



Office of the Chair

UNITED STATES OF AMERICA  
Federal Trade Commission  
WASHINGTON, D.C. 20580

**Statement of Chair Lina M. Khan  
Joined by Commissioner Rebecca Kelly Slaughter  
Regarding Regulatory Review of the Safeguards Rule  
Commission File No. P145407**

**October 27, 2021**

Today the FTC is significantly strengthening the Safeguards Rule,<sup>1</sup> first promulgated by the FTC twenty years ago pursuant to a Congressional directive to protect personal information that is stored by financial institutions. This revamping—the first time in the Rule’s history—is sorely needed. In the twenty years since the Rule was first issued, the complexity of information security has increased drastically, the use of computer networks in every aspect of life has expanded exponentially, and, most notably, an unending chain of damaging data breaches caused by inadequate security have cost Americans heavily.<sup>2</sup> The amendments adopted today require financial institutions to develop information security programs that can meet the challenges of today’s security environment.

For Americans, the harms stemming from the types of security vulnerabilities that this Rule addresses are all too real. Victims of breaches have their most sensitive information exposed, making them more vulnerable to identity theft, phishing attacks, and other forms of fraud.<sup>3</sup> In 2018, almost 10 percent of Americans suffered some form of identity theft, costing many of them hundreds of dollars and dozens of hours of time, an experience that many describe as distressing.<sup>4</sup> For some, the cost is much higher, with victims losing tens of thousands of dollars.<sup>5</sup>

---

<sup>1</sup> 16 C.F.R. pt. 314. Pursuant to the Gramm Leach Bliley Act (“GLB” or “GLBA”), Pub. L. 106–102, 113 Stat. 1338 (1999) (codified as amended in scattered sections of 12 and 15 U.S.C.), the Commission promulgated the Safeguards Rule in 2001.

<sup>2</sup> See, e.g., 2020 INTERNET CRIME REPORT, FED. BUR. INVESTIGATIONS, at 20 (Mar. 2021) (reporting consumer loss of over \$128 million resulting from corporate data breaches to those who filed complaints in 2020 alone); INT’L BUS. MACH. COST OF A DATA BREACH, at 4 (2021) (estimating that the average cost of single data breach has risen to \$4.24 million).

<sup>3</sup> 2013 IDENTITY FRAUD REPORT: DATA BREACHES BECOMING A TREASURE TROVE FOR FRAUDSTERS, JAVELIN STRATEGY, at 1 (Feb. 2013) (reporting that 1 in 4 recipients of a data breach notification become victims of identity theft); Michelle Singletary, *Your online profile may help identity thieves*, WAPo, (Feb. 28, 2012), [https://www.washingtonpost.com/business/economy/michelle-singletary-your-online-profile-may-help-identity-thieves/2012/02/28/gIQAXFjygR\\_story.html](https://www.washingtonpost.com/business/economy/michelle-singletary-your-online-profile-may-help-identity-thieves/2012/02/28/gIQAXFjygR_story.html) (reporting that recipients of data breach letters are 9.5% more likely to suffer identity theft).

<sup>4</sup> See Erika Harrell, *Victims of Identity Theft, 2018*, U.S. DEP’T OF JUST., at 1 (Apr. 2021), <https://bjs.ojp.gov/content/pub/pdf/vit18.pdf>.

<sup>5</sup> See 2021 CONSUMER AFTERMATH REPORT, IDENTITY THEFT RESOURCE CENTER (2021), at 6 (finding that in a study of 427 identity crime victims, 21% of them suffered losses of over \$20,000).

The Rule amendments the FTC is issuing today are strongly supported by the evidence in the record.<sup>6</sup> The evidence gathered from information security experts, industry associations, and consumer groups—those with hands-on experience in the area and knowledge of the field—decisively show that the amendments are necessary. Of course, all of this information supplements the experience that Commission staff has obtained over twenty years of enforcing the Rule, and gained through investigations of companies’ data security practices under the FTC’s deception and unfairness authority.

The dissent’s conclusion that these amendments are unnecessary is belied by both the reality of rampant data security breaches as well as the robust evidentiary record. The recent history of major data breaches affecting millions of consumers shows that more needs to be done to protect consumers’ sensitive information. Despite the increasing sophistication of cyberattacks, many businesses continue to offer inadequate security.<sup>7</sup> In particular, the massive

---

<sup>6</sup> The Commission first sought public comments on the proposed amendments in April 2019. *See* Privacy of Consumer Financial Information Rule Under the Gramm-Leach-Bliley Act, 84 Fed. Reg. 13,150; Standards for Safeguarding Customer Information, 84 Fed. Reg. 13,158 (April 4, 2019). The agency received almost 50 comments from consumer groups, industry associations, and data security experts. *See* FTC Seeks Comment on Proposed Amendments to Safeguards and Privacy Rules, 16 CFR Part 314, Project No. P145407, (FTC-2019-0019) (“2019 Safeguards and Privacy NPRM”), <https://www.regulations.gov/docket/FTC-2019-0019/document>. Further, the Commission conducted a workshop discussing the proposed amendments with information security professionals and experts, including IT staff from financial institutions covered by the Safeguards Rule. *See* Transcript, Information Security and Financial Institutions: An FTC Workshop to Examine Safeguards Rule, FED. TRADE COMM’N (July 13, 2020) (“Safeguards Workshop”), [https://www.ftc.gov/system/files/documents/public\\_events/1567141/transcript-glb-safeguards-workshop-full.pdf](https://www.ftc.gov/system/files/documents/public_events/1567141/transcript-glb-safeguards-workshop-full.pdf). Connected with the workshop, the Commission sought and received another round of public comments on the amendments. The eleven relevant public comments relating to the subject matter of the July 13, 2020, workshop can be found here: Postponement of Public Workshop Related to Proposed Changes to the Safeguards Rule, 85 Fed. Reg. 23,354 (FTC-202-0038) (Apr. 27, 2020) (“Workshop Comment Docket”), <https://www.regulations.gov/document/FTC-2020-0038-0001>.

<sup>7</sup> *See, e.g.*, Electronic Privacy Information Center, Comment Letter No. 55 on 2019 Safeguards and Privacy NPRM (FTC-2019-0019), at 3 (Aug. 1, 2019) (citing dramatic increase in data breaches at financial services firms affecting millions of consumers), <https://www.regulations.gov/comment/FTC-2019-0019-0055>; Consumer Reports, Comment Letter No. 52 on 2019 Safeguards and Privacy NPRM (FTC-2019-0019) (Aug. 2, 2019), <https://www.regulations.gov/comment/FTC-2019-0019-0052> (noting several high profile data breaches at financial institutions as evidence for the need for stronger regulation); Inpher, Inc., Comment Letter No. 50 on 2019 Safeguards and Privacy NPRM (FTC-2019-0019), at 1 (Aug. 1, 2019), <https://www.regulations.gov/comment/FTC-2019-0019-0050> (pointing to major breaches at financial institutions as evidence for the need of stronger security regulations); Independent Community Bankers of America, Comment Letter No. 35 on 2019 Safeguards and Privacy NPRM (FTC-2019-0019) (Aug. 2, 2019), <https://www.regulations.gov/comment/FTC-2019-0019-0035> (noting that FTC-regulated financial institutions are subject to less stringent security requirements than those regulated by banking agencies, even though many handle the same types of information as those financial institutions); National Consumer Law Center et al., Comment Letter No. 58 on 2019 Safeguards and Privacy NPRM (FTC-2019-0019) (Aug. 2, 2019), <https://www.regulations.gov/document/FTC-2019-0019-0058> (arguing that the recent Equifax breach showed the need for strengthening the Safeguards Rule); Cisco Systems, Inc., Comment Letter No. 51 on 2019 Safeguards and Privacy NPRM (FTC-2019-0019) (Aug. 2, 2019), <https://www.regulations.gov/document/FTC-2019-0019-0051> (noting that sophisticated hacking techniques used in state sponsored attacks are likely to be adopted by “more garden variety, less sophisticated hackers.”); Safeguards Workshop, at 24-26 (July 13, 2020) (remarks of Chris Cronin) (stating that many companies do not conduct complete or adequate risk assessments). *Id.* at 38-39 (remarks of Serge Jorgensen) (noting that businesses’ understanding of the need for security has improved, but that they continue to struggle to implement controls across business units). *Id.* at 39-41 (remarks of Chris Cronin) (stating that, “as a rule,” businesses of all sizes are “behind”

Equifax breach, which the FTC alleged was caused by inadequate data security that could have been easily corrected by the company, is a glaring example of how a financial institution's lax security practices can have devastating consequences for Americans.<sup>8</sup> The dissent's suggestion that our current framework is sufficient falls flat in the face of such a stark example of the harm that can arise from avoidable lax security practices by covered financial institutions. Moreover, the dissent's complaint that the rule is also informed by evidence arising from breaches and practices occurring in other types of industries misses the mark. Not only is there substantial evidence in the rulemaking record clearly illustrating security lapses of financial institutions that are covered by the Rule,<sup>9</sup> but the implication that we shouldn't use our broader knowledge of common security pitfalls is unwise.

The record evidence also shows that the amendment's requirements track bedrock principles of data security and represent proven elements of effective data security programs that reduce the risk of breaches.<sup>10</sup> The amended Rule requires that financial institutions' information

---

on cybersecurity, attributing this in part to consultants whose advice about reasonable security is motivated by a desire to "make the clients happy"). *Id.* at 43 (remarks of Pablo Molina) (citing "the mounting losses that come from cybercrime" as evidence that many businesses are "falling behind" cybercriminals). *Id.* at 114 (remarks of Brian McManamon) (noting that "the proposed changes are the minimum necessary to have an effective security program in place."). *Id.* at 44 (remarks of Sam Rubin) (noting that, in his experience, companies make significant investments in technical security measures but that investment in personnel to oversee and use those measures is "a huge shortcoming that I'm seeing in the field."); The Clearing House Association LLC, Comment Letter No. 49 on 2019 Safeguards and Privacy NPRM (FTC-2019-0019), at 7-9 (Aug. 2, 2019), <https://www.regulations.gov/comment/FTC-2019-0019-0049> (citing a 2018 study by the Center for Financial Inclusion that showed widespread data security failures among financial technology companies around the globe).

<sup>8</sup> Press Release, Fed. Trade Comm'n, Equifax to Pay \$575 Million as Part of Settlement with FTC, CFPB, and States Related to 2017 Data Breach, (July 22, 2019), <https://www.ftc.gov/news-events/press-releases/2019/07/equifax-pay-575-million-part-settlement-ftc-cfpb-states-related>.

<sup>9</sup> See *infra*, note 7.

<sup>10</sup> See, e.g., for **Single Qualified Individual Requirement**: National Consumer Law Center et al., *supra* note 7, at 3 (arguing that a clear line of reporting with a single responsible individual could have prevented the Equifax consumer data breach); Safeguards Workshop, at 182-84 (remarks of Adrienne Allen) (stating that without a single responsible individual, information security staff "can fall into traps of each relying on someone else to make a hard call. . . [In a program without a single coordinator] issues can sometimes fall through the cracks."). *Id.* at 184-85 (remarks of Michele Norin) ("I think it's extremely important to have a person in front of the information security program. I think that there are so many components to understand, to manage, to keep an eye on. I think it's difficult to do that if it's part of someone else's job. And so I found that it's extremely helpful to have a person in charge of that program just from a pure basic management perspective and understanding perspective."); **Risk Assessment Requirement**: *Id.* at 25 (remarks of Chris Cronin) (stating that evaluating the likelihoods and impacts of potential security risks and evaluating existing controls is an important component of a risk assessment). *Id.* at 29-30 (remarks of Serge Jorgensen) (emphasizing the importance of risk assessments as tools for adjusting existing security measures to account for both current and future security threats); **Encryption Requirement**: Princeton University Center for Information Technology Policy, Comment Letter No. 54 on 2019 Safeguards and Privacy NPRM (FTC-2019-0019), at 3 (Aug. 2, 2019), <https://www.regulations.gov/document/FTC-2019-0019-0054> (noting the effectiveness of encryption); Inpher, Inc., *supra* note 7, at 4; Safeguards Workshop, at 225 (remarks of Matthew Green) (noting website usage of encryption is above 80 percent; "Let's Encrypt" provides free TLS certificates; and costs have gone down to the point that if a financial institution is not using TLS encryption for data in motion, it is making an unusual decision outside the norm). *Id.* at 106 (remarks of Rocio Baeza) ("[T]he encryption of data in transit has been standard. There's no pushback with that."); **Multifactor Authentication Requirement**: Princeton University Center for Information Technology Policy, *supra* note 10, at 6-7; Electronic Privacy Information Center, *supra*, note 7, at 8; National Consumer Law Center et al., *supra* note 7, at 2; Safeguards Workshop, at 102 (remarks of Brian McManamon) (stating that his company TECH LOCK supports requiring multi-factor authentication for

security plans address such core concepts as controlling who is accessing their system,<sup>11</sup> understanding their system,<sup>12</sup> monitoring what users do in their system,<sup>13</sup> and protecting the information contained in their system.<sup>14</sup> More particularly, it also requires encryption of customer information and the use of multifactor authentication. Adopting these practices will reduce the chances of a breach occurring.

In fact, it is likely that the massive breach at Equifax could have been prevented or mitigated by adopting practices required by these amendments. For example, the Commission’s complaint alleged that the vulnerability that led to the breach was not detected for four months because Equifax’s automated vulnerability scanner was not configured to scan all of the networks in the system, something that could have been prevented if Equifax had performed an adequate inventory of its system as required by section 314.4(c)(2) of the amended Rule.<sup>15</sup> Equifax allegedly did not encrypt the data of 145 million consumers as required by section 314.4(c)(3) of the amended Rule; such encryption might have prevented the intruders from misusing individuals’ sensitive information, even if they were able to obtain it.<sup>16</sup> In addition, the complaint charged that Equifax did not adequately monitor activity on its network, which allowed intruders to access and use their network undetected for months; such monitoring will be

---

users connecting from internal networks). *Id.* at 266 (remarks of Matthew Green) (explaining that passwords are not enough of an authentication feature but when MFA is used and deployed, the defenders can win against attackers). *Id.* at 239 (describing how because smart phones have modern secure hardware processors, biometric sensors and readers built in, increasingly consumers can get the security they need through the devices they already have by storing cryptographic authentication keys on the devices and then using the phone to activate them); **Incident Response Plan:** Credit Union National Association, Comment Letter No. 30 on 2019 Safeguards and Privacy NPRM (FTC-2019-0019), at 2 (Aug. 1, 2019), <https://www.regulations.gov/document/FTC-2019-0019-0030> (noting that that an incident response plan “helps ensure that an entity is prepared in case of an incident by planning how it will respond and what is required for the response.”). Consumer Reports, *supra* note 7, at 6 (observing that “a written incident response plan is an essential component of a good security system.”); HITRUST, Comment Letter No. 18 on 2019 Safeguards and Privacy NPRM (FTC-2019-0019), at 2 (July 1, 2019), <https://www.regulations.gov/document/FTC-2019-0019-0018> (commenting that incident response plans can help organizations “to better allocate limited resources.”). Safeguards Workshop, at 52 (remarks of Serge Jorgenson) (observing that a prompt response to an incident can prevent a “threat actor running around in my environment for days, months, years, and able to access anything they want.”); **Board Reporting Requirement:** Workshop participants Adrienne Allen, Karthik Rangarajan, and Michele Norin each emphasized that such reporting can aid decision making. *See* Safeguards Workshop, at 201-09; *see also* Rocio Baeza, Comment Letter No. 12 on Workshop Comment Docket (FTC-2020-0038), at 3-8 (Aug. 12, 2020), <https://www.regulations.gov/comment/FTC-2020-0038-0012> (supporting requirement and providing sample report form and compliance questionnaire); Juhee Kwon et al., *The Association Between Top Management Involvement and Compensation and Information Security Breaches*, J. L. INFO. SYS., at 219-236 (2013) (“...the involvement of an IT executive decreases the probability of information security breach reports by about 35 percent...”); Julia L. Higgs et al., *The Relationship Between Board-Level Technology Committees and Reported Security Breaches*, J. L. INFO. SYS., at 79-98 (2016) (“[A]s a technology committee becomes more established, its firm is not as likely to be breached. To obtain further evidence on the perceived value of a technology committee, this study uses a returns analysis and finds that the presence of a technology committee mitigates the negative abnormal stock returns arising from external breaches.”).

<sup>11</sup> 16 C.F.R. § 314.4(c)(1).

<sup>12</sup> *Id.* § 314.4(c)(2).

<sup>13</sup> *Id.* § 314.4(c)(8).

<sup>14</sup> *Id.* §§ 314.4(c)(3), (5).

<sup>15</sup> Compl. for Permanent Injunction & Other Relief., *FTC v. Equifax, Inc.*, No. 1:19-mi-99999-UNA (N.D. Ga. July 22, 2019) ¶ 17.

<sup>16</sup> *Id.* ¶ 22.E.

required by section 314.4(c)(8).<sup>17</sup> Finally, and perhaps most importantly, Equifax split authority over its information security program between two people, which caused failures of communications and oversight.<sup>18</sup> Indeed, the U.S. House Committee on Oversight and Government identified Equifax’s organization as one of the major causes of the breach.<sup>19</sup> Appointing a single Qualified Individual as the coordinator of Equifax’s information security system, as required by section 314.4(a) of the amended Rule, could have helped prevent or limit the scope of one of the largest breaches in American history. By implementing the measures required in the amended Rule, financial institutions will prevent or mitigate many future breaches, protecting consumers and their information.

There is also no support for the dissent’s notion that the amendments eliminate financial institutions’ flexibility in a way that will hurt smaller businesses. The amendments require that information security programs address certain aspects of security, but do not prescribe any particular method for doing so. Specifically, the amended Rule requires that the information security program address areas such as access control, change management, information disposal, and monitoring user activity, but it does not require that financial institutions take any particular action in those areas. In fact, the Rule recognizes the concerns of small businesses and adopts appropriate flexibilities. Section 314.6 of the revised Rule exempts financial institutions that maintain information concerning fewer than 5,000 consumers from certain requirements. In addition, financial institutions with smaller and simpler systems may determine that minimal procedures are required in those areas, and they retain flexibility under these amendments to follow that route. Moreover, the record contains significant evidence that there are free and low-cost solutions for smaller businesses with more modest data security needs.<sup>20</sup>

---

<sup>17</sup> *Id.* ¶ 22.F.

<sup>18</sup> While the dissent questions the requirements in the Rule regarding elevating security issues to the top levels of the corporate structure, research supports these requirements. Boards are becoming increasingly involved in cybersecurity governance, as demonstrated by surveys of practitioners and the growth of literature aimed at educating board members on cybersecurity. Some studies suggest that Board attention to data security decisions can dramatically improve data safeguarding. For example, one study found a 35% decrease in the probability of information security breaches when companies include the Chief Information Security Officer (or equivalent) in the top management team and the CISO has access to the board. *See* Juhee Kwon et al., *supra* note 10. *see also* Safeguards Workshop, at 201-09.

<sup>19</sup> U.S. H. REP. COMM. ON OVERSIGHT AND GOV. REFORM, MAJORITY STAFF REPORT ON THE EQUIFAX DATA BREACH, 115TH CONG., at 55-62 (Dec. 2018).

<sup>20</sup> *See, e.g.,* Safeguards Workshop, at 267 (remarks of Wendy Nather) (“we have a lot more options, a lot more technologies today than we did before that are making both of these solutions, both encryption and MFA, easier to use, more flexible, in some cases cheaper, and we should be encouraging their adoption wherever possible.”). *Id.* at 265-66 (remarks of Matthew Green) (“I think that we’re in a great time when we’ve reached the point where we can actually mandate that encryption be used. . . . And we’ve reached the point where now it is something that’s come to be and we can actually build well.”). *Id.* at 229-30 (remarks of Randy Marchany) (noting that encryption is already built into the Microsoft Office environment and that a number of Microsoft products, such as Spreadsheets, Excel, Docs, and PowerPoint, support that encryption feature). *Id.* at 225. *Id.* at 106 (Remarks of Rocio Baeza) (“[T]he encryption of data in transit has been standard. There’s no pushback with that.”). *Id.* at 74 (remarks of James Crifasi) (stating that car dealerships can rely on existing staff for the role of Qualified Individual). *Id.* at 78-79 (remarks of Lee Waters) (stating that any dealership with any IT staff at all would have someone who could assume the role of “qualified individual,” perhaps requiring some additional research or outside help). *Id.* at 81-82 (remarks of Rocio Baeza) (stating that companies may use an existing employee for the role and “for any areas where there may be skill gaps, that can be supplemented with either certifications or some type of education.”). *Id.* at 89-90

We believe that these amendments represent a much-needed step forward in protecting Americans' data security. Given growing recognition that the requirements captured in the Rule represent best practices, some financial institutions seem to have already taken appropriate steps to protect customers' data and meet the requirements set out in the amended Rule. It is important, though, to require those that lag behind to strengthen their security and prevent future breaches *before* they occur, rather than in the wake of a devastating breach after the damage has already been done.

---

(remarks of Brian McManamon) (noting that the size of a financial institution and the amount and nature of the information that it holds factor into an appropriate information security program); Presentation Slides, Inf. Security & Fin. Inst.: An FTC Workshop of GLB Safeguards, at 27 - 28 (July 13, 2020) (slides Accompanying remarks of Rocio Baeza, "Models for Complying to the Safeguards Rule Changes) ("Safeguards Workshop Presentation Slides") [https://www.ftc.gov/system/files/documents/public\\_events/1567141/slides-glb-workshop.pdf](https://www.ftc.gov/system/files/documents/public_events/1567141/slides-glb-workshop.pdf) (describing three different compliance models: in-house, outsource, and hybrid, with costs ranging from \$199 per month to more than \$15,000 per month). Safeguards Workshop, at 81-83 (remarks of Rocio Baeza) (describing three compliance models in more detail); Safeguards Workshop Presentation Slides, at 29 (remarks of Brian McManamon, "Sample Pricing") (estimating the cost of cybersecurity services based on number of endpoints). *Id.* at 83-85.