

INSIDE BC

AUGUST 2012



FEDERAL TRADE COMMISSION
BUREAU OF COMPETITION

AUGUST 2012

DEAR COLLEAGUES,

I am pleased to present *Inside BC* for 2012. Here you will meet our managers and read about some of the Bureau's work over the years. With six Litigation Divisions, three Regional Offices, the Premerger Notification Office, the Compliance Division, and the Office of Policy and Coordination, the Bureau works to prevent anticompetitive mergers and business practices that harm consumers and undermine the competitive process.

We rely on you to provide us with information in response to our requests or bring matters to our attention. We hope that by providing a description of each of these groups and the telephone numbers of their staff, you will come to know us better and be able to locate more quickly who to contact regarding competition issues.

For general inquiries, you can contact us at antitrust@ftc.gov. To learn more about our work, check out the many resources of the Bureau on the FTC's website at www.ftc.gov/bc.

SINCERELY,



RICHARD FEINSTEIN
DIRECTOR

DIRECTOR'S OFFICE



Norm Armstrong Jr., Marian Bruno, Pete Levitas, Rich Feinstein

BUREAU LEADERSHIP

Richard Feinstein, Director, manages the Bureau's nearly 300 employees. Rich was appointed Director in May 2009, coming to the Commission from private practice where he focused on antitrust litigation and counseling. He previously served as Assistant Director of the Bureau's Health Care Division from 1998 to 2001, and worked as a trial attorney and supervisor in the Antitrust Division of the U.S. Department of Justice (DOJ). He is a graduate of Boston College Law School.

Norman Armstrong Jr., Deputy Director, oversees the Mergers II, Mergers III, and Mergers IV Divisions, as well as competition matters staffed by regional offices in San Francisco and Seattle. Norm came to the Commission in 1995 after graduating from Howard University School of Law, spent several years on the staff of the Mergers I Division, and served as the Deputy Assistant Director for Mergers IV.

Marian Bruno, Deputy Director, oversees the Bureau's Premerger Notification Office, Compliance Division, Office of

Policy and Coordination, Operations Division, Honors Paralegal Program, and the Technology and Information Management Division. Marian was named Deputy Director in 2008, having previously served as an Associate Director, Assistant Director, and Senior Assistant to the Bureau Director. She joined the Commission in 1990 from private practice and holds a JD from the University of Arkansas.

Peter Levitas, Deputy Director, oversees Mergers I, the Anticompetitive Practices Division, the Health Care Division, and competition matters in the Northeast Regional Office. Pete came to the FTC in 2009 from private practice, and formerly was Staff Director and Chief Counsel for the U.S. Senate Judiciary Committee's Antitrust, Competition Policy & Consumer Rights Subcommittee. Pete also worked in the Antitrust Division at the Department of Justice, and served as a Special Assistant U.S. Attorney in Washington, D.C. He received his JD from Harvard Law School.

The Director's Office is ably supported by Elizabeth Boren.

DIRECTOR'S OFFICE CONTINUED



Matt Tabas, Victoria Lippincott, Mark Seidman

COUNSELS TO THE DIRECTOR

Victoria Lippincott, Mark Seidman, and Matthew Tabas currently serve as Counsels to the Director. Victoria came to the FTC in 2006 and joined the Director's Office from Mergers II. She is a graduate of the University of Mississippi Law School. Matt joined the FTC in 2008 and is a graduate of St. John's University School of Law. Previously, he worked in Mergers IV. Mark joined the FTC in 2005 and is a graduate of the George Washington University Law School. Before serving in the Director's Office, Mark was a staff attorney in Mergers I.



Ted Hassi

THE LITIGATION GROUP

The Director's Office is also home to the Bureau's Litigation Group. **Edward Hassi**, Chief Trial Counsel, leads a team of experienced litigators and litigation support professionals who provide training, support, and oversight of the Bureau's litigation docket. Ted, a graduate of Fordham University School of Law and a former Naval officer, came to the Commission in 2011 from private practice. **Michael Kades** serves as the Deputy Chief Trial Counsel. Most recently, Michael served as an Attorney Advisor to Chairman Leibowitz, before which he was an attorney in the Health Care Division. Michael received his JD from the University of Wisconsin Law School. Other members of the Litigation group include Thomas Brock, Richard Cunningham, Devon Kelly, Teresa Martin, and Priya Viswanath.

PREMERGER NOTIFICATION OFFICE



Bob Jones

THE DIVISION'S MANAGEMENT

Robert Jones, Deputy Assistant Director, leads the division. He is a graduate of the University of Michigan Law School and joined the Commission in 1990.

THE DIVISION'S WORK

Before parties make large acquisitions that meet the filing thresholds of the Hart-Scott-Rodino Antitrust Improvements Act of 1976 (HSR), they must provide information about their businesses and the proposed transaction to the FTC and the DOJ for review.

The Premerger Notification Office (PNO) administers the HSR program for both the FTC and the DOJ. Experts in HSR law and practice, PNO staff conduct the initial review of transactions subject to the HSR Act, and if the filings raise a competitive issue, coordinate the clearance process between the FTC and the DOJ for further review by the agencies.

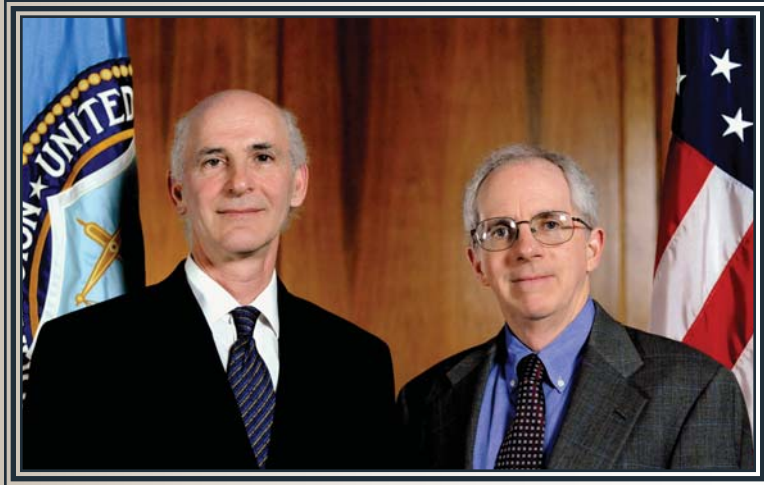
PNO staff respond to thousands of calls each year about premerger filing requirements, and can be easily accessed by calling the main PNO office number, 202-326-3100.

In addition to reviewing HSR filings and responding to inquiries, the PNO coordinates the Bureau's investigative work with other federal agencies and state law enforcement officials and participates in a number of projects coordinated by the FTC's international staff. The PNO is responsible for HSR rulemaking, including revisions to the HSR filing form. We invite you to visit www.ftc.gov/bc/hsr for more HSR information and advice.

THE DIVISION'S STAFF

- » Karen Berg
- » Renee Chapman
- » Sheila Clark-Coleman
- » James Ferkingstad
- » Janice Johnson
- » Theresa Kingsberry
- » Susan Pope
- » Michael Verne
- » Kathryn Walsh

OFFICE OF POLICY & COORDINATION



Michael Bloom, Jim Mongoven

THE DIVISION'S MANAGEMENT

The office is led by **Michael Bloom**, Assistant Director. Michael holds a JD from Syracuse University College of Law. Following several years as an in-house antitrust counselor, he served as Director of the FTC's Northeast Regional Office and as Director of Litigation for the Bureau. **James Mongoven** is the Deputy Assistant Director of OPC. Jim is a graduate of Columbia University School of Law and holds a PhD in Economics from Notre Dame. He joined the FTC in 1984 and served as an Attorney Advisor to former Chairman Pitofsky.

THE DIVISION'S WORK

The Bureau's Office of Policy and Coordination (OPC) analyzes policy issues regarding potential enforcement actions of the Bureau. OPC works with Bureau and Commission staff on litigation matters, speeches, testimony, appellate briefs, advisory opinions, and briefing papers, and supports the work of the Bureau, the Chairman's Office, the Office of General Counsel, the Office of Congressional Affairs, and the Office of Policy Planning.

Several OPC attorneys have expertise in intellectual property issues and some hold advanced degrees in economics, which facilitates their work with economists and other business experts in assessing the merits of investigations, litigation, and proposed policies.

OPC attorneys also engage in competition outreach through speeches, articles, and website development, and answer general antitrust inquiries received through antitrust@ftc.gov or the BC Phone Line at (202) 326-3300.

THE DIVISION'S STAFF

- » Neil Averitt
- » Jeanine Balbach
- » Alan Friedman
- » James Frost
- » Julie Goshorn
- » Erika Meyers
- » Kelly Signs

MERGERS I



Dan Zach, Mike Moiseyev, Jonathan Klarfeld

THE DIVISION'S MANAGEMENT

Michael Moiseyev, Assistant Director, leads the Division. He is a graduate of the University of California, Hastings College of Law, and has been with the Commission for over 20 years.

Jonathan Klarfeld and **Daniel Zach** are the Deputy Assistant Directors. Jonathan joined the FTC in 2000 and is a graduate of New York University School of Law. Dan joined the FTC in 2006 and is a graduate of Georgetown University Law Center.

THE DIVISION'S WORK

The members of the Mergers I Division have experience reviewing mergers in a broad range of industries. The Division's primary area of responsibility is reviewing transactions in health care-related industries, including branded and generic pharmaceutical manufacturing and distribution, medical devices, and consumer health products. The Division also handles matters involving defense, scientific, industrial, technology, and consumer products. For instance, Mergers I investigated and obtained relief in several important defense and aerospace industry

mergers, including a joint venture between Boeing/Lockheed Martin and the General Dynamics/SNC Technologies merger.

In the past few years, Mergers I has reviewed numerous acquisitions involving pharmaceuticals and medical devices, securing divestitures to protect competition in many matters, including Hikma/Baxter, Merck/Schering-Plough, Pfizer/Wyeth and Thoratec/Heartware.

The Mergers I Division also has been active in technology markets, reviewing Google's acquisitions of AdMob and DoubleClick, and securing divestitures in Reed Elsevier's acquisition of Choicepoint (involving electronic public record services sold to U.S. law enforcement customers), and Panasonic's acquisition of Sanyo (involving portable batteries).

THE DIVISION'S STAFF

- » Jordan Andrew
- » Mike Barnett
- » Stephanie Bovee
- » Sylvia Brooks
- » Erin Craig
- » Lisa DeMarchi-Sleigh
- » David Gonen
- » Yolanda Gruendel
- » William Huynh
- » David Inglefield
- » Lynda Lao
- » Jacqueline Mendel
- » Stephen Mohr
- » Brian O'Dea
- » Christine Palumbo
- » Christina Perez
- » Robert Pickett
- » Amy Posner
- » Stephen Rodger
- » Jasmine Rosner
- » Catherine Sanchez
- » Mark Silvia
- » Aylin Skroejer
- » Hyun Jee Son
- » James Southworth
- » Christine Tasso
- » Kari Wallace
- » James Weiss

MERGERS II



Brendan McNamara, Cathy Moscatelli, Ben Gris

THE DIVISION'S MANAGEMENT

Catharine Moscatelli, the Assistant Director, joined the FTC in 1988, after graduating from Emory University School of Law. Cathy became Assistant Director of Mergers II in 2007 after serving as Acting Assistant Director for the Mergers IV Division where she worked on merger investigations in a variety of industries, including grocery stores, funeral homes, and consumer goods. The Deputy Assistant Directors are **Brendan McNamara** and **Benjamin Gris**. Brendan joined the FTC in 2004 and is a graduate of George Mason University School of Law. He came to the Mergers II shop after working as a staff attorney in Mergers I. Ben came to the FTC in 2006 and is a graduate of the Georgetown University Law Center.

THE DIVISION'S WORK

The Mergers II Division oversees a number of industries including coal mines, chemicals, entertainment, and computer hardware and software. The Division has successfully challenged several mergers in both federal and administrative courts including CCC/Mitchell (auto insurance software) and Polypore (battery separators). Previous litigation brought by the Division

includes EA/TakeTwo (subpoena enforcement action), Swedish Match (smokeless tobacco), Libbey (glassware), Blockbuster (enforcement of premerger rules), Chicago Bridge and Iron (industrial storage tanks), and Arch Coal (coal mines).

The Mergers II Division has obtained consent orders in numerous mergers, including in the specialty metals industry (Carpenter Technology/Latrobe) and the chemicals industry (Keystone/Compagnie de Saint-Gobain, Dow/Rohm & Haas, Owens/Corning, Occidental Petroleum/Vulcan, Bayer/Aventis, and Dow Chemical/Union Carbide). The Division is also active in reviewing mergers in the high technology and computer hardware and software industries. In addition to the recent consent order obtained in Western Digital/Hitachi, the Division worked on matters such as Cadence/Mentor, Hewlett-Packard/Compaq, Brocade/McData, and Computer Sciences/Mynd.

THE DIVISION'S STAFF

- » James Abell
- » Marc Alvarez
- » Stephen Antonio
- » Monica Castillo
- » Linda Cunningham
- » Steven Dahm
- » Leonor Velazquez Davila
- » Wallace Easterling
- » Eric Elmore
- » Michael Franchak
- » Joshua Goodman
- » Melanie Hallas
- » Sean Hughto
- » Janet Kim
- » Sabastian Lorigo
- » Michael Lovinger
- » Angelike Mina
- » David Morris
- » Scott Reiter
- » Kristian Rogers
- » Danielle Sims
- » Eric Sprague
- » Jacqueline Tapp
- » Robert Tovsky
- » Cecilia Waldeck
- » Steve Wilensky

MERGERS III



Patricia Galvan, Phill Broyles, Peter Richman

THE DIVISION'S MANAGEMENT

Phillip Broyles, the Assistant Director for Mergers III, is a graduate of the New York University School of Law. Phill served as Director of the Cleveland Regional Office before assuming his current role in 1996. **Peter Richman** and **Patricia Galvan** are the Deputy Assistant Directors. Peter is a graduate of the University of California, Hastings College of Law and joined the Commission in 1990. Patricia is a graduate of the University of Texas Law School and joined the FTC in 1999.

THE DIVISION'S WORK

The Mergers III Division is home to many of the FTC's experts in the oil and gasoline industries. For the past 30 years, the FTC has had primary responsibility for overseeing hundreds of mergers in the energy industry, including the large oil mergers of the 1990s. Mergers III secured divestitures to preserve competition that would have otherwise been lost with the mergers of Irving Oil/ExxonMobil, Exxon/Mobil, BP/Amoco, Chevron/Texaco, Chevron/Unocal, Phillips/Conoco, and Shell/Texaco. The Division also reviews mergers involving pipelines and terminals used to transport and store bulk supplies of petroleum products.

The expertise of Mergers III extends to competition involving natural gas. In recent years, the Division has reviewed and challenged mergers involving the transportation and storage of natural gas liquids (such as propane) and natural gas, obtaining divestitures where necessary to protect the markets from competitive harm. Recently, Mergers III staff secured a divestiture in KinderMorgan/El Paso, a transaction involving natural gas pipelines in North America.

In recent years, Mergers III has expanded its role to review mergers in other industries. The Division challenged the merger of Graco/ITW in Federal court, two companies that produce equipment used in the industrial spray coatings industry.

Mergers III worked with the Bureau of Economics to conduct Congressionally mandated investigations of gasoline prices in the aftermath of hurricanes Katrina and Rita. Mergers III also helps prepare the FTC's annual report on concentration in the ethanol industry, and led the Commission's effort to develop a Commission rule challenging market manipulation in wholesale petroleum markets. Additional information on the FTC's oil and gas initiatives is available at www.ftc.gov/ftc/oilgas.

THE DIVISION'S STAFF

- » Natasha Allen
- » Evelyn Boynton
- » Anna Chehtova
- » Nate Chubb
- » Keitha Clopper
- » Rebecca Dick
- » Jessica Drake
- » Philip Eisenstat
- » Robert Friedman
- » Mara Grobins
- » Amanda Hamilton
- » Anna Kertesz
- » Marc Lanoue
- » Ashley Masters
- » Jeffrey Oliver
- » Marc Schneider
- » Justin Stewart-Teitelbaum
- » Brian Telpner
- » Terry Thomas
- » Cathlin Tully
- » Michelle Wyant
- » Julia Zhang

MERGERS IV



Sara Razi, Jeff Perry, Alexis Gilman

THE DIVISION'S MANAGEMENT

Jeffrey Perry was appointed Assistant Director in 2012, after serving as Deputy Assistant Director for the Mergers IV Division since 2010. Jeff joined the Bureau's Mergers I Division in 2001 from private practice, and received his JD from George Washington University Law School. **Sara Razi** and **Alexis Gilman** are the Deputy Assistant Directors of Mergers IV. A graduate of American University Washington College of Law, Sara joined the Commission in 2006 as an Attorney Advisor to former Chairman Majoras before joining the staff of Mergers IV. Alexis joined the Commission in 2010 from private practice and is a graduate of the George Washington University Law School.

THE DIVISION'S WORK

The Mergers IV Division investigates transactions involving hospitals, consumer goods, supermarkets, retail, multichannel video programming distribution, and media.

The Division has challenged a number of transactions in federal court and administrative litigation, including Promedica's

acquisition of St. Luke's Hospital in the Toledo area, CSL's proposed acquisition of Talecris, and Inova Health System's proposed acquisition of Prince William Health System. Most recently, the Division's challenge of the OSF/Rockford hospital merger in federal court led the parties to abandon the transaction.

The Division also recently obtained orders requiring divestitures to preserve competition in a variety of industries, such as psychiatric hospitals (Universal Health/Psychiatric Solutions), funeral homes and cemeteries (SCI/Palm and SCI/Keystone), spirits (Pernod/V&S), road salt (K+S/Morton), carbonated soft drinks (Pepsi/Pepsi Bottling Group and Coca-Cola Company/Coca-Cola Enterprises Inc.), and supermarkets (Tops/Penn Traffic

THE DIVISION'S STAFF

- » Katherine Ambrogi
- » Sonia Ballard
- » Joseph Brownman
- » Chester Choi
- » Melissa Davenport
- » Maria DiMoscato
- » Michelle Fetterman
- » Kenneth Field
- » Janelle Filson
- » Jill Frumin
- » Kevin Hahm
- » Peter Herrick
- » Amanda Lewis
- » Douglas Litvack
- » Jeanne Liu
- » Jeremy Morrison
- » Paul Nolan
- » Nancy Park
- » Stephanie Reynolds
- » Kajetan Rozga
- » Anthony Saunders
- » Jennifer Schwab
- » Samuel Sheinberg
- » Stephen Sockwell
- » Valicia Spriggs
- » Sarah Swain
- » Goldie Walker
- » Stelios Xenakis
- » Michelle Yost
- » Andrea Zach

HEALTH CARE DIVISION



Saralisa Brau, Markus Meier, Brad Albert

THE DIVISION'S MANAGEMENT

Markus Meier, Assistant Director, is a graduate of George Mason School of Law. Markus began his career at the FTC over 20 years ago after serving as an officer in the U.S. Army.

Bradley Albert, Deputy Assistant Director, a graduate of Duke University School of Law, joined the FTC in 1998, after working in private practice. **Saralisa Brau**, Deputy Assistant Director, a graduate of the University of Virginia School of Law, joined the FTC in 2005, after working in private practice.

THE DIVISION'S WORK

The Health Care Division investigates the business activities of physicians and other health professionals, pharmaceutical companies, institutional providers, and insurers, and also reviews mergers involving health care products and services. The Division's early work led to several landmark cases in the Supreme Court and lower federal courts applying antitrust law principles to conduct by physicians, hospitals, and other health care providers.

Today, a major focus of the Health Care Division is the FTC's effort to stop anticompetitive agreements among pharmaceutical

companies that unlawfully insulate branded drugs from competition from lower-cost generic drugs. The Division is in active litigation on the Commission's 2008 federal court complaint charging Cephalon, Inc. with paying four generic firms to settle patent litigation and refrain from selling generic versions of Cephalon's branded drug, Provigil. The Health Care Division is also charged with reviewing and reporting on the many drug patent settlement agreements that must be filed with the FTC under the Medicare Prescription Drug, Improvement and Modernization Act of 2003.

The Division also provides guidance on health care competition to policy makers, federal and foreign agencies, industry, and the public; much of this guidance is available at www.ftc.gov/bc/healthcare.

THE DIVISION'S STAFF

- » Meredyth Smith Andrus
- » Gloria Armstead
- » Lorraine Bazile
- » Linda Blumenreich
- » Melanie Brown
- » Robert Canterman
- » Malcolm Catt
- » Ellen Connelly
- » Llewellyn Davis
- » Rebecca Egeland
- » Alpa Gandhi
- » Garry Gibbs
- » Melea Greenfeld
- » Diane Hazel
- » Elizabeth Hilder
- » Garth Huston
- » June Im
- » Randall Marks
- » Thomas Mays
- » Mark Meador
- » Martha Oppenheim
- » Ronise Parker
- » Michael Perry
- » James Rhilinger
- » Maren Schmidt
- » Gary Schorr
- » Timothy Slattery
- » Peter Taylor
- » Pamela Timus
- » Jamie Towey
- » Steve Vieux
- » Dominic Vote
- » Mark Woodward

ANTICOMPETITIVE PRACTICES



Nick Widnell, Melanie Sabo, Geoffrey Green

THE DIVISION'S MANAGEMENT

The division is led by **Melanie Sabo**, Assistant Director, a graduate of University of Michigan Law School. Melanie came to the Commission in 2007 after a decade in private practice and five years with the Antitrust Division of the DOJ. **Geoffrey Green** and **Nicholas Widnell** are the Deputy Assistant Directors. Geoffrey is a graduate of Harvard Law School and joined the Commission in 1990. Nick, a graduate of George Mason University School of Law, joined the Commission in 2005.

THE DIVISION'S WORK

The Anticompetitive Practices Division (ACP) is the center of the Bureau's enforcement efforts against anticompetitive conduct in industries other than health care and pharmaceuticals. ACP's work involves not only stopping illegal conduct but also shaping the law, as in its highly publicized case involving the recordings of the opera stars known as the Three Tenors, which enabled the Commission to refine antitrust law by formulating a truncated analysis that was later adopted by the DC Circuit and has become a standard approach to antitrust analysis in conduct cases.

ACP's ongoing work includes issues of intellectual property rights, attempts by professional and regulatory boards to limit competition, and immunities from and exceptions to the antitrust laws. In the area of industry standard-setting, ACP has become well-known for a series of cases involving anticompetitive deception of standard-setting organizations involving companies such as Rambus, Unocal, Dell, and N-Data. ACP also conducted the investigation of Intel's exclusionary conduct, which resulted in a Commission order preventing Intel from continuing to discourage computer makers from using non-Intel computer chips.

The Division's work frequently involves close coordination with state and international antitrust enforcers. The Division also works with Commission policy groups and task forces on issues of evolving antitrust law.

THE DIVISION'S STAFF

- » Dana Abrahamsen
- » Matthew Accornero
- » Alexander Ansaldo
- » Joseph Baker
- » Peggy Bayer Femenella
- » Barbara Blank
- » Joel Christie
- » David Conn
- » Kent Cox
- » Richard Dagen
- » Linda Holleran
- » Armando Irizarry
- » Benjamin Jackson
- » Rajesh James
- » Lisa Kopchik
- » Stephanie Langley
- » William Lanning
- » Joan Lomax
- » Andrew Mann
- » Abbott McCartney
- » Karen Mills
- » Jennifer Nagle
- » Steven Osnowitz
- » Laurel Price
- » Patrick Roach
- » Tejasvi Srimushnam
- » Mark Taylor
- » Michael Turner
- » Melissa Westman-Cherry

COMPLIANCE



Bobi Baruch, Dan Ducore, Betsy Piotrowski

THE DIVISION'S MANAGEMENT

The Division is led by Assistant Director **Daniel Ducore**, a graduate of the University of Michigan Law School and 36-year FTC veteran. **Roberta Baruch**, a graduate of Harvard Law School, and **Elizabeth Piotrowski**, a graduate of the Georgetown University Law Center, are the Deputy Assistant Directors.

THE DIVISION'S WORK

The Compliance Division enforces competition orders issued by the Commission and supports the Bureau's law enforcement mission by helping to develop appropriate remedies for unlawful mergers or anticompetitive practices. Compliance staff help draft and negotiate Commission orders originating in the Bureau and oversee company conduct required by the order. Compliance staff review proposed divestitures, and go to court to enforce Commission orders and to seek penalties for order violations. Recently, the Compliance Division crafted remedial orders involving anticompetitive practices by physicians and monopolistic practices in the software industry. Previously,

the Compliance Division finalized the divestiture of assets and business operations by Chicago Bridge & Iron Company in accord with a federal appeals court ruling upholding the Commission's order.

The Division also evaluates requests to reopen, modify, or set aside orders, and renders advice to respondents regarding their order obligations. Following the May 2007 Supreme Court decision in *Leegin Creative Products, Inc. v. PSKS, Inc.*, the Compliance Division responded to a petition by Nine West, after which the Commission reopened and modified a 2000 order prohibiting Nine West from imposing price restraints on retailers selling its products. The Division also investigates possible violations of the HSR Act and recommends enforcement actions when violations are found. For instance, the Division obtained disgorgement of \$19 million in unlawful profits, as well as \$4 million in civil penalties, from The Hearst Trust for an acquisition that violated both the Clayton Act and the HSR Act.

THE DIVISION'S STAFF

- » Jeff Dahnke
- » Rendell David
- » Susan Huber
- » Jennifer Lee
- » Kenneth Libby
- » Naomi Licker
- » Eric Rohlck
- » Anne Schenoff
- » Authur Strong
- » David Von Nirschl

REGIONAL OFFICES

The Commission has offices in seven regions and eight cities across the United States; three offices do competition work that is coordinated by the Bureau. Some matters originate from investigative work done by regional staff; others are referred to the regions from Washington.

THE NORTHWEST REGION



Robert Schroeder, a graduate of the University of Michigan School of Law, serves as the Director of NWRO, and served as Assistant Director of the office for many years. He joined the FTC's Bureau of Consumer Protection in 1974. **David**

Horn, a graduate of Harvard Law School, serves as the Assistant Director. Dave joined the FTC in 2005 after 18 years with the Washington State Attorney General's Office.

The Northwest Regional Office (NWRO), located in Seattle, handles competition matters in online and other retail markets, as well as health care products and services, eyewear, casino gaming, natural resources, professional associations, internet applications, and numerous other industries.

NWRO'S COMPETITION STAFF

- » Stuart Hirschfeld
- » Joseph Lipinsky
- » Danica Noble
- » Maxine Stansell
- » Shane Woods

THE WESTERN REGION - SAN FRANCISCO



Jeffrey Klurfeld, a graduate of Boalt Hall School of Law at the University of California at Berkeley, is the Director of the Western Regional Office.

The San Francisco Office of the Western Region (WR-SF) pursues important antitrust matters - both merger and conduct matters - that are centered primarily in those states that are embraced by this region. The region's competition investigations have targeted critical sectors, such as health care products and services (including physicians and non-physician providers and hospitals); petroleum (petroleum products, terminaling, retail and wholesale gasoline, and natural gas transmission); multichannel video programming distribution; supermarkets; and retail pharmacies.

Resources have also been dedicated to matters involving high-tech products, such as microprocessors, flash memory, hard drives, and computer monitors. In past years, WR-SF attorneys have litigated highly significant cases, such as the Aloha Petroleum merger and the Brown and Toland physicians price fixing matter, as well as participating as part of the trial teams in Unocal and Rambus.

WRO'S COMPETITION STAFF

- » Linda Badger
- » Thomas Dahdouh
- » Eric Edmondson
- » Tom Greene
- » Sylvia Kundig
- » David Newman
- » Kelly Ortiz
- » Raminder Sabhi
- » Norris Washington
- » John Wiegand

THE NORTHEAST REGION



William Efron currently serves as the Regional Director. Bill joined the Commission in 2009 and is a graduate of the University of Virginia School of Law. **Deborah Marrone**, a graduate of Harvard Law School, serves as the Assistant Regional Director. Deborah previously served as an Attorney Advisor to former Commissioner Harbour.

The Northeast Regional Office (NERO), located in New York City, carries out merger and conduct investigations across a range of industries that has included lubricants, marketing data, herbicides, world ocean cruising, grocery stores, hospitals, drug stores, professional health care providers, funeral homes and cemeteries, firearms manufacturers, natural gas pipelines, and real estate.

Recent highlights of NERO's work include: the administrative challenge to Dun & Bradstreet's acquisition of QED, which resulted in a consent order requiring the divestiture of updated educational marketing databases, and the investigation of a consummated merger between Australian chemical company Nufarm Limited and A.H. Marks, resulting in divestitures of rights and assets related to several herbicides.

Previous work includes a successful administrative trial against North Texas Specialty Physicians, a group of 600 independent providers that was charged with price fixing, and actions against real estate associations in Texas, New Jersey, and in northern New England that barred access to multiple listing services by discount brokers. NERO staffers recently led a joint investigation with the Mergers I division of Omnicare's proposed acquisition of Pharmerica, which led to the parties abandoning the transaction. NERO staff members were also part of the Bureau's litigation team in the administrative action against Intel Corporation.

NERO'S COMPETITION STAFF

- » Charlene Claxton
- » Nur-ul-Haq
- » Jonathan Platt
- » Susan Raitt
- » Gerald Stein
- » Jan Tran
- » Nancy Turnblacer
- » Christine White
- » Theodore Zang

OFFICE LOCATIONS

THE BUREAU OF COMPETITION has offices and staff in three buildings in Washington, DC.

HEADQUARTERS

600 Pennsylvania Avenue, NW

SATELLITE OFFICES

601 New Jersey Avenue, NW
1800 M Street, NW

The Director's Office and the Premerger Notification Office are located in FTC Headquarters. Mergers I, Mergers II, Mergers IV, Anticompetitive Practices, Health Care, and the Compliance Divisions, as well as the Office of Policy and Coordination, are located in the 601 New Jersey office. The Mergers III Division is located in the 1800 M Street Office.

Visitors to our offices must show government-issued identification with a photograph and must go through a metal detector. Please confirm the address of the Bureau staff that you are meeting with and arrive a few minutes early to accommodate security. Each building is about a 15-minute taxi ride from Reagan National Airport.

The Headquarters Building is located across the street from the Archives/Navy Memorial Metro Station on the Yellow and Green lines. The New Jersey Avenue Building is just a short walk from Union Station on the Metro's Red Line. The M Street location is within walking distance of Farragut North and Farragut West Metro stations.

MAILING ADDRESSES

Within Washington, DC

HEADQUARTERS

600 Pennsylvania Avenue, NW
Washington, DC 20580

SATELLITE OFFICES

601 New Jersey Avenue, NW
Washington, DC 20580
1800 M Street, NW
Washington, DC 20580

Regional Offices

NERO - NEW YORK

One Bowling Green, Suite 318
New York, NY 10004

NWRO - SEATTLE

915 Second Avenue,
Suite 2896
Seattle, WA 98174

WRO - SAN FRANCISCO

901 Market Street, Suite 570
San Francisco, CA 94103

CONTACT US

FAX NUMBERS & E-MAIL

FAX NUMBERS

Office of the Director	(202) 326-2884
Policy and Coordination	(202) 326-3394
Premerger Notification	(202) 326-2624
Mergers I	(202) 326-2655
Mergers II	(202) 326-2071
Mergers III	(202) 326-3383
Mergers IV	(202) 326-2286
Anticompetitive Practices	(202) 326-3496
Health Care	(202) 326-3384
Compliance	(202) 326-3396
Honors Paralegals	(202) 326-3496

EMAIL ADDRESSES

Protocol is generally: first initial (no period) last name@ftc.gov
Example: John Doe, jdoe@ftc.gov

COMPLAINTS

To refer a complaint to the Bureau of Competition, you may call or write to the Director's Office or any of Bureau's Divisions. If you are uncertain of where to direct a complaint, you may use the address for the Office of Policy and Coordination:

Federal Trade Commission Bureau of Competition
Office of Policy and Coordination, NJ 7117
600 Pennsylvania Ave, N.W.
Washington, DC 20580
Electronic Mail: antitrust@ftc.gov
Telephone: (202) 326-3300

OTHER OFFICES AT THE FTC

OFFICES OF THE COMMISSIONERS

The Commission consists of five Commissioners, one of whom is designated Chairman by the President. The Commissioners are the ultimate decision-makers at the FTC, and every litigation complaint, consent order, subpoena, or civil investigative demand must be authorized by the Commission. Each Commissioner has his or her own staff of Attorney Advisors and assistants. Parties subject to an FTC investigation often wish to meet individually with the Commissioners. You can consult Bureau staff assigned to your matter for assistance in contacting the Commissioners' offices.

BUREAU OF CONSUMER PROTECTION

The Bureau of Consumer Protection (BCP) works to protect consumers against unfair, deceptive, or fraudulent practices in the marketplace. BCP conducts investigations, sues companies and people who violate the law, develops rules to protect consumers, and educates consumers and businesses about their rights and responsibilities. BCP also collects complaints about consumer fraud and identity theft and makes them available to various law enforcement agencies across the country. BCP is also well-known for its work in securing the rights for consumers to receive free credit reports, establishing the National Do Not Call Registry to block unwanted telemarketing calls, and enforcing laws that require product warranties, care labels in clothing, and labels showing the energy costs on home appliances.

BUREAU OF ECONOMICS

The Bureau of Economics (BE) provides economic analysis and support to antitrust and consumer protection investigations and rulemakings. It also analyzes the impact of government regulation on competition and consumers and provides Congress, the Executive Branch, and the public with economic analyses of market processes as they relate to antitrust, consumer protection, and regulation.

OFFICE OF GENERAL COUNSEL

The major functions of the Office of General Counsel (OGC) are representing the Commission in federal court (mainly in the

appeals process) and providing legal counsel to the Commission, bureaus, and other offices. The Office also handles all requests for amici curiae and information under the Freedom of Information Act.

OFFICE OF INTERNATIONAL AFFAIRS

The Office of International Affairs (OIA) serves both as an internal resource to Commission staff on international aspects of their work and as an FTC representative with international organizations. The FTC cooperates with foreign authorities through formal and informal agreements and the OIA coordinates this activity for the FTC. The OIA also leads the FTC's work with more than 100 foreign competition and consumer protection authorities around the world to promote sound policy approaches.

OFFICE OF POLICY PLANNING

The Office of Policy Planning (OPP) assists the Commission to develop and implement long-range competition and consumer protection policy initiatives and advises staff on cases raising new or complex policy and legal issues. OPP staff prepare filings before other federal, state, and local governments that advocate for the adoption of policies that rely on the competitive process.

OFFICE OF THE SECRETARY

The Secretary is the Commission's "court clerk," responsible for implementing the Commission's voting procedures; creating official records of its decisions; receiving and serving Commission orders, public comments, and other official documents; and coordinating the preparation of responses to congressional constituent inquiries.



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