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FEDERAL TRADE COMMISSION
I N D E X (PUBLIC RECORD)

WITNESS:	DIRECT	CROSS	REDIRECT	RECROSS
McAfee	7401	7524		

EXHIBITS	FOR ID	IN EVID
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CX

RX

DX

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UNITED STATES OF AMERICA
FEDERAL TRADE COMMISSION

In the Matter of:)
Rambus, Inc.) Docket No. 9302
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Thursday, June 26, 2003
9:32 a.m.

TRIAL Volume 36
PART 1
PUBLIC RECORD

BEFORE THE HONORABLE STEPHEN J. MCGUIRE
Chief Administrative Law Judge
Federal Trade Commission
600 Pennsylvania Avenue, N.W.
Washington, D.C.

Reported by: Josett F. Hall, RMR-CRR

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P R O C E E D I N G S

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1 JUDGE McGUIRE: This hearing is now in order.

2 Any items we need to take up this morning
3 before we begin?

4 MR. ROYALL: I don't believe so, Your Honor.
5 My estimate is it may be about two hours before I'll be
6 complete with the direct.

7 JUDGE McGUIRE: All right.

8 Sir, you may take the stand again, please.

9 And Mr. Royall, you may proceed with your
10 examination of the witness.

11 MR. ROYALL: Thank you.

- - - - -

12 Whereupon --

13 RANDOLPH PRESTON McAFEE

14 a witness, called for examination, having been
15 previously duly sworn, was examined and testified as
16 follows:

17 DIRECT EXAMINATION (continued)

18 BY MR. ROYALL:

19 Q. Professor McAfee, before we go further today,
20 let me ask, do you recall that yesterday there were a
21 few slides that you noted, as you saw them when they
22 were pulled up on the screen, you noted that there may
23

1 have been errors?

2 A. That's correct.

3 Q. Let me ask that we pull up the slide that was
4 previously marked DX-200.

5 And can we run the animation on that.

6 You'll recall I showed you a slide very similar
7 to this one yesterday, and there was an error that you
8 noted. Do you recall what the error was?

9 A. Yes. "Use toggle mode" had not been checked.

10 Q. And is this, what's now on the screen, is this
11 version of the same slide correct?

12 A. Yes, this is correct.

13 Q. Let's mark this version of the slide as
14 DX-213.

15 Was there -- in connection with this toggle
16 mode issue, did you also note yesterday that there was
17 a slide that you thought was missing from the
18 presentation slides?

19 A. Yes. That's correct.

20 Q. Would you pull up the next slide.

21 A. That is not the slide.

22 MR. STONE: It should be the next one.

23 BY MR. ROYALL:

24 Q. Is this the slide that you recalled yesterday
25 that was missing from the presentation?

1 A. Yes, it is.

2 Q. And this relates to the toggle mode technology
3 and your conclusions that this technology is a
4 commercially -- or was a commercially viable
5 alternative to the dual-edged clocking technology?

6 A. That's correct.

7 Q. Let's mark this as DX-14.

8 JUDGE McGUIRE: 214.

9 MR. ROYALL: I'm sorry. DX-214.

10 BY MR. ROYALL:

11 Q. Now, were there any other slides that you
12 recalled yesterday that when you saw them you thought
13 there were errors in the slides?

14 A. Yes. There was an omission on a slide as
15 well.

16 Q. And let me see if we can pull that -- pull the
17 next slide up.

18 Is this the slide that you recalled having an
19 error?

20 A. Yes, it is.

21 Q. And I think this may be a new version of the
22 same slide.

23 Do you recognize something in this slide that
24 was omitted from the slide that you saw yesterday?

25 A. Yes. The last bullet point was not present on

1 the slide yesterday.

2 Q. Let's mark this as DX-215.

3 Now, this slide relates to your conclusion, as
4 you explained yesterday, that the alternative of
5 keeping each DRAM single data rate and interleaving
6 banks on the module, that that alternative was a
7 commercially viable alternative to use of dual-edged
8 clocking; is that correct?

9 A. That's correct.

10 Q. And you said that the last bullet point that is
11 listed here on DX-215 was omitted from the slide that
12 you saw yesterday. Now that we have a corrected
13 version of the slide here in DX-215, let me ask you
14 about that last bullet point.

15 And the statement you make in that bullet point
16 is: "Royalties may be a problem."

17 Can you explain what you mean by that?

18 A. Yes. Generally, royalties for intellectual
19 property impose a penalty on a technology with respect
20 to market selection, and so the fact that this method,
21 the method that I'm referring to here, at least in the
22 implementation by Kentron, comes with royalties to
23 Kentron, makes it a -- it may not be commercially
24 viable against some of the other alternatives I've
25 identified, although I think it would remain

1 commercially viable in comparison to the Rambus
2 technology.

3 Q. Despite this issue of royalties then, is it
4 your conclusion that this technology that's discussed
5 in DX-215 was a commercially viable alternative to the
6 Rambus dual-edged clocking technology?

7 A. Yes.

8 Q. Now, before we go on, I'd like to briefly come
9 back to something else that we discussed yesterday, and
10 this relates to the distinction between assumptions
11 that you've made and expert conclusions that you've
12 drawn.

13 And in relation to that, could we pull up from
14 yesterday DX-157.

15 Do you recall this slide, Professor McAfee?

16 A. I do.

17 Q. And you testified about this slide yesterday,
18 and I believe you explained that the factors that are
19 identified in the four bullet points at the bottom of
20 the slide are factors that were relevant to your
21 analysis as to whether the risk of hold-up, the
22 economic concept of hold-up, would arise in a given
23 industry.

24 Is that a fair summary of what you had to say
25 about this?

1 MR. STONE: Your Honor, I do object to
2 Mr. Royall's summarizing of the testimony and to his
3 leading the witness through the form of his question,
4 which I believe is improper.

5 MR. ROYALL: Your Honor, I'm happy to restate.
6 I'm just trying to speed things along. I'm just trying
7 to clarify something from yesterday. But I'm happy to
8 do that.

9 JUDGE MCGUIRE: Okay. Go ahead and restate
10 then.

11 BY MR. ROYALL:

12 Q. Without re-covering too much territory, let me
13 just ask you to explain again what you were seeking to
14 convey through this slide.

15 A. This slide lists the economic aspects of an
16 economic environment or an economic situation which
17 would tend to -- which would be informative about the
18 risk of hold-up facing participants in the industry.

19 So for example, when the size of specific
20 investments is large, the risk of hold-up is greater.
21 And that's what this slide is setting out, the
22 important characteristics of the environment that would
23 relate to the risk of hold-up.

24 Q. Let's then go to DX-160.

25 Now, we now have on the screen DX-160 that was

1 identified yesterday. Do you recall this slide?

2 A. I do.

3 Q. And what were you seeking to convey through
4 this slide?

5 A. So this slide provides my assessment of these
6 economic factors in the DRAM setting; that is to say,
7 it provides my assessment of the size of specific
8 investments, of the costs of changing standards, of the
9 importance of IP and the ease of reaching agreement in
10 relation to other industries with which I'm familiar.

11 Q. Well, let's start with the first point, size of
12 specific investments, under which you have a red check
13 mark and the word "substantial."

14 What do you mean to convey by that?

15 A. In my review of the facts and in comparing the
16 facts to the economic concept of specific investments,
17 I find that a substantial number of the total
18 investment -- the total investment is very large, but
19 not all of the investment is specific or represents
20 specific investments, and that a substantial amount of
21 investment is specific to the DRAM technology, and so
22 that is to the standard that is at issue.

23 Q. When you refer here to the size of specific
24 investments in the DRAM industry being substantial, is
25 that an assumption on your part or does that reflect

1 your economic conclusion?

2 A. Well, it's a simple conclusion in the sense
3 that it reflects my application of the economic notion
4 of specific investments to the types of investments
5 made in this industry.

6 So the input to this analysis -- it is an
7 analysis. It's a simple analysis. The input to this
8 analysis is the set of investments and a
9 characterization of those investments as to what they
10 do, and the output is to characterize those
11 investments as either specific or not and assess
12 whether the investments that meet the economic
13 condition of being specific are in fact substantial or
14 not.

15 Q. Moving to the second bullet point on DX-160,
16 costs of changing standards, below that your slide has
17 a check mark and then the words "switching costs."

18 What are you meaning to communicate or convey
19 through those words?

20 A. My use of the term "switching costs" is the
21 economic concept of switching costs. I think it's
22 actually in accord with the way lay people use the term
23 "switching costs," that is, it's the costs of
24 switching.

25 But what I've done here is look at -- is assess

1 the costs of changing standards as to whether those
2 are -- whether a significant proportion of those costs
3 or a significant amount of the costs are in fact
4 switching costs or are they just costs of doing
5 business that would be incurred whether or not the
6 standard was switched.

7 Q. When you refer here to switching costs in
8 reference to the issue of the costs of changing
9 standards, does that reflect an assumption on your part
10 or is this part of your economic conclusions?

11 A. So again, this is part of my economic
12 conclusions in the sense that I have characterized
13 costs as being either switching costs or not and found
14 that there are a substantial volume or substantial
15 magnitude of costs that are in fact switching costs.

16 Q. The third point is "importance of IP," below
17 which you have a check mark and the word "high."

18 What are you meaning to communicate through
19 those words?

20 A. So this is in comparison to other industries,
21 and intellectual property in this industry is both
22 fast-paced and extensive, that is, there are a lot more
23 patents in this industry than in a typical industry and
24 they are also more rapidly paced, that is, there are
25 more new inventions on an annual basis than you find in

1 most industries, and that leads to the conclusion that
2 intellectual property is important, from an economic
3 perspective, in this industry.

4 Q. And how does -- well, before I -- strike that.

5 When you refer to the importance of IP in this
6 industry, the DRAM industry, as being high, is that an
7 assumption on your part or does that reflect an
8 economic conclusion?

9 A. Well, that reflects an economic conclusion, the
10 basis of which I just set out, which was in comparison
11 to other industries.

12 Q. And does that economic conclusion bear on your
13 broader conclusion that there is a significant risk of
14 hold-up in the DRAM industry?

15 A. It does.

16 Q. The final bullet point on this slide refers to
17 ease of reaching agreement, and below that your slide
18 has a check mark and then the words "difficult and
19 time-consuming."

20 What are you meaning to communicate through
21 those words?

22 A. There's actually an economic theory associated
23 with the ease of reaching agreement, and what I'm
24 referring to in this bullet is my assessment of whether
25 this industry has an easy time reaching agreement,

1 which essentially arises from the theory when most of
2 the participants have interests that are aligned, or
3 whether they have a difficult time reaching agreement,
4 which arises when you have diversity of opinion and
5 widespread disagreements.

6 And so the ease of reaching agreement in this
7 industry appears to be difficult and also
8 time-consuming. The time-consuming is an empirical
9 matter.

10 Q. When you say that ease of reaching agreement in
11 this industry appears to you to be difficult and
12 time-consuming, is that an assumption on your part or
13 is that a part of your economic conclusion?

14 A. That's part of my economic conclusion.

15 Q. And does that conclusion have any bearing on
16 your broader conclusion that there is a significant
17 risk of hold-up in the DRAM industry?

18 A. It does. It is a contributor to my conclusion
19 that there is a significant risk of hold-up.

20 Q. And how does that factor contribute to your
21 conclusions on hold-up?

22 A. The ease of reaching agreement reflects on how
23 difficult it would be to avoid hold-up by changing the
24 standard, for example.

25 Q. I'd like to make clear -- you've used the term

1 "assumption" and we've made distinctions between the
2 conclusions and assumptions, and I'd like to make it
3 clear for the record what you mean by the term
4 "assumption" when you use that word relating to the
5 work that you've done on this matter.

6 A. So I use "assumption" to mean anything I don't
7 have firsthand knowledge of myself.

8 So that is to stay, if I -- I'm not a DRAM
9 manufacturer, I have no firsthand knowledge of DRAM
10 manufacturing processes, so what I understand about
11 them is an assumption on my part and the facts that I
12 use are assumptions. They are not part of my economics
13 training.

14 Q. And for your purposes in reaching and
15 explaining your economic conclusions, is it important
16 to you to be clear about what assumptions you've made?

17 A. Yes. Conclusions generally are only as good as
18 the assumptions on which they're based. False
19 assumptions will tend to lead to false conclusions, and
20 so as a consequence, it's important to me to be clear
21 about my assumptions so that the context of my
22 conclusions is clear and also to verify my assumptions
23 so that I get the right answer.

24 Q. Have you done anything to verify or corroborate
25 the assumptions that you've made in relation to the

1 work that you've done on this matter?

2 A. Yes. I think as I testified yesterday, I've
3 made a very extensive study of the facts in this
4 situation, I've read a tremendous amount of -- a
5 tremendous number of documents, I've interviewed
6 witnesses, and I've read the trial transcript as well
7 up until this week to verify that my assumptions are in
8 fact consistent with the true situation in this
9 industry.

10 Q. Is the amount of work that you've done
11 relating to verifying and corroborating facts in
12 connection with your assignment in this matter, is
13 that typical of the amount of factual investigation
14 that you ordinarily conduct in connection with the
15 government and private consulting assignments that
16 you've had in the past?

17 A. I think this is actually the largest amount
18 of -- my largest investment in fact-finding of any case
19 that I've personally worked on.

20 Q. Is there a reason for that?

21 A. Well, it's a complicated case. It has a lot of
22 aspects and several different market levels. In fact,
23 one of our early slides -- one of my early slides
24 showed three different market levels.

25 And so one of the complexities of this case is

1 that the economics of the technology market are driven
2 by the economics of the DRAM market and the economics
3 of the DRAM market are driven by the economics of the
4 downstream PC and other applications markets, so that
5 makes for a more complicated market structure.

6 In addition, it's very challenging technology.

7 Q. Now, we touched briefly yesterday on your
8 expert report and noted that the text of the expert
9 report combined with the text of Appendix 3 to the
10 report, which contains your case study, together those
11 aspects of your expert report approximate 400 pages or
12 slightly less than 400 pages.

13 Is that amount of length typical of the types
14 of expert reports that you've generated in other
15 government and private consulting assignments?

16 A. This is longer than any other expert report
17 I've generated by a significant margin.

18 Q. And is there a reason why your expert report in
19 this case is significantly longer than other expert
20 reports that you've written in connection with other
21 consulting assignments?

22 A. It would be the same reason that I gave earlier
23 for doing more investigation, and this is in fact a
24 reflection of the level of detail of investigation
25 which I've done.

1 MR. ROYALL: Your Honor, before I move on, I
2 would like to mark Professor McAfee's report as a
3 demonstrative exhibit.

4 JUDGE McGUIRE: Any objections, Mr. Stone?

5 MR. STONE: I don't understand what it would be
6 demonstrative to, Your Honor.

7 If it's demonstrative to show that it's
8 400 pages in length, I don't think we need to mark it
9 to prove that it's 400 pages in length.

10 If it's demonstrative because he wants someone
11 to refer to the text of it later on in comparing
12 findings or in reviewing this case on appeal, that
13 would be inappropriate and inconsistent with
14 Your Honor's ruling on its admissibility.

15 I'm not sure what it's demonstrative of except
16 its length and I've allowed the testimony about its
17 length to be -- there's no question that
18 Professor McAfee with the assistance of his colleagues
19 has written a very lengthy report, but I don't think it
20 should be marked and --

21 JUDGE McGUIRE: Mr. Royall, you are cognizant
22 of my earlier order on expert reports, so in what
23 context are you now seeking to have this at least
24 marked?

25 MR. ROYALL: Well, I do believe, Your Honor,

1 that, respecting your earlier ruling about the
2 admissibility of expert reports for the contents, the
3 substantive contents of the report, that it is
4 nonetheless relevant to have in the record as a
5 demonstrative exhibits that have been used with
6 experts.

7 I've used many slides today that help to
8 explain the testimony, and reference to the expert
9 report likewise does.

10 And the other point I would make is I do think
11 it is highly relevant that this expert has done a
12 substantial volume of work that he has done relating to
13 facts and that that is simply what's reflected in the
14 report itself.

15 MR. STONE: And Your Honor, I've allowed
16 without objection -- and it likely would have come in
17 had I objected in any event -- the amount of time he
18 spent on this, the length of the paper that he's
19 written. All of that is in the record.

20 The report itself is not demonstrative of any
21 of his testimony. It's not a useful aid to understand
22 his testimony. His testimony is here in the record.

23 The report is not demonstrative of or
24 illustrative of his testimony except to the extent that
25 it's voluminous, and I think to make a 400-page report

1 a demonstrative simply to prove that it's 400 pages in
2 length bends the demonstrative rule to the breaking
3 point, and I don't think -- I think this is an effort
4 to put it into the record for its substance and content
5 which the court has correctly ruled it should not be
6 put in the record for.

7 JUDGE McGUIRE: Let's be real clear as to
8 exactly the context that you're offering this, because
9 if I agree to have it marked, that's the only extent
10 that it's going to be marked.

11 MR. ROYALL: Yes, Your Honor.

12 JUDGE McGUIRE: So let's be real clear on that
13 now, Mr. Royall.

14 MR. ROYALL: Yes, Your Honor. I understand.

15 I will note, first of all, that I have used
16 this as a demonstrative exhibit in the trial. I've
17 used it by reference to help the witness explain the
18 nature of the work that he did.

19 His CV and resume are included here, and I
20 believe that that is a fully proper demonstrative
21 exhibit as well, and also the list of materials that he
22 reviewed and persons that he interviewed, which is
23 included here for demonstrative purposes.

24 And the only thing I would note is I have no
25 objection -- we will have no objection to Rambus' --

1 JUDGE MCGUIRE: No, you won't, especially if I
2 have this marked, you will have no objection because I
3 would offer them the same courtesy, so to speak.

4 MR. STONE: Your Honor, if I can just respond.

5 This is a disguised effort to get around your
6 ruling in limine. It may not be intentional, but that
7 is indeed what will happen.

8 If we're to look at this demonstrative to find
9 out the names of the people that Professor McAfee spoke
10 to, we are now looking at the report for its content
11 and substance and it is being offered in evidence for
12 its content.

13 If it's important to list the names of the
14 people Professor McAfee talked to, that can be elicited
15 orally in examination.

16 JUDGE MCGUIRE: Here is what I want you to do.

17 I am also concerned about the content of this
18 report being offered in an attempt perhaps to go around
19 my other order. I'm not saying that that's your
20 intention necessarily.

21 What I would ask the parties to do is to confer
22 and see if there are any pertinent portions of this
23 report that you feel could be marked and that way we
24 can avoid entering the entire report.

25 If you can then agree, so be it; if not, then

1 I'll rule. Okay?

2 MR. STONE: We'll certainly do that,
3 Your Honor.

4 MR. ROYALL: We can do that at another time.

5 JUDGE McGUIRE: Okay. Good enough.

6 MR. ROYALL: Thank you.

7 BY MR. ROYALL:

8 Q. Yesterday, Professor McAfee, I believe that we
9 concluded the day by discussing your various relevant
10 technology market conclusions, and the last point that
11 we touched on was the geographic scope of the relevant
12 markets that you defined. And with that, I believe
13 that we've covered the first of the five key economic
14 questions that you identified earlier in the morning.

15 I'd like to come now to the second key economic
16 question, which, as you explained yesterday, is the
17 question of whether Rambus possesses substantial market
18 or monopoly power in the relevant antitrust markets
19 that you have defined.

20 Let me ask you, before we go any further, in
21 addressing that question, if you could define for us
22 what you mean by the terms "market and monopoly power"
23 and how, if at all, those two things differ from one
24 another.

25 A. Yes. I've prepared a slide on that topic.

1 I think as I testified yesterday, there's not
2 complete consensus or unanimity in the way these terms
3 are used, but there is consensus in monopoly power
4 being stronger than market power, being substantial
5 and being durable and involving prices -- the ability
6 for a company to maintain prices above competitive
7 levels.

8 Q. When you use the term "durable" in the context
9 of monopoly power, what specifically are you referring
10 to?

11 A. For a significant period of time. That is,
12 there are many firms that for a very short period of
13 time increase their prices, but that would cause entry
14 that would soon dissipate the profits and force the
15 prices back down. Such a situation means exploitation
16 of a temporary circumstance is not generally considered
17 to be monopoly power. Instead, the power must be
18 durable, long-lasting, in order to be considered
19 monopoly power.

20 Q. Before we go further, let's mark this as -- I
21 believe this will be DX-216.

22 Have you concluded, Professor McAfee, based on
23 your economic analysis, whether Rambus possesses
24 monopoly power in any of the relevant markets that
25 you've defined?

1 A. Yes. I've determined that Rambus possesses
2 monopoly power in all of the relevant markets.

3 Q. All five of the relevant markets that we
4 discussed yesterday?

5 A. That's correct.

6 Q. What factors did you consider in concluding
7 that Rambus possesses monopoly power in all five of the
8 relevant antitrust markets that you've defined?

9 A. There are three major indications of monopoly
10 power which I've prepared a slide to indicate, three
11 major indications.

12 Q. So this slide which is now on the screen will
13 be DX-217.

14 Is this the slide you're referring to?

15 A. Yes, it is.

16 Q. Let me ask you to explain -- there are three
17 points here. Let me ask you to explain what you're
18 referring to by the first bullet point on DX-217.

19 A. The technologies that I had identified as
20 commercially viable alternatives to Rambus' patented
21 technologies are no longer commercially viable because
22 of the incorporation into the dominant JEDEC standards,
23 the incorporation of those technologies into the
24 dominant JEDEC standards.

25 Q. And moving to the second point, which refers to

1 substantial barriers to entry, is that a factor that
2 you considered in concluding that Rambus possesses
3 monopoly power?

4 A. Yes. Barriers to -- I spoke earlier in the
5 definition of monopoly power about the need for it to
6 be durable, and the reason for the durability, the
7 requirement of durability, is that many firms can raise
8 their prices only to prompt entry which would then undo
9 the effects and force prices back down.

10 The notion of a barrier to entry is what
11 prohibits that from happening and so hence is a
12 requirement for finding of monopoly power.

13 Q. And the final bullet point on DX-217 refers to
14 "Ex post pricing of Rambus' technologies substantially
15 exceeds their ex ante value."

16 What do you mean by that?

17 A. What I mean by that is an indication of
18 monopoly power is the exercise of monopoly power.
19 Pricing at a level that's significantly above the
20 ex ante value of the technology would suggest the
21 exercise of monopoly power, which of course would be an
22 indication of monopoly power.

23 Q. Now, going back to the first of these three
24 points, in describing what you mean by the language in
25 the first bullet point, you referred to Rambus'

1 technology being incorporated into the JEDEC
2 standards?

3 A. Yes.

4 Q. And is that relevant to your determinations
5 about monopoly power?

6 A. It is. And I've prepared a demonstrative which
7 refers back to the funnel model of technology choice
8 that we discussed yesterday.

9 Q. This will be DX-218.

10 Is this the demonstrative you're referring to?

11 A. Yes, that's correct.

12 Q. And what are you seeking to convey through this
13 demonstrative?

14 A. This demonstrative illustrates the
15 incorporation of technology in the evolutionary
16 progression of standards from SDR to DDR to DDR-II and
17 it illustrates a number of things.

18 Starting with in 1993 with the SDRAM standards,
19 the Rambus technology was one of several alternatives
20 that we discussed yesterday, and the selection of the
21 Rambus technology into the standard is illustrated by
22 the -- it's the R in the middle coming out from the
23 SDRAM's funnel.

24 Q. So to be clear about this, you have three
25 funnels on this slide, DX-218.

1 The funnel on the far left, that refers to the
2 process through which JEDEC developed the SDRAM
3 standard; is that correct?

4 A. That's correct.

5 Q. And the funnel in the middle refers to the
6 process through which JEDEC developed the DDR SDRAM
7 standard?

8 A. That's correct.

9 Q. And does the funnel on the far right refer to
10 the process through which JEDEC has developed the -- or
11 is developing the DDR-II SDRAM standard?

12 A. My understanding is it is developing the
13 standard. It's not finalized yet. But yes, that
14 refers to the DDR-II process.

15 Q. And the yellow arrow with the R attached to it
16 in the far left of this demonstrative, that refers to
17 Rambus technologies that were considered during the
18 SDRAM standardization process?

19 A. That's correct.

20 So programmable burst length and programmable
21 CAS latency, depending on which technology is at issue,
22 could be one of the technologies labeled with an R
23 where alternatives that we discussed yesterday are
24 labeled with A and B. And those technologies are
25 selected by the SDRAM standard and incorporated into

1 that standard.

2 Q. And what are you meaning to depict by the
3 yellow arrow with the R on it coming out of that first
4 funnel, the SDRAM funnel?

5 A. Well, we had -- so that depicts the selection
6 of that technology in SDRAM as an input into the next
7 technology, the DDR standard.

8 And we had quite a long discussion yesterday of
9 the evolutionary nature of the standards developments
10 and the importance of evolution, evolutionary
11 developments, and so that the tendency within JEDEC --
12 and we had a long discussion of the economics of
13 this -- but the tendency within JEDEC is to build on
14 the previous standard, and so this illustrates the
15 incorporation of the SDRAM technologies into the DDR
16 technologies.

17 Q. There's a second yellow arrow with an R on it
18 pointing into what you've identified as the DDR funnel
19 in the middle of this demonstrative. What are you
20 meaning to depict through that second yellow arrow?

21 A. This depicts new technologies incorporated or
22 potentially incorporated, that is, that are vying for
23 incorporation, into the DDR standard and the yellow R
24 there refers again to Rambus technology, such as
25 dual-edged clocking or on-chip PLL/DLL.

1 Q. And then there's another yellow arrow that is
2 coming out of the DDR funnel. What are you meaning to
3 depict through that yellow arrow?

4 A. That depicts the, again, the evolutionary
5 nature of these standards, building on a platform
6 created from the previous standard.

7 Q. And finally, there's one last yellow arrow
8 coming out on the far right-hand side of demonstrative
9 DX-218 to the right of the DDR-II funnel. What are you
10 meaning to depict through that?

11 A. Well, my understanding is that the discussions
12 of DDR-III have already commenced, although they are
13 highly speculative at this time. This would indicate
14 that another evolutionary standard would likely
15 incorporate technology that had been incorporated in
16 the previous standards, and so any future evolutionary
17 standard, that is, something other than a major break,
18 would likely reuse the existing technologies.

19 Q. Is there any significance to the fact that in
20 DX-218 you have aligned these three funnels in the way
21 that you have?

22 A. Yes. That reflects the evolutionary nature of
23 these standards. That is, they're building on the
24 platform of the -- each standard builds on the platform
25 of the previous standard.

1 Q. When you refer to the evolutionary nature of
2 JEDEC's SDRAM standards, are you expressing an
3 assumption or an economic conclusion?

4 A. That term is used of course in the industry
5 quite extensively, but it's also used by economists,
6 and so I'm using it as an economist. It is my
7 understanding, and as I testified yesterday, it's my
8 understanding that the meaning in which I use that term
9 is consistent with the way that the industry uses it.
10 But I'm using it in -- as an economic term.

11 Q. And by that do you mean your use of that term
12 in this context reflects an economic conclusion on your
13 part?

14 A. Yes. And we had a discussion of the economics
15 of evolutionary developments yesterday.

16 Q. Generally speaking, does the mere inclusion of
17 a patented technology in an industry standard
18 necessarily give rise to monopoly power?

19 A. Not necessarily. There are standards that
20 fail to be adopted in the marketplace and in such a
21 standard incorporation would not give rise to monopoly
22 power.

23 Q. And have you reached a conclusion as to whether
24 the incorporation of Rambus technology in the DDR, the
25 SDRAM and DDR SDRAM standards contributes to Rambus'

1 monopoly power in the relevant markets that you've
2 defined?

3 A. Yes, it does.

4 Q. And how does the incorporation of those
5 technologies in the JEDEC standards contribute to the
6 monopoly power that you've concluded Rambus possesses
7 in those markets?

8 A. Well, the JEDEC standards have dominated the
9 DRAM industry for most of the last ten years or all of
10 the last ten years, and as a consequence, those
11 standards have been very successful in the
12 marketplace.

13 And I have a slide, which we've already seen --

14 Q. This slide that's now on the screen was marked
15 yesterday as DX-141.

16 And in the context of your conclusions about
17 monopoly power, what, if anything -- what, if any,
18 significance do you attribute to the statistics or
19 facts depicted in this slide?

20 A. That the JEDEC standards have been -- have
21 dominated the marketplace for -- in DRAM and continue
22 to dominate the marketplace.

23 Q. In this slide there are various colored regions
24 or areas.

25 Which of these areas do you understand to

1 reflect the presence of JEDEC -- or the impact of JEDEC
2 standards on the DRAM industry?

3 A. So the green, the orange, the blue and the
4 yellow are all, to my knowledge, JEDEC standards, that
5 is, fast page mode, extended data out, SDRAM, DDR.

6 Q. Are there any regions or areas in this chart,
7 DX-141, that are not associated with JEDEC standards or
8 that you do not understand to be associated with the
9 JEDEC standards?

10 A. My understanding is RDRAM was never
11 standardized by JEDEC, and that's the red area. And I
12 just don't know about the gray area, which is other
13 standards.

14 Q. And to be clear, before we leave this slide,
15 why is the dominance of JEDEC standards in the DRAM
16 industry relevant to your conclusions as to Rambus'
17 monopoly power in the relevant markets that you've
18 defined?

19 A. It's in essence the means by which the monopoly
20 power is created. That is, this is the standard which
21 has been adopted by the industry. The ability to
22 charge for that standard provides monopoly power
23 through the process that we discussed yesterday of the
24 adoption of the standard; that is, to practice the
25 standard requires paying for the technologies.

1 Q. Do you have an understanding of what proportion
2 of total commercial DRAM production in the world today
3 is subject to Rambus patent claims?

4 A. Yes. And I've prepared a slide that
5 illustrates that.

6 Q. I believe this would be DX-219.

7 What are you seeking to convey through this
8 slide?

9 A. So this shows three major DRAM -- types of
10 DRAM, RDRAM in the left circle, RDRAM, SDRAM and DDR,
11 that is, the Rambus DRAM, SDRAM and the DDR SDRAM, and
12 what proportions those were -- it says today, although
13 these are actually mid-2002 numbers, and so it shows
14 those proportions.

15 And in the right side of the circle it shows
16 the patents asserted over the JEDEC standards SDRAM and
17 DDR SDRAM by showing them in the same color as the
18 RDRAM.

19 Q. And have you calculated what percentage of
20 total DRAM, commercial DRAM production in the world
21 today is subject to Rambus patent claims?

22 A. It's in the upper nineties. It's a very small
23 percentage that I don't know that is subject to Rambus
24 patent claims.

25 Q. And that small percentage being reflected by

1 the green slice in the pie chart on the right-hand side
2 of DX-219?

3 A. That's correct.

4 JUDGE McGUIRE: I'm a little confused here as
5 to that answer. He's saying in the first instance it's
6 in the upper nineties and then he's talking about a
7 very small percentage.

8 I'm a little confused as to what you're
9 referring to there.

10 THE WITNESS: It's the small percentage that's
11 not subject to.

12 JUDGE McGUIRE: That's not. Okay. All right.

13 BY MR. ROYALL:

14 Q. So just to be clear then, referring to this
15 demonstrative, DX-219, and the -- of the two pie
16 charts, the pie chart on the right-hand side, does the
17 region that is colored red or maroon in that pie chart,
18 does that region reflect pictorially your understanding
19 of the extent of the DRAM industry over which Rambus is
20 asserting patent claims?

21 A. That is my understanding, although as I said,
22 I don't know about that green wedge one way or the
23 other.

24 Q. Now, if we could go back a couple of slides to
25 DX-217, which we covered a moment ago.

1 In this slide, which lists the factors that
2 you considered as indicia of Rambus' monopoly power,
3 in the first bullet point you refer to Rambus'
4 technologies today being the only commercially viable
5 alternatives.

6 Do you see that?

7 A. I do.

8 Q. And can you explain how you arrived at that
9 conclusion and how it relates to your broader
10 conclusions about monopoly power?

11 A. Yes. I'd be happy to.

12 Q. Do you have a slide that may help you explain
13 that?

14 A. I do. I'd like to refer back to a slide
15 that -- when we talked about commercially viable
16 alternatives, I presented a slide that illustrated the
17 market using circles.

18 And in this case, this illustrates a set of
19 commercially viable alternatives to the technology C
20 that is a -- all of those are price-constraining to
21 technology C, and the process of standardization has
22 the effect of locking in the industry to the technology
23 selected, which might have been from an ex ante
24 perspective any of those seven technologies that are
25 commercially viable.

1 But having chosen and having embedded the
2 technology in the standard, the industry becomes
3 progressively more locked in -- we should have some
4 dynamics --

5 Q. Before we do that -- I'm sorry. Go ahead.
6 This is an animated slide?

7 I'm sorry. Continue, professor.

8 A. The industry becomes progressively more locked
9 in and then the other -- as investments are made in the
10 standard and in the technologies embodied in the
11 standard and in the practice of the standard, that is,
12 developing the methods of production and the
13 complementary goods, and the effect of that is to cause
14 the other alternatives to fall away and become
15 impractical.

16 Q. Let's go back to the first view of this same
17 slide, which I believe will be DX-220.

18 Now, in the initial view of this slide,
19 DX-220, we see again the same types of concentric
20 circles that you used yesterday to describe the
21 process by which you've defined relevant markets; is
22 that correct?

23 A. That's correct.

24 Q. And so the -- just referring back to that
25 explanation, the outer gray circle which encompasses

1 the other two circles and all of the letters on this
2 slide except H, does that outer gray circle comprise
3 the, in this case, what you would term the relevant
4 antitrust market?

5 A. That's correct. This is prior to the
6 incorporation of any of these alternatives into a
7 standard.

8 Q. And in your earlier explanation you were
9 talking about the narrowing of alternatives or the
10 elimination of alternatives, and by that are you saying
11 that the -- over time there is a narrowing of the
12 contents of a relevant market in a way that excludes
13 products that in an earlier time period were included
14 in the relevant market?

15 A. That's correct.

16 Q. And let's run the animation again.

17 Now, let's stop there. The second view of this
18 slide, DX-220, has the word "ex ante" at the top. Can
19 you explain what the significance of that term is as
20 you use it in this slide?

21 A. Yes. As I testified, the starting point for
22 this slide is prior to the incorporation of any of the
23 technologies into a standard, that at that point all of
24 the commercially viable alternatives are available or
25 are price-constraining on the technology that will

1 ultimately be selected.

2 Q. Then moving to the next view, and now in the
3 third view of this slide, DX-220, the word "ex post"
4 appears and the only letter that's circled is C.

5 Can you explain, just so it's clear for the
6 record, what you mean to communicate through that view
7 of this slide?

8 A. Yes. As the investments in the standard are
9 made, the industry becomes progressively more locked
10 into the standard, that is to say, the switching costs
11 now grow over time and the specific investments grow
12 over time, and those contribute to lock-in, that as
13 those specific investments grow at some point you reach
14 a point where the existing technology, that is, the
15 technology incorporated into the standard, has monopoly
16 power and the other alternatives are no longer
17 commercially viable.

18 Q. You've now described the process by which a
19 relevant market over time can be narrowed and products
20 that were commercially viable alternatives through that
21 process can be eliminated.

22 Have you reached any conclusion as to whether
23 that type of narrowing and elimination of commercially
24 viable alternatives has occurred in this case?

25 A. Yes. And it occurs for reasons that we

1 discussed yesterday, but I've actually prepared a
2 demonstrative to illustrate those reasons.

3 Q. And I think we now have that on the screen.
4 This will be DX-221.

5 Can you explain what you're seeking to convey
6 through this demonstrative?

7 A. Yes. This demonstrative -- so first from left
8 to right refers to time in this demonstrative even
9 though it's not labeled there.

10 This demonstrative illustrates that once a
11 standard is issued and assuming that the standard is
12 adopted, you get an increasing over time level of
13 investment into the standard, and so you have
14 manufacturers examining how to produce the standard,
15 you have complementary components like modules,
16 graphics cards, chipsets and the like being produced,
17 and it takes -- so as a fact, it takes a substantial
18 amount of investment to produce these complementary
19 goods.

20 That's not something that I'm testifying to,
21 it's something that I'm assuming, but I think there's
22 adequate support in the record.

23 And this illustrates those investments being
24 made and they grow over time. That is, the day the
25 standard issues, those -- the size of those investments

1 might be quite modest. Two or three years later, the
2 size of those investments could be substantial, and
3 those investments contribute to lock-in to that
4 standard, so that as the volume production occurs or as
5 the commercialization of the standard occurs, the
6 industry gets progressively more locked in to that
7 standard.

8 Q. And does this relate at all to what you were
9 describing yesterday about the connection between the
10 late disclosure of intellectual property and the
11 hold-up condition?

12 A. It does. And I've prepared a demonstrative
13 referring back to the discussion we had yesterday or
14 the demonstratives used yesterday.

15 Q. Is this -- the demonstrative on the screen, is
16 this what you're referring to?

17 A. Yes, it is.

18 Q. And this will be DX-222.

19 Can you explain what you're seeking to convey
20 through this demonstrative?

21 A. This demonstrative begins with what appears
22 quite similar to the demonstratives used yesterday in
23 that it shows three competing technologies, one of
24 which has been labeled Rambus or R for Rambus, that are
25 potential candidates for being included in the

1 standard. It should be understood that all three of
2 those technologies are commercially viable candidates
3 for being included in the standard.

4 And then it also illustrates, as we discussed
5 yesterday, the deployment of resources locking the
6 industry in and increasing the value of whatever
7 technology is actually incorporated. And that's
8 illustrated in this graphic by the increasing dollar
9 signs as the -- moving to the right. So again, time in
10 this picture goes from left to right.

11 Q. And I believe this may also be an animated
12 slide.

13 We're now looking at the second view of this
14 demonstrative, DX-222. Can you explain what you are
15 seeking to convey through the animation that just
16 occurred?

17 A. Yes. In this case the Rambus technology was
18 selected by the standard-setting process,
19 technologies A and B fall away, and the value of the
20 Rambus technology, because of its incorporation into
21 the standard, rises.

22 Q. You referred to the concept of lock-in. That
23 concept is being depicted here through the
24 increasingly larger dollar signs and the increasingly
25 intense use of the color green; is that what you were

1 saying earlier?

2 A. Yes. That's correct.

3 Q. And does the lock-in effect that you've
4 described have any consequence in terms of the ability
5 of the industry to respond if it learns late in the
6 process of patented intellectual property being
7 included in the standard?

8 A. Yes. Actually as we discussed yesterday, this
9 is just a classic case of economic hold-up; that is to
10 say, after the lock-in occurs, it's now possible for
11 the owner of a patented technology to hold up the
12 industry and expropriate some portion of the
13 investments that have been made into this technology.

14 Q. Does the lock-in effect that you've described
15 have anything to do with the costs that would be
16 associated with changing standards after they've been
17 adopted and industry investments, specific investment
18 has taken place?

19 A. Yes. The size of the lock-in is essentially
20 measured by the cost of changing the technology to a
21 technology that did not infringe.

22 Q. And have you as part of your economic analysis
23 considered what costs would be associated with changing
24 JEDEC standards today?

25 A. Yes. And I prepared a slide that lists some of

1 those costs.

2 Q. Is this the slide you're referring to?

3 A. It is.

4 Q. I believe this will be DX-223.

5 You have a number of points here. Let's take
6 them one at a time.

7 Let me ask you to start with the first point
8 where you say, "Develop new technology standards."

9 Would you explain what you mean by that and how
10 that relates to the conclusions you've reached about
11 the costs of changing JEDEC standards today.

12 A. Yes. A significant cost associated with
13 attempting to get out from under Rambus IP in the
14 JEDEC standards would be to produce an alternative
15 standard that did not infringe, that is, that didn't
16 use any of the four patented technologies, and so
17 costs of doing that are one of the sources of lock-in
18 of the industry. That is to say, if those costs are
19 high, the industry is locked in by that -- at least by
20 that amount.

21 Q. And does the cost of developing new technology
22 standards relate in any way to the time that it would
23 take to develop new standards?

24 A. Well, in fact perhaps the most important and
25 certainly one of the most important aspects of the

1 costs is not the actual financial costs but the cost of
2 delay. That is, there's a substantial amount of
3 testimony and there's also some economic analysis
4 supporting the proposition that it does take a very
5 long time to actually create a standard. And I've
6 prepared a slide that is relevant.

7 Q. Let's identify this next slide as DX-224.

8 And this slide refers in the title to -- poses
9 the question: How long would it take to create a
10 noninfringing standard?

11 This is the slide you're referring to?

12 A. Yes, it is.

13 Q. And what are you seeking to communicate
14 through the information presented in this slide?

15 A. So this slide actually seeks to illustrate --
16 well, so first let me say, the challenge of creating a
17 new standard that gets out from under Rambus IP -- this
18 is supposed to be suggestive, but I don't take it to be
19 proof, of the delays necessary to create a
20 noninfringing standard. That is to say, they are doing
21 other things when they create these standards besides
22 getting out from under an existing IP.

23 But this suggests -- this is at least
24 suggestive of the lengths of time that it takes to both
25 develop standards and to deploy standards.

1 And I should say that it's not just the
2 development of the standard that's the relevant time.
3 To get out from under the intellectual property you
4 have to both develop and actually commercialize the
5 technology.

6 And so -- now, let me also add that the years
7 listed on this are at least somewhat confusing.

8 The SDRAM standard took approximately two years
9 to develop and another four years before full volume
10 production was -- occurred. Ramp-up, that is, the
11 point where the penetration starts to rise fairly
12 dramatically, was maybe half of that period, so roughly
13 1995 or 1996.

14 So when it says two to six years, this is -- I
15 find that at least confusing. Let me actually be more
16 specific to say two years to develop the standard and
17 somewhere more than four years before full deployment
18 of the standard took place.

19 With DDR, the development of the standard took
20 approximately four years and there was a shorter time
21 before volume production, full volume production
22 occurred.

23 And DDR-II, my understanding, is still not
24 finalized as of today.

25 Q. Now, just to make this point clear, you've

1 considered here by the two different color arrows in
2 reference to SDRAM and to DDR SDRAM both, as I
3 understand it, the time that it took JEDEC to define
4 those standards and the time it took for the industry
5 to ramp up to volume production?

6 A. That's correct.

7 Q. And from the standpoint of addressing the
8 question that we were discussing in reference to the
9 earlier slide, DX-223, which had the title Costs of
10 Changing JEDEC Standards Today, from the standpoint of
11 addressing that question, why is it relevant for you
12 to look not only at the time that JEDEC in the past
13 has taken to develop standards but also the time that
14 the industry has taken to ramp up to volume
15 production?

16 A. Because you don't get out from under a
17 royalty, that is, you can't avoid paying a royalty
18 until you're actually producing the alternative
19 product in volume and can reduce the volume of the
20 existing product.

21 This goes back to the basic economics of the
22 DRAM industry, which is you want -- the plants are
23 enormously expensive and you want to run them full out,
24 that is, 24/7, as they say, during the -- well, you
25 want to run them full out constantly, and so until

1 you've actually ramped up the production, you'll be
2 producing the infringing product and paying royalties.

3 Q. We've talked a fair bit conceptually about this
4 economic concept of lock-in, but let me ask you this in
5 case it isn't already clear.

6 How do you reach the conclusion, economic
7 conclusion, as to whether the DRAM industry is locked
8 in to the SDRAM, JEDEC SDRAM standard?

9 A. Well, lock-in is itself a continuum; that is to
10 say, you could have in principle a small amount of
11 lock-in or a large amount of lock-in.

12 I find, because of the scope and the size of
13 the investments, that there's actually been -- into a
14 standard that there's actually a relatively large
15 amount of lock-in in this industry to the standard
16 that's been deployed in volume.

17 Q. And is there a point in time at which, based on
18 your economic analysis, that lock-in effect began to
19 exist or materialize?

20 A. Well, even at the time a standard issues there
21 has been some investment in the standard, although
22 it's relatively modest compared to what will come
23 after it.

24 As I said, it is somewhat -- it is a continuum,
25 the concept of lock-in, and it's something that grows

1 over time. It's certainly been accomplished by the
2 time that ramp-up starts. At that point most of the
3 specific investments in the complementary goods have
4 been made by the producers. Because in order to deploy
5 the standardized product in volume, it requires those
6 complementary goods. Things like chipsets and the like
7 are also being produced. And so that the industry
8 is -- at that point has certainly been locked in by
9 that time.

10 Q. Let's go back if we could to DX-141.

11 This is by now a familiar demonstrative.
12 We've talked about it already once today and
13 yesterday, and it relates to the evolution of DRAM
14 standards.

15 Does this demonstrative, DX-141, help in --
16 help you in discussing the issues of ramp-up and
17 lock-in that we were just touching on a moment ago?

18 A. Yes. You can see, the notion of ramp-up is
19 that essentially that you will have a trickle of the
20 output of the DRAM output for some period of time, and
21 then ramp-up is when the volume starts to dramatically
22 increase.

23 So you can see that for EDO, for example, the
24 ramp-up is occurring somewhere 1994-1995, that that's
25 where significant volume production is occurring, and

1 in order to be ramping up at that time it must be the
2 case that there are -- that the complementary goods,
3 that is, the chipsets and the applications that use
4 EDO, have already been provided.

5 So at that point the industry must be locked in
6 and that the ramp-up must be occurred -- you can see
7 the ramp-up occurring.

8 Similarly, for SDRAM illustrated with the blue,
9 you can see the volume production starting in the
10 1996-1997 time frame. And so that corresponds to the
11 ramp-up.

12 Q. Does the specific investments that you've
13 described and the lock-in relating to specific
14 investments, does that occur in this industry before
15 ramp-up occurs?

16 A. Yes. The industry would never produce -- the
17 economics of the industry dictate that the industry
18 would never produce large volumes of DRAM if the uses
19 of those DRAM had not yet been deployed.

20 So that is to say, they're not going to produce
21 the DRAM for inventory in any large volumes and just
22 sit on them hoping that the complementary goods would
23 be provided in the future.

24 Q. Let's now go back to DX-223.

25 In connection with this issue of the costs of

1 changing JEDEC standards today, the second bullet point
2 in DX-223 refers to the difficulty of reaching
3 consensus ex post.

4 What do you mean by that?

5 A. By that I mean the actual deployment of the
6 standard itself can interfere with -- can create
7 diversity of opinion within the industry -- I should
8 say, when I say "within the industry," I mean both
9 buyers and sellers; that is, I'm using it in the
10 economic term, the economic notion -- can create
11 disagreements within the industry.

12 And I've prepared a slide to illustrate the
13 increase in -- the increasing challenge in reaching
14 consensus after a standard has issued.

15 Q. Is this the slide you're referring to?

16 A. Yes.

17 Q. This would be DX-225.

18 A. That's correct.

19 Q. And this difficulty of reaching consensus
20 ex post that you described, is this something that
21 contributes to your conclusions about the difficulty of
22 changing the JEDEC standards today?

23 A. It is. The thought experiment, the economic
24 concept here is, once the standard has issued and has
25 already been deployed, what would it take to get a

1 consensus from the industry in order to change the
2 standard to one that did not infringe. And a challenge
3 for getting such a consensus to change the standard is
4 that the companies have different positions with
5 respect to the existing standard.

6 And so, for example, right at the moment, half
7 of the market or approximately half of the market has
8 licenses to produce the standard from Rambus and the
9 other half does not. Now, the half that has licenses
10 is going to feel quite differently about the costs of
11 changing the standard than the half that doesn't, and
12 in fact the half that has licenses might benefit from
13 the lack of licenses of the other half.

14 Q. When you say here in DX-225 that about
15 50 percent of the market has licenses, let's be very
16 clear here, who are you referring to and what licenses
17 are you referring to?

18 A. So this refers to the licenses to produce
19 SDRAM and DDR SDRAM and licenses issued by Rambus.
20 And I should also say what 50 percent refers to is
21 capacity, not 50 percent of the number of producers
22 but 50 percent of the manufacturing industry capacity.

23 And so roughly half the DRAM that's produced is
24 produced under license and half that's produced is not
25 produced under license.

1 Q. And so you're saying that there is some number
2 of DRAM producers whose output, total market output,
3 adds up to roughly 50 percent of the total market that
4 do have licenses from Rambus that permit them to,
5 without infringing, produce SDRAM and DDR?

6 A. That is my understanding.

7 Q. And then are you saying that there is another
8 roughly 50 percent of market output reflected by other
9 producers that you understand those other producers do
10 not have licenses from Rambus today that would allow
11 them to produce these products without claims of
12 infringement?

13 A. That's my understanding, yes.

14 Q. And how do those facts or those understandings
15 that you have relate to this issue in the first bullet
16 point of DX-225 about differing incentives?

17 A. This creates differing incentives. Having a
18 license or not creates differing incentives ex post.

19 And let me draw the comparison of prior to the
20 development of the standard these companies all had an
21 interest in producing, in developing the best
22 cost-benefit standard that they could produce. That is
23 to say, they had a common interest in the economics of
24 the standard.

25 And I don't mean to say that they had

1 perfectly aligned interests because I don't believe
2 they did. They had some differences in manufacturing
3 capabilities and the like, but they nonetheless had
4 fairly closely aligned interests in terms of producing
5 a standard that buyers would buy and would actually
6 advance the market.

7 Now, some of the producers, because they are
8 licensed under Rambus, have an incentive actually
9 perhaps not to get a new standard issued so that they'd
10 be legal producers in the hope that the other producers
11 are going to be shut down.

12 Q. And does that observation relate to your
13 broader conclusions about the existence of lock-in in
14 this industry?

15 A. Yes. As I said, one of the indicators of
16 lock-in was the difficulty in changing the standard or
17 the difficulty -- the ease of reaching agreement, and
18 this is an impediment to the ease of reaching
19 agreement.

20 Q. The second principal bullet point on DX-225
21 states, "Users of specific features have distinct
22 incentives."

23 What do you mean by that?

24 A. So this refers to the nature of the investments
25 that have been made in the existing standard can

1 actually create disagreements about what alternative
2 standards might be employed.

3 And a good example of this logic is actually
4 the fact that AMD uses a burst length of 8 and Intel
5 uses a burst length of 4. Now, if the original SDRAM
6 standard had had a fixed burst length, probably both of
7 those companies would use the same burst length, that
8 is, the burst length associated with whatever was the
9 cheapest commodity DRAM. And they would have designed
10 their processors to exploit the burst length that was
11 the market consensus.

12 However, because the standard permitted
13 programmable burst length, now, AMD would be very much
14 harmed -- and this is a fact issue, but there's been
15 testimony by an AMD representative that AMD would be
16 very much harmed if the industry chose a burst length
17 of 4, and that's because they have invested a
18 substantial amount of money in optimizing their
19 processors for a burst length of 8.

20 And so this -- the existence of these features,
21 that is, the possibility of specifying burst length,
22 has itself created a disparity in incentives within the
23 industry.

24 Q. And does this relate at all to the concept of
25 specific investment that you discussed yesterday?

1 A. Absolutely. The investments that AMD made in
2 exploiting a burst length of 8, a specific investment
3 in the programmable burst length feature of SDRAM and
4 DDR SDRAM.

5 Q. Does this issue that you're describing, that
6 you've just described, does this bear on your
7 conclusions as to the existence or degree of lock-in
8 relating to JEDEC's SDRAM and DDR SDRAM standard?

9 A. It does. As I -- and for the same reasons as
10 the previous bullet point, that is, the ease of
11 reaching agreement is relative to the scope of lock-in,
12 and here is an example of a challenge to reaching
13 consensus after the fact.

14 Q. Are there other factors that contribute to your
15 conclusions as to the challenge of reaching consensus
16 about changing the JEDEC standards in the ex post
17 period?

18 A. I'm sorry. Can you re-ask the question?

19 Q. Just before we leave this slide, I wanted to
20 ask whether there are any other factors that you
21 haven't already discussed that contribute to your
22 conclusions as to the challenge of reaching consensus
23 about changing the JEDEC standards in the ex post
24 period.

25 If there are not, we'll move on.

1 A. Then perhaps we should move on.

2 Q. Let's go back to DX-223.

3 Now, we've just covered the first two bullet
4 points on DX-223, the first two of six points relating
5 to the costs of changing JEDEC standards today.

6 Let's go to the third point. Can you explain
7 what you mean by that point?

8 A. So design, testing and qualification costs are
9 all specific costs, specific investments, so that is
10 the investments in designing a new DRAM chip, in
11 testing it and in qualifying it for use in various
12 systems would represent specific investments. So the
13 size of those costs are part of the costs of changing
14 JEDEC standards today.

15 Q. What about the next point that refers to
16 existing component?

17 A. Existing components that -- I should say the
18 slide doesn't say, but it should be complementary
19 components, that is, components that are designed to
20 work with the DRAM or to exploit features of DRAM, and
21 those include everything from BIOS to chipsets to
22 processors.

23 The redesign, testing and qualification of
24 those components are also specific to the DRAM, and
25 hence those costs would also be specific investments

1 associated with the standard.

2 Q. And those design, testing and qualification
3 costs referring to complementary components and then
4 the other design, testing and qualification costs that
5 you discussed in reference to the prior bullet point
6 referring to the DRAM chips themselves, do those costs
7 contribute to your conclusion about the overall costs
8 and difficulty of changing JEDEC standards today?

9 A. Yes. Those costs are substantial, and that's a
10 fact issue that the specific costs, for example, the
11 design, testing and qualification costs, are
12 substantial. The economic conclusion is that those
13 costs are specific investments and specific investments
14 of course can, as I've testified, contribute to the
15 lock-in, and so those costs all contribute to the
16 extent of lock-in within the industry.

17 Q. Let's move on then to the second to last point
18 on this slide, DX-223, which refers to the term
19 "opportunity costs."

20 Let me ask you first of all to define what you
21 mean by that term.

22 A. So let me say that I want to refer actually to
23 two different notions of opportunity costs. There's
24 the standard economics notion, which in a normal
25 economics principles class is actually a first piece of

1 jargon to be introduced. And then opportunity costs
2 refer to the economic notion of cost, which is not an
3 accounting notion, that is -- so the cost of an
4 activity is not necessarily the number of dollars you
5 spend on that activity, which would be the accounting
6 notion, but includes whatever you give up in the
7 process. It includes the lost value of your second
8 best alternative.

9 And so an opportunity cost in the economic
10 notion is a broader notion than an accounting cost;
11 that is, it includes all of the opportunities that have
12 been forgone by an activity.

13 The phrases also appear -- or appears
14 frequently in both the trial testimony and in other
15 documents that I've reviewed and it seems to be used in
16 a consistent way with the economic notion.

17 So here the opportunity costs from an economic
18 notion and also as I understand it's been used in the
19 record, although that's a factual question, the
20 opportunity costs from the economic perspective is when
21 I put a team of engineers on a project such as
22 developing a new standard that gets out from under the
23 Rambus intellectual property, I don't have that team
24 available for other projects that may be valuable to
25 me.

1 And so the opportunity cost of creating a new
2 standard and getting out from under the Rambus IP is
3 that the engineering talent, the resources, the testing
4 facilities and all of the resources used are not
5 available to other projects which may be profitable.
6 And I believe that is consistent with the way that
7 "opportunity cost" has been used in the course of this
8 trial.

9 Q. And does this concept of opportunity cost that
10 you've explained relate to your conclusions about the
11 difficulty and costs of changing JEDEC standards
12 today?

13 A. Yes, it does, because it refers to the -- or it
14 is an example of a cost which is actually specific in
15 the sense that it would be -- in this case it's a
16 specific cost of the switching cost for -- that is,
17 it's a loss in the process of trying to develop
18 alternative standards.

19 Q. Let's then cover the final bullet point on
20 DX-223 which refers to cost of delay. What do you mean
21 by that?

22 A. One of the basic economic propositions is that
23 time is money and that a delay creates -- delay loses
24 value; that is to say, obtaining things earlier rather
25 than later is more valuable, and this is why when you

1 borrow money you have to pay more money back.

2 So one of the costs of changing JEDEC
3 standards today is that, as we've already discussed,
4 it wouldn't happen overnight, there would be
5 substantial delay, and the delay is in itself
6 inherently costly.

7 Q. In the items that are discussed on this
8 slide -- well, actually strike that. Let me just ask
9 one follow-up question on your last answer.

10 No. I think you covered it.

11 The items that are discussed on this slide
12 relate to your testimony and economic conclusions
13 relating to the difficulty and costs of changing JEDEC
14 standards?

15 A. That's correct.

16 Q. And does that issue and do those conclusions
17 factor into the conclusion that you discussed earlier
18 that one of the indicia of Rambus' monopoly power is
19 that in each relevant technology market Rambus'
20 technologies today are the only commercially viable
21 alternatives?

22 A. Yes, they --

23 MR. STONE: Objection, Your Honor. Leading and
24 incorrectly states the witness' prior testimony.

25 JUDGE McGUIRE: Sustained.

1 BY MR. ROYALL:

2 Q. Well, let's go back to DX-217.

3 We've been discussing your views relating to
4 the first bullet point on DX-217 relating to the
5 indicia of Rambus' monopoly power.

6 Do the factors that we've been discussing in
7 connection with the slide we dealt with previously,
8 DX-223, that is, the factors about costs of changing
9 JEDEC standards today, do those factors relate to the
10 conclusion that you state in the first bullet point on
11 DX-217?

12 A. They do.

13 Q. And how do those factors relate to this
14 conclusion?

15 A. What has caused the other commercially viable
16 or ex ante commercially viable alternatives to fall
17 away is the industry lock-in to the existing standard.

18 That is to say, the -- those alternatives that
19 I identified yesterday as commercially viable were
20 ex ante commercially viable. Once the standard is
21 issued -- well, actually the issuing of the standard
22 itself may not be enough to cause those alternatives
23 to be commercial -- to cease to be commercially
24 viable. That is, it may be possible to go back and
25 revise the standard and include one of the

1 alternatives if these complementary investments have
2 not been made.

3 And the costs of changing the standard bear
4 directly on what costs are there to switching to one of
5 the alternatives, and so those costs are all relevant
6 in the calculation of the commercial viability of the
7 alternative technologies today.

8 Q. Let's go back to DX-187.

9 I believe this may be an animated slide.

10 Do you recall this slide, Professor McAfee?

11 A. I do.

12 Q. And DX-187 relates to what you've termed the
13 latency technology market?

14 A. That's correct.

15 Q. And when we discussed this slide earlier, you
16 explained which technologies you included in that
17 market as part of your market definition analysis. Do
18 you recall that?

19 A. That's correct. Yes.

20 Q. And which technologies did you include in the
21 latency technology market as part of your market
22 definition analysis?

23 A. Well, programmable CAS latency plus the first
24 four bulleted technologies.

25 Q. Do you have -- do your views as to what

1 technologies are in this market today differ from what
2 is reflected in DX-187?

3 A. Yes, they are.

4 Q. And how do your views today differ from what
5 you explained earlier when you described the process
6 through which you defined the latency technology
7 market?

8 A. All four of the first of the bulleted
9 technologies that were included in that market have
10 ceased to be technologies within that market.

11 Q. And why is that?

12 A. I would like to contrast it to the ex ante
13 period. At the time that JEDEC first included
14 programmable CAS latency in SDRAM or at the time that
15 the standard was finalized in, say, 1993, the
16 alternative of fixed CAS latency required a relatively
17 modest amount of cost and actually offered performance
18 benefits over programmable CAS latency.

19 At this point, in order to change the standard,
20 you would now have to incur all of the other costs on
21 the slide that we just looked at to deal with changing
22 the deployment of an existing standard rather than --
23 which none of those costs would have been required to
24 switch to fixed CAS latency ex ante.

25 So that is to say, in addition to whatever

1 costs and benefits were associated with fixed CAS
2 latency in the ex ante period, you now have all of the
3 additional costs associated with lock-in required in
4 order to change the standard.

5 Q. Does that summarize your views as to why the
6 technologies with the red check marks by them in DX-187
7 although included in your initial market definition are
8 no longer, in your view, commercially viable
9 technologies in this market?

10 A. It does.

11 Q. Let's move to DX-194.

12 And again I believe this is an animated slide.

13 Do you recall this slide from our discussion
14 yesterday, Professor McAfee?

15 A. I do.

16 Q. And this relates to the relevant technology
17 market that you defined and that you identified as the
18 burst length technology market?

19 A. It does.

20 Q. And when you defined that market, can you
21 remind us what technologies in addition to
22 programmable burst length you included within that
23 market?

24 A. It is the first four bulleted technologies.

25 Q. All of which have red check marks by them?

1 A. That's correct.

2 Q. Do your views differ today as to what
3 technologies are included in this burst length
4 technology market?

5 A. They do.

6 Q. And what technologies today would you include
7 in that market?

8 A. Only programmable burst length.

9 Q. And why would you not include the other four
10 technologies that are checked in DX-187?

11 A. Again, the cost --

12 Q. I'm sorry. I gave the wrong number. In
13 DX-194.

14 A. As with programmable CAS latency, the economics
15 of changing the technology from programmable burst
16 length today to an alternative technology for setting
17 burst length has -- the economics have changed
18 dramatically because today you have a large installed
19 base and all of the other factors listed on the slide
20 that we had looked at a couple of slides ago are
21 required to actually change the technology.

22 So that is to say, whereas ex ante you didn't
23 have an installed base, installed base of products,
24 today you have an installed base of products, you have
25 all of the differences and challenges for reaching

1 consensus and the other factors that we discussed as an
2 impediment to changing the standard. All of those
3 attach only to the technologies not selected; that is
4 to say, they don't attach to programmable burst length,
5 but they hobble the alternative technologies in such a
6 way as to render them no longer commercially viable.

7 Q. Let's go to DX-200.

8 Do you recall discussing this slide yesterday,
9 Professor McAfee?

10 A. I do.

11 Q. And this slide relates to the relevant market
12 that you identified as the data acceleration technology
13 market?

14 A. It does.

15 Q. And can you remind us which technologies in
16 addition to dual-edged clock you included in that
17 relevant market when you defined the market?

18 A. They're the technologies indicated with the
19 check mark.

20 Q. And would you include or do you include those
21 same technologies in the data acceleration technology
22 market today?

23 A. I do not.

24 Q. Why not?

25 A. The reason is the same. That is, the

1 technologies other than dual-edged clocking now have a
2 significant impediment that did not exist at the time
3 in the ex ante period because the act of replacing
4 dual-edged clocking with any of these technologies
5 requires strandings of large specific investments and
6 also the challenges of reaching consensus and the other
7 factors which we've discussed.

8 Q. Now, finally, let's go to DX-207.

9 Do you recall discussing this slide with us
10 yesterday, Professor McAfee?

11 A. I do.

12 Q. And this slide relates to the relevant market
13 that you've defined and that you've identified as the
14 clock synchronization technology market?

15 A. It does.

16 Q. And can you remind us which technologies in
17 addition to on-chip PLL/DLL you included in the clock
18 synchronization technology market?

19 A. It's again indicated by the four technologies
20 with check marks along with on-chip PLL/DLL.

21 Q. And which technologies would you include in the
22 clock synchronization technology market today?

23 A. Only the on-chip PLL/DLL.

24 Q. And why would you not also include the other
25 technologies that are identified here with red check

1 marks?

2 A. As with the other markets, those items now have
3 the impediment to their implementation of requiring
4 challenges of reaching consensus, the loss of the
5 specific investments into the existing technology, and
6 that hobbles the technologies to a point at which they
7 are no longer commercially viable.

8 Q. Let's go back to DX-217.

9 Now, we have just been discussing the first
10 bullet point and your views relating to the first
11 bullet point on DX-217 in which you state that in each
12 relevant technology market Rambus' technologies today
13 are the only commercially viable alternatives.

14 Let's move now to the second bullet point on
15 this slide, which refers to substantial barriers to
16 entry, and let me ask you first of all to define for us
17 what you mean by the term "barriers to entry."

18 A. So a barrier to entry -- it's a piece of
19 economic jargon that means exactly what it says. It's
20 something that is an impediment to new entrants that is
21 generally not faced by existing incumbents in a
22 marketplace.

23 So a barrier to entry is something that
24 prohibits new entry and hence permits existing
25 incumbents, for example, to exercise monopoly pricing.

1 Q. And do you discuss the issue of barriers to
2 entry in the book that we saw yesterday?

3 A. I do.

4 Q. Let's go to the next slide.

5 A. But that's not what the next slide has.

6 Q. And do you recognize this slide quote?

7 A. Yes. This is a statement from an early Rambus
8 business plan.

9 Q. Oh, I'm sorry. I went to the wrong slide.

10 A. There is no slide from my book.

11 Q. Okay. Here we go.

12 This slide entitled Barriers to Entry will be I
13 believe DX-226.

14 What are you seeking to convey through this
15 slide, Professor McAfee?

16 A. So there's a fairly long list of recognized
17 barriers to entry within the economics literature.
18 This actually takes a subset of those barriers to entry
19 that are, in my judgment, applicable to the DRAM
20 marketplace or DRAM technology marketplace.

21 And so this lists the barriers to entry that
22 are relevant in assessing the DRAM technology
23 marketplace.

24 Q. And where did this list of factors come from or
25 how did you develop this list of factors relating to

1 barriers to entry?

2 A. Well, I did actually look at my book, at the
3 list of factors listed in my book and take it from
4 there, although I have to say the list of factors in my
5 book is similar to what you'll find in most economics
6 books, industrial organization books that discuss
7 barriers to entry.

8 Q. Have you reached any conclusions as to which if
9 any of these factors listed in DX-226 have application
10 to this industry and this case?

11 A. Yes. In fact I only listed the applicable
12 barriers to entry. The list of total -- there's a long
13 list of barriers to entry in my book. This is only the
14 list of applicable barriers to entry.

15 Q. And what reasons do you have for concluding
16 that scale is a barrier to entry applicable in this
17 case?

18 A. Well, let me say that scale is a
19 well-recognized barrier to entry, and we discussed
20 yesterday the presence of scale economies in this
21 industry, and I should say the scale economies operate
22 not just at the plant level -- in fact the plant-level
23 scale economies are not really the relevant ones; it's
24 the industry-level scale economies that create the
25 barrier to entry in this case in the technology

1 market.

2 Q. What about the next point, user switching
3 costs? What conclusions have you reached with respect
4 to whether that is an applicable barrier to entry in
5 this case?

6 A. So "user switching costs" refers to a new
7 entrant is -- has a disadvantage if no one is using the
8 new entrant product just by the fact they're a new
9 entrant, and if there are switching costs, that creates
10 a barrier to entry because the new entrant has to in
11 some sense subsidize customers to switch to them or
12 bears an additional cost relative to existing
13 incumbents, and so switch -- we've discussed switching
14 costs at present in the DRAM and DRAM technology
15 marketplace and that creates a barrier to entry.

16 Q. What about the next point, strong learning
17 curve? What, if any, conclusions have you reached with
18 respect to whether that concept is applicable to this
19 case?

20 A. A learning curve is a barrier to entry because
21 a firm that's already gone down the learning curve has
22 an advantage obviously over a firm who has not, and so
23 a new entrant, sort of again by definition, hasn't yet
24 gone down the learning curve, so a strong learning
25 curve means a new entrant has to be better in order to

1 survive in the industry against the more seasoned
2 incumbent.

3 And I believe there's a lot of testimony that
4 justifies the conclusion that learning curves -- which,
5 again, learning curves are economic concepts, but the
6 application to this industry does rely on the facts,
7 and I think there's a lot of testimony that justifies
8 the conclusion of a learning curve in the economic
9 notion to this industry.

10 Q. Referring to the next point, sunk costs, what,
11 if any, economic conclusions have you reached with
12 respect to whether sunk costs are a barrier to entry
13 applicable in this case?

14 A. Sunk costs are nonrecoverable costs. They have
15 the effect of discouraging entry -- actually that point
16 is at least somewhat controversial, to be fair. But
17 they have the effect of discouraging entry because an
18 entrant has yet -- who has not yet sunk an investment
19 faces a risk of the loss of investment that creates a
20 barrier to entry for the -- because of the risk
21 attached to sinking the costs.

22 Q. And finally you refer in DX-226 to patents.

23 What, if any, conclusions have you reached with
24 respect to whether the patents are a barrier to entry
25 applicable in this case?

1 A. So patents are a classic barrier to entry.
2 They're a legal -- that is, legal, not illegal --
3 they're a legal barrier to entry created by the
4 government intentionally to promote innovation. They
5 create a classic barrier to entry because in this case
6 the government enforces the prohibition against entry.

7 Q. Is standardization a barrier to entry in the
8 DRAM marketplace?

9 A. Yes. Standardization by creating switching
10 costs creates a barrier to entry in this industry. And
11 we've discussed, in the costs of changing the
12 standards, we've discussed the barrier to entry
13 associated with standardization.

14 Q. Have you seen any evidence that the concept of
15 standardization being a barrier to entry is something
16 that's recognized by market participants in this
17 industry?

18 A. Yes. And the slide which has already been
19 flashed up is the -- is an example of that.

20 Q. This would be DX-227.

21 Let me just read the quote here on DX-227.

22 It states: "The DRAM industry's penchant for
23 standardization combined with the Rambus marketing
24 strategy of licensing all major vendors make it
25 extremely unlikely that any potential competitor would

1 be able to gain critical mass enough to challenge an
2 already established and ubiquitous Rambus chip."

3 Do you see that language?

4 A. I do.

5 Q. And do you have an understanding of where that
6 language comes from?

7 A. Well, I have an understanding of the economic
8 meaning of this language.

9 Q. I'm just referring to the source.

10 Do you understand the source of where that
11 language came from?

12 A. Yes. I understand this to be an early Rambus
13 business plan.

14 Q. And the source is identified at the bottom of
15 the slide as -- with the date June 1989.

16 Now, do you, from the standpoint of your
17 economic analysis, do you attribute any significance to
18 this statement?

19 A. Well, yes. This refers to -- now, it refers in
20 the form of if Rambus becomes the dominant standard or,
21 that is to say, if the Rambus technology or RDRAM I
22 believe would be the actual chip, if Rambus becomes the
23 established technology, it will be difficult to
24 displace them.

25 And it's the -- standardization is given as

1 one of the reasons that the Rambus technology would be
2 hard to displace and it's because the competitor if
3 they're not produced in volume, that is, they haven't
4 gained -- the term here is critical mass -- they're
5 not going to be able to challenge the existing
6 standard.

7 Q. And is that consistent with the conclusions
8 that you've reached as part of your economic analysis
9 of this marketplace?

10 A. Yes, it is. Only in this case it's actually
11 the JEDEC standard rather than the Rambus technology
12 that was the -- that gained the critical mass.

13 Q. And why is it extremely unlikely that potential
14 competitors would be able to gain critical mass once a
15 standard has already been established and has become
16 ubiquitous in the marketplace?

17 A. Well, we've discussed a number of factors both
18 today and yesterday in which the -- that tend to
19 produce an economy of scale. That is, the larger the
20 volume that is produced of a chip, the lower the cost
21 per unit not just of the chip itself but also of the
22 complementary goods. That is, the large investments
23 made to produce complementary goods get amortized over
24 a larger volume of product, which lowers their per-unit
25 costs, which makes it even more attractive to the

1 marketplace.

2 And so for the same reasons that there tends
3 to be a dominant standard in this industry, it will
4 tend to be difficult to displace an established
5 standard.

6 Q. Let's go back to DX-217.

7 Your Honor, I'm about to go into an area that
8 does involve use of at least one slide that has been
9 given -- I believe Your Honor gave it provisional
10 in camera status?

11 JUDGE McGUIRE: Do you want to do that now or
12 could we maybe do that toward the end? I'm just
13 trying to think of a way that would require me taking
14 a break here shortly. I guess we maybe can do that
15 now and let the audience take a break and we're done
16 with it.

17 MR. ROYALL: What I was going to suggest, I do
18 have a little while to go. It's going to take me a
19 little more than two hours to complete this, but if we
20 can cover this now, I don't think it would take very
21 long, and then perhaps we can take our short break and
22 I can come back and finish up.

23 JUDGE McGUIRE: Let's do that.

24 And again, I have to advise the audience that
25 the testimony and the evidence we're about to hear is

1 closed to the public, so I'm going to ask that at this
2 time the public excuse themselves from the courtroom
3 and you will be advised when it's I guess safe to come
4 back in.

5 Again, I will ask counsel to certify to the
6 court that everyone at their counsel table and everyone
7 behind them is cleared to access this in camera
8 evidence.

9 MR. STONE: Based on my understanding that this
10 information is information that came from Rambus, all
11 the persons on our side of the room are cleared to be
12 present.

13 JUDGE McGUIRE: And complaint counsel?

14 MR. ROYALL: Yes, Your Honor. My understanding
15 is that all of the persons on this side of the room are
16 also cleared to be present.

17 JUDGE McGUIRE: Okay. Good.

18 Then let me advise the court reporter that we
19 are now in in camera session.

20 (The in camera testimony continued in
21 Volume 36, Part 2, Pages 7622 through 7631, then
22 resumed as follows.)

23 JUDGE McGUIRE: Then you may proceed at this
24 time, Mr. Royall.

25 MR. ROYALL: Thank you, Your Honor.

1 BY MR. ROYALL:

2 Q. Professor McAfee, yesterday you identified your
3 key economic questions, and the third question was
4 whether Rambus acquired market or monopoly power
5 through exclusionary conduct.

6 Have you reached a conclusion regarding that
7 issue?

8 A. Yes, I have.

9 Q. Can you explain the reasons -- strike that.
10 What conclusion did you reach?

11 A. That Rambus did acquire its monopoly power
12 through exclusionary conduct.

13 Q. And what reasons do you have for reaching that
14 conclusion?

15 A. Well, I have a series of slides. We might want
16 to start with what is exclusionary conduct.

17 Q. And how would you define or how do you define
18 from the standpoint of economics the term "exclusionary
19 conduct"?

20 And before you answer that, let's just go ahead
21 and mark this as DX-229.

22 A. Unlike market power, there's --
23 (Interruption at the door.)

24 BY MR. ROYALL:

25 Q. How do you, Professor McAfee, define from the

1 standpoint of economics the term "exclusionary
2 conduct"?

3 A. Unlike market power, there's a consensus on the
4 definition of exclusionary conduct within economics,
5 and it would be conduct that tends to exclude an equal
6 or superior product or competitor.

7 Q. You mentioned on this slide, DX-229, in the
8 third bullet, "Effect is anticompetitive -- harms
9 consumers."

10 What do you mean by that?

11 A. Well, the logic of the definition of
12 exclusionary conduct is that conduct that would
13 exclude an inferior competitor would not have any --
14 would probably not harm a marketplace. That is to
15 say, it would either have no impact or an
16 insignificant impact on a marketplace by excluding an
17 inferior competitor.

18 On the other hand, conduct that eliminates
19 equal or superior competitors is generally going to
20 harm consumers by reducing their choice and eliminating
21 competition in the marketplace, and so conduct that
22 tends to exclude superior competitors or products is
23 known as exclusionary conduct and that tends to be
24 harmful to competition and reduce the efficiency of
25 marketplaces.

1 Q. What do you mean by the last bullet point on
2 DX-229, which states "no valid efficiency rationale"?

3 A. So again the purpose of defining exclusionary
4 conduct to be the exclusion of superior competitors or
5 products is to ensure that exclusionary conduct is bad
6 for the functioning of marketplaces and hence does not
7 have a valid efficiency rationale.

8 Q. In assessing whether Rambus' challenged conduct
9 was exclusionary conduct, did you make any assumptions
10 regarding Rambus' conduct?

11 A. Yes. Indeed I made a lot of them and I have a
12 slide to that effect.

13 Q. Is this the slide you're referring to?

14 A. It is.

15 Q. This will be DX-230.

16 Can you explain to us what you're seeking to
17 convey through this slide?

18 A. These are the factual assumptions that I make
19 in order to reach the conclusion that Rambus engaged in
20 exclusionary conduct.

21 Q. Let me ask you about these assumptions,
22 starting with the first, Rambus possessed IP relevant
23 to JEDEC standards/work. That's an assumption that
24 you're making?

25 A. Yes, it is.

1 In order to know whether this assumption is
2 true or not, one has to actually have expertise in
3 assessing whether patents or pending patents are
4 relevant to JEDEC standards, and I do not have that
5 expertise personally.

6 Q. Going to the next point, Rambus failed to
7 disclose relevant IP as required by JEDEC
8 rules/process, is that an assumption that you have made
9 for purposes of analyzing Rambus' conduct?

10 A. It is. This is the assumption that Rambus
11 actually did something that mattered, that is to say,
12 that it had something -- that it failed to disclose the
13 relevant IP that was listed in the first bullet and
14 that it was required to by the JEDEC rules.

15 Q. The next point states, "Rambus engaged in
16 other related misrepresentations while a member of
17 JEDEC."

18 Is that an assumption that you've made for
19 purposes of conducting an economic analysis of Rambus'
20 challenged conduct?

21 A. Yes. Although that assumption may be subsumed
22 by the second assumption; that is to say, that
23 assumption is not, strictly speaking, necessary to
24 reach the conclusion if the second assumption is true.

25 Q. The fourth bullet states, "After leaving JEDEC,

1 Rambus continued to conceal its IP."

2 Is that an assumption you have made for
3 purposes of conducting an economic analysis of Rambus'
4 conduct?

5 A. It is. The importance of that -- again, that
6 assumption is to some extent subsumed by the second
7 assumption, although the overall effect of the conduct
8 depends on that assumption. The magnitude of the
9 effect depends on the assumption.

10 Q. The second to last point states, "Before,
11 during and after JEDEC participation, Rambus planned to
12 enforce JEDEC-related IP."

13 Is that an assumption you have made for
14 purposes of conducting an economic analysis of Rambus'
15 conduct?

16 A. It is. The difference between -- what that
17 assumption says is the behavior was not inadvertent; it
18 was intentional. And that is to say, they did not
19 disclose and they intended to enforce as opposed to an
20 inadvertent failure to disclose, and again, that's an
21 assumption I've made.

22 Q. And finally, the last bullet point states,
23 "Rambus was aware of legal risks associated with this
24 conduct (i.e., equitable estoppel)."

25 Is that an assumption you have made for

1 purposes of conducting an economic analysis of Rambus'
2 challenged conduct?

3 A. It is. And that actually provides a second
4 route -- that assumption provides a second or
5 alternative route at reaching the same conclusion, so
6 that assumption is not necessary for one of the chains
7 of logic that I will explain, but it is necessary for
8 the other.

9 Q. In addition to making these assumptions, did
10 you do anything, Professor McAfee, to corroborate for
11 your own purposes the reasonableness of the assumptions
12 that you've made?

13 A. Yes. I did a great deal of factual
14 investigation. Again, the findings for these
15 assumptions, these are all factual matters themselves.

16 And as I testified earlier this morning, the
17 quality of my conclusions is very much predicated on
18 the quality of my factual hypotheses, and so in order
19 to get the right answer -- being an academic, I like to
20 get the right answer -- in order to get the right
21 answer, I investigated these assumptions to assure
22 myself that I wasn't wasting my time reasoning from
23 them.

24 Q. And in the course of doing that factual
25 investigation, did you identify evidence that caused

1 you to alter or lose confidence in any of these
2 assumptions?

3 A. No. And I will add that reading the trial
4 transcript corroborated that as well.

5 Q. Now, having now explained the assumptions that
6 you've made for purposes of conducting an economic
7 analysis of Rambus' conduct and in determining whether
8 that conduct meets your economic definition of
9 exclusionary conduct, having now identified those
10 assumptions, let me ask you about the reasons why I
11 believe you've now explained you ultimately did
12 conclude that Rambus' challenged conduct was
13 exclusionary in an economic sense.

14 A. Yes. And I have a slide to illustrate the
15 major findings or to list the major findings.

16 The first of these is that the -- so again, I
17 have assumed a failure to disclose and other
18 misrepresentations. These have the effect of
19 distorting the JEDEC standard-setting process. That
20 is, they provide JEDEC with inaccurate information or
21 with the lack of accurate information, and that
22 information concerning royalties is material to the
23 JEDEC decision-making process.

24 And so that has the effect of actually causing
25 JEDEC to make mistakes relative to the world that would

1 exist when JEDEC had accurate information.

2 Q. Is there anything in economic theory that
3 speaks to whether conduct of that sort is or tends to
4 be exclusionary?

5 A. Yes. Misleading information tends to be
6 exclusionary generally. And I have a slide that
7 illustrates that.

8 Q. Let me -- before we go further, the prior slide
9 I believe will be DX-231, and this slide that's now on
10 the screen relating to misleading information will be
11 DX-232.

12 Can you explain what you're seeking to convey
13 through this slide, DX-232?

14 A. Yes. Going back to the definition of
15 exclusionary conduct, generally competition works best
16 when consumers are well-informed, and in fact that
17 shows up in virtually every, if not every, principles
18 of economics textbook, that one of the requirements of
19 perfect competition is well-informed consumers.

20 Providing misleading information tends to
21 prevent competition on the merits by distorting
22 consumer choice away from their optimal choices. That
23 is, when you make choices based on false or misleading
24 information, you tend to make mistakes and you make
25 mistakes more frequently. And the effect of that is

1 that it will tend to benefit inferior products and harm
2 equal or superior products when concealed information
3 about merits or misleading information about merits is
4 present in the marketplace.

5 Now, what is essentially the same logic is that
6 if you increase -- by providing information, say, that
7 makes one alternative look better than it is, that has
8 the effect of increasing the relative -- the perceived
9 relative cost of the alternatives. That is, it makes
10 them look more costly than they are, and that will tend
11 to cause them not to be chosen and hence is
12 exclusionary conduct because it harms equal or superior
13 products.

14 Q. And is there anything in economic theory that
15 speaks to whether conduct that has the effect of
16 raising the cost of alternatives or the perceived
17 relative cost of alternatives is exclusionary?

18 A. Pardon me? Can you ask me the question again?

19 Q. Is there anything in economic theory that
20 speaks to whether conduct that has the effect of
21 raising the cost of alternatives or the perceived
22 relative cost of alternatives is exclusionary?

23 A. Yes. Well, that just meets the definition of
24 exclusionary conduct in that it tends to harm equal or
25 superior products in favor of inferior products and

1 therefore would be -- it would tend to exclude equal or
2 superior products.

3 Q. Let's go back to the prior slide, DX-231.

4 The second bullet point on DX-231 states,
5 "Excluded alternative commercially viable DRAM
6 technologies."

7 Do you see that?

8 A. Yes, I do.

9 Q. And how does that relate to your conclusion
10 that Rambus' challenged conduct is exclusionary?

11 A. Well, that's at the heart of exclusionary
12 conduct, is to exclude the relevant alternatives. And
13 I've prepared a slide or a series of slides that go
14 through that logic.

15 Q. Let me ask -- the next slide is DX-233.

16 Before we talk about the substance of that, let
17 me ask, as part of your analysis of Rambus' challenged
18 conduct, have you given consideration to what likely
19 would have happened if Rambus had disclosed its
20 relevant intellectual property to JEDEC?

21 A. Yes, I have.

22 Q. And why have you considered that issue, why is
23 that important to your analysis?

24 A. Well, in order to reach the conclusion that
25 commercially viable alternatives were excluded by

1 Rambus' conduct as opposed to by the JEDEC
2 standardization process, I needed to actually ask what
3 would have happened had Rambus disclosed its
4 intellectual property and not engaged in
5 misrepresentation, that is, had not engaged in the
6 assumed challenged behavior.

7 Q. And does this slide, DX-233, relate to that
8 element of your analysis?

9 A. Yes. This introduces the standard economic
10 methodology for doing this -- for performing such an
11 analysis, which is known as the but-for world analysis
12 or also known in economics as a counterfactual.

13 Q. Can you define for us precisely what you mean
14 by the term "but-for world"?

15 A. Yes. In fact the first bullet does that.

16 The but-for world is to suppose as a
17 hypothesis that Rambus had not engaged in the conduct
18 at issue, so that is to say it's to assume, contrary
19 to the actual facts, assume that the challenged
20 conduct or the conduct at issue had not occurred and
21 then ask what would have happened under those
22 circumstances.

23 Q. And the last bullet point here on slide DX-233
24 refers to standard economic methodology.

25 Is this a standard economic methodology?

1 A. Yes, it is. As I said, it's common in any
2 exclusionary conduct case and even more generally as a
3 tool of economics. And the methodology is to apply
4 standard economic reasoning to the changed set of facts
5 under the but-for world hypothesis.

6 Q. In other economic consulting matters that
7 you've worked on either with the government or private
8 parties, have you engaged in this type of but-for world
9 analysis as part of your economic analysis?

10 A. Yes, I have.

11 Q. And in this case did you in fact define for
12 purposes of your economic analysis one or more but-for
13 scenarios or but-for worlds?

14 A. Yes, I did.

15 Q. And how did you go about defining such
16 scenarios or but-for worlds?

17 A. The process is to say what would have
18 happened -- suppose that Rambus had not engaged in the
19 conduct and then ask what would have happened.

20 And immediately you run up against the question
21 of whether or not Rambus would have issued a RAND
22 letter, that is, whether Rambus would have offered to
23 license its technology on reasonable and
24 nondiscriminatory terms; so that is to say, in order to
25 make a prediction of what would have happened in the

1 but-for world, I have to know one way or the other
2 whether Rambus would have issued a RAND letter.

3 Q. Let's go to the next slide. This will be
4 DX-234.

5 Does this slide relate to your but-for world
6 analysis?

7 A. Yes. This summarizes the situation that will
8 prevail when Rambus doesn't issue a RAND letter, that
9 is to say -- so to run through the logic, we've
10 hypothesized that Rambus disclosed its IP and did not
11 engage in any of the other challenged conduct. In
12 addition, we're hypothesizing that Rambus does not
13 issue a RAND letter.

14 Now, in this case the but-for world is very
15 simple. I can jump to the last bullet before looking
16 at the first four.

17 Without a RAND letter, JEDEC is prohibited by
18 its own rules from including the intellectual property
19 that's been disclosed into the standard. The effect of
20 that is that without a RAND letter, the JEDEC standard
21 will not have Rambus' intellectual property embedded in
22 it, and that -- in this -- you can think about this as
23 the branch of a tree. It's the no RAND letter branch
24 of the tree.

25 In that event, the standard does not

1 incorporate Rambus IP, and as a result, we can conclude
2 that in this branch of the tree Rambus' failure to
3 disclose actually caused the inclusion of the Rambus
4 technology in the JEDEC standard. That is to say, we
5 can conclude that there was -- that the
6 misrepresentations mattered.

7 Q. And have you developed any opinions or
8 conclusions as to whether in such a but-for world
9 Rambus would have issued a RAND letter?

10 A. Well, I think it's more likely that they would
11 not, but I'm -- I have not reached a level of
12 certainty that allows me to testify that in my -- to
13 my expert opinion they would not. That is to say, my
14 informed judgment is that more than likely they would
15 not, but I'm not prepared to testify that they would
16 not.

17 Q. And what basis do you have for saying that in
18 your opinion Rambus more likely than not would not
19 have issued a RAND letter in a but-for world in which
20 it had disclosed relevant intellectual property to
21 JEDEC?

22 MR. STONE: Your Honor, I object to the
23 question. It misstates the witness' prior testimony,
24 which was not his opinion but his informed judgment,
25 and the choice of words by the witness I think should

1 be honored in his following questions.

2 MR. ROYALL: I'm happy to restate.

3 JUDGE McGUIRE: Okay. Restate.

4 BY MR. ROYALL:

5 Q. And what basis do you have for saying that in
6 your informed judgment Rambus more likely than not
7 would not have issued a RAND letter in a but-for world
8 in which it had disclosed relevant intellectual
9 property to JEDEC?

10 A. Well, that is what the first four bullets of
11 this slide set out, are the major bases for my judgment
12 that more than likely Rambus would not have issued a
13 RAND letter.

14 There are documents and e-mails that suggest
15 that RAND is not consistent with the Rambus business
16 model and that Rambus wanted the flexibility to charge
17 different royalty rates, which would be prohibited by
18 the -- or different royalty rates to different
19 companies, which would be prohibited by a RAND letter.

20 In addition, not issuing a RAND letter insofar
21 as it makes the standard harder to -- the JEDEC
22 standard harder to design has the effect of
23 encouraging the success of RDRAM, which was one of
24 Rambus' important goals, and so the last bullet
25 points 3 and 4 refer to the fact that not issuing a

1 RAND letter could have provided some modest amount of
2 assistance in establishing RDRAM as an industry
3 standard.

4 With all that together, it seems to me that
5 more than likely Rambus would not have issued a RAND
6 letter, but that's not -- I can't draw that as a matter
7 of expert opinion, as a conclusion from my expert
8 opinion. It would be overclaimed.

9 Q. And when you speak to this issue and express
10 your informed judgments about this issue, are you
11 commenting upon what you understand, from your review
12 of the evidence, to be the economic incentives that
13 would influence such a determination by Rambus?

14 A. So the -- let me take them in order.

15 The first bullet point does not refer to
16 economic incentives but refers to my review of the
17 facts.

18 The second bullet point is a mix of those two;
19 that is to say, it's -- I have an understanding of the
20 value of charging different royalty rates to different
21 companies and the value of that flexibility, but it
22 also has a factual basis.

23 The bullet points 3 and 4, the success of
24 RDRAM, refers to economic analysis; that is to say, my
25 conclusion that by not issuing a RAND letter there is

1 some help for RDRAM is actually an economic analysis.

2 Q. And understanding that you're not expressing
3 conclusions on what JEDEC's rules do or do not provide,
4 is it nonetheless your understanding or assumption that
5 in a but-for world in which Rambus failed to provide a
6 RAND letter, JEDEC, according to its rules, could not
7 or would not use Rambus intellectual property in its
8 standards?

9 A. Yes, that is my factual assumption.

10 Q. Did you also consider a but-for world scenario
11 in which Rambus did issue or would issue a RAND
12 letter?

13 A. Yes, I did.

14 Q. We now have another slide up, which will be
15 DX-235.

16 And can you explain to us what you're seeking
17 to convey through this slide?

18 A. In this case I find that most likely -- so this
19 is again had Rambus disclosed its IP and not engaged in
20 other misrepresentations and also then subsequently
21 issues a RAND letter.

22 Even so, I find that JEDEC would most likely
23 not have included the Rambus intellectual property in
24 its standards, and the reason is that free and
25 commercially viable alternatives.

1 In addition, there's an incentive for JEDEC to
2 avoid royalties primarily because of the price
3 sensitivity of the customer and for other reasons that
4 we've talked about. And I think it would be hard to
5 get consensus to include this particular IP given the
6 commercially viable alternatives that I understand to
7 be freely available to this marketplace.

8 So the -- what the first blue bullet point
9 refers to with its subpoints is more than likely, most
10 likely JEDEC would not have included Rambus
11 intellectual property in its standard.

12 Q. And have you nonetheless considered a scenario
13 in which JEDEC would have considered or might have
14 considered inclusion of Rambus technology in its
15 standard, provided that Rambus had issued a RAND
16 letter?

17 A. Yes. The RAND letter does not specify a
18 royalty rate, and it is my understanding that JEDEC
19 does not negotiate royalty rates ever under any
20 circumstances. Again, that's a factual question.

21 And since a RAND letter doesn't specify a
22 royalty rate, firms are at risk when they've
23 incorporated patented technology that the royalty rates
24 may turn out to be very large. The RAND letter does
25 specify "reasonable," but to a great extent

1 "reasonable" is in the eye of the beholder.

2 And as a consequence, the firms have an
3 incentive for ex ante negotiation; that is to say, the
4 firms that intend to practice the JEDEC standard have
5 an incentive to say, Hey, what's this going to cost me?
6 That is to say, to investigate what does the word
7 "reasonable" mean in the RAND letter.

8 Now, it's my understanding that that would have
9 to be a one-on-one negotiation, that is, it would not
10 be done collectively, and there is some testimony in
11 the trial record that supports a conclusion for an
12 ex ante negotiation.

13 Q. What do you mean by the point at the bottom of
14 this slide, 235, where you say, "Rambus had different
15 incentives -- 'pure play' technology company"?

16 A. Many of the companies in this industry
17 cross-license with each other; that is to say, they're
18 manufacturers and they each own licenses that have
19 bearing on the behavior of the other and they have
20 cross-license agreements.

21 The effect of that is that if one of them tries
22 to charge a lot for its patented technology, it has to
23 fear that the others will respond with equal increased
24 charges.

25 Rambus is not in that position in the sense

1 that by virtue of not being a manufacturer, Rambus
2 faces no such risk, no such symmetric risk. And the
3 effect of that is to make it more likely -- from an
4 economic perspective, it makes it more likely that the
5 firms in the industry, that is, the manufacturing firms
6 in the industry -- and actually I emphasize that
7 includes not just DRAM manufacturers but the
8 manufacturers of chipsets who would also pay
9 royalties -- would have incentive to seek out and find
10 out what Rambus had in mind when it agreed to charge
11 reasonable royalties.

12 And it doesn't take everyone to do this. If a
13 single firm does this and finds out that the royalties
14 are expensive, the expected royalties are expensive,
15 they then have the ability to report this is going to
16 cost us a lot to go this route.

17 Q. You've explained your reasons for concluding
18 that members of JEDEC in this but-for world in which
19 Rambus issued a RAND letter would have incentives for
20 ex ante negotiation.

21 Does that element or does that conclusion bear
22 in any way on your conclusions about monopoly power?

23 A. Yes. Again, in the -- oh, on monopoly power.

24 Yes, it does. The incentive for ex ante
25 negotiation would be a limit on the monopoly power, on

1 the exercise of monopoly power, because ex ante the
2 firms have -- the users of the technology, because they
3 have alternatives, have a great deal more bargaining
4 power than they do after they've already deployed the
5 technology and become locked in.

6 Q. Does that conclusion about incentives for
7 ex ante negotiation have any bearing on your broader
8 conclusions about the exclusionary nature of Rambus'
9 conduct?

10 A. Yes. In fact, let me actually take both
11 bullets on this slide.

12 In the first bullet, if JEDEC does not include
13 the Rambus intellectual property, we have immediately a
14 conclusion of exclusionary conduct -- or of -- yes, of
15 exclusionary conduct because the conduct mattered.

16 In the second case it matters not so much to
17 the actual incorporation of the technology but into the
18 prices that are charged, and so again, the finding is
19 that the conduct matters. It has -- that there is
20 causation.

21 Q. Referring to the top set of bullet points on
22 this slide, DX-235, in which you state that JEDEC
23 likely would not have included Rambus IP in its
24 standards even if Rambus had issued a RAND letter, do
25 your views in that regard have anything to do with the

1 issue of lock-in or the potential for lock-in?

2 A. Yes. JEDEC generally has -- it is my
3 understanding as a factual matter that JEDEC generally
4 has a preference not to avoid -- or not to incorporate
5 intellectual property where alternatives exist. And my
6 understanding, as an economist, of that preference is
7 that that's a rational preference on JEDEC's part as a
8 way of avoiding lock-in.

9 The incorporation of proprietary technology
10 when commercially viable alternatives exist generally
11 exposes the industry to the threat of hold-up.

12 Q. Before we leave this issue of the but-for
13 world, do you have any slides that depict the concepts
14 that you've been describing in connection with the
15 but-for world scenarios that you've defined?

16 A. I do.

17 Q. Let's go to the next slide. This will be
18 DX-2356.

19 And what does this -- what are you seeking to
20 depict through this slide?

21 A. So this is a comparison of the but-for world to
22 the actual world. This will depict the actual world.
23 Here R1 and R2 refer to programmable CAS latency and
24 programmable burst length, B and C refer to
25 commercially viable alternatives in that process, and

1 the standard-setting for SDRAM is the first large
2 funnel or the leftmost of the large funnels in this.

3 So the features of SDRAM are going to be
4 determined by the furthest-left small funnels, which
5 will feature the selection of R1 and R2.

6 Q. And then we've just seen a second view of this
7 same slide and some animation. Can you explain what
8 you mean to depict through that animation?

9 A. Yes. In fact it's what I just referred to, the
10 selection of R1 and R2 in the process of defining the
11 SDRAM standard. And as I mentioned, R1 and R2 refer to
12 Rambus proprietary technology.

13 Q. And which Rambus technology specifically do the
14 arrows R1 and R2 refer to?

15 A. Programmable CAS latency and programmable burst
16 length.

17 Q. I think there may be another view on this
18 slide?

19 A. Here, those two technologies have now been
20 incorporated into the SDRAM standard which is issued
21 and is deployed. At that point SDRAM becomes a
22 platform for the development of a subsequent standard
23 DDR. That is to say, the output of the SDRAM standard
24 process as deployed becomes a basis, an evolutionary
25 basis for the development of the DDR standard.

1 And this illustrates that by showing R1 and R2
2 being fed into what will become the DDR selection
3 process.

4 Q. And then I think there may be one more view?
5 What, in this view, what are you seeking to convey?

6 A. So this illustrates the selection of R3 and R4,
7 which refer to on-chip DLL and dual-edged clocking,
8 into the DDR standard, and they are selected over
9 commercially viable alternatives D and E.

10 Q. And perhaps there's one more view? Yes.

11 A. And here --

12 Q. Go ahead.

13 A. Here -- and now, all four of those
14 technologies are incorporated into the DDR standard.
15 The first two R1 and R2 were inherited from the base
16 on which DDR built. R3 and R4 are additions to that
17 standard.

18 Q. And what you've just walked through, does that
19 reflect -- in what's depicted in this slide, DX-236,
20 does that reflect your understanding of what has
21 occurred in the actual world in terms of Rambus'
22 intellectual property being incorporated into JEDEC
23 SDRAM and DDR SDRAM standards?

24 A. It does.

25 Q. Let's go to the next slide. This would be

1 DX-237.

2 What does this slide depict?

3 A. This slide starts off with the same
4 environment, but it's going to consider what happens
5 in the but-for world. The actual case that I will
6 consider here is the case either of no RAND letter or
7 a RAND letter issued and JEDEC making the
8 determination not to include the Rambus technology in
9 the standards.

10 So again, the hypothesis of the but-for world
11 is that Rambus has disclosed its conduct -- excuse
12 me -- disclosed its intellectual property early in the
13 process.

14 Q. Let's go to the next view.

15 A. And so as I said under the case of no RAND
16 letter or when JEDEC decides not to include the
17 intellectual property, SDRAM actually gets non-Rambus
18 technologies B and C, which were two of the
19 commercially viable alternatives.

20 Q. And then is there another view of this slide?

21 A. And here those two technologies have been
22 incorporated in the standard and the two Rambus
23 technologies were not.

24 Q. And then is there one more?

25 A. Then here in the process of defining DDR, DDR

1 did not inherit the Rambus technologies, so those
2 aren't part of the base of the DDR standard, and the
3 other two Rambus technologies are also not selected.

4 Q. And I think this may be the final view?

5 A. And at this point the DDR standard comes out
6 not involving any of the Rambus intellectual property.

7 Q. And to be clear before we leave this slide,
8 what are you meaning to depict by the fact that in this
9 slide, DX-237, the arrows coming out on the right-hand
10 side of the SDRAM and DDR SDRAM funnels are blue as
11 opposed to yellow?

12 A. It's that the DDR platform, the DDR technology,
13 does not incorporate Rambus intellectual property.

14 And I should say that as this diagram
15 illustrates, the DDR was built on the SDR and generally
16 in evolutionary technology the next generation will be
17 built on the previous generation and so in this case
18 the subsequent technology would not be inherited Rambus
19 technology.

20 Q. Could we go back to DX-231.

21 Now, DX-231, which we touched on earlier,
22 relates to the reasons why you've concluded that
23 Rambus' challenged conduct is exclusionary. We
24 haven't yet covered the last bullet point on this
25 slide, which states, "Entailed a conscious choice to

1 jeopardize the enforceability of patented intellectual
2 property."

3 Can I ask you to explain what you mean by that
4 and how that relates to your conclusion that Rambus'
5 challenged conduct is in an economic sense
6 exclusionary?

7 A. Yes. Before I -- before I start with that, I
8 want to go back to one of my assumptions, which is to
9 say that Rambus was aware of the legal risks associated
10 with its conduct, so that is to say that's an
11 assumption on my part and not an economic finding or
12 not an economic conclusion.

13 I have a slide that describes this third bullet
14 point.

15 Q. Let's see if we can find that.

16 Is this the slide you're referring to?

17 A. It is.

18 Q. This will be DX-238.

19 A. Yes. And the first bullet point, again,
20 because it refers to knowingly incurred a risk, is an
21 assumption on my part.

22 Q. And having made that assumption, how have you
23 reasoned, how with respect to this factor, how have you
24 reasoned to the conclusion that Rambus' challenged
25 conduct is exclusionary?

1 A. Well, Rambus is a technology company. Its
2 business is selling technology. And so to risk losing
3 the enforceability of its patents for a technology
4 company is an extremely serious risk. And the
5 implication from an economist's perspective, that is,
6 from an economic analysis perspective, is that there
7 must have been an expected compensated benefit. That
8 is, there must be a reason for undertaking such a
9 risk.

10 And there's quite a parallel to predatory
11 pricing. Predatory pricing, as I believe I testified
12 yesterday, is pricing below cost, which is something
13 that on its face appears to be irrational. You're
14 losing money on each item you sell. But the economic
15 explanation for predatory pricing is that if you
16 succeed in monopolizing a market, predatory pricing can
17 pay.

18 So that is to say, the future gains, the
19 recoupment of the investment in monopolizing the market
20 by way of running losses currently makes up for the
21 losses in the near term. And so if you succeed in
22 monopolizing a market, that actually provides a
23 rational account of why a firm might engage in
24 predatory pricing.

25 And there's an exact parallel here. The risk,

1 which is a very serious risk, of having your patents
2 found unenforceable might be compensated by the gain
3 associated with actually ultimately monopolizing the
4 markets.

5 Q. And have you seen any evidence in the record
6 of this case that Rambus acknowledged that
7 participation in JEDEC created substantial legal
8 risks?

9 A. Yes. And I have a quote of the Rambus
10 chairman.

11 Q. This will be DX-239. Let me read this and then
12 I'll ask you about it.

13 The quote on DX-239, which the source at the
14 bottom of the page indicates this is a quote from a
15 deposition of Rambus' chairman, William Davidow, taken
16 in this case in January of this year, and the quote
17 says: "The only product that Rambus has about this is
18 intellectual property. Doing anything as stupid as
19 putting intellectual property in jeopardy by sitting in
20 a meeting would have been -- passively sitting in a
21 meeting, which is my understanding of what we did,
22 would have been the stupidest management move that I
23 could think of.

24 "And you know, there isn't -- there is no
25 rational motivation that I can think of that you would

1 jeopardize the value of your patents by participating in
2 a process that might deprive you of the right to
3 enforce those patents.

4 "I mean, it's -- there was very little to be
5 gained and everything to be lost. I mean, that's not
6 the kind of thing that you do with a rational
7 manager."

8 Now, I've read the quote, Professor McAfee, and
9 my question is: What, if any, significance do you
10 attribute to this quote from the standpoint of your
11 economic analysis?

12 A. Well, this quote definitely for me confirms
13 that the risk that was taken was substantial. That is
14 to say, the -- so as I said, the -- I'm sorry. I've
15 got a little tongue-tied.

16 That there was a risk taken and that the --
17 that that was a substantial risk and would need a
18 substantial benefit to recoup the extent of the risk.

19 Now, his explanation was, well, we couldn't
20 have done it because it would have been too stupid to
21 have done that. That's my reading of this, although of
22 course that's a factual matter of what he meant.

23 But the normal economist's perspective -- and
24 to be fair, I do actually -- I have encountered firms
25 making mistakes and in my classes I describe or I

1 present situations in which firms make mistakes and I'm
2 not -- I do not intend to testify that firms never make
3 mistakes because of course on occasion they do.

4 But on the other hand, the normal economic
5 analysis is to assume that firms aren't making
6 mistakes, that is that they are being deliberate, and
7 in this case if they were being deliberate, they had to
8 have a purpose and essentially the only purpose,
9 candidate purpose, of which I'm aware is to monopolize
10 the market.

11 And that purpose has the advantage, like
12 predatory pricing, of being sufficiently valuable to
13 make a sizeable risk worthwhile.

14 Q. And the predatory pricing analogy that you've
15 drawn to this case and to statements such as the one
16 that's presented in DX-239, does that predatory
17 pricing theory have a basis in the economic
18 literature?

19 A. Oh, yes. That's quite a popular topic in the
20 economics literature. It's been empirically tested
21 and examined with a variety of companies and it
22 appears in any industrial organization textbook I
23 believe.

24 Q. And where that paradigm of conduct, the
25 predatory pricing paradigm, exists and there is what

1 appears to be a conscious decision to price below cost
2 in the way that you've described, when that conduct
3 paradigm exists, does it provide a basis for an
4 economist to draw inferences about the exclusionary
5 nature of the conduct?

6 A. Yes, it does. In fact, it's -- so my
7 understanding of the requirement -- so that the
8 economic analysis is if you meet two characteristics,
9 you've priced below cost and you have a method of
10 recouping the losses sustained while you were pricing
11 below cost, then it is generally well-accepted that you
12 can conclude that this was exclusionary conduct whose
13 purpose was monopolization.

14 Now, I want to be clear actually in my answer
15 that I'm giving the economic analysis version of that.
16 I understand also that there's a parallel legal
17 version, but I do not mean to speak to the law but only
18 to the economic analysis side.

19 Q. And do you find that economic paradigm to be
20 applicable in this case?

21 A. Well, with the exception that we are not -- the
22 conduct that's being described was not predation, but
23 yes, otherwise it is exactly parallel.

24 Q. And do your conclusions in this regard as to
25 this element of your conclusion that Rambus' conduct is

1 exclusionary in an economic sense, are these
2 conclusions independent from the earlier bases that you
3 described for concluding that Rambus' challenged
4 conduct is exclusionary, by which I'm referring to the
5 misrepresentation element of your analysis and the
6 analysis related to exclusion of alternative
7 technologies?

8 A. That was quite a question. But yes, it is.

9 As I testified when we went through the
10 assumptions, the conclusion here is -- requires that
11 they knowingly engaged in this behavior and that they
12 knew the risks. That's a factual matter that was not
13 used in the -- that assumption was not used in the
14 earlier analysis and hence is independent.

15 And I see this as a corroboration of the
16 earlier analysis; that is, it's an independent means of
17 reaching the same conclusion.

18 MR. ROYALL: Your Honor, I would guess that I
19 have about forty minutes to go, and the very next
20 topic is one that has again two provisional in camera
21 slides.

22 If you wanted to break for lunch, my proposal
23 would be to cover that as soon as we get back and then
24 finish up. And again, I would estimate thirty to forty
25 minutes.

1 JUDGE McGUIRE: Okay. Why don't we do that
2 then.

3 It's 12:30. We will reconvene then at 1:45
4 after lunch.

5 Hearing in recess.

6 (Whereupon, at 12:28 p.m., a lunch recess was
7 taken.)

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1 A F T E R N O O N S E S S I O N

2 (1:46 p.m.)

3 JUDGE McGUIRE: This hearing is now in order
4 and in in camera session.

5 Again, I'll ask counsel to certify to the court
6 that everyone at their table and everyone behind them
7 is cleared to hear this in camera testimony.

8 MR. STONE: On behalf of respondent I can,
9 Your Honor.

10 MR. ROYALL: And on behalf of complaint counsel
11 I can as well.

12 JUDGE McGUIRE: All right. Thank you.

13 (The in camera testimony continued in
14 Volume 36, Part 2, Pages 7631 through 7663, then
15 resumed as follows.)

16 JUDGE McGUIRE: Okay. Mr. Royall, you may
17 proceed.

18 MR. ROYALL: Thank you, Your Honor.

19 BY MR. ROYALL:

20 Q. Professor McAfee, we have now arrived at the
21 fifth and final key economic question that you
22 identified earlier, namely the question: What remedy,
23 if any, is needed to restore competition/alleviate the
24 anticompetitive effects of Rambus' conduct?

25 Have you reached conclusions relating to that

1 question?

2 A. I have.

3 Q. Before we get to the precise nature of your
4 conclusions, let me ask you to explain if you could, as
5 an economist, how do you go about assessing questions
6 about remedies or appropriate remedies in an antitrust
7 case?

8 A. Well, what an economist would refer to as the
9 first best, that is to say, the most desirable
10 approach to remedies would be to restore the world to
11 what it would have been absent the anticompetitive
12 conduct.

13 So the general idea is that you just want to
14 undo the effects of the monopolization -- actually undo
15 the monopoly and by undoing the monopoly will undo the
16 effects of the monopolization and thereby undo the
17 effects of everything else. That would be the first
18 best.

19 I actually have a slide to illustrate or to
20 summarize this.

21 Q. Is this the slide you're referring to?

22 A. It is.

23 Q. This will be DX-245.

24 And the point you just made, is that the same
25 point that's being referenced here in the first bullet

1 of DX-245?

2 A. It is.

3 Q. What do you mean by the statement in the second
4 bullet where you say, "As a practical matter, in this
5 case the preferred remedy cannot be achieved"?

6 A. Well, in this case there have been, as we
7 discussed, substantial investments and in fact almost a
8 decade's worth of investments in these technologies and
9 we discussed misdirection of investments in
10 technologies.

11 A lot of things that are not going to be, as a
12 practical matter, possible to reverse have been created
13 by these specific investments, and that leads to the
14 conclusion that the first best is not attainable, which
15 I would say is actually the normal state of affairs,
16 but there's no -- this case being no exception.

17 Q. When you say "the normal state of affairs," by
18 that do you mean the normal state of affairs in an
19 antitrust case?

20 A. In an antitrust case, yes.

21 Q. What do you mean when you say here in the first
22 subbullet on DX-245 where you say, "Rambus' monopoly
23 power is durable"? What do you mean by that and how
24 does that relate to the issue of remedies?

25 A. Well, there's a sense in which that's

1 redundance since monopoly power, as I've defined it, is
2 always durable. But Rambus has achieved monopoly power
3 and that's durable. That's not going to go away
4 because the JEDEC standards aren't going away, having
5 been adopted by the marketplace.

6 Q. And how does that relate to your views on
7 remedies?

8 A. That says it's not going to be possible to go
9 back to 1992 and change the technologies that are
10 embedded in SDRAM. And DDR SDRAM for that matter.

11 Q. Your next subbullet states, "The but-for world
12 is now unattainable."

13 What do you mean by that and how does that
14 relate to your conclusions on remedies?

15 A. The but-for world that we discussed, in
16 particular the but-for world in which -- well, actually
17 either of the two, when Rambus technology is not
18 embedded in the JEDEC standards or when there is
19 ex ante negotiation, neither of those worlds is
20 available to us today, and there's no way to actually
21 create those worlds at this time.

22 Q. Now, you mention in this second bullet in this
23 slide, DX-245, you refer to some practical issues
24 pertaining to remedies.

25 What, to be precise, what practical issues are

1 you referring to in that regard?

2 A. Well, three main ones which are presented on
3 the subsequent slide.

4 Q. Let's go to the next one.

5 Is this the slide you're referring to?

6 A. It is.

7 Q. This will be DX-246. And you have entitled
8 this slide Practical Limitations.

9 What do you mean by "practical limitations" in
10 this context?

11 A. These are aspects of the world that are
12 relevant to the attempt to undo the monopolization of
13 Rambus. That is to say, the existence of an installed
14 base of SDRAM and DDR and the devices and complementary
15 devices have been developed, those already exist.
16 Those investments have already been made. They're
17 committed. There's no way to undo the existence of
18 those investments today.

19 Q. You refer in the second bullet on this slide to
20 DDR-II and you state that the DDR-II standard has been
21 developed largely under the same assumptions as were
22 used for SDRAM and DDR SDRAM.

23 First of all, let me ask you, what do you mean
24 by that? What are you meaning to state by that?

25 A. So the DDR -- so that actually means two

1 things. One is that DDR-II development started
2 building on DDR and at a time when it wasn't known that
3 Rambus had intellectual property covering DDR or at
4 least wasn't widely known.

5 The second thing is that DDR-II was and was
6 intended to be an evolutionary outgrowth of DDR and as
7 a consequence DDR-II is building on a product that
8 contains Rambus intellectual property.

9 Q. And how do those --

10 MR. STONE: May we just be clear that as with
11 yesterday that the witness is testifying to his
12 assumptions here as opposed to facts that he just
13 stated?

14 JUDGE MCGUIRE: Okay. Mr. Royall, can you
15 inject that into your questioning?

16 MR. ROYALL: Yes, Your Honor.

17 BY MR. ROYALL:

18 Q. What you just described in answer to my earlier
19 question, Professor McAfee, was this your understanding
20 as to the timing of the development of the DDR-II
21 standard by JEDEC?

22 A. Yes, it is.

23 Q. And are you making assumptions about the facts
24 in that regard?

25 A. Yes, I am. I was not a witness to the or a

1 participant in the development of DDR-II.

2 Q. Now, having made such assumptions, what, if
3 any, economic conclusions do you make about the DDR-II
4 standards development and implications of that for the
5 question of remedies in this case?

6 A. Well, we've talked at some length about the
7 economies associated with reusing existing technology
8 in an evolutionary approach to the development of DRAM
9 standards. And that evolutionary approach requires the
10 DDR-II standard to build on the DDR standard, and
11 that's just a restriction on any remedy in that if
12 Rambus is allowed to assert its IP against DDR, then
13 the DDR-II will have to build on some other foundation
14 in order to avoid Rambus IP.

15 Q. The final point that you make on this slide,
16 DX-246, refers to technological development in
17 alternatives to Rambus' claimed technologies has been
18 forgone. What do you mean by that?

19 A. As we discussed, for example, with
20 asynchronous alternatives, the investments that might
21 have otherwise arisen in asynchronous DRAM
22 technologies were not fully exploited because SDRAM
23 appeared to be a better alternative than it was or
24 than was understood to be.

25 Q. How --

1 A. I think I said that exactly backward. Can I
2 try again?

3 Q. Yes. If you would like to restate it.

4 A. To take, for example, asynchronous
5 technologies, there were investments that would have
6 otherwise occurred in asynchronous technologies that
7 were not taken because SDRAM was believed to be a
8 better alternative than it has proved to be because it
9 was believed not to carry IP from Rambus.

10 Q. And how, if at all, does that point relate to
11 your conclusions about remedies?

12 A. Well, that's water under the bridge. It's
13 already been -- the time has already passed.

14 Q. In situations in which there are practical
15 limitations of the sort that you've described, what, if
16 anything, does economics teach in terms of the
17 appropriate approach to remedies?

18 A. So there's a theory in economics known as the
19 theory of the second best, and it suggests in this
20 instance that the second best approach -- by the way, I
21 have a slide for this as well.

22 Q. Is this the slide?

23 A. It is.

24 Q. This will be DX-247.

25 And let me just come back to what you were

1 saying earlier.

2 You were referring to the theory of the second
3 best in economics. Can I ask you to explain what that
4 theory is?

5 A. Well, the theory of the second best generally
6 is when the first best is not available for some
7 reason, it's to do the best you can given the
8 constraints that are ruling out the first best, the
9 first best being in some sense a theoretical optimal
10 solution.

11 And so the theory of the second best suggests
12 in this instance that if you can't undo the conduct,
13 you should try to minimize the effects of the conduct.

14 Q. What do you mean in the second bullet point in
15 DX-247 when you state, "The appropriate remedy to
16 Rambus' conduct thus involves minimizing the
17 marketplace harm associated with the anticompetitive
18 behavior"?

19 A. So what I mean is in order to minimize or undo
20 the effects of the conduct, the natural approach is,
21 given that you can't just undo the conduct itself, is
22 to try to eliminate or minimize the effects that
23 conduct has had on the marketplace, that is, minimize
24 the harm associated with the conduct.

25 Q. And have you, Professor McAfee, reached any

1 conclusions regarding what type of remedy or remedies,
2 from the standpoint of economics, would be needed in
3 order to achieve the remedies-related objective that
4 you describe in this slide?

5 A. Yes, I have.

6 Q. And what conclusion have you reached in that
7 regard?

8 A. I have actually a slide that summarizes the
9 undoing of the effects.

10 Q. This would be DX-248.

11 Is this the slide you're referring to?

12 A. It is.

13 Q. And let me ask you if you could to explain
14 your conclusions, and I would start with the first
15 bullet where you state, "Rambus should be prohibited
16 from enforcing against JEDEC-compliant DRAMs any
17 patents filed (or based on filings) prior to June 18,
18 1996."

19 A. So let me say first that the June 18, 1996 is
20 obviously a fact point and that what I'm referring to
21 is that's part of an assumption that what should have
22 been disclosed was patents or intellectual property
23 that existed prior to that point, relevant intellectual
24 property.

25 And the prohibition of enforcing is given that

1 the intellectual property would be unlikely to have
2 been adopted in the standard under the hypothesis of
3 disclosure, that is, in the but-for world, a way of
4 undoing the effects of the harm that occurred is to
5 make the standard to be royalty-free as it would have
6 been in the but-for world or would have likely have
7 been in the but-for world.

8 Q. And when you use the term "JEDEC-compliant
9 DRAMs" here, by that are you meaning to refer to both
10 SDRAM and DDR SDRAM compliant products?

11 A. Yes. And also to successive generations. The
12 successive generations build on the existing DRAM.

13 Q. Do you have any view or conclusion as to
14 whether the appropriate remedy in this case from the
15 standpoint of economics should extend to DDR-II?

16 A. Yes. That being a successive and evolutionary
17 development on DDR.

18 Q. And what basis do you have or what has caused
19 you to conclude from the standpoint of economics that
20 the remedy should extend to encompass DDR-II as well as
21 SDRAM and DDR?

22 A. So again, given the likely but-for world, in
23 the likely but-for world the DDR would not contain
24 Rambus IP. JEDEC would then be building a DDR-II in
25 the but-for world on a product base that did not

1 involve DDR.

2 If I can give an example, if the alternative
3 that had been adopted over on-chip DLL were a vernier
4 system or a "vernier" system, then JEDEC would be
5 building on a base where they have learned about and
6 fine-tuned and exploited the vernier system, and it's
7 likely that the DDR-II would then incorporate the same
8 vernier system and not on-chip DLL.

9 And so if the effect of undoing is to correct
10 the same effect you need to enforce against -- you
11 would need to prohibit the enforcement of the patents
12 even against the successive generation.

13 I should say to be fair, at the point in which
14 a revolutionary change, that is, a major redesign
15 rather than an evolutionary step is taken, then it
16 would be reasonable to in some sense start the clock
17 over, although that's going to be a hard thing to
18 define as a practical matter.

19 Q. When you use the term in the first bullet point
20 of this slide "patents filed," by that are you meaning
21 to refer to anything with respect to patent
22 applications?

23 A. Yes. My understanding -- again, this is an
24 assumption on my part, is that my understanding is that
25 the JEDEC members were supposed to reveal or disclose

1 not just patents but patent applications, but that
2 would be an assumption on my part.

3 I guess from an economic perspective the
4 undoing of the content of the conduct would specify
5 nonenforcement of any intellectual property that should
6 have been disclosed, whatever that might be.

7 Q. The second bullet point states, "This remedy
8 should extend both to U.S. and foreign patents."

9 A. Yes. This is a world market. The products
10 which are produced using these technologies are a world
11 market and the technologies themselves are a world
12 market, and so to enforce the remedies selectively in
13 one nation is not going to actually address the
14 problem.

15 I should also state that it is my
16 understanding that the U.S. is a net importer of
17 DRAMs, and so if the patent enforcement still occurs
18 outside, there would actually be harm to U.S.
19 consumers in the long run.

20 Q. Have you considered as part of your economic
21 analysis whether a remedy of the sort that you
22 described that was limited to U.S. patents and no
23 patents beyond that would be sufficient to address the
24 anticompetitive effects of Rambus' conduct?

25 A. I do not believe it would. As I said, the U.S.

1 is a net importer and it's actually a relatively
2 small -- it's a significant but small share of the
3 entire world market, and so enforcement against the
4 rest of the world would have a similar effect as
5 enforcement against the entire world.

6 Q. In the final bullet point on this slide,
7 DX-248, you state, "This remedy will restore
8 competitive pricing in the relevant technology markets
9 and mitigate other anticompetitive effects."

10 Could I ask you finally to explain what you
11 mean by that statement.

12 A. Yes. This essentially puts right JEDEC's
13 decision to incorporate this technology given that it
14 had the belief -- that the members had the belief that
15 there was no intellectual property attached to the
16 standards.

17 And so in that sense it is an appropriate
18 remedy in that it confirms the beliefs of the JEDEC
19 members or the expectations of the JEDEC members that
20 the standards they were defining were royalty-free.

21 MR. ROYALL: Your Honor, I have no further
22 questions.

23 JUDGE McGUIRE: Just so I'm clear on this first
24 point that you made here, sir, when you talk about any
25 patents filed prior to June 18, I assume by that you

1 mean patent applications; is that correct, as opposed
2 to patents that have been issued?

3 THE WITNESS: Yes. Well, actually what I'd
4 like to say is that it's whatever should have been
5 disclosed should not be enforced.

6 So I've -- what I've written here is
7 conditional on the assumption that what's found is that
8 it's patents and patent applications prior to Rambus'
9 departure, but in fact the actual nature of my
10 conclusion is whatever should have been disclosed
11 should not be enforced.

12 JUDGE McGUIRE: Again, but for my question,
13 when you're talking about patents filed, you're
14 referring to any patent application?

15 THE WITNESS: Yes, I am.

16 JUDGE McGUIRE: Okay.

17 THE WITNESS: But to be fair, that is an
18 assumption on my part.

19 JUDGE McGUIRE: Okay. Right. I just want to
20 clarify that for the record.

21 BY MR. ROYALL:

22 Q. And if I could just follow up on that, when you
23 say "patents filed," are you referring only to patent
24 applications or to patents as well as patent
25 applications?

1 A. Well, of course patents -- in order for patents
2 to have issued prior to that date they must have been
3 filed prior to that date, so it would include patents
4 as well.

5 MR. ROYALL: Your Honor, I have no further
6 questions at this time for Professor McAfee.

7 JUDGE McGUIRE: Thank you, Mr. Royall.

8 At this time we'll hear the cross-examination
9 by respondent.

10 MR. STONE: Thank you, Your Honor.

11 CROSS-EXAMINATION

12 BY MR. STONE:

13 Q. Professor McAfee, how are you?

14 A. Good.

15 Q. Good.

16 Can we bring up DX-231.

17 This is a chart we looked at that you were
18 shown by Mr. Royall earlier today; am I right?

19 A. It is.

20 Q. And one of the things you talk about in your
21 first bullet point is that based on some factual
22 assumptions you have made that Rambus' conduct, as you
23 understand it based on those assumptions, has distorted
24 JEDEC's standard-setting process by concealing material
25 information; correct?

1 A. Yes.

2 Q. I want to ask you about the concealing part of
3 that and the definition of exclusionary if I might.

4 It certainly is true, isn't it, that many
5 companies and individuals conceal information?

6 A. It is true that many companies conceal
7 information.

8 Q. A company, for example, that is very
9 profitable might conceal the extent of its profits
10 from others.

11 A. Well, I'm willing to reason with you that they
12 might. Often companies are actually touting to the
13 stock market that they're very profitable. In fact,
14 what they tend to conceal is losses rather than
15 profits.

16 Q. But a company, for example, that wants to
17 discourage people from entering into the same line of
18 business and competing with it might not want to make
19 public how profitable that line of business is;
20 correct?

21 A. Again, as an argument, it's a sensible
22 argument. It is not actually in accord with my
23 understanding of many factual situations. Normally
24 companies conceal losses and are actually running off
25 to the stock market to say how big the gains are,

1 although in principle what you say makes economic
2 sense.

3 Q. And you're familiar with privately held as well
4 as publicly held companies?

5 A. Yes, I am.

6 Q. And many privately held companies do not
7 report whether they're making profits or losses;
8 correct?

9 A. Yes, that's correct.

10 Q. And one reason companies that are privately
11 held don't disclose the fact that they're in a line of
12 business that is particularly profitable is because
13 they don't want to do anything to encourage other
14 people to enter that line of business and compete with
15 them; isn't that right?

16 A. That's -- I can think of an example of that.

17 Q. And so it's not -- and the fact that by not
18 disclosing the profits in an effort to discourage other
19 people from entering into competition with it doesn't
20 mean that the conduct is exclusionary, as you use the
21 term in an economic sense, is it?

22 A. That a company doesn't disclose the profits
23 that they make?

24 Q. Yes.

25 A. Is not exclusionary.

1 That -- I have to say I haven't really thought
2 about this issue, but that appears to be a reasonable
3 conclusion.

4 Q. The fact that a company may have made an
5 invention which it thinks will have great value in the
6 future but which it determines it wants to maintain as
7 a trade secret and not disclose it to its competitors
8 may discourage them from taking the preliminary steps
9 necessary to build that product, but such conduct
10 would not be exclusionary in an economic sense, would
11 it?

12 A. I'm sorry. I had a little difficulty
13 understanding that.

14 Q. Certainly. Let me step back.

15 Let's assume if we can as an economic question
16 for you that a company has developed a new process of
17 manufacturing that will allow it to produce product
18 more cheaply than its competitors.

19 Can we assume that?

20 A. Yes.

21 Q. And let's further assume that that company
22 would like to build a factory to employ that process
23 and not let anybody know that it has a new factory
24 using a cheaper process until they actually start
25 producing product.

1 Can we add that to the assumption?

2 A. So just to make sure I'm clear, the hypothesis
3 is they've invented what's known as a process
4 innovation and it lowers their cost of manufacturing
5 and they haven't told anybody about the process
6 innovation because they want to wait until they've
7 actually built the factory.

8 Q. Yes.

9 And that would give them an economic advantage
10 if they can be the first to utilize this process.
11 Correct?

12 A. That's correct.

13 Q. And in that scenario, the fact that they don't
14 reveal the information is not something that in an
15 economic sense you would consider to be exclusionary,
16 is it?

17 A. No, it is not something that I would consider
18 to be exclusionary.

19 Q. Now, the fact that a company applies for a
20 patent on the process and chooses not to reveal the
21 fact of that patent application or its contents is also
22 not exclusionary, is it?

23 A. Well, that's a -- I would describe that as a
24 very incomplete hypothetical.

25 Q. Okay.

1 A. So that is to say, I can think of circumstances
2 where your hypothetical is true; that is to say, just
3 concealing the existence of a patent is not by itself
4 exclusionary.

5 Q. And in fact, the law recognizes that patent
6 applications are to be kept confidential; correct?

7 MR. ROYALL: Objection, Your Honor. Calls for
8 a legal conclusion.

9 MR. STONE: Let me withdraw it.

10 BY MR. STONE:

11 Q. As a matter of economics, you recognize that
12 there are policy interests served in protecting patent
13 applications from public disclosure, do you not?

14 A. Well, I'm aware that patent applications are
15 generally kept secret in this country. I'm not
16 actually aware of an academics debate on the value of
17 keeping patent applications secret, and so I'm not as a
18 matter of economic analysis aware of a conclusion of
19 the kind that you described.

20 Q. As a matter of factual assumption or
21 understanding on your part, isn't one of your
22 assumptions or understandings that patent applications
23 are kept secret?

24 A. It is my understanding, yes.

25 Q. So when you talk here about the conduct on

1 Rambus' part that you have assumed distorting JEDEC's
2 standard-setting process by concealing material
3 information, you have implicit in that statement more
4 than just the fact that they didn't reveal certain
5 information; isn't that right?

6 A. Well, I considered that I was very explicit
7 about the assumptions that I was making in this, and I
8 agree that I'm assuming that there was a material --
9 that material information, relevant information, should
10 have been revealed and was not and -- but that's an
11 assumption on my part, not a finding.

12 Q. And I want to explore the "should have been
13 revealed" portion of your assumption if I might.

14 The "should have been revealed" portion of your
15 assumption comes from something other than economics;
16 true?

17 Let me rephrase it.

18 You're not saying that as a matter of economics
19 it should have been disclosed?

20 A. No. I -- I'm happy actually to turn to my
21 assumption and tell you -- it was definitely not as a
22 matter of economics. It was an assumption that to
23 comply with the rules.

24 Q. And that's what I want to get to.

25 So your assumption that what made the failure

1 to disclose exclusionary was that it was, based on your
2 assumption, in violation of a rule?

3 A. Or a process, yes.

4 Q. Okay. And have you made any assumption one
5 way or the other as to whether that rule or process is
6 one that the antitrust laws should be employed to
7 enforce?

8 MR. ROYALL: Objection, Your Honor. Calls for
9 a legal conclusion.

10 MR. STONE: Let me rephrase.

11 JUDGE McGUIRE: Sustained.

12 BY MR. STONE:

13 Q. As a matter of economics, have you made any
14 analysis one way or the other as to whether the
15 underlying economic principles of antitrust law would
16 be advanced by the particular rule that you have
17 assumed?

18 MR. ROYALL: I would object as vague and
19 ambiguous. I'm not sure what he means by "rule."

20 JUDGE McGUIRE: Can you restate on that,
21 Mr. Stone? It is somewhat vague.

22 MR. STONE: Sure.

23 BY MR. STONE:

24 Q. You've told us there was a rule or process that
25 you have assumed; correct?

1 A. I have.

2 Q. Okay. Is that rule or process that you have
3 assumed something that as a matter of economic
4 principles you feel advances the interest of
5 antitrust?

6 A. Okay. So now I think I understand your
7 question, and the -- I haven't done the kind of
8 analysis that would let me answer that question fully.

9 I have some familiarity with the -- with --
10 while I have good familiarity with the standard-setting
11 literature generally and the -- my understanding of the
12 conclusions of that literature, which is not a
13 literature I've personally contributed to, but I have
14 some understanding -- I have a good understanding of I
15 think -- is that standard-setting organizations
16 generally walk a fine line in the antitrust world in
17 the sense that there's a risk of -- there's a
18 recognized risk of, what actually Adam Smith said, that
19 when competitors get together it often ends in a
20 conspiracy against the public.

21 So there's a fine line of the -- that these
22 organizations walk.

23 On the other hand, there's a recognized --

24 JUDGE McGUIRE: All right, Mr. McAfee. I think
25 you're getting somewhat far afield from the import of

1 the question. I'm going to ask you to sort of isolate
2 your answer to comport more closely with what he was
3 asking you. And I'm sorry to interrupt you, but I just
4 think you're getting way too far out of the scope of
5 the question.

6 THE WITNESS: So can I finish my sentence and
7 then ask for a restatement of the question?

8 JUDGE McGUIRE: Okay. Go ahead.

9 THE WITNESS: There's a recognized benefit to
10 standard-setting organizations, so in that sense
11 there's a balance. I have not done the analysis
12 necessary to apply that to JEDEC itself.

13 BY MR. STONE:

14 Q. Do you want the question back? I think in the
15 end you --

16 A. Yes, I did ask for the question to be read
17 back.

18 MR. STONE: Could I ask, Your Honor, that we
19 have the question read back.

20 JUDGE McGUIRE: Yes.

21 Could we read the question back.

22 (The record was read as follows:)

23 "QUESTION: Is that rule or process that you
24 have assumed something that as a matter of economic
25 principles you feel advances the interest of

1 antitrust?"

2 THE WITNESS: Well, actually I thought I was
3 being responsive to the question. That is, I was
4 giving the --

5 JUDGE McGUIRE: You know, you might have been,
6 but I just felt you were getting too far afield, so
7 there's no point in arguing.

8 BY MR. STONE:

9 Q. Are you comfortable with the answer?

10 A. Yes.

11 Q. Okay. And similarly with respect to the
12 portion of DX-231 and the first bullet that talks about
13 misrepresenting, again, your conclusion that assumed
14 conduct that you would say constitutes misrepresenting
15 material information is exclusionary depends upon there
16 being some independent duty not to engage in such a
17 misrepresentation; is that correct?

18 A. I'm going to have to ask you to explain that.

19 Q. Certainly. Let me break it up.

20 You also have told us that based on assumptions
21 you have made as to Rambus' conduct you concluded that
22 there was some conduct which you would describe as
23 misrepresentation which you concluded was exclusionary,
24 as you defined that term; correct?

25 A. As I understand -- I think I assumed that there

1 was other conduct that was misrepresentations. And
2 then based on that assumption, I found that the conduct
3 would be exclusionary.

4 Q. And all misrepresentations even if they lead to
5 competitive impacts are not necessarily exclusionary as
6 you've defined that term in an economic sense, are
7 they?

8 A. All misrepresentations --

9 Q. Let me see --

10 A. -- are not exclusionary? Is that the question
11 you asked me?

12 Q. No. Let me see if I can make it clearer for
13 you. It's undoubtedly my fault, so let me try again.

14 A misrepresentation is not always something
15 that even if it has an impact on competition would be
16 classified by you as exclusionary; isn't that right?

17 A. As stated --

18 MR. ROYALL: Your Honor, I was going to object
19 to the compound nature of the question.

20 I think it may help if you can break that down.
21 If he can answer it, that's fine, but it seemed
22 compound and confusing to me.

23 JUDGE McGUIRE: Overruled. I'll hear the
24 question.

25 If you can answer it, go ahead,

1 Professor McAfee.

2 THE WITNESS: Yes. It could be a
3 misrepresentation could not be exclusionary, and I'd be
4 happy to explain the circumstances under which a
5 misrepresentation would not tend to be exclusionary.

6 BY MR. STONE:

7 Q. I think I'm fine where we are. Let me keep
8 moving.

9 Let's go if we can to DX-232.

10 On the screen in front of you is DX-232, which
11 is another chart you looked at this afternoon;
12 correct?

13 A. That's correct.

14 Q. And in it you say, "Concealing or providing
15 misleading information is exclusionary when equal or
16 superior products are excluded."

17 I added the word "are" in there, but that's
18 what you mean; correct?

19 A. Yes.

20 Q. And you told us earlier that if inferior
21 products are excluded, that would not qualify as
22 exclusionary conduct in an economic sense; correct?

23 A. That's correct.

24 Q. Okay. And when you say in the second bullet
25 point that concealing or providing misleading

1 information prevents competition on the merits, you
2 again are referring to prevents competition between
3 equal or superior products and the one in question;
4 correct?

5 A. Well, I would have said that statement is more
6 generally true even though in terms of concluding that
7 it's exclusionary, the relevant case would be equal or
8 superior products.

9 Q. So for purposes of determining whether it's
10 exclusionary conduct as you have defined the term in an
11 economic sense, we need to look for whether or not
12 there's been an impact on equal or superior products or
13 competitors?

14 A. That's correct.

15 Q. Okay. Earlier today you talked a bit about
16 risk taken or that you assumed was taken by Rambus. Do
17 you recall that testimony?

18 A. I do.

19 Q. And you -- correct me if I have this wrong or
20 oversimplified, but you assumed that Rambus' conduct
21 represented a conscious taking of a risk?

22 A. I did assume that.

23 Q. Okay. And the risk you assumed that was being
24 taken was the risk of not disclosing information which
25 under a rule or process should have been disclosed?

1 A. Well, it's the consequences of that, so the
2 risk is the consequences of that action.

3 Q. Okay. So let me see if I can restate it and
4 see if I get it right.

5 So the risk that you assumed was that Rambus
6 took the risk of losing the ability to enforce certain
7 intellectual property as a result of not disclosing
8 certain intellectual property in connection with
9 certain rules and processes; is that right?

10 A. That's kind of a complicated question.

11 Q. Let me restate it.

12 You assumed that Rambus took a risk that it
13 might lose the ability to enforce some patents;
14 correct?

15 A. I did, yes.

16 Q. Okay. And you assumed, not making any factual
17 conclusion yourself, you assumed that Rambus did that
18 knowingly?

19 A. I did, yes.

20 Q. And you further -- then you concluded if those
21 assumptions were correct that such conduct would be
22 irrational, except if it was intended to achieve
23 monopoly power; correct?

24 A. I think that actually overstates my testimony.

25 Q. Okay. You told us that the -- you referred to

1 "the only candidate purpose of which I'm aware." Do
2 you recall that phrase?

3 A. That sounds like a phrase I said.

4 Q. Okay. So what was the only candidate purpose
5 that you were referring to as a candidate purpose for
6 taking such a risk?

7 A. That was the monopolization.

8 Q. Okay. Did you consider other purposes that
9 might lead someone to take such a risk?

10 A. I did. But the reason for my phrasing as it
11 was was I didn't find that -- this could be a failure
12 of imagination on my part. I didn't consider the other
13 alternatives that I -- of which I was aware, but
14 admitting the possibility using the phrase that I used
15 that there might be some other explanation which you
16 might give me now.

17 Q. No. No, no. The assumption you made was that
18 Rambus took the risk of losing the ability to enforce
19 patents; correct?

20 A. That's correct.

21 Q. And the way in which you assumed they did that
22 was by not disclosing patents that they should have
23 disclosed; correct?

24 A. And the other misrepresentations but generally
25 the behavior, yes, I'm assuming that that behavior

1 risked the patents so that they knew that.

2 Q. And they also would have known in your assumed
3 scenario that the fact of nondisclosure was going to
4 become known in the future; correct?

5 A. I don't know that I know that.

6 Q. Well, patents are public; correct?

7 A. Yes, patents are public.

8 Q. And you know that just as a matter of general
9 common knowledge that you can go onto a Web site and
10 find patents; correct?

11 A. I've done so.

12 Q. And so all the patents that issued ultimately
13 to Rambus would be publicly available?

14 A. Eventually.

15 Q. And when they issued; correct?

16 A. Uh-huh.

17 Q. You need to answer audibly for the reporter.

18 A. Yes, they would become public when they
19 issued.

20 Q. And that's not a -- that's information that you
21 would assume people at Rambus also knew, that their
22 patents when they issued would be publicly available;
23 correct?

24 A. Yes, they would know that.

25 Q. And the patents that are involved in the

1 litigation you talked about in the course of this
2 trial, those patents are public; correct?

3 A. The patents that have issued, yes.

4 Q. And so consistent with the assumptions you've
5 made, a rational risk taker would have assumed that,
6 well, everybody is going to find out about my failure
7 to disclose these patents because someday they're going
8 to issue and be public; correct?

9 A. I think they would know -- so in particular, if
10 at any point they were being enforced against the JEDEC
11 standard, then they would certainly be known.

12 Q. But they're public even if they're not being
13 enforced?

14 A. That's correct.

15 Q. So your assumption is that Rambus took a risk
16 of losing the ability to enforce its patents by not
17 disclosing patents that it knew would issue in the
18 future and be publicly known; correct?

19 A. I knew the patents -- they knew the patents
20 would issue in the future and become publicly known.

21 Q. Yes.

22 So they knew their failure to disclose, in your
23 assumed set of facts, would be discovered?

24 A. No. I don't think that follows because -- and
25 I'm happy to explain.

1 Q. Well, let me ask it this way.

2 What you have assumed they should have done is
3 disclosed information about their patents; correct?

4 A. Yes. And not misrepresent their intellectual
5 property.

6 Q. I'm sorry. Did I interrupt you?

7 A. I don't know.

8 Q. Okay. And did you say and not misrepresent --

9 A. Their intellectual property.

10 Q. Okay. And the harm that you have told us in
11 the course of this proceeding flows from that failure
12 to disclose occurs only if it turns out that Rambus has
13 patents which would be infringed by JEDEC-compliant
14 parts; correct?

15 A. I'm sorry. I have to ask you to restate that.
16 I just spaced out a little bit.

17 Q. That's okay.

18 The harm that you have told us flows from a
19 failure to disclose occurs only if the patents read on
20 or would be infringed by JEDEC-compliant parts?

21 A. That seems right, yes.

22 Q. Okay. So if Rambus had patent applications
23 which you say it should have disclosed and knew it
24 should have disclosed and took a risk of not disclosing
25 them, the harm arising from any assumed nondisclosure

1 doesn't occur until the patents ultimately issue;
2 correct?

3 A. Well, in fact the harm arises from the
4 enforcement of the patents, so yes, it typically would
5 not be until the patents issued.

6 Q. And the patents can't be enforced until they've
7 issued; correct?

8 A. That's my understanding of patent law, but I'm
9 not a patent attorney.

10 Q. So at the moment Rambus had an issued patent
11 and sought to enforce it, it had to know that its
12 previous failure to disclose, as you have assumed it,
13 would be discovered?

14 A. No.

15 Q. Okay. Isn't it true that a patent shows on its
16 cover when the patent was filed?

17 A. Yes, it is. Well, again, I am no expert in
18 patents, but I have seen patents and they have dates on
19 the cover for the application.

20 Q. Then I'm going to ask you to explain -- you
21 offered this earlier and I thought I could
22 short-circuit; it shows that I couldn't -- go ahead and
23 explain why it is in your view that it would not be
24 obvious once the patent issued that if there had been a
25 duty to disclose that previously Rambus had failed to

1 comply with that duty.

2 A. Because my understanding of the duty to
3 disclose is that it attaches to the JEDEC member, not
4 to the organization as a whole, and so unless you can
5 see Mr. Crisp's e-mails, you wouldn't discover the
6 failure to disclose because you had to have knowledge
7 that he was aware of the patents, that is, the member
8 was aware of the patents rather than the company as a
9 whole.

10 And there's a voluminous amount of the record
11 associated with, for example, no requirement of patent
12 searching. That is, it's not that you promise to give
13 up your patents when you join the organization; it's
14 that you have a good-faith duty to disclose your
15 patents. That's my understanding of the rule.

16 And so just knowing that Rambus had
17 intellectual property, you could never draw the
18 conclusion that Rambus by itself -- from that fact you
19 could never draw the conclusion of bad faith without
20 knowing that the JEDEC member from Rambus was aware of
21 those patents.

22 Q. Okay. So in your assumptions -- and this
23 includes your assumption as to the scope of the duty to
24 disclose at JEDEC -- the mere issuance of a patent
25 wouldn't put you on notice that somebody had failed to

1 disclose it unless one of the named inventors on the
2 patent was also the JEDEC representative?

3 A. That would certainly be -- is it possible that
4 a named inventor forgot that they had invented
5 something? I could conceive of that. Some of these
6 people invent a lot of stuff. But otherwise, yes, you
7 would expect a named inventor to be aware of the
8 patent.

9 Q. Okay. And is it also your assumption that if
10 the named inventor had in fact forgotten that the JEDEC
11 rules would not require disclosure by that named
12 inventor even if he was the JEDEC rep?

13 A. So again this is my understanding of the facts
14 and the assumptions I've made. I haven't actually
15 assumed anything about named inventors and haven't
16 thought very extensively about that.

17 My understanding is -- and again, it's a
18 finding of fact is what's at issue, but my
19 understanding is the requirement is requirement
20 essentially of good faith; that is, if you are aware of
21 something that's material and relevant, you're supposed
22 to disclose it, and if you fail to do that, you
23 violated the process.

24 Q. Okay. So let me carry this one step further.

25 Going back to your assumed risk-taking on the

1 part of Rambus, should Rambus have known, as you've
2 assumed the facts, that when their patents issued,
3 which let's assume should have been disclosed, that at
4 least people might be suspicious and curious as to
5 whether or not Mr. Crisp knew about them?

6 MR. ROYALL: Your Honor, could I ask for some
7 clarification of what patents are being referenced in
8 these questions?

9 MR. STONE: Okay. That's fair.

10 BY MR. STONE:

11 Q. Have you made any factual assumption,
12 Professor McAfee, as to what specific patents or
13 applications Rambus should have disclosed to JEDEC?

14 A. I am assuming that it should have disclosed
15 patents or patent applications with reference to all
16 four of the technologies challenged in the case. If
17 they shouldn't have disclosed on one of the
18 technologies, then my finding of exclusionary conduct
19 on that technology is no longer -- on that particular
20 technology would no longer be reliable because I've
21 assumed that they should have disclosed on that
22 technology.

23 Q. Have you made any assumption as to the specific
24 patent application numbers or identifiers for purposes
25 of your work?

1 A. No, I have not.

2 Q. As part of the risk-taking that you've referred
3 to, would you expect Rambus to have, had they actually
4 been knowingly taking this risk, to have concerned
5 themselves with the possibility that once the patents
6 that you believe should have been disclosed were issued
7 that people might inquire whether Mr. Crisp had known
8 of those patents?

9 A. As a -- as human nature, so sort of somewhat
10 outside of my economic reasoning, although human nature
11 is actually part of the domain of economics, but it
12 would be consistent with my understanding of human
13 nature that people would at least be curious not so
14 much when the patents issued but at the point that
15 Rambus started suing them.

16 Q. Okay. Now, as part of your factual
17 assumptions, did you assume that Mr. Crisp disclosed
18 patents held by Rambus or the possibility of patents
19 held by Rambus at a SyncLink meeting? Did you assume
20 that occurred?

21 A. I'm aware of that as a factual matter. I
22 don't -- I didn't assume it in any of my -- in any of
23 the conclusions that you stated here today, but I am
24 aware of that as a factual matter, that he disclosed
25 the existence -- I must -- as I sit here today, I don't

1 remember whether it was patents or just the existence
2 of intellectual property.

3 Q. Was it -- and let me ask this.

4 Was it important to your analysis for purposes
5 of the opinions you've expressed here today one way or
6 the other whether you have assumed or understood
7 whether Mr. Crisp had provided a letter to JEDEC in
8 which he discussed the possibility of Rambus
9 intellectual property relating to SyncLink?

10 A. I'm sorry.

11 Q. Sure. Let me do it again.

12 Is it important for purposes of the opinions
13 you've expressed here today and yesterday that
14 Mr. Crisp provided a letter to JEDEC that discussed
15 intellectual property that Rambus might possess that
16 might bear on SyncLink?

17 A. I would agree that it's in principle important
18 if it rose to the level of revealing the intellectual
19 property to JEDEC itself. And that is the relevant
20 intellectual property on the four technology markets.
21 Since SyncLink used some of that technology and other
22 technologies, it in principle could have done that, but
23 it's not my understanding of the facts that it did do
24 that.

25 Q. For purposes of the discussion you and I have

1 been having about the presumed risk, is it important
2 to that discussion from your perspective forming
3 opinions as to economic issues that Mr. Crisp would
4 have been known by the other JEDEC participants to
5 have made a statement about Rambus intellectual
6 property?

7 A. Well, a statement about Rambus intellectual
8 property is not very specific. If the -- if Mr. Crisp
9 had revealed detailed knowledge of intellectual
10 property which could then later be enforced against
11 JEDEC members, that could actually reveal that they
12 were in violation of the JEDEC process.

13 Q. Is it correct for purposes of the discussion
14 we're having right now about risk that Mr. Crisp did
15 reveal to JEDEC some level of knowledge about Rambus
16 intellectual property by virtue of that letter, as you
17 have assumed the facts?

18 MR. ROYALL: I was going to object, Your Honor.
19 The question, although he threw in assumption at the
20 end, he's asking the witness whether a certain factual
21 proposition is correct.

22 MR. STONE: No, no. And I don't mean to. Let
23 me rephrase it.

24 BY MR. STONE:

25 Q. I want you to assume that Mr. Crisp provided a

1 letter to JEDEC in which he expressed some awareness of
2 Rambus intellectual property.

3 Can you assume that?

4 A. I can, yes.

5 Q. For purposes of the discussion you and I have
6 been having about risk-taking, would it matter, in
7 terms of whether or not people would be more than
8 curious should patents later issue and be enforced,
9 that the JEDEC representative had expressed at least
10 some level of knowledge about Rambus patents at a JEDEC
11 meeting?

12 A. I think "at some level of knowledge" is an
13 inadequate description. I would describe this as being
14 on a continuum. That is to say, if he revealed
15 specific knowledge in a written document which could
16 later be used against Rambus, that would actually
17 enhance the risks very substantially.

18 On the other hand, vague generalities are not
19 going to be much revelation at all. So I would
20 describe this as on a continuum and it would matter the
21 specific nature of the revelations.

22 Q. Okay. Let's pull up DX-239.

23 Now, you offered this --

24 A. Actually can I ask for a restroom break at the
25 next -- I mean, it's not urgent. But the next

1 convenient --

2 MR. STONE: This is fine.

3 JUDGE McGUIRE: Let's take a break right now
4 then. We'll go off the record for ten minutes.

5 (Recess)

6 JUDGE McGUIRE: Mr. Stone, you may proceed with
7 your examination.

8 MR. STONE: Thank you, Your Honor.

9 BY MR. STONE:

10 Q. Professor McAfee, right before we took the
11 break I had asked to put up on the screen DX-239.

12 And this is a quotation from deposition
13 testimony given by William Davidow that you referred to
14 earlier today; correct?

15 A. That's correct.

16 Q. And you said a little bit about what this
17 testimony, what he said, but is it correct that what
18 Mr. Davidow said in his deposition as quoted here is
19 that he could think of no rational motivation why
20 Rambus or anyone else would jeopardize the value of
21 their patents by participating in a process that might
22 deprive them of the right to enforce those patents?

23 MR. ROYALL: Your Honor, I object to the
24 question. Mr. Stone has just asked Professor McAfee
25 for an interpretation of what Mr. Davidow meant by this

1 deposition testimony as opposed to what, if any,
2 economic conclusions he draws from it.

3 JUDGE McGUIRE: Mr. Stone?

4 MR. STONE: Let me just -- I'll rephrase,
5 Your Honor.

6 BY MR. STONE:

7 Q. When you withdrew certain economic conclusions
8 from this testimony, did you understand the testimony
9 to be that Mr. Davidow said he could think of no
10 rational motivation for someone to engage in a process
11 that would lead to them being unable to enforce their
12 patents?

13 A. That is what I understood him to say.

14 Q. And then you did not understand him to say that
15 the only rational motivation for doing so would be in
16 order to monopolize, did you?

17 A. I did not understand him to be talking about
18 monopolization.

19 Q. Okay. We can take that down. Thank you.

20 You also talked today in connection with this
21 same line of questioning by Mr. Royall about mistakes;
22 correct?

23 A. That's correct.

24 Q. And as a matter of economics theory, you
25 recognize that information is not perfect; correct?

1 A. Generally information is imperfect.

2 Q. And so sometimes people not knowing full
3 information may make mistakes?

4 A. I'm willing to allow that even people who have
5 good information occasionally make mistakes. I
6 consider that I cautioned my testimony on that matter
7 with that caveat.

8 Q. Okay. And a mistake in this instance could be
9 that someone didn't understand the rules in the same
10 way you have assumed the rules?

11 A. That could be an example of a mistake.

12 Q. And it could be a mistake that you have assumed
13 the rules incorrectly?

14 A. Well, it wouldn't be the same kind of mistake
15 that we've been discussing. If it's my mistake as
16 opposed to a mistake on the part of a Rambus employee.

17 Q. I don't disagree with that. But it could still
18 be a mistake?

19 A. Well, I made an assumption. That assumption is
20 either right or wrong. I don't -- in that sense I
21 don't -- I mean, a mistaken assumption, as I testified,
22 would lead to -- would generally lead to incorrect or
23 conclusions that aren't applicable.

24 Q. Okay. And your assumption regarding a duty to
25 disclose to JEDEC is different, is it not, than what

1 you read in the Federal Circuit's opinion about the
2 Infineon case as to a duty to disclose at JEDEC?

3 MR. ROYALL: Your Honor, I object that this
4 seems to be asking for a legal conclusion or at least
5 an interpretation of a legal opinion.

6 MR. STONE: I'll withdraw it.

7 JUDGE McGUIRE: Sustained.

8 BY MR. STONE:

9 Q. Let's bring up DX-176 if we could.

10 I want to switch subjects, Professor McAfee,
11 and ask you about commercial viability. I just want to
12 start off making sure that we're on the same page.

13 You relied on others to determine whether a
14 particular technology was technically feasible;
15 correct?

16 A. That's correct.

17 Q. And then based upon the identification by
18 others of technically feasible alternatives, you
19 undertook to make a determination of commercial
20 viability; is that right?

21 A. That's correct.

22 Q. Okay. And did you limit yourself in looking at
23 commercially viable technologies to those which were
24 equal or superior technically?

25 A. I limited myself to those that would be in the

1 marketplace. That could include technologies that were
2 not exactly equal. And they in particular were
3 slightly inferior.

4 Q. So when we talked earlier about exclusionary
5 conduct, if exclusionary conduct resulted in
6 eliminating from the marketplace or excluding from the
7 marketplace certain inferior technologies, did you then
8 use those for purposes of determining whether or not
9 there had been any competitive injury?

10 A. When you say "inferior technologies," the
11 commercial viability of the inferior -- inferiority of
12 a technology depends on its price. It depends on what
13 it costs. And so it's appropriate to include
14 technologies which may be in some -- well, at the same
15 price one might be inferior, but at a lower price it's
16 actually superior. So it's in that sense that I
17 included technologies which may at the same price be
18 inferior.

19 Q. Okay. So for purposes of determining whether a
20 technology is equal or superior, you have to do some
21 analysis which combines both the technical feasibility
22 and attributes of the technology along with its price;
23 correct?

24 A. Well, it's a matter of constraining the price
25 of a given technology, and so the alternative

1 technologies -- actually I've been assuming that the
2 alternative technologies were actually freely
3 available, with the exception, as I mentioned, of the
4 Kentron technology, which in any case is a later
5 technology, but...

6 Q. Okay. And the way in which economists in the
7 antitrust context often examine alternatives is to use
8 what you referred to as the SSNIP test; correct?

9 A. That's correct.

10 Q. And that is, you look at a small but
11 significant nontransitory increase in price and
12 determine what the elasticity is?

13 A. Of the market substitution, yes.

14 Q. And is there a usual price increase that is
15 utilized in terms of determining what is a small but
16 significant nontransitory increase?

17 A. Well, for physical products 5 to 10 percent is
18 a common price increase. But that actually assumes
19 that the products are already traded in volume before
20 such price increase could be used. I would say in
21 technology markets, I'm familiar with no such common
22 price increase.

23 Q. Have you developed a particular price increase
24 to utilize for purposes of your analysis that you
25 presented here over the past two days?

1 A. I didn't because I didn't literally do a SSNIP
2 test. I did a commercial viability test, which I
3 described as being parallel. It's not literally an
4 increase in price but rather a substitution question.

5 So it's parallel to that. But it's not exactly
6 the same, so it doesn't have as a basis an increase in
7 price.

8 Q. And in deciding how to compare technically
9 inferior technologies with those that are superior,
10 have you developed some formulation or quantification
11 of how performance trades off with price or cost?

12 A. Well, I'm not really in a position to directly
13 assess the cost/benefit of performance and costs
14 associated with these technologies, so I have to rely,
15 as it says on this slide, on others who have a better
16 appreciation of the costs and benefits of those
17 technologies, and so that's what I've relied on.

18 That is, I'm not in a position personally to
19 evaluate the relative qualities of these technologies
20 because they're very sophisticated technologies.

21 Q. And you're not qualified to comment on the cost
22 or price of these technologies either, are you?

23 A. To comment on?

24 Q. Well, you've done no study of the cost or price
25 of the various technologies, have you?

1 A. I would say that I've -- the price, as I said,
2 with the competition of the Rambus technology that I
3 assumed -- understand to have royalties attached to it,
4 I've looked at the other technologies as -- and the
5 Kentron technology as I mentioned, I've looked at the
6 other technologies as being freely available. That is,
7 I was not aware of any intellectual property or
8 royalties that attach to them.

9 Q. Okay.

10 A. And so that answers the pricing aspect.

11 And then on the cost, I've actually -- and I
12 should say, the testimony of the witnesses in this
13 trial have very much spoken to the issues both of cost
14 and performance of the technologies.

15 Q. Have you done any sort of an econometric
16 analysis to determine the cost or price trade-offs for
17 different levels of performance?

18 A. No. And nor do I think that econometric
19 analysis is possible or appropriate in this
20 circumstance.

21 Q. Let me ask about price.

22 May I get the chart, Your Honor?

23 JUDGE McGUIRE: Go ahead.

24 Actually, Mr. Stone, if you move that up a
25 little more, I can see it better. That's fine.

1 BY MR. STONE:

2 Q. Could we, Professor McAfee, talk for a moment
3 then about the price of the Rambus technology, if we
4 could.

5 That price is a certain percentage of the
6 average selling price of a DRAM; is that right?

7 MR. ROYALL: Your Honor, could I ask for
8 clarification as to what Mr. Stone is referring to by
9 the term "Rambus technology."

10 JUDGE MCGUIRE: Mr. Stone?

11 BY MR. STONE:

12 Q. Well, let's talk about the four technologies
13 that were in the yellow arrows with Rs on them. Okay?

14 Does that make sense to you, Professor McAfee?

15 A. I'm familiar with those technologies.

16 Q. Those would be the Rambus technologies covered
17 by Rambus patents that relate to the four technology
18 markets you've told us you've defined; correct?

19 A. Okay.

20 Q. And in figuring out what the price of those
21 technologies are, would you take a certain percentage
22 of the average selling price of a DRAM that
23 incorporated those?

24 A. So my understanding of the Rambus contracts is
25 that that's one component of the charges but that's not

1 the only component of the charges necessarily, but
2 that's one component of the charges --

3 Q. Okay.

4 A. -- that Rambus assesses for its technologies.

5 Q. And the other component is sometimes there's a
6 fixed fee or a flat fee or nonrecurring expenses paid?

7 A. There's some testimony of charges for various
8 provision of other services, but -- but this is my
9 understanding of the main charges, but there are other
10 charges that have been referred to in the trial
11 testimony.

12 Q. I'm trying to keep us from having to go back
13 in camera, so if I am a bit vague and generalize,
14 understand that's why. If we need to for your answer,
15 we will.

16 A. Well, I was going to say alternatively you can
17 ask me just to assume that those are the charges and I
18 would be happy to do that as well.

19 Q. Let me just ask you, for our purposes, let me
20 just ask you to assume that the price is a certain
21 percentage of the price of the DRAM. Okay?

22 A. Okay.

23 Q. And without getting into specifics of what
24 anybody pays for any particular DRAM under any
25 particular license agreement, can we for the sake of

1 argument simply use 5 percent of the average selling
2 price of the DRAM --

3 A. If you want.

4 Q. -- as our hypothetical?

5 A. We can.

6 Q. Now, have you looked at all at what, for a
7 particular DRAM used in an ordinary PC that any one of
8 us might buy for home use, what this turns out to be in
9 dollars? Can you give us a rough ballpark?

10 MR. ROYALL: I object to the question as vague
11 as to what you're referring to. Are these Rambus
12 technologies? It's just a vague question.

13 JUDGE McGUIRE: Sustained. Mr. Stone --

14 MR. STONE: Certainly.

15 THE WITNESS: Are you asking me --

16 BY MR. STONE:

17 Q. No. I'm going to ask you another question.

18 A. Okay.

19 Q. Give me a rough number for the amount of money
20 that would be paid to utilize Rambus technologies in a
21 DDR SDRAM.

22 A. At 5 percent? Are we assuming 5 percent?

23 Q. Use 5 percent.

24 A. So it varies year to year, but it would be on
25 the order of a billion dollars.

1 Q. No. Just for one. Just a DRAM. I'm going to
2 have to sell my PC quick if that's what I'm paying.

3 A. I'm sorry. I thought you meant for the market
4 as a whole.

5 Q. No. I'm trying to take us to -- what I'm
6 trying to understand -- and let me not be convoluted
7 about it, if I am being -- I just want to understand
8 what the price impact is on a PC.

9 A. That's also something that actually there's
10 been testimony on that in the trial and that's
11 something that's varied pretty substantially over the
12 last decade.

13 Q. Well, can you give us a ballpark, based on your
14 work, of what the cost of the DRAM is that goes into an
15 ordinary PC today?

16 A. A couple of hundred dollars -- well, it depends
17 on what you mean by "an ordinary PC." I probably buy
18 top-end PCs.

19 Q. Okay.

20 A. I think people -- so if you're buying a
21 \$200 PC, you're not spending more than, you know,
22 \$20 or \$10 on DRAM. On the other hand, if you're
23 buying a \$2,000 PC, you're probably spending \$200 or
24 more on DRAM.

25 Q. A moment ago, Professor McAfee -- I just want

1 to try to clear up something in the transcript -- you
2 said, didn't you, that the price impact on a PC is
3 something that has varied pretty substantially?

4 A. That's my understanding, yes.

5 Q. Okay. Let's take -- I'm not going to spend too
6 much time on this. Let's take a \$600 PC, and your
7 understanding is a \$600 PC would have DRAM that cost
8 the OEM about how much?

9 A. Again, it depends on the time. I don't know
10 what DRAM is selling for today. But it might be, say,
11 \$50.

12 Q. Okay.

13 A. A hundred dollars. Again, this is something
14 that's varied pretty substantially over the last
15 decade.

16 Q. So that the cost of the Rambus technology to
17 Rambus is what Rambus has paid of that -- for that DRAM
18 under this hypothetical set of numbers is going to
19 range from \$2.50 to \$5.00; correct?

20 MR. ROYALL: Your Honor, I object to the
21 question as vague. It may have been unintentional, but
22 Mr. Stone referred to the cost of Rambus technology to
23 Rambus.

24 MR. STONE:

25 Q. I'm sorry. No, no. Let me rephrase it. Let

1 me rephrase it.

2 A. Okay.

3 Q. The cost to the OEM of the inclusion of Rambus
4 technology in this particular DRAM is between two and a
5 half and five dollars using these hypothetical set of
6 numbers; is that right?

7 A. Well, in fact I see two errors in that, one of
8 which is mine. I gave you a price for what I
9 understood to be the modules actually, but Rambus earns
10 its money on the DRAM, but not the module. But on the
11 other hand, Rambus also gets royalties on the
12 controllers, which I didn't give you a price for and
13 nor do I know what they cost and -- at least off the
14 top of my head, and so there would be other charges to
15 Rambus as well, and so the number is both too high and
16 too low or that is it has positive and negative errors
17 associated with the overstatement of the cost of the
18 DRAM and the understatement because of the lack of a
19 module.

20 Q. We talked earlier -- we talked yesterday about
21 the impact, if any, on consumers of the expectation of
22 Rambus that it be paid for the use of its technology;
23 correct?

24 A. We talked about -- which consumers are you
25 referring to?

1 Q. The ultimate consumer, the user of the -- the
2 purchaser of the PC.

3 A. We did talk -- yesterday or today?

4 Q. I think yesterday is when I objected, but maybe
5 it was today.

6 A. Okay.

7 Q. One day or the other. Okay?

8 A. Uh-huh.

9 Q. And one of the issues that I wanted to ask you
10 about was whether you have formed any opinion as an
11 expert economist on whether there would be fewer PCs
12 sold as the result of the payments to Rambus that we
13 have assumed are at issue in this case.

14 MR. ROYALL: Is that a question, Your Honor?

15 MR. STONE: It is.

16 MR. ROYALL: It doesn't sound like it.

17 THE WITNESS: I think he said would there be
18 fewer PCs sold. That is a question.

19 As I testified today, I don't think that
20 there's been an impact on the DRAM prices as of today,
21 and as a result there's no way to trace that, these
22 effects, through to the final consumers.

23 I haven't really considered the controller
24 market and whether there's been an impact on the
25 controller market, but I expect that the analysis would

1 be similar, but I haven't actually personally done that
2 analysis.

3 But with the respect to the DRAM itself,
4 there's no mechanism by which such an impact would have
5 been felt already. And as a result, I do not think
6 that there would have been an effect on the final PC
7 market as of today.

8 BY MR. STONE:

9 Q. Have you made any study of the elasticity of
10 demand for PCs among consumers?

11 A. No.

12 Q. Have you made a study of the elasticity of
13 demand for DRAM among OEMs?

14 A. I have not studied the elasticity of demand for
15 OEMs.

16 Q. Could we bring back up DX-176.

17 I want to direct you to the bottom half of
18 this chart where you say "serious consideration at
19 JEDEC."

20 That was one of the factors you took into
21 account, is it not, in your consideration of
22 commercial viability?

23 A. It was.

24 Q. Now, the phrase "commercial viability," is that
25 a phrase that you would find in the DOJ guidelines?

1 A. I don't recall that phrase in the Department of
2 Justice guidelines.

3 Q. Or in any of the FTC's guidelines?

4 A. I don't recall offhand, but not to my
5 knowledge.

6 Q. Is there any established literature in your
7 field of industrial economics that describes the use of
8 a commercial viability test to determine market
9 substitutability?

10 A. I don't recall offhand. Not to my knowledge.

11 Q. Have you written any papers or articles
12 yourself on that subject?

13 A. Well, I've written about the -- I've written
14 several papers about antitrust evaluations. I didn't
15 use the phrase "commercial viability" in those -- in
16 those -- I needed a name for the technologies, though,
17 is the reason for this.

18 Q. When you talked about serious consideration at
19 JEDEC, you gave us, for each of the four technologies
20 in question, you gave us selected quotes in your charts
21 to people's views.

22 Is that a fair summary of what some of the
23 charts showed?

24 A. Yes. A small -- not very much, yes.

25 Q. Was it important for purposes of determining

1 commercial viability that there be serious
2 consideration given at JEDEC to a particular technology
3 at a point in time where you had us, if you will, on
4 the left side of the funnels, what I think is called
5 ex ante?

6 A. That was certainly better -- the earlier or the
7 more relevant the time period, the better the
8 information is.

9 Q. Because one of the things you told us, isn't
10 it, that when you go to a more recent point in time,
11 people's knowledge about what was viable or feasible at
12 earlier points in time might not be as good?

13 MR. ROYALL: Objection, Your Honor. I believe
14 this misstates the witness' prior testimony.

15 THE WITNESS: My understanding --

16 JUDGE McGUIRE: Just a second. I've got to
17 rule.

18 MR. STONE: Let me restate, Your Honor.

19 BY MR. STONE:

20 Q. Isn't it correct that in your view knowledge
21 improves with time and it's hard to go back and
22 remember exactly the state of knowledge at that earlier
23 point in time?

24 MR. ROYALL: Objection. Vague.

25 JUDGE McGUIRE: Overruled. I'll hear the

1 question.

2 THE WITNESS: Actually I don't think I was
3 referring to memory at the time in the statement I
4 made. It was, rather, that the -- as the technology
5 advances, what is feasible -- I'll explain this better
6 if I give an example that's quite responsive.

7 But for example, we know how to put a lot more
8 pins in today than we did in 1992, and as a result,
9 adding pins seemed more feasible today than it probably
10 would have in 1992. And so in that sense, yes, as the
11 technology changes and we learn things, the comparisons
12 change and that -- so the closer in time the
13 consideration is that I can draw on to the relevant
14 period, the better the data is.

15 Q. Okay. And for purposes of your economic
16 analysis of commercial viability, you were looking, for
17 the first two technology markets, at whether there was
18 serious consideration at JEDEC in the 1992 time frame;
19 is that right? And you told us yesterday 1992 meant
20 1991 to 1993.

21 A. Well, my attempt is to be relevant to the
22 standard, and as I said, the lock-in is actually a
23 continuum so that the time actually -- that is,
24 lock-in is not something that happens at a particular
25 day; it's something that happens in a continuous

1 fashion.

2 And so yes, 1991 to 1993 for SDRAM strikes me
3 as the relevant period, but that doesn't rule out
4 1994 and 1995 as being relevant. And now,
5 unfortunately, I've forgotten your question.

6 Q. That's okay. Let me -- so have I, so let me
7 ask another one.

8 Is it correct then that for purposes of your
9 opinion if alternatives were commercially viable for
10 SDRAM with respect to the technology markets that are
11 involved in the years 1994 and 1995 that would be
12 pertinent for your analysis?

13 A. Yes, it would be pertinent. It would be not
14 necessarily perfect information, but it would certainly
15 be relevant information.

16 Q. And would it be pertinent for purposes of your
17 analysis if alternatives were commercially viable in
18 2000 with respect to the two technology markets that
19 relate to SDRAM?

20 A. It would depend on the nature -- are we talking
21 about SDRAMs still?

22 Q. Yes, we are.

23 A. It would depend on the nature -- that is, if
24 they had not been commercially viable in 1999, just
25 became because of the technological advance

1 commercially viable in the year 2000, that would
2 actually be a problem for the commercial viability
3 during the relevant time period, so that if you found
4 that they weren't commercially viable earlier than
5 2000, the fact that they became commercially viable in
6 2000 would not be much help.

7 Q. If they were given serious consideration by
8 JEDEC in 2000, would that be evidence that they were
9 thought to be commercially viable alternatives in
10 2000?

11 A. Well, it would certainly be evidence that they
12 were thought to be commercially viable alternatives in
13 2000.

14 Q. Just as a matter of economics and understanding
15 the costs of organizations operating, you wouldn't
16 expect, consistent with economic principles, that JEDEC
17 would spend a lot of time discussing technologies in
18 the year 2000 if there was not a sense among at least
19 some significant number of members that those
20 technologies were commercially viable at that point in
21 time?

22 A. Yes. I don't take it as a proof, but that
23 actually is consistent with my understanding of JEDEC
24 and of the market generally.

25 Q. Okay. With respect to DDR SDRAM, I want to

1 focus a little more carefully on what you consider to
2 be the pertinent date for purposes of your analysis.

3 Yesterday I think you told us 1995; is that
4 correct?

5 A. My recollection is that's around when the
6 standard issued.

7 Q. Around when the standard issued? I'm sorry.
8 I'm on DDR.

9 A. On DDR. '97. I've forgotten -- I've
10 actually -- I may forget when the DDR standard issued,
11 but I have it in my --

12 Q. Go ahead. Take a look at your chart.

13 A. '99 is when the DDR standard issued.

14 Q. And what's the pertinent date with respect to
15 the DDR SDRAM for looking at whether or not there were
16 commercially viable alternatives for purposes of the
17 analysis that you've done?

18 A. Well, in respect to DDR, the changes to DDR
19 could have come -- I mean, even a disclosure in 1998
20 might have led to a change in DDR. But from the
21 perspective of the lawsuit, that is to say, given the
22 allegations or my understanding of the allegations, the
23 relevant period is when the disclosure should have
24 occurred, which is earlier, so it would have been 1995
25 time frame.

1 Q. And have you -- what I'm trying to get to is:
2 What have you assumed to be the date on which a
3 disclosure should have been made as to DDR SDRAM?

4 A. Well, prior to 1996.

5 Q. And what have you based that on?

6 A. Well, it's my understanding of the alleged
7 behavior; that is to say, it's my understanding of the
8 allegations.

9 Q. Did you look at anything beyond the
10 allegations in selecting that date for purposes of
11 your analysis?

12 A. Well, there's certainly -- I've read a fair
13 bit of information about -- that describes what
14 patents and pending patents Rambus had and when it was
15 applying for patents, and so on. Again, I'm not here
16 to testify about what I read in those documents, but
17 they don't undercut the hypothesis that Rambus had
18 awareness of patents with respect to the two DDR
19 technologies earlier than 1996.

20 Q. Let me see if I can rephrase. I don't think
21 I'm being very clear. Let me ask it this way.

22 Have you made an assumption as to when JEDEC's
23 work on DDR SDRAM officially began?

24 A. I don't know that I've explicitly made that
25 assumption. It may be implicit in the assumption that

1 there was a duty to disclose or that the
2 misrepresentations mattered, so that is to say --
3 that's outside of my testimony. So that is to say, my
4 understanding is that if there was no work on it, the
5 duty may not have established, but that's not for me to
6 say one way or the other.

7 Q. Let me then ask it hypothetically and see.

8 If there was no duty to disclose unless work
9 had begun on the standard and if work did not
10 officially begin on the DDR SDRAM standard until after
11 June of 1996, would you agree that under your analysis
12 Rambus' assumed conduct was not exclusionary with
13 respect to DDR SDRAM?

14 A. Not necessarily, but maybe. In the
15 incompleteness of the hypothetical you referred to
16 whether there were other misrepresentations, but again,
17 these are -- you're questioning me about -- you're
18 changing my hypothesis in the way of my assumption and
19 trying to get me to reason about whether this change in
20 this hypothesis leads to a violation of my assumption,
21 and that's actually kind of outside of my general
22 reasoning.

23 That is, I haven't concerned myself with the
24 determination of did they have a duty to disclose
25 other than I read a fair number of documents just so

1 that I was comfortable that there was actually a
2 reasonable assumption to be made. But that is still
3 an assumption as opposed to a conclusion that I'm
4 testifying to.

5 Q. I didn't mean to get you to reason sort of
6 outside the realm of area in which you've been doing
7 your work. I'm mostly just trying to understand your
8 assumptions, so let me see if I can phrase it slightly
9 differently.

10 You have assumed with respect to DDR SDRAM that
11 to the extent that work on DDR SDRAM is relevant to
12 whether there was a duty to disclose that that work had
13 commenced while Rambus was still a member of JEDEC;
14 correct?

15 A. If it -- if I understand your question, which I
16 take to be if work had not yet commenced or -- and the
17 absence -- and there was no duty to disclose absent
18 work and there was no issue of misrepresentation absent
19 work on the standard, then there would be no duty to
20 disclose, that seems logical to me, but that doesn't --
21 that just seems like another way of saying my
22 assumption that there was a duty to disclose or a
23 violation of the process was incorrect, and if that's
24 true, then the conclusions I drew from that assumption
25 would certainly fall away.

1 Q. Okay. With respect to commercial viability and
2 determining whether or not a particular technology is
3 treated as a good substitute, did you look for cost
4 analyses, projected cost analyses of different
5 technologies performed by market participants at any of
6 the relevant time periods?

7 A. I didn't find any such cost analyses in the
8 record. I did talk to participants in JEDEC who did
9 not -- who sort of -- that wasn't the nature of the --
10 their description of what they did in their
11 laboratories. That is, there weren't any spreadsheets
12 for me to look at, and so that wasn't the kind of data
13 that I understood to be available for my analysis.

14 Q. And did you look for whether there was any
15 contemporaneous data that was -- I guess -- let me just
16 be clear.

17 Did you review any contemporaneous data
18 prepared at the time any alternative was considered
19 where someone analyzed the relative cost and
20 performance of one alternative versus another?

21 A. I didn't -- and there are statements in the
22 JEDEC record that are qualitative about relative costs,
23 but other than that, I'm not aware of any
24 contemporaneous cost estimates.

25 Q. Let's look if we could at DX-129.

1 I want to direct your attention here to the
2 small bullet point that says, "Excluded equally
3 efficient or superior alternative technologies," if I
4 might.

5 A. Uh-huh. Yes.

6 Q. Earlier today or -- let me phrase it this way.

7 Earlier in your testimony, you identified
8 certain alternative technologies that you felt were
9 within the technology markets that you defined;
10 correct?

11 A. The commercially viable technologies.

12 Q. Yes.

13 Did you consider each of those technologies to
14 be equally efficient or superior to the Rambus
15 technology that was included within that same market?

16 A. When you add royalties to the Rambus
17 technology, yes.

18 Q. So in each instance you were able to do a
19 comparison of those other technologies and conclude
20 that the Rambus royalties were such as to make the
21 other technologies equally efficient or superior?

22 A. I'm sorry. I meant to say that I found them to
23 be price-constraining against the Rambus technology,
24 which is not quite the same thing as you've said,
25 although it's actually closely related.

1 Q. What I want to ask about is this language and
2 this has -- to an economist, the idea of equally
3 efficient or superior alternative technologies has
4 meaning; correct?

5 A. Yes.

6 Q. Because, as you discussed earlier today, if you
7 exclude an inferior technology, that from the
8 perspective of economics is -- does no harm; correct?

9 A. Well, generally is not harmful. It's not that
10 there would never be circumstances under which it's
11 harmful; it's that often it will not be harmful, but
12 that's also the accepted definition of exclusionary.

13 Q. So what I want to ask about is, rather than the
14 price-constraining technology market definition that we
15 talked about earlier, whether you also made a
16 determination as to which of the technologies included
17 within each market were equally efficient or superior
18 to the Rambus technology.

19 A. So my understanding of these technologies and
20 also of the meaning of commercial viability is such
21 that given intellectual property, the others -- one of
22 the others, not -- I'm not sure I know which one -- but
23 that one of the others would have been selected over
24 the Rambus technology. I think we went through that
25 logic today.

1 And the implication of that was that for JEDEC,
2 given the disclosure, the others were -- actually I
3 need to say likely. I left out the word "likely" in
4 that. At least one of them was -- of the excluded
5 technologies was equally efficient or superior, but I
6 don't know necessarily which one.

7 Q. And are you saying that it is likely that at
8 least one of them would have been equally efficient or
9 superior? Is that how you wanted to put the word
10 "likely" into your answer?

11 A. I'm happy with that method of putting the word
12 "likely" in.

13 Q. And the comparison, the royalty comparison
14 you're making for the Rambus technology, is -- can we
15 put a dollar figure on the price of that technology?
16 Is it -- can we select an average price for a DRAM and
17 multiply it by some percent to understand what this is
18 in dollar terms?

19 MR. ROYALL: Again, Your Honor, I object to the
20 question as vague in that it doesn't define what
21 Mr. Stone is referring to by the term "Rambus
22 technology."

23 MR. STONE: Let me rephrase it.

24 BY MR. STONE:

25 Q. I'm going to use "Rambus technologies" for the

1 time being -- and I'll tell you if I change my
2 definition -- to refer to the four Rambus technologies
3 that were represented on a variety of your charts with
4 yellow arrows, one each of which is included within the
5 four technology markets you've earlier defined. Is
6 that okay? Is that acceptable to you?

7 A. So to be clear, until you tell me otherwise,
8 you are not talking about RDRAM.

9 Q. Until I tell you otherwise, I am not talking
10 about RDRAM.

11 A. Nor any other technologies that Rambus may or
12 may not own other than the four technologies in the
13 complaint.

14 Q. Specifically, I'm talking about programmable
15 CAS latency, programmable burst length, DLL/PLL
16 on-chip, and the use of dual-edged clocking.

17 A. Okay.

18 Q. Okay?

19 Can you put a dollar figure in some fashion on
20 the differential, dollar differential for a particular
21 DRAM that you have assumed is the royalty differential
22 for purposes of your performance-cost comparison?

23 MR. ROYALL: Objection. Vague as to time frame
24 and as to what is meant by "a particular DRAM."

25 BY MR. STONE:

1 Q. Fine. Let's take, for example, a 128-meg
2 DDR SDRAM. Can we do that?

3 A. Uh-huh.

4 Q. And that's a yes for the reporter?

5 A. Yes, it is. Sorry.

6 Q. Thank you.

7 For any point in time, when you were doing a
8 comparison of alternative technologies and trying to
9 decide if they were equally efficient or superior to
10 the Rambus technologies, have you converted this
11 royalty differential into dollars?

12 A. I have not.

13 Q. Okay. Look if you would at DX-177.

14 Here you talk about cost of the solution to
15 DRAM manufacturers and others and performance benefits
16 of the technology. Those are the middle two bullet
17 points. Do you see those?

18 A. I do.

19 Q. Have you made any effort to quantify in any
20 fashion, technically, economically, or in any other
21 way, the performance benefits of the various
22 technologies that you have been comparing to the Rambus
23 technologies for purposes of determining whether they
24 are equally efficient or superior?

25 A. I have created no such performance

1 comparison -- well, cost comparisons. I have talked
2 about the relative merits, as I understand them --
3 again, this is my reading of others' testimony, but I
4 haven't quantified those comparisons.

5 Q. Okay. Let's take the highlighting off of that
6 and let's go the second bullet point where it says "IP
7 royalties."

8 With respect to the various technologies that
9 you have compared to the Rambus technologies to
10 determine if they are equally efficient or superior,
11 have you considered whether any of those other
12 technologies are covered by intellectual property
13 beyond Kentron?

14 A. I'm aware of no other intellectual property.
15 It's my understanding from my reading of the record
16 that there was no other intellectual property attached
17 to them. It would matter to my conclusions if there
18 were such intellectual property.

19 Q. How would it matter to your conclusions if
20 there were such other intellectual property?

21 A. It could render -- it could in principle render
22 a technology not commercially viable if it had attached
23 to it intellectual property.

24 Q. Why is that?

25 A. Well, it's my understanding of the JEDEC

1 process that it has -- you can think of it as
2 attaching a penalty. It's not an absolute bar, but it
3 attaches a penalty to the presence of intellectual
4 property.

5 And we spent a great amount of time during my
6 direct testimony exploring my understanding of the
7 reasons and economic motivations behind that
8 preference. The short summary is that my understanding
9 of the JEDEC process is that they would be leery and
10 would need a -- I've forgotten now the exact phrase --
11 a well-justified reason before including technology
12 that involved royalties and intellectual property, that
13 is, patents, in the standard.

14 Q. As to -- let's assume that one of these other
15 technologies is covered by a patent.

16 Can we assume that for purposes of these
17 questions?

18 A. We can.

19 Q. If it is covered by a patent and JEDEC is aware
20 that it's covered by the patent, have you for purposes
21 of your analysis reached a conclusion as to whether or
22 not JEDEC would include that technology among the
23 alternatives it would consider?

24 MR. ROYALL: I object. It's an incomplete
25 hypothetical.

1 JUDGE McGUIRE: Overruled. He can answer if he
2 understands the question.

3 THE WITNESS: I have not explored the
4 commercial viability of any of the market technologies,
5 other than the Kentron one, with a patent attached to
6 them, and if a patent is attached to it, it could in
7 principle upset my conclusion that they were
8 commercially viable.

9 BY MR. STONE:

10 Q. Have you --

11 A. That particular technology was commercially
12 viable.

13 Q. I'm sorry. I stepped on your answer and I
14 apologize.

15 Have you concluded that the Kentron technology
16 is commercially viable?

17 A. It appears to be commercially viable.

18 Q. And you --

19 A. But as I said, royalties are a problem with
20 that technology.

21 Q. But even though there are royalties associated
22 with that technology, you think it remains commercially
23 viable?

24 A. So it remains -- it's my understanding it
25 remains commercially viable against a technology with

1 royalties. Against a technology without royalties, it
2 may not be commercially viable. It is actually my
3 understanding it hasn't been adopted by the market at
4 this time.

5 Q. Many of the technologies that you have
6 identified as commercially viable technologies have
7 also not been adopted by the market; correct?

8 A. That's correct. Well, in this setting. I
9 don't know one way or the other whether they've been
10 adopted in some other setting. These technologies
11 often apply to applications in specific integrated
12 circuits and other places where one might apply the
13 same technologies, but I haven't studied those
14 markets.

15 Q. For purposes of your analysis of commercial
16 viability and among the considerations that you took
17 into account, does it make a difference if a technology
18 is covered by a patent but the holder of the patent has
19 agreed to provide a RAND letter?

20 A. If the holder of the patent doesn't provide a
21 RAND letter, my conclusion is that the technology is
22 not commercially viable, so not only is it important,
23 it's necessary.

24 Q. Have you assumed -- because I understand this
25 may be a factual issue -- have you assumed for your

1 purposes that JEDEC will not adopt technologies that
2 are covered by patents where a RAND letter has not been
3 provided?

4 A. I have assumed that.

5 Q. Have you also assumed that what JEDEC does is
6 select the best performance-cost combination among the
7 alternatives available to it for consideration?

8 A. This slide is supposed to set out the factors
9 that I think -- the major factors which entered into
10 that determination, and cost and performance are
11 certainly present, but they are not the only two --
12 they are not the only factors I think that enter into
13 the decision. And in particular, I would point to the
14 final one, that every one of these technologies had
15 problems to be solved, and so a perception of the
16 magnitude of those problems would be relevant to the
17 determination of which technologies should be selected,
18 for example.

19 Q. And just so -- let me ask this hypothetically
20 just so I'm understanding this.

21 For example, it might be that JEDEC was risk
22 averse when it came to problems and they might choose a
23 technology that might be a little bit inferior in terms
24 of cost and performance if they thought there was less
25 risk that the problems associated with that technology

1 could not be solved?

2 A. Let me be at least slightly pedantic but also
3 true to my economic profession by saying, once you've
4 introduced risk, you need to talk about expected costs
5 and benefits rather than cost and performance, rather
6 than cost and performance as if they were known. From
7 an economic perspective, such a risk aversion may well
8 be efficient.

9 Q. And did you make any assumption as to JEDEC's
10 weighing of the problems it saw associated with each
11 technology?

12 MR. ROYALL: Objection. Vague.

13 THE WITNESS: Yes. I would actually --

14 JUDGE MCGUIRE: Well, hold on. Hold on.

15 THE WITNESS: I'm sorry.

16 JUDGE MCGUIRE: When an attorney stands up and
17 objects, I've got to rule before you answer.

18 Overruled.

19 You can answer the question now.

20 THE WITNESS: I have an understanding about how
21 the decision-making and the deliberation of JEDEC
22 proceeds. The economic model I used to understand
23 JEDEC is what's known as the median voter model. That
24 may not be -- I think I would want to temper the median
25 voter model because in my understanding JEDEC actually

1 seeks more consensus than the median voter model
2 requires; so that is to say, it is more of a
3 consensus-driven organization than the median voter
4 model.

5 In such a -- but starting with the median voter
6 model, the -- actually I need to hear your question
7 again now.

8 BY MR. STONE:

9 Q. My question is this: Have you assumed any
10 particular way in which JEDEC dealt with addressing the
11 problems of a particular technology?

12 A. Yes. So I have an understanding -- I would
13 have to think a bit to trace through -- I've certainly
14 assumed this consensus, that consensus is important to
15 JEDEC. That's an answer to your question. Yes, I've
16 assumed that JEDEC -- that consensus is important.
17 It's not that JEDEC requires unanimity -- that is not
18 my understanding -- but that it seeks -- it continues
19 to deliver a -- when it is far from consensus.

20 Q. And in terms of the words I used earlier about
21 risk averse, have you made any assumptions one way or
22 the other about the level of risk aversion on the part
23 of JEDEC given the model that you have used for
24 thinking about that decision-making process?

25 A. So given the model that I've described, it

1 actually doesn't make any sense to talk about the risk
2 aversion level of the body as a whole. The individual
3 members have risk averse -- risk aversion levels, and
4 to some extent the decision-making of the whole of the
5 committee was then affected by the levels of risk
6 aversion of the individual members.

7 It is -- but it's not the case that you can
8 represent the whole as a -- by a set of risk averse
9 preferences, if you'll accept a little bit of jargon
10 from me.

11 Q. In coming up with any of your determinations as
12 to commercial viability, can you give us an example of
13 how you took into account your last bullet point, every
14 technology had problems to be solved?

15 A. Yes. For example, in finding that doubling the
16 clock speed was a substitute for dual-edged clocking,
17 so that is using one edge of the clock and doubling the
18 clock speed, it was important that a substantial
19 fraction of the JEDEC membership, as I understand it,
20 of the manufacturers, had problems producing the
21 symmetric duty cycle required for dual-edged clocking.
22 Now, it's not absolutely symmetric what's required;
23 it's just symmetric.

24 So that is to say, there was a general concern
25 that it was difficult -- a challenge to manufacture a

1 clock who has -- that is 50 percent up and 50 percent
2 down or something close to that. It doesn't need to be
3 exactly that. And that's a -- that -- so it's a
4 challenge to manufacture such a clock.

5 It's also a challenge to deal with the
6 electromagnetic interference associated with doubling
7 the clock speed.

8 So the fact that both of those represented
9 challenges that were considered at the time to be
10 actually pretty serious, not every -- remember IBM knew
11 how to produce the symmetric duty cycle clock pretty
12 easily; other members did not. It mattered to my
13 opinion, though, that there was a substantial number of
14 JEDEC members who were unsure about both, about how
15 they were going to implement both alternatives. And
16 that's what -- that was important to my finding that
17 doubling the clock speed was an alternative to
18 dual-edged clocking.

19 Q. Okay. Let's look if we can at DX-144.

20 I'm sorry. Let's look at DX-132 first.

21 This was your chart of the DRAM industry
22 overview that we looked at yesterday I believe;
23 correct, Professor McAfee?

24 A. It appears to be, yes.

25 Q. And am I correct that technology providers,

1 that is, people who develop technology that may be
2 useful to the DRAM industry, also include DRAM
3 manufacturers?

4 A. DRAM manufacturers do generate technology.

5 Q. So in that sense at least between technology
6 providers and manufacturers, there's also some vertical
7 integration of those two functions?

8 A. There are some -- well, actually it is my
9 understanding that all of the DRAM manufacturers
10 generate technology and so all of them would be
11 vertically integrated to -- it's my understanding.
12 There may be some of the smaller players who don't
13 produce very much.

14 Q. And are there other technology providers other
15 than DRAM manufacturers and those like Rambus and Jazio
16 that you've listed here?

17 A. Texas Instruments, for example.

18 Q. Okay.

19 A. They no longer manufacture DRAM, but they
20 provide technology.

21 Q. And they would show up on this chart as well as
22 a PC OEM and a server OEM, would they?

23 A. Texas Instruments? They certainly used to
24 manufacture PCs, but I don't -- if they're
25 manufacturing PCs today, I don't know about it.

1 Q. Okay. So -- and do the manufacturers of
2 DRAM-related logic also provide technology?

3 MR. ROYALL: Objection. Vague as to what type
4 of technology the question concerns.

5 JUDGE MCGUIRE: Sustained.

6 BY MR. STONE:

7 Q. With respect to what's shown on your chart here
8 as technology providers, based on your understanding
9 and the assumptions you've made, do some of the
10 manufacturers of DRAM-related logic that are also shown
11 on this chart, DX-132, fall within the oval identified
12 as technology providers?

13 A. I don't specifically know. I would expect
14 Intel is a technology provider, for example, and it's
15 also a chipset manufacturer or -- also a chipset
16 manufacturer, so I would expect they are, but I don't
17 actually know one way or the other for sure.

18 Q. Is it correct that a buyers cartel may arise in
19 circumstances where you have a few large buyers,
20 vertical integration and a high level of coordination?

21 A. This is a -- I'm going to ask you just to
22 repeat the question so I make sure I have the
23 question.

24 Q. Let me see if I can make it simpler.

25 In DX-132, there are people who are buying

1 technology as you've drawn this description of the DRAM
2 industry; correct?

3 A. Yes.

4 Q. And included among the buyers of technology are
5 the DRAM manufacturers; correct?

6 A. Yes.

7 Q. And if the DRAM manufacturers for purposes of
8 buying technology were to act like a cartel, you might
9 look to see whether the circumstances of their
10 industry is susceptible to cartel behavior, might you
11 not?

12 A. I am perfectly capable of doing such an
13 investigation.

14 Q. Okay. And among -- and you've written about
15 buyer behavior in articles you've published; correct?

16 A. Yes.

17 Q. And you wrote an article in the Texas Law
18 Review on buyer power?

19 A. Yes.

20 Q. And among the characteristics you look for in a
21 buyer cartel are that there's a few large buyers --
22 that's one factor you would look for; correct?

23 A. Well, the Texas Law Review paper has nothing to
24 do with cartels.

25 Q. No. It just has to do with buyer power;

1 right?

2 A. It does have to do with buyer power but not
3 with cartels.

4 Q. And now I'm jumping from --

5 A. I just wanted to make sure that you've changed
6 the topic.

7 Q. I did.

8 A. I've also written on cartels, so -- but
9 proceed.

10 JUDGE MCGUIRE: Well, then you can answer this
11 next question then.

12 BY MR. STONE:

13 Q. One of the factors you look for, if you're
14 looking to see whether there might be a buyers cartel,
15 is whether there are a few large buyers?

16 A. That certainly would be one of the ingredients
17 to a buyer cartel.

18 Q. And it also is a factor that you would look for
19 to see if they're vertically integrated; correct?

20 A. Vertical integration can contribute to --
21 vertical integration can make certain kinds of cartel
22 behavior either more successful or more likely.

23 Q. And you also would look to see if there's a
24 high level of coordination among the buyers; correct?

25 A. Now you've kind of switched gears on me.

1 Precisely what do you mean by "coordination"?

2 Q. Well, for example, isn't it the case that
3 industry associations or consortia are often thought to
4 provide the mechanism for buyer cartels to coordinate
5 on the price they will pay?

6 A. Industry associations are what are known as a
7 facilitating device. They help -- they facilitate,
8 they make it more likely that a cartel, whether buyer
9 or supplier cartel, can operate.

10 Q. And in your book, the Competitive Solutions
11 book that we saw the cover of or the dust cover of on
12 the text the other day or on the screen the other day,
13 you wrote about the use of industry associations as a
14 possible mechanism for a buyer cartel to operate;
15 correct?

16 MR. ROYALL: Your Honor, if Mr. Stone intends
17 to ask Professor McAfee about his book, I'd ask that
18 he be presented with a copy and that I also be
19 presented with a copy. I don't have a copy of the
20 book present.

21 JUDGE MCGUIRE: Can we make a copy of whatever
22 passage you're looking at, Mr. Stone, or at least give
23 them an opportunity to view it before we go into this
24 line of inquiry?

25 MR. STONE: Can I just put it on the ELMO?

1 JUDGE McGUIRE: That would be fine. And then
2 if they still want to examine it, I'll give them that
3 opportunity.

4 MR. ROYALL: My only concern with this
5 approach, Your Honor, is I don't know if
6 Professor McAfee may need to look to other aspects of
7 the book.

8 JUDGE McGUIRE: If he does, he'll be given --
9 if he has any questions on that, I'll be sure -- I'm
10 sure and confident that he'll raise them.

11 THE WITNESS: You know, I have a jitter in the
12 screen here that makes it hard to read, and this is
13 actually coming out both blurry and jittery. So this
14 is actually making me somewhat nauseous.

15 MR. STONE: May I approach?

16 JUDGE McGUIRE: Yes, you may.

17 BY MR. STONE:

18 Q. Let's do it this way. I'm going to direct your
19 attention to the paragraph under the heading Industry
20 Associations.

21 Is that something that you wrote?

22 A. It is.

23 MR. ROYALL: Your Honor, I now object because I
24 don't have a copy of it.

25 JUDGE McGUIRE: Okay. Let's take two minutes

1 and you can both --

2 MR. STONE: I have a copy right here.

3 JUDGE McGUIRE: Oh, you have a copy.

4 MR. STONE: Of the page, not the book.

5 JUDGE McGUIRE: Okay. Let's still take two
6 minutes so he can take a look at it and then the
7 professor can take a look -- is it just that page
8 you're going to inquire on?

9 MR. STONE: Just one paragraph.

10 JUDGE McGUIRE: Let's give them one minute to
11 look through it and then you make your inquiry.

12 (Pause in the proceedings.)

13 Perhaps, if he hasn't already done so, at the
14 end of the day he'll be happy to autograph that book
15 for us.

16 MR. STONE: I will be certain to ask,
17 Your Honor.

18 (Pause in the proceedings.)

19 JUDGE McGUIRE: Okay. Mr. Stone, you may
20 proceed.

21 MR. STONE: Thank you.

22 BY MR. STONE:

23 Q. Mr. McAfee, directing your attention to
24 page 138 of your book under the heading Industry
25 Associations, is that a paragraph that you wrote?

1 A. Yes, it is.

2 Q. And do you agree with the statements set forth
3 in that paragraph?

4 A. In the context of the entire chapter, yes, I
5 do.

6 Q. Okay. Could you read the paragraph into the
7 record not too fast for us, if you would be so kind.

8 A. "An industry association is an example of what
9 is known as a facilitating device, which helps a cartel
10 or a tacit collusion function. Industry associations
11 provide a reason for executives to get together and
12 learn how to know and trust each other. Industry
13 associations perform studies that may suggest mutually
14 beneficial strategies and dire consequences of a
15 failure to cooperate. An industry association can be a
16 vehicle for cooperative, build-the-market kind of
17 advertising, or it can sponsor research projects that
18 benefit the industry as a whole. Finally, industry
19 associations lobby for beneficial legislation. Much of
20 the work of industry associations is beneficial to
21 customers -- improving the market and eliminating
22 costly, ineffective regulation -- but an industry
23 association also forges links between competitors and
24 thus can be a vehicle for softening or eliminating
25 price competition in the guise of rationalizing the

1 marketplace."

2 Q. Thank you.

3 In connection with the negotiations that you
4 have presumed would occur either ex post or ex ante
5 between Rambus on the one hand and DRAM manufacturers
6 on the other hand, you told us earlier today that you
7 would expect each of those negotiations to be one on
8 one; correct?

9 A. That's my understanding, yes.

10 Q. You would not expect, would you, that the DRAM
11 manufacturers would get together either through an
12 industry association or otherwise to talk about a
13 collective strategy that they would pursue in
14 negotiating with Rambus?

15 A. So my -- when I said I expected them one on
16 one, I was speaking in the context of JEDEC; that is, I
17 was saying my understanding of JEDEC, that JEDEC does
18 not provide a vehicle for collective negotiation.

19 Now, as to whether there was another vehicle
20 available for collective negotiation I haven't actually
21 considered.

22 Q. There were other -- in the course of the work
23 you have done, you became aware of other collective
24 gatherings of DRAM manufacturers, did you not?

25 A. I'm aware of -- well, of DRAM manufacturers?

1 Q. Let me ask it this way. Let me -- did you
2 become aware of SyncLink?

3 A. I did become aware of SyncLink.

4 Q. Did you become aware of M9?

5 A. I didn't encounter M9 in my reading except from
6 the trial testimony I think. That was the first --
7 that's the first time I recall encountering M9, is in
8 the trial testimony.

9 Q. Did you become aware of ADT?

10 A. Yes.

11 Q. And did you become aware of AMI-2?

12 A. Yes.

13 Q. And in addition to M9, did you become aware of
14 M11 and M14 through your reading of the trial
15 testimony?

16 A. Yes. Sometime at the same points even.

17 Q. And you would not have expected, would you, for
18 purposes of this hypothetical negotiation between
19 Rambus and the DRAM manufacturers that through any of
20 the groups we've just identified that the DRAM
21 manufacturers would get together and agree on a joint
22 strategy for dealing with Rambus in negotiations?

23 MR. ROYALL: I object to the question as vague
24 inasmuch as I don't think it's clear what hypothetical
25 negotiation he's referring to.

1 MR. STONE: I'll back up.

2 JUDGE McGUIRE: Just restate as to that
3 portion.

4 BY MR. STONE:

5 Q. With respect to the hypothetical negotiation --

6 A. Can I interrupt and ask --

7 Q. May I approach, Your Honor?

8 Do you want me to take it back off your hands?

9 A. If you're not going to ask me further questions
10 about it.

11 Q. Not at the moment. I'll be back for the
12 autograph.

13 Professor McAfee, with respect to a
14 hypothetical negotiation between Rambus and DRAM
15 manufacturers, either ex ante or ex post, as to what
16 they would pay for the Rambus technology, have you
17 assumed that in advance of those negotiations there
18 would be no meeting among the DRAM manufacturers and
19 agreement upon a position they all should take in the
20 negotiations?

21 A. I'm sorry. I was listening to the first part
22 of your question, I started thinking, and now I've
23 actually -- I missed part of the question.

24 Q. That's okay. Let me try it again.

25 I'm correct, am I not, that for portions of

1 your opinions that you've expressed here over the last
2 two days that you've assumed a hypothetical
3 negotiation between Rambus and DRAM manufacturers to
4 determine the price they would pay for Rambus
5 technology?

6 A. Well, I concluded that if Rambus signed a RAND
7 letter, so we're in the but-for world analysis, if
8 Rambus signed a RAND letter, and if JEDEC determined
9 the inclusion of the technology was well-justified or
10 that the technology was well-justified, that
11 individual manufacturers would contact Rambus to get a
12 sense of what the royalties that Rambus expected were.
13 I didn't actually consider one way or the other
14 whether that would be done individually or
15 collectively. I don't think it upsets my opinion if
16 it's done collectively.

17 Now, my understanding of the antitrust laws is
18 that may or may not be a violation of antitrust laws,
19 but certainly some kinds of collective action on the
20 part of companies is a violation of the antitrust laws,
21 but I don't think it actually matters to my opinion
22 that it's individual.

23 Q. I want to ask you about economics, not
24 antitrust law, if I can.

25 From an economic point of view, if all of the

1 purchasers, all of the buyers of a particular product
2 or a technology agree on what they are willing to pay
3 for it, they affect the negotiations as opposed to each
4 of them negotiating individually and without
5 coordination, do they not, as a matter of economics?

6 A. You know, I think -- I guess I feel like it's
7 an oversimplification of what is a rich cartel theory,
8 and in fact I have presented a lot of information in my
9 book on this exact topic and also in other published --
10 at least one other published paper, and so I don't
11 quite subscribe to that. It's not -- it's
12 oversimplification, is the right description of it.
13 That is to say, it's not wrong in principle, it's
14 rather -- it's oversimplified. It requires additional
15 hypotheses.

16 Q. Okay. Let me see if I can invite some
17 additional information from you without having you
18 rewrite the chapter here in the courtroom.

19 MR. ROYALL: Objection, Your Honor. I don't
20 think that statement was necessary.

21 MR. STONE: No, no, no. I meant it -- it was
22 not meant to be critical.

23 JUDGE McGUIRE: And it's not and the court
24 takes it as such. Go ahead.

25 BY MR. STONE:

1 Q. Please, Professor McAfee, I meant no disrespect
2 in that question.

3 Can you tell us, with as much as detail as you
4 feel necessary to feel comfortable with the answer,
5 what factors must be in place for you to agree with the
6 statement that a buyers cartel acting cooperatively
7 would have more market power in negotiating with a
8 seller than if they each acted individually?

9 A. Well, it was actually the -- what's complicated
10 in cartels is to get them to act cooperatively, and so
11 if they -- if you want me to assume that they are
12 acting cooperatively, then in fact I agree with the
13 statement that they could affect the negotiations. But
14 it's -- the challenge is actually to get a cartel to
15 act cooperatively.

16 Q. Okay. And that's partly signaled by the
17 heading on page 138 of your book that preceded this
18 section I had you read which was Solutions to Tacit
19 Cooperation Problems.

20 There are problems with tacit cooperation;
21 correct?

22 A. In fact I think my recollection is I give 13 of
23 them.

24 Q. Okay.

25 A. But I don't specifically remember the number.

1 Q. But for these purposes if we simply assume that
2 there was collective action by all of the buyers of a
3 particular commodity or a technology, they would have
4 increased market power in negotiations with the seller
5 than if they each acted individually?

6 A. If you add in cooperation. Collective action
7 may not be sufficient to get cooperation. OPEC is a
8 classic example of a cartel that has collective action
9 but little, often little cooperation.

10 Q. An agreement not to include patented technology
11 in a standard without the provision of a RAND letter
12 would be an example of cooperation among the members of
13 that organization, would it not?

14 MR. ROYALL: Objection. Incomplete
15 hypothetical.

16 JUDGE McGUIRE: Sustained.

17 BY MR. STONE:

18 Q. You have assumed for purposes of your analysis
19 that the JEDEC members have agreed through their
20 adoption of the rules that they will not include
21 patented technology in a JEDEC standard without first
22 being provided with a RAND letter; correct?

23 A. That is my understanding of the JEDEC rules.

24 Q. Bring up if we could DX-144.

25 Directing your attention to DX-144 that's on

1 the screen before you, it lists three ways in which
2 DRAM standards are set, through standard-setting
3 organizations, private consortia and proprietary
4 standards.

5 Do you see that?

6 A. I do.

7 Q. Are each of those what you would refer to as
8 de jure standards?

9 A. I'm sorry. I'm blanking out on what the --

10 Q. Sure. Let me ask it differently.

11 A. No. But I should know the answer to this. I'm
12 just blanking on what the -- it's the ones that aren't
13 imposed by the government, is the -- all of them are
14 the ones that aren't imposed by the government, but I
15 don't remember if that's de jure or what the other one
16 is.

17 JUDGE MCGUIRE: De facto.

18 BY MR. STONE:

19 Q. Let me ask it differently.

20 A. I think these would all be de facto.

21 Q. Okay. It is also correct, is it not, that the
22 marketplace itself by simply accepting a particular
23 product can turn a product into a de facto standard?

24 A. That's correct.

25 Q. So in addition to standard-setting

1 organizations, private consortia, proprietary
2 standards, we also could have widespread market
3 acceptance?

4 A. So no, that's not quite my understanding. My
5 understanding is these are the three means by which
6 standards are proposed to the market and then the
7 market chooses the standard from that; so that is to
8 say, all of these are subject to a market test.

9 So that is to say, yes, inside the
10 standard-setting organization they set their standard
11 and propose it to the market, but they can't impose it
12 in the sense that, for example, the Federal
13 Communications Commission imposes standards on cellular
14 communications. They make it a law. None of these
15 organizations have that kind of authority.

16 Q. If a company starts manufacturing a product and
17 other companies start manufacturing it as well and it
18 catches on in the marketplace and soon accounts for a
19 substantial volume of market share, would you consider
20 that product to have identified a standard?

21 A. Yes.

22 Q. And it could do that --

23 A. If it is a standardized product, that is, if
24 we're talking about something that embodies a
25 standard -- a standard has characteristics attached to

1 it, but --

2 Q. When you use "proprietary standards" in your
3 example on this demonstrative, could that also include
4 within its ambit, as you use the term, a company that
5 simply publishes a standard and says here's what we're
6 going to make and anybody else who wants to make it can
7 as well?

8 A. Yes. It would make the term "proprietary"
9 somewhat of a misnomer. It would be a standard
10 provided by a firm that was proprietary but offered on
11 free terms, and so it's not exactly proprietary because
12 it was given away free.

13 Q. Okay. When you referred to the RDRAM -- and
14 I'm now using RDRAM distinct from Rambus technologies
15 we've talked about earlier -- did you include it as the
16 result of a proprietary standard?

17 A. Yes.

18 Q. And did you call it proprietary because it was
19 a single company which developed the standard? That's
20 part of the elements of proprietary?

21 A. And owned the rights to the practice of the
22 standard.

23 Q. And let me go back then to slide DX-134.

24 With this background that we just covered, I'd
25 like to talk for just a moment about your chart on the

1 basic economics of the DRAM industry if I can.

2 The large capital requirements, which is your
3 first bullet point, was important for purposes of your
4 analysis, was it not?

5 A. It was significant, yes.

6 Q. Now, one of the things you showed us earlier
7 was the cost of a fabricating plant or fab; correct?

8 A. Yes.

9 Q. Now, the cost of a fabricating plant is not a
10 cost that when the plant is built is limited to
11 producing DDR SDRAM, is it?

12 A. It is not.

13 Q. For purposes of your analysis, have you assumed
14 that a fabricating plant can produce various different
15 kinds of semiconductor devices?

16 A. I am, yes.

17 Q. Okay. And when you talk about economies of
18 scale, are you assuming that as the volume of
19 production goes up, the marginal cost of producing the
20 next unit goes down?

21 A. That's the meaning of economies of scale. I
22 should say, as I testified, there are two kinds of
23 economies of scale in this industry. There's the fact
24 that the minimum efficient scale of the plant is very
25 large, but there's also a network economy. That is to

1 say, as the industry gets larger, the average cost of
2 production falls, and that's the related components as
3 opposed to DRAM directly.

4 Q. I want to make sure I understand the network
5 economies.

6 Tell us more about what you mean when you say
7 "network economies."

8 A. So a network economy is anything where the --
9 it's a situation where increased use of a product
10 either lowers its cost or enhances its value.

11 Q. So for example, in this case it's not a
12 consideration that you took -- let me strike that.

13 I was concerned by the factors listed on this
14 chart whether you were for purposes of your economic
15 analysis assuming that DDR SDRAM in a computer was
16 limited in terms of its ability to network with other
17 computers. And you were not making that assumption,
18 were you?

19 A. You mean in the sense of networking like
20 routers and the like?

21 Q. Like networking to the Internet, like
22 networking through a modem line.

23 A. No, no. That's a computer term. This is the
24 economic term of a network externality.

25 Q. So the network externality here is that as

1 DRAMs become used in different applications, the price
2 would be driven down even more, or the cost driven down
3 even more?

4 A. Well, the total delivered cost of the product,
5 so if you have to produce chipsets, the fixed costs
6 associated with the chipsets are amortized over a
7 larger volume, so that's -- it's not necessarily the
8 cost of the DRAMs that are driven down, that's the
9 minimum efficient scale aspect of DRAM production,
10 which has been growing but is, you know, still -- the
11 minimum efficient scale is still well less than the
12 industry size, which is generally the relevant
13 condition for economic analysis of economies of scale.

14 But it's the other components, the amortizing
15 of the costs of the other components over a larger
16 volume.

17 Q. And for purposes of your network externalities,
18 you're not assuming that products have to use a
19 particular form of DRAM in order to interface in any
20 fashion with other products?

21 A. No. I think actually -- yes. So I'm agreeing
22 with you. I'm not assuming that they need a particular
23 form of DRAM.

24 Q. Let me ask you then about interoperability.

25 Have you -- this is an issue on which you've

1 made certain factual assumptions?

2 A. Yes.

3 Q. And have you assumed that different models of
4 DRAM may require certain changes in the operating
5 system -- certain changes in the rest of the system in
6 order to operate?

7 A. To be useful, yes.

8 Q. Okay. And have you assumed that changes may be
9 necessary in the motherboard, the chipset, the
10 controller and the BIOS?

11 A. Yes.

12 Q. Have you assumed there's anything else in the
13 chart that we looked at, DX-30, that would need to be
14 changed as you changed versions of DRAM?

15 And we can bring up DX-30 if you want.

16 MR. ROYALL: That's what I was going to ask for
17 the purposes of that question.

18 JUDGE MCGUIRE: All right. Let's see it.

19 MR. STONE: DX-30. It was the hand-drawn
20 chart. That's it. Perfect.

21 BY MR. STONE:

22 Q. Do you remember seeing this the other day?

23 A. I do.

24 Q. And you included a copy of it within your
25 charts; correct?

1 A. I did.

2 Q. Referring you to DX-30, is there anything that
3 you have assumed needs to be changed as the version of
4 DRAM changes other than the chipset, the motherboard,
5 the memory controller and the BIOS?

6 A. Yes.

7 Q. What else?

8 A. In particular, hard drives have DRAMs in them.
9 Moreover, fax machines, printers and other devices have
10 DRAMs in them. And the -- in order to use those DRAMs
11 in that device, you would have to change components
12 that are not listed on this chart but are present in
13 those other devices.

14 If you are restricting it to within the PC, the
15 only thing that I see that would have to be changed
16 that contains DRAM is the hard drive, but there may be
17 other components that contain DRAMs that I'm forgetting
18 as I sit here today.

19 Q. And the use of the -- have you assumed that the
20 use of the DRAM in a hard drive is independent of the
21 use of the DRAM as it interfaces to the Northbridge
22 chip in the chipset?

23 A. It is. The hard drive is just a plug-in
24 device. It's self-contained.

25 Q. Okay. You can take that down and let's go back

1 to DX-134 if we could.

2 Let me ask you if I can about price
3 sensitivity.

4 Is the factor that you've taken into account
5 here in describing the basic economics of the DRAM
6 industry that purchasers of DRAM are sensitive to the
7 price of competing DRAM?

8 A. Yes.

9 Q. And when you refer to the price sensitivity on
10 this chart, is that the nature in which you --

11 A. Can I clarify my previous answer? I answered
12 too quickly.

13 Yes, although it's not all purchasers. It's a
14 significant fraction, a substantial fraction of the
15 purchasers.

16 Q. And are those the OEMs?

17 A. Oh, I was actually talking about the ultimate
18 final consumer. The OEMs have -- inherit the
19 preferences of the final consumer because that's their
20 market, but it's the final consumer whose price
21 sensitivity drives the price sensitivity of the OEMs.

22 Q. And have you done any quantitative studies to
23 measure price sensitivity?

24 A. I have not quantified the price sensitivity of
25 consumers.

1 Q. And finally let me ask you about the commodity
2 nature of DRAM.

3 You, I think when being asked about this
4 demonstrative earlier, you talked about the concept of
5 backward compatibility? Do you recall that yesterday?

6 A. I certainly talked about backward
7 compatibility, although I don't recall talking about it
8 in the context of this particular slide.

9 Q. Well, I may be incorrect on that, and if I am,
10 I apologize. Let me just ask you about backward
11 compatibility.

12 Is it necessary, as you understand it, for the
13 economics of the DRAM industry that DRAMs be backward
14 compatible in the sense that a newer version can be
15 used in connection with a motherboard, chipset,
16 controller and BIOS that was utilized with an earlier
17 version?

18 A. No, it's not generally necessary. Clearly that
19 would be a benefit if it were true, but it's not
20 generally necessary. In fact, it's rare.

21 Q. And when you used the term "backward
22 compatible" in your testimony, what did you mean by
23 that use of that term?

24 A. I'm referring to the reuse of components; that
25 is to say, it refers to pieces or modules, a module

1 being a different use of the word "module" than is
2 standard here, so let me not use that term -- pieces or
3 subassemblies, components of the DRAM being the same in
4 such a way that it actually reduces implementation
5 costs and testing costs.

6 Q. So for example, if you could use the same core
7 from one DRAM version to the next, that would be one of
8 the examples of reusing prior components?

9 A. In principle, yes. I can't testify that that
10 is an example, but in principle, certainly that's the
11 kind of example I have in mind.

12 MR. STONE: Okay. Your Honor, if it was
13 convenient with the court, now is a convenient time for
14 me to break before I move to another subject, if you
15 want to.

16 JUDGE McGUIRE: You mean break for the
17 evening?

18 MR. STONE: Break for the evening.

19 JUDGE McGUIRE: Yes, that would be fine.

20 It's 5:00 then. We will take a break for the
21 evening and I guess convene here -- it's already
22 Friday -- tomorrow at 9:30 a.m.

23 MR. STONE: Thank you, Your Honor.

24 (Time noted: 5:00 p.m.)

25

1 C E R T I F I C A T I O N O F R E P O R T E R

2 DOCKET NUMBER: 9302

3 CASE TITLE: RAMBUS, INC.

4 DATE: June 26, 2003

5

6 I HEREBY CERTIFY that the transcript contained
7 herein is a full and accurate transcript of the notes
8 taken by me at the hearing on the above cause before
9 the FEDERAL TRADE COMMISSION to the best of my
10 knowledge and belief.

11

12 DATED: June 27, 2003

13

14

15

16 JOSETT F. HALL, RMR-CRR

17

18 C E R T I F I C A T I O N O F P R O O F R E A D E R

19

20 I HEREBY CERTIFY that I proofread the
21 transcript for accuracy in spelling, hyphenation,
22 punctuation and format.

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