

FEDERAL TRADE COMMISSION

CONSUMER PROTECTION AND DEBT SETTLEMENT INDUSTRY

Thursday, September 25, 2008

8:30 a.m.

Federal Trade Commission
FTC Conference Center
601 New Jersey Avenue, N.W.
Washington, D.C.

FEDERAL TRADE COMMISSION

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MS. GOTTOVI: Good morning, everyone. I think we're about ready to get started. So, if we could move to some chairs, that would be great.

My name is Sara Gottovi and I'm a staff attorney here at the Federal Trade Commission in the Division of Financial Practices. Welcome to all of you this morning. We're glad to see you. I have a few important security announcements to give before I have the pleasure of introducing our Director of the Bureau of Consumer Protection.

For all of you who have come in through security this morning, I know you experienced a little bit of a line. You should know that any time you leave the building today, you'll have to go back through security on your way in. So, if you step out during a break or during lunch, please be prepared to spend a couple of extra minutes coming back through security on your way back to the room.

In the event of a fire or other evacuation of the building, our rally location for the conference center is across the street at Georgetown Law School. You should see somebody holding a sign that says conference center. We will try to account for everyone in the room over at the Georgetown Law School.

1 In the event of an evacuation where it's better
2 that we remain in the building, the so-called shelter-in-
3 place evacuation, you'll be receiving instructions to go
4 down the stairwell, which is directly behind us through
5 the pantry into the parking garage. And if you see any
6 suspicious activity today, please don't hesitate to
7 report it to security.

8 With that, it is my pleasure to introduce to
9 you Lydia Parnes, our Director of the Bureau of Consumer
10 Protection for our opening remarks.

11 **(Applause.)**

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1 that revolving consumer debt is at an historical high,
2 over \$963 billion and growing. And as a result of these
3 debt levels, more and more consumers are struggling to
4 pay their debts. Perhaps, not surprisingly, this
5 situation has created a growing market for companies
6 offering debt relief services to consumers.

7 The focus of today's workshop is on one subset
8 of that debt relief industry, debt settlement. And we're
9 here today to educate ourselves and the public about the
10 debt settlement industry. We think this is a
11 particularly timely subject for our consideration because
12 consumers facing increasing amounts of debt don't seem to
13 have adequate debt relief options available to them.

14 For decades, debt relief was almost exclusively
15 the province of non-profit credit counselors. Then and
16 now, these counselors work with consumers to develop debt
17 management plans, essentially budgets that let consumers
18 pay off their entire debt over a specified period of
19 time. But, recently, the landscape has changed.

20 Non-profit credit counselors report that
21 although the number of consumers contacting them about
22 debt has increased by about 33 percent, the percentage of
23 consumers who meet the income requirement for debt
24 management plans is down over 40 percent. Many
25 consumers, who don't qualify for participation in debt

1 management plans, turn to the debt settlement industry
2 for help. Indeed, one major creditor told us that since
3 July 2007 they have seen a 700 percent increase in
4 contacts from debt settlement companies on behalf of
5 consumers. That is just huge.

6 In planning this workshop, it's become clear to
7 us that people outside the industry don't necessarily
8 understand the distinction between credit counseling and
9 debt settlement. When we use the term "debt settlement,"
10 we're referring to a certain subset of debt relief
11 services. Most commonly, the services are offered by
12 for-profit companies that promise to obtain lump sum
13 settlements for consumers' unsecured debt. These
14 services address credit cards and other unsecured debt,
15 not mortgages or secure debts. And the companies
16 typically promise that settlements will be for amounts
17 less than the full balance owed by the consumer.

18 Consumer debts and negotiations related to
19 those debts is an area in which the FTC actually has some
20 expertise. The Commission has jurisdiction over the
21 third party debt collection industry and a long history
22 of both law enforcement and consumer and business
23 education initiatives in this area. And, significantly,
24 through consumer complaints and many FTC and state
25 enforcement actions, we have seen several problems in the

1 debt settlement industry.

2 Over the past three years, we've brought cases
3 alleging that certain debt settlement companies have made
4 deceptive marketing claims, including the failure to
5 disclose substantial up-front fees and misrepresentations
6 that credit or collection activities would stop during
7 the duration of the debt settlement program. In one
8 case, the Commission alleged that unqualified claims that
9 the defendant would reduce debts by up to 60 percent were
10 deceptive. In another, we alleged that the defendants
11 falsely claimed they would begin negotiating with
12 consumers' creditors within weeks. Obviously, these are
13 all from the consumers' perspective, these are all highly
14 material claims.

15 While enforcement of current Federal and state
16 laws is critical, it's not clear that enforcement of
17 current laws is adequately protecting consumers in this
18 growing marketplace. Therefore, we have several goals
19 today. First, to understand the background of the
20 industry; second, to hear about current trends and
21 marketing practices; and, finally, to begin a discussion
22 about where we should go from here.

23 The agenda for today's session is an ambitious
24 one. That's why we started at 8:30. We expect some
25 lively discussions from all of you about these issues.

1 The first of four panels will present an overview
2 of the for-profit debt settlement industry, including
3 its origins, and how it compares to the non-credit
4 industry.

5 In the second session, we'll be discussing
6 current trends and practices in the for-profit debt
7 settlement industry.

8 The third panel this afternoon will be a
9 discussion of consumer protection challenges in the
10 industry.

11 And, finally, our last panel will look to the
12 future of the for-profit debt settlement industry.

13 So, what do we hope to achieve today? Well, we
14 encourage everyone who touches the life cycle of
15 unsecured debt to think creatively about how to move
16 forward. Let's ask ourselves, are current laws
17 sufficient to protect consumers? What roles do consumer
18 and business education play in this industry? What role
19 should self-regulation play? Are there any alternatives
20 to the current debt relief options? And if so, how can
21 these alternatives be developed?

22 I'd like to extend my thanks to the panelists
23 who are here with us today, both for the time that
24 they've given us and for their efforts to share their
25 insights and experience in this area. I'd especially

1 like to thank all the members of state law enforcement
2 for being here today, as well as all the panelists and
3 audience members who traveled significant distances to be
4 here.

5 With this impressive group, I expect we will
6 learn more about how state and Federal enforcement can
7 best protect consumers and promote competition as well as
8 how businesses can implement best practices for marketing
9 debt settlement services.

10 Of course, as a final note, let me express my
11 special thanks to the FTC staff in the Division of
12 Financial Practices who worked long and hard to put this
13 together. Sara Gottovi, who introduced me and who's back
14 there; Stephanie Rosenthal who's right here; Victoria
15 Budich, over there; and Dalia Abu-Eid.

16 It should be clear to all of you that the
17 Commission is absolutely committed to thinking critically
18 about the issues surrounding the debt settlement industry
19 and working collaboratively with all of you as we move
20 forward. Again, I really appreciate your attendance
21 here.

22 We are going to now go to the video.
23 Commissioner Rosch, who is very, very interested in these
24 issues and wanted to be here, unfortunately couldn't
25 because of another engagement. So, he's taped remarks

1 that we're going to show right now. So thank you all.

2 **(Applause.)**

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1 **WELCOMING REMARKS BY COMMISSIONER ROSCH**

2 COMMISSIONER ROSCH: Good morning. I'm Tom
3 Rosch. I'm very pleased to welcome you here today to the
4 Federal Trade Commission's workshop on Consumer
5 Protection and the Debt Settlement Industry. As you all
6 know, the point of today's workshop is to explore issues
7 related to the growth of the for-profit debt settlement
8 industry and to examine its impact on consumers and
9 businesses.

10 The Commission holds workshops like this in
11 order to bring together a wide range of experts and
12 advocates representing many different viewpoints to help
13 us gather information, identify critical issues, and
14 propose possible solutions. This is an important part of
15 the FTC's mission. And I'd like to thank you for
16 participating in this effort.

17 This workshop is being convened at a critical
18 time. I say that for two reasons. First, the state of
19 the economy itself. The unemployment rate reached a
20 five-year high in August. Consumer debt is also at an
21 all-time high, and it's expected to continue to trend
22 upward. It seems clear to me, at least, that more and
23 more people are going to need some sort of assistance to
24 get out of debt.

25 We know that the for-profit debt settlement

1 industry is growing and it seems likely that will only
2 continue. Now is the perfect time to learn more about
3 developments in this industry, to examine their effects
4 on consumers and to consider changes in law or policy
5 that can help the Commission in our consumer protection
6 mission. To the extent that the Commission and other
7 regulatory and law enforcement agencies can get out in
8 front of these issues, all the better.

9 Hopefully, we can learn a lesson from the
10 mortgage lending situation, and by preparing ourselves
11 now, we can identify and prevent the practices that can
12 lead to devastating consumer injury.

13 The second reason I think the timing of this
14 workshop is significant is the exact opposite. The debt
15 settlement industry has been around for a long time and
16 it's not going anywhere, no matter what the economy looks
17 like. Exploring issues related to the growth of the debt
18 settlement industry and its impact on consumers helps the
19 FTC in its understanding of these issues and it will help
20 us fulfill our mission to protect consumers. By devoting
21 time and resources now to analyze and study consumer
22 protection challenges in the debt settlement industry,
23 hopefully, we'll all be able to help steer things in the
24 most productive direction.

25 I'd like to close by telling you about

1 something I heard a few months back that really struck a
2 cord with me. I was listening to a radio program in San
3 Francisco. It was discussing advertising practices in
4 the debt settlement industry. Even though the
5 commentator was a consumer protection activist and was
6 arguably advocating for a particular interest, she was
7 remarkably even-handed.

8 She pointed out that on the one hand the
9 vulnerability of the audience for this kind of
10 advertising makes it ripe for misrepresentation and
11 exploitive practices. But she also acknowledged that
12 debt settlement, even at a cost, can play an important
13 role in solving what may seem like insurmountable
14 problems of indebtedness faced by many consumers. I
15 thought those remarks were right on. And I'm hopeful
16 that among other things this workshop will help us
17 separate the wheat from the chaff.

18 Thank you again for your participation in this
19 workshop today and for your ongoing work in this area.

20 MS. GOTTOVI: Thank you very much, Lydia and
21 Commissioner Rosch, for those great remarks this morning.

22 While our first panel is coming up to the
23 podium and getting settled, I have a number of
24 administrative and housekeeping matters to discuss with
25 all of you this morning. First, if you haven't taken a

1 moment to silence or turn off your cell phone, please
2 take a moment now to do that. There's nothing more
3 disruptive to a speaker than a ringing phone.

4 For all of you here today, the bathrooms are
5 located back out through the lobby behind the elevators
6 and hang a left. So, you do need to leave this area to
7 go to the closest restroom.

8 In addition, if you need to take a call or use
9 your cell phone, cell phones are prohibited immediately
10 outside of this conference center because it interferes
11 with our webcasting abilities. So, please take any calls
12 out in the main lobby of our building.

13 You'll note in your packet today, your FTC
14 folder, that you've been given some question cards. All
15 of our panels will be taking questions from the audience.
16 Those questions need to be written down on your card.
17 Hold your card up in the air, one of our crack paralegal
18 staff will come pick it up from you and deliver it to the
19 moderator of the panel. So, that's how the questions
20 will be asked today. If you run out of cards, we have
21 additional cards available for you.

22 Very importantly, the record for this workshop
23 in terms of written comments is going to remain open
24 through December 1st. The comment link on our website
25 will be available to provide follow-up information that

1 you may think is necessary after hearing what everybody
2 has to say today at the workshop. So, if there's any
3 other written material you decide to provide, please do
4 so. That's going to be open, again, until December 1st.

5 For those of you here in attendance today, the
6 transcript of the proceedings, as well as the archive of
7 the webcast, will be available on the FTC website in the
8 debt settlement workshop area within about a week. So
9 that will be available quite shortly if you want to read
10 the transcript or review one of the panels.

11 For those of you on the panels, Andrew here in
12 the front row will be our official timekeeper. He's
13 going to be holding up cards informing all of you and the
14 moderator of the time remaining today. And also, for
15 those of you who are panelists, these microphones have a
16 somewhat limited radius. If you want to be heard on our
17 webcast, make sure you do try to speak pretty well into
18 the microphone.

19 I think that concludes my administrative
20 matters for this morning and with that, without further
21 adieu, I'm happy to introduce my colleague, Stephanie
22 Rosenthal, the moderator of our first panel.

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1 **PANEL 1: OVERVIEW OF THE FOR-PROFIT DEBT SETTLEMENT**

2 **INDUSTRY: UNDERSTANDING THE ORIGINS OF THE INDUSTRY**

3 MS. ROSENTHAL: Thank you, Sara. Good morning,
4 everyone. Our first panel today will provide an overview
5 of the debt settlement industry. It will include a
6 discussion on the background of the industry, changes in
7 the industry, and how we got where we are now. This
8 discussion is intended to be a foundation for more in-
9 depth discussions later in the day in the other panels.

10 Each of our four panelists will make a brief
11 presentation based on his area of expertise. After each
12 presentation, the other three panelists will have an
13 opportunity to comment on the panel. This morning, we
14 will first hear from Steve Grodnitzky, a manager in the
15 IRS's Exempt Organizations National Office in Washington,
16 D.C.

17 Next, we'll hear from William Binzel, the
18 Executive Vice President and General Counsel for the
19 National Foundation for Credit Counseling.

20 Following William's presentation, we'll hear
21 from Mark Guimond, the Executive Director of the American
22 Association of Debt Management Organizations.

23 Our final presentation this morning will be
24 from Professor Robert D. Manning, Research Professor and
25 Director of the Center for Consumer Financial Services at

1 the Sanders College of Business at Rochester Institute of
2 Technology and the author of Credit Card Nation.

3 And to echo what Sara just said, I would
4 encourage everyone with questions to write them and send
5 them up and hopefully, time permitting, we'll be able to
6 ask some of those to the panel. So, why don't we get
7 started. Steve?

8 MR. GRODNITZKY: Thank you for inviting me here
9 today. I have been asked to talk about the IRS's role in
10 the non-profit credit counseling industry. So, a little
11 diversion from the for-profit debt settlement, but I
12 think that is why they asked me to go first.

13 I think the two big questions here are, why is
14 the IRS involved, number one, and two, how did we get
15 involved? What is the confluence of events that has
16 happened that put the IRS involved in the credit
17 counseling industry? Well, why we're involved is
18 actually a pretty easy question for me to answer. And it
19 comes down to taxes.

20 Credit counseling organizations are or have
21 been exempt from Federal income tax and my office, at
22 least, regulates organizations that are exempt under
23 501(C)(3). So taxes or the tax exemption from Federal
24 income tax is the reason why the IRS is involved.

25 I think a little longer story, so to speak, is

1 how we got involved and really what the IRS has been
2 doing over a number of decades. I'm really going to hit
3 the highlights because, as Stephanie said, I have a very
4 limited amount of time. I think I have ten minutes, so
5 I'm just going to try and hit the big events over the
6 past couple of years that the IRS has been involved in.

7 I'm going to start out back in the 1960s when
8 the IRS formally got involved in the non-profit area with
9 regard to these organizations. We issued two rulings,
10 one in 1965 and one in 1969, and really kind of set up a
11 framework for what a compliant credit counseling
12 organization needs to look like. I think the overarching
13 theme of these rulings were the organization, at least
14 with respect to 501(C)(3), needs to educate, educate
15 consumers, educate the public. We gave some examples of
16 types of education that the organization could be
17 involved in to show that, you know what, this is my core
18 mission, this is really what I'm all about.

19 Over the next several decades, we've had a
20 number of organizations that have come to the IRS
21 requesting exemption from Federal income tax under
22 501(C)(3), and for quite a number of years, we have
23 granted those exemptions. However, recently in the past
24 ten years or so, we started hearing from a number of
25 sources that the marketplace was changing. That the

1 organizations that had come in for exemption in the '70s
2 and even the '80s, the new organizations were quite
3 different from the ones that had come in 20 or 30 years
4 ago.

5 We started hearing that from the press. There
6 were a number of press accounts, not only in the
7 newspaper but on TV. We also started hearing this from
8 other government agencies both on the Federal level and
9 on the state levels that some, and I say some, of these
10 organizations looked more like a commercial entity as
11 opposed to a non-profit organization.

12 Congress got involved in 2003 and 2004 and held
13 hearings both on the House side and on the Senate side
14 and really started to take a look and investigate into
15 some of these organizations and really into the industry
16 and saying, all right, are these organizations educating
17 consumers? Are the organizations looking out for the
18 best interests of the public as opposed to looking out
19 for the best interests of directors and officers?
20 Shortly after these hearings, the Senate issued a report
21 detailing their findings.

22 At around the same time, the IRS started
23 ramping up its operations in this area. What we did is
24 we got a team together within the IRS and this included
25 folks from our litigation team, from agents in the field

1 as well as managers in the field and attorneys in my
2 office as well. What we did is we tried to put together
3 some kind of a strategy so that we could really take a
4 look at the industry to ensure that organizations that
5 are holding themselves out as exempt under 501(C)(3) are
6 actually doing what they're supposed to be doing to meet
7 those requirements.

8 One of the things we did is we developed an
9 examination program and we identified a number of
10 organizations that are exempt under 501(C)(3). A number
11 of the initial organizations were the pretty large credit
12 counseling organizations. So, we were looking at their
13 books and records, looking at their operations. We
14 wanted to see, are you doing what you say you're doing?
15 We increased the scrutiny in our application process. So
16 new organizations that are coming in, applying for
17 exemption, we're taking a harder look at the
18 representations that they're giving us.

19 At or around the same time that we developed
20 these programs, we issued additional guidance to the
21 community, to the tax bar, to taxpayers. We put this
22 guidance on our website. We had realized that, you know
23 what, the marketplace has changed. There really hasn't
24 been anything formally out there. Well, we had some
25 stuff in the '60s and even a court decision in the late

1 1970s, but it's been some time that there's been anything
2 formal out there. So, we issued some guidance. We tried
3 to articulate and really characterize organizations that
4 -- you know, this organization is educating the consumer,
5 it's looking out for the public benefit, this is what
6 this organization looks like.

7 On the flip side, we characterized
8 organizations that really weren't educating consumers and
9 weren't looking out for the public benefit. So, those
10 guidance documents are still on our website. You can
11 still find them, but we were trying to get as much
12 information out there as possible.

13 Later on in 2006, Congress had picked up on a
14 lot of what we were doing and passed the Pension
15 Protection Act, and what the Pension Protection Act did
16 was it included and added a new code section called
17 501(Q) that is geared directly towards credit counseling
18 organizations and provides some additional requirements
19 that these organizations have to comply with in order to
20 be exempt.

21 Most recently, the tax court issued a decision
22 called Solutions Plus. It's a court case and what the
23 court held was that this organization, its mission, its
24 core purpose was not to educate consumers, but its
25 mission was to set up folks on DMPs. So, those are

1 really the highlights of kind of what -- the events that
2 have transpired over the past several years.

3 So, where we are today. Well, we do have an
4 ongoing examination program. The initial 63
5 organizations that were identified for exam, the majority
6 of them have either been revoked, terminated, which means
7 they went out of business, or we've issued proposed
8 revocation letters and the case is somewhere in the
9 administrative process. After picking the initial 63, we
10 then diverted our attention to the remainder of the
11 industry, and through additional research and
12 questionnaires we picked another 200 or so organizations
13 to examine.

14 These organizations are in various stages of
15 the administrative process, so I don't have any numbers
16 for you on those. The types of issues we're looking at
17 have not changed. We're looking at education and we're
18 looking at whether the organization is benefitting the
19 public. A couple new things that we're starting to see,
20 that I think I would be remiss in not at least bringing
21 up, particularly in light of what's going on in the
22 economic industry right now, is we're starting to see
23 issues dealing with housing and organizations getting
24 involved in some type of housing counseling.

25 Bankruptcy is also another hot issue. We're

1 also starting to see credit counseling organizations
2 getting involved in bankruptcy counseling as well.

3 I was just told that I was out of time and I do
4 want to try and keep on the agenda, but that's really
5 where we are at this point. Again, the types of issues
6 that we're looking at have not changed. Again, education
7 and whether the organization is operated for a public
8 benefit. Thank you.

9 MS. ROSENTHAL: Thanks, Steve.

10 **(Applause.)**

11 MS. ROSENTHAL: At this point, I would ask the
12 panelists if they have any questions or comments based on
13 Steve's presentation.

14 MR. GUIMOND: We submitted a study for the
15 FTC's webpage on the number of credit counseling agencies
16 that are actually out there compared to the number of
17 audits. We came out with a study that said that there
18 are 250 credit counseling agencies that operate in the
19 tax exempt world. That pretty much coincides with the
20 number of audits being done.

21 Is it your expectation that the bulk or the
22 majority of tax exempt credit counseling agencies are
23 going to be audited?

24 MR. GRODNITZKY: Well, I'll speak into the
25 microphone. As of right now, we have the 200 that are

1 under exam and the 63 that we have picked up. We haven't
2 had any discussions at this point whether we're going to
3 initiate any additional examinations. 200 exams is a lot
4 of exams for us, quite frankly. So, we're really in the
5 process of working through those.

6 I think at the end of the day we'll have to
7 decide whether we believe there's evidence that warrants
8 us to look at additional organizations. But really as of
9 right now, we really haven't made any decisions of
10 whether we're going to be opening up additional exams or
11 not.

12 MS. ROSENTHAL: Anything else?

13 (No response.)

14 MS. ROSENTHAL: Okay. And just one question
15 from the audience. How many new 501(C)(3) approvals have
16 there been since 2006?

17 MR. GRODNITZKY: Very few, quite honestly.
18 There's a couple of reasons for that. First of all,
19 we've received -- well, since 2006, we've received very
20 few new applications from organizations wishing to engage
21 in credit counseling. So, the actual number of
22 applications we're getting are so few and far between.
23 I'm actually not even sure how many we have gotten since
24 2006. Maybe a handful. And, again, we really are taking
25 a hard look at these organizations. If an organization

1 is truly educating the public and operating for the
2 benefit of the public, meeting the requirements of (C) (3)
3 we would definitely grant an exception, but we do look at
4 all the facts and circumstances. But, honestly, we're
5 just not seeing that many new applications.

6 MS. ROSENTHAL: One other question from the
7 audience. What is the IRS's view of the coordination
8 between the non-profits and for-profits to deliver
9 education and counseling or do you have a view on that?

10 MR. GRODNITZKY: Well, I mean, I guess I could
11 give my personal view which no one may care about.

12 **(Laughter.)**

13 MR. GRODNITZKY: But the IRS view, I mean, our
14 office, our mission is to look at non-profit
15 organizations. And we want to ensure that if you're
16 exempt from Federal tax, particularly with respect to
17 this industry, you're educating the public. Now, I mean,
18 that is kind of the official position of the Exempt
19 Organizations Office. I suppose that if a for-profit
20 wants to also provide education, that's also a good
21 thing. Particularly now when consumers -- there's so
22 much information going on and we're in such a huge
23 financial crisis.

24 But as far as the Exempt Organizations Office,
25 I mean, our goal is to ensure that these types of

1 organizations that are exempt under 501(C)(3) or want to
2 be exempt under 501(C)(3) need to be educating the
3 public.

4 MS. ROSENTHAL: Great. I think that takes us
5 to the end of this segment. So, I guess, Bill, are you
6 ready?

7 MR. BINZEL: I'm ready.

8 MR. GRODNITZKY: Okay, thank you.

9 MS. ROSENTHAL: Thanks, Steve.

10 MR. BINZEL: Good morning. I'm getting old and
11 I need my glasses to look at my notes. Otherwise, I'll
12 start talking about things that aren't related.

13 What I am here to talk about this morning is
14 just to provide some background and some definitions in
15 terms of the entities that we're considering in the
16 course of this workshop. I'm going to begin with
17 non-profit credit counseling agencies. As Steve alluded
18 to, these have been the traditional community-based
19 501(C)(3) non-profit organizations that have focused on
20 credit counseling, financial education and, where
21 appropriate, helping consumers work through their debt
22 through a management plan or some other type of voluntary
23 arrangement with creditors.

24 As Steve said, what we have seen in the 1990s
25 and even the early part of this decade was a rise of new

1 entrants into the field, entities that came in under the
2 guise of being a 501(C)(3) but really operating under a
3 for-profit model. And as the report that Steve
4 referenced from the Permanent Subcommittee on
5 Investigations from the U.S. Senate said, when profit
6 motive is injected into a non-profit industry, it should
7 come as no surprise that harm to consumers will follow.
8 And that's exactly what happened.

9 Consumers were being harmed. As a result,
10 there were press stories, there were media events,
11 Congress began to hold hearings. The IRS responded to
12 the hearings with the core analysis tool and guidance
13 that Steve outlined. Congress responded with the
14 enactment of Section 501(Q) in 2006. All of those
15 efforts, I should put on the record, were strongly
16 supported by the National Foundation for Credit
17 Counseling. And just in a sentence, the NFCC is the
18 nation's largest and longest serving network of
19 community-based non-profit credit counseling agencies.
20 We were founded in 1951 and have 108 members and provide
21 services in 850 offices and communities across the
22 country.

23 We're very proud that the Permanent
24 Subcommittee on Investigation report, when looking at
25 abuses within the sector, looked at the NFCC, looked at

1 our accreditation standards and our member quality
2 standards and said, that if the industry would have
3 followed the NFCC's accreditation and member quality
4 standards, it would have addressed most of the abuses
5 found in the sector. We take great pride in that.

6 As Steve talked about in 2006, Congress passed
7 what became part of the Internal Revenue Code under
8 501(Q). I assume most of you are familiar with that and
9 I'm happy during Q&A to go through provisions of that,
10 but I'll take it on the faith that most of you are at
11 least vaguely familiar with them.

12 Let me shift to the for-profit counseling
13 companies. And what we've seen as a result of companies
14 being pushed out of 501©, many have reemerged or are
15 morphing into for-profit entities and, in some cases,
16 debt settlement companies. Their focus is, as a for-
17 profit company, selling a product. They're not regulated
18 by the IRS, they're not covered by 501(Q). And few
19 states have the resources to actively monitor them and
20 enforce laws against them.

21 As a result, many of the for-profits have
22 aggressively sought to change the laws in states with
23 regard to -- that require you to be a 501(C)(3) to
24 provide counseling in that state. They offer really
25 three arguments that I think are pretty novel. The first

1 is really novel. In essence it says, because the
2 regulators are forcing companies that are operating
3 illegally out of business, we need you to change the law
4 so it will create a safe haven for those very same
5 companies.

6 Their second argument is because the IRS is
7 cracking down, pretty soon there won't be any non-profits
8 left and consumers won't have access to counseling
9 services. Now, we know that's not true because if the
10 IRS was intending or Congress intended to close all the
11 501(C)(3)s down, the IRS would not have done the core
12 analysis tool and Congress would not have enacted 501(Q).
13 So, it's just not true.

14 The third argument is we're just like the
15 non-profits only we pay taxes. But, again, keep in mind,
16 the for-profit business model is to sell products to
17 financially troubled consumers in order to make a profit.
18 At the very least -- it's really ironic right now, at the
19 very least, consumers have more protection when dealing
20 with a non-profit under 501(Q) than they have dealing
21 with a for-profit. At the very least we should apply the
22 provisions, the consumer protection provisions of 501(Q)
23 to the for-profit companies.

24 Now, closely associated with the for-profit
25 companies are, what we're here to talk about today, are

1 the debt settlement companies. Let's look at their
2 business model. Advertise aggressively on TV and radio.
3 Promise consumers that they will stop collection calls
4 and settle debts quickly and easily for pennies on the
5 dollar. Be secretive about the fees. Have counselors
6 working on commission. Collect huge up-front fees before
7 providing any services. Provide little or nothing in the
8 way of financial counseling or education. Require
9 monthly payments from the consumer. Deduct a service
10 charge but make no payments to the creditor on behalf of
11 the consumer. Hold the consumer's money for months and
12 months until there's enough money in the account to offer
13 a settlement to one creditor and then start the process
14 all over.

15 What does the consumer get out of this deal?
16 The consumer gets to pay exorbitant fees and monthly
17 payments. He gets little or no disclosures. He gets
18 little or nothing in the way of professional services.
19 He has virtually no ability to cancel the agreement. His
20 debts get bigger and bigger as they amass more interest
21 and late charges. He's subject to legal collection
22 efforts, including litigation, judgments, garnishment of
23 wages. His credit history is trashed. And at the end of
24 the day, he gets a bill from the IRS for tax liability.
25 Hardly a pro-consumer business model.

1 How have they been allowed to operate so long
2 and how did they develop? Well, largely by associating
3 themselves with the for-profit entities. They have been
4 very successful about blurring the lines between what
5 they do and what the traditional non-profit credit
6 counseling agencies have done. They have been very
7 aggressive in going state to state so to allow for for-
8 profit companies and debt settlement companies to be
9 legitimized and to do business in individual states.

10 And I'll give you one example of that. That's
11 under the National Conference of Commissioners on Uniform
12 State Laws or NCCUSL. In 2003, at the height of the
13 problems with Ameridebt and some of the other phony
14 non-profits, NCCUSL set out to draft a uniform law.
15 While the initial draft did not include for-profits or
16 debt settlement companies, it has been expanded now to
17 include them both under some ubiquitous title, uniform
18 debt management services.

19 How did that expansion happen? Well, some have
20 suggested that the fact that the American Bar Association
21 advisor to the drafting committee is a paid lobbyist on
22 behalf of the for-profit industry might have something to
23 do with it, but I'll let you draw your own conclusions.

24 Just to give you an idea of how bad the NCCUSL
25 draft has become, originally it required that a certified

1 counselor be involved in the debt management process.
2 That's been changed now. Something that the debt
3 settlement companies said that they have very
4 aggressively sought and it's now a certified -- it's now
5 a debt specialist.

6 Again, to set the stage for this workshop, it's
7 important to understand the differences between
8 non-profit credit counseling, for-profit entities and
9 debt settlement companies. Let me wrap up by saying if
10 debt settlement companies are going to be allowed to do
11 business, they should be subjected to strong Federal
12 legislation. At a minimum, the legislation should define
13 the scope of the services that may be provided; define
14 the scope of services that must be provided; set caps on
15 the range of fees that may be charged and ensure that the
16 fees are commensurate with the services being provided;
17 prohibit the collection of fees until actual services are
18 provided; require full disclosure to consumers to inform
19 them of the fees that are being charged, the potential
20 consequence of utilizing debt settlement, the potential
21 impact of debt settlement services on their credit
22 history and the tax consequences of debt settlement.

23 It should require them to provide consumers
24 with a minimum of a six-month rescission period to cancel
25 the agreement and to fully recover their set-up fees and

1 payments made. It's a subject they're advertising in
2 their practices to close scrutiny under the FTC Act and
3 impose significant financial and criminal sanctions to
4 deter violations. The Federal legislation should set the
5 floor for regulations. States should be free and
6 encouraged to adopt more stringent provisions and
7 consumer protections.

8 I want to close by commending the FTC for
9 holding this workshop. I think it's a very, very
10 important first step. I hope it is a first step in
11 dealing with a serious problem. The NFCC looks forward
12 to working with the FTC, with Congress and state
13 legislatures to address it. Thank you.

14 **(Applause.)**

15 MS. ROSENTHAL: Could you clarify, just for
16 everyone's information, what are the key relevant
17 provisions of 501(Q)?

18 MR. BINZEL: Sure.

19 MS. ROSENTHAL: Because I don't think everyone
20 is familiar with those.

21 MR. BINZEL: Under 501(Q), again, it's for a
22 501(C)(3) credit counseling entity and it provides that
23 you must provide credit counseling services that are
24 tailored to meet the needs and circumstances of the
25 client. You may not make loans to a client. You may not

1 negotiate loans on behalf of a client. You may not
2 engage in credit repair activities or charge a separate
3 fee for credit repair activities. You may not refuse to
4 provide credit counseling services due to a consumer's
5 inability to pay or a consumer's ineligibility or
6 unwillingness to go on a debt management plan. You may
7 only charge reasonable fees for the services. You may
8 not, unless allowed by state law, base fees on a
9 percentage of the client's debt, DMP payments or savings
10 from enrolling in a DMP. You must have a governing that
11 represents the broad interest of the public. You may not
12 make or receive referral fees and you may not solicit
13 contributions from a client during the initial session or
14 while the client is receiving services.

15 Those are kind of the broad consumer
16 protections that are part of 501(Q). There are
17 additional provisions that really are limited, and
18 rightfully so, to a non-profit entity and that is
19 restrictions on ownership of a for-profit subsidiary,
20 restrictions on what's called fair share, which is
21 contributions or support coming directly from the
22 creditors as a result of the DMP activity.

23 So, we think that 501(Q) really creates a very
24 strong layer of consumer protection and, frankly, think
25 it ought to be applied uniformly across the industry.

1 MS. ROSENTHAL: Thanks. And I'm going to ask
2 if any of the panelists have any questions.

3 MR. GUIMOND: I don't have a question. I'd
4 just say I don't necessarily disagree with Bill. That's
5 probably a surprise for some people to hear. There's an
6 absolute need for the for-profit sector to have the same
7 protections that are there for the non-profits, including
8 education and some of the other elements that you put in
9 there.

10 MS. ROSENTHAL: Anyone else before I move on to
11 some of the questions from the audience? One question
12 was if the credit counseling organizations get a fair
13 share from the credit card industry, how can they be
14 purely consumer advocates or do they have some conflict
15 of interest there?

16 MR. BINZEL: That's actually a very good
17 question and it's one that comes up all the time.
18 Several factors in that is in terms of -- again, fair
19 share is the term, let me say that. A consumer that goes
20 on a debt settlement plan, it's a voluntary plan in which
21 they make regular payments and then those payments are
22 then remitted back to the original creditor. In exchange
23 for going on a debt management plan, creditors will give
24 concessions, they'll reduce interest rates, they'll stop
25 the accrument of late fees and several other things that

1 are currently being debated more and more, but there are
2 concessions related to the debt. Some creditors will
3 send to the counseling agency, and, again, it's not
4 contractual, it's strictly voluntary, a payment based on
5 what they receive as part of debt management plans and
6 that's called fair share.

7 If we had to do it all over again, we could go
8 back 50 years, that fair share would have never existed.
9 We think it's important. We think creditors have a very
10 important role and should be responsible for helping to
11 fund credit counseling and financial literacy. I mean,
12 they have a vested interest and they should be supporting
13 it. The fact that it's tied to DMPs, again, it started
14 long before I got involved and it probably ought to be
15 something different.

16 Toward that goal, what 501(Q) does is phase in
17 a cap, a limit on how much revenue a non-profit entity
18 may get from a creditor as a result of fair share. We
19 support that. We think that's very important.

20 In terms of is there a conflict of interest,
21 that's exactly what the Internal Revenue Service is
22 looking at and they should look at that. If an agency,
23 an entity is nothing more than a debt collector on behalf
24 of a creditor, they're going to lose their 501(C)(3)
25 status. And they should. They should be about providing

1 financial counseling, financial education. And therein
2 that's really the level of protection that exists now
3 that didn't exist five years ago.

4 MS. ROSENTHAL: Great, thanks. I think that
5 takes us to the end of our time here. So, Mark, if
6 you're ready.

7 MR. GUIMOND: Sure. Good morning, everybody.
8 I'd first like to start by saying thoughts and prayers to
9 everybody in Houston. That's where my family and my
10 friend are and they're not able to watch this because we
11 don't have any power or any food, stores, water. So,
12 let's all think about them for just a moment.

13 I'm here today to talk about the state law
14 developments that essentially have given rise to debt
15 settlement over the past couple years. I am the
16 Executive Director of the American Association of Debt
17 Management Organizations. We're the largest trade
18 association for the credit counseling industry. We
19 represent tax exempts, we represent taxable non-profits
20 and for-profits. We represent the majority of licensed
21 agencies throughout the United States.

22 In some states, for example Maryland, we
23 represent 86 percent of licensees in that state.
24 Montana, we represent 82 percent of the licensees.
25 Mississippi, 79 percent. If you run through the listing

1 of state licensees throughout the United States, you will
2 find that most of those are members of AADMO.

3 In the tax exempt world, if you go through the
4 list of tax exempt agencies, non-profits, if you look at
5 the ten largest agencies in the United States, those are
6 all members of AADMO. If you look at the 17 largest --
7 out of the largest 20, those are also AADMO members. So,
8 we represent not just tax exempt non-profits, but we
9 represent for-profits and the entire credit counseling
10 industry trying to better everybody and to create a level
11 playing field for all participants in credit counseling.

12 We submitted several comments to the FTC
13 through the website. As I reference some elements here
14 you might want to go and look at those in the FTC website
15 and some of the citations of law and other areas that
16 I'll give in these few minutes, we'll submit as well to
17 the FTC. So, if you need those for later use, those will
18 be available.

19 I think it's fundamental to discuss the
20 differences between debt settlement, and Bill gave us a
21 little bit of a summary on that. Credit counseling is a
22 traditional program where a consumer goes in with a
23 personal budget analysis, a financial review. The agency
24 finds the suitability of that person to go into some type
25 of program, whether that's a debt management program or

1 self-management or referral to bankruptcy. That is your
2 traditional program with credit counseling. Fostering
3 usually a debt management program where a consumer pays
4 on a monthly basis and the agency then disburses that to
5 creditors and the consumer obtains concessions such as
6 interest rate reduction or the elimination of interest in
7 its entirety.

8 Debt settlement usually works in a one-time,
9 lump sum, less than full balance payment. So, they are
10 two completely different business models that really have
11 no bearing on each other whatsoever.

12 Why the growth in debt settlement over the past
13 couple years? As our two other speakers have noted, in
14 about 2002 -- 2003 and 2004, there was great scrutiny on
15 the counseling industry by the IRS and Congress with the
16 Permanent Subcommittee on Investigations. Everybody saw
17 the Ameridebt nightmare, all the horror stories that were
18 on the news, and then the IRS came along and put credit
19 counseling on its list of scams. This was a perfect
20 segue for the debt settlement industry to say, hey, we're
21 not credit counseling, come over and take a look at us.

22 At the same time the debt settlement had those
23 claims against credit counseling, there were states who
24 were starting to look at kind of this wild west
25 environment in both credit counseling and debt settlement

1 and all of the debt relief programs and a lot was
2 inspired by the fiasco that happened with Ameridebt over
3 the years.

4 California changed its law several years ago
5 and created the pro rata definition where a debt
6 settlement company or credit counseling agency is one
7 that receives and disburses funds on behalf of the
8 consumer to creditors. That was an epiphany moment for
9 debt settlement because they asked the regulator from
10 California, if we don't touch the money are we then not
11 regulated? The answer was, the statute speaks for
12 itself. If you don't touch the money, you're not
13 considered in this definition.

14 Great moment for debt settlement, realized now
15 suddenly they could go out and operate in an unregulated
16 environment on a state-by-state basis. In my belief, my
17 estimation, that is exactly what happened because you saw
18 immediately after that a huge explosion in advertising
19 and media for debt settlement.

20 As debt settlement grew and grew in the states,
21 credit counseling, of course, became more and more
22 regulated. The state laws were going into effect further
23 regulating credit counseling, which really needed to be
24 at the time, but the states were not adopting the
25 definitions that allowed for debt settlement to be

1 included in there. That's not to say that there weren't
2 laws that came along. Some of the states, like South
3 Carolina and Kansas, brought in definitions on their
4 state law that said, if you are negotiating or offering
5 to negotiate on behalf of the consumer, you're covered
6 under their applicable laws. Kansas, as well,
7 negotiating or offering negotiating to defer or reduce an
8 obligation, going in without looking at the touching of
9 the funds. So, the loophole that might have been there
10 for debt settlement for years and years and years was
11 slowly being closed.

12 For those who have ever done lobbying on a
13 state basis trying to look at all 50 states plus the
14 District of Columbia, Guam and all the other territories
15 is a very long, lengthy taxing process. So, it's slow.
16 We're only looking at a couple of years here, but there
17 have been major changes in the law.

18 The Uniform Act, the NCCUSL's Uniform Debt
19 Management Services Act was really the first
20 comprehensive approach to regulating credit counseling
21 and debt settlement simultaneously. The Uniform Act has
22 two separate areas of a single act which covers credit
23 counseling in its traditional definition and debt
24 settlement in its own traditional definition.

25 I think one of the benefits of the Uniform Act

1 is that for debt settlement, along with credit
2 counseling, the elements that are important for all
3 consumers to have are included in that. That includes
4 education, mandatory education, certified counselors and
5 accreditation. I won't draw on what Bill said too much
6 on the certified debt specialist. I think the states
7 have the ability to regulate and enforce their laws to
8 say if they want that certified counselor, that debt
9 specialist to mean something, the state can impose those
10 standards. I don't think we need to reject that outright
11 simply because we don't like the way it sounds.

12 The accreditation requirement that's included
13 in the Uniform Act, traditionally there haven't been
14 accreditation programs available for anything but tax
15 exempt non-profit organizations. The debt settlement
16 industry has developed their own accreditation program
17 which is being accepted by the states. And my
18 organization, even though it represents credit counseling
19 and not debt settlement, we have created the first
20 nationwide accreditation program for for-profit credit
21 counselors. So, if we want to talk about the systemic
22 problems that we need to alleviate, these are some of the
23 measures that are going to do it.

24 There have been some changes, if you look at
25 the dynamics of the states that have adopted the Uniform

1 Act, Colorado, Utah, Rhode Island and Delaware for
2 example, there are very few or maybe no debt settlement
3 companies registered in those states. So, the Uniform
4 Act is coming in and legitimizing debt settlement only to
5 the extent that it's allowing debt settlement to occur,
6 but there's no debt settlement occurring because of it.
7 So, I think it's an important nuance to look at.

8 If you also look at some states such as Kansas
9 and South Carolina, which I alluded to earlier, they're
10 also in the same situation. There are no or very few
11 licensed debt settlement companies. I looked at South
12 Carolina last night, I couldn't determine if there were
13 any at all, and I don't believe Kansas has any. And I'm
14 getting a nod on that.

15 The closing of the loopholes that have
16 occurred, Illinois looked at this in 2004, in August of
17 2004 and put a measure into place to bring debt
18 settlement into its state definition. So, it closed it's
19 loophole by adding the word "indirectly." So, if an
20 agency indirectly receives or disperses funds or
21 evidences thereof, it's suddenly brought in. So, debt
22 settlement became regulated in Illinois by that measure.
23 California, which I said had the epiphany moment of
24 opening debt settlement up to lack of regulation, closed
25 its loophole recently with a court case. That court

1 decided that money is not merely currency or coin. It
2 doesn't resolve the receiving and dispersing issue in
3 that and the agency that they were looking at didn't
4 actually do the settlement until they had an evidence of
5 the money to provide the settlement. So, California
6 closed its loophole indirectly, but, again, the receiving
7 and dispersing element was in there.

8 There are also elements that we need to look
9 at, too, for debt settlement in the unauthorized practice
10 of law. If you look at some of the state UPL statutes,
11 it addresses both credit counseling fairly and debt
12 settlement as well. So, closing loopholes or opening
13 doors need to be looked at in both of those areas.

14 Some of the things that have come out recently,
15 60/60 plans under bankruptcy reform are also being looked
16 at as debt settlement activities. The Uniform Act
17 drafters stated in January of this year that 60/60 plans
18 resemble debt settlement plans and that is how the Act
19 treats them. So, if a non-profit agency is providing
20 60/60 services under bankruptcy reform, they are
21 inherently also a debt settlement firm. That was picked
22 by the U.S. Department of Justice and the EOUST in their
23 proposed rules for bankruptcy reform in February of this
24 year as well.

25 What are the real problems with debt

1 settlement? I would mirror the earlier comments. I
2 believe it's the advertising practices. We submitted an
3 extensive paper on the website on this. It's an enticing
4 offer to eliminate 75 percent of your debt or to get out
5 of debt in 12 months, but if that's not what's occurring,
6 it's an absolutely worthless claim.

7 I would say, just as a closing note, AADMO does
8 support Federal legislation and state regulation that
9 regulates both credit counseling and debt settlement, but
10 not necessarily together. Thank you.

11 **(Applause.)**

12 MS. ROSENTHAL: Do any of the panelists have
13 questions? Go ahead, Bob.

14 MR. MANNING: Mark, how do you recommend that
15 members report DS plans in regard to creditors? Are they
16 workouts, charge-offs? And at what point would a
17 creditor report this in terms of its tax liability, the
18 beginning of the program, middle of the program or at the
19 execution of the settlement? What's your recommendation?

20 MR. GUIMOND: I'd have to work at it. My
21 members don't do debt settlement, so they don't have a
22 tax implication on the programs that they provide. Our
23 members provide credit counseling services, so there's no
24 reduction in the principal debt, so there's no tax
25 obligation that goes along with that. But I would be

1 happy to work with you to develop a comprehensive answer.

2 MS. ROSENTHAL: Anyone else? One question,
3 could you clarify what some of the differences in states
4 that have adopted the Uniform Act are, or do they adopt
5 the Act precisely the same way in each state?

6 MR. GUIMOND: You mean the uniformity of the
7 Uniform Act which isn't uniform at all?

8 **(Laughter.)**

9 MR. GUIMOND: Generally speaking, the largest
10 change that came out of the Uniform Act was going into
11 Colorado. And for the purposes of debt settlement, which
12 I like to stick to most, Colorado adopted significant fee
13 differences versus what the other states put into place.

14 Some of the changes that have come around in
15 the Uniform Act -- and, you know, I jokingly say it's
16 uniform and can pick on it. But at the same time, you
17 know, there's some things that just didn't work. We did
18 a reality check. There was an insurance requirement with
19 a zero deductible to that. We found that insurance
20 underwriters were not willing to do those types of
21 policies. So, we have gone along and worked with them to
22 adopt amendments that have changed it.

23 So, the Uniform Act is not uniform anywhere,
24 but I think it's getting closer. We're looking at
25 amendments in other states. But I think the biggest

1 deviation, in terms of uniformity, was the debt
2 settlement fee structures that went into place in
3 Colorado.

4 MS. ROSENTHAL: And what do you think are sort
5 of the key provisions of the act? Can you just highlight
6 those briefly?

7 MR. GUIMOND: I'd say the key provisions, in
8 terms of the uniform benefits, are things like trust
9 accounts, background investigations, bonds and insurance,
10 mandatory disclosures, mandatory education, certified
11 counselors. All of these, these elements that are under
12 the consumer protection measures can be uniformly adopted
13 in both debt settlement and credit counseling without
14 really adversely impacting either industry and purely
15 benefitting consumers. So, I think the Uniform Act has a
16 very good starting point if other states are looking at
17 adopting new laws or Federal law. That being said,
18 though, we have recommendations that we have been given
19 to the NCCUSL extensively and we're still talking to
20 them about those changes as well as states that have
21 adopted -- those four states that have adopted it
22 already.

23 MS. ROSENTHAL: Great. Well, I think that
24 takes us to the end of this discussion. So, we will move
25 on to our final presentation from Bob Manning.

1 MR. MANNING: I think I'm the only one who's
2 got technology here. Ah, there we go. I don't know
3 what's more daunting for my presentation, trying to
4 collapse four hours of my seminar into this ten minutes
5 or asking you to absorb what I'm going to say in the next
6 ten minutes.

7 So, with that, I have to thank Federal Chairman
8 of the Reserve Ben Bernanke who said the other day in
9 response to all of this conflicting information and the
10 policy implications of his presentation, he said, I'm
11 just a college professor. So, with that being said,
12 that's my disclaimer of a lot of issues that I'm going to
13 be presenting here today.

14 Ultimately, the one issue that I want to do
15 here is to try to come up with a system that integrates,
16 which tends to be a discrete presentation of credit
17 counseling non-profit, debt settlement for-profit,
18 bankruptcy, a variety of different forms of bankruptcy
19 counsel for Chapter 7s and 13s, and ask the real question
20 about how you come up with an assessment of what is a
21 worthy debtor and, ultimately, what concessions are
22 associated with a worthy debtor.

23 So, in that context, I've got four key themes
24 that I want to present today. One as somebody who's been
25 studying consumer debt now for about 20 years, what are

1 the trends and is there some significant issues
2 particularly in the aftermath of the 2005 Consumer
3 Bankruptcy Reform Act?

4 So, first is trends. Second is, I want to show
5 what I think is unique about what I refer to as the
6 consumer-led recession and why it's going to create more
7 of this debt bulge of people I refer to as the near
8 bankrupt. The third is looking specifically about what
9 means testing has meant in terms of credit card discharge
10 rates under bankruptcy and we're going to see quite an
11 expected increase. And the last part is looking at the
12 algorithmic development that I have been working on,
13 which is a mouthful, I know, but it's my consumer debt
14 capacity assessment algorithm. Indeed, the key here is
15 how do we get an understanding of what an appropriate
16 concession would be throughout the different strata of
17 people in financial distress?

18 So, with that being said, I think it's very
19 clear early in my work, when I first began working on
20 consumer credit and debt on credit cards 15 years ago,
21 the real question was how much dependence consumers were
22 going to have on consumer credit, and from the consumer
23 side, what kinds of disclosures, what kinds of issues
24 dealing with the cost of credit and how much of a drain
25 that's going to be on the average American households.

1 That being said, I simply want to present this
2 chart because a lot of arguments have been, gee,
3 Americans have been getting more and more debt, but we
4 have been getting a lot more asset development. One of
5 the key issues that I have tried to emphasize is the
6 volatility both in terms of the stock market, and I think
7 everyone can appreciate that right now, but also in terms
8 of asset formation which is housing, which is the primary
9 form of wealth formation in America.

10 I have been emphasizing that I believe that
11 with this housing correction, the net asset accumulation
12 of the bottom 50 percent of Americans will be wiped out
13 between the two asset bubbles. This has very serious
14 implications of the marshaling of consumer sentiment in
15 terms of driving this economy when we have had consumers
16 taking on more debt because of the presumed increase
17 asset value that they have in homes and stocks. And now
18 that that's gone, how do they pay this back?

19 So, one of the key issues is you look at the
20 third column of total debt. This has really been a
21 period of time of debt formation, not asset formation.
22 And especially as we look at 2007 numbers, this is a
23 three-year survey, we're going to see that debt not only
24 has increased more, but, of course, assets have gone as
25 well.

1 It raises the real question about arguments
2 about individual versus other forms of responsibility of
3 consumer debt. This is what economists tend to do. So,
4 we look at the Gini co-efficient of inequality in
5 America. The big question, of course, is why have
6 Americans gotten into so much debt? Is it something that
7 they can't change? Is it something that's gone on
8 systematically in American society or is there something
9 about competitive consumption and the rising standard of
10 living in America where it's Americans' individual
11 responsibility to get their debt house in order?

12 Of course, as in most complex issues, the
13 answer is both, but the key issue here is if you see that
14 big jump in the middle, it begins early in the Clinton
15 administration, it's the issue of rising income and
16 equality in America. So, what you see really here is, as
17 expected, a lagged effect as people are finding their
18 wages are going down with inflation and rising costs of
19 other expenses. We saw this compensated with a big
20 increase in consumer debt. Well, that shouldn't surprise
21 us, per se. The real issue is the underwriting standards
22 and the expectation of an industry of how much they can
23 afford to repay of that bulge.

24 One of the key issues here and one of my big
25 criticisms of Federal debt statistics is they really

1 don't tell us the real story. And if you look at the
2 first column here, many people are shocked to know that
3 average Americans spend more on their outstanding debts
4 than they take in after their personal income and taxes
5 have been paid. And, of course, the biggest increase
6 here is housing. But what's really changed for the
7 deregulation policies, again as we're debating today with
8 the housing market crisis, is how much of that mortgage
9 debt is actually mortgage debt? How much of it is
10 artificial appreciation because of hybrid and exotic
11 loans? And how much of that is refinanced credit card
12 debt?

13 That has serious implications today because if
14 people could default on credit card debt rather than
15 refinancing it into their mortgages, there would be many,
16 many more people that would not be in a foreclosure
17 situation today.

18 But the key issue here is lending now, the
19 categories that used to be very clearly compartmentalized
20 don't tell us the same story today as they did before.
21 People have a huge amount of mortgage debt, so they're
22 taking on other debt obligations after they pay their
23 mortgage because there's not much left.

24 One of the key issues that I always have
25 concerns about is how do we report the growth in consumer

1 credit card debt? We can look at aggregate numbers
2 reported by the industry in terms of receivables and try
3 to estimate the net amount. That's what the blue figure
4 is. But we also have surveys that ask questions like the
5 Triennial Survey of Consumer Finance, how much credit
6 card debt do you have? And here's a really important
7 issue because credit card debt is underestimated at least
8 50 percent in these official government surveys, and
9 especially the numbers get manipulated and manufactured
10 because the real question isn't how much the average debt
11 is, the real question is how much debt does a family in
12 debt have?

13 So, what we're seeing here is that the official
14 numbers just don't jive with reality of the average
15 American. So, it shouldn't be surprising to us that we
16 find people in distress that have far more serious
17 problems than anticipated.

18 The other issue here, if you look at 2008, I'm
19 looking here at trends in credit card debt. I always get
20 journalists that say, gosh, Americans got their financial
21 house in order because credit card debt hasn't been
22 increasing much in the mid to late 2000s. The real issue
23 here, of course, is that Americans were paying off their
24 credit cards with their mortgages and it was simply
25 postponing the crisis.

1 So, in terms of doing some simulations, I
2 estimated that between the 2001 and 2007 area, at least
3 \$350 billion in credit card debt was refinanced into home
4 equity loans and mortgages. That really gives us a more
5 accurate understanding of how much credit card debt there
6 is, and in household terms, that would average over
7 \$20,000.

8 The most striking trend, of course, is now we
9 can't look at these compartmentalized figures
10 artificially distinguished credit card from mortgage
11 debt. The reality is now Americans have to pay them all,
12 they've got exotic mortgages, they really don't
13 understand then, why did they get into so much debt?

14 What this table shows is looking at the decline
15 in median income. What we see as median income declines,
16 underwriting standards have lessened. Underwriting was
17 not based on how much you earned in the 2000s, but what
18 your household income was and some mythical assessment of
19 asset value in your home which meant that you could take
20 on far more debt because the assumption was you would pay
21 off your credit card debt with a refinance or a home
22 mortgage.

23 So, clearly, larger macroeconomic conditions in
24 the United States are combined with changing underwriting
25 standards in the industry that has led to this huge debt

1 bubble and now with the end of the housing market the
2 question is, how do consumers pay it off and can they?

3 No surprise then, it's in a situation that
4 people have gotten into debt and maintained their
5 traditional economic behavioral approaches, the money,
6 people can't say any more and then they go into debt.
7 So, as we know, we've been going into a negative savings
8 environment. And it shouldn't surprise us, yeah, we are
9 maxed out. The question is, what is the extent and how
10 do we get out of it?

11 This is a table that I have been working on in
12 terms of comparing a consumer-led recession versus the
13 last three recessions. For our purposes here, I would
14 say that we've just gone from the consumer-driven
15 vulnerability in terms of adjustment to interest rates.
16 We saw how profound that impact was on the housing
17 market.

18 The second phase of this recession is the job
19 loss phase. You can look in the middle -- and this
20 doesn't control for the size of the economically active
21 population -- we're just in the middle of the job loss
22 phase which is going to have more severe implications in
23 terms of collections, charge-offs and defaults. But,
24 most importantly, look at some of the differences that we
25 see already with this recession. We know about housing,

1 which is completely off the chart in terms of prior
2 recessions. We see, of course, that the stock market has
3 had an effect as well. But look at the increase, for
4 example, in bankruptcy rates compared to earlier
5 recessions. Clearly, bankruptcy will be well over a
6 million this year.

7 But look at the amount of household unsecured
8 debt and secured debt and how much that's increased since
9 2001. This is unprecedented levels of debt. It has very
10 important pretentious consequences in terms of what's
11 going to be different and far more severe and prolonged
12 in the long term about the American standard of living in
13 the aftermath of this recession. So, Americans have
14 painted themselves into a corner, they've taken on far
15 more debt. The question is, who is responsible for it
16 and then, ultimately, how do we resolve this debt bubble?

17 I've referred to this as the double financial
18 bubble, that the manipulation of housing prices between
19 2002 and 2006 encouraged lenders to offer much higher
20 levels of credit card debt because they knew that people
21 could refinance it or take a home equity line of credit
22 and, so basically, it widened the gap between the cost of
23 credit on credit cards and its ultimate risk since it was
24 indirectly secured by housing prices.

25 We can look at what's really tremendous about

1 the growth of the sub-prime debt and there was a big
2 article in card management this month in a magazine about
3 how securitization of credit cards is very different from
4 securitization in terms of asset-backed security
5 portfolios with mortgages. And I would argue that's a
6 very, very dangerous conclusion. Because if you
7 understand the double financial bubble, you realize that
8 people have taken on far more debt than they can afford
9 given current underwriting standards, and the charge-off
10 rates are clearly going to increase. This, again, is
11 going to have implications as we see the ripple effect of
12 what our lack of understanding is of the sub-prime
13 lending environment.

14 What's astounding right now is for the first
15 time in American history we're below 50 percent of home
16 equity value. Part of it is the decline, but part of it
17 has been asset extraction. What's crucial to understand
18 here is you can see typically that home values doubled in
19 metropolitan areas in this period of time. So, the
20 correction is still ongoing which means people are not
21 going to get any more relief in terms of home equity
22 extraction in the future. Prices are clearly going to go
23 down for at least two more years.

24 I would say that we're in the cusp now of the
25 second phase of the sub-prime lending crisis as we're

1 looking at the jumbo loans that will be resetting in 2009
2 and 2010. The higher the quality credit people have, the
3 longer the time period of the resets which means, of
4 course, we're prolonging. It has very important
5 implications to the bail-out which, of course, obviously,
6 I would disagree with it in its current format. But what
7 we're seeing now is there are going to be a lot of people
8 who have this 4, 6, \$800,000 mortgages are trying to make
9 up the difference with credit cards and that's one of the
10 reasons we're seeing a new phase of much highly indebted
11 consumers.

12 Now, intriguingly, to show how underwriting
13 standards have this big effect, we saw an inverse
14 relationship in the first time between the rate of
15 bankruptcy and unemployment in the late 1990s. By that I
16 mean is if people are unemployed, creditors would tend to
17 tighten their standards and you would actually see a
18 decline in terms of the amount of debt that would be
19 discharged. Most importantly, here we would expect to
20 see bankruptcy rates would rise as unemployment rises.
21 Actually, in the late '90s, bankruptcy rates rose as
22 employment got improved and, actually, unemployment rates
23 declined. So, there's something very significant, again,
24 about underwriting standards and unsecured credit card
25 debt.

1 What really is striking here in terms of the
2 debt statistics and bankruptcy and the means test is we
3 know there's been a dramatic reduction, of course, from
4 almost two million bankruptcy filers in 2005 to 400,000.
5 But what hasn't changed is the amount of discharged debt.
6 In other words, almost three times the amount of average
7 debt discharged per bankruptcy filer than prior to the
8 2005 laws and you can see that. And this is really
9 striking because this is this group, the near-bankrupt
10 now that's emerging, particularly as we see the pressures
11 of these jumbo loans, and as the resets hit, we're going
12 to see more and more of these people with huge amounts of
13 credit card debt, which leads us to the question of what
14 should we be doing?

15 We know there's a bulge now in the amount of
16 unsecured debt that middle America is going to be
17 bringing. And what happens if you can't qualify for a
18 full payment credit counseling program?

19 Well, let's look at this as an example of some
20 work that I've been doing in California. Look at
21 changing underwriting standards. '98, a \$50,000 salary.
22 \$250,000 house. Person gets into \$30,000 in credit card
23 debt, maybe a 50 percent recovery. The boom period, the
24 magic of 2001, 2006, now a \$60,000 salary, a modest
25 increase, houses more than doubled, \$60,000 dollars in

1 debt. No problem. Let's pay it in full with a refi or a
2 HELOC loan.

3 But now we get to 2008. Modest increase in
4 salary, home values plummet, \$75,000 in credit card debt.
5 What's the recovery rate now when the recovery can only
6 be based on income for that household? A third or less.

7 So, what I have developed is the consumer debt
8 assessment capacity algorithm which is robust or
9 efficient across all 50 states, looking at existing
10 bankruptcy household schedules incorporating whether a
11 person files an itemized or a non-itemized tax return,
12 looking at state income taxes, et cetera, and really
13 trying to look at, whether you're looking going into a
14 full payment, partial payment or bankruptcy program, what
15 is the debt capacity of that particular individual and
16 what's the best match in terms of a debt management
17 program?

18 So, the point was really to say, why should we
19 be looking at these groups very differently? If people
20 are in financial distress, we should be able to
21 essentially underwrite them through a means test
22 provision and say which program they should go into and,
23 most importantly, what the debt concessions should look
24 like. In this case, you can see just a reset in a
25 mortgage has a huge impact in a short period of time of

1 what the repayment to creditors could be and this shows
2 you, as I did the algorithmic assessments, of how
3 different payments and collection rates would be simply
4 on whether you're in a state with taxes or not a cost of
5 living.

6 In other words, we can't use the horseshoe
7 approach that you're going to have a 40 percent
8 settlement because we say it's a 40 percent settlement.
9 Someone might be able to afford 60, someone should be
10 able to afford 30. We need to have a means test that
11 says people are going to pay what they can afford to pay.
12 That leaves us, of course, with today, financial
13 conditions are only going to worsen in the short term.
14 We're not going to see a huge improvement in the near
15 term, especially as we see the increase in real income.
16 Thank you.

17 **(Applause.)**

18 MS. ROSENTHAL: I guess at this point I'll open
19 for any panelist questions generally. Anything?

20 (No response.)

21 MS. ROSENTHAL: To close the panel, I guess I
22 would ask all the panelists if you could discuss what you
23 consider to be the most important changes in the industry
24 to date and why.

25 MR. GUIMOND: Well, Bob's not going first. I

1 will.

2 MS. ROSENTHAL: You can go.

3 MR. GUIMOND: I think for the credit counseling
4 side the emergence of for-profit credit counseling is the
5 most significant change. I think it's a red herring for
6 people to say that there's going to be profits here and
7 all of these other bad things that go along with for-
8 profit credit counseling. We just haven't seen it. In
9 the states that have opened up for allowing for-profit
10 credit counseling, there hasn't been a rise in consumer
11 complaints, there's not a rise in enforcement actions,
12 there's not a significant change in licensing except that
13 more and more agencies are now becoming licensed. So,
14 I'm not sure it's a valid argument.

15 There's a potential for it, sure. There's
16 always wrongdoing that's going to occur in the world, but
17 if it's properly regulated and you throw it into a
18 statute and you make it enforceable with criminal and
19 civil penalties, you're going to reduce the likelihood or
20 at least have some recovery if somebody does something
21 wrong. So, I think the bandying about of for-profit as
22 being a negative in credit counseling is the biggest
23 change.

24 MR. BINZEL: I'll agree in part and disagree in
25 part. No surprise, Mark. I agree that the biggest

1 change has been the arrival of the for-profit model into
2 what was traditionally a non-profit sector. And the for-
3 profit model largely unregulated and it's spun way out --
4 from my perspective, way out of control with the debt
5 settlement companies. I mean, I've got a stack of -- I
6 just asked our agencies informally, what are you hearing
7 from your clients with regard to their experience with
8 debt settlement companies and received, literally -- I
9 haven't counted them -- but many, many, many anecdotes
10 and none of them are a positive story.

11 It's a largely unregulated field in terms of
12 the for-profit sector. States simply do not have
13 adequate laws or the resources to properly regulate these
14 entities. And, so, there really is a need for strong
15 Federal legislation as a floor to protect consumers and
16 to provide some scope of regulation for these for-profit
17 entities.

18 MS. ROSENTHAL: Do you want to respond, Mark?

19 MR. GUIMOND: Not really respond, I just want
20 to tie on to that. I mean, I disagree to a certain
21 extent that there's not been any enforcement. I mean,
22 the last two weeks, we saw Idaho issue three enforcement
23 actions against debt settlement companies. We saw West
24 Virginia issue three settlements or actions against debt
25 settlement companies. I think the laws are there. They

1 need to be bumped up, they need to be enforced. And if
2 there are not laws in place, they need to be put in
3 place.

4 But I think the key is having the laws in
5 place, having laws enforced and bringing about actions
6 that remedy the problems.

7 MR. MANNING: And I wanted to respond. I see
8 this non-profit/for-profit binary as an artifact of the
9 '60s in terms of the regulatory environment that really
10 doesn't reflect the reality here of the changing
11 circumstances of consumers. I mean, what happens when
12 somebody, average household income is \$100,000, can't
13 come close to qualifying for a full payment program?
14 They have no other option other than bankruptcy or to
15 seek some program that they could do to at least satisfy,
16 to some degree, their creditors.

17 So, non-profit or for-profit belies the
18 reality, particularly with the collapse of the housing
19 market, that people who saw that as an option of
20 addressing their over indebtedness in the short term
21 means they're not concerned if it's for-profit or
22 non-profit, they want to see what happens if they don't
23 qualify for a full payment program. That, I think, is
24 really the key issue.

25 MS. ROSENTHAL: Steve?

1 MR. GRODNITZKY: I think from our perspective
2 there's two issues that are important. I'll pick up
3 really what Mark and William had said, is that we are
4 seeing the traditional credit counseling organization
5 that was tax exempt under 501(C)(3), a number of them
6 have now kind of moved over to the for-profit sector.

7 But, in addition to that, what we are finding
8 is that organizations that are tax exempt that may not
9 have been kind of the abusive Ameridebt types, but also
10 may not have been, you know, kind of strictly meeting the
11 requirements of 501(C)(3) are really starting to change.
12 Maybe that's because the IRS has been out there. I like
13 to think that because IRS has been out there, we've been
14 conducting exams and putting out guidance, but we've
15 started to see that some of these organizations are
16 really starting to change the way they operate. Those
17 that are exempt under 501(C)(3) are really making
18 education the focus of their operations.

19 So, from our perspective, and particularly from
20 my office, we think that's a good thing.

21 MS. ROSENTHAL: Great. I think that takes us
22 to the end of our time. I really want to thank all of
23 the panelists for their preparation and providing a
24 helpful discussion to get us started for the rest of the
25 day.

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(Applause.)

MS. ROSENTHAL: We are on break until 10:15
when our second panel starts.

(Panel 1 concluded.)

1 **PANEL 2: THE FOR-PROFIT DEBT SETTLEMENT INDUSTRY TODAY:**
2 **PERSPECTIVES ON CURRENT INDUSTRY TRENDS AND PRACTICES**

3 MS. GOTTOVI: Thank you for returning for our
4 second panel this morning. Again, my name is Sara
5 Gottovi and I'm a staff attorney here at the Federal
6 Trade Commission in the Division of Financial Practices.
7 It's my pleasure to be moderating today's second panel.

8 In this panel today, we are going to be
9 focusing on current industry trends and practices for the
10 debt settlement industry and we're focusing from the
11 perspective of settlement industry members, as well as
12 creditors and consumers in this morning's panel.

13 I'm delighted to have an excellent group
14 assembled today: John Ansbach, General Counsel, EFA Data
15 Processing; Jack Craven, President of Debt Settlement
16 USA; Scott Johnson, CEO of U.S. Debt Resolve; Ginny
17 O'Neill, Senior Counsel, Center for Regulatory Compliance
18 of the American Bankers Association; and Travis Plunkett,
19 Legislative Director of the Consumer Federation of
20 America.

21 This panel is going to operate -- each member
22 of my panel will have ten minutes for an opening
23 statement on their perspective on the current industry
24 trends and practices, and when all those opening
25 statements are done, we're going to have a directed

1 discussion.

2 Before we get started, I wanted to make a note
3 for all of you who are writing in questions on question
4 cards, Stephanie reports she had an overwhelming number
5 of questions that were asked in the first panel and she
6 couldn't get to nearly all of them. We encourage you to
7 continue to write in your questions. What we are going
8 to do is, at the conclusion of the workshop, we will
9 circulate these questions that we didn't get to in
10 written form to our panelists and invite them to post any
11 responses via our comment link. So, those will be
12 available to the public. So, don't be discouraged if
13 your questions didn't get answered. There will be
14 another chance. So, keep writing in those questions.
15 Thank you very much.

16 With that, I'd like to introduce our first
17 speaker for this panel, Scott Johnson, CEO, U.S. Debt
18 Resolve.

19 MR. JOHNSON: I would like to thank Sara and
20 the group for the opportunity to speak in front of
21 everybody today. My focus is going to be primarily on
22 graduation rates and probably a nice explanation on some
23 different models on how debt settlement operates. These
24 are some generalities. Examples, they're not specifics.
25 I try to do everything at a really macro level.

1 So, as I start off, I think what I'm looking at
2 is just some of the stats on who is the consumer out
3 there and what the average person looks like. I do
4 focus, and I think this kind of correlates with something
5 that Dr. Manning said, some of the numbers are similar.
6 I think where we got our information from might be a
7 little different than his. But, more importantly, what
8 we look at and I look at the consumers that a typical
9 debt settlement company takes in. You can see that the
10 debt load has now doubled.

11 I move on and I think the focus that we look at
12 across the board is what I call, and this is kind of
13 maybe terminology we use within our companies, the four
14 Cs of debt settlement. I think this is the approach that
15 our industry takes and that is looking at what's good for
16 the client, and not every program that's out there
17 available for them, you know, other than debt settlement
18 might be the best fit.

19 We look at a creditor and we kind of tie that
20 into not only the issuers and the lending institutions,
21 but third parties as well. We also look at things that
22 benefit or promote good business practices and how that
23 affects the company.

24 The council, as I refer to it, would be
25 consumer advocacy groups regulated both in Federal and

1 state and to say that the opportunity with that
2 settlement as an option for consumers, you can get a yes
3 from everybody involved.

4 The first, I think, differentiator that's out
5 there is the difference between self-savers and the trust
6 account. I guess I'll use the term "trust account" kind
7 of loosely because there's some variations that are out
8 there and I'll talk to that here in a second. An example
9 of a self-saver is just someone that saves their funds on
10 their own, their accounts and they verify balances.
11 Typically, it's either done by phone, fax or a statement
12 with a debt settlement company.

13 One of the things that I think may be a
14 downside to the self-savers is the propensity for the
15 consumer to spend without any education. For the
16 creditor, there's probably not a big impact for them
17 because it's difficult to verify the funds that are
18 available for someone to not only make a lump sum
19 settlement or any payment plan that they have involved.
20 And then the company -- and I know the difficulties can
21 be there is, it's hard to forecast what settlements
22 actually can be accomplished throughout the duration of
23 the consumer's program.

24 A trust account. Typically, that is a company
25 subcontracted sometimes with a third party. It

1 alleviates the debt settlement company for holding the
2 funds or having anything other than verification of the
3 funds, they have no access to disburse those funds, but
4 it gives the visibility of the account balances and the
5 disbursement of funds.

6 We believe that -- or it's my personal belief
7 that this starts to ensure some financial behavior change
8 for a consumer, that they're set up on a budget and it
9 can start to indicate and give us the ability to provide
10 creditors not only the account status, but ensure the
11 follow-through on payment plans. It allows the company,
12 also, to start using accurate savings data to forecast
13 and start prioritizing settlement. I think this is some
14 of the basics and this is probably not the
15 differentiator.

16 How do we do our calculations on a
17 determination of what the cost is going to be for a
18 consumer? I think, for the most part, it's relatively
19 straightforward and there's really four key factors. It
20 varies by company to company. We charge a fee based on a
21 percentage of the debt that the consumer enrolls in. The
22 savings is done on an estimate. I think, typically,
23 you'll find either companies use a national average
24 that's out there or they provide their own statistics on
25 what they're doing internally as a company.

1 We add those two together and that's how you
2 come up with what we're looking at as a program cost.
3 Then the monthly payment is typically determined by a
4 division on how long the consumer is enrolled in the
5 program.

6 So, as in detail on a front-end loaded program,
7 and this is probably the area that, in a general sense,
8 that divides how people collect different fees in
9 different ways. I know some of these terms might be
10 used, but defined differently. It is my opinion that a
11 front end-loaded model looks at that 40 percent or more
12 of the service fee is collected within the first three or
13 four months and, then typically, the remainder of the
14 service fee paid by the consumer to the company is paid
15 over a 12-month period of time, sometimes even less.

16 What you can look at is there are models out
17 there, that you have a flat fee and the example of that
18 is that the fee is paid over 50 percent of the duration
19 of the time that it's in the program. So, if somebody is
20 enrolled in a 36-month program, typically, the service
21 fee is paid over 18 months.

22 A back-end type program is -- and I'll kind of
23 make some reference to the UDMSA -- is they talk about
24 some fees, 4 percent of that not to exceed \$400. And
25 then there's some provisions that the debt settlement

1 company will be paid \$50 a month and then some percentage
2 thereof of the savings that's passed on to the consumer.

3 When I look at the next slide, it's a
4 comparison of funds availability. This is for as far as
5 ensuring that a consumer knows that their program's
6 actually working for them. And it looks at in month
7 one, typically, how much is the settlement company
8 receiving, month two through four, month five. I think
9 in the grayed area that you can see under every column is
10 a -- and the final at funds with six months. This is
11 more of an impact to an issuer is, how much funds does
12 the consumer have to actually do a settlement?

13 On the front-end loaded model, you'll see \$236.
14 On the flat fee program, you'll see the consumer now has
15 \$924. And on the back-end model, you'll see the consumer
16 has \$632 available, but there is a change on that, which
17 I'll show in the next slide.

18 So, when I look at the settlement in comparison
19 to settlement opportunities that I look on a front-end
20 loaded and I look at the probably large square that has
21 the average consumer debt load of \$1,673. Typically on a
22 front-end loaded program -- I'm not saying that it's
23 incorrect -- but the opportunity for the average consumer
24 will not have the ability to settle. The savings to the
25 creditors is not actually savings for the creditors, but

1 savings for the consumer to give to the creditor. If you
2 look at a flat fee program that a consumer could look at
3 within a reasonable period of time, typically less than
4 180 days, they have the opportunity and their companies
5 have the ability to settle an account and that way
6 consumers know that the program is working for them. And
7 then as a back-end model that when you look at the
8 settlement and savings that are available to creditors
9 because of fees that have been earned, the consumer, once
10 again, is in a position to settle with an issuer prior to
11 charge-off.

12 The next thing that I look at is relating to
13 graduation rates and I say understanding your inventory,
14 which I'll get on in addition. Companies that have been
15 around for a period of time, graduation rate is just kind
16 of a defined. 100 percent of the accounts have been
17 settled and the consumer has successfully gone through
18 the debt settlement program. The success rate which we
19 see typically a lot of times is the consumer situation
20 improves financially and, therefore, maybe not all the
21 accounts are settled through a debt settlement program,
22 but they're now in the position to start making
23 repayments to their creditor at that time on their own.

24 Then we have some completion rates that at
25 least we see a benefit to the consumer. If 65 percent or

1 more of the clients' balances have been resolved, it's an
2 improvement from when they came into the program.

3 So, I look at macro calculations of inventory
4 on how we can successfully track a consumer's progress
5 throughout a debt settlement program and a simple
6 calculation is just the number of accounts that someone
7 has entered into the program that if, say, aged over less
8 than 210 days, give or take, in the average length of the
9 program. This is after, typically, the debt moves to a
10 third party. So, if you have an average 10,000 clients
11 and they have an average of five-year accounts you can
12 sit there that have aged over 210 days, are you moving
13 the inventory successfully every single month so that the
14 creditor's happy, the consumer sees progress and the
15 company is resolving and doing what it said?

16 The same can be said as far as the dollars on
17 the account settled. So, an example that I used on the
18 bottom is just simply looking at how many accounts a
19 debt settlement company should be moving per month or
20 dollar volume and that's an indication for forecasting on
21 to know what your completion rates should be.

22 One of the things I think are some of the flaws
23 in design is retention and attrition. I think sometimes
24 what we can look at is some different averages. I will
25 say these are not my company numbers on anything that

1 I've used. They are purely examples. So that when we
2 look at people that are enrolled in the program, that we
3 have to look at what the success rate is as far as
4 graduation, partial completions.

5 It is my opinion and the purpose of this
6 industry is to provide the protection regarding
7 settlement practices and ensure the settlement success of
8 the program for the clients. I believe that through our
9 appropriate practices, the creditors will get an
10 effective and worthwhile program for partial repayment on
11 the principal amount. I think the company needs to
12 maintain the success for both parties, the consumers'
13 personal finance and the creditor's repayment potential.

14 In conclusion, I believe that our industry is
15 willing to assist consumers and the protection agencies,
16 state and Federal regulators, in turn, need to trust
17 companies providing debt management or debt settlement
18 services.

19 MS. GOTTOVI: Thank you very much, Scott.
20 We're going to move directly to the statement of our next
21 speaker, John Ansbach.

22 MR. ANSBACH: Good morning, everybody. Thank
23 you very much for certainly allowing me the opportunity
24 to contribute to an important discussion. A special
25 thanks to the Federal Trade Commission as well as Sara

1 Gottovi for moderating our panel.

2 I began working in this industry just about a
3 year ago. Prior to this work, it's important to note
4 since we're talking about consumer protection, that I
5 spent my legal career as a consumer advocate. I worked
6 in a number of law firms in Dallas, Texas, advocating on
7 behalf of consumers, protecting them from companies that
8 had gone awry and caused them both personal injury and,
9 in the cases of some, death and recovery to their
10 families.

11 What I do now as General Counsel for my company
12 is I guide my company in regulatory compliance where
13 needed, I memorialize the relationships that we have as a
14 third-party outsourcer with a number of debt settlement
15 companies or independent debt settlement agencies. A
16 term most of you are familiar with is IDSAs. I certainly
17 provide support directly to those IDSAs in my capacity,
18 again, where needed.

19 Our role, our company's role, like other BPOs
20 or business process outsourcers, is to provide service to
21 companies in the debt settlement industry. There are
22 certainly many roles the BPOs play in this industry.
23 Our company focuses on direct consumer service. This
24 type of BPO is a bit similar if you're trying to find an
25 analogy when you are -- let's say you have a Dell

1 computer and you need to call customer service. Most of
2 you in this room are aware that when you call customer
3 service at Dell, you are generally not connected with
4 somebody in Roundrock, Texas, the company's headquarters,
5 but, in fact, typically Bob in India. Our particular
6 company is based right here in the United States.

7 See, Jack, I told you we were going to skip
8 right to you.

9 MR. CRAVEN: Thanks. Thanks, John.

10 MR. ANSBACH: That's okay. Thank you. Because
11 of the role that we play as a business process
12 outsourcer, I was asked by the FTC to briefly comment a
13 little bit about the role of third parties in our
14 industry. I'll add to these comments a little bit in
15 terms of customer feedback because our company is on the
16 front lines of consumer service. We heard a little bit
17 ago some comments about whether or not we're providing
18 good service or the results of that, and I thought that I
19 might be somebody -- since our company and our
20 representatives are on the front lines of that service --
21 to provide you with some of the feedback that we get.

22 One item that I wanted to add was certainly to
23 share in the comments that were made by the Commissioner
24 at the outset by video as well as the Director of
25 Consumer Affairs Division with regard to the current

1 environment, it cannot be any more clear at this point
2 that American consumers are in deep trouble in this
3 country. By larger and larger number, consumers are
4 failing to keep up with rising costs of health insurance,
5 education, energy, housing. The events of recent weeks,
6 months and even days now, show the continuation of the
7 downward slide of the American consumer.

8 I don't know if -- since we have been here all
9 morning I'm not sure how many of you are aware, but the
10 Department of Labor issued its unemployment information
11 this morning. The news -- would anyone like to guess,
12 good or bad?

13 AUDIENCE: Bad.

14 MR. ANSBACH: Right. Unemployment claims have
15 reached a seven-year high since immediately following
16 September 11, 2001, and 12 states reported a thousand
17 claim or better increase from the prior week.

18 We visit today in a time of overwhelming need
19 by consumers who are burdened and overburdened by debt,
20 much of it credit card debt. So, it just occurred to me
21 that we ought to have this discussion on consumer
22 protection, understanding that people in the debt
23 settlement industry, the consumer credit counseling
24 industry, as well as practitioners of bankruptcy, all
25 exist to protect consumers. At the end of the day, I

1 would not disagree that we in the for-profit sector
2 certainly exist to operate profitable companies, but the
3 reality is this entire sector is about protecting
4 consumers in a time of need.

5 With regard to what we do, first and foremost,
6 I want to add just some information about the process.
7 As the FTC is certainly aware, there are more and more
8 entrants into our sector. There are more and more debt
9 settlement companies that join us every day. Some are
10 certainly well organized. Others are not. Some
11 certainly join us with a tremendous amount of expertise.
12 Others do not.

13 When IDSA contemplates what business model it
14 will operate, one of the first things it does is it
15 decides what we will do in-house and what will we
16 outsource to other companies. The two most common areas
17 of outsourcing at this point are financial services
18 administration and direct consumer service. Financial
19 services certainly involves the collection of monies
20 being paid for services rendered by the IDSA, as well as,
21 in some instances, the set-up of a savings account for
22 the consumer which is, as we would all note, directly
23 controlled and wholly controlled by the consumer. The
24 consumer, in these instances, can use this savings
25 account for disbursements to creditors that he or she

1 owes, again, only if and when directed by the consumer.

2 Companies like mine, who are direct consumer
3 servicing BPOs, are retained by IDSAs to service their
4 customers directly. One thing that I wanted to note
5 before I talk about how that happens, many BPOs that do
6 this work will not work with some IDSAs for certain
7 reasons. There are criteria they must qualify for.
8 Certainly, one of those criteria is that the IDSA be
9 compliant with all relevant state laws, which certainly
10 includes advertising, which I know has been discussed.

11 In this scenario, once the consumer enters into
12 his or her program with the IDSA, our representatives
13 provide the service directly to those consumers setting
14 up their accounts; collecting their information;
15 answering questions they have; certainly negotiating
16 directly with the creditors, which is a huge part of what
17 we do; providing them with education about debt and debt
18 settlement where needed; and helping them to structure a
19 plan for addressing their credit obligations which, of
20 course, are often extensive.

21 I would like to share with those of you who are
22 here today some of what some of my representatives have
23 shared with me about these consumers because, again,
24 we're on the front lines. We held a training session
25 about a month or two ago to be sure that we were

1 providing the highest level of consumer service. And I
2 was, frankly, very surprised at some of the things that I
3 heard. You certainly take our consumer as we get them.
4 Many of you maybe will not be as surprised.

5 These are not just burdened consumers, right?
6 These are consumers that are distraught, these are
7 consumers that are crying, and I am sad to report to you
8 that more often than not my representatives shared with
9 me that these are people that are actually suicidal.
10 Maybe some of you are not surprised by that, I was
11 certainly taken aback by that. They are in this state
12 because they have been for months and often years paying
13 only the interest or the minimum payments on their credit
14 cards with rates reaching 15, 17, 18, 25 percent plus
15 penalties.

16 Many of them are reporting to us that they
17 received their first credit card in the mail when they
18 were freshmen in college earning nothing. This is the
19 financial reality that many of the consumers that we
20 service find themselves in. The emotional reality is
21 equally as burdensome and distressing.

22 As third party BPO representatives, we work
23 directly with these consumers, we guide them through the
24 process, we help them to cope with, and where we are
25 able, we help them to stop abusive and threatening phone

1 calls that they're receiving from collection agencies and
2 those abuses, I think, are fairly well-documented.

3 The last thing that I want to share with you in
4 the time that I have left is the results. We certainly
5 get, as the BPO, as the third party servicer, we assist
6 our client companies in handling the negative responses,
7 the negative feedback. We do that by helping to handle
8 complaints from the Better Business Bureau in any locale,
9 State Attorney General offices, Minnesota, Delaware,
10 South Carolina, West Virginia, North Carolina, Illinois,
11 Texas, state departmental offices including the
12 Department of Corporations in California and Texas
13 Finance Commission, my home state, not to mention the
14 number of states that have actually passed some of the
15 UDMSAs that we have spoken about.

16 I would point out that given all of this
17 current regulatory scheme that exists, albeit
18 inconsistent, it would be wholly inaccurate, I think, and
19 unfair to say that there is no regulation in this
20 industry. I am General Counsel for a company in this
21 industry and I will be the first person to tell you that
22 there is regulation here, we work with it all the time.

23 When a complaint is received under any of these
24 schemes, we certainly assist in responding to that, do so
25 appropriately and where applicable and where necessary

1 provide a partial or full refund when there has been
2 either -- simply there has been work that has not been
3 performed or it was expedient to do so.

4 The last thing that I want to do in the time
5 that I have left because, again, we're on the front lines
6 of this, I wanted to share with you -- and, Christian, if
7 you can come up just a second. I wanted to share with
8 you some of the results that we are seeing. I shared
9 with you some of the negative consequences of some of the
10 behavior in our industry. I would be remiss not to also
11 share in their own words, if you could put up the first,
12 some of the actual notes that we receive. We get these
13 almost on a weekly basis.

14 This particular one from the Watkins family,
15 was kind enough to send in. I know you all can't see it
16 all over there, so I'll read it for you. Having two
17 children to raise and gas prices like they are, we were
18 headed downhill. But thanks to you and your company, we
19 have hope. Thanks to you and your company, we have hope.

20 The next one, please, if you would. I could
21 tell you about these, and many of my colleagues in this
22 room could share their own experiences, but these are in
23 their own words. I am so touched by the time you took to
24 write me. It really made my day knowing that there is
25 hope. God bless you and thank you ever so much for your

1 assistance.

2 I mean, I'm not a professor. Admittedly, I'm
3 not a professor and that's not what I do, but I can share
4 with you just what we're seeing. The last two, if I
5 could, please, and then I'll finish up.

6 My husband not having a job, money is really
7 tight. Bills got piled up and after paying all those, I
8 had little money left over. I was with credit
9 counseling. They were never helpful. All they cared
10 about was getting their money. With you, it's so
11 wonderful knowing that I have people on my side willing
12 to help me in a time when I need it.

13 And the last one, please. The theme of this is
14 obvious. It isn't that one model is better than any
15 other model. The feeling was incredible. I felt like
16 the weight of the world had been lifted off my shoulders
17 for somebody that had completed the program. Thanks to
18 you and your company, I am out of debt. I so very much
19 want to thank you and all the good people there. You
20 probably saved my life. You saved my life. I know you
21 saved my sanity. May God bless you all for the wonderful
22 work that you do.

23 We can all bring testimonies up, good and bad.
24 But let's not kid ourselves. These are people in need,
25 the need is expansive and there needs to be a variety of

1 business models that are available to address that need.

2 I want to thank you all for allowing me to be
3 part of this and I look forward to contributing to the
4 discussion. Thank you.

5 **(Applause.)**

6 MS. GOTTOVI: Thank you, John. I'd like to
7 recognize now our next speaker, Jack Craven, President,
8 Debt Settlement USA.

9 MR. CRAVEN: Good morning. My name is Jack
10 Craven, President of Debt Settlement USA, and I'm pleased
11 to be here today. Sara, thank you very much for inviting
12 me and allowing us to participate on the panel on this
13 very important topic.

14 Below -- and I'll go to my next slide here.
15 Below or on this slide is really what I want to talk
16 about today. Hopefully, you can all see that okay. I
17 want to talk about Debt Settlement USA just for a few
18 moments with you, give you sort of a background on who we
19 are and what we do; the consumer interest in debt
20 settlement today; the importance of full disclosure,
21 which is really the focus of my discussion today and
22 really the focus of what our company does; the
23 consequences of poor disclosure; and the need for
24 industry standards.

25 Debt Settlement USA is a privately held company

1 with 165 employees in Scottsdale, Arizona. All our
2 operations are self-contained in one building, one
3 location and we service over 17,000 customers. Since
4 inception five years ago in 2003, we've settled more than
5 \$140 million in balances and unsecured accounts,
6 primarily. We feel our program and we know our program
7 is an honorable and ethical alternative to bankruptcy.
8 It helps people to cope with hardships associated with
9 job loss, divorce or onerous medical bills.

10 We work strictly for customers and for
11 consumers. We do not receive fees from any third
12 parties, collection agencies, debt buyers or creditors.
13 We never cold call or use any kind of telemarketing to
14 gain new customers.

15 In the past year alone, we have experienced a
16 more than 50 percent increase in the number of consumers
17 who have turned to us and turned to debt settlement as an
18 alternative to bankruptcy. I think it's very important,
19 ladies and gentlemen, to understand some things that we
20 have all seen and read recently about what's going on out
21 there in the financial services industry.

22 According to some recent numbers released by
23 the Federal Reserve, the total amount of consumer credit
24 in the U.S. today, not counting mortgages, stands at
25 nearly \$2.6 trillion. The average is nearly \$8,500 per

1 person or more than \$22,000 her household, up over 24
2 percent in the last five years, which is staggering. I
3 think Bob Manning alluded to that earlier. To put it
4 into perspective, in 1990, consumer debt was at 60
5 percent of the GDP of this country. In 2000, the number
6 was around 70 percent, and eight years later, we're above
7 100 percent.

8 The economic situation is adding to that
9 pressure and making consumers more vulnerable, more
10 vulnerable to financial hardships than ever before.
11 Since 2000 some 10 million Americans, 10 million
12 Americans have filed for bankruptcy. One in seven
13 families is dealing with a debt collector today. In the
14 past two years, more than three and a half million
15 homeowners have received foreclosure notices. Three and
16 a half million people.

17 We believe that legitimate debt settlement
18 provides many of these consumers with a viable
19 alternative to bankruptcy and helps them to get out of
20 debt, helps them to get out of debt regardless of what
21 kind of hardship they are facing. However, as we all
22 know, there are problems with the industry and fraudulent
23 practices are more common than not. Consumers need to
24 understand the debt settlement itself and be able to
25 distinguish legitimate debt settlement companies from

1 those that are not. Able to distinguish those that are
2 legitimate and those that are not.

3 And really getting to the heart of the matter,
4 the importance of full disclosure. Consumers need to
5 know what they're signing up for and what they're getting
6 into, what they're getting into when they join a debt
7 settlement program, what risks are involved with debt
8 settlement, what should consumers be looking for when
9 selecting a debt settlement firm. All very valid
10 questions.

11 What I'll talk about next on the next two
12 slides are 11 disclosures that we feel are non-negotiable
13 in discussing with customers the viability of them
14 entering a debt settlement program or not, without
15 exception. All program fees and costs must be disclosed
16 up-front. The customer must commit to saving money for
17 settlements. They've got to have the discipline, the
18 self-discipline and the desire to get out of debt. We
19 can't do that for them. The possibility of wage
20 garnishment if a creditor obtains a judgment. That's
21 going to happen if they get sued.

22 A debt settlement program will likely have an
23 adverse impact on the customer's credit score. No
24 question. No waffling about that. That's very true.
25 Creditors are going to be paid by the customer, not the

1 debt settlement company. We do not nor should any
2 legitimate debt settlement company pay creditors on
3 behalf of the customer.

4 Amounts greater than \$600 in savings obtained
5 through a settlement may be reported to the IRS. Again,
6 this has to be disclosed to consumers.

7 Continuing on the importance of full
8 disclosure. Perspective customers, again, should know
9 that a legitimate debt settlement firm should not escrow
10 their money, should not control their money. And, again,
11 I want to say that for emphasis, they should not control
12 their money.

13 The right of offset and its effect on customer.
14 The customer should know what the right of offset is and
15 how it can affect them. Never, never tell customers to
16 stop paying their creditors. In fact, if they can pay
17 their creditors, they should not be in a debt settlement
18 program. Period.

19 Creditors may continue to call customers even
20 after signing a limited power of attorney or power of
21 attorney. So, they're going to continue to get
22 collection calls, no doubt about it, and that needs to be
23 disclosed up-front as well. Meaningful negotiations with
24 creditors are not entered into until funds are available
25 to obtain settlements. Results are still not guaranteed.

1 Again, very important to tell people that, if you're a
2 legitimate firm, you do not guarantee results. You do
3 not guarantee results.

4 Well, what happens if you don't properly
5 disclose to the customer what can happen to them?
6 Certainly, failure to provide services is as stated in
7 the contract, if there even is a contract. All right?
8 The contract up-front should state everything, the good,
9 the bad and the ugly that can happen to this customer.
10 Unfortunately, many companies give unreasonable time
11 frames to customers in which they are told they can come
12 back free. This is just not going to happen.

13 Unrealistic expectations of settlements, we've
14 heard some of this today. 70 percent settlements, 80
15 percent settlements, unrealistic and it should not be the
16 case ever that a customer is told this.

17 The customer has no idea of how much the
18 services will cost. It's very important for a customer
19 to come into a program knowing every penny they're going
20 to pay in that program over the length of time they're
21 going to be in that program. No questions asked. And we
22 believe and feel very strongly that a legitimate debt
23 settlement company does not escrow customer funds because
24 that's where there's the potential for fraud. That's
25 where the potential is for people's money to be taken

1 away from them and stolen.

2 Last, but not least, it's very important for
3 the debt settlement industry to call for industry
4 standards. We want reasonable and germane,
5 industry-specific, regulatory oversight, one, to ensure
6 consistency of service delivery, and two, to ensure that
7 full disclosure becomes the norm rather than the
8 exception for the industry. Thank you.

9 **(Applause.)**

10 MS. GOTTOVI: There's no requirement that you
11 leave your seat if you feel more comfortable.

12 This is Virginia O'Neill, Senior Counsel,
13 Center for Regulatory Compliance, American Bankers
14 Association.

15 MS. O'NEILL: Good morning. As you can
16 imagine, there's quite a bit on the plates of those of us
17 at the ABA and the bankers. So, I hope you read into my
18 presence being here today the importance of this to --
19 I'm sorry. I hope that you all read between the lines
20 that the fact that I am here today underscores the
21 importance of this issue to the banking industry.

22 The ABA, let me just say at the outset, we're
23 really only going to discuss the debt settlement
24 industry. In ten minutes, I can't possibly touch on the
25 for-profit consumer counseling agencies, but they are

1 seen as a lesser problem. So, I'm focusing on debt
2 settlement.

3 ABA has never really focused on this issue.
4 We have many standard issues, debt settlement isn't one
5 of them. But when the FTC asked us to look into it, what
6 we did to get sort of an industry view was to reach out
7 to members of several working groups, our payment systems
8 and our credit card council, and raise discussions with
9 them about the things that FTC wanted to hear. I also
10 had very detailed, one-on-one conversations with seven
11 large credit card banks. My point in saying this all is
12 to let you all know that what I am saying I do believe is
13 representative of the industry view on this. Obviously,
14 all the banks aren't in lockstep, but my remarks today
15 represent a majority opinion.

16 Their message was very simple and it is that
17 they do not see the debt settlement industry as a
18 necessary player. They see it as very harmful both to
19 the consumer, and I know you'll be less concerned with
20 this, but to the bank. They don't see it as providing
21 any value. They want, above all, to come out of this
22 with you all understanding that the banks, when they
23 agree to a settlement that has been presented by a debt
24 settlement company, it is no different than an agreement
25 that they might have reached had that customer come to

1 them directly.

2 When they consider a person who is in hardship,
3 they take a very careful look at that person's individual
4 hardship, their finances and their accounts, and that's
5 what they make their decision based on applying their own
6 parameters and policies. It doesn't matter that a debt
7 settlement company is in there. I mean, the analysis
8 never changes. So, this notion that a consumer needs to
9 go to debt settlement, that they can't possibly get the
10 same kind of a deal is just simply false. And in the
11 eyes of the bank, consumers are coming out the losers as
12 they are.

13 More specifics about how banks deal with the
14 debt settlement industry, basically one of the things
15 they asked, the FTC asked was, do banks have written
16 procedures and policies in place? The vast majority do
17 not. Two banks that I spoke to did. They were unusual.
18 I think the others are sort of reacting to the fact that
19 the debt settlement industry is very inconsistent and
20 rather opaque, so they simply have not been able to draft
21 procedure.

22 In the absence of procedure what they do is
23 they treat -- when they find out that a customer has
24 engaged a debt settlement company, they treat that or
25 they fall back to procedures they would have followed if

1 they were dealing with an authorized third party. So,
2 when the bank gets a cease and desist or a properly
3 authorized power of attorney or limited power of
4 attorney, what they do is they cease communications by
5 the debt collection department of the bank. It then
6 usually, in most of the cases, goes to either outside
7 counsel or in-house counsel. So, it gets treated
8 differently.

9 I know that one of the panelists said that
10 communication does continue and that consumers need to be
11 aware of that. That's not really true. Most of the
12 banks that I spoke to said that they no longer contacted
13 -- the collections department no longer contacted them.
14 Outside counsel may initiate litigation and, of course,
15 garnishment can proceed if there's a judgment. But
16 they're no longer making the phone calls.

17 Anyway, when that communication ends is where
18 the banks identify the problems that result to consumers.
19 At that point, they can't reach out to the consumer and
20 say, you know what, we have options. And they do have
21 options. In 2008, I know the economy that we're in,
22 they're working very aggressively to develop different
23 options and suddenly that bar has gone up and they can no
24 longer communicate to say if you come to us, if you work
25 with us, we'll give you the same result.

1 At the same time, when they can no longer
2 communicate, they can inform the consumer what is and is
3 not happening. And I think that needs to be said
4 clearly. When a debt settlement company advises a
5 consumer to stop paying, that does nothing in terms of
6 sort of tolling the account. The account interest
7 continues to accrue, fees continue to accrue, regular
8 reporting to credit bureaus continues. So, while the
9 bank would like to let the consumer know that, they feel
10 like they cannot.

11 They also can't tell the consumer about the
12 fact that they're not receiving the payments, they can't
13 tell them that in the vast majority of cases months go by
14 and these move to charge-off and are charged off and that
15 that's reported to the consumer. So, clearly, from the
16 bank's point of view, this sort of inability to speak to
17 the consumer is an enormous problem.

18 The banks also disagree with this notion that
19 the consumer that goes to debt settlement is somebody who
20 can't be helped otherwise. They see that consumer as
21 someone who has demonstrated a willingness and, often, an
22 ability to pay the debt that, because of all the
23 advertising that's going on, gets led down that path.
24 The message that they want out there is that kind of a
25 consumer is exactly the kind of consumer that they want

1 to deal with and that they can deal with.

2 They also want it to be known that when a debt
3 settlement company does take action on behalf of the
4 consumer, very often that action -- it does have no
5 impact on the settlement that's ultimately reached and it
6 really just harasses the bank personnel, the bank
7 collection department.

8 What they find is there is tons of paper. They
9 talk about jammed faxes with requests for debt validation
10 that are unnecessary. When they respond to the debt
11 validation request, they then receive requests that come
12 in saying that the information was incomplete. They
13 receive many challenges to the validity of the debt.
14 They don't see any evidence that the consumer actually
15 does challenge the validity of the debt. Often, they're
16 unsigned, they're unspecific. Yet they have to respond
17 to them and they do respond to them.

18 They also see often very specious claims about
19 the right of the bank to collect the debt. Although I
20 didn't hear it so much today, some debt settlement
21 companies assert, because I think these are good debt
22 settlement companies, but some debt settlement companies
23 are asserting that they can help the banks avoid
24 reputational damage. The banks -- you know, ridiculous,
25 they don't see that at all. In fact, they see a problem

1 that as the consumer becomes more aware of what's going
2 on internally with the debt settlement company, that if
3 they were at all seen as working with them, that it's
4 only going to come back to haunt them.

5 The last thing I want to say is that I intended
6 to throughout contrast the debt settlement industry with
7 the not-for-profit consumer credit counseling agencies.
8 When I came down to writing my remarks, I really didn't
9 have the time to do so. The banks really support that
10 and the education and the programs available there. And
11 in closing, I'll just say that they support any efforts
12 at reform. They certainly want some minimum standards of
13 disclosure, licensing certification. Thank you.

14 MS. GOTTOVI: Thanks, Ginny.

15 **(Applause.)**

16 MS. GOTTOVI: Last but not least, we have
17 Travis Plunkett, Legislative Director, Consumer
18 Federation of America.

19 MR. PLUNKETT: Hello, everybody. It's good to
20 be here. I would like to thank the Federal Trade
21 Commission and the Division of Financial Practices for
22 both holding this much-needed seminar and for their last
23 four years of work pursuing unfair and deceptive acts and
24 practices in the debt settlement industry.

25 We would agree that there is a need for an

1 alternative for consumers between bankruptcy on the one
2 end and debt management or credit counseling on the other
3 end. There clearly is a need for it, there clearly is
4 demand for it. But the evidence so far, based on
5 enforcement actions by the FTC, State Attorneys General
6 and some information we have regarding how these
7 companies operate, is that this is the wrong business
8 model to fill that need and protect consumers.

9 We have six major concerns with this business
10 model overall. First, settlement firms often mislead
11 consumers about the likelihood of a settlement. This has
12 been the subject of much of the FTC litigation against
13 settlement firms. Evidence that very few consumers ever
14 complete a debt settlement program exists in the few
15 cases we have where these companies have been forced to
16 open up their books and reveal what's actually going on.

17 The case study here is the litigation against
18 -- by the FTC against the National Consumer Council.
19 When the receiver forced the NCC to open their books, it
20 was determined that 1.4 percent of customers successfully
21 completed the program and settled their debts. 43
22 percent of their clients canceled the program after
23 incurring fees of 64 percent of the amount remitted to
24 the NCC.

25 We are also receiving anecdotal reports that

1 some of the information that is put out by debt
2 settlement firms regarding graduation or completion rates
3 are inflated because of the process involved in settling
4 where fees and higher interest charges often accumulate
5 during the period of time when the consumer is saving
6 money for a settlement and not paying their creditors.

7 Second concern, unlike credit counseling, there
8 is no guarantee, no guarantee or reasonable chance of a
9 guarantee of a reduction in the amount of debt owed by
10 consumers who meet required conditions. In fact, some
11 creditors insist that they won't settle. Business Week
12 reported just in March that Bank of America and Discover
13 say that they will not negotiate with debt settlement
14 firms.

15 It's not like there isn't some responsibility
16 here on the part of the credit card industry for the fact
17 that the debt settlement industry is surfacing and
18 appears to be growing. Creditors do share some
19 responsibility for this growth. As I mentioned, there's
20 demand and CFA has documented over the last decade that
21 credit card issuers have reduced the concessions, the
22 benefits that they offer to consumers in credit
23 counseling. So, therefore, the demand for an alternative
24 has been even stronger. And we'd like to see creditors
25 work harder in their work-out programs, their individual

1 one-on-one programs, to meet the needs of the consumers
2 who clearly have a hardship and clearly need some form of
3 a settlement.

4 However, once again, settlement firms are
5 promising something that, in many cases, they can't
6 deliver. It appears to be a crap shoot. It's not like
7 settlement doesn't occur, but it does appear -- there
8 does appear to be significant evidence that these firms
9 are greatly exaggerating the number of settlements that
10 do occur.

11 Next concern, settlement firms often mislead
12 consumers about the effect of the settlement process on
13 their credit worthiness. Withholding payment and
14 settling multiple debts is a very long process, and this
15 is a key distinction that is often not highlighted
16 between settlement and other alternatives. In insurance,
17 we often talk about a long tail line between when you pay
18 your premium and when you might need the insurance.
19 Medical malpractice insurance, for example. Six or eight
20 years is the average time between when you first purchase
21 a policy and might finally need a pay-out.

22 Well, we have a long tail line here between
23 when you start paying often front-loaded fees to
24 settlement firms and then, eventually, at some point in
25 the future, get a settlement. It's a very long process.

1 In the meantime, consumers are getting nothing and their
2 credit is usually deteriorating.

3 Next concern, fees are so high that consumers
4 don't end up saving much in the so-called reserve
5 account. It's a little unclear what the current
6 overriding business model is for fees, there appears to
7 be, as you've heard, several models. It does appear that
8 the front-loaded model that you heard about that often
9 requires up to 40 percent of the total fees to be paid in
10 the first year is becoming the more dominant model.

11 What this means is that the people who are
12 targeted, the settlement firms say they're targeting, are
13 actually the least likely to be able to afford the
14 service and then be able to get a settlement on a timely
15 basis. These are folks, by the settlement industry's own
16 statements, they have to have a certain amount of
17 unsecured debt, 10, 12,000 is the minimum you often see.
18 They're paying significant fees up-front. They usually
19 have a hardship whether it's been an interruption in
20 income or high unexpected bills.

21 And you would think that these are folks who
22 are the least likely to succeed in a program like this,
23 especially if, as some have contended, there's no
24 coercion or suggestion or even hint that the consumer
25 should stop paying their creditors. In other words, the

1 target group for this kind of model would appear to be
2 fairly small if the business performs legitimately.

3 Final concern, it really is unclear what
4 professional services most debt settlement companies
5 offer to assist debtors while they save for settlement.
6 Once again, this long tail line, this long delay, we see
7 complaint after complaint from consumers that their
8 feeling is that absolutely nothing happens for a very
9 long period of time while the consumer accumulates enough
10 money to offer a settlement. And the settlement firms
11 really haven't been clear at all about whether they're
12 offering a service during that period.

13 So, what are the solutions here? There are
14 market-based solutions and there are regulatory
15 solutions. One of the market-based solutions that's very
16 promising are the ongoing efforts by creditors and credit
17 counseling agencies to develop what I think is a much
18 more viable and a consumer-friendly alternative to
19 bankruptcy and to, on the other extreme, a traditional
20 debt management plan. That is a reduced principal debt
21 management plan paid out over a period, a typical period
22 of, I would say three to five years, which is a typical
23 period for a debt management repayment, that offers the
24 possibility of a significant reduction in principal, but
25 also a possibility that doesn't exist with many debt

1 settlement firms, which is, you can pay it off gradually
2 over a period of years. We're very encouraged by the
3 fact that credit card issuers and credit counseling
4 agencies are now seriously talking about this option.

5 Regarding legislative or regulatory
6 possibilities, the first thing we need is good
7 information. This is a very murky industry. It's not
8 just consumers who have a hard time getting real
9 information on what's really occurring. We need
10 empirical information that's independently verified.
11 Based on what we have seen in the industry, it has to be
12 independently verified.

13 And we don't need anecdotes. If we want to get
14 into the anecdote situation, I could point to half a
15 dozen consumer complaint websites with literally
16 thousands of complaints regarding debt settlement firms.
17 We need the industry to open its books and I would
18 encourage the Federal Trade Commission and State
19 Attorneys General to start pursuing very serious
20 investigations based on their own findings of whether
21 there is an inherent fraudulence to the business model
22 here.

23 I would encourage the FTC to contemplate, based
24 on their own legal action, whether subpoenas are
25 necessary to get the kind of information we really need

1 to know as to whether this business model is working for
2 consumers.

3 Regarding regulatory steps, I mean, there are
4 many things to talk about and we heard about some of them
5 in the first session. But the first thing to consider is
6 that there is really no service that's being offered
7 until there is a settlement. And just like credit repair
8 organizations are forbidden under the Credit Repair
9 Organizations Act from charging up-front fees for
10 services, we think there should be a prohibition on
11 up-front fees for services here because the major service
12 that's being promised, the only service consumers really
13 want is a settlement. If you can't get a settlement, you
14 shouldn't have to pay a fee.

15 So, regarding regulatory measures, there are
16 many that need to be considered, but that should be the
17 first one. Thank you very much.

18 **(Applause.)**

19 MS. GOTTOVI: Thank you, Travis. We have about
20 15 or so minutes left to have a discussion among the
21 panelists on some issues that have come up during these
22 opening statements and also from the audience throughout
23 the course of the talks. As you can see, I have quite a
24 substantial stack of questions here. Thank you for
25 providing them. If you have more, continue to send them

1 up.

2 I think the first issue, and this was
3 introduced in our first presentation with Scott, was the
4 issue of the timing of the fees in the debt settlement
5 industry and the prevalence of different models for fees.
6 I know that in a number of our enforcement actions one of
7 the issues with consumer expectations has been the
8 prevalence of this up-front fee model where consumers are
9 required to pay a substantial portion of the fees to the
10 debt settlement company before settlements are entered.
11 This has caused the consumer some concern. This is, I
12 think, the front-end model that Scott was discussing in
13 his presentation.

14 Do you have information on the prevalence of
15 the front-end model? Can you give some information about
16 how beneficial that model is for consumers versus the
17 industry, some opinions on the model of the front-end
18 fees?

19 MR. JOHNSON: As far as different models, I
20 think we're in an industry that we constantly have a
21 moving target. So, sometimes the designs, and I'll say
22 internally and I'll speak maybe more specifically to my
23 company. And then I'm going to put you on the spot here
24 a little, Jack, so maybe you can talk a little bit more
25 about the self-savers. Because I'm not saying that I

1 don't think any one model is right or wrong. I think
2 what I look for is it really comes down to the success of
3 the consumer.

4 So, when I look at comments that are made about
5 fees and what services that we provide or that credit
6 card companies will actually do a settlement program, I
7 think what we come down through is even on our initial
8 consultation, I think we're already doing an education
9 process and that the debt settlement firm can typically
10 handle all five accounts for the client. So, as far as
11 the front-end loaded, for me, I think there is concern on
12 protection for the consumer because at different points
13 in times the settlement firm will collect 65 percent of
14 the fees in six months and the client won't have any
15 results at that point in time.

16 In addition to -- and Travis, just to point out
17 to you, and I'm only going to speak for my company. We
18 take any and all debts. So, we have no restrictions on a
19 thousand dollars. We do the disclosures if people do
20 debts under \$300. In addition to that, we have a
21 percentage of our clients that we do pro bono, the people
22 that truly can't afford our program and still want to
23 make good on those obligations. So, it's not a complete
24 profiteering scenario. I think some of the fees that are
25 collected, I do question that myself sometimes.

1 MR. CRAVEN: Thank you. Yes, in terms of the
2 model we use, we charge basically 14 percent of the
3 balances brought into the program paid over 11 months.
4 The fee is paid over 11 months. There is a \$29
5 non-refundable application processing fee which, frankly,
6 is in place to make sure that people are serious in the
7 first place about proceeding with the debt settlement
8 program. We're more concerned about the fact that people
9 know exactly what they're going to pay when they enter
10 the program. There are no hidden, no back-end fees. We
11 quote up-front and the customer is very aware because we
12 walk through that process with them on the phone and it's
13 recorded in every instance what their program will entail
14 in terms of costs.

15 So, by the time we are completed with that
16 application process, the client knows exactly what their
17 fees are going to be over the length of their program.
18 So that, again, is what our focus is. Making sure they
19 know exactly what their costs will be and there will be
20 no surprises on the back end.

21 MS. GOTTOVI: Other comments?

22 MR. ANSBACH: Yeah, I have several on the fee
23 structure. The information that exists for consumers and
24 also for those who are trying to get a more macro view of
25 the fee structure of the industry, as I mentioned, is not

1 widely available. This is not a very transparent
2 industry. For example, you go on almost any website for
3 a settlement firm and you can't find a simple explanation
4 of what will be charged in general based on whatever, say
5 a fee schedule.

6 It is all directed towards getting you to
7 provide them information about the extend of your debts,
8 perhaps sometimes very private information. Before they
9 will offer you any information about the real costs. I
10 think that that is not just an individualized approach,
11 but a marketing ploy.

12 Regarding more broadly available information,
13 we have gotten information from sources in the industry
14 that talk about this front-end structure that Jack
15 mentions here. Fifteen to 20 percent of the total debt
16 enrolled in the program is collected in the first year of
17 the program. So, if you have \$50,000 in debt, we're
18 talking about \$7,500 or more in the first year. Once
19 again, as I mentioned, that makes it very difficult for
20 most people to afford a program for which they have
21 received nothing at that point.

22 Secondly, why is this pegged to the percentage
23 of debt that's owed? Has anybody questioned that? I
24 mean, we've gotten away from that in the credit
25 counseling industry. The amount of debt you owe has

1 nothing to do with the amount of work, the actual service
2 that is provided by the settlement firm. Why should it
3 be pegged as a percentage of the debt that is owed? Why
4 shouldn't there be a flat fee on the back end after the
5 service is provided based on the amount of work that is
6 performed?

7 MS. GOTTOVI: Other comments on this topic?

8 MR. PLUNKETT: Yeah, I just want to make one --
9 a couple of quick comments. First of all -- and again,
10 Sara has pointed out that we're hoping that this will be
11 a collaborative effort. I would point out the fact that
12 it does appear to me, from the folks in the front lines
13 that do this for a living, that there is considerably
14 more effort required in settling a \$50,000 credit debt
15 than there is a \$5,000 credit debt.

16 Second of all, in terms of transparency -- and
17 I agree, by the way, the fee structure must be
18 appropriate for consumers, particularly these consumers
19 that are so vulnerable. And I agree that there should be
20 transparency in the industry. I disagree that there is
21 not transparency broadly. I would look to any number of
22 consumer service agreements that we've seen that flat out
23 reflect what will be paid in which month and when. I'm
24 not sure how much more transparent those can be, but I am
25 certain that there are some that are not that

1 transparent.

2 Finally, the last comment, I think the heart of
3 this issue, Sara, is about what is the service. If you
4 define the service as simply being settlement, then that
5 leads you to one place and one place only. But I
6 disagree with that. My representatives that are working
7 with consumers every day structure a savings program
8 early on for consumers that they cannot often do on their
9 own. They often provide cease and desist letters to
10 stop. And, Ginny, I would agree, I think a lot of times
11 it's not the banks, but it's certainly the collection
12 entities who are sending those often threatening letters
13 and phone calls to the C and D letters that we send out.

14 So, for this particular model that is fees up-
15 front, I think it's a mistake to say that there's no
16 service provided because the reality is that there is.

17 MR. CRAVEN: Yeah, I'd like to second that. I
18 mean, it's very important to understand that if a lot of
19 consumers could go directly to the creditors and work out
20 settlements, they would do that. The debt settlement
21 industry would not exist. The problem is the customers
22 will go to creditors and the creditors have
23 pre-established matrixes that basically say, look, if
24 you're 30 days past due, 60 days past due, this is the
25 only settlement amount we'll give you and they basically

1 hang up the phone and that's the end of the discussion.

2 So, these people really come to us because they
3 can't work with the creditors, even though they try to.
4 And that's a very common statement we hear from people.

5 Also, to Travis' point, it takes a great deal
6 of time and effort to work with creditors on behalf of
7 customers to get settlements. The negotiation process is
8 not just one phone call or two phone calls, it can be 20,
9 30, 40, 50 phone calls. All creditors are different.
10 Some creditors are very difficult. Some aren't. Some
11 creditors understand that they can do much better working
12 directly with a debt settlement company when their client
13 has come to us to actually get a better net settlement to
14 their company from a net cost perspective because they
15 don't have to place that account with a collection agency
16 or a collection attorney. They actually return to the
17 bank and a net basis is better. Some banks, some top
18 five banks actually understand that.

19 The other thing that I wanted to respond to, I
20 think Travis mentioned this, is that I guess in the
21 article about B of A and Discover, this year we have a
22 run rate to expect about 9,000 or do 9,000 settlements
23 with the top ten creditors. Twelve percent of those will
24 be with Bank of America.

25 So, on the one hand, publicly they're not

1 saying they're selling with us, but behind the curtain,
2 they're selling with us all day long. That's what's
3 going on. I mean, I just wanted to make sure that I
4 responded to that point.

5 MR. PLUNKETT: Okay. Well, just to that point
6 then, that reinforces my concern that this is a crap
7 shoot. Without the creditors involved in the process of
8 saying here are the criteria for settlement and if you
9 meet these criteria you qualify, without the consumer
10 being able to assert at the beginning of the process that
11 if they make the sacrifices required in the program they
12 will receive the settlement benefit that is being
13 promised, it is not a business model that works. Because
14 you can't guarantee for any particular consumer that it's
15 actually going to occur.

16 MR. CRAVEN: Well, I can tell you that for --

17 MS. GOTTOVI: Can I cut the conversation off so
18 we can address one more topic?

19 MR. CRAVEN: I'm sorry.

20 MS. GOTTOVI: Another issue that's come up in
21 our first panel and today is the issue of state
22 compliance and keeping track of 50 divergent sets of
23 regulations. Particularly for those in the industry, how
24 do you go about tracking your compliance obligations in
25 the various states? What do you do when a new law is

1 passed? How do you keep control of all of your
2 obligations?

3 MR. ANSBACH: The short answer is very
4 carefully.

5 **(Laughter.)**

6 MR. ANSBACH: And I wish it was more of a joke
7 than it is. With USOBA as well as with TAFSCA, two of
8 the leading associations in this industry, we have been
9 working hand in hand with regulators, we have been done
10 so -- in the last year, we did so with California for a
11 long time until that process ended in August. We hope to
12 pick it up again next year. I believe that -- this
13 pre-dates me -- but I believe the California legislation
14 was a product of industry input with regulators and
15 continues to be that. But it is difficult because
16 although it follows the uniform law to some extent, as
17 was pointed out earlier, there are oftentimes deviations
18 from that.

19 So, what we now see, and I don't have a
20 particular point to make on this, but the reality is that
21 we see different regulations coming out of different
22 states with some similarity, but still some differences.
23 On top of Attorneys General who are doing their own
24 enforcement actions, on top of also monitoring
25 reputations at the BBB level and other levels.

1 So, right now, it's a fairly complicated scheme
2 and I would certainly suggest for any company that is
3 operating in the industry that they ensure that wherever
4 they're operating, whether it's advertising or settlement
5 or negotiation, whatever the service, that they are very
6 well aware of the applicable regs in that particular
7 location because they do vary.

8 MR. CRAVEN: To follow up to that statement, in
9 the spirit of full disclosure we recently found out that
10 we were not in compliance with the states of Idaho or
11 South Carolina. We had clients in our program for quite
12 a while from those two states. We immediately began to
13 refund and are refunding back to the customers all fees
14 that they have paid into the program. And they continue
15 -- actually, we continue to work on settlements for those
16 people. We will not cancel their programs. We'll
17 continue to work for them for free basically. But their
18 fees have been returned.

19 So, we retained outside counsel to help us try
20 to stay ahead of the game on that. We have our own
21 general counsel who also tries to stay ahead of the game
22 on that. As John said, 50 states, territories and so
23 forth, it's very hard to keep up. So, again, when we are
24 notified that there's an issue in any state, we
25 immediately refund the fees to those customers from those

1 states. We continue to operate or continue the program
2 for those customers until they're basically out of debt.
3 That's our policy.

4 MS. GOTTOVI: Scott, do you have anything to
5 add?

6 MR. JOHNSON: If I was to say something, I
7 think the Federal regulation for nationwide is just one
8 law, one rule because we do -- you know, I was trying to
9 avoid the question, because when I think of the matrix
10 that we have on how many different areas, on the
11 complexity of everything, it's -- we end up spending a
12 lot more time trying to manage just the aspects of
13 trying to stay in compliance and less time on whether
14 it's the service and education programs we do for our
15 clients or to sit there and establish relationships with
16 creditors.

17 MS. GOTTOVI: Question from the audience.
18 What, if any, is the financial education mission of a
19 debt settlement company?

20 MR. JOHNSON: Our education piece in that we
21 look at -- and I think in Colorado you can see that there
22 are requirement of education programs available. So, as
23 far as defining actually what a consumer wants to
24 participate in, I think that the programs can be wide and
25 expansive. So, we outsource our education program to a

1 third party. What we do is we give access to our clients
2 from everything to be able to talk to a registered
3 investment advisor, someone that's licensed in their
4 state. They have access to an attorney, CPA. Each
5 person's and consumer's needs are so individualized, we
6 choose to use that as an outsourcing.

7 Within our own system, we have education
8 products and guidelines for the consumer to follow and we
9 track sometimes their progress. I'm in favor of, and I
10 think everybody has, some type of educational piece
11 designed in their program.

12 MR. CRAVEN: I think from our perspective we
13 feel that our disclosures pretty much educate them on the
14 pros and cons of debt settlement. If we do our job well,
15 they're going to know coming into the program how it's
16 going to affect them. We don't believe that we should
17 try to duplicate the efforts of the banking industry to
18 educate consumers on the ins and outs of their credit
19 card accounts. That's just not our role. I would never
20 advocate that we would do something like that. But it is
21 our role to ensure and to reinforce in customers that
22 come into the program exactly what they're getting into,
23 how it's going to affect them and what the results
24 can be. That should be our role. I think education for
25 us -- education for us would not be something that would

1 be appropriate in my mind.

2 But, again, going back to what John, I think,
3 and Scott said earlier, from a regulatory standpoint
4 as well, we support certainly a Federal oversight versus
5 a state oversight, and I wanted to make that point as
6 well.

7 MS. GOTTOVI: Other comments?

8 MS. O'NEILL: If I could make a comment in
9 response to something that Jack said, which is a
10 suggestion that a lot of his people come to him saying
11 that they have not been able to work with the debtor. I
12 would just respond that that's largely, I would imagine,
13 attributable to the advertising, the pervasive
14 advertising that will settle your debt for pennies on the
15 dollar so that when people do have discussions directly
16 with the bank, expectations are so far out of line. I
17 think that mischaracterizes it.

18 MS. GOTTOVI: Travis?

19 MR. PLUNKETT: I would just add that unless
20 there's a requirement in law, it's not realistic to
21 expect a for-profit firm, unlike say a non-profit firm,
22 to provide education. And to us, in talking about credit
23 counseling, that is one of the benefits of non-profit
24 credit counseling. But in the debt settlement context
25 regarding Jack's comments, I think it is fair unless

1 there's a requirement in law to hold these firms to a
2 high standard in terms of what they say about the
3 advantages and disadvantages of debt settlement and also
4 of debt settlement, vis-a-vis, other options.

5 I can tell you from reviewing, once again, some
6 of the website for some of these firms, including the two
7 firms represented on this panel, I didn't see outright
8 fraudulent representations, but I saw a lot of what I
9 would consider to be misleading information, especially
10 about the cons of the alternatives to debt settlement.
11 Calling, for example, credit counseling, quote, "robbing
12 Peter to pay Paul." While that might be true in certain
13 circumstances, making a generalization is very
14 misleading. It just depends on the person.

15 Or saying, for example, that bankruptcy will,
16 quote, "stay with you for the rest of your life." Well,
17 actually, that's not true. It will stay with you on your
18 credit report for ten years. So, once again, while not
19 fraudulent or perhaps deceptive, we see a lot of very
20 misleading information on these websites regarding the
21 advantages of debt settlement and the disadvantages of
22 alternatives.

23 MS. GOTTOVI: We are out of time on this panel.
24 So, I would like to thank everyone for their great
25 contributions today. At this point, we're having our

1 lunch break and we will resume at 12:45.

2 **(Applause.)**

3 **(Panel 2 was concluded.)**

4 **(A luncheon recess was taken.)**

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1 **PANEL 3: PROTECTING THE CONSUMER: A DISCUSSION OF**
2 **CONSUMER PROTECTION CHALLENGES**

3 MS. GOTTOVI: Welcome back from lunch,
4 everybody. If we could all settle into our seats, we
5 will get started. I'm happy to introduce our third panel
6 of today's workshop, moderated by our own assistant
7 Director, Alice Hrdy. Alice?

8 MS. SAKER HRDY: Thank you, Sara, and thank
9 you, everyone. I'm delighted to be here with these
10 distinguished panelists. I think we're going to have a
11 great conversation in this third panel. So, the goal of
12 this panel we're calling a discussion of consumer
13 protection challenges is to address the key consumer
14 protection challenges raised by the debt settlement
15 industry and, particularly, its current marketing
16 practices or some common market practices. By
17 challenges, we mean challenges for consumers, for the
18 industry, for creditors and for law enforcers and the
19 regulators. So, we really do want to take a holistic
20 view of what the challenges are for everyone.

21 I'm going to have each panelist introduce
22 themselves. They're going to give a sound byte that
23 summarizes one key point that they would like all of us
24 to know before we launch into our conversations. So,
25 we'll begin with Steven Hannan.

1 MR. HANNAN: I'm Steve Hannan. I'm the
2 Executive Director of Maryland Consumer Rights Coalition.
3 Frankly, I believe that the entire industry is a consumer
4 protection challenge for consumers. This is something
5 they have never dealt with, it is something they are not
6 familiar with. It is not a car they're buying, it's not
7 a truck they're buying. It's a service that they don't
8 even know when they will benefit from it. So, I'm not
9 sure there are any consumer protections as we currently
10 speak regarding the industry.

11 MS. SAKER HRDY: Thank you, Steve. Moving on.

12 MS. LYBARKER: Hi, I'm Carrie Grubey Lybarker,
13 and I am happy to represent state regulators on this
14 panel and for the workshop as a whole. I'm an attorney
15 with the South Carolina Department of Consumer Affairs
16 and we are not with the AG's Office, we are not with the
17 Governor's Office. We are a separate agency that brings
18 our own enforcement actions and administers the laws. We
19 recognize the need for state regulation for the industry
20 and protecting consumers that are seeking debt relief and
21 educating those consumers on the debt relief models that
22 are out there.

23 MR. MALLOW: Good afternoon, I am Michael
24 Mallow. I am a trial lawyer based in California and I
25 both counsel and defend debt settlement companies who

1 have been unfortunate enough to catch the attention of
2 either state or Federal regulators, including the Federal
3 Trade Commission.

4 In doing this panel, I have to give a
5 disclaimer, which is as a counseling and trial attorney,
6 I have somewhat of a split personality. When I am
7 counseling clients, I tend to be very conservative in
8 trying to push them into the safest way of marketing that
9 I know or anticipate in terms of regulation. As a trial
10 lawyer who defends the industry, I have yet to see a
11 practice that is not defensible. That is actually an
12 overstatement. For today's purposes, however, I'm going
13 to be wearing predominantly my counseling hat. So, if
14 there are regulators who want to try to use anything I
15 say against me later on in a defense case, you clearly
16 didn't understand what I said, I disclaim having ever
17 said it and I will deny it immediately.

18 **(Laughter.)**

19 MR. MALLOW: My sound byte comes as follows.
20 Up until today and even we've seen a lot of it today, the
21 industry has taken on essentially a one size fits all
22 marketing model that has certain problems. The
23 antagonists of the industry have taken on a no size fits
24 any approach to the industry. I believe that neither of
25 those particular perspectives is correct or fruitful for

1 assisting consumers.

2 Essentially based on stuff that you have heard
3 from Dr. Manning, I see the industry as follows: The
4 marketing goal of a good debt settlement company should
5 be to identify that 40 percent that you heard Dr. Manning
6 mention who don't really qualify for consumer credit
7 counseling, but do not want to take on the stigma, and
8 this is a very emotionally driven issue for consumers, of
9 being a bankrupt, a failure. And the marketing that
10 needs to be put into place is one that is going to
11 provide consumers with a reasonable understanding as to
12 what service is going to be delivered and what potential
13 success is going to be achieved.

14 Right now, the industry is in such a state of
15 infancy or immaturity that substantiating claims is going
16 to be the most challenging aspect of marketing.

17 MR. YOUNG: Good afternoon. My name is Wesley
18 Young. I'm the in-house counsel for a debt settlement
19 company called Debt Settlement America. I'm also the
20 Legislative Director for TASC, which stands for The
21 Association of Settlement Companies, and our mission is
22 to set standards for our industry and to self-regulate
23 those standards, standards that promote both good
24 business practice and consumer protection.

25 And I did want to add thank you, Alice and the

1 FTC, for having this opportunity to address you and
2 everyone here. We really hope that this is just the
3 first step of a continuing dialogue that we can have with
4 the FTC.

5 My sound byte is in addressing the position
6 that debt settlement as a model has no benefit to
7 consumers. I think for people that take that position, I
8 think it's mostly because of the people that they have
9 been dealing with, the consumers that they have heard
10 from. I think it's important to hear the consumers, the
11 many, many, many other consumers that we have on the
12 other side, some that John Ansbach had mentioned,
13 testimonies about how their lives were in shambles,
14 they're drowning in debt, they had no hope, and how after
15 being in our program they are now saving money, setting
16 aside money for college for their kids, setting aside
17 money for investments and retirement, even saving up for
18 a home.

19 In this economy, especially when we have
20 Fortune 100 companies, who can't manage their finances,
21 consumers are obviously going to struggle likewise. And
22 the difference is that they're not going to have a
23 bail-out program. Debt settlement may be the closest
24 thing that they have to a bail-out program. I did want
25 to -- do I step up to the podium?

1 MS. SAKER HRDY: Come up here.

2 MR. YOUNG: Share just a few slides with you.

3 This first testimony just emphasizes what we've mentioned
4 before, that a consumer expressed that he had no options
5 other than debt settlement. He had tried consumer credit
6 counseling, he had tried bankruptcy. Debt settlement was
7 the one that worked for him. If you take away that
8 option from those consumers, that's not consumer
9 protection, that's abandoning that consumer.

10 This client survey I wanted to point to is a
11 survey that was done by one of our member companies of
12 clients that completed the program and it was done by a
13 third party survey company to about 1,500 clients. There
14 was only about a 10 or 15 percent response rate, but the
15 responses were material enough and significant enough to
16 be representative of the entire pool. I just took three
17 out of about 20 questions. But 90 percent said that they
18 were glad that they chose a debt settlement program, 90
19 percent also said that they would refer a friend to the
20 debt settlement program. 97 percent of the people were
21 happy, either thought that settlements were excellent,
22 good or fair, settlements as a result of following the
23 program.

24 This last slide emphasizes that it's --
25 settling a debt is obviously a main goal, the main point

1 behind the program. But we really feel that we provide
2 an educational component to the service that we provide.
3 In this case, 75 percent of consumers after finishing our
4 program decided they were going to change their spending
5 habits. They were going to change the way they had used
6 credit cards in the past. 75 percent said, no, we're
7 going to a cash basis until I can afford to otherwise.

8 The reason is, in a 36-month program which is
9 typical of our programs, the consumer has been contacted
10 50 to 60 times by an individual client service
11 representative. That's 50 or 60 times to help educate
12 the consumer, to encourage them to save money, to stay on
13 budget, to keep them accountable, and after two or three
14 years of that kind of education when they finish a
15 program, these are the results.

16 The other slide that I had was a -- the results
17 of what would -- or the question was: What are you going
18 to do with the money that you were setting aside as part
19 of the debt settlement program? Fifty percent of the
20 people said, I'm going to set it aside for savings,
21 investments or retirement or some kind of other savings.
22 So, the educational component of our program is very
23 strong and this demonstrates that there is absolutely a
24 benefit to our program. Thanks, Alice.

25 MS. SAKER HRDY: Thanks, Wesley. By way of

1 information, Wesley Young, on behalf of TASC, submitted
2 the full PowerPoint as a comment to the workshop record
3 and it's available on our website. Anna Flores?

4 MS. FLORES: Hi, I'm Anna Flores and I'm Vice
5 President of Consumer Affairs with American Express. And
6 I work here in our Washington office and Alice asked us
7 to provide a little flavor to our bio. I don't know how
8 flavorful this is, but I have been with the company about
9 ten years working in the area of consumer affairs, but
10 have been working in the area of consumer protection,
11 education and advocacy for over 20 years and have worked
12 with many of the consumer advocates who are here present
13 with us today and FTC staff on a number of policy issues
14 and educational initiatives, particularly in the area of
15 financial education and financial literacy. And while I
16 have been with the company ten years, the company itself
17 has a reputation of being consumer sensitive and
18 responsive to consumers for decades. This is not new
19 to the company, it's something we have been doing for
20 years.

21 We are actively engaged in consumer protection.
22 Our interest in the session this afternoon is really from
23 a consumer protection perspective in that we want to
24 ensure that consumers and, particularly our card members,
25 are provided with choices and information that they can

1 use to make educated decisions about their individual
2 financial circumstances. We also believe that consumers
3 should be afforded the adequate protections as they make
4 these critical decisions, as they affect their financial
5 future.

6 Now, what I am not here to do today is to
7 represent the industry. That was Ginny's job in the
8 panel before lunch. I am here merely representing the
9 views of American Express and we're delighted to be here
10 and look forward to an interesting conversation.

11 MS. SAKER HRDY: Thank you, Anna. Steve has
12 asked just for a very brief rebuttal.

13 MR. HANNAN: Very brief. Consumer benefit and
14 consumer protection are not equal. Consumer benefit is
15 something that we're not discussing here. Consumer
16 protections are what we're discussing. Consumer
17 protections are what are there to make sure that what is
18 represented is provided, it is what recourse do consumers
19 have and how can they get to that recourse. And I think
20 that's what we're discussing here, not consumer benefit.

21 MS. SAKER HRDY: Thanks, Steve. Let me outline
22 some goals of our panel and a bit of a roadmap. So,
23 we're going to tackle some of the issues we have heard
24 this morning in the form of a mock advertisement, which
25 I'll unveil in just a minute, which will help us issue

1 spot what we've all been hearing this morning about the
2 kinds of advertising that occurs on websites, also on
3 television and radio, and just sort of go through the
4 process of the marketing of debt settlement services.
5 And I'll have some particular questions to pose to the
6 panel.

7 So, we'll go through the initial advertisement,
8 the telemarketing sales pitch, and the consumer sales
9 contracts and talk about those. We'll also address other
10 issues such as third party lead generators, collection
11 calls, credit reporting, and then we'll just discuss
12 particularly what American Express is doing in terms of
13 its policies and practices with regard to debt
14 settlement. Then, finally, sort of the potpourri round,
15 we'll talk about current state laws and what that means
16 for industry and consumers, enforcement challenges, the
17 role of education for businesses and consumers and the
18 role of self-regulation.

19 I don't, of course, have sound bytes of my own,
20 but looking through my notes this morning I highlighted a
21 few. If any of you watch ESPN Center, you know they have
22 the top ten plays and they queue them up. So, there were
23 so many, it's hard to choose. But to start our
24 conversation, what I heard this morning that we hope to
25 address here, some of the statements were made that, for

1 instance, we need to create a level playing field for all
2 players in the industry. If a company makes a claim that
3 they can reduce debts by 70 percent in 12 months and it's
4 not possible, that is an absolutely worthless claim.
5 Consumers are in deep trouble and they are in need of
6 assistance. A contract for services should say
7 everything that will happen and it's very important for
8 consumers to know where every penny they are spending,
9 what it's going towards to pay for services.

10 We heard that a debt settlement service is
11 providing nothing different than what a creditor would
12 have done if the individual consumer had contacted that
13 creditor. The analysis of each settlement never changes
14 whether a debt settlement company is involved or not.

15 I think there were a couple of more. In terms
16 of the fees, the fee structure is not widely available to
17 consumers. Businesses don't seem to be competing in the
18 broadcast advertising on fees. There's no simple
19 explanation. So, I think that gives a good start in
20 addition to many of the other things we heard.

21 So, I introduce to you a totally fictitious
22 company called Acme Debt Relief. This is just a product
23 of the FTC's very talented staff in the Division of
24 Consumer and Business Education, completely fictional,
25 but also sort of drawn from real world enforcement

1 experiences and what we are seeing in the advertising.
2 So, we're going to use this fake advertisement to draw
3 out some of the issues that we have been talking about.

4 So, let me just start with these core claims
5 that we see on the website and we've talked about all
6 morning. We'll reduce your debt up to -- by 60 to 70
7 percent and be debt free in 12 to 24 months. Let's set
8 aside the asterisk for right now. Let me ask the panel,
9 what do you think these claims convey to a consumer?
10 What specifically from a reasonable consumer's
11 perspective? Steve, I'll start with you. What should a
12 consumer take from this?

13 MR. HANNAN: Well, let's start with what the
14 consumer is going to see first, guaranteed to eliminate
15 your debt. Then we're going down to the reduce your debt
16 by 60 to 70 percent. Number one, the consumer is going
17 to see guaranteed. They're going to see eliminate your
18 debt. They're going to see money savings and they're
19 going to see a time frame.

20 MS. SAKER HRDY: But, specifically, when they
21 see -- okay, so they're going to see a time frame. When
22 it says reduce your debt within a certain period of time
23 and I'm a consumer who has, say, \$50,000 of unsecured
24 debt. What do you think a consumer takes from that ad?
25 I'm going to put in my information. What do they think

1 they're going to --

2 MR. HANNAN: They think in 24 months they're
3 going to be sitting pretty.

4 MS. SAKER HRDY: Okay. Michael, do you have a
5 different view?

6 MR. MALLOW: Unfortunately, I do not have a
7 different view. I tell my clients that if they use the
8 word "guaranteed" in their marketing, the only thing that
9 they're guaranteeing is an enforcement action.

10 MS. SAKER HRDY: There's a sound byte.

11 MR. MALLOW: There are people in this audience
12 who have heard that sound byte before. Statistical
13 percentages are very problematic. I don't know what the
14 consumer is going to take from this because I don't
15 understand what it means myself looking at it. I don't
16 know if this means 60, 70 percent, including fees,
17 excluding fees, whether it means at origination, whether
18 it means at the time of settlement. I don't know if it
19 means 12 to 24 months from the time that people start
20 saving or 12 to 24 months from the time of enrollment in
21 a program.

22 The problem is, in and of itself, it's open to
23 many, many interpretations, and according to the Federal
24 Trade Commission, when you have many, many
25 interpretations, you can be guaranteed that it's the

1 interpretation -- the consumer will take an
2 interpretation that they think is most beneficial to them
3 which will be least beneficial to the marketer. I think
4 it is an extremely problematic marketing technique.

5 MS. SAKER HRDY: Carrie?

6 MS. LYBARKER: I think -- you know, when we say
7 a reasonable consumer, what would the reasonable consumer
8 do, a consumer that often goes to seek these kinds of
9 services is not of the reasonable mind. They're a
10 reasonable consumer in that situation where they have
11 \$50,000 worth of debt or \$25,000 worth of debt and
12 they're trying to scratch their way out of it. If you
13 put those glasses on, I think they look at it for exactly
14 what it says and what Steve said, my debt is going to be
15 reduced by that percentage within that time period, it's
16 my saving grace. That's what it is.

17 MS. SAKER HRDY: Do we have a consensus here
18 that in order for this claim -- if they're going to make
19 the claim, in order for it to be true, do we have
20 consensus that these performance claims have to be true
21 for most people? I'm trying to get at the issue that's
22 been discussed about success rates. Does this claim have
23 to be true for most people in order for ACME to make the
24 claim truthfully? Michael?

25 MR. MALLOW: I know I'm going to get picked on

1 a lot today. That is an issue that has been the subject
2 of litigation. Unfortunately, it has not been resolved.
3 The way that the claim is phrased, the common sense
4 argument is, yeah, it should apply to most people. The
5 problem is, I don't know how you would define the
6 universe of most people in terms of that question. Is it
7 most people who have been in the program for a sufficient
8 amount of time for it to be meaningful?

9 In other words, if you have 10,000 clients of
10 which 7,000 of them have only been in the program three
11 months, most of your clients will not have experienced
12 because they haven't been seasoned long enough for that
13 to occur. Much like the statistic that we heard in the
14 earlier session regarding the National Consumer Council
15 where the graduate rate was only 1.4 percent. Well, at
16 the time that that 1.4 percent was measured, 98 percent
17 of the clients were in that program less than three
18 years, which was the anticipated time frame.

19 MS. SAKER HRDY: So, Michael, would you say if
20 you don't have a historical basis in your own database as
21 a company to make this claim, should you be making the
22 claim?

23 MR. MALLOW: I counsel clients that if -- that
24 you need substantiation that is accurate to the
25 representation made. So, if you're telling people we'll

1 get you out -- you know, we'll save you 60 to 70 percent
2 in 24 months and you have been around for two weeks,
3 that's going to be a problem.

4 MS. SAKER HRDY: Moving into the smaller
5 claims, there's a bullet fees only when you save, which
6 from my review of the ad is the only indication that
7 fees will be charged. Although there are subsequent
8 marketing materials that we'll talk about in a minute.
9 What's the view of the panel in terms of how best to
10 advertise what this service costs? We know this is just
11 the first advertising that a consumer is going to see.
12 They're going to perhaps submit their information or just
13 call directly the toll-free number and they're going to
14 talk to a salesperson on the telephone. But in terms of
15 competing on -- this is both a competition issue and a
16 consumer protection issue.

17 If debt settlement companies want to compete
18 for business and they want to compete on the fees that
19 they charge and how reasonable they are, what's the best
20 way at least in this initial salvo to consumers, and we
21 know a lot of consumers do shop and do comparison
22 shopping on the Internet, it's so easy to do that. How
23 do you get across to consumers that this does cost and
24 get their attention on that? Wesley?

25 MR. YOUNG: First of all, I did want to say

1 that our position on this ad is -- TASC's position and
2 our member companies is that this absolutely does not fit
3 a good ad, it violates many of the TASC disclosures that
4 we require members to make to consumers.

5 But regarding the fee, there was some comment
6 today earlier about why isn't the fee disclosed up-front,
7 is that being opaque and not transparent? And I think
8 the thing that you need to remember is that this is a
9 service, it's not a fixed product that comes packaged and
10 is the same for everybody. The plans that we put up or
11 create or set up for our consumers are very, very
12 customized. And that's another thing is that we like to
13 differentiate ourselves from the credit counseling
14 industry. Our program is very labor intensive. And we
15 found that typically for the same number of consumers
16 being serviced, the debt settlement company will hire ten
17 times as many employees as the credit counseling company
18 will.

19 So, the reason why the cost is not right here
20 on the front of the webpage is because that cost can't
21 really determine or the cost to the consumer may not be
22 determined until you go through an extensive conversation
23 with the consumer. I mean, we have consulting calls with
24 our clients 45 minutes to 90 minutes long, and that's
25 just the first call.

1 MS. SAKER HRDY: Wesley, in light of that, do
2 you think then the website, or do you think a best
3 practice, particularly in website advertising and perhaps
4 also television advertising, is just to be silent on the
5 fees and then just sort of make sure you're very explicit
6 in the subsequent marketing call? Because the consumer
7 right now just has no idea how much this is going to cost
8 looking at this initial ad.

9 MR. YOUNG: I think that it's -- I mean,
10 there's no question that the consumer knows that there is
11 going to be a fee for the charge, it's not going to be
12 free. I think that a consumer is well educated enough to
13 know that. So, we don't have a position on whether you
14 have to disclose the fee on the webpage or not or that it
15 will give a ballpark as to what the fee will be. But we
16 do have a very clear policy that the fees must be
17 completely broken down and clear on the client agreement
18 and they must understand that before they enter the
19 program and before they sign off on the program.

20 MS. SAKER HRDY: Carrie, do you have anything
21 to share with us about what either your state laws or
22 other state laws have to say about fees?

23 MS. LYBARKER: Sure. Our state law caps the
24 fees, so it puts everybody on an even playing field. So,
25 if they were to advertise those fees, then we would just

1 say it had to be compliant with state law. And that's
2 what most of them do. Most of our licensees will put
3 down what fees are going to be charged just outright
4 because it's a monthly fee.

5 MS. SAKER HRDY: Is that representative of
6 other state laws?

7 MS. LYBARKER: You know, they really vary.
8 Some just say the fees have to be reasonable, some set
9 dollar caps, some set percentage caps. Like I said
10 earlier, state laws really are varying on those issues.
11 But, again, it goes back to making sure you're in
12 compliance, as difficult as it may be.

13 MS. SAKER HRDY: Carrie, what's your advice to
14 consumers, you know, a South Carolinian who might see
15 this ad and say, hmm, I wonder how much they're going to
16 charge me, does my state have any laws that would pertain
17 to this?

18 MS. LYBARKER: And we get a lot of phone calls,
19 too, especially from this web advertising and, luckily,
20 we've done a heavy consumer education program in South
21 Carolina so that they know to contact us and we send them
22 a little brochure on their rights, including the fee caps
23 and things of that nature. Sometimes -- and they always
24 call to see if somebody is licensed and if they're not
25 they say, well, what if I go ahead and contract with

1 them, and I say, well, have fun. Here is my number
2 because you may need it later on because I can't
3 guarantee that your rights won't be violated if they're
4 not complying with state law. So, it definitely goes
5 back to that consumer education aspect.

6 MS. SAKER HRDY: Steve, we heard this morning
7 that there's a concern that some marketing does not --
8 for debt settlement companies does not always distinguish
9 a debt settlement service versus the traditional debt
10 consolidation services offered by non-profit credit
11 counseling agencies or others. Do you think consumers
12 can tell the difference when looking at this ad or what
13 should consumers be looking for if they happen to know
14 there is two different kinds of debt services?

15 MR. HANNAN: This particular ad I don't believe
16 they can differentiate. The one thing that they can
17 tell, though, is that this is a better alternative to
18 credit counseling. So that the ad tells you up-front one
19 thing. And that is, that if you are equating non-profits
20 with credit counseling, this is the better alternative to
21 it.

22 Debt Relief is the name of the company, it's
23 not debt settlement. So, there's no outward sign of
24 that. The other thing that's here that the consumers are
25 going to latch onto is the 100 percent money back

1 guarantee. So, the question is, what does save mean?
2 Does it mean whether they save money or whether they've
3 saved enough money for the settlement actually to take
4 place? And what does the guarantee mean? Because it
5 has no ability at the moment to find out.

6 MS. SAKER HRDY: Anna, I'm going to ask you a
7 question that I didn't tell you I was going to ask you.
8 It just occurred to me, thinking about what we heard this
9 morning from Ginny O'Neill that consumers see these ads,
10 these performance claims promising fairly dramatic
11 results and that when they are trying to contact their
12 creditor or look at these claims, see what their options
13 are, their hopes are raised perhaps that this is what
14 they should be able to get when they call the creditor.

15 From American Express' perspective is that also
16 your sense that when consumers see these kinds of claims
17 and then they call up American Express, perhaps they're
18 delinquent or looking for a work-out that they're not
19 prepared to hear actually what the reality of the
20 work-out options are for consumers, for them?

21 MS. FLORES: Our primary goal as a company is
22 to work directly with our card members in resolving these
23 sorts of issues. We don't feel that there is anything,
24 any service or benefit that a debt settlement company can
25 offer one of our card members that we can't offer

1 ourselves directly.

2 Taking a look at this ad, as a company, we're
3 no strangers, we're part of a very regulated industry and
4 our problem, I guess, with the ad is that it's sort of
5 not so much what's in the ad, but what's not in the ad in
6 terms of disclosures.

7 MS. SAKER HRDY: Well, that's a perfect segue
8 to our next issue which is, you know, we've heard what
9 outside counsel here has said is best practices in terms
10 of not making performance claims that you can't back up.
11 But say that ACME is pretty stubborn, Michael. They
12 really want to make this claim. They think they do have
13 consumers who have achieved these results and they do
14 want to make the claim. But they want to qualify.
15 They're listening, Michael. They're listening to what
16 you're saying.

17 And, so, you see they've added some asterisks,
18 I don't know -- except those of you who are very close to
19 the screen, I don't know if you can read the disclosure
20 that says -- the disclosure associated with the asterisk
21 says actual results will vary based on individual
22 situations and your ability to save sufficient funds.
23 Then it goes on. That's kind of the core, I think,
24 qualification there.

25 Michael, can this claim be qualified before we

1 even get to the text of what they're trying to do?

2 MR. MALLOW: The answer is, can it be
3 qualified? I guess, in theory, it can be qualified. Is
4 the qualification that's on this particular marketing
5 piece sufficient? Probably not. Because it's lacking
6 specific information for a consumer to understand what it
7 is that they're actually looking at. So, I think you can
8 qualify a representation. It is definitely not the most
9 conservative approach, it is an approach that would
10 probably require the client to keep a good retainer with
11 my firm.

12 MS. SAKER HRDY: Because I'm sure you'll be
13 talking with them about the principles of clear and
14 prominent disclosures under the FTC Act.

15 MR. MALLOW: Correct. Unfortunately, I'm just
16 a little bit north of 40, so I have yet to purchase
17 glasses to help me read close up.

18 MS. SAKER HRDY: Oh, that would be the
19 prominent part of --

20 MR. MALLOW: But I can tell you the size of
21 this font is difficult for me to see.

22 MS. SAKER HRDY: We're being a little obvious
23 here. But, obviously, one of the key tenants of a clear
24 and prominent disclosure is that the consumer can
25 actually read it, in addition to being placed in a place

1 on the ad that a consumer will read it. They can and
2 they will read it.

3 MR. MALLOW: Correct. And we talk about above
4 the fold and under the fold and Internet advertising is
5 basically when you have things -- and this may very well
6 be below the fold from what I'm looking at right now.
7 Yeah, the disclaimers have to be in a place where
8 somebody will readily see and understand the information
9 and the representations that are being made.

10 Let me just backtrack one second on the fees.
11 This marketing piece actually does make a representation
12 regarding fees, and one that I think is probably worth
13 talking about for two seconds. In the bullet below,
14 reduce your debt by 60 to 70 percent, there's a statement
15 that says, fees only when you save. That is an awfully
16 dangerous statement regarding fees because the
17 interpretation is going to be that the consumer doesn't
18 pay a penny until there's a settlement that is
19 consummated and paid and there is an actual savings. So,
20 the company that's marketing under this piece, if they
21 take any money before that event occurs, it's likely
22 they're going to get themselves in trouble.

23 So, this is a good example of a tiny bit of
24 information can get you in a whole lot of trouble if it's
25 not consistent with what your practices are. So, we

1 talked about fees, but I wanted to point out that there
2 is something on this document regarding fees.

3 MS. SAKER HRDY: Let me segue to a question
4 from the audience for Wesley Young. Wesley, could you
5 explain the basis for your earlier statement that
6 consumers know that debt settlement services have fees
7 even if the ad doesn't disclose this fact? For example,
8 many consumers may assume that there are non-profit or
9 government-sponsored debt settlement services that are
10 free to consumers just as there are non-profit
11 organizations offering credit counseling services. Your
12 clarification, please.

13 MR. YOUNG: Sure. In our experience, the
14 consumers that come to us are well-educated. When they
15 call a debt settlement company, it's rarely -- unless
16 it's the first one that they call and they'll call two or
17 three or four or five others. They call around and shop
18 around before they decide on which debt settlement
19 company they want to go with. So, consumers shop around.
20 They're in for a good deal. They do their homework
21 before they decide on which debt settlement company to go
22 with.

23 MS. SAKER HRDY: Okay. Questions are coming
24 in. I'll try and multi-task and keep the discussion
25 flowing and look at questions. So, a consumer has looked

1 at this website and said, you know, I would like to call
2 and get some more information. So, they pick up the
3 phone and they call the toll free number. So, now we're
4 on to the telemarketing sales presentation.

5 Just the first question is -- and they have
6 seen these performance claims. How does the telemarketer
7 appropriately -- and I think we are of the mind that this
8 claim needs some qualification. How do the
9 telemarketers appropriately qualify and explain these
10 performance claims, that they'll be able to reduce the
11 debt in a certain time period? I throw it open to
12 anybody. I've been picking on Michael.

13 It looks like I'm going to continue to pick on
14 Michael. Or Wesley.

15 MR. MALLOW: Putting aside the initial problems
16 of the marketing, at this point it's going to be very,
17 very critical for the debt settlement company to make
18 sure that they do articulate what the basis is for the
19 claims in the marketing piece and in a manner that is
20 going to be consumer understandable. And I would suggest
21 that, again, overlooking the initial problems and they
22 may be insurmountable in this piece. Not to suggest that
23 you can necessarily correct the marketing issues that we
24 see here, but for the purposes of discussion let's
25 pretend that they are correctable. Not only would the

1 telemarketer have, when asked, the obligation to clearly
2 and simply identify the basis of the numbers, but based
3 on this piece, I would say he probably has an affirmative
4 obligation to do so. So, not to wait for the question to
5 come in, well, what do you mean you can save me 60 to 70
6 percent?

7 Given that that representation is just hanging
8 out there and you're trying to put some sense to it, part
9 of the telemarketing campaign would be probably to
10 address that affirmatively and not wait for the question.
11 But, again, that assumes that we're in a world where this
12 can be a correctable representation.

13 MS. SAKER HRDY: Okay, Steve, did you have
14 something you wanted to say?

15 MS. HANNAN: I guess my question, also, though,
16 would be, does the person on the other end of the phone,
17 not the consumer but the business, are they telling them
18 that ACME Debt Relief isn't going to be doing anything
19 for the consumer, it's going to be somebody that they
20 farm it out to because that's the second asterisk?

21 MS. SAKER HRDY: We hadn't gotten there yet,
22 Steve.

23 MR. HANNAN: We haven't gotten there yet, but
24 it's still another problem with who the consumer is
25 dealing with.

1 MS. SAKER HRDY: So, Steve is referring to
2 the second disclaimer that's beneath the asterisk that
3 says -- and, again, for those of you who aren't close up
4 to the screen -- ACME Debt does not directly offer any
5 financial or legal advice or provide any financial or
6 legal services. By filling out an application, you'll be
7 referred to a registered licensed third party in the ACME
8 Debt Network. Companies and law firms in the ACME Debt
9 Network are registered licensed in your state and are in
10 the highest standing with state and Federal entities
11 where applicable.

12 So, what Steve is asking is if this is -- if
13 ACME Debt Relief is actually not offering the services,
14 what does this mean for consumers?

15 MS. LYBARKER: Can I jump in there, too?

16 MS. SAKER HRDY: Yes, Carrie.

17 MS. LYBARKER: Because I think that makes the
18 substantiation even more difficult. Because if you're
19 farming this out to all these third parties, then how do
20 you really know the percentages that debt's being reduced
21 by and the time period and things like that? I think it
22 muddies the water to make substantiation even more
23 difficult for them.

24 MS. SAKER HRDY: Although, just by a note, is
25 ACME Debt Relief under the same obligation? If they're

1 making the claims, are they under the same obligation as
2 if they were actually providing the services?

3 MS. LYBARKER: Under our law, we would say so.

4 MS. SAKER HRDY: Yes, and I would agree. I
5 think we have agreement with that. But Carrie's point
6 is, if you are the lead generator and you're actually not
7 providing the services, then it is your obligation to
8 ensure that the claims that you're making on behalf of
9 somebody are truthful and not deceptive.

10 MS. LYBARKER: And that would be more difficult
11 to prove that, so they shouldn't be made in the first
12 place.

13 MR. MALLOW: And let me step in a second and
14 say, if you're a company that is acquiring leads from
15 entities or from marketing pieces such as this, be
16 careful because you may be buying the representations of
17 the lead generation company that you're acquiring a lead
18 from. You know, lead gen should be a very vanilla, very
19 plain, no representation wherever possible kind of
20 generation because, otherwise, like I said, if you're
21 buying that lead, you may be very well buying this
22 marketing piece as well.

23 So, do your due diligence on companies you're
24 obtaining leads from to know that you're not buying this
25 headache and this problem.

1 MR. YOUNG: And on behalf of TASC, we are
2 constantly growing and learning and maturing. As the
3 industry goes on, one of the issues that we do face now
4 is realizing is, well, what kind of control do we have
5 over lead generation providers that do provide us with
6 some referrals? I think that is critical, it is
7 something that we, as an organization, are looking at.

8 I did also want to address the telemarketing
9 issue which -- and, obviously, with the understanding as
10 the totality of this ad here is way off base and violates
11 many standards. But this is still an ad. I think there
12 needs to be a distinction between advertising and the
13 actual consultation or the sale, so to speak, to the
14 consumer. The ad should really be to generate interest.
15 It needs to be fair, it needs to be accurate.

16 But are you going to be able to provide every
17 disclosure in this ad? No. I mean, the debt settlement
18 company needs to spend time on the phone with the
19 consumer making sure they understand the risks of the
20 program, make sure they understand how it operates and
21 the obligations of the consumer in the program. But that
22 takes time and it can't all be done on an ad like this.

23 MS. SAKER HRDY: And that reflects, Wesley, a
24 question that I received from the audience. Why is there
25 a focus on getting the fees listed in the initial

1 advertisement? Other industries do not advertise price,
2 for instance, lawyers, doctors. What makes debt
3 settlement so different?

4 Steve, do you have a view on that?

5 MR. HANNAN: Well, these are licensed and
6 registered. They just don't say what they're licensed in
7 or registered as. Debt settlement companies have many
8 business models. I don't know how many are actually law
9 firms, how many are private citizens. We don't know what
10 the training standards are for the individuals that are
11 going to be doing the debt settlement. We don't know if
12 they're front-loaded or back-loaded fee schedules.

13 We have lead generators, we have -- the
14 contracts that I have seen that the industry has with
15 people that are lead generators pay for the number of
16 leads provided. So, there are a number of things here
17 that impact the consumer that they have no knowledge or
18 information regarding. So, if you're a doctor or a
19 lawyer, the consumer is going to know two things, one is
20 you passed the bar and you're a member of the bar of your
21 state or you have a license to practice medicine.

22 With debt settlement companies, I guess in
23 South Carolina you have to be licensed if you're going to
24 -- no matter where you're located, if you're going to do
25 business there.

1 MS. SAKER HRDY: Soliciting or contracting with
2 South Carolina consumers.

3 MR. HANNAN: So, the only thing that the
4 consumers have is if there is a state licensing -- there
5 is not in all states -- they can go to that licensing
6 bureau if they know about it, and South Carolina does do
7 a good job of getting their message out. For instance,
8 though, in Maryland, we have debt management companies
9 that are licensed but not debt settlement companies.

10 MS. SAKER HRDY: So, picking up on the fee
11 discussion in light of these questions, for Michael and
12 Wesley, so the bulk of this consultation and the
13 screening process that happens during the telemarketing
14 sales pitch and is also reflected in the sales contracts
15 that we understand are fairly common, what is the best
16 practice -- in terms of explaining to consumers once you
17 have an understanding of what their personal debt profile
18 is, what's the best practice in explaining to them what
19 the fees are? How do you be transparent so that they
20 really understand, as someone said this morning, where
21 every penny that they're going to pay you goes?

22 MR. MALLOW: First of all, just to make sure
23 that my statements were clear, I don't believe that
24 there's an obligation to put a fee structure in your
25 advertising up-front. I think if you say a little, you

1 may have to say a lot, but I don't think there's an
2 affirmative obligation to say what the structure is, what
3 the actual fee is going to be. It is not something that
4 I think is a required disclosure in an initial marketing
5 piece, again, being mindful of if you say a little, you
6 may have to say a lot.

7 In terms of the transparency, I'm not sure if
8 your question means are you --

9 MS. SAKER HRDY: How do you get consumers to
10 understand?

11 MR. MALLOW: There are different models and
12 some models are more complex than others. I mean,
13 there's the we're going to charge you 15 percent up-
14 front. That is a very simple model to explain. How much
15 debt are you taking under the program and you simply go
16 through the math with the consumer.

17 Other business models, and they all have some
18 advantages and disadvantages, are a little more complex
19 and you have to spend the time to go through the
20 consumer. I recommend to my clients that basically in
21 the initial -- in the initial discussion with the
22 consumers where you have an understanding of their debt
23 profile, let's take somebody with a back-end model where
24 there's a small up-front charge, a maintenance fee and a
25 back-end success fee.

1 Going through each individual aspect with the
2 consumer on the phone. Once you get a picture of their
3 financial situation, giving them, to the extent possible,
4 concrete numbers on what they are to pay to the extent
5 it's somewhat contingent based on a successful
6 settlement, putting down at least a mathematical
7 calculation and what is identified as a clear example.
8 In other words, you don't want to have the consumer
9 mistake an example for what they believe is going to be a
10 representation of what they will achieve. And getting
11 confirmation from the consumer that they understand the
12 basis of the fees.

13 MS. SAKER HRDY: Wesley, jump in at any time.
14 How best to get confirmation that consumers understand
15 whatever fees it is that the company is going to charge?

16 MR. MALLOW: Most of the clients that I deal
17 with have a recordation process, a voice recording
18 process in addition to initialed written disclosures.
19 Then there's obviously better and less better practices
20 on how to deal and when to do recording.

21 MS. SAKER HRDY: Wesley, do you have anything
22 you want to chime in with on this?

23 MR. YOUNG: TASC standards are that we do make
24 sure that the exact payment, the timing of the payment,
25 the amount of the payment all be broken down in a written

1 contract. We also, likewise, have the written
2 disclosures to make sure that they understand that and
3 then we require all of our written disclosures to be
4 covered again on the phone with the consumer and most
5 good debt settlement companies will record that
6 conversation to make sure that that has been made clear
7 so that they can prove that they were transparent with
8 that.

9 MS. SAKER HRDY: Can you talk a little bit
10 about -- I know TASC has, I think, some standardized
11 customer service contracts, Wesley, is that right, that
12 they hold out as perhaps models?

13 MR. YOUNG: We have standards in a lot of
14 different areas. We have standards for marketing, we
15 have standards for client agreements, client service,
16 negotiation standards, record-keeping standards. So,
17 yes, we don't dictate a specific form, but we do dictate
18 that that client agreement must contain certain things.
19 And our TASC requirements that they must meet for each of
20 those areas is lengthy. It's six or seven pages long.
21 So, it is very detailed.

22 MS. SAKER HRDY: I take it there's consensus,
23 but I'm asking. Is there a consensus that once a
24 consumer gets that contract that nothing in that contract
25 should be contradicting what they've heard in the

1 telemarketing sales presentation or in the initial ad?

2 That's a highly leading question, but --

3 MR. YOUNG: Absolutely.

4 MS. SAKER HRDY: Presuming the answer is yes,
5 how do you, as a compliance matter, ensure that that
6 happens?

7 MR. YOUNG: Ensure that the?

8 MS. SAKER HRDY: Ensure that the telemarketers
9 are saying everything that's conforming, that conforms
10 with a contract so that the consumer doesn't see two --
11 you know, isn't faced with a conflict between what the
12 telemarketer said and then what they see in a contract.

13 MR. YOUNG: There is a lot of repetition in
14 terms of covering the materials again with them. Again,
15 most companies will have a kind of closing call is what
16 they call it. At the end, before the consumer is let off
17 the phone, they have a list of things that they're
18 required to cover with the consumer to make sure that
19 they understand those things and, again, they record that
20 phone call.

21 MS. LYBARKER: I have a question as well with
22 regard to this.

23 MS. SAKER HRDY: Yes, Carrie?

24 MS. LYBARKER: Because in South Carolina, you
25 have to have a written contract. There's no verbal

1 contracts permitted. But other states I'm not sure.
2 Just to ask, is the contract entered into on the phone
3 and that's why the phone verification is given and then
4 the written contract is sent in a majority of cases or
5 when is the contract considered entered into in most
6 situations?

7 MR. YOUNG: The TASC standards are that there
8 must be written contracts.

9 MS. LYBARKER: Okay. So, the consumer can get
10 the written contract and say, wait a minute, wait a
11 minute, it looks different than what I heard from the
12 sales call, I don't want the service.

13 MR. YOUNG: Right. Or I see a disclosure that,
14 you know, for whatever reason wasn't made or I didn't
15 really note it when we went through this 90-minute
16 conversation. I kind of forgot about it, but here it is
17 in writing. Yeah, I forgot about that, I don't like
18 that. The consumer is given that opportunity.

19 MR. MALLOW: Alice, let me answer your question
20 on how do you make sure. Essentially, I provide clients
21 with somewhat of a guideline. How you make sure, number
22 one, is a good training program for your employees, teach
23 them to do the right things, teach them why doing the
24 right things makes the best sense for them both
25 economically and in terms of fairness to the consumer.

1 Number two is oversight. Checking the voice
2 recordings against the contracts. Checking with
3 consumers to make sure that they understand.

4 Number three is correction. When you see a
5 problem as a result of the oversight program, correct it.
6 Not only at the employee level and correction means
7 dealing with the employee and if the employee is not
8 panning out, regardless of how many consumers they bring
9 into the program, you got to get rid of them. But, also,
10 correction with the consumer. Go back. Do it again.
11 Make sure the consumer understands.

12 Number four, and this is probably the most
13 important one, is watch your complaint history. You can
14 tell a lot about compliance based on what you're hearing
15 from consumers by way of complaint. Don't wait for BBB.
16 Make sure your customer service is monitoring what they
17 are hearing on the phone. If you hear over and over
18 again, well, I didn't know or you told me and it's
19 inconsistent, you got to track that down. That's your
20 first sign you may have a problem.

21 And then the fifth is be proactive. Meaning
22 watch what other companies are potentially having as
23 problems and try to fix them before they become yours.
24 So, that's how I would advise clients in terms of making
25 sure that the program is working.

1 MS. SAKER HRDY: We have a question from the
2 audience that I would like to ask now. The question is,
3 if each consumer situation is so different and each
4 program is so customized, how can a debt settlement
5 company possibly make any debt reduction or time frame
6 claims at all? I throw that out there. Go ahead.

7 MR. YOUNG: Well, there are certain time
8 frames. I mean, obviously, the reason the programs are
9 36 months long is because the statute of limitations in
10 many states are four years. So, the program must be
11 completed by that time before the creditor absolutely is
12 forced to take some kind of legal action.

13 The timing of it is based on our experience.
14 We have been very successful, the results we have gotten
15 from our consumers are based on relationships we have
16 with creditors, or even if they're not good
17 relationships, with the past history of how we have been
18 able to deal with those companies. So, there's no
19 question that our programs do work for consumers. So,
20 the timing is based on what we've experienced in the
21 past.

22 MS. SAKER HRDY: We have another question. How
23 can a consumer save, by that I think the person meant
24 save money for a possible settlement, if the consumer
25 presently is unable to pay his or her current debt load?

1 Creditors equate consumer involvement with the debt
2 settlement company with a cessation of payment. Is that
3 the scheme under which a consumer begins to save?

4 MR. YOUNG: The way I understand the question
5 is even national consumer groups will acknowledge that
6 for consumers to get out of debt, there needs to be --
7 for many of them, there needs to be some reduction in the
8 amount of debt. The consumers that come to us, what we
9 do is we pre-screen our clients. We understand that debt
10 settlement is not for every consumer out there.

11 Bankruptcy is appropriate for some people, credit
12 counseling is appropriate for some people. Debt
13 settlement is appropriate for a group of people as well.

14 And in evaluating that, again, we don't tell
15 the consumers not to make payments to the creditors, but
16 by the nature of what we do, the consumer can't afford to
17 make those minimum payments. Because the anticipated
18 pay-off of this debt is less than what they owe, let's
19 say 50 percent, the amount of money that they're going to
20 set aside will be less than what they are currently
21 paying to their creditors in minimum payments.

22 So, what ends up happening is the amounts that
23 they were paying creditors that they can't afford to make
24 now goes towards their savings and that's how they save
25 up for those settlements.

1 MS. SAKER HRDY: And in that situation, Wesley,
2 if you can expound on it, what communication is made to
3 the creditor if the consumer is at the point of just
4 saving for a settlement and using their savings toward
5 the settlement instead of paying monthly?

6 MR. YOUNG: It all depends on the consumer.
7 Again, it's very labor intensive and very customized
8 depending on which creditor we're dealing with, even
9 maybe down to which collection agency we're dealing with.
10 Some creditors, we have good relationships with that we
11 will engage right away from day one. We'll tell them
12 this consumer is in our program. They're committed to
13 setting aside money to make payment back. They're not
14 trying to default on their debt. They do want to pay you
15 back. They can't pay you in full. And we have creditors
16 that say, fine, okay, well, we'll stop the collection
17 efforts. You know, we will kind of postpone that until
18 your consumer can save enough money.

19 We have other creditors that aren't quite as
20 friendly to us, but do work with us and we may not engage
21 them until a consumer has enough money saved up already.

22 MS. SAKER HRDY: That brings up another point,
23 Wesley, I wanted to mention. We have been talking a lot
24 and a number of these questions that are coming up here
25 are about what creditors' policies are with respect to

1 debt settlement companies. We've heard that, obviously,
2 some creditors are dealing with debt settlement
3 companies, they don't all have written policies. Some
4 are saying that they don't deal with debt settlement
5 companies and, yet, I know there's -- there are industry
6 members here who say that we're settling debts with them
7 all the time.

8 But knowing that and based on what you said,
9 Wesley, that some creditors are perhaps more willing to
10 work with debt settlement companies than others, what's
11 the obligation in this screening call of the debt
12 settlement company once you hear all the details of a
13 particular consumer's debt profile to explain to them
14 which debts are more likely to be settled than others?

15 MR. YOUNG: I think it's good policy as well as
16 good practice to set proper client expectations. I mean,
17 I think everyone will agree that complaints come when
18 consumers don't get what they expect. And, so, if there
19 is a creditor that at that point is being very aggressive
20 and that is being difficult, it is, I would say, the
21 responsibility of the debt settlement company to disclose
22 that and make that clear to the consumer.

23 Now, some of the things that we do see, though,
24 is that with creditors their policies constantly change.
25 Some creditors that were difficult to deal with six

1 months ago are now working very well with us. So, again,
2 that's part of the ebb and flow of operating a debt
3 settlement company and representing the consumer in a
4 debt settlement plan.

5 MS. SAKER HRDY: So, speaking of creditors,
6 Anna, do you want to just talk a little bit more about
7 American Express' policy regarding debt settlement
8 companies?

9 MS. FLORES: Sure, I'd be happy to. Contrary
10 to what may have been discussed in the panel before and
11 as some of my colleagues on the panel might contradict
12 this as well, our policy is not to work -- not to accept
13 settlements from debt settlement companies. Our goal,
14 our objective is to work primarily with our card members.
15 We think we offer a range of solutions to our card
16 members and we don't really feel that debt settlement
17 companies are doing anything more, providing any more
18 value to consumers than we could do dealing with them
19 directly.

20 Having said that, we do, when necessary, when
21 appropriate, we do refer consumers, as appropriate, to
22 non-profit credit counseling services. We feel that
23 those organizations offer a more holistic approach to
24 dealing with consumers. It's not just the issue of let's
25 settle this debt. The issue is more, okay, let's settle

1 the debt but how are you going to alter, what are you
2 going to learn, how are you going to change your behavior
3 going forward so that you have a strong financial footing
4 as you get past whatever the current financial
5 circumstance is?

6 We feel that non-profit credit counseling
7 services offer those types of value services that debt
8 settlement companies -- there was some discussion this
9 morning as to whether they do or don't. We're not
10 convinced.

11 MS. SAKER HRDY: Michael wants to say
12 something.

13 MR. MALLOW: Let me jump in on this. Because I
14 think what's happening, to some extent, with this
15 industry is certain statements are being focused on to
16 the exclusion of what's actually occurring. This notion
17 of debt negotiation companies are telling consumers not
18 to pay their debts or debt negotiation companies --

19 MS. SAKER HRDY: You mean debt settlement.

20 MR. MALLOW: Debt settlement companies. Debt
21 settlement companies do not educate consumers on what to
22 do in terms of their financial situation. Both of those
23 statements in the abstract are very misleading and
24 deceiving.

25 MS. SAKER HRDY: Well, unless Amex is speaking

1 on behalf of their own experience, right, Michael? You
2 wouldn't deny them their experience.

3 MR. MALLOW: Well, let me comment because I
4 think it's appropriate for Amex as well. When a person
5 is signing up for a debt settlement company, what is
6 initially happening is they're taking their available
7 income and they're stabilizing their debt situation. So,
8 Dr. Manning is talking about the spiraling downturn of a
9 consumer who gets more entrenched in debt with increasing
10 debt obligation and having to service that debt.

11 So, initial income, initial available income is
12 used to stabilize the person's situation. How are they
13 doing that? Well, you need to live without your credit
14 cards. You can only buy that which you can afford.
15 Because one of the requirements of a debt settlement is
16 that you don't keep spending on credit cards, so you
17 stabilize the situation. Now, what have you taught the
18 consumer?

19 MS. SAKER HRDY: How do you enforce that?
20 You're telling a consumer you shouldn't be using your
21 credit card. How does a debt settlement company enforce
22 that?

23 MR. MALLOW: That is actually very easy to
24 enforce. What happens is creditors are usually the ones
25 who will let you know, wait a second, you're telling me

1 this person cannot afford to pay their debts? Why is it
2 that they just opened up another credit card and are
3 increasing their spending? How do they know that? The
4 credit card companies have access to credit reports.

5 So, number one, the consumer is being
6 stabilized. The consumer must learn to live and purchase
7 only that which the consumer can afford to purchase at
8 that time. They have to start living on a cash basis.
9 Once you do the financial plan and you determine what
10 does that person need to live, the excess money is
11 usually used to help put into savings to relieve the debt
12 situation.

13 So, as a necessary component of a successful
14 debt settlement program not only is the consumer being
15 taught how to budget, they're being forced how to live
16 that way. And education, as we all know from going
17 through school, oftentimes you need to force people to go
18 to school and to study and to learn rather than just
19 suggesting that that might be a good idea. So every debt
20 settlement program that's successful has a necessary
21 education component to it. That is not only an education
22 component, but a forced way to live.

23 And the notion that people are telling
24 consumers to stop paying their debts is a misnomer as
25 well. What they're saying is use the money first that

1 you have to pay for those necessary expenses in life so
2 that you stabilize your debt situation and don't continue
3 to spiral down. With the remainder, pay off what you
4 have that's in backlog.

5 MS. LYBARKER: Just to add to that as well, in
6 my experience through our enforcement efforts in South
7 Carolina, we have seen several contracts that say stop
8 paying your creditors. If a lawsuit is filed, this is
9 what you do. Of course, we have several problems with
10 that, too. I don't know if stabilizing is really the
11 proper word to use because we're also seeing creditors
12 being more litigious. They can go to magistrate court
13 for a credit card debt up to \$7,500, and it's cheaper for
14 them to do that than to hire a third party debt collector
15 or whatever else to go ahead and get a judgment against
16 the consumer. Because the environment has changed.

17 Creditors are hurting for money as well as
18 consumers. They're lowering credit limits and trying to
19 squeeze whatever they can out of the consumer. So, the
20 environment is definitely changing, but I have had that
21 same experience with the stop paying your creditors and
22 the unauthorized practice of law issues, too, that comes
23 along with saying this is what you do when a lawsuit has
24 been filed.

25 MS. SAKER HRDY: I wanted to follow up with

1 Anna. We've heard from you, but also from Ginny O'Neill
2 that this is -- and some of these questions are
3 reflecting -- and this morning, too. This is something a
4 consumer could do him or herself.

5 So, Anna, what is American Express' advice to a
6 consumer who has an Amex card and is delinquent and is
7 looking at all these different options and what can that
8 consumer expect, in the first instance, when they call
9 American Express and they're trying to get a customer
10 service representative on the phone? What can they
11 expect if they're delinquent and they're trying to
12 determine what the work-out options are?

13 MS. FLORES: Well, first of all, we want our
14 card members to call us. We do want them to call us.
15 And they will get a live customer service professional
16 trained person on the phone who will discuss their
17 individual circumstance with them. If they're not able
18 to resolve the issue during that initial phone call, we
19 have a specialized unit of trained customer care
20 professionals who will then work with that consumer to
21 work out whatever the solution may be. It can be a
22 repayment plan, it can be a settlement, it can be any
23 number of things, but it's also very unique and very --
24 it depends on every individual circumstance. There is no
25 one size fits all.

1 I can't tell you, you know, when a consumer
2 calls this is what's going to happen and this is all
3 that's going to happen. It varies depending on what our
4 card members' needs are and what we believe is an
5 equitable solution.

6 MS. SAKER HRDY: In terms of current trends,
7 Anna, can you speak to any trends that this specialized
8 unit might be seeing in terms of not just call volume but
9 the types of work-outs that are being offered? Is there
10 sort of current discussions in Amex about what kind of
11 work-out options?

12 MS. FLORES: I really don't have that
13 information, but I can certainly follow up and provide it
14 for the record.

15 MS. SAKER HRDY: That would be great.

16 MR. YOUNG: Can I make a comment about the --
17 there's been several statements today about how a
18 consumer could do this on their own. There might be a
19 small subset of consumers that could do this on their
20 own. I mean, they could do it on their own. I mean, you
21 could change your oil on your own, you can do many things
22 on your own.

23 But the problem we have here is you have
24 consumers that are in financial difficulty. Many of them
25 have gotten there because of that exact lack of

1 discipline or inability to handle their own finances.
2 So, to say that a consumer could do this on their own,
3 sure, they could, but could they use the help?
4 Absolutely, they could use the help. Just like someone
5 who is working out trying to get in shape. What does the
6 trainer do? Holds the person's hand, guides them, gives
7 them encouragement, provides some accountability, keeps
8 them on track. And that's kind of the service that we
9 provide.

10 I'd also like to add that a lot of consumers
11 are really fearful. I mean, they're behind on their
12 debt, they're getting collection calls. The last thing
13 they want to do is pick up the phone and talk to the
14 creditor. A lot of people don't really know, well, what
15 do I say, what do I do? And I understand the policy of
16 we want to work with consumers, but the reality is a lot
17 of these consumers need someone who they feel is on their
18 side as an advocate for them to help them through this.

19 And the last thing is that for someone like
20 American Express to look at a consumer and say, I'm going
21 to help you with your debt, it's a very narrow view
22 because all you're looking at or all that creditor is
23 looking at is that one debt with that consumer.

24 MS. SAKER HRDY: Can I just ask Anna, is that
25 true, that when you call Amex they're only concerned

1 about the Amex debt? Do they make any inquiries about
2 their other unsecured debt?

3 MS. FLORES: When we work with individual
4 consumers as is our primary goal, it really differs with
5 every circumstance. Every answer is not the same for any
6 consumer. But I wanted to get to something that Wesley
7 just said in terms of as a company we don't believe that
8 debt settlement, in and of itself, is a bad thing. What
9 we are concerned about is the reason why we are here
10 today, is that there are many more problems and concerns
11 not so much with the so-called good debt settlement
12 companies, but there are consumer protection issues that
13 Travis raised earlier this morning. He had a list of six
14 or seven.

15 We have the same concerns. We don't have the
16 same level of experience with debt settlement companies
17 because we don't work with them. But we do encourage
18 other organizations and Federal authorities, such as the
19 Federal Trade Commission and the state, to look into the
20 issue as you are doing today and ensure that consumers
21 are protected across the board, not just from a select
22 few of agencies.

23 MS. SAKER HRDY: Wesley, I know you might have
24 had one other thing to say, but let me just throw out
25 another question for everyone on the panel. In light of

1 our discussion about the sales presentations that
2 consumers are receiving from debt settlement companies,
3 do our panelists think that the current laws, both
4 Federal and state, are adequate to protect consumers
5 specifically as to fees? We know that there are fee
6 caps, as Carrie has talked about, in the states, but
7 there are no such limitations at the Federal level.

8 So, do you believe that as it stands today the
9 current laws protect consumers and provide a sufficient
10 competitive marketplace for businesses in this industry?
11 Steve?

12 MR. HANNAN: I trust state level before I trust
13 Federal level. I trust --

14 MS. SAKER HRDY: So, is your answer yes, you
15 think the state laws are adequate?

16 **(Laughter.)**

17 MR. MALLOW: No, because not all states have
18 laws. So, the answer to the question is no. There's no
19 adequacy except in the states where they have licensing
20 and the ability to do audits and those kinds of things
21 because they actually impact the companies with consumer
22 protections.

23 The other thing that we have here is we're
24 talking about small percentages of this except nobody
25 talks about how much the rejection rate is. There should

1 be a rejection rate at all of these companies.

2 MS. SAKER HRDY: What do you mean by rejection
3 rate, Steve?

4 MR. HANNAN: Consumers that don't meet the
5 standards that they've set for debt settlement.

6 MS. SAKER HRDY: So, is that a consumer who
7 doesn't even enroll or is that a consumer who pays in --

8 MR. HANNAN: That's a consumer that comes to
9 them to try to enroll that shouldn't because it's not
10 proper. And we have heard that only 40 percent of those
11 that don't qualify for debt management should qualify for
12 debt settlement. But nobody has told us that they've
13 rejected any consumer that showed up with the fee.

14 So the question is, are there rejections being
15 made?

16 MS. SAKER HRDY: And because the laws don't
17 apply to that, you're saying then the laws are not
18 adequate?

19 MR. HANNAN: Well, we don't have those laws in
20 every state and we don't have any fee caps at the Federal
21 level. And we have no way that an individual consumer
22 with a Federal statute can seek a recourse with a company
23 that may be in another state because these are poor
24 people to start with, they don't have any money, they're
25 not going to hire an attorney. So, there's no recourse

1 available to them.

2 MS. SAKER HRDY: Carrie?

3 MS. LYBARKER: I love South Carolina's law.
4 It's a great law with fee capping regulations. But
5 there's always room for improvement and we're actually
6 looking at a regulation right now to make sure -- now
7 that we have seen everything with all the industries
8 because our law actually applies to several industries to
9 make sure that it's serving its purpose. But at the same
10 time -- and we also have a private cause of action in
11 South Carolina under the law. It has taken four years
12 for that to be utilized. I'm waiting to be called as a
13 witness or something. It would be exciting to take part
14 in it.

15 But it's against debt settlement companies from
16 the West Coast. And there are two class actions that are
17 filed against two different ones, so it will be
18 interesting to see how those play out. But I always
19 think there's room for improvement when you're drafting
20 regulations and laws. You can't take every scenario into
21 account or see what's going to play out. But I
22 definitely think that there is a need for fee caps
23 whether it be in a dollar amount or a percentage amount.
24 I don't think the word --

25 MS. SAKER HRDY: And how does South Carolina's

1 law operate?

2 MS. LYBARKER: We're caps at dollars. We do
3 dollar amounts for the initial consultation as well as
4 monthly maintenance. Some state laws say reasonable.
5 What is reasonable? I mean, you can ask ten different
6 people and get ten different answers. So, I think that
7 there has to be some sort of definitive cap or percentage
8 rate that is consumer protective in every state and I
9 think that the state level regulation is a great place
10 for it just because we're more on the front lines than
11 the Federal level and we're very appreciative of our FTC
12 counterparts at the Federal level and the help we have
13 gotten from them, as well. But the feds are strapped for
14 cash and time and things like that, as well, so I think
15 it's nice to have it at the state level, too, because we
16 may have more of an opportunity to go after it and, then
17 hopefully, to do joint state actions, as well.

18 MS. SAKER HRDY: Michael?

19 MR. MALLOW: In terms of fees, the truth is,
20 that is a place that the market should, should determine
21 what is competitive and what's not competitive. The
22 problem is with an absence of good guidance, a good
23 regulatory scheme to ensure an even playing field in
24 terms of the delivery of service, the consumers cannot do
25 apples to apples comparison and it does not give the

1 market an ability to determine what is a reasonable and
2 appropriate fee for the services being rendered.

3 So, unlike Steve, I think that a Federal scheme
4 would be much better for the industry as long as it
5 creates an even, competitive field for debt settlement
6 companies so that they can attract customers through good
7 customer service and competitive rates.

8 And Carolyn mentioned this. There were plenty
9 of people out there who were willing to enforce a
10 regulatory scheme if there's a private right of action.
11 The plaintiff's class action lawyer is very robust, and
12 if they have a scheme in which to play off of, you'll see
13 extraordinary enforcement efforts. Dare I say that you
14 would have more company versus company interaction to
15 ensure compliance because the good companies who are
16 following a scheme that is appropriate would actively
17 regulate by pursuing actions against those competitors
18 who do not follow the scheme and create a competitive
19 advantage that way.

20 MS. SAKER HRDY: So, Michael, in terms of the
21 state of the market right now, do you think there should
22 be more robust fee caps along the lines of the South
23 Carolina law?

24 MR. MALLOW: I don't think fee caps are
25 necessarily a good idea. The reason for this is I don't

1 know that enough study has been done on the costs of
2 delivering the service in order to do --

3 MS. SAKER HRDY: And how do we get those
4 studies?

5 MR. MALLOW: Well, you would have to have
6 cooperation and a level of trust established with the
7 regulators to get that cooperation so that a meaningful
8 study can be done or, alternatively, let the market
9 decide what an appropriate fee is, but, again, creating a
10 level playing field for all competitors so that price
11 becomes a distinguishing factor between one company to
12 another.

13 MS. SAKER HRDY: Wesley?

14 MR. YOUNG: Yeah, I wanted to address a few
15 things. First, the question of whether or not we reject
16 clients that call us. Absolutely, we reject. We have
17 pre-screening qualifications, eligibility guidelines. We
18 want to make sure, number one, can they afford the
19 program? I mean, if they don't have a job, they can't
20 afford the program. Do they make too much money? I
21 mean, if they have -- after we do a budget with them, if
22 they have \$2,000 left over, they just need to start
23 paying more money to their creditors, add to their
24 minimum payments.

25 We screen based on what type of debt it is,

1 based on the age of debt, maybe the stage of collection.
2 There's a lot of different factors that come into play in
3 screening a client. We refer clients to credit
4 counseling. We refer clients to bankruptcy. So,
5 absolutely, we reject clients. So, I did want to address
6 that.

7 The second thing with regards to the fees, the
8 market is remarkably efficient. As I said, the consumers
9 call, you know, five, six different debt settlement
10 companies comparing costs and comparing prices. We found
11 that with, at least in the states where they have the
12 flat fee cap, not a \$50 a month type of cap, we found
13 that the market usually is below those fee caps.

14 Now, in terms of a state like South Carolina,
15 the reason why the debt settlement companies usually have
16 a problem with that fee cap is that our programs are not
17 that long. That kind of a fee structure where it's based
18 on a monthly basis, if you have a five or six-year
19 program where you're collecting \$50 a month, that fee
20 adds up significantly over a long period. But our
21 programs usually last no more than three years, sometimes
22 around two years. And to limit us in terms of our fee to
23 a monthly basis doesn't match what our business model
24 structure is. It doesn't compensate us correctly, so to
25 speak.

1 And, again, I would like to emphasize the labor
2 cost involved in running our business. We estimate that
3 for the same number of clients we hire ten times more
4 employees to help run and manage and deal with the
5 customized client service that's needed for each
6 consumer.

7 So, are there adequate laws out there? In some
8 states, there are in terms of consumer protection. But
9 we do disagree with a lot of the fee caps because they're
10 not structured to meet our business model. A lot of the
11 laws that are out there were designed based on credit
12 counseling companies. I know that there was some
13 discussion about that. We're a mature industry, but,
14 frankly, we haven't really come into play and weren't
15 considered in the regulations when they were drafted
16 until maybe the last two or three years. So, any law
17 that was drafted more than three years ago was based on
18 the credit counseling model.

19 MS. SAKER HRDY: So, let me just ask a question
20 there, Wesley, because there are a lot of questions
21 coming in about fees. What makes you different -- a for-
22 profit debt settlement company, if you're offering credit
23 counseling and you're working with a creditor to try and
24 get a debt settlement, your overhead is substantially
25 higher -- I'm asking. Is your overhead substantially

1 higher than the non-profit credit counseling agency who
2 can live with those caps?

3 Can you sort of explain what -- in terms of the
4 business model, why your overhead is so much higher than
5 a non-profit credit counselor who could have as many
6 sales or customer representatives in their phone room as
7 you do?

8 MR. YOUNG: Well, the reason is the credit
9 counseling model is based off of an agreement and a
10 structure that is set up from day one. It's an amortized
11 payment schedule over five years or so. But that never
12 changes, so the consumer doesn't have to be contacted
13 because what they do is they just make their fixed
14 monthly payment to the provider who forwards that on to
15 the creditor. There's not much interaction required
16 between the credit counseling or debt management plan
17 provider and the consumer.

18 For us, it's a moving target. We have to keep
19 up with where the debt is, which collection agency it's
20 with, what the outstanding debt amount is, is the
21 consumer saving, and that's really the key. You know, we
22 contact that consumer usually no less than monthly --
23 that doesn't include the consumer contacting us -- to
24 find out are you on target with your savings, are you
25 keeping up with your budget that we set up with you and

1 the plan that we set up for you or do you have any extra
2 savings that you might be able to put aside so that we
3 can try and settle this debt more quickly?

4 It's just a much more involved with the
5 consumer on a regular contact basis that requires a lot
6 more client services, client outreach or client calls.
7 We get a lot of documentation from them. We get updates
8 on what's going on on the collection side of things, what
9 actions are the creditors taking. So, there's so much
10 interaction between us and the consumer throughout the
11 life of the plan that makes it more expensive for us.

12 MS. SAKER HRDY: Okay. In light of what you
13 just said, what is TASC's about the front-loaded fee
14 business model where the debt settlement company is
15 taking hundreds, maybe thousands of dollars up-front in
16 their fee before the consumer is saving anything for the
17 debt settlement fund?

18 MR. YOUNG: TASC does --

19 MS. SAKER HRDY: Do you need all of that up-
20 front fee to cover your overhead even if it means the
21 consumer is tapped out by the time they pay the up-front
22 fee and, so, they can't participate in the settlement
23 program.

24 MR. YOUNG: Well, TASC doesn't take a position
25 on making you follow a certain fee model. I can tell you

1 that we have members that have offered both fee models,
2 both the front fee model where the fee is spread out over
3 half the length of the program versus the back-end fee
4 model where it's based off a percentage of savings.
5 Those members that have offered that found that nine out
6 of ten consumers chose the flat fee model. I believe
7 because it's simpler and usually ends up being a lower
8 cost.

9 MS. SAKER HRDY: Are there any members who are
10 doing the front end, like basically the up-front fee
11 structure where they pay the fee in total up-front before
12 they start saving for the settlement?

13 MR. YOUNG: No, I think that one of the fee
14 models that was explained was that there was maybe a
15 larger portion of the fee that was collected in the first
16 four months, but the fee is still spread out over the
17 entire -- over at least half the length of the program.
18 TASC has sponsored legislation or supported legislation
19 or even suggested language that said the fee must be
20 spread out over no less than half the length of the
21 program. Because the consumer does -- you have to set
22 them up for success and you have to have some means for
23 the consumer to save.

24 So, while we don't have a written policy that
25 says, no -- to have a policy that says we won't do any

1 service for you until you've paid the fees in full is not
2 -- I don't think is a supportable fee model.

3 Now, one thing I have, I can say is one of the
4 problems that we do face on a practical reality level, is
5 even on a fee schedule where it's spread over the first
6 half of the program, we graduate consumers earlier than
7 they finish paying us. We now have a problem collecting
8 the fee. And I think that may be a problem, also, for
9 the back-end fee models who collect the bulk of their fee
10 on the back end. All of a sudden, do we become a
11 creditor of the consumer? It gets messy and it's
12 difficult for the debt settlement company when we have
13 done the service and then we don't get paid.

14 MS. SAKER HRDY: Do you want to say something,
15 Steve?

16 MR. HANNAN: I guess my question is, if you do
17 it a front-end loaded fee schedule over half the length
18 of the program, don't you create a situation where you
19 have a liability to the company for the second half of
20 that program rather than any benefit that would keep them
21 working for the consumer? Don't you have to keep
22 consumers coming in the front door in order for the
23 company to continue to function?

24 MR. YOUNG: That's a cash flow issue and the
25 company needs to look at that from an accounting

1 standpoint. They need to make sure they've got enough
2 savings to make sure that they can -- if they were to
3 close the door for some reason, I guess, to be able to
4 service the consumers for the rest of the time but that's
5 -- is that what you were asking?

6 MR. HANNAN: That's what I'm asking. I mean,
7 that's the classic ponzi scheme. So, that's why I'm
8 wondering if that's what we would be running into with a
9 front loaded fee schedule.

10 MR. YOUNG: I know that we've discussed whether
11 or not there's an incentive for the debt settlement
12 company to continue servicing the consumer after they
13 have been paid. Every company I know compensates their
14 negotiators based on how well they negotiate. So,
15 there's a built-in incentive for the debt settlement
16 company to still do as well as they can for the consumer
17 and perhaps get the consumer out of the program as
18 quickly as possible so that they're not a liability on
19 the books.

20 MS. SAKER HRDY: So, let me follow up and just
21 raise something that Travis Plunkett said this morning
22 and throw it open to everyone. In light of, Wesley, what
23 you've discussed about TASC's guidelines not favoring
24 necessarily one fee structure over another, given that
25 consumers who come to debt settlement companies are

1 generally in a pretty vulnerable precarious financial
2 state, is there a policy argument that settlement
3 companies shouldn't take any fees until the service is
4 provided?

5 In other words, Travis made the argument that
6 it should be like the Credit Repair Organizations Act
7 that says until a service is provided, the company cannot
8 take any fees for the services.

9 MR. YOUNG: Our position on that is we know
10 very few, if any, businesses other than credit repair
11 organizations as mandated by Congress, that don't allow a
12 company to get paid for work that they're doing and wait
13 until the very end.

14 MS. SAKER HRDY: Any other views?

15 MS. LYBARKER: I think it may be a question
16 just from the models that I've seen as far as front-end
17 fee paying or fee payment, is that the work doesn't occur
18 until the fee is paid in full. So, what are you getting
19 paid for? It may not be the model that your members
20 abide by or anything like that, but just from what we
21 have seen from the contracts and stuff like that through
22 the enforcement efforts.

23 I think that addresses that problem of what are
24 they paying for and maybe there shouldn't be any sort of
25 payment until activity starts beginning on the account.

1 MR. YOUNG: I can tell you one result of that
2 would be that you would have no new companies entering
3 the market because they wouldn't get paid for three
4 years. You'd have only very large companies that can
5 fund that kind of a fee model in place and you'd lose
6 competition.

7 MR. MALLOW: They like that.

8 MS. LYBARKER: Are you saying we're wondering
9 if that's a con or not?

10 **(Laughter.)**

11 MR. MALLOW: Yeah, I wasn't wondering whether
12 you thought that was a con or not, despite the southern
13 hospitality and the accent. I have no doubt where your
14 position is on that.

15 Let me say this, number one, it's somewhat
16 disingenuous to suggest that debt settlement companies
17 not make a single penny until there's a settlement
18 achieved because that's not the model that is being used
19 by consumer credit counseling services as we speak now.
20 I mean, fair share is generally paid on a distribution
21 basis and state fees, such as in California where a
22 consumer credit counseling is permitted to take 10
23 percent of distribution as a fee on to the consumer is
24 taken when essentially the consumer credit counseling
25 service acts as a conduit.

1 So, they have done really nothing other than
2 let the money flow through their account into the account
3 of the creditor and for which they're getting a fair
4 share and potentially additional fees from the consumer.
5 So, it's not a fair suggestion, it's not a fair question,
6 it's somewhat disingenuous in my opinion.

7 MS. SAKER HRDY: I will just interject that I
8 got a question that said lawyer's fees are usually a
9 percentage based on success, the lawyer takes the risk of
10 not making any money if unsuccessful, why should this be
11 any different?

12 MR. MALLOW: I can tell you that's not my fee
13 model.

14 **(Laughter.)**

15 MR. MALLOW: I suspect when the FTC comes
16 knocking at a perspective client's door, I can tell you
17 that the up-front fee is much higher than it would be
18 when the company is coming to me asking for counseling,
19 for example. So, you know, a much lower chance of
20 success, a much higher fee and retainer up-front. Yes.
21 I don't get to draw down on that retainer until I've
22 billed my hours. But I have used hours as the unit of
23 measurement to determine how much work I have done.

24 There are other lawyers who will say I want --
25 my fee is you pay me a flat fee up-front to defend the

1 case. It's a non-refundable retainer. So, that unit of
2 measurement is taking on the case. I'm obligated to then
3 work through the case. Other lawyers will take a
4 contingency fee on the back end, the unit of measurement
5 being the entire length of the case and then the fee
6 being determined on the success. So, even in the lawyer
7 model, you have various models depending on the nature of
8 the work done and how you distinguish the unit of work.

9 I don't believe that in a debt settlement
10 company the unit of work is the successful completion of
11 the settlement and the satisfaction thereof. There is
12 significant work that goes into play ahead of time.
13 There is relationship built with or a history built in
14 terms of being able to deliver on promises not only to
15 the consumer, but the promises that are made to creditors
16 on how their clients will perform if there's a structured
17 settlement or will perform when you make the statement to
18 a creditor that, hey, we have somebody in our program who
19 is trying to save up money to make a settlement to the
20 best of their ability.

21 So, all of that gets taken into consideration
22 in the fee model. It's not a matter of whether there
23 should be up-front, it's a matter of how much and how
24 much is appropriate, how much can the market bear with
25 the idea that, theoretically, the better companies will

1 ensure greater success and have done the analysis
2 necessary to determine what dollar figure up-front
3 ensures the greatest return for both the consumer and the
4 company.

5 MS. SAKER HRDY: So, in light of this last bit
6 of discussion, I have several questions directed to TASC
7 that go to monitoring. It's one thing and it's a very
8 important thing for a trade association to have
9 guidelines and models for their members, but then it's a
10 whole other thing to know what happens in practice in
11 terms of the members.

12 This also goes to a point that was made this
13 morning in terms of knowing what actually happens, what
14 are the actual statistics that are happening to consumers
15 who enroll in debt settlement companies? Because unless
16 there's an enforcement case, there isn't any data really
17 to help us all understand what's happening to consumers.

18 So, first, Wesley, the question, a couple of
19 questions, does TASC monitor its members, does it have
20 any way to assess how they're complying with their
21 guidelines?

22 MR. YOUNG: We do monitor our members. We feel
23 comfortable with our standards now and we started and
24 implemented what we call a secret shopper program. This
25 is a third party vendor that does this work that we pay

1 them for. They pose as a consumer and they call every
2 single one of our member companies. We've asked them to
3 make at least two calls per company over a four-month
4 period. We're about two months into the program.

5 So, they will go through and they've got a list
6 of what our standards are, what disclosures the debt
7 settlement company is supposed to make and they go
8 through and pose as a shopper all the way through getting
9 a contract. So, they will report back to us if there is
10 any companies that are not in compliance with our
11 standards. What we will do is we will address those with
12 the company, we will give them an opportunity to fix the
13 problems and we will continue to secret shop them.

14 If they do not fix the problems that we have
15 asked them to, that they have been lacking in compliance
16 in, then we will take their membership away.

17 The other thing --

18 MS. SAKER HRDY: And will you make that public?

19 MR. YOUNG: Yes.

20 MS. SAKER HRDY: Any of that public? How would
21 you make that public?

22 MR. YOUNG: You mean the results?

23 MS. SAKER HRDY: Um-hum.

24 MR. YOUNG: I don't know if we've decided --

25 MS. SAKER HRDY: Just from a consumer

1 standpoint, if they say, ooh, this is a member of TASC, I
2 can trust this debt settlement company. But if, in fact,
3 the membership is revoked, how does the consumer know
4 that?

5 MR. YOUNG: Well, all of our members have to
6 use a TASC logo on their website to identify them as a
7 TASC member and, further, that logo links to the
8 disclosures, kind of a PDF file of the disclosures that
9 we require our members to make. So, they will not be
10 able to use that any more. Their name will be removed
11 from our website. So, the public will know that --

12 MS. SAKER HRDY: And you monitor that? You
13 monitor that?

14 MR. YOUNG: Yes. In fact, what we usually
15 monitor is companies that place our logo on their website
16 and aren't actually members is a big problem for us.

17 So, yes, we do monitor that. We are rolling
18 out in five days another compliance program, which is a
19 website review, kind of like this ad that we were looking
20 at today. We've set up some standards for advertising
21 and what they can -- because so much of our business is
22 done online, consumers do research online, we thought it
23 was important enough that we need to make sure that our
24 members are representing their services properly online
25 before they get to talk to a live telemarketing person.

1 So, we'll do the same thing. We'll give them
2 an opportunity -- if they are not compliant on their
3 website, we'll give them an opportunity to fix that. If
4 they don't fix it, then that is grounds for revoking
5 their membership

6 MS. SAKER HRDY: Wesley, another question for
7 you. Does TASC require specific credentialing for its
8 debt settlement counselors? If not, then how can you
9 ensure that these counselors will effectively negotiate
10 debt settlements that are better than what or maybe the
11 same as what consumers could achieve on their own?

12 MR. YOUNG: Those are two different roles. One
13 is presenting what the program is and what the plan is.
14 The other is the actual servicing and negotiating of the
15 debt, and those are separate. We have, number one, a
16 certification program through which both of those
17 individuals or client service people in the company can
18 be certified.

19 We also have an accreditation program which is
20 very popular. It's an extremely detailed audit of the
21 company to make sure that they are following TASC
22 guidelines and other extra guidelines. The backlog for
23 making an appointment with that accreditation company --
24 it's a company called BSI -- is six months. So, if you
25 wanted to try and get accredited today, you would have to

1 wait, at the very minimum, six months, and the wait's
2 probably longer now. But that's how anxious our members
3 are to try and get accredited.

4 MS. SAKER HRDY: I know Michael wants to say
5 something about self-regulation. But before we get
6 there, we've had a couple of questions and it was on our
7 list of questions to talk about the interaction between
8 debt settlement companies and third party debt collectors
9 and debt buyer companies.

10 So, if you're a consumer who has gotten to the
11 point where you have a third party debt collector calling
12 you to collect on a delinquent debt and you're calling a
13 debt settlement company, Michael or Wesley or Anna, if
14 you want to explain what happens next in terms of the
15 debt settlement companies' interaction with the debt
16 collector? Or the consumer, what does the consumer say
17 to a debt collector if they've enrolled into a debt
18 settlement program? How does that sort of all play out
19 for a consumer?

20 MR. YOUNG: I mean, part of our disclosure is,
21 obviously, we cannot stop a creditor from calling and
22 trying to collect on the debt. That's part of our
23 disclosure. We need to make sure that the consumer
24 understands that as part of entering our program. But
25 what we can do is we can help train or educate the

1 consumer as to their rights. We can help them try to
2 manage the calls. Obviously, one of the big issues for
3 our clients is credit harassment, getting calls all the
4 time and at work. So, that is a big concern. One of the
5 most common questions we get when we get a call from a
6 client is what do I do, how can I do this? We've got
7 lots of resources to help them with that.

8 MS. LYBARKER: I have a question regarding
9 that. Do you guys ever refer the consumer to the
10 consumer protection agency? Most states have an
11 individual Debt Collection Practices Act as well that may
12 go further than the Federal law. So, the consumer may
13 have more rights than you may be aware of. Do you guys
14 refer them to us so that they know their rights and the
15 state law as well?

16 MR. YOUNG: We require our client services
17 folks to have a copy of the FDCPA and just be able to
18 present that to the client. Other than that, in terms of
19 state specific, no, we don't, because that does get very
20 complex.

21 MS. SAKER HRDY: Wesley, I want to make sure I
22 understood your answer. Will a debt settlement company,
23 once they know that the consumer is being called by a
24 third party debt collector or a debt buyer, will the debt
25 settlement company then begin to negotiate with that

1 third party debt collector or the debt settlement company
2 -- or the debt buyer company? Sorry.

3 MR. YOUNG: Yes.

4 MS. SAKER HRDY: I just wanted to get that out,
5 that part of it out.

6 MR. YOUNG: We do negotiate absolutely with
7 original creditors. With every major creditor out there,
8 we negotiate with. We negotiate with the collection
9 agencies they assign debt to and then we negotiate -- if
10 the creditor sells the debt to a debt buyer, we negotiate
11 with them as well.

12 MS. SAKER HRDY: And when that's happening, is
13 that when the consumer can expect that the debt collector
14 will stop calling them because the debt collector is
15 negotiating with the debt settlement company? Is that
16 something a consumer could expect?

17 MR. YOUNG: Usually those are two different
18 departments. The people we negotiate with aren't the
19 same people that are calling the consumer to collect on
20 their debt. But --

21 MS. SAKER HRDY: Is there a way to get those
22 two people to talk to each other so that a consumer isn't
23 under -- you know, isn't getting those calls? If you're
24 talking, if you're engaging in conversation with the
25 collections department?

1 MR. YOUNG: It depends on the relationship we
2 have with the creditor. With some, we are able to get
3 them to pull back on their collection efforts; some we're
4 not.

5 MS. SAKER HRDY: Okay. Any other comments on
6 this topic?

7 Michael, you had noted you wanted to talk a
8 little bit more about self-regulation and what ideas
9 there might be for initiatives.

10 MR. MALLOW: This is a comment that goes back
11 to, I think, some of my initial opening remarks of the
12 discussion regarding debt settlement is one size fits
13 all, being a criticism of debt settlement marketing, and
14 no size fits any, which is a criticism of regulatory and
15 non-governmental consumer watchdog organizations' view
16 towards debt settlement.

17 One of the resources that consumers
18 traditionally rely on to determine whether a company is
19 good, bad or indifferent is turning to the Better
20 Business Bureau. Unfortunately, there are a number of
21 regional Better Business Bureaus. Most notoriously, the
22 place where I practice law and have an office, that take
23 the position that we don't care what your consumer
24 complaint history is, we don't care if you're the
25 greatest company on earth, if you're debt settlement, you

1 get an F. Period. End of story. Because we give
2 everyone in the industry an F.

3 Well, what good does that provide to the
4 consumer? What good does that provide to -- or what
5 incentive does that provide to companies to try to do
6 better in terms of customer service, in terms of
7 responding to customer complaints when all you will get
8 is an F? Well, the answer is, it does no good for
9 anybody.

10 There's also an interesting problem that's
11 created. There is the NAD at the Better Business Bureau,
12 other industries get to go after competitors who make
13 false or deceptive statements and create an improper
14 competitive advantage by making misrepresentations. You
15 can -- and a company can bring another company before the
16 NAD and the NAD will make a voluntary suggestion as to
17 how to rectify the problem. And I can tell you that
18 although it's couched in voluntary terms, if you do not
19 follow the recommendation that the NAD makes after a
20 competitive challenge, the next stop for your company is
21 the Federal Trade Commission who has an extraordinarily
22 high rate of responding to NAD referrals.

23 MS. SAKER HRDY: And if you could just wrap up,
24 then we'll do a big wrap-up.

25 MR. MALLOW: Unfortunately, with the Better

1 Business Bureau taking the position that debt settlement
2 is not a legitimate industry, there is very little
3 incentive for members of the industry to bring NAD
4 litigation against a competitor who is making
5 representations that are false or deceptive to their
6 competitive injury. So, that is, unfortunately, a
7 self-regulating mechanism that is not really available
8 right now to this industry.

9 MS. SAKER HRDY: But that's one that you
10 propose as --

11 MR. MALLOW: It is available if there was a
12 more open mind towards the industry.

13 MS. SAKER HRDY: So, we're just about out of
14 time. I know Steve had a closing comment and I would
15 like to offer to any of our panelists to wrap it up.

16 MR. HANNAN: Well, I was just wondering if
17 Michael then would be in favor of state regulation
18 because that gives consumers a place to go to check
19 complaint histories.

20 MR. MALLOW: The problem is with state
21 regulation is if there was uniformity and the states were
22 able to shake off a lot of their preconceived and often
23 incorrect notions of debt settlement, it wouldn't be a
24 problem. But I think there's a lot of history, a lot of
25 misinformation and too much variability to make it a

1 workable scheme at this point.

2 MS. SAKER HRDY: Carrie?

3 MS. LYBARKER: And just in defense of the state
4 regulators, our door, the Department of Consumer Affairs,
5 is an open one and we've had several conversations with
6 the industry. I think it can be attested to out here.
7 But, unfortunately, there's never any evidence, it's just
8 all talk. We have requested things, especially in the
9 area of fee regulation in the past, and have never
10 received. So, our notions are there because there's been
11 nobody showing anything to contradict if there are any
12 notions present.

13 Then, also, just to state that just because
14 there are certain laws that regulate the industry, there
15 are other laws as well that often apply. If anybody ever
16 has any questions regarding state laws, I recommend
17 contacting the regulator because that's a proactive
18 measure that can be taken so that you can avoid any
19 problems later on.

20 MS. SAKER HRDY: Briefly, Michael?

21 MR. MALLOW: Briefly. I suggest that given the
22 state of the economy marketing should be more perceived
23 as a filter to get the right people than as a means of
24 enticing anybody through the door. If you get the right
25 people, then you will see your complaints histories go

1 down and regulator activity decrease precipitously.

2 MS. SAKER HRDY: Wesley?

3 MR. YOUNG: We understand there's criticism of
4 our industry. We understand that there are players that
5 are not good in our industry, but I don't think that
6 should detract from the service that we can offer if done
7 in the right way and we believe organizations like TASC
8 help accomplish that.

9 MS. SAKER HRDY: Thank you. Anna?

10 MS. FLORES: Given all of the concerns we've
11 heard about today and we'll continue to hear about for
12 the next hour or so, we think there's an appropriate role
13 for state and Federal authorities to take whatever steps
14 they need to take to protect consumers.

15 MS. SAKER HRDY: Thank you and thank you to our
16 panelists and the many wonderful questions we got from
17 the audience. I'm sorry I couldn't get to all of them,
18 particularly some directed to American Express I didn't
19 get to. But, as Sara mentioned, our hope is that we can
20 have our participants, our panelists answer some of these
21 questions we didn't get to and post them on the workshop
22 website. Thank you very much and, now, we're breaking
23 for 15 minutes.

24 **(Applause.)**

25 **(Panel 3 concluded.)**

1 **PANEL 4: THE FUTURE OF THE FOR-PROFIT DEBT SETTLEMENT**

2 **INDUSTRY: WHERE WILL THE INDUSTRY GO FROM HERE?**

3 MS. GOTTOVI: Thank you, everybody, for
4 sticking with us through the entire day today. I know
5 several people had to go catch their flights, but we're
6 delighted that we still have such a nice crowd for this
7 last panel of the day.

8 I'm pleased to introduce our Associate Director
9 in the Division of Financial Practices, Peggy Twohig, who
10 will be contemplating the future with her panel.

11 MS. TWOHIG: Good afternoon, everyone. My
12 thanks, also, for sticking with us. It's been a long,
13 very intense, very meaty day, I think, in terms of all
14 the issues raised and the information provided. So,
15 we're going to try to wrap up here. In part, we will be
16 continuing a discussion that was started throughout the
17 day -- sprinkled throughout the day, we have had thoughts
18 and opinions and views on where do we go from here. So,
19 we are going to try to extend that discussion, dig a
20 little deeper and get this panel's views on those issues.

21 Before I begin, I just want to say all the
22 questions that I will be raising, we're interested in
23 everyone's thoughts and comments. As has been mentioned,
24 we're going to be collecting comments through December
25 1st. So, I encourage any of you who have thoughts,

1 information, opinions to also submit your comments, your
2 views on where we go from here.

3 The three main areas I would like to cover with
4 the panel are where do we go from here in terms of legal
5 requirements, are current laws adequate to protect
6 consumers, why or why not? That's big picture number
7 one. We will be spending quite a bit of time on that as
8 you heard the earlier panel and others have already
9 mentioned that.

10 The second issue, again, somewhat sprinkled
11 throughout the day is in terms of the issues that have
12 been raised, is self-regulation going to be sufficient to
13 deal with some of these issues we've heard about?

14 And, finally, what are the alternative models
15 out there that are possible or being developed, is that a
16 solution? And, if so, how does that happen? How do
17 those models get further developed? What needs to happen
18 to provide alternatives to consumers than some of the
19 current models that are out there?

20 So, I want to, first of all, welcome -- we have
21 an excellent panel to wrap things up and I will let them
22 introduce themselves and after they do, before we talk
23 about where we go from here, I just want them to each
24 mention what are the most important issues that need to
25 be addressed going forward? In the interest of time, I

1 want you to pick two. What are the two most important
2 issues you think we need to address going forward?

3 And, Alan, we'll start with you and just go
4 down the line.

5 MR. FRANKLIN: I'm Alan Franklin. I'm
6 President of American Credit Alliance, which is a
7 non-profit consumer counseling agency. I have been doing
8 this work 18 years. Prior to that, I was working for
9 American Express and I worked in Industry Affairs and I
10 help -- or I should say was originally involved in
11 writing the Fair Debt Collection Practices Act. So, I go
12 back that far.

13 The issues that I think are most important,
14 considering that the consumer credit counseling industry
15 as non-profits are present here, is that up until now we
16 have offered either a vanilla or chocolate product.
17 Either we offered a full debt management plan for people
18 who needed it or we sent them off to bankruptcy. What I
19 think is critical is that we somehow create an
20 alternative product which involves the idea of
21 settlements through a triage type of an arrangement with
22 a debtor and the creditors to make a determination,
23 essentially as a non-profit, that would create a
24 repayment plan for the debtor, in this case, that would
25 meet the creditor criteria.

1 One of the things that was not mentioned today,
2 which I think is critical, is what are the ages of
3 accounts that are currently going into debt settlement?
4 My understanding is that at the time of settlement an
5 account is no longer carried on the books of a creditor.
6 You can't offer a settlement to a creditor if an account
7 is current, it would be inappropriate. But why shouldn't
8 you be able to if, in fact, the customer, at that point,
9 a client who would only have the ability to repay say 80
10 percent of the debt, 36 or 48 months forward and that
11 type of an idea.

12 In terms of regulatory, which I think is second
13 most important, is that it ought to be a Federal
14 standard, and what I would ultimately love to see
15 personally is the controller of the currency being the
16 regulator, and I say that because they regulate every
17 single credit card issuer in the United States. There is
18 not a single credit card company that is regulated by a
19 state regulator.

20 So, what we have instead is a mismatch of state
21 regulations in an attempt to try and protect consumers.
22 But, in fact, we have an FTC which has that role from a
23 Federal perspective. I think as an enforcement arm of
24 the controller of the currency, it would be an ideal
25 marriage for the future and benefit of consumers,

1 particularly with the housing issues and other things
2 that are now before my industry.

3 MS. TWOHIG: Thanks, Alan. Mike?

4 MR. KERR: Hi, my name's Michael Kerr. I'm the
5 Legislative Director for the National Conference of
6 Commissioners on Uniform State Laws and I'm just going to
7 take a second to let you know who we are because lots of
8 people probably have never heard of us. We are a state
9 governmental group. Every state appoints commissioners
10 to represent them before our national conference.

11 We have been around since 1892. We're the
12 folks that brought you the Uniform Commercial Code. We
13 write statutes in a wide variety of areas. But the most
14 important thing for you to know is that we're not an
15 interest group. We're not a regulator, per se, we're not
16 a consumer group, we're not a banking group. Our only
17 constituents are the states that we work on behalf of.
18 We'll be talking about the Uniform Act that we worked on
19 and revised this past year, but I just wanted to
20 introduce who I am and where I'm coming from.

21 The two issues, I think, that are most
22 important, the first is interstate consistency. There's
23 two ways to get that. There's having laws that are the
24 same or similar from state to state, which reduces
25 compliance costs and improves the ability of regulators

1 to enforce reasonable rules.

2 The other way is Federal preemption. And for
3 lots of reasons, the decision so far, at least, has been
4 to keep the regulation at the state level. And I assume
5 we'll talk about that, too. So, that's one big issue I
6 think we should talk about.

7 The second is how fees for debt settlement are
8 structured. One of the core policies of the Uniform Act
9 is that while there's flexibility, there's a set-up fee,
10 there's monthly fees and all that's legitimate and part
11 of just providing services, the Uniform Act has a fee
12 cap. That fee cap is based on a percentage of the
13 savings that the consumer enjoys over the course of the
14 agreement. It's not front-loaded, it's not back-loaded,
15 but that principle that fee cap should be based not just
16 on the amount of debt brought in, but on what sort of
17 savings the consumer realizes is one of the core
18 principles in the Uniform Act.

19 So, those are the two things that I would
20 mention.

21 MS. TWOHIG: Thanks, Mike. Ed?

22 MR. MIERZWINSKI: I'm Ed Mierzwinski. I'm
23 Consumer Program Director with the Federation of State
24 Public Interest Research Groups, known as USPIRG. We're
25 a non-profit consumer advocacy group and I've worked on

1 these kinds of issues with Peggy and her staff and the
2 other consumer groups over the years. I apologize that
3 I'm late. You may have heard that -- I was here for most
4 of the last panel, but I missed the morning, that Hank
5 Paulson wants to make the U.S. taxpayers into
6 stockholders without any power or any authority in the
7 largest debt settlement management firm ever.

8 **(Laughter.)**

9 MR. MIERZWINSKI: And the least regulated, even
10 less regulated than you people are. So, that's been
11 keeping us busy on Capitol Hill.

12 And the two points that I would mention is that
13 as we're heading into this credit crisis that is only
14 growing worse, we need to make sure that we come up with
15 good consumer education to educate consumers that
16 bankruptcy may still be their best alternative, and
17 non-profit consumer credit counseling -- I have not been
18 convinced that any of the other for-profit alternatives,
19 including debt settlement, are better, but we need good
20 consumer education out there on that.

21 On the comment earlier today, by the way, the
22 Better Business Bureau is not fair to this industry.
23 Well, heck, if the Better Business Bureau, consumer
24 groups, the banks and the credit card companies all
25 agree, then I think the industry has got to move, not the

1 Better Business Bureau.

2 So, the first point is better consumer
3 education about people's choices in a bad economy because
4 they're going to be offered a lot of bad choices about
5 how to get out of their debts when they're desperate.

6 Secondly, strong enforceable laws starting at
7 the state level. If we have a Federal law, the states
8 should be allowed to go further. The states should
9 always be allowed to go further. Thank you.

10 MS. TWOHIG: Thanks, Ed. Jenna?

11 MS. KEEHNEN: I'm Jenna Keehnen, the Executive
12 Director of the United States Organizations for
13 Bankruptcy Alternatives, or USOBA. We're the oldest
14 active trade association in the debt settlement industry
15 representing over a hundred companies. We advocate for
16 consumer protection and fair legislation across the
17 country. We're very pleased to be here. I'm proud to be
18 a part of this process, that's a very necessary process.

19 I guess for my two issues I would certainly
20 have to agree with Michael on the uniformity of
21 legislation, be it one route or the other. At this
22 point, it's so muddied, it's difficult at best to have
23 your attorney be able to comprehend and understand and
24 lead you through all of those waters untouched.

25 The second would be uniformity in the industry

1 standards and procedures and practices themselves. To my
2 knowledge, I don't think anyone on this panel throughout
3 the day has been able to draw you a diagram of exactly
4 what a debt settlement company is because they're all so
5 very different. So, uniformity a little bit in those two
6 areas I think is necessary.

7 MS. TWOHIG: Thanks, Jenna. Carla.

8 MS. WITZEL: I'm Carla Witzel. I'm a partner
9 in a law firm in Baltimore, Gordon, Feinblatt. My
10 clients are debt settlement companies, debt management
11 companies, for-profit and non-profit, extenders of credit
12 from the largest banks to payday lenders.

13 I think that what we need to do is start
14 recognizing that there is a continuum of debt relief, and
15 it ranges from debt management, debt settlement to
16 bankruptcy. As we study it and approach it and think
17 about new laws to enforce consumer protections, we need
18 to stop focusing on artificial 20th Century distinctions
19 like profit and non-profit and start really focusing on
20 what's important, which is consumer protection, the
21 efficient delivery of services and transparency of the
22 product.

23 MS. TWOHIG: Thank you, Carla. So, the first
24 subject we're going to discuss more generally in terms of
25 where we go from here, and some have mentioned their

1 views already, are current laws adequate to protect
2 consumers? We've heard throughout the day some mention
3 of some of the state laws. I'm going to give Mike a
4 chance to say a little bit more about the Uniform Act and
5 about the state of that and various state laws. Thanks.

6 MR. KERR: One of the things that we do before
7 we start a project is we typically do a survey of
8 existing state legislation. I didn't bring enough for
9 everybody, but I brought a summary of state laws
10 applicable to debt settlement. But it's true. State
11 laws are kind of all over the map.

12 There are six states that basically don't
13 regulate at all. There are 13 states that say only
14 non-profits and there's a whole host of states in the
15 middle that do part in some, but not the other. Fee caps
16 vary widely. Disclosures, when states have them differ,
17 quite a bit. So, I think it's fair to say that state
18 regulation right now is very much a mixed bag.

19 The Uniform Act was a three, now four-year
20 development project to try to come up with a statute that
21 was a comprehensive solution, at least a regulatory
22 framework for the three principal kinds of services that
23 we call debt management services in the Act.

24 By way of background, the Uniform Act was
25 adopted in four states and we saw some implementation

1 issues with it. So, we went back to the table, had an
2 open drafting committee meeting and took some amendments
3 to help with those implementation issues. For what it's
4 worth as a point of conversation, right now it looks like
5 between 15 and 25 states are going to be running the
6 Uniform Act in the upcoming legislative session. So, to
7 the extent that state regulation is going to be the chief
8 enforcement mechanism, I think we'll talk about
9 advertising and the FTC separately. There is the
10 possibility at least of significant harmonization of
11 state laws.

12 So, I think that that's pretty much a summary
13 of where states are. I can go into more detail if you'd
14 like.

15 MS. TWOHIG: I would like to go down the line
16 and just get this out. Is Federal regulation a
17 regulation needed? Yes or no? Alan?

18 MR. FRANKLIN: I say yes.

19 MS. TWOHIG: That's all. We're going to come
20 back.

21 **(Laughter.)**

22 MS. TWOHIG: Mike?

23 MR. KERR: Yes, for advertising.

24 MS. TWOHIG: Ed?

25 MR. MIERZWINSKI: As a floor, but states should

1 be allowed to go higher.

2 MS. KEEHNEN: I agree with Ed.

3 MS. WITZEL: Yes.

4 MS. TWOHIG: Okay. So, we have a consensus on
5 Federal legislation. I realize maybe not in terms of
6 details. That's what I want to go to next. I think,
7 Mike, you already gave me the answer to this. And, Al,
8 I'm sorry, I let them go a little further than you. So,
9 I'll let you say a little bit more.

10 But I would like to focus first on many of the
11 states, as has been mentioned, part of law is requiring
12 certain disclosures. So, for those of you who might
13 think, you know, let's pretend we're a committee and we
14 need to come up in the next hour with a recommendation to
15 Congress on what Federal legislation of the debt
16 settlement and/or debt relief industry should look like.

17 Let's just put that aside for a moment. What
18 should -- if you think that there should be requirements
19 for disclosure of particular information to consumers,
20 what would the list be? Maybe I'll throw out some ideas.
21 Again, we'll go down the line to see if you agree or
22 disagree. Should there be disclosure of all fees?

23 MR. FRANKLIN: Yes.

24 MS. KEEHNEN: Yes, absolutely.

25 MS. TWOHIG: Any disagreement with that? Mike,

1 I know you're on record as saying Federal legislation for
2 advertising only. So, I wouldn't go that far to
3 necessarily disclosure. Let's come back to that in terms
4 of what would be an ad.

5 What about disclosure of completion rates, of
6 the numbers of consumers that historically of a
7 particular company had completed the program? Any
8 thoughts on that?

9 MR. FRANKLIN: I think that's where one of the
10 problems comes in with the state idea. If you are an
11 agency operating in multiple states, then you have to
12 have multiple audits. With a Federal audit, it would
13 seem so easy to have a standard much like the Comptroller
14 of the Currency does with banks. They send them out a
15 one-day letter which says this is what we're going to
16 audit and one of the things in there would be the
17 percentage of completions and, also, a multitude of other
18 important data that could be used for other reasons.

19 MS. TWOHIG: Any other thoughts on that?
20 Disagreements?

21 MS. KEEHNEN: I think you were asking primarily
22 if that should be disclosed to the consumer, is that
23 correct?

24 MS. TWOHIG: Correct.

25 MS. KEEHNEN: I would say in percentages. I'm

1 not sure that it's really relevant to 11,982 have
2 completed when two million were there. So, I mean,
3 percentages would be more important.

4 MS. TWOHIG: Let me broaden the question a
5 little bit. Do you think consumers should be told
6 anything or that it should be mandatory for consumers to
7 be told anything about completion rates?

8 MS. KEEHNEN: Not without standardization in
9 the industry on what a completion rate is.

10 MS. TWOHIG: Okay. And what if there was
11 standardization, would you think that's acceptable?

12 MS. KEEHNEN: I don't know why it would need to
13 be disclosed for a privately held company. But I don't
14 know that anybody would disagree to disclose it. I don't
15 see that it's necessary, no.

16 MS. TWOHIG: Okay. Any other thoughts? Ed?

17 MR. MIERZWINSKI: Well, I think a number of
18 states have -- I'm not sure that they solve all of the
19 problems of payday lending, but a number of states have
20 database requirements that provide excellent data to
21 researchers about that. So, I would support disclosure
22 to regulators and disclosure to consumers. And I think
23 you need more than just this one number. You need to
24 know -- I don't know if you're going to go through all
25 the numbers.

1 MS. TWOHIG: Well, why don't you just keep the
2 discussion going. Go ahead. Throw out some other ideas.

3 MR. MIERZWINSKI: You would need to know more
4 about other numbers, like how many consumers who had
5 \$10,000 in debt completed the program. How much did they
6 pay on average, what's the median, what's not the median?
7 You know, how many consumers with \$5,000 in debt
8 completed the program and how long did it take them, in
9 addition to the number that Peggy is asking for.

10 But I'm astonished. I don't know, again,
11 because I missed the morning, has anybody disputed the
12 incredible numbers from the National Consumer Council
13 audit how low completion rates really are? That's why we
14 need disclosure to both consumers and to agencies.

15 MS. TWOHIG: Jenna, did you want to comment on
16 that?

17 MS. KEEHNEN: I was going to ask, did you mean
18 all of that should be disclosed to the consumers, how
19 many \$10,000 clients?

20 MR. MIERZWINSKI: I think it would be good to
21 have kind of a chart that says \$10,000 clients, 2 percent
22 finish; \$5,000 clients, 3 percent finish or whatever the
23 numbers are.

24 MS. KEEHNEN: I would love to see that in the
25 credit counseling industry, too.

1 **(Laughter.)**

2 MS. TWOHIG: So, that's an issue in terms of
3 whether all of these requirements or any of them that are
4 applicable should apply to the credit counseling side of
5 the industry as well. What about the typical time to
6 complete the program? Is that something consumers should
7 know up-front?

8 MS. WITZEL: Yes.

9 MS. KEEHNEN: They're typically told.

10 MS. TWOHIG: I'm talking about a legal
11 requirement, a federal legal requirement that would
12 mandate, which may be different than what is done by some
13 or perhaps most, but what are the views on that? Should
14 that be part of what's required by those who think there
15 should be a Federal law that has some sort of disclosure
16 requirement?

17 MS. KEEHNEN: Stating that your estimated time
18 of a program would be 36 months? Is that what you're --
19 kind of like a disclaimer of what are you --

20 MS. TWOHIG: Some sort of information, I don't
21 know what the details would be, on the typical time
22 before your debts are settled. It could be an average.
23 I mean, the details would, obviously, have to be worked
24 out.

25 MS. KEEHNEN: That's on just about every

1 website I've ever seen for debt settlement. As far as
2 mandating it, I don't see any problem with giving a
3 parameter.

4 MS. TWOHIG: Any other thoughts on that? Ed?

5 MR. MIERZWINSKI: Well, I think it has to be
6 customized to the consumer based on how much debt they
7 have and what their income is. This is the kind of
8 regulation we tried to get for credit cards in the
9 bankruptcy law. We wanted every consumer to be told that
10 if you make the minimum payment this month and you owe
11 this much money at this interest rate, you would take 17
12 years, 12 years, whichever, but I would like to see it
13 customized.

14 MS. TWOHIG: Ed, that seems like it might be
15 pretty difficult to both have a law or a regulation that
16 would write that and then enforcement if it's customized.
17 What --

18 MR. MIERZWINSKI: I would recommend to the
19 Congress they refer that to a rule-making by the Federal
20 Trade Commission.

21 **(Laughter.)**

22 MR. MIERZWINSKI: Sorry. I know you have too
23 many rule-makings already. But to the extent that it's
24 feasible, I think a customized -- at least at some
25 categories level. If you owe between this and this and

1 your income is between this and this, there ought to be
2 some sort of way to figure it out.

3 MS. TWOHIG: Just going down -- the list I'm
4 using by the way is just some ideas that folks have
5 raised during the day, some that already disclose these
6 things. What about impact on credit score or likely
7 impact on credit score? Should there be a mandated
8 disclosure about that? I see some heads nodding. Any
9 disagreement with that?

10 MR. KERR: Other than the condition precedent
11 that it's a Federal statute, not a state one, I think
12 that's absolutely something that needs to be in the law.

13 MS. TWOHIG: Okay. What about tax consequences
14 or likely tax consequences?

15 MR. FRANKLIN: I think the whole issue with
16 1099Cs has to be looked at from a multiple of
17 perspectives. When I've spoken to debt buyers who pay
18 less than they collect and they then have to issue a
19 1099C, which has already been a loss from a prior
20 creditor, I find that to be an interesting non-disclosed
21 item in that it would seem so reasonable that if you're
22 going to get a perceived benefit of a settlement saving
23 that you ought to know the other side of the transaction,
24 which is that you have a tax consequence unless you are
25 in a hardship that could be proven and as to who has the

1 right to prove a hardship.

2 MS. TWOHIG: What about anything else you all
3 heard? Some things were mentioned. I'm just interested
4 in any thoughts on some of these possible disclosure
5 items, that wages may be garnished, that there's no
6 guarantees that they can settle all debt, no guarantees
7 that creditors will stop calling. Any thoughts on those
8 types of items?

9 MS. KEEHNEN: As far as mandating that these
10 disclaimers be made, I know that both organizations have
11 mandatory disclaimers and have disclaimers and standards
12 that their member companies have to provide that
13 encompass almost everything you have said so far.

14 MS. TWOHIG: So, you're saying that that could
15 be used as a model for Federal legislation in terms of
16 requirements?

17 MS. KEEHNEN: I think it -- yes.

18 MS. TWOHIG: Any thoughts on -- well, actually,
19 given there's possibly many things that consumers need to
20 know that are already required by members of certain
21 organizations. Any ideas on -- and the list could be
22 pretty long. One thing we've learned at the Federal
23 Trade Commission from our work in enforcing some laws
24 that require a lot of disclosures is that sometimes the
25 key information can get lost in that. Any thoughts or

1 ideas before we move on on what the most important things
2 are that consumers need to know, that must be disclosed?
3 In other words, that you would have to -- no matter how
4 you advertise, what you say, that any consumer has to be
5 told?

6 MR. KERR: I think they have to be informed
7 about alternatives with regard to debt settlement. I
8 mean, they have to know that there's credit counseling
9 out there, that there's debt management plans as
10 alternatives, that bankruptcy may actually be the right
11 answer for you. In addition to the other sort of
12 disclosures -- well, these are really disclaimers,
13 warnings, if you will, that people should be -- make sure
14 they understand prior to entering into one of these
15 settlement agreements.

16 MS. TWOHIG: Any other thoughts on the critical
17 items?

18 MR. MIERZWINSKI: You know, Peggy, I would
19 support what Michael just said in terms of a general
20 Miranda. I think there should be a general kind of a
21 Miranda that -- Alexandra Tatarova in Smart Money had a
22 good article last year that I had in my files. What The
23 Debt Settlement Companies Won't Tell You. She's got 7
24 bullets. Debt settlement may not be right for you. That
25 gets to the bankruptcy as an alternative. Your credit

1 will suffer. You are in this debt settlement program.
2 Your credit gets worse over time. That one probably
3 won't get through. You could get sued by the creditor.
4 There are tax consequences we've already discussed.
5 Services may be illegal in some states. Do all the
6 websites say that now? I don't know.

7 MR. KERR: With the exception of the last one,
8 I would just point out the Uniform Act contains all of
9 those disclaimers.

10 MS. TWOHIG: Right. Any other thoughts on the
11 critical items that consumers need to know?

12 MR. FRANKLIN: Lastly, I would harp on the
13 1099C is the major issue.

14 MS. TWOHIG: Say a little bit more about that.

15 MR. FRANKLIN: Well, right now what happens is
16 people go into a settlement. They may contact an agency,
17 a consumer credit counseling agency who talks to them
18 about a debt management plan. One of the other due
19 diligence efforts that the same consumer would be making
20 prior to deciding on what to take, they may respond to an
21 ad either on the Internet or on television that tells
22 them to contact a debt settlement company and save 50
23 percent on the debt. Unless they get that early
24 disclosure that they may have the tax consequence, they
25 may opt for the -- what sounds to be the better of the

1 two, which would be the debt settlement, which might not
2 be the best solution for them.

3 So, there has to be some sort of a disclosure
4 that says look, this is it. If you're going to settle a
5 debt for greater than \$600, you're going to have an IRS
6 tax consequence this year.

7 MS. TWOHIG: I would like to move to whether
8 you all think, if you agree that there should be some
9 sort of Federal legislation or law, would disclosures be
10 sufficient? Is that sufficient? Is disclosure to the
11 consumers sufficient to address some of the problems that
12 some have talked about today or should there also be some
13 substantive requirements on the business?

14 For example, any thoughts, this was already
15 discussed in the earlier panel, on whether fees should be
16 restricted in any way, either in terms of the model of
17 the fees or fee caps? Anyone?

18 MR. KERR: I would have to say we'd be opposed
19 to that being in Federal law. The substantive
20 registration and enforcement of fee caps and business
21 practices and disclosures, the Uniform Laws Commission
22 believes that that should remain at the state level, but
23 I have already said that a couple of times. So, anyone
24 else?

25 MS. KEEHNEN: I have a hard time with mandating

1 any kind of fee caps. Certainly, maybe some ground rules
2 as to collection, but if you fully disclose and your
3 consumer understands with clarity exactly what this
4 program is and with the same debt and they made minimum
5 payments for 20 years, they'd pay six times what they
6 enrolled in with you, even if they pay up to 100 percent
7 of the entire debt, they didn't save a single penny with
8 your fees included of the principal amount that they
9 enrolled, they're still thankful and they're still happy.
10 It's still a huge savings from minimum payment for the
11 next 20 years. So, I don't really understand what the
12 purpose would be.

13 MS. TWOHIG: So, that's a no.

14 MS. KEEHNEN: Yeah.

15 MS. TWOHIG: That's a no, okay. Any other
16 thoughts on that? Ed?

17 MR. MIERZWINSKI: Peggy, to clarify my views
18 on, again, preemption, as I understand it there are a
19 number of states that don't have a law. So, I believe
20 that the Federal law needs to be robust to cover those
21 states. So, the provisions of the Uniform Act, I think,
22 should be seriously considered, all the provisions so
23 that we get coverage nationwide. But, again, states
24 should have the right to have stronger laws than those.
25 There may be state licensing and registration provisions

1 that, obviously, remain at the state level. State
2 private rights of action, of course, which don't usually
3 be provided by Federal law we need to keep.

4 So, I would say that we need to look at more
5 than just the advertising in the Federal law because I'm
6 worried about the consumers who live in the states
7 without a law. I want there to be a floor to protect
8 them.

9 MS. TWOHIG: So, Ed, just to clarify, I
10 understand what you're saying about states, no
11 preemption, but do you think any Federal legislation or
12 regulation should have substantive restrictions of some
13 type?

14 MR. MIERZWINSKI: Well, that's what I was
15 saying. Yes, because I admit that under the stronger
16 state law system that consumer advocates favor, there may
17 be states that don't have a law. So, if you are going to
18 have a Federal provision that applies in those states, it
19 needs to be broader and it needs to include those
20 substantive provisions, including fee caps.

21 MS. TWOHIG: What about the issue of the
22 consumer controlling the account? Should there be a
23 requirement that the consumer has to control the account,
24 any account that is accumulating savings to settle the
25 debt? Any thoughts on that?

1 MR. KERR: I think if you have the settlement
2 company exercising control of the account, then a slew of
3 fiduciary obligations ensue upon that fact. I think a
4 lot of the industry has been very careful to say that
5 they don't have that kind of control, and that's probably
6 for the best. But if you're going to have anything but a
7 situation where the consumer can withdraw the money, then
8 you really need to look at significant fiduciary controls
9 on those companies.

10 MS. WITZEL: I think the uniform law has those
11 controls for the trust account. I think that the
12 industry now is not touching the money or controlling the
13 money to get around the various state laws that would
14 restrict them if they were touching the money or
15 controlling the money. I think that debt management
16 companies have been controlling the money for years and
17 years. There have been a lot of state laws set up to
18 protect the money. It is probably the more efficient way
19 to do the business. So, to me, that's not a necessary
20 consumer protection.

21 MS. TWOHIG: Any other thoughts on that?

22 MS. KEEHNEN: I'm not sure that it's accurate
23 to say that most debt settlement companies don't take the
24 money so they can avoid laws. I think that it's good
25 business and just like Michael said, when you are holding

1 people's money, it opens it up to a whole other level of
2 fiduciary duties that most companies would opt not to
3 have.

4 MS. TWOHIG: So, they opt not to have it,
5 Jenna. But do you think that it would be appropriate or
6 needed to have a prohibition on controlling the money?

7 MS. KEEHNEN: I guess if you want to have one
8 on the books, I don't know of a single debt settlement
9 company that holds or controls funds and haven't for
10 years.

11 MS. TWOHIG: So, it may not be needed.

12 MR. FRANKLIN: But if it was a consumer credit
13 counseling agency that was offering an alternative
14 repayment debt management plan based on the actual
15 ability of the debtor to service the debt in whatever
16 time line was forward, the consumer credit counseling
17 agency already has those internal controls in place
18 because all of them have surety or they can't operate
19 within the state where the debtor lives. That is a
20 wonderful consumer protection in place for that
21 particular industry.

22 If you try and extrapolate that onto a for-
23 profit industry, it changes the dynamics because they may
24 not be able to get the same type of surety that our
25 industry has had.

1 MR. KERR: To follow up on something Alan said,
2 it's our conclusion at the Uniform Law Commission that
3 you have players in this broader arena of debt management
4 services, be they credit counseling agencies that offer
5 settlement options, be they debt management companies
6 that offer DMPs with settlement features, that there's a
7 continuum of services out there and not any one service
8 is going to be right for every single consumer.

9 And, increasingly, I think you're going to see
10 a hybridization of these companies. That's one of the
11 reasons why, much to consternation of some of the folks
12 at the table back in 2004, we said a statute needs to be
13 integrated, comprehensive and cover all three kinds of
14 services with similar qualification requirements, similar
15 disclosures, similar consumer protections, similar
16 sureties and all under the same regulator. That's one of
17 the points of the Uniform Act that gets lost sometimes.

18 MS. TWOHIG: By all three you mean the
19 non-profit credit counseling and --

20 MR. KERR: Credit counseling, profit or
21 non-profit, debt management plans and debt settlement
22 should be under the same statute to the same regulator
23 and have the same kind of disclosures because a lot of
24 these companies or entities are offering more than one
25 flavor of ice cream.

1 MS. TWOHIG: Let's open up to that. Is
2 whatever further regulation is out there, state or
3 Federal, what are the advantages and disadvantages of
4 trying to cover all the types of debt relief services
5 under one law? Is that needed, is that appropriate, is
6 that desirable?

7 MR. FRANKLIN: Well, I'd like to give this a
8 try. If you had the same regulator who regulates the
9 credit card industry, regulating all of the other aspects
10 of collecting that debt, whether it's horizontal through
11 a debt management plan or through any of the other
12 alternatives, then you have total control of that
13 consumer's opportunity and liability. Because if it's
14 the same regulator, you can get on the same page as to
15 what is needed.

16 The difficulty now is that, for example, in my
17 agency we focus mostly in the Northeast, we don't offer
18 national type of services and that is because of the
19 licensing issues and the difficulty of operating what
20 would appear to be a call center, and we're not
21 interested in doing that. After getting through the
22 initial requirements of education in order to meet the
23 payroll, we have to rely on mostly debt management
24 income. And I know firsthand that the cost of compliance
25 being in multiple states through multiple audits is

1 enormous.

2 One of the things that I see happening, which
3 is one of the reasons I wanted to come here today, is the
4 same creditors -- what we have seen is a concentration of
5 the creditor industry, the Bank of Americas and the MBNAs
6 and the fact that there has been no Department of Justice
7 supervision in terms of antitrust issues. Well, you've
8 had a clear concentration of an industry with the
9 surviving culture of the surviving bank that acquired the
10 portfolio and that then falls to the consumer who becomes
11 under the new acquirer's policies. At the same time, it
12 appears as though my industry has partially underwritten
13 the cost of these acquisitions because I can tell you
14 that when we started doing this 18 years ago, the fair
15 share contribution, which was clear from the creditors,
16 was 15 percent and we charged the debtor zero or maybe \$5
17 a month.

18 That burden has fallen now to the debtor, who
19 is in dire straits, and now the contributions from the
20 creditors is between zero and 8 percent. And, therefore,
21 that means that if you have twice as many clients that
22 you're trying to provide all of these extensive services
23 for, which are ongoing counseling -- someone in an
24 earlier panel mentioned that once a person signs up for a
25 debt management plan that that's it, you sign them up and

1 they're out of debt five years later. Hello, goodbye,
2 you never met them. Well, that's not true. You talk to
3 them continuously because they do need a continuous hand
4 holding.

5 Therefore, we have ongoing, ever-increasing
6 expenses and I know that if we could sit around a table
7 with the comptroller of the currency we could make that
8 case and, at the same time, reduce the debtor fees and
9 help people get through this mess that they find
10 themselves in because they are -- everyone is listening
11 to what their needs are.

12 What we see here instead is we've seen an
13 industry morph, a settlement industry. It's because the
14 people couldn't pay the bill that they had because they
15 acquired much too much debt. They shouldn't really be in
16 bankruptcy, although many of them ultimately will end up
17 in bankruptcy. And once a person is told or finds
18 themselves that they're unable to service the debt
19 because they ran out of other servicing capability from
20 taking cash advances from other credit cards, then you
21 find that they are either a bankruptcy candidate, a no
22 pay at all or a consumer credit counseling.

23 Yet, I would find it difficult that in this
24 room there is an obvious need for debt settlements and
25 the question is by whom and who the beneficiaries are.

1 The creditors benefit from a non-bankruptcy charge-off.
2 Once an account is charged off today, what happens is it
3 goes to a debt buyer, the debt buyer buys it for seven or
4 eight cents on the dollar, they offer the debtor a 50
5 percent settlement if they can pay it off in three
6 payments because that's a time value of money issue.
7 Instead what happens is the debtor who can't make that
8 payment either goes underground, stops communicating, the
9 accounts then migrate from one collection agency to a
10 secondary agency to a tertiary agency within the
11 statutes. And if they can find that the debtor is a
12 homeowner, he's going to get sued. If he's not a
13 homeowner, he's not going to get sued. That's pretty
14 much how these portfolios operate.

15 MS. TWOHIG: So, Alan, just to wrap it up in
16 terms of where we go from here. What does all of that
17 mean for where we go from here in terms of Federal law,
18 regulation or oversight? What's your view on that?

19 MR. FRANKLIN: Well, my view is that it's time
20 to bring in the regulators who regulate the National
21 Banks, the comptroller of the currency, at this type of a
22 meeting to sit down with them and say, look, this is the
23 situation. Let's all participate in finding a common
24 solution because you regulate the banks, you regulate the
25 fair share contribution, you should pardon the

1 expression. Okay?

2 On the other hand, we have an industry -- the
3 consumer credit counseling industry itself has gotten
4 tainted from only a couple of very bad players, the
5 Ameridebts and the debt settlement industry and the
6 Andrew Kaposha's (phonetic) of the earlier days, which
7 many of you have never heard of, who wrote the book on
8 this business. Yet no one has gone to jail. We have an
9 industry that is in flux. We have huge housing issues.
10 We have people coming in for debt management plans.

11 I want to add something here. It's very
12 important. There is an unintended consequence of the
13 pension law. This year, consumer credit counseling
14 agencies can derive only 80 percent of their income from
15 debt management plans. That means they have to find 20
16 percent of their income from probably donations, usually
17 through foundations and grants or sell used clothing or
18 get something that somebody can qualify for a 501(C)(3)
19 tax deduction. Next year, it goes to 70 percent.

20 Now, if you have the same industry that would
21 normally be very generous in terms of foundation
22 opportunity, in an industry that now the 200 or odd
23 consumer credit counseling agency different companies out
24 there that have to now go to them for grants in order to
25 make up the 30 percent next year, what will happen, I

1 predict, is that a lot of these agencies, in trying to
2 revise their business model, won't be able to meet that
3 test because they will lose their 501(C)(3)s and the same
4 consumers who in this kind of an economy should be coming
5 to them for help, they'll have to turn away because
6 they'll exceed 70 percent of the debt plans.

7 MS. TWOHIG: Okay, Alan, so I understand you're
8 saying that it's going to get worse for non-profits
9 because of these requirements. You've put out there the
10 notion that the comptroller of the currency should be
11 more involved in I guess just informal discussions on
12 these issues, not necessarily regulation.

13 Any thoughts on that from the rest of the
14 panel, in terms of that being a solution or part of the
15 picture of where we go from here?

16 MR. KERR: I think the world of debt settlement
17 is bigger than just credit cards. They're clearly the
18 number one source of unsecured debt. But that doesn't
19 mean that there aren't other unsecured or even secured
20 debts that can be the subject of settlement or management
21 and payment plans.

22 MS. TWOHIG: What about the comptroller's role
23 in terms of the credit card debt?

24 MR. KERR: Well, I think that solves part of
25 the issue potentially. But I think that the Office of

1 the Comptroller of the Currency is probably not going to
2 be doing individual audits for small settlement companies
3 any time soon. I don't think that they're going to cover
4 all the debts that this industry is currently working in.
5 I think it's -- obviously, it's clear that credit
6 counseling, because of the fair share income, is very
7 concerned. And it's clear that the number of creditors
8 is going down and the contributions of fair share are
9 going down. But there are more animals in this forest
10 than non-profit credit counseling.

11 MS. TWOHIG: Any other thoughts on that?

12 MR. MIERZWINSKI: Peggy, I would just say your
13 original question, I'm going to punt it to somebody who
14 is not here, but I'll find out what Deanna Lunan
15 (phonetic) thinks about how we should regulate the three
16 parts of the industry, whether it should be under one
17 statute, and I would defer to her. I don't know what her
18 comments were on that point, on the Uniform Law, but I
19 would ask you to check in with them as I'm sure you're
20 already doing.

21 On the matter of the Comptroller, I know we
22 don't have time to bash the Comptroller, so you can look
23 at my website to see some bashing of the Comptroller.
24 But I think that the consumer groups would prefer to take
25 away -- or not to take away from the Comptroller

1 authority that he doesn't use, but instead to give the
2 FTC UDAP authority and maybe some additional authority to
3 regulate national banks in certain consumer protection
4 matters. That's the way we would prefer to do it.

5 I do want to say, even though I'm associating
6 myself with some of the things that the creditors have
7 said today about this industry, the debt settlement
8 industry, I strongly agree with everything Travis
9 Plunkett said this morning about the creditors and how
10 they have just really squeezed the credit counseling on
11 the fair share and on the fees that they're paying.

12 MS. TWOHIG: Any other thoughts before we move
13 on? Carla?

14 MS. WITZEL: I think that we're going to see
15 the OCC and the regulators and the creditors get bashed
16 plenty. I think we're going to see a lot of changes on a
17 going forward basis. But we have a today problem with
18 debt settlement and I think thinking too large for a
19 legislative or regulatory fix for some real burning
20 problems is a mistake, that we can attack certain things,
21 perhaps through a trade regulation rule and get some
22 guidance on advertising or rules on advertising to solve
23 many of the problems that were talked about today. And
24 then see what unfolds with the crisis we're currently in
25 and see how creditors change their pattern and then react

1 to that.

2 MS. TWOHIG: Carla, I assume when you say trade
3 regulation rule, just so everyone knows, you're talking
4 about an FTC Act trade regulation rule?

5 MS. WITZEL: That's right.

6 MS. TWOHIG: Just for everyone's information,
7 there is authority under the FTC Act for the FTC to
8 promulgate a trade regulation rule. It's a fairly long
9 cumbersome process unless it's done as a regulation under
10 say the Telemarketing Sales Act which would be APA rule-
11 making or some other act where it's notice and comment
12 APA rule-making, but there is authority under the FTC
13 Act. It would need to be declaring or under the rubric
14 of something being unfair or deceptive practice to be
15 able to get there. So, you're putting that possibility
16 out on the table.

17 Jenna, did you have something you wanted to
18 add?

19 MS. KEEHNEN: I just have a couple of
20 clarification points really quickly. Just they're all
21 over the place. Bear with me.

22 On the front end fee model, there was a lot of
23 talk about that. We have been talking about fees today.
24 I think a consumer in a debt settlement program has the
25 expectation that this is a three-year program. I don't

1 know what difference it makes if they pay up-front, at
2 the back or anything. They have no other reasonable
3 expectation that at the end of three years all the
4 services and everything will be complete. Period.

5 MS. TWOHIG: You're saying that consumers do
6 have that expectation or they should begin --

7 MS. KEEHNEN: They do. At the end of three
8 years. That's what it says in their contract. This is
9 three years, we will eliminate these debts. They have no
10 other expectation whatsoever.

11 As far as enforcements, I wanted to clarify --

12 MS. TWOHIG: I'm sorry. What does that mean in
13 terms of up-front fees?

14 MS. KEEHNEN: It means it doesn't matter.
15 They're going to pay that the same amount, they're going
16 to get the same services in that three-year period that
17 they have contracted with a debt settlement company for,
18 whether they pay all up-front, whether they pay all in
19 the back, they're going to pay that amount. So, what
20 difference does it make when you're fulfilling your
21 obligation at the end of that three-year program, you
22 have done what you said you're going to do and they've
23 done what they said they're going to do. That was just,
24 like I said, clarification.

25 As far as -- most of the panel today has drawn

1 on examples of debt settlement companies that have been
2 in some sort of enforcement action or trouble or in the
3 news and that kind of thing. I didn't want anybody to be
4 misled that that is a typical debt settlement company and
5 that that's what this industry looks like. I'm sure
6 it's nice to grab out there, but when I'm going to
7 describe an attorney to you, I don't go look at the
8 disbarred attorneys list to tell you how to act as a good
9 attorney.

10 The other thing is qualifications which Michael
11 and Alan touched on quite a bit earlier. As far as
12 disclosing there are other options, I don't know of any
13 debt settlement company, at least in our organization,
14 that will take a client no matter what their
15 circumstances are. There's certainly a qualification
16 process. So, while telling them about the services is
17 one thing, most of our companies that I know of won't
18 take them if they're not appropriate anyway.

19 So, you can tell them about bankruptcy, but if
20 they couldn't qualify, what's the point? You can tell
21 them about counseling, but if they couldn't afford it,
22 what's the point? So, the qualification process may be
23 something that needs to be addressed more than go explain
24 every service out there to them. That's all.

25 MS. TWOHIG: I would like to move to the idea

1 of are there alternatives to the current basic models
2 that are out there for consumers, the debt management
3 plan or the debt settlement models of the type that
4 perhaps has more variation for consumers, the 40 percent
5 number of those that has been talked about, the in
6 between, those that can afford the debt management versus
7 bankruptcy, the continuum.

8 Are there better models that can be developed,
9 alternatives to the current choices available for
10 consumers typically and how do we get there, if so?

11 MR. FRANKLIN: If I can lead off on this.

12 MS. TWOHIG: Sure.

13 MR. FRANKLIN: Having become a HUD approved
14 housing counseling agency in the past year and dealing
15 with people in pre-foreclosure, we think that one of the
16 products that may evolve, which we need some regulatory
17 help on, would be what I call the truth product. It
18 takes an individual debtor circumstance who wants to stay
19 in the house that they are now either in a reset or in an
20 upside down mortgage, and because they can't sell the
21 house, if they were to do a deed in lieu of, it still
22 does not help them through the mess.

23 So, it would seem to me reasonable that if we
24 could take this person and do the math, determining what
25 their total debt is and what their total debt servicing

1 requirements are, and to say that, look, once the
2 mortgage issues are settled then what is remaining is
3 this other debt and in order for you to even make that
4 mortgage payment and stay in the house, you're going to
5 have to get some forgiveness on the balances of these
6 unsecured creditors because my fear is that if it goes to
7 the -- ultimately, if the bankruptcy law gets revised and
8 the courts get the right to write down the value of a
9 first mortgage, we won't have much of a country left
10 because every consumer who feels they have a high
11 mortgage will simply file what would then be a Chapter 7
12 petition.

13 MS. TWOHIG: Any other thoughts on alternatives
14 that could be developed and how we --

15 MS. KEEHNEN: I think it's going to be an ever-
16 evolving industry. Things are going to change. I don't
17 know that anybody could have predicted how dire the
18 situations are today and the ways that we would have all
19 adapted to deal with them. I don't know that it can be
20 decided today what the evolutionary process is going to
21 be, but I think it's probably certain to evolve.

22 MS. TWOHIG: Carla?

23 MS. WITZEL: Right now, we have debt management
24 where the consumer pays the entire principal balance
25 over time, gets concessions and it's a long-term program,

1 and debt settlement where principal is reduced
2 substantially. You know, there can be an in between. I
3 understand there's some pilot projects going on now where
4 the in between is reducing principal somewhat, getting
5 concessions and doing it over a period of time. That
6 will require cooperation between creditors and debt
7 settlement, debt management and all of the players.

8 MS. TWOHIG: It will requires cooperation to
9 both develop the alternatives and to put them into play.

10 MS. WITZEL: That's right.

11 MS. KEEHNEN: I think there's only one
12 alternative that I can think of right now and that would
13 be -- I'm curious if the banks, especially the banks
14 that were represented here today and that are so
15 dedicated to their customers, if they would call any of
16 them and offer them five cents on a dollar before they
17 sell them to a debt buyer. Just curious.

18 MS. TWOHIG: So, any other thoughts? So,
19 Carla, how do you think we can -- what needs to happen to
20 make that happen? Is it going to happen naturally, some
21 of those alternatives?

22 MS. WITZEL: I think some of them will happen
23 naturally as we see the current crisis unfold.

24 MS. TWOHIG: Is there anything that could be
25 done -- are there any impediments, legal, practical,

1 market, otherwise to those happening? And, if so, how
2 could those be overcome?

3 MR. KERR: Well, there's a hybrid now called a
4 60/60 plan, which is pay 60 percent of the debt within
5 the 60 months. But the impediments is that you have to
6 go into the bankruptcy proceeding in order to get into
7 that pool and it's fairly limited. That might be a
8 reasonable model of a hybrid between settlement and debt
9 management. I don't know if that's going to happen, but
10 that's something that's a possibility, I guess.

11 MS. TWOHIG: Do you think that model would be
12 beneficial for some consumers?

13 MR. KERR: Sure.

14 MS. TWOHIG: So, impediment is what, that it's
15 only allowed under --

16 MR. KERR: It's hard to get into. There's a
17 pretty high bar before you get into the universe where
18 that's an option. I'm not advocating that as a solution
19 for creditors or settlement companies or anything, but
20 you asked for hybrids and new developments. That's one
21 of them.

22 MR. WITZEL: Then, of course, there's legal
23 impediments to offering a program like that.

24 MS. TWOHIG: Carla, say more about that.

25 MR. WITZEL: Well, because you have all of the

1 hodgepodge of different state debt adjustment laws, some
2 of which don't permit for-profits to participate and all
3 that have different rules and different pricing. So, in
4 a way, the barriers to entry are also barriers to coming
5 up with some creative solutions.

6 MR. KERR: Which is why, you know, the Uniform
7 Act tries to put all the industry into a single statute
8 with a single regulator, so it's easier for that sort of
9 thing to develop potentially.

10 MS. TWOHIG: Ed, did you want to add something?

11 MR. MIERZWINSKI: I was just going to say that,
12 you know, I'm just thinking outside the box at the other
13 end of the spectrum, consumer groups who would very much
14 like to more and better regulate the credit card
15 companies and other creditors, reinstate user
16 resealings, maybe say that you can only collect debts at
17 fair interest rates, but if you gouge the consumer with
18 36 percent APR, give a judge the right to waive some of
19 that debt more easily. Anyway, on the other side of the
20 coin, there are some things we can do as well.

21 Then the other thing we need to do is education
22 of consumers, better education of consumers so they don't
23 take advantage, if it's the right word so that they don't
24 get into any of these programs that may hurt them.

25 MS. TWOHIG: Ed, say a little bit more about

1 that. With respect to debt settlement, how could we
2 better educate consumers when, how, who does it?

3 MR. MIERZWINSKI: Well, the unfortunate problem
4 is that government and non-profit agencies just have
5 fewer resources than they used to have. If we could
6 figure out a way to allocate more resources to make it
7 clear to people. I mean, some of the best PSAs, like
8 kids in the back or whatever about car safety, have been
9 pretty simple. So, if we could figure out a way to spend
10 some money on messaging this, then they'll come up with
11 better ideas than I can come up with off the top of my
12 head right here.

13 MS. TWOHIG: Alan, did you have something you
14 wanted to --

15 MR. FRANKLIN: Yes. When we first started our
16 agency many years ago it was to be a nemesis to
17 bankruptcy. The whole idea of going into consumer credit
18 counseling plan, a debt plan, was that you would avoid
19 filing bankruptcy. But what's happened today is the
20 industry, the industry that I am still in, no longer
21 offers the same product because it has been so chopped up
22 by creditors in this consolidation of this industry where
23 people go into these programs and, quite frankly, the
24 benefits that they would have gotten at one time are no
25 longer there because the creditors continue to look at

1 our industry as somewhat of a cash cow.

2 So, the debt settlement alternative comes when
3 the person either abandons being in a debt plan because
4 they cannot see the end of the benefit or they find that
5 they can no longer manage the debts and then are looking
6 for some sort of bargain.

7 One of the things that I would like to see
8 clarified is that the accounts that go into these
9 settlement programs are either very seriously delinquent
10 or charged off as bad debt and usually sold off to either
11 debt buyers or in collection at the time they are
12 settled. Because you can't settle an account that's
13 current, the creditor couldn't do it even if they wanted
14 to because of the way they're currently regulated.

15 MS. TWOHIG: I just want to give the panelists
16 a chance to talk about self-regulation as one of the
17 things we need to think about in terms of where do we go
18 from here in addressing some of these issues. What is
19 the role of self-regulation, will that be sufficient down
20 the road? And then we'll turn to some of the questions
21 that have been posed by the audience.

22 Self-regulation, anyone?

23 MR. KERR: Well, I think self-regulation is
24 necessary, but not sufficient. It's in the interest of
25 debt settlement companies to make sure that the bad

1 apples, as it were, are excluded from the associations
2 that accredit them or represent them. The more strongly
3 that happens, the better off the remaining market
4 participants will be in terms of reputation and also in
5 terms of a whole host of things. So, that's
6 self-regulation I think, but it's not enough because I
7 think there's also consumer protections, disclosures,
8 sureties that need to be in place.

9 MS. TWOHIG: Ed?

10 MR. MIERZWINSKI: I totally agree. The only
11 self-regulatory schemes that I've seen that work are also
12 the ones where you don't always just throw people out,
13 but you also impose penalties on them. That is fiscal
14 penalties, monetary penalties when they break your rules.
15 When you have audit systems in place to verify that
16 companies are actually complying with your rules. I'm
17 thinking of the former NASD (phonetic), the FINRA
18 (phonetic) now and some of the Better Business Bureau
19 advertising regulations are probably places where it's
20 best.

21 And then I would also add that the -- a lot of
22 the new associations of payday lenders and possibly these
23 agencies, I haven't reviewed all the best practices of
24 all the associations, but I'm basically unimpressed.
25 It's like put out some best practices and put up a

1 website and that's all they do.

2 MS. KEEHNEN: I take offense to that.

3 MR. MIERZWINSKI: I didn't say all of the
4 associations.

5 MS. TWOHIG: I think both associations are
6 moving in much the same direction. Just like the
7 evolution of the industry, we are all going to have to
8 evolve. We also have our new UCAP program. It's the
9 voluntary compliance audit that we have. It's a little
10 different than TASC's, but essentially the same thing.
11 You'll be called four times in a month. The calls are
12 recorded. The company is met with once a month to go
13 over those calls and not only are they penalized if they
14 can't do it, but the right tools at that time and
15 training are given to them to improve how they do
16 business and how they do sales calls and what their
17 website -- it's all-inclusive, website included.

18 As far as penalties and that kind of thing, I'm
19 not opposed to it. But I don't know that that's
20 necessarily the -- I think when you take away the
21 credibility, that's a worst punishment than paying \$5,000
22 to overcome it. But either way I think it's very, very
23 important, just like Michael and Ed said, for the
24 organizations to continue to evolve along with this
25 industry and keep stepping up the game because I think

1 there's not a debt settlement person in this room that
2 wouldn't really like some barrier to entry right now.

3 I mean, at this point, everybody and their car
4 can start performing debt settlement, they think. So, I
5 don't think that those are issues that anybody would
6 argue with. I think we're all looking at the same goal,
7 the same direction.

8 MS. WITZEL: I don't think that self-regulation
9 is sufficient without real regulation.

10 MS. KEEHNEN: I agree.

11 MS. TWOHIG: Okay. One -- I'm sorry, Alan, did
12 you --

13 MR. FRANKLIN: I was just going to say that any
14 industry historically that is an easy entry industry will
15 tend to attract people whom they may not want to attract.
16 So some sort of regulatory and industry standard is
17 wonderful. The trade associations, I think, have done a
18 very good job in trying to do that even though
19 essentially it was done to keep the regulators away. I
20 think that's a very good standard. That's a very good
21 guide.

22 MS. TWOHIG: A lot of questions that have been
23 submitted get back to the issue of legislation, Federal
24 legislation and some questions about what the
25 requirements might be. But before I move there, we have

1 focused today on credit card debt. One question was, is
2 debt settlement only for credit card debt, are there debt
3 settlement companies that settle medical or other types
4 of debt, if we could just get some information out there
5 on that.

6 MS. KEEHNEN: There are, but those aren't the
7 groups that we represent or that I represent. I know
8 that some specialize in student loans. I received an
9 email yesterday, one specializing in medical debt, but
10 primarily, I would say that a very, very high percentage
11 of all the accounts that we are dealing with in the
12 industry today are primarily credit card.

13 MS. TWOHIG: Does anyone else have information
14 on that?

15 MR. FRANKLIN: The only information that I have
16 would model basically what we get in consumer credit
17 counseling, which would be the same debts as you're
18 describing. There are people with cell phone debts,
19 \$1,200, \$1,500 cell phone bills, medical debts. And I
20 think most consumer credit counseling agencies take on
21 those accounts and, often, they're in very late
22 delinquency collection, so that, I would think, would be
23 a normal part of this industry.

24 MS. TWOHIG: And in terms --

25 MR. FRANKLIN: Unsecured credit.

1 MS. TWOHIG: Anyone else?

2 MR. KERR: There's a big distinction between
3 secured and unsecured credit, obviously. So, there's a
4 limited universe out there of accounts that get so big
5 that people are threatened with bankruptcy. So, you're
6 talking about big number accounts, student loans, medical
7 debt. There's probably some other categories we can come
8 up with. I think that these companies, if we're going to
9 -- you know, assuming that the state or Feds regulate and
10 allow the them to exist, they should be able to cover
11 those debts. But it's an ever-changing world.

12 MS. TWOHIG: One question in terms of Federal
13 recommendation legislation, why shouldn't they model
14 501(Q)? Would that work as Federal legislation for the
15 for-profit sector?

16 MS. WITZEL: That's pretty skimpy.

17 MS. TWOHIG: Pretty skimpy? Say more about
18 that.

19 MS. WITZEL: Well, the requirements are pretty
20 skimpy in terms of what the credit counseling agency has
21 to do. There are several requirements that really don't
22 make sense applied to a for-profit, profit operation. I
23 think that it makes much more sense to follow the UDMSA
24 which has a comprehensive licensing and consumer
25 protection program.

1 MS. TWOHIG: Any other thoughts on that?
2 Jenna?

3 MS. KEEHNEN: I would like to just touch on the
4 UDMSA. I think someone did earlier as well. Thus far,
5 to my knowledge, the only state that has had any
6 licensees or applicants for licensure for debt settlement
7 companies is Colorado, and that version of the UDMSA is
8 the most dramatically different from the original. I
9 think that something uniform is absolutely warranted and
10 I do not think, in its current form, that it is the
11 UDMSA.

12 MR. WITZEL: Why? Is it just the Cs?

13 MS. KEEHNEN: No, it's a host of issues. I
14 don't know if you have transcripts from our last
15 conference in Chicago, but it's a host of issues. And
16 it's also very, very, very expensive for a company to
17 become licensed when the risks on the other end don't
18 weigh -- I'm sorry weigh too much to even worry about
19 trying to put something like that together. It's
20 supposed to be a self-funded mechanism and if no one gets
21 licensed, this is not going to be funded. So, it would
22 be put there as a barrier to entry for sure but for just
23 about everybody. But I enjoy working with you.

24 **(Laughter.)**

25 MR. KERR: Well, first, let me know that I

1 think there are some differences of opinion about whether
2 or not debt settlement companies can live with the
3 substantive provisions of the Uniform Act. I have spoken
4 with regulators and gotten the registrant list and the
5 applicant list and it's true, there's not that many debt
6 settlement companies applying. Colorado varies from the
7 Uniform Act pretty much only with respect to fees. So,
8 I'm not sure what the other issues are. Certainly, they
9 do have a registrant there and there was an application
10 in Utah.

11 But that being said, we just amended the act to
12 address some of those issues. The cost of insurance and
13 the surety are significantly lower because we put in, at
14 the request of both the industry and regulators, a \$5,000
15 deductible. A lot of the regulators, the states that
16 were on the sidelines for this Act, are going forward in
17 the coming session. So, I would say that, you know, give
18 peace a chance and see what happens.

19 **(Laughter.)**

20 MR. KERR: Because I think there's some
21 flexibility there with regard to fees and that there's
22 been some significant fixes to the Act that became active
23 in March of this year. So, the proof will be what
24 happens in the coming session.

25 MS. TWOHIG: Two other questions and then I

1 think we need to wrap up. We talked about fees and a
2 disclosure of fees, what the total fees were, what the
3 fee structure is to consumers. What are thoughts on
4 whether fees should be disclosed to the public, in other
5 words, whether there should be a disclosure? Travis
6 talked about the inscrutability of some of the fee
7 structures and the difficulty of understanding what the
8 companies charge from an outsider's perspective. Any
9 thoughts on that, whether that should be mandated?

10 MR. FRANKLIN: I'll start because I'm closest.
11 In a consumer credit counseling debt management plan, we
12 are required to disclose all fees up-front and we try and
13 give a measure of benefit. I don't see why that would be
14 difficult for the debt settlement industry to do for
15 their clients to give them, if you will, an offer. If
16 they don't respond in three days, it becomes the offer.
17 So, it's just a good way to disclose it, here's the deal,
18 take it or leave it, here's the benefits, take it or
19 leave it. It confirms what was said by the
20 representative who was selling the program.

21 MS. TWOHIG: And what about disclosing that
22 generally to the public? That's what your organization
23 does.

24 MR. FRANKLIN: That is to the public. And they
25 would disclose that to the public. Yeah, we do that,

1 absolutely.

2 MS. TWOHIG: Like on the website?

3 MR. FRANKLIN: No, the majority of it is is on
4 the website.

5 MS. KEEHNEN: I think we looked at ten credit
6 counseling websites sitting in here earlier and not a
7 single one lists what fees they have or what they charge.
8 I don't see any benefit to just an average passerby to
9 see what our fees are. Give us a call, let us tell you
10 about the program. The fees are irrelevant if you don't
11 even know what services we provide. And just as Alan
12 said, everybody is required to provide all of that
13 information to any client that calls prior to signing of
14 any contract. It's fully disclosed and I do not think it
15 should be -- there's any benefit to listing it on a
16 website.

17 MS. TWOHIG: Mike?

18 MR. KERR: The fees, especially for debt
19 settlement where you have different kinds of creditors
20 and different kinds of debt are probably going to vary on
21 the individual circumstances of the consumer.

22 MS. TWOHIG: So, you're saying it would be
23 difficult to --

24 MR. KERR: I think it would be difficult to
25 say, well, this is company X and our fee is 18 percent.

1 And this is company Y and our fee is seven and a half
2 because it's going to vary depending on who comes into
3 the program. I just think that's reality.

4 Should they disclose that to the consumer?
5 Absolutely. Should they disclose the fees and their
6 average fee or however you want to quantify it to the
7 regulator? Sure. But that's accumulated data. I don't
8 think that it's going to be one size fits all for
9 settlement.

10 MS. KEEHNEN: I agree.

11 MS. TWOHIG: Ed, did you want to --

12 MR. MIERZWINSKI: I agree with Travis Plunkett
13 and I agree with his predecessor, Louis Brandeis.
14 Sunlight is the best disinfectant. Electric light, the
15 best policeman.

16 MS. TWOHIG: What about a disclosure that a
17 consumer could and should contact his creditor to find
18 out what work-out options are available before they
19 proceed with a debt settlement program? Thoughts on
20 that?

21 MS. KEEHNEN: Most have. I have never heard
22 the information quite like I heard it today from the
23 banks, because the stories we get are very different than
24 that. Again, if they're offering all of these offers of
25 compromise and around and round, you know, let them buy

1 it back at five cents on the dollar before you sell it.
2 I mean, I don't see these things happening. I don't
3 think there's a whole lot of validation in the fact that
4 any consumer can call. Plus, let's say the consumer has
5 six cards, now he's calling six banks, getting a
6 different person every time, explaining his hardship
7 every time. I mean, this guy's probably got a job you
8 would hope. I don't understand the problem with our
9 being their advocate and doing those things on their
10 behalf for them, as a service to them.

11 MS. TWOHIG: What would you say about a
12 requirement of a prohibition on telling the consumer they
13 cannot contact their creditor?

14 MR. KERR: That's a triple negative there.

15 MS. KEEHNEN: Let me think about that one.

16 MS. TWOHIG: Jenna?

17 MS. KEEHNEN: No, they should not tell the
18 consumer. Typically, our clients are already behind. I
19 mean, this is -- again, the qualification process, I
20 think that's what needs to be addressed here, or not here
21 obviously in 30 seconds, but in the future. They're
22 already behind or they're already in a dire situation.
23 If they're taking cash off one card to pay another card,
24 it's too late.

25 MS. TWOHIG: Too late. But you'd have no

1 problem with a prohibition that a debt settlement company
2 could not tell a consumer they cannot contact the
3 creditor.

4 MS. KEEHNEN: No.

5 MR. KERR: I see what you're trying to say.
6 Can I make it positive?

7 MS. TWOHIG: Did you get that? Make it
8 positive. Thank you, Mike.

9 MR. KERR: If there was a disclaimer, something
10 that had to be in the communication to the consumer
11 saying, oh, and by the way, you should think about
12 calling your credit card directly before entering the
13 program to see if you can work something out, period, put
14 that in the boilerplate, that's the active voice.

15 MS. TWOHIG: No, that's one concept. I
16 understood Jenna to be saying that most consumers know to
17 do that, so that disclaimer -- or have already done that,
18 so the disclaimer wouldn't be helpful. I'm trying to
19 switch gears. We have heard, and we have seen in some of
20 our enforcement actions, that some debt settlement
21 companies tell the consumer do not contact your
22 creditors. I'm wondering what you all think about a
23 legal requirement that says you can't do that.

24 MS. KEEHNEN: Oh, I thought you were asking if
25 they said stop paying your creditor.

1 MS. TWOHIG: Stop paying, stop contacting them,
2 any of the above. Do you have a different answer for the
3 different --

4 MS. KEEHNEN: No, no. I think that no company
5 should tell a consumer to do any of those things.

6 MS. TWOHIG: Okay. We've run out of time. So,
7 I think we're going to wrap up here. Very quickly going
8 forward, just down the line, what's the one thing that
9 needs to be done from here to address some of these
10 issues we have heard about? Alan.

11 MR. FRANKLIN: Well, I would say I would be
12 very happy if there was a requirement that the person
13 going into a debt settlement program was told that they
14 have a 1099C issue.

15 MR. KERR: The Uniform Act does that and I
16 think you're going to see at least 15 introductions in
17 new states in the coming year and, hopefully, there will
18 be progress there. If anybody wants a copy, I brought as
19 many as I could carry.

20 MS. KEEHNEN: That means I'll be seeing him all
21 over the place next year.

22 MR. MIERZWINSKI: I would call for somehow we
23 need more academic research in this area. That means we
24 need more data available to academics and independent
25 professors and government researchers and economists. I

1 don't know where we're going to get that data, but this
2 industry needs to be looked at to answer some of the
3 questions that had been raised.

4 MS. TWOHIG: Jenna?

5 MS. KEEHNEN: I would like to say that we have
6 already done that. We've contracted with REM, a
7 consulting group who performs the same for all of the
8 major creditors and lenders, and that is actually being
9 announced next month. So, we will be gathering all of
10 that data through a third party entity.

11 MS. TWOHIG: So, what one thing we need to do
12 to --

13 MS. KEEHNEN: Qualifications. I think
14 qualifications would answer a lot of these questions.
15 The disclaimers are all about, you know, we're taking
16 consumers that don't belong here. Well, then, let's get
17 together, make a formula, there's enough of them out
18 there for everybody. I don't think that we all want to
19 take consumers that don't belong to us. They're not
20 going to be successful in these programs. So, let's get
21 some qualifications together.

22 MR. MIERZWINSKI: Could I just ask a question?

23 MS. TWOHIG: Sure.

24 MR. MIERZWINSKI: Is it going to be a
25 proprietary database or is the database available to

1 other researchers?

2 MS. KEEHNEN: I don't know. I have never been
3 asked.

4 MR. KERR: Jenna, I know you're going to say
5 it's a trade secret when you get it. Come on.

6 **(Laughter.)**

7 MS. TWOHIG: Carla?

8 MS. WITZEL: I think we need to see something
9 done quickly in the area of advertising.

10 MS. TWOHIG: And, quickly, in terms of more
11 regulation of advertising?

12 MS. WITZEL: More regulation, more guidance to
13 try to get the information out there in a truthful
14 fashion.

15 MS. TWOHIG: Okay.

16 MS. KEEHNEN: I agree.

17 MS. TWOHIG: Okay. I want to thank the panel.

18 **(Applause.)**

19 MS. TWOHIG: Very meaty discussion. I'm
20 supposed to do closing remarks but I'm not going to.

21 **(Laughter.)**

22 MS. TWOHIG: Everyone is relieved. I can see
23 many smiles there. It's been a very long, jam-packed day
24 and so I just want to thank you all for coming. But I do
25 want to take the time to do the following. I don't know

1 if you realize this, but it takes quite a bit of effort
2 on the part of the FTC to put on one of these workshops.
3 So, I want to thank all the folks that I can for making
4 this happen.

5 Sara Gottovi. Sara, stand up. Sara was the
6 lead of this project.

7 **(Applause.)**

8 MS. TWOHIG: Actually, all of you stand up as I
9 say your names if you're here. Stephanie Rosenthal, Leah
10 Frazier, Victoria Dudich, Dalia Abu-Eid, Andrew Hernicky,
11 Loula Little, Bev Gates, Carrie Redding, Brian Figueroa,
12 I'm not done. But, actually, this is just because this
13 is how many folks it takes to put on. That's the
14 Financial Practices staff and we had help from a number
15 of paralegals that work for the agency, Miriam Ahn,
16 Andrew Hastey, Joseph Kennedy, Amy Suntoak, Colin
17 Connerton, Sage Graham.

18 We also had help from our Division of Consumer
19 and Business Education, the wonderful advertisements that
20 Alice used in her panel as well as the logo and many
21 other items, T.J. Peeler. Wayne Abramovitz, Jessica
22 Skretch, Debra Clark. We have our media team helping us,
23 Bruce Jennings, Kenethia Felder, James Murray, Conference
24 Coordinator Kerry McLaughlin. And, finally, and last but
25 certainly not least, for Public Affairs, Gail Kingsland.

1 So, I just want to thank all of the FTC staff.

2 **(Applause.)**

3 MS. TWOHIG: That's the amount of effort it
4 took to put this on. Thanks mostly all of you for coming
5 and for participating. It's been a great discussion.
6 File your comments and you'll hear more from us.

7 **(At, 4:06 p.m., the workshop concluded.)**

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C E R T I F I C A T I O N O F R E P O R T E R

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3 MATTER NUMBER: P0848084 CASE TITLE: CONSUMER PROTECTION DEBT SETTLEMENT INDUSTRY5 DATE: OCTOBER 10, 2008

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I HEREBY CERTIFY that the transcript contained herein is a full and accurate transcript of the notes taken by me at the hearing on the above cause before the FEDERAL TRADE COMMISSION to the best of my knowledge and belief.

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DATED: OCTOBER 10, 2008

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ROBIN BOGGESS

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C E R T I F I C A T I O N O F P R O O F R E A D E R

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I HEREBY CERTIFY that I proofread the transcript for accuracy in spelling, hyphenation, punctuation and format.

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ELIZABETH M. FARRELL