics (income, race, age, education)?

# Related Literature

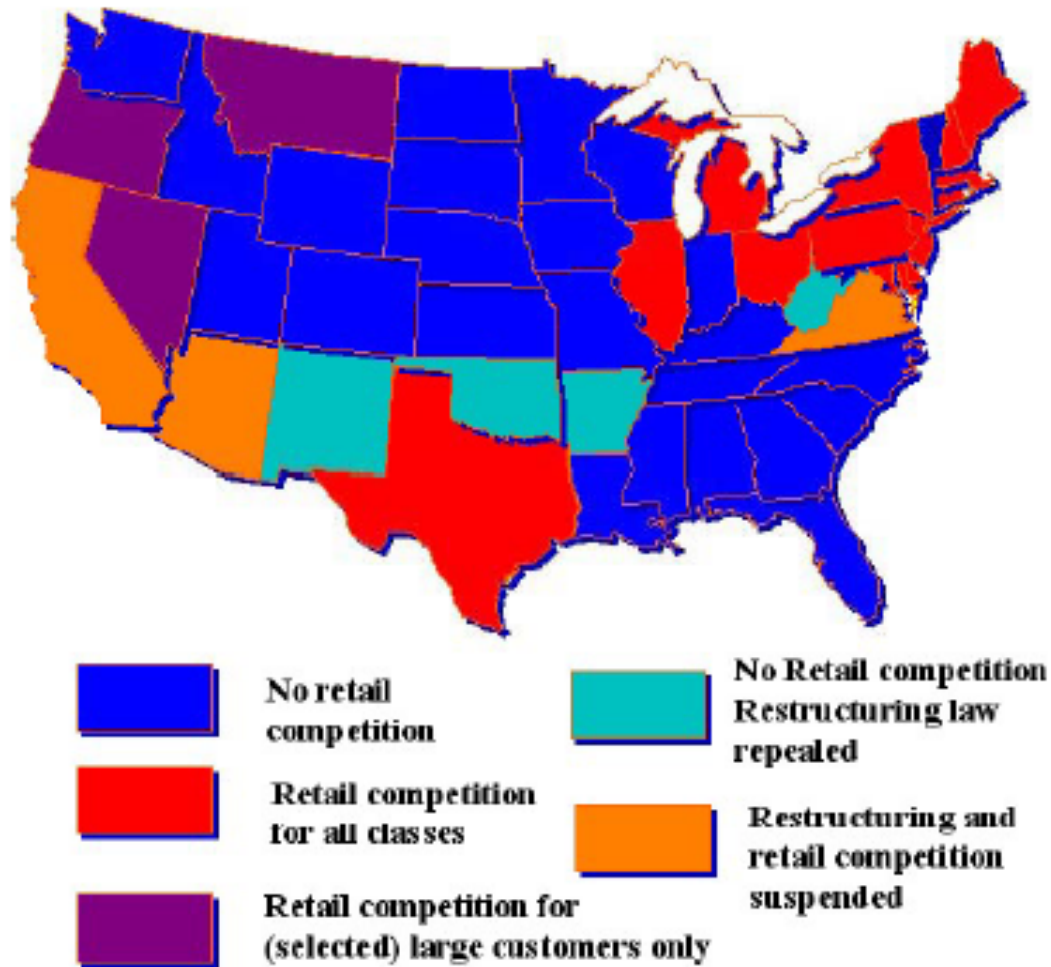
- Retail choice behavior in utilities
  - (e.g. Brennan, 2007; Waddams et al., 2005; Miravete, 2003; Grubb, 2009)
- Consequences of extending consumer choice rather than impose default choice
  - School choice (Hastings, Kane, Staiger, 2009)
  - Health insurance (Handel, 2009)
  - Long-distance telecom (Hausman and Sidak, 2004)



# Outline

- Descriptive statistics on switching
- Model of Consumer Switching
  - Allows for product differentiation, search costs & switching costs
- We find:
  - Incumbent has a brand advantage (erodes over time)
  - Decision to consider alternatives is infrequent, but seasonal
  - Incumbent brand advantage & price sensitivity vary by demographics

# STATUS OF RETAIL COMPETITION AND RESTRUCTURING REFORMS 2007



# Texas Retail Market

- Prior to 2002, residential customers served by “regulated utility”
- Starting Jan 1, 2002, customers could choose provider
  - By default, assigned to incumbent that was affiliated with the old utility (“AREP”)
  - Incumbent required to charge “price-to-beat” (6% reduction from previous rates)
    - Ended up being above competitive rates (“headroom”)
  - Price-to-beat adjustments indexed to natural gas price

# Texas Retail Market (contd)

- Competitive retailers (CREPs)
  - Procure wholesale power and market to residential (and other types) of customers
  - Largest CREPs were the AREPs from other service territories
  - In 2002: 3-5 CREPs in each service territory
  - By 2006: 10+ CREPs

# Information for Consumers

- [www.powertochoose.com](http://www.powertochoose.com)
  - (and [www.poderdeescoger.org](http://www.poderdeescoger.org))
  - 2005-2006:  $\approx$  100K unique visitors/month
- Various media
  - Radio, TV, billboards
  - PUC public information campaign

Show Offers - Mozilla Firefox  
 File Edit View History Bookmarks Yahoo! Tools Help  
 http://powertochoose.com/\_content/\_compare/showoffers.aspx  
 Most Visited Latest Headlines Getting Started  
 Search Web Mail Shopping Personals My Yahoo! News Games Travel Finance  
 Norton Phishing Protection on Identity Safe Log-ins

[ABOUT ELECTRIC CHOICE](#)
[REASONS TO CONSIDER SWITCHING](#)
[COMPARE YOUR CHOICES](#)

Available Offers

Search Criteria

Zip Code:  
 TDU Service Areas:  
 CENTERPOINT ENERGY  
 TEXAS-NEW MEXICO POWER COMPANY  
 Rate Type:   
 Renewable Content:   
 Price (cents per kWh): From:  To:   
 Contract Term (months): From:  To:   
 REP Company:

Click the column headings to sort offers

List of electric offers

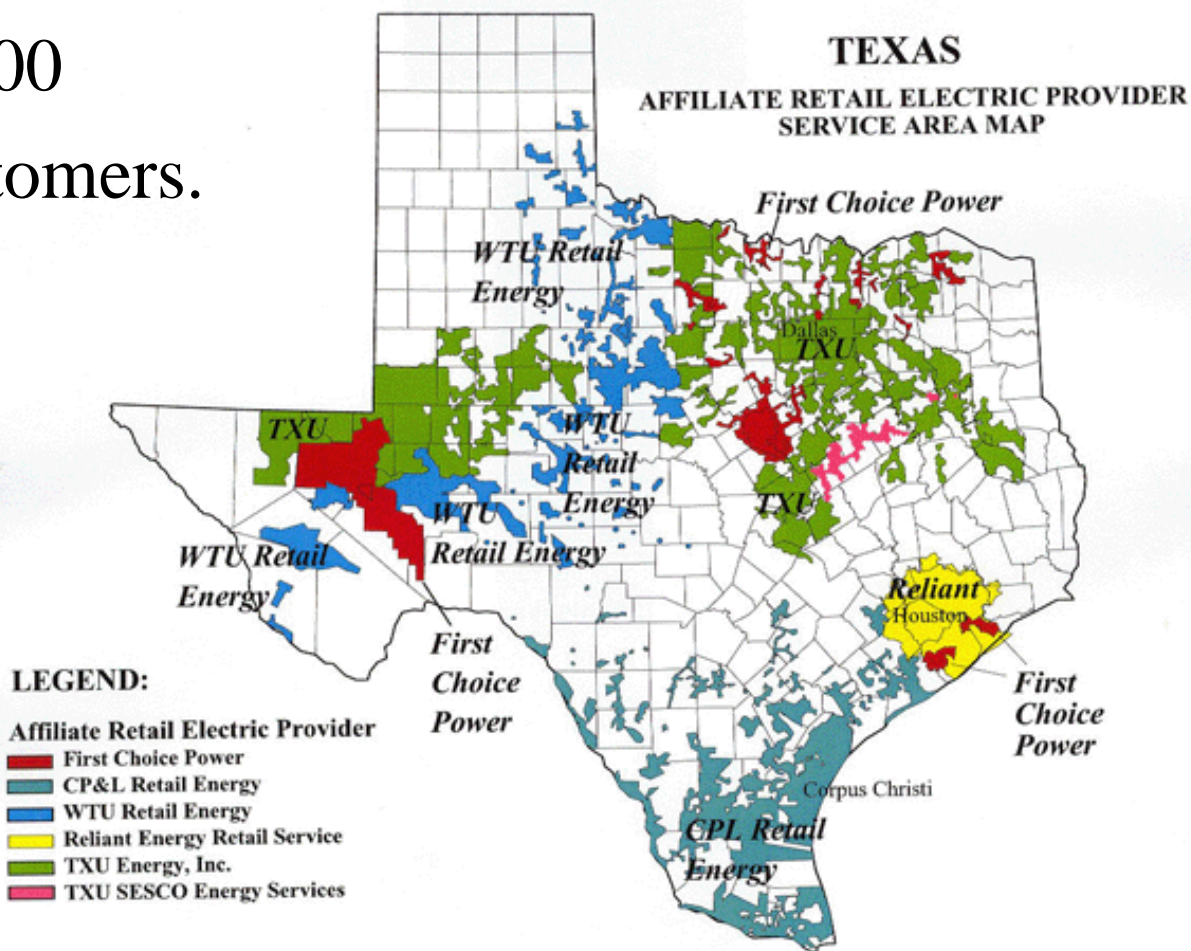
<input type="button" value="Filter"/>		Avg. Price/kWh (1,000 kWh)	Cost per 1,000 kWh	Rate Type	Renewable Energy Content	Term (Mo.) Cancellation Fee
<input type="button" value="Clear"/>	Retail Electric Provider					
<input type="checkbox"/>	<b>Bounce Energy</b> Express Move - \$50 Macy's OR Home Depot GC, Same Day Turn-On Offered, PLUS 4 Moving Services <a href="#">Terms of Service</a>   <a href="#">Facts Label</a> <a href="#">Sign Up</a>   <a href="#">Special Terms</a>	11.7¢	\$117.00	Variable	3%	1 \$0.00
<input type="checkbox"/>	<b>Texas Power</b> Texas Power Plan <a href="#">Terms of Service</a>   <a href="#">Facts Label</a> <a href="#">Sign Up</a>   <a href="#">Special Terms</a>	10.3¢	\$103.00	Variable	1%	1 \$0.00
<input type="checkbox"/>	<b>Gexa Energy</b> Gexa Guaranteed 12 <a href="#">Terms of Service</a>   <a href="#">Facts Label</a>	10.7¢	\$107.00	Fixed	1%	12 \$150.00



# Our Sample

- TNMP service territory (“First Choice”)
- January 2002-April 2006
  - Approx. 192,000 residential customers.

We Study



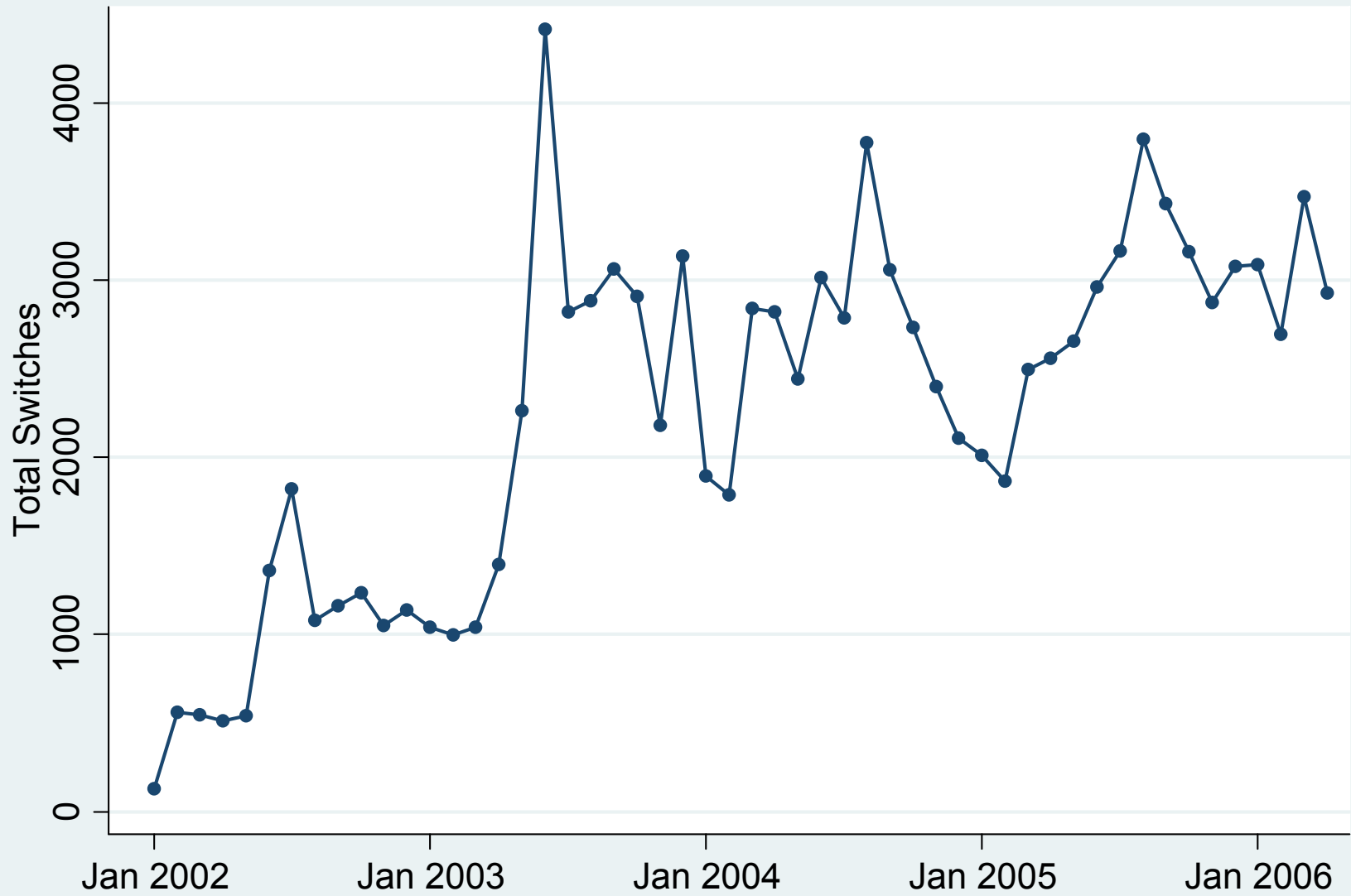
# Data

- For each residential meter in TNMP from January 2002-April 2006:
  - History of retail provider
  - Monthly consumption
  - Address to match to:
    - Census data on block group characteristics
- For each retailer:
  - PUC monthly data on rate plan(s) offered
- We focus on 6 retailers with  $> 1\%$  share



# Switching: Time Trend and Seasonality

Total Switches Over Time: TNMP



# Descriptive Statistics of Potential Savings

- How much would households with incumbent have saved if purchased from lowest-priced REP?
  - Assume:
    - Consumption perfectly inelastic & predictable
    - Switching costless
- Obviously, not a welfare analysis, but provides some magnitude of consumer surplus gains

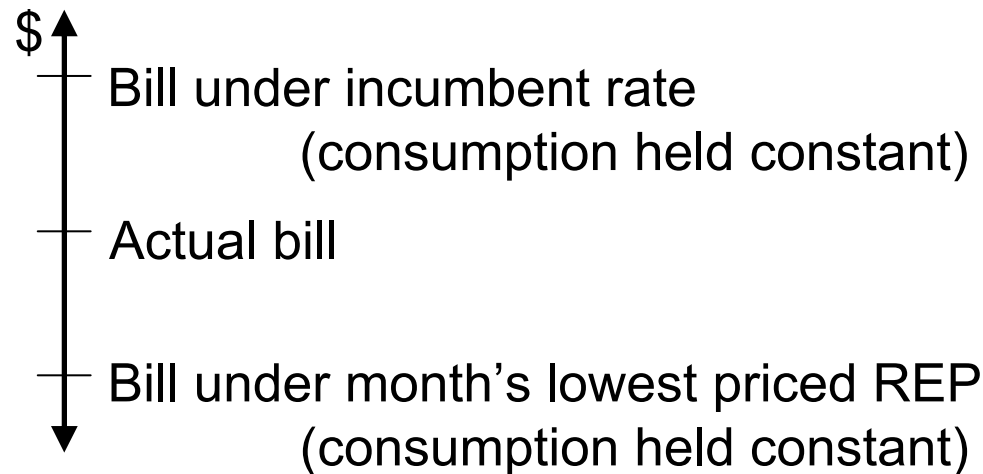
# Descriptive Statistics of Potential Savings

- What if households with incumbent had switched only once (in Jan '02) to a large REP?
  - Large #1: Mean = \$7.65/HH-mo
  - Large #2: Mean = \$9.92/HH-mo
- What if households with incumbent switched to cheapest CREP every month?
  - Mean = \$12.41/HH-mo
- For comparison, Waxman-Markey= \$14.58/HH-mo (CBO)



# Descriptive Evidence of Effect on Different Populations

- Fraction of potential savings realized by switching



$$\text{Pct Achieved} \equiv \frac{\text{Actual bill} - \text{Incumbent bill}}{\text{Lowest bill} - \text{Incumbent bill}}$$

(When incumbent is cheapest, we throw out because no potential savings)

Dependent Variable: Percent Achieved of Potential Savings

	<u>Census Block Group data</u>		
Fraction Education BS or more	0.120*	0.121*	<p>Higher percent of potential savings are realized in neighborhoods with:</p> <ul style="list-style-type: none"> <li>More college educated</li> <li>More AAs</li> <li>Fewer Hispanics</li> <li>Fewer Senior Citizens</li> <li>Lower Poverty</li> </ul>
Fraction Black	0.023*	0.023*	
Fraction Hispanic	-0.044*	-0.037*	
Fraction Senior	-0.230*	-0.213*	
Fraction Heating Electric	-0.020*	-0.017*	
Poverty Rate	-0.098*	-0.077*	
Fraction inside Urbanized Areas	0.060*	0.059*	
Mean Usage (1000s of kwh/mo)		0.018*	
House value Zillow (\$1000's)			
Single Family Home			
Condo			HHs w/ higher usage
Mobile Home			
Constant	0.070*	0.043*	
Observations	188,540	188,540	
R-squared adjusted	0.07	0.07	

+ p<0.05, \* p<0.01

Notes: The dependent variable is the mean of the monthly "percent achieved" across all months that a meter has positive usage. It is defined only for customers who purchase from one of the largest 6 retailers and when there are positive potential savings of switching away from the incumbent. The excluded category for building type is all other types (multi-family, duplex, unknown).

# Model of Household-Level Choice

- In each month:
  - Stage 1: Decision to Choose
    - Household with provider  $k$  chooses whether to consider alternative retailers
  - Stage 2: Choice
    - Households that decide to choose will observe (all) providers' product characteristics, and choose provider that maximizes utility
    - Can choose to stay with current provider  $k$
  - Allow for heterogeneity across households in decision and choice probabilities

# Model (contd)

- “Movers”
  - Households that move-in during month  $t$
  - Must choose; there is no default
- In stage 1, “decide” with probability = 1

# Simplified Illustration

- 3 retailers
  - Consumers identical
  - Observe only 2 months of data (“last month” and “this month”)
  - Each household currently with retailer  $k$  searches with  $\text{pr} = \lambda_k$ 
    - Heterogeneity due to  $k$ 's service
  - Conditional upon “deciding”, household chooses retailer  $j$  with  $\text{pr} = P_j$
- ➔ 5 probabilities  $(\lambda_1, \lambda_2, \lambda_3, P_1, P_2)$



# Simplified Illustration

		Provider <i>This</i> Month (j)		
		1	2	3
Provider <i>Last</i> Month (k)	1	#	#	#
	2	#	#	#
	3	#	#	#

# Simplified Illustration

		Provider <i>This</i> Month (j)		
		1	2	3
Provider <i>Last</i> Month (k)	1	#	#	#
	2	#	#	#
	3	#	#	#

$= N^{(1)}$

# Simplified Illustration

$$N^{(1)} \left[ \underbrace{(1 - \lambda_1)}_{\text{non-deciders}} + \underbrace{\lambda_1 P_1}_{\text{deciders choosing 1}} \right]$$

Provider *This Month* (j)

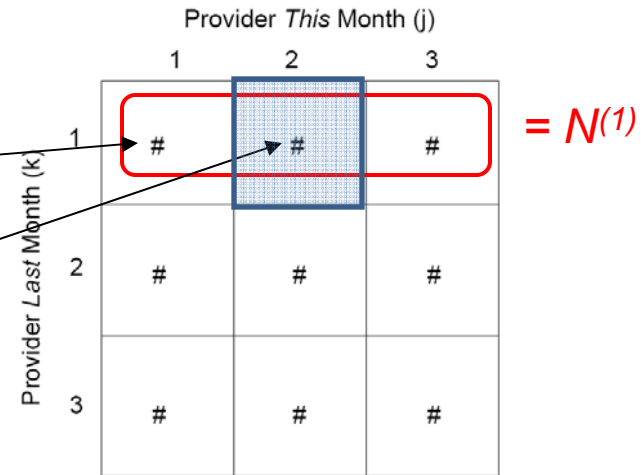
	1	2	3
Provider <i>Last Month</i> (k)	#	#	#
	#	#	#
	#	#	#

=  $N^{(1)}$

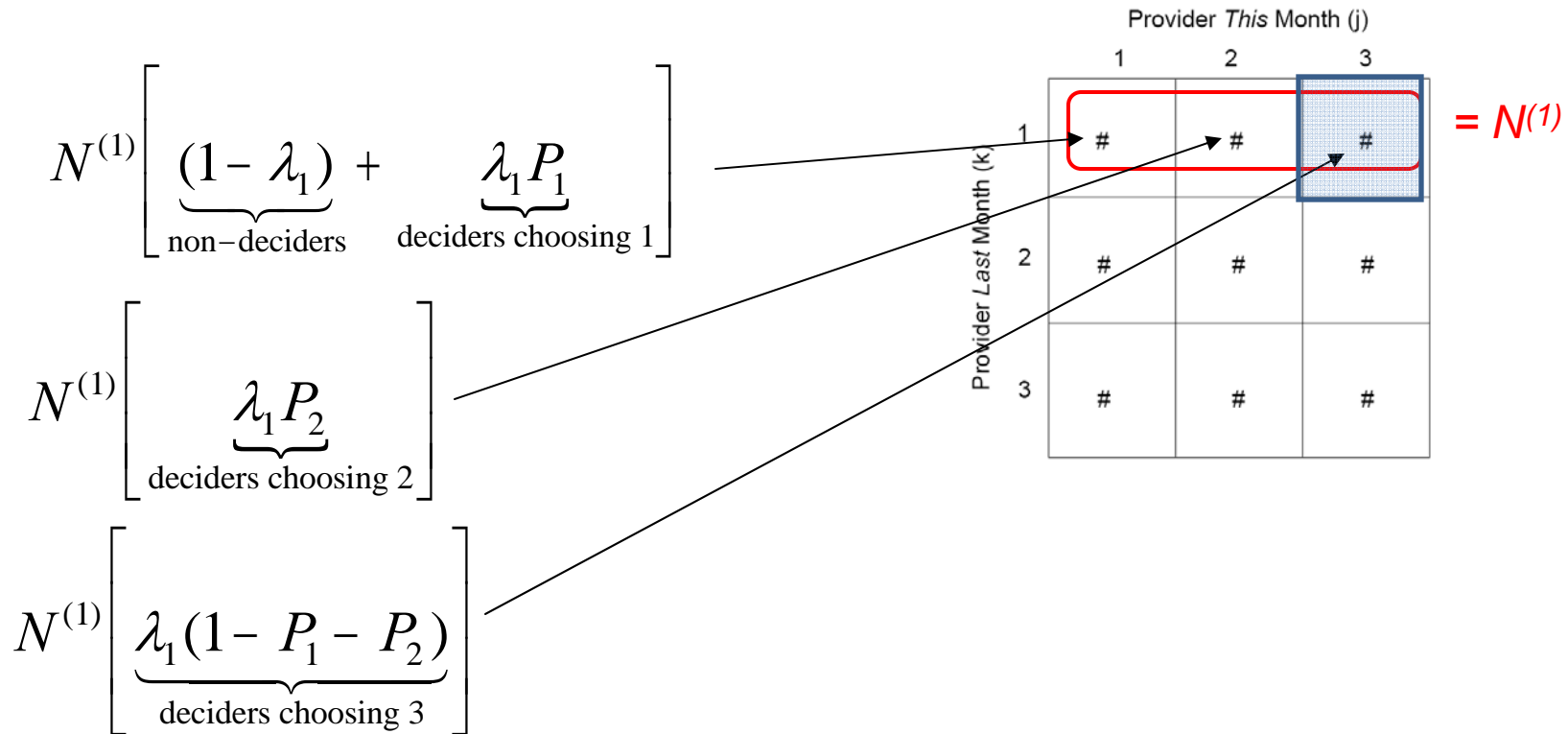
# Simplified Illustration

$$N^{(1)} \left[ \underbrace{(1 - \lambda_1)}_{\text{non-deciders}} + \underbrace{\lambda_1 P_1}_{\text{deciders choosing 1}} \right]$$

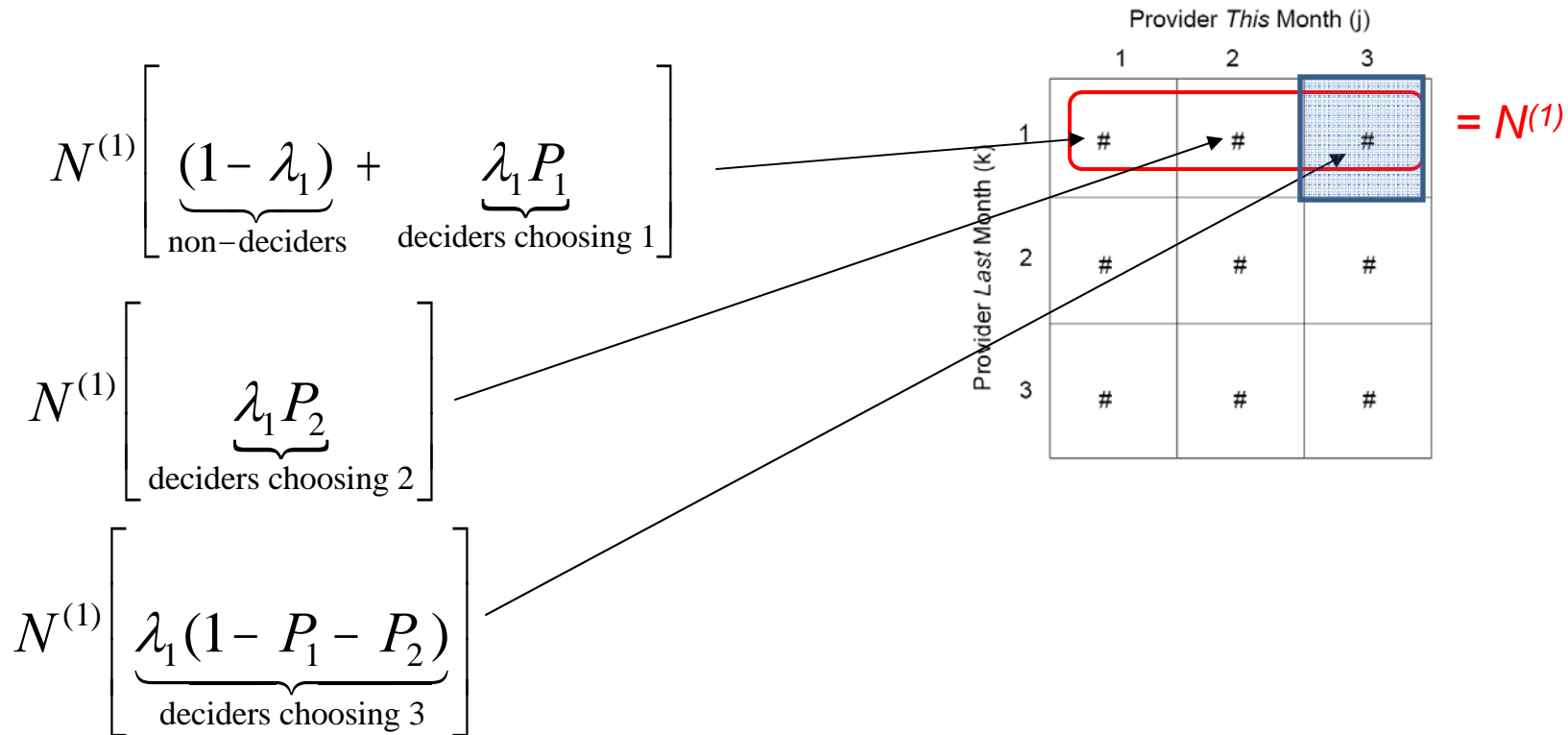
$$N^{(1)} \left[ \underbrace{\lambda_1 P_2}_{\text{deciders choosing 2}} \right]$$



# Simplified Illustration



# Simplified Illustration



→ 9 moments e.g.  $E[\#(k=1, j=1)] = N^{(1)}[(1-\lambda_1)+\lambda_1 P_1]$   
 (1 redundant moment in each set – any customer not going to 2 or 3 stays with 1)

→ 5 probabilities and 6 moments (use the “off-diagonal” moments)



# Specifying “Decision Function” $\lambda^k$

For household previously using provider  $k$  in month  $t$ :

$$\lambda_t^k(\gamma) = \frac{e^{W_t^k}}{1 + e^{W_t^k}}$$

$$\text{where } W_t^k = \sum_r \gamma_r Z_{rt}^k$$

$Z$  = retailer dummy variables, month of year dummies,  
census block group demographics

# Specifying “Choice Function” $P_j$

For each household whose provider was  $k$  in  $t-1$  AND decides to search, it chooses the retailer that maximizes utility:

$$U_{ijt}^{(k)} = \sum_s \theta_s X_{ijt,s}^{(k)} + \varepsilon_{ijt}$$

where  $\varepsilon_{ijt}$  is Type I Extreme Value i.i.d. across consumer, provider, and time.

$$X_{ijt} = \text{price}_{jt}, I(\text{Incumbent})_j, I(\text{Incumbent})_j \times \text{Month}_t, \underbrace{I(j = (k)) \times I(i \text{ not mover})}_{\text{No Switching Costs}}$$

In future: (1) additional covariates for CREPs, (2) IVs for price

Distributional assumption implies that:

$$P_{ijt}(\theta) = \frac{\exp(\sum_s \theta_s X_{ijt,s}^{(k)})}{\sum_{k \geq 1} \exp(\sum_s \theta_s X_{ikt,s}^{(k)})}$$



# GMM Estimation

Estimate decision parameters ( $\gamma$ ) and choice parameters ( $\theta$ )  
via GMM:

$$\min_{\gamma, \theta} \eta' W \eta$$

$$\text{where } \eta \equiv \langle \eta_{jt}^{(k)} \rangle \text{ and } \eta_{jt}^{(k)} = \frac{N_{jt}^{(k)} - \left( \sum_{i \in B_t^{(k)}} \lambda_{it}^{(k)} P_{ijt} \right)}{N_t^{(k)}}$$

Estimate for January 2004 – April 2006 when all 6 retailers present  
(20% sample to ease computation)

# Identification: Product Differentiation, Search Costs, and Switching Costs

- Search costs = e.g. “inattentiveness”
- Switching costs = e.g. hassle
- Identification of Search Costs (separate from choice/brand effects)
  - Flow from REP  $k$  to REP  $j$  allows separate identification of probability of search ( $\lambda^k$ ) and probability of choice ( $P_j$ )
    - Parameters/probabilities  $O(J)$  and moments  $O(J^2)$
  - Key assumptions:
    - “Deciding” is a function of the last provider (and not the next one)
      - E.g. high bill, bad service. Rules out advertising?
    - “Choosing” is a function of the next provider (and not the last one)

# Identification: Product Differentiation, Search Costs, and Switching Costs

- Identification of Switching Costs (separate from search costs)
  - “Only” from a non-linearity in the logit probability
  - Still looking for “data driven” source of identification

**No Heterogeneity**

---

---

Number of Observations

---

**Choice Step Parameters**

Price

**Stage 2: Choice**

Incumbent

Incumbent \* Month

Same Retailer

---

**Decision Step Parameters**

Current retailer effect: Incumbent

Avg Current retailer effect: Others

Winter Effect

Spring Effect

Summer Effect

Fall Effect

July

---

**Stage 1: Decision****Calculated Probabilities and Elasticities:**

---

Decision Prob: Incumbent

Decision Prob: Retailer 2 or 3

Decision Prob: Retailer 4 or 6

Decision Prob: Green Retailer

---

Choice Prob: Incumbent

Choice Prob: Retailer 2 or 3

Choice Prob: Retailer 4 or 6

Choice Prob: Green Retailer

---

Price Elasticity: Incumbent

Price Elasticity: Retailer 2 or 3

Price Elasticity: Retailer 4 or 6

Price Elasticity: Green Retailer

---

**Stage 1: Decision** $\lambda^k$ **Stage 2: Choice** $P_j$

**No Heterogeneity**

		(1)	
Number of Observations		5,994,066	
<b>Choice Step Parameters</b>			
Price		-0.475*** (0.062)	
Incumbent		3.354*** (0.050)	
Incumbent * Month		-0.051*** (0.004)	
Same Retailer			
<b>Decision Step Parameters</b>			
Current retailer effect: Incumbent		-3.28	
Avg Current retailer effect: Others		-4.17	
Winter Effect		0.03	
Spring Effect		0.40	
Summer Effect		0.54	
Fall Effect		0.34	
July		0.93	
<b>Calculated Probabilities and Elasticities:</b>			
Decision Prob: Incumbent		5.0%	
<b>Stage 1: Decision</b>	$\lambda^k$	Decision Prob: Retailer 2 or 3	1.5
		Decision Prob: Retailer 4 or 6	2.6
		Decision Prob: Green Retailer	2.8
		Choice Prob: Incumbent	81.4%
<b>Stage 2: Choice</b>	$P_j$	Choice Prob: Retailer 2 or 3	4.5
		Choice Prob: Retailer 4 or 6	3.2
		Choice Prob: Green Retailer	3.3
		Price Elasticity: Incumbent	-1.06
Price Elasticity: Retailer 2 or 3		-5.18	
Price Elasticity: Retailer 4 or 6		-5.68	
Price Elasticity: Green Retailer		-5.21	

**Stage 2: Choice**

**Stage 1: Decision**

**Stage 1: Decision**

**Stage 2: Choice**

Brand Effect that erodes over time.

**No Heterogeneity**

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Number of Observations		5,994,066
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Decision Prob: Incumbent		5.0%
$\lambda^k$	Decision Prob: Retailer 2 or 3	1.5
	Decision Prob: Retailer 4 or 6	2.6
	Decision Prob: Green Retailer	2.8
	Choice Prob: Incumbent	81.4%
$P_j$	Choice Prob: Retailer 2 or 3	4.5
	Choice Prob: Retailer 4 or 6	3.2
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	Price Elasticity: Incumbent	-1.06
	Price Elasticity: Retailer 2 or 3	-5.18
	Price Elasticity: Retailer 4 or 6	-5.68
	Price Elasticity: Green Retailer	-5.21

**Stage 2: Choice**

**Stage 1: Decision**

**Stage 1: Decision**

**Stage 2: Choice**

Incumbent demand  
much  
less elastic

**No Heterogeneity**

	(1)
Number of Observations	5,994,066
<b>Choice Step Parameters</b>	
Price	-0.475*** (0.062)
Incumbent	3.354*** (0.050)
Incumbent * Month	-0.051*** (0.004)
Same Retailer	

**Stage 2: Choice**

<b>Decision Step Parameters</b>	
Current retailer effect: Incumbent	-3.28
Avg Current retailer effect: Others	-4.17
Winter Effect	0.03
Spring Effect	0.40
Summer Effect	0.54
Fall Effect	0.34
July	0.93

**Stage 1: Decision**

Consider alternatives more in summer

**Stage 1: Decision**

$\lambda^k$

<b>Calculated Probabilities and Elasticities:</b>	
Decision Prob: Incumbent	5.0%
Decision Prob: Retailer 2 or 3	1.5
Decision Prob: Retailer 4 or 6	2.6
Decision Prob: Green Retailer	2.8

**Stage 2: Choice**

$P_j$

Choice Prob: Incumbent	81.4%
Choice Prob: Retailer 2 or 3	4.5
Choice Prob: Retailer 4 or 6	3.2
Choice Prob: Green Retailer	3.3
Price Elasticity: Incumbent	-1.06
Price Elasticity: Retailer 2 or 3	-5.18
Price Elasticity: Retailer 4 or 6	-5.68
Price Elasticity: Green Retailer	-5.21

**No Heterogeneity**

	(1)
Number of Observations	5,994,066
<b>Choice Step Parameters</b>	
Price	-0.475*** (0.062)
Incumbent	3.354*** (0.050)
Incumbent * Month	-0.051*** (0.004)
Same Retailer	

**Stage 2: Choice**

<b>Decision Step Parameters</b>	
Current retailer effect: Incumbent	-3.28
Avg Current retailer effect: Others	-4.17
Winter Effect	0.03
Spring Effect	0.40
Summer Effect	0.54
Fall Effect	0.34
July	0.93

**Stage 1: Decision**

Consider alternatives more in summer

**Stage 1: Decision**

$\lambda^k$

<b>Calculated Probabilities and Elasticities:</b>	
Decision Prob: Incumbent	5.0%
Decision Prob: Retailer 2 or 3	1.5
Decision Prob: Retailer 4 or 6	2.6
Decision Prob: Green Retailer	2.8

...but it's still rare

**Stage 2: Choice**

$P_j$

Choice Prob: Incumbent	81.4%
Choice Prob: Retailer 2 or 3	4.5
Choice Prob: Retailer 4 or 6	3.2
Choice Prob: Green Retailer	3.3
Price Elasticity: Incumbent	-1.06
Price Elasticity: Retailer 2 or 3	-5.18
Price Elasticity: Retailer 4 or 6	-5.68
Price Elasticity: Green Retailer	-5.21



**No Heterogeneity**

**Stage 2: Choice**

**Stage 1: Decision**

**Stage 1: Decision**

**Stage 2: Choice**

	(1)	(2)
Number of Observations	5,994,066	5,994,066
<b>Choice Step Parameters</b>		
Price	-0.475*** (0.062)	-0.469*** (0.061)
Incumbent	3.354*** (0.050)	3.352*** (0.049)
Incumbent * Month	-0.051*** (0.004)	-0.051*** (0.004)
Same Retailer		2.26*** (0.492)
<b>Decision Step Parameters</b>		
Current retailer effect: Incumbent	-3.28	-0.76
Avg Current retailer effect: Others	-4.17	-3.91
Winter Effect	0.03	0.00
Spring Effect	0.40	0.41
Summer Effect	0.54	0.54
Fall Effect	0.34	0.31
July	0.93	0.99
<b>Calculated Probabilities and Elasticities:</b>		
Decision Prob: Incumbent	5.0%	39.0%
Decision Prob: Retailer 2 or 3	1.5	2.1
Decision Prob: Retailer 4 or 6	2.6	3.3
Decision Prob: Green Retailer	2.8	3.5
Choice Prob: Incumbent	81.4%	89.1%
Choice Prob: Retailer 2 or 3	4.5	3.8
Choice Prob: Retailer 4 or 6	3.2	1.2
Choice Prob: Green Retailer	3.3	1.0
Price Elasticity: Incumbent	-1.06	-0.45
Price Elasticity: Retailer 2 or 3	-5.18	-4.04
Price Elasticity: Retailer 4 or 6	-5.68	-5.29
Price Elasticity: Green Retailer	-5.21	-5.13

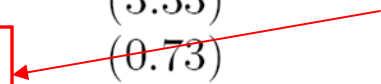
Evidence of switching costs

# First Cut Distributional Analysis

- How do brand effects, searching and switching costs vary by demographics?
  - Caveat: using Census block group characteristics
- Later: welfare calculations

	Coef Est.	Std Error
<b>Choice Step Parameters</b>		
Price	0.91	(0.65)
Price * Senior	-1.64	(3.33)
Price * Black	-1.35*	(0.73)
Price * EduBS	-2.45**	(1.13)
Incumbent	10.39***	(2.16)
Incumbent * Month	-0.09***	(0.02)
Incumbent * Senior	-12.05**	(5.43)
Incumbent * Black	-10.25**	(4.03)
Incumbent * EduBS	-8.95***	(2.91)
Same Retailer	5.56***	(0.66)
<b>Decision Step Parameters</b>		
Heat	127.3	(177.2)
EduBS	-110.6	(133.7)
Senior	289.3	(414.0)
Black	-139.4	(224.6)
Current retailer effect: Incumbent	49.15	
Avg Current retailer effect: Others	-77.01	
Winter Effect	-5.25	
Spring Effect	-0.41	
Summer Effect	0.15	
Fall Effect	-0.55	
July	1.85	

More price sensitive  
in neighborhoods with  
more:  
AA  
college-educated



	Coef Est.	Std Error
<b>Choice Step Parameters</b>		
Price	0.91	(0.65)
Price * Senior	-1.64	(3.33)
Price * Black	-1.35*	(0.73)
Price * EduBS	-2.45**	(1.13)
Incumbent	10.39***	(2.16)
Incumbent * Month	-0.09***	(0.02)
Incumbent * Senior	-12.05**	(5.43)
Incumbent* Black	-10.25**	(4.03)
Incumbent * EduBS	-8.95***	(2.91)
Same Retailer	5.56***	(0.66)
<b>Decision Step Parameters</b>		
Heat	127.3	(177.2)
EduBS	-110.6	(133.7)
Senior	289.3	(414.0)
Black	-139.4	(224.6)
Current retailer effect: Incumbent	49.15	
Avg Current retailer effect: Others	-77.01	
Winter Effect	-5.25	
Spring Effect	-0.41	
Summer Effect	0.15	
Fall Effect	-0.55	
July	1.85	

Brand advantage  
lower in  
neighborhoods with  
more:  
seniors,  
AA,  
college educated

# Conclusions

- Raw data:
  - \$7-\$12/month left on table by not switching from incumbent to competitive retailer
- Model-driven:
  - Inertial behavior due to each of:
    - (1) brand advantage,
    - (2) infrequent consideration of alternatives,
    - (3) switching costs
  - Incumbent has brand effect but erodes over time
    - Potentially large implications for consumer surplus if “it counts” & profits for incumbent
  - Brand advantage varies by neighborhood

The End

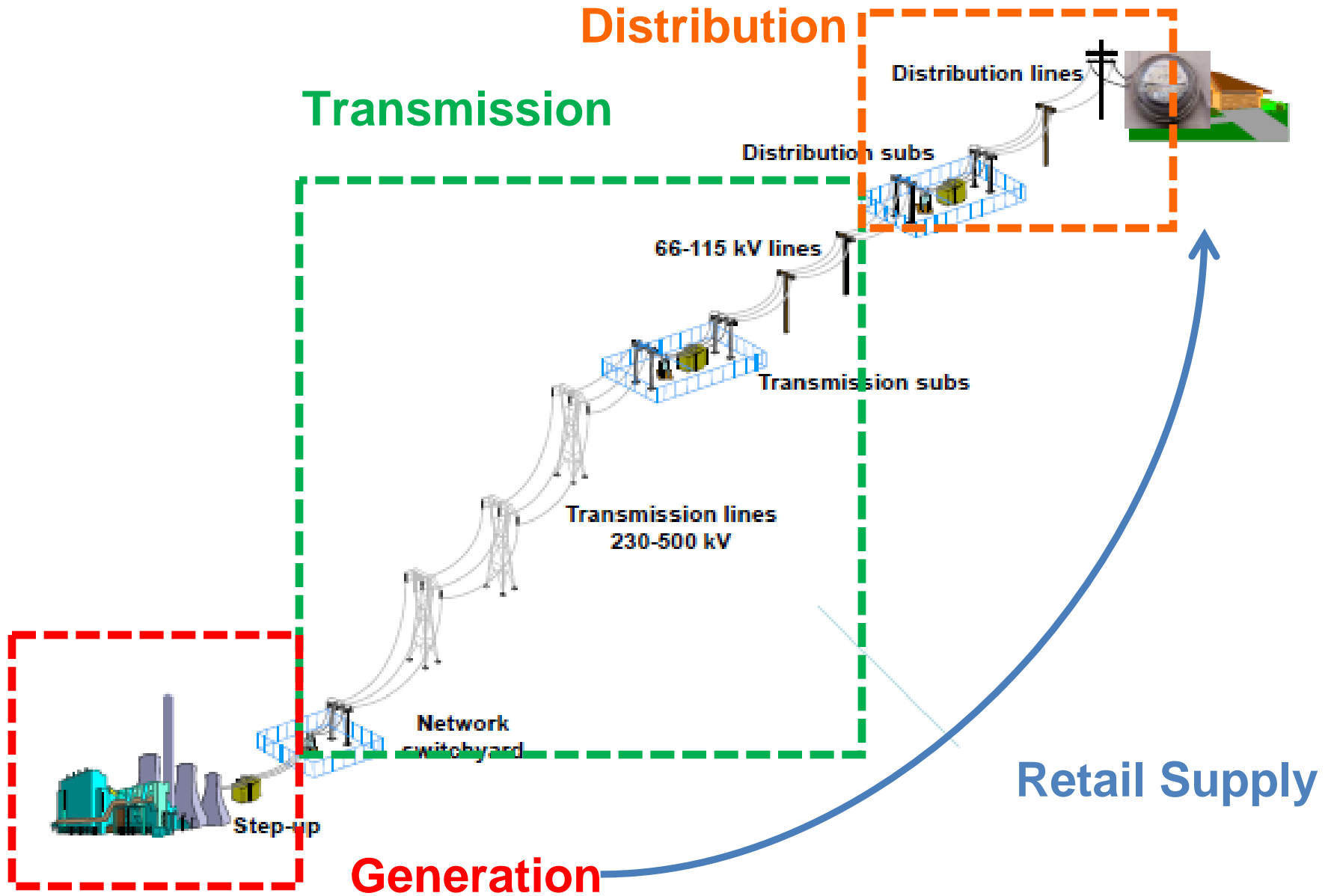
# Why Distinguish Between 3 Possible Causes?

1. “Brand name” of incumbent
  - Short-lived?
  - “Transition cost” to retail competition?
2. Search/Decision Costs
  - Public information campaigns can reduce (e.g. Texas Electric Choice Education Program)
3. Switching Costs
  - Unlikely to change with time?

# Broad Arguments For and Against Retail Competition

- Advocates:
  - New retailers will create value-added services (e.g. risk hedging, real-time pricing)
  - May help break utility's monopsony power in wholesale market
- Opponents:
  - Value-added services/retail innovations are more limited in electricity (as compared to e.g. telecom)
  - Economies of scale in retail billing/customer service



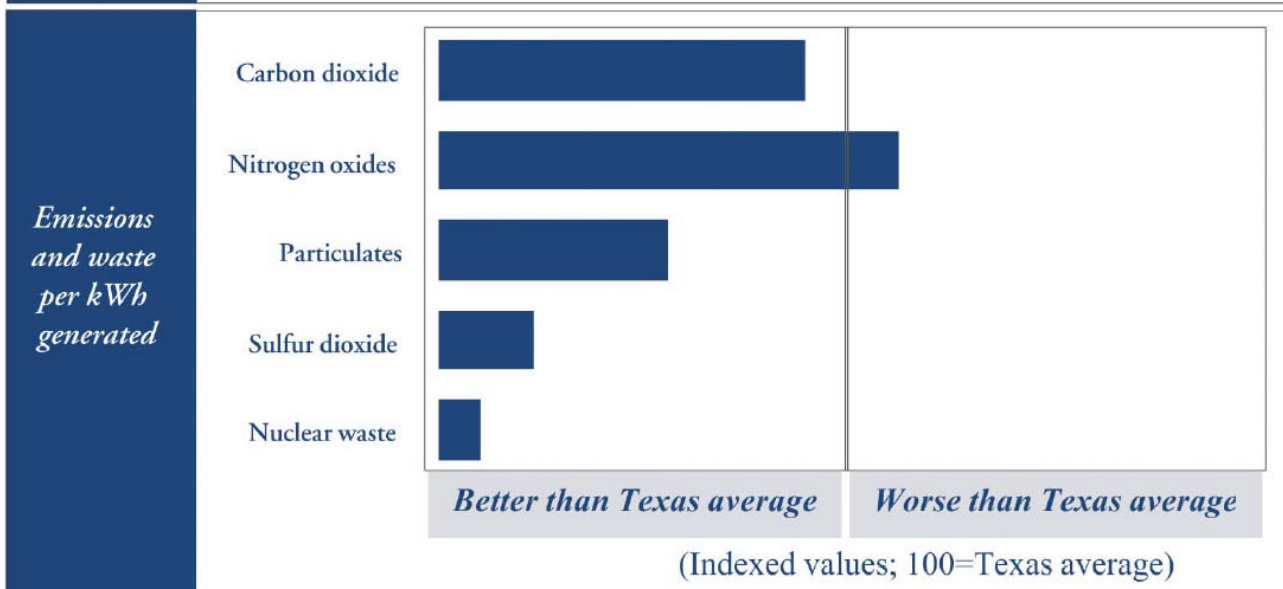


**Electricity Facts**  
*Retail Electric Provider ABC, Certificate #00000, Family Electricity Plan*  
*Serving the State of Texas*

<i>Electricity price</i>	Average monthly use:	500kWh	1,000kWh	1,500 kWh
	<b>Average price per kilowatt-hour:</b>	<b>(¢)</b>	<b>(¢)</b>	<b>(¢)</b>

<i>Contract</i>	Minimum term: (months)	Penalty for early cancellation: (\$)
	<i>See Terms of Service statement for a full listing of fees, deposit policy, and other terms.</i>	

<i>Sources of power generation</i>	<i>This product</i>	<i>Texas (for comparison)</i>
	Coal and lignite	___%
Natural gas	___%	___%
Nuclear	___%	___%
Renewable energy	___%	___%
Other	___%	___%
<b>Total</b>	<b>100%</b>	<b>100%</b>



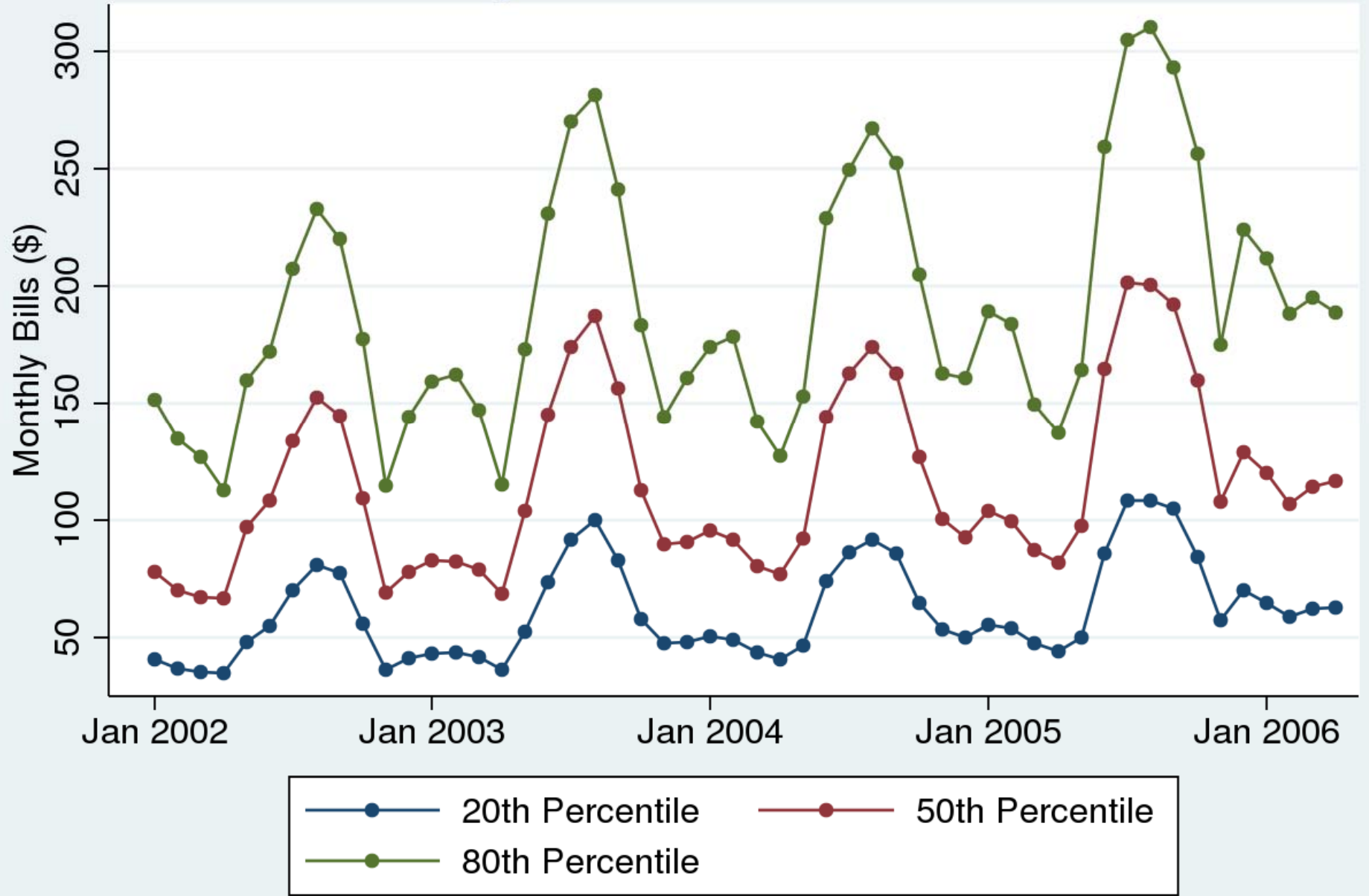
# Possible Sources of Product Differentiation

- Perceived reliability for CREPs
- Customer service quality
- Renewable energy content
- Term of rate structure (“hedging”)

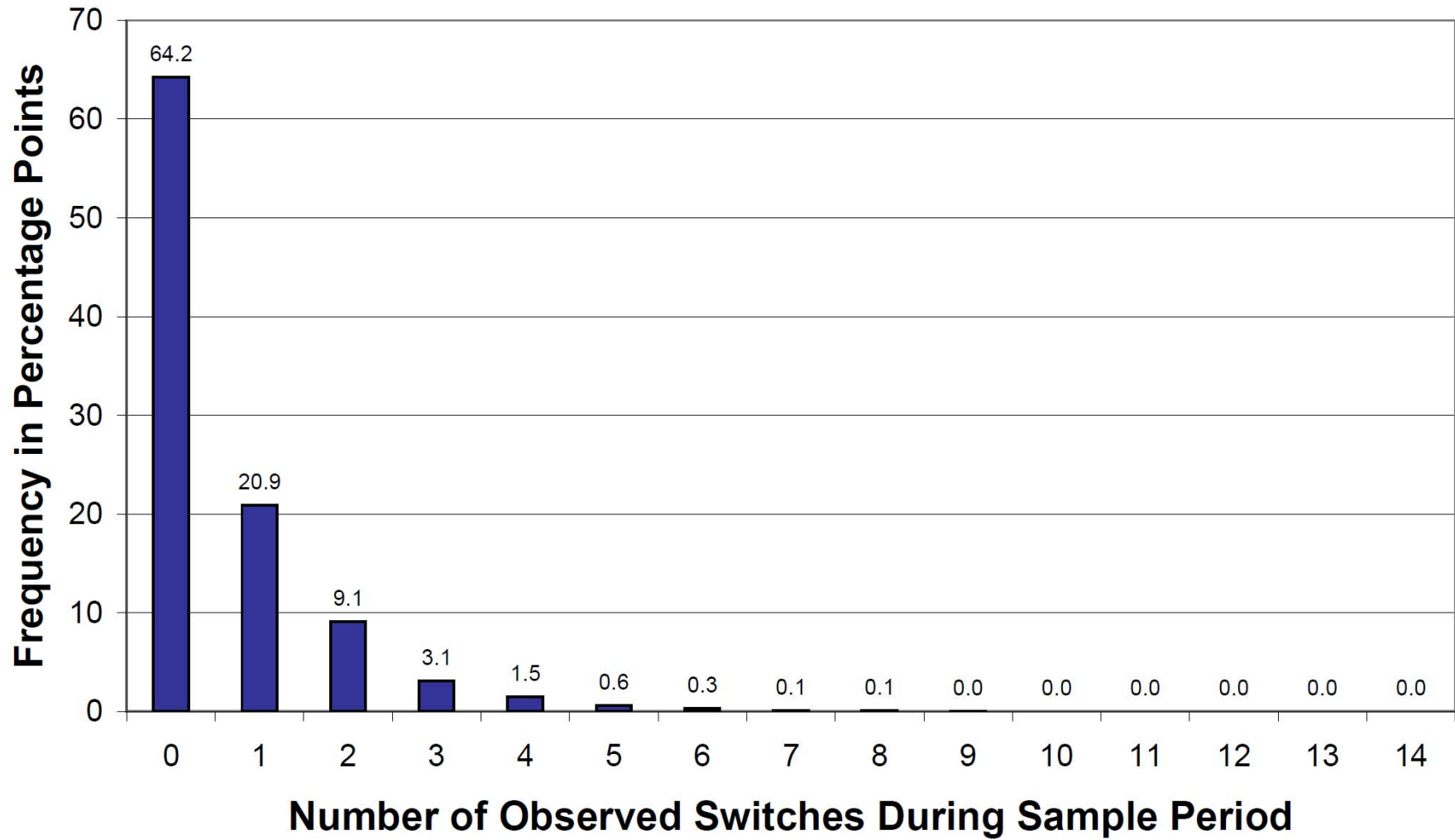
# Data (contd)

- We focus on 6 retailers with  $> 1\%$  share
  - the incumbent, 2 “incumbents” from other service territories, 3 others (1 green)
- For each retailer:
  - PUC monthly data on rate plan(s) offered
    - 4 retailers offered only 1 rate plan
    - Other 2 retailers – chose plan guessed most popular by industry analyst

# Monthly Bills: All TNMP Customers



# Frequency of Switches Per Household in TNMP

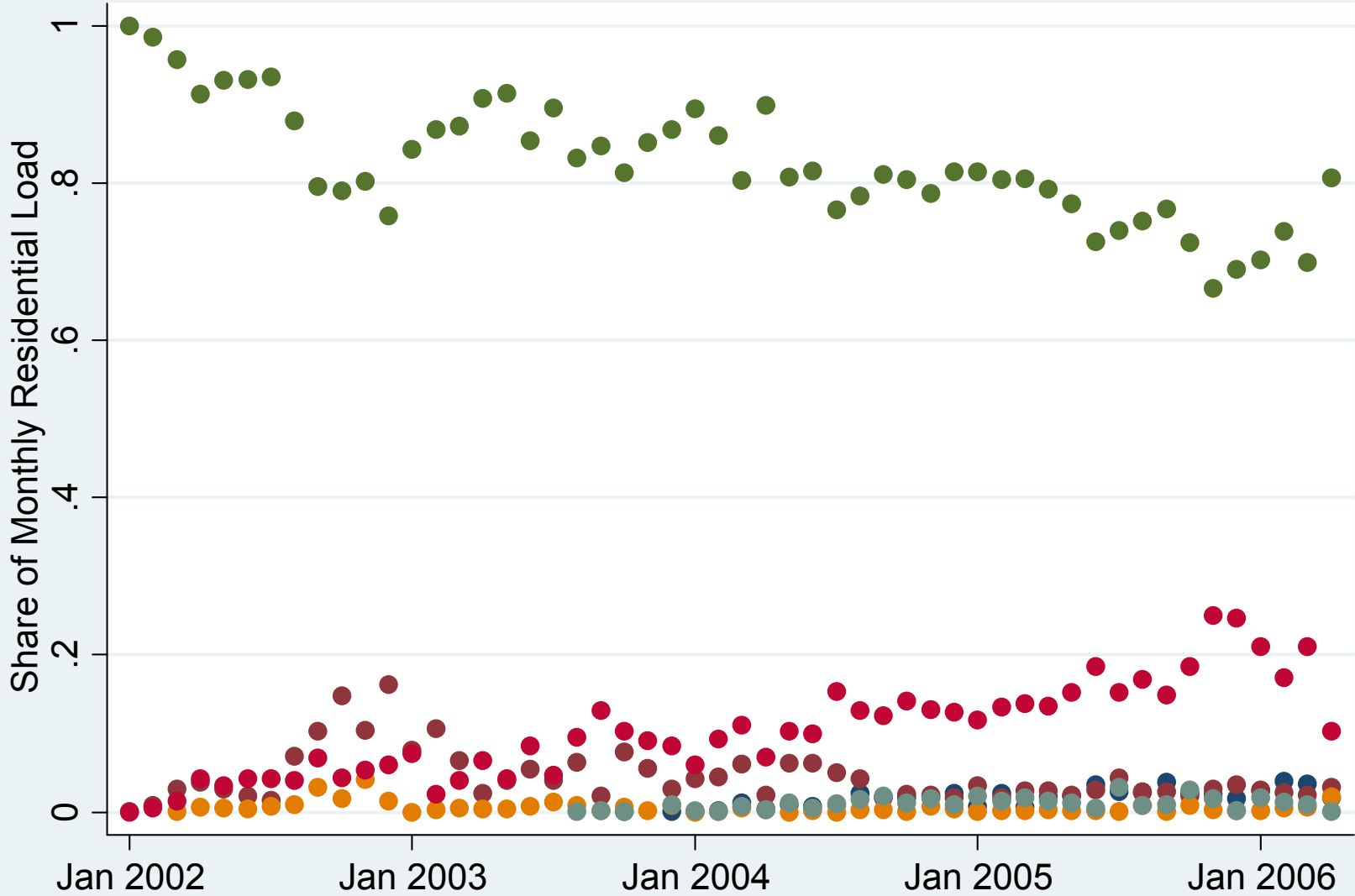


Note: Excludes "New Meters" and "Move-ins"

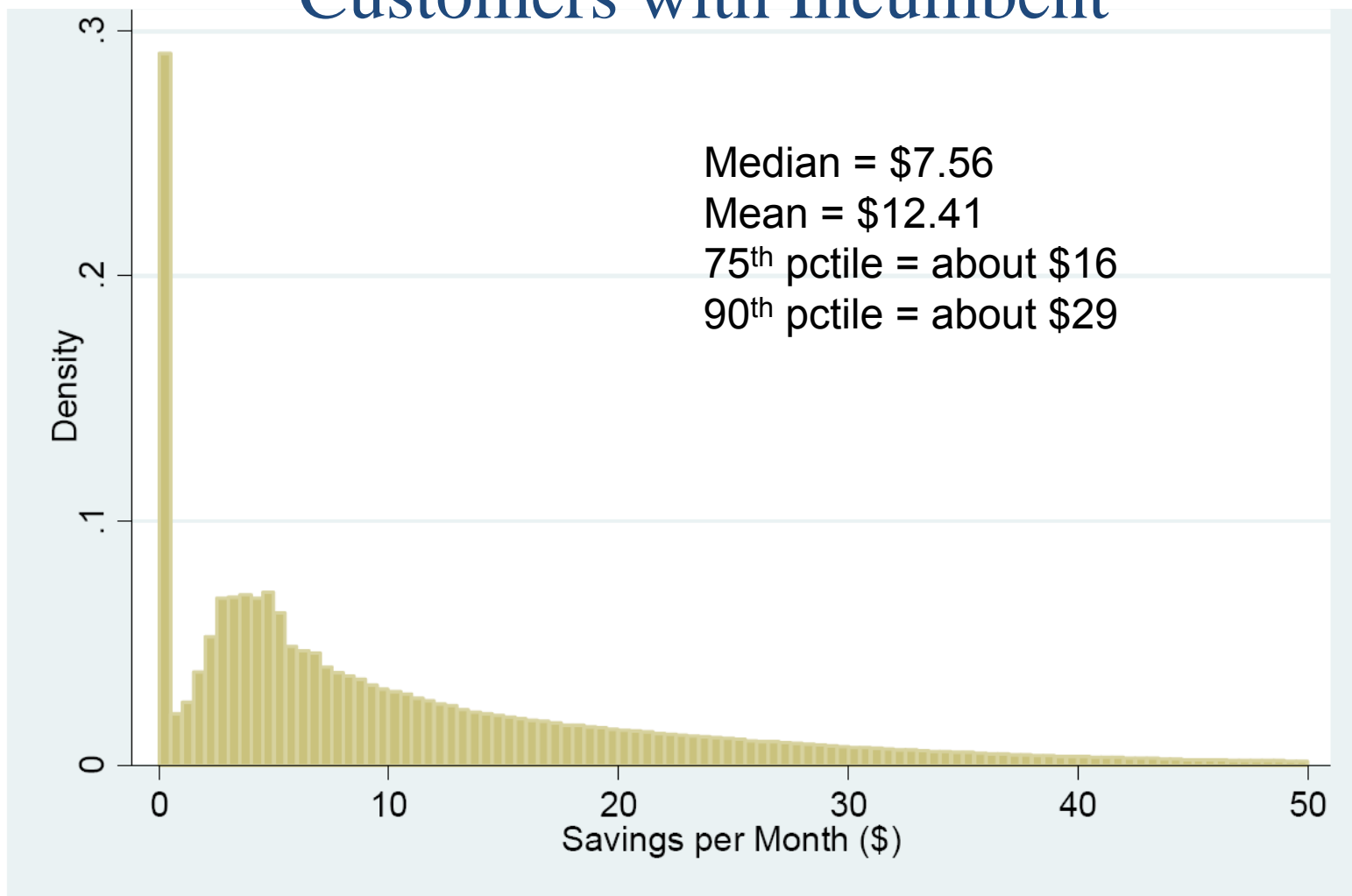


# Incumbent Share Not Driven Entirely By Search Costs

## Market Shares for New Meters and Movers: TNMP



# Monthly Savings for Customers with Incumbent



This figure plots the distribution of monthly savings for households in the months served by the incumbent at the price-to-beat. This savings is the difference between the actual bill by the incumbent and the bill by the lowest priced alternative retailer, assuming consumption is the same.





# Are these Savings Large (In Terms of Energy Policy)?

- Estimated cost of Waxman-Markey
  - \$14.58/HH-mo (CBO)
  - \$6.66 - \$9.25 /HH-mo (EPA)

# Descriptive Statistics of Realized Savings

- For months that households purchased from any CREP, how much higher would bill be if purchased from incumbent?
  - Mean = \$8.79/HH-mo

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Dependent Variable: Percent Achieved of Potential Savings

	<u>Census Block Group data</u>		<u>Individual-level Zillow data</u>	
Fraction Education BS or more	0.120*	0.121*	0.113*	0.114*
Fraction Black	0.023*	0.023*	0.015+	0.015+
Fraction Hispanic	-0.044*	-0.037*	0.003	0.003
Fraction Senior	-0.230*	-0.213*	-0.205*	-0.205*
Fraction Heating Electric	-0.020*	-0.017*	0.016*	0.015*
Poverty Rate	-0.098*	-0.077*	-0.106*	-0.105*
Fraction inside Urbanized Areas	0.060*	0.059*	0.049*	0.049*
Mean Usage (1000s of kwh/mo)		0.018*		0.003*
House value Zillow (\$1000's)			0.00006*	0.00005*
Single Family Home			0.004	0.004
Condo			-0.024	-0.024
Mobile Home			-0.022	-0.022
Constant	0.070*	0.043*	0.066*	0.063*
Observations	188,540	188,540	80,445	80,445
R-squared adjusted	0.07	0.07	0.03	0.03

+ p<0.05, \* p<0.01

---

Notes: The dependent variable is the mean of the monthly "percent achieved" across all months that a meter has positive usage. It is defined only for customers who purchase from one of the largest 6 retailers and when there are positive potential savings of switching away from the incumbent. The excluded category for building type is all other types (multi-family, duplex, unknown).

# Empirical Complication

- We do not observe stage 1 outcome
- Non-switchers are:
  - “non-deciders” AND
  - “deciders” that choose current provider

# Formal Model with Heterogeneity

$B_t^{(k)} \equiv$  set of households whose provider was  $k$  in month  $t-1$

$\lambda_t^{(k)} \equiv \text{prob}(\text{a household in } B_t^{(k)} \text{ "decides" in period } t)$

(specified later)

$N_t^{(k)} \equiv$  total number of households in  $B_t^{(k)}$

Denote  $N_{jt}^{(k)} \equiv$  number of these households who use provider  $j$  in month  $t$

(thus, total households using  $j$  in month  $t \equiv N_{jt} = \sum_k N_{jt}^{(k)}$ )

$P_{ijt} \equiv \text{prob}(\text{household } i \text{ who "decides" chooses provider } j \text{ in } t)$

(specified later)



# Formal Model with Heterogeneity

For each agent  $i$  in set  $B_t^{(k)}$ , let  $d_{ijt}^{(k)} \equiv 1(i \text{ uses } j \text{ in month } t)$

For agents changing retailers ( $j \neq k$ ),

$$E_{t-1}[d_{ijt}^{(k)}] = \lambda_{it}^{(k)} P_{ijt}$$

$$\text{and } N_{jt}^{(k)} = \sum_{i \in B_t^{(k)}} d_{ijt}^{(k)}$$

Our moment equations:

$$E_{t-1}[N_{jt}^{(k)}] = \sum_{i \in B_t^{(k)}} \lambda_{it}^{(k)} P_{ijt} \quad \text{where } P_{ijt} \text{ can include household - level data}$$

$J(J - 1)$  moments for each time  $t$



# Our Measure of Price

- The price per kwh for 1000kwh visible on Facts Label & [powertochoose.com](http://powertochoose.com)
  - Median usage = 968kwh
- Rationale:
  - Most salient
  - Average price (rather than marginal price) may drive behavior (Ito, 2010)

# Next Step...Welfare Calculations

- Choice parameter estimates allow us to estimate changes in consumer surplus
- Our current dilemma:
  1. World with retail choice
    - Should incumbent brand effect “count” for welfare?
  2. World of the regulatory counterfactual
    - “Brand effect” of the old regulated utility?
    - Search costs?





Reliant Energy Account: [REDACTED]

Billing Date: Jul 17, 2006

**Account Information**  
 Account #: [REDACTED]  
 Invoice #: [REDACTED]  
 Customer Name: [REDACTED]

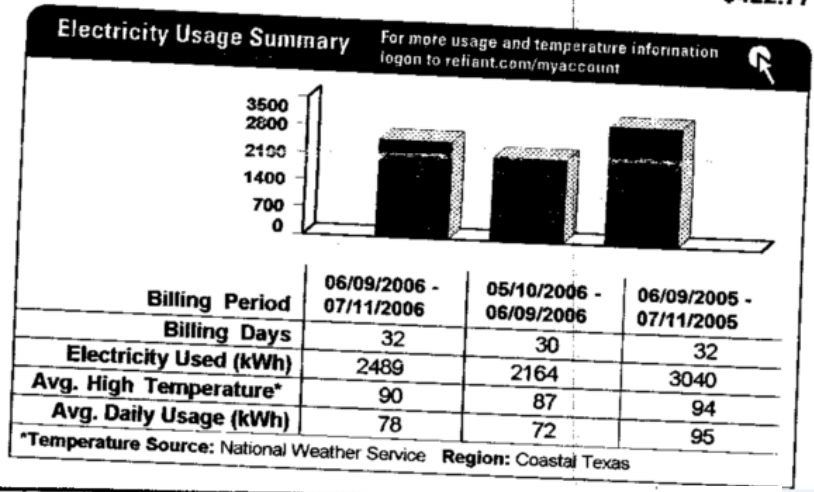
Date Due	Amount Due	Amount Due After Due Date
08/02/2006	\$ 422.77	\$ 443.91

**Account Summary**

Previous Amount Due	\$366.72
Payment 07/03/2006	-366.72
Balance Forward	0.00
Total Current Charges	422.77
<b>Total Due</b>	<b>\$422.77</b>

**Questions or Comments**

**Customer Service**  
[www.reliant.com/myaccount](http://www.reliant.com/myaccount)  
 Email us at: [service@reliant.com](mailto:service@reliant.com)  
 713-207-7777 24-hours a day  
 1-866-222-7100 24-hours a day  
 TDD Device for Hearing Impaired  
 1-888-467-3542  
 Reliant Energy Residential Services  
 Certificate: 10007



**Service Address**

[REDACTED]

For outages or emergencies call 713-207-2222 or toll-free 1-800-332-7143.

ESI ID: [REDACTED]

**Electric Usage Detail**

Meter Number: [REDACTED]  
 Current Read 07/11/2006 33541  
 Previous Read 06/09/2006 31052  
 kWh Multiplier 1  
 kWh Usage 2,489

**Current Electricity Charges Detail**

32 Day Billing Period From 06/09/2006 To 07/11/2006

**Residential Service**

Reliant Energy Electric Service

Monthly Customer Charge		5.59
First 250 kWh	250 KWH @ \$0.029441/KWH	7.36
All Additional kWh	2,239 KWH @ \$0.077171/KWH	172.79
Fuel Factor for Generation	2,489 KWH @ \$0.092718/KWH	230.78
City Sales Tax 1.50%		6.25
<b>Total Current Charges</b>		<b>\$422.77</b>

The average price you paid for electric service this month (per kWh) **\$0.167**

Table 1: Direct Measures of Expenditure Reduction Obtained by Switching

<b>Characteristic of Block Group</b>	<b>High</b>	<b>Low</b>
Income	14.2%	7.5%
% Senior	8.1%	13.8%
% Education Bachelor or More	14.3%	7.5%
% Black	12.3%	9.6%
% Hispanic	10.3%	11.7%
% Houses using Electric Heating	11.4%	10.6%

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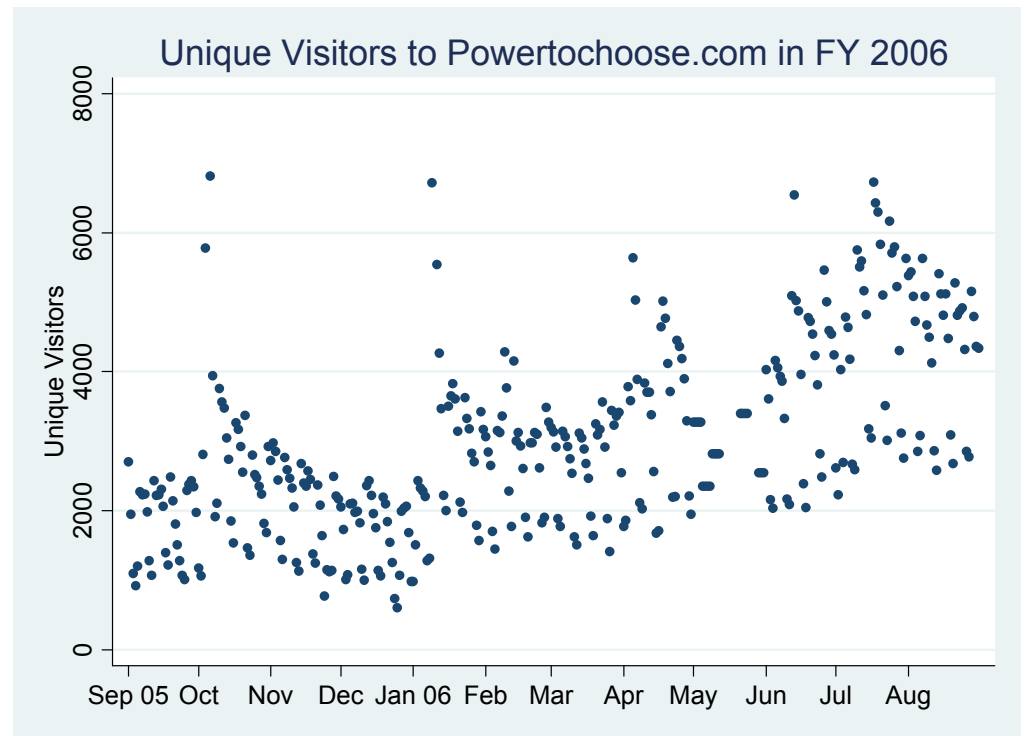
This table contains the mean “percent achieved” of possible savings from switching to the lowest price retailer, as compared to remaining with incumbent for the entire sample period. We assume consumption remains constant and calculate the monthly bill size under three scenarios: 1) staying with the incumbent for the entire period, 2) purchasing from the low price retailer each month, and 3) actual choices. “Percent achieved” is the percent of possible gains realized  $((\text{actual bill} - \text{incumbent bill}) / (\text{optimal bill} - \text{incumbent bill}))$ . Households are grouped by the characteristics of their Census block group into categories of above or below the median for the sample.

# Broader Literature on Consumer Decisionmaking

- Is this just “stupid consumer tricks?”
- Chetty – tax
- Grubb – cellphone
- Einav & Cohen
- Handel

# Search Rates: Comparing Estimate to Outside Data

- # unique webhits /  
approx # HHs  
= 0.018  
→ 1.8% search rate on  
powertochoose
- Season pattern  
consistent with  
estimated pattern





Affiliate Retail Electric Provider Map

