

## FEDERAL TRADE COMMISSION

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## 1 P R O C E E D I N G S

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3 DR. ROTHSTEIN: All right, good morning,  
4 everyone. Two quick announcements. Please note the  
5 evaluation forms out front. We would certainly  
6 appreciate it if you would take a moment to fill out the  
7 evaluations for the sessions that you've attended. You  
8 can return them right there, there's a basket for them.

9 Also, a couple of papers with notations on them  
10 were collected yesterday, so we have them. If you would  
11 like your insights back or you wanted to copyright them,  
12 they're not yet copyrighted, you can collect those, too,  
13 up front. That's the extent of our lost and found.

14 It's a pleasure to introduce our next keynote  
15 speaker, Kyle Bagwell. I introduced him yesterday, so I  
16 assume even after dinner the information hasn't changed,  
17 unless you sent an email you shouldn't have sent. He's  
18 still the Donald L. Lucas Professor of Economics at  
19 Stanford, and Kyle has written on a wide range of  
20 topics. He's written about the general agreement on  
21 tariffs and trade, the precursor to the World Trade  
22 Organization, the value of price as a signal of quality,  
23 the economics of collusion, the economics of  
24 advertising. He's a fellow of the Econometric Society,  
25 which is really quite an accomplishment. He is the

1 editor of numerous journals and is a former editor of  
2 the Rand Journal of Economics. He has taught at  
3 Northwestern University and Columbia University, as many  
4 of you know, and he's co-author of various books, but in  
5 particular The Economics of the World Trading System  
6 with Bob Staiger. It's a pleasure to have him here this  
7 morning.

8 DR. BAGWELL: Thank you very much, Paul. It's  
9 very nice to be here and thanks for your kind  
10 introduction.

11 I thought today I would talk about some work  
12 that I have done, mostly with Susan Athey and also with  
13 Chris Sanchirico on collusion and private information.

14 To set up the discussion, I thought I would  
15 begin by highlighting some of the ideas that underlie  
16 the basic model of collusion, which would be a repeated  
17 game with full information. If you want, think of a  
18 repeated Bertrand game where firms are interacting over  
19 an infinite horizon, choosing their prices day after  
20 day. The basic incentive constraint that arises in that  
21 game is that there's always a short-term incentive to  
22 undercut your co-conspirator, and you balance that  
23 against the long-term fear of triggering a price war.

24 Out of that perspective comes a lot of useful  
25 comparative statics, things like it's easier to collude

1 when there are fewer firms, when firms are more patient,  
2 which might correspond to a rapidly growing market, and  
3 various other results with which we're all familiar.

4           One highlight in subsequent research on  
5 collusion is the Rotemberg-Saloner literature, which  
6 talks about a setting where demand bounces around day to  
7 day in a publicly observable way. In that model, if  
8 quantity demanded is very high on a given day, then it's  
9 going to be very tempting to cheat. The best you are  
10 going to be able to do is to collude at a low price,  
11 assuming demand shocks are distributed independently  
12 through time.

13           A second important literature is associated with  
14 the work by Stigler, Green and Porter, and Abreu,  
15 Pearce, Stacchetti. This work relaxes the assumption of  
16 perfect observeability and assumes that actions are  
17 hidden. So, firms choose output and their output  
18 choices are not observed. Firm one doesn't see the  
19 output choice of firm two, there's demand shock, out  
20 pops a public price, and everybody sees the price. Then  
21 if the price is low they may say, well, gee, I wonder if  
22 the other guy cheated and produced too much, or if  
23 instead the demand shock was small. As a consequence of  
24 this inference problem, this literature predicts that we  
25 should sometimes see periodic price wars. So, firms are

1 going to episodically go through price wars. Some  
2 recent work by Joe Harrington and Andy Skrzypacz on  
3 private monitoring also fits within the category.

4 Our work comes in within the context of private  
5 information. Here, all of the actions are going to be  
6 publicly observed: Firms are going to choose prices and  
7 everyone sees the prices, but what's going to be  
8 different is that firms have private information about  
9 their costs. You could imagine other things that they  
10 might have private information about, but we're going to  
11 assume that they're all privately informed about their  
12 respective costs. The model is thus a repeated game  
13 with adverse selection or hidden types.

14 There is an old literature, somewhat old, from  
15 the eighties, I'm more hesitant to say this is an old  
16 literature, now that I'm older myself, but in any case  
17 there is an older literature from the eighties on static  
18 mechanism design work that looks at a related problem.  
19 This literature says that if firms could write a  
20 contract and they have private information about their  
21 costs, then they might write a contract that says  
22 something like, if I've got low costs and you've got  
23 high, let me do the producing, but to make sure that you  
24 can trust me when I say I've got low costs, I promise to  
25 give you some money, a side payment, that I would only

1 be willing to pay you if I truly had low cost.

2 That would be a way for the firms to try to find  
3 an incentive compatible means of revealing their costs  
4 and colluding, but that literature didn't address how do  
5 the firms enforce collusion if they can't get the  
6 government to enforce their contract in a court of law.  
7 Also it utilizes the monetary side payments.

8 So, we might think, well, what would happen if  
9 firms have private information and they're trying to  
10 collude, but they don't have side payments because maybe  
11 they're worried that the side payments would leave a  
12 paper trail that would alert the antitrust officials,  
13 and they also can't get the government to help them  
14 enforce contracts. Their agreement must then be  
15 self-enforcing.

16 That's where we come in, and I'm going to give  
17 an overview of three papers in 20 minutes. That's  
18 already sounding implausible, but I'll touch lightly on  
19 all three.

20 All three papers are joint with Susan Athey.  
21 The first paper I'll talk about is also joint with Chris  
22 Sanchirico.

23 So, the motivation of this work, some of which  
24 I've touched on, is just to add some greater realism, by  
25 introducing private information, and to look for new

1 predictions. When we look and see the conduct that the  
2 collusive firms would engage in in this setting, that  
3 the finding might provide some guidance about the sort  
4 of screening that one might want to use. The findings  
5 might also provide new predictions about the  
6 relationship between collusion and welfare, and they  
7 might also give us some insight about the role of  
8 communication in collusion. Communication, of course,  
9 is a critical component of the legal approach towards  
10 collusion. Have firms reached an agreement on price is  
11 a critical question, but getting communication to do  
12 something in the theoretical treatments of collusion, is  
13 tricky. So we're going to follow Bonnie Raitt's advice  
14 and give them something to talk about. In our models,  
15 they may talk about their private information about  
16 costs.

17 Methodologically, this work is kind of fun  
18 because it draws on the repeated games and mechanism of  
19 design literatures, and in that context you might just  
20 imagine that continuation values will play the role of  
21 transfers or side payments from the earlier literature  
22 that I mentioned a moment ago.

23 So, I'll start with what was the first paper.  
24 It wasn't the first to get published because it took a  
25 little while in the revision process, but the first

1 paper that we wrote was by Susan Athey, Chris Sanchirico  
2 and me, and it was published in the Review of Economic  
3 Studies in 2004. It's entitled "Collusion and Price  
4 Rigidity." We analyze the repeated Bertrand game that I  
5 was talking about. The firms choose prices, the prices  
6 are publicly observed, and the firms have private cost  
7 shocks. The cost shocks are independently and  
8 identically distributed across the firms and over time,  
9 so every day each firm gets a new cost shock. We  
10 considered both inelastic demand and downward sloping  
11 demands, but our results are strongest for inelastic  
12 demands, so what I tell you I will just highlight that  
13 case here.

14 The solution concept that we used here is worth  
15 noting. We focus on something called the strongly  
16 symmetric equilibrium solution concept, and what that  
17 means is that starting at any given period, the firms  
18 perceive the same value to the relationship. You don't  
19 start in a given period and say starting from here firm  
20 one is going to do really well and firm two is going to  
21 do poorly.

22 Rather, starting at any given point in the game,  
23 the equilibrium concept requires that all firms perceive  
24 the future as being of the same value in expectation.

25 So, you can have price wars in this setting

1 under the solution concept, but they would be industry  
2 price wars. What this is ruling out is that you play  
3 tomorrow in a way where firm one does really well and  
4 firm two does less well.

5 I will come back to this later in the other  
6 papers, but this first paper uses strongly symmetric  
7 equilibria. Wherever the firms go tomorrow, they go  
8 there together. They thus use symmetric strategies and  
9 have symmetric continuation values.

10 Transfers in that context, then, can be thought  
11 of as price wars. Let's suppose I claim that I have low  
12 cost, and we have some collusive scheme that says if  
13 some firm says it has low costs and wants to produce a  
14 lot of output, then we discipline that by sometimes  
15 going into a price war in the future.

16 You can have that in a solution concept, but  
17 from the cartel's point of view, that would be a  
18 transfer that's out of the cartel. The price war would  
19 be money that you're burning and sending off to  
20 consumers in essence. It wouldn't be a transfer from  
21 one firm to the other firm, as the symmetric solution  
22 concept doesn't allow that.

23 So, in this context, the goals of collusion are  
24 two: The first is the standard idea that the firms want  
25 to get together and raise the price. Second, they may

1 want to achieve productive efficiency, too. They may  
2 want to get together and say, who among us has the  
3 lowest cost and let's make sure to maximize industry  
4 profits that we assign production to the firm with the  
5 lowest cost.

6 But, of course, that's where the incentive  
7 compatibility question comes into play. If you're going  
8 to get more production from lower cost firms, then  
9 everybody is going to want to claim that they have lower  
10 cost, and so you are going to need some way to make sure  
11 they are honest. That's a problem that confronts the  
12 cartel. How to elicit honest communication about cost  
13 positions when cost positions are problematic?

14 Here's a picture that highlights some of the  
15 themes that are involved. So,  $P_n$  of  $\theta$  is the Nash  
16 price as a function of cost. Think of  $\theta$  as the cost  
17 you draw as a firm in this cartel. You draw some cost,  
18 and if it was a static noncooperative equilibrium, so  
19 that you weren't trying to collude at all, then higher  
20 cost firms would probably charge higher prices than  
21 lower cost firms. This  $P_n$  of  $\theta$  function is upward  
22 sloping, capturing that idea.

23 This would be the pricing function that all  
24 firms would use in the noncooperative equilibria. So,  
25 let's evaluate it. Let's suppose that we're an emerging

1 cartel. We get together, look at the Nash pricing  
2 function that we've been using prior to our meeting, and  
3 say what can we improve? Can we do better?

4 We might look at this  $P_n$  of theta function, and  
5 say, well, one good thing about it is that we do get  
6 productive efficiency. Whoever among us has the lowest  
7 cost, that's going to be the firm that charges the  
8 lowest price, and that's going to be the firm that,  
9 therefore, makes the sales. The prices are going to  
10 ensure that, as long as the pricing function is upward  
11 sloping.

12 As cartel members, we might also say that the  
13 bad thing about this pricing function is that the prices  
14 are low. We're being very competitive with each other,  
15 trying to undercut each other, and so, from the cartel's  
16 point of view, low prices are the down side of the  
17 noncooperative equilibria.

18 The variable  $r$  that you see illustrated, think  
19 of that as being the consumer's inelastic demand, that's  
20 the reservation value for consumers. You can see that  
21  $P_n$  of theta is potentially quite far below  $r$ , and the  
22 firms might look up longingly at  $r$  and say, wouldn't it  
23 be great if we could price at  $r$ , that would be so much  
24 better for our collusive profits.

25 So, the first thing they might try, if I can

1 point the arrow, is this upward sloping line,  
2 maintaining productive efficiency, but pushing the price  
3 higher and closer to  $r$ . That would be kind of an ideal  
4 situation for the cartel. They get basically the  
5 highest price that they could get,  $r$ , but add a little  
6 slope to make sure that whoever has the lowest cost  
7 makes the sale.

8           That would be nice if you could do it from a  
9 cartel's point of view, but the problem is that the  
10 higher cost firms are going to look at this and say, if  
11 I just cut my price a little bit, I increase my chance  
12 of winning a lot, and so why would I want to admit that  
13 I have high cost and charge a price up here. Better  
14 would be to cut my price down a little bit, so that I  
15 end up pricing as would a medium cost guy. Then I  
16 increase my chances of winning a lot, and if anyone ever  
17 challenges me about this, I'll say, oh, I had medium  
18 costs, that's why I did this.

19           So, this second candidate that I have presented  
20 for you, this somewhat flat upward sloping line close to  
21  $r$  isn't incentive compatible. Firms aren't going to  
22 price off of this schedule honestly. What you might do,  
23 if you wanted to implement this, you might say, well, if  
24 we see these lower prices down here, then we're going to  
25 go to a price war in the future. That would be enough

1 to stop a high cost firm from dropping down. He would  
2 think, if I cut my price, I'll increase my profits  
3 today, but I might trigger a price war. I don't know,  
4 it's not really worth it. I think I'm going to stay put  
5 where I'm supposed to be. But that just highlights that  
6 if you're going to get productive efficiency as a  
7 cartel, then you're going to have to lower prices, like  
8 in the static Nash equilibrium, or maybe you get higher  
9 prices but you have to go through these price wars. So,  
10 it's not cheap.

11           Assigning production efficiently involves some  
12 incentive costs. So, what you might do instead, what  
13 you might do instead is pool. As a cartel, you might  
14 just say, I am going to give up on achieving production  
15 efficiency, I'll let everybody price at  $r$ . Then we get  
16 the high price goal of collusion, but we give up  
17 assigning production efficiently among our cartel  
18 members.

19           That's an option. You might think it's just too  
20 painful to try to achieve productive efficiency. Either  
21 we have low prices or we have price wars, so let's just  
22 give up on that and pool with everybody charging  $r$ . If  
23 our cartel works that way, then we split the market  
24 evenly. That would be an option. That would be another  
25 thing we could do.

1           So, there are all sorts of candidates that a  
2 cartel could consider. These are just three. Another  
3 option would be to try step functions. Other  
4 nonstationary equilibria, where you go in and out of  
5 price wars, could also be tried. There are a number of  
6 things that could be tried. The question is, what's the  
7 best way for this cartel to collude in this setting.

8           So, here's the result that we have: If the  
9 distribution function of types is log concave, which is  
10 not a free assumption, but probably not terribly  
11 restrictive, and if demand is sufficiently inelastic,  
12 which is the case I've been describing, and if firms are  
13 patient, not infinitely so, but sufficiently patient,  
14 then rigid pricing and stable market shares is the  
15 optimal strongly symmetric equilibria for colluding  
16 firms.

17           So, in other words, as a cartel, you just say  
18 the best thing we can do is to let everybody price at  $r$   
19 and split the market evenly. We get the high price part  
20 of our collusive goal, and we give up on trying to  
21 achieve productive efficiency. We could achieve  
22 productive efficiency, but it would be too costly in  
23 terms of the incentive cost and low prices and price  
24 wars that would be required.

25           Under weaker conditions, you never want to use

1 price wars. For the cartel, price wars are wasteful and  
2 entail transfers out of the cartel, so the cartel  
3 generally doesn't want to use those.

4           Suppose you were trying to use some sort of  
5 screen and say, where should I look more closely if I  
6 suspect collusion? Then according to this line of  
7 thinking, markets in which the variance of prices is  
8 low, and price levels are high, assuming you have some  
9 estimate about what the costs are so that have some  
10 informed view on what a high price would mean, those  
11 might be markets where you would want to give extra  
12 scrutiny, according to this theory.

13           This is just the opposite, in some respects, of  
14 Green and Porter, where high price variance is  
15 characteristic of the collusion. So, here if you have  
16 markets where you can see the prices that the firms are  
17 choosing, but you believe the firms don't know very well  
18 each other's respective cost positions, then you might  
19 look for rigid pricing as characteristic of collusion.  
20 By contrast,  $P_n$  of theta has lots of price variance and  
21 is characteristic of collusion.

22           So, that was paper one.

23           Paper two, which got published earlier, with  
24 Susan Athey in Rand, 2001, addressed the issue of let's  
25 see if we can move past strong symmetric equilibria.

1 That's a strong assumption, so what would happen if you  
2 relaxed it.

3 To address that, we have taken a much simpler  
4 cost setting and say firms either have low cost or high  
5 cost. Two types. Each firm, low or high. We allow for  
6 symmetric price wars again, these wasteful transfers out  
7 of the cartel price wars, and we also now allow for  
8 asymmetric continuation values.

9 So, we allow now that depending on what happens  
10 in, say, period one, the firms might decide in period  
11 two to go to a pattern of future play that's more  
12 favorable to firm one than to firm two. That's  
13 something we're going to allow and you can think of that  
14 as being a transfer from firm one to firm two in the  
15 context of continuation values.

16 In this context, continuation values will play a  
17 couple of roles. One I just mentioned, it will play the  
18 role of a transfer, but, of course, it's not an  
19 unrestricted transfer, since you can only transfer  
20 things that correspond to equilibria of the repeated  
21 game. The second is that future play is also going to  
22 be something that you are trying to achieve efficiency  
23 in within that period as well.

24 Period two, for example, has sort of a double  
25 duty. As a cartel, it might be that you are assigning

1 play in period two to compensate some firm for admitting  
2 in period one that it had high costs. You might try to  
3 shuffle some market share toward that firm to reward it  
4 for its honesty. But also in period two itself, you  
5 want to try to be as efficient as you can as a cartel,  
6 so you have these two kinds of things that you're trying  
7 to achieve simultaneously in the second period.

8 Here's the result that we get: For a wide set  
9 of parameters, if firms are patient, not necessarily  
10 infinitely patient, but patient enough, optimal  
11 collusion achieves first best profit. So, they're  
12 actually able to keep price at  $r$  and assign production  
13 efficiently every single period, through a  
14 self-enforcing agreement.

15 So, how do they do that? Well, one way to tell  
16 the story would be to imagine that in period one, firm  
17 one draws low cost and firm two draws high cost. They  
18 get together, they meet. Firm one says, I've got low  
19 cost, really, I should be doing the producing, firm two  
20 says, okay, I've got high cost, you should go ahead,  
21 produce, charge  $r$ .

22 Now, why would firm two admit that it had high  
23 cost? It must be expecting some reward, some benefit  
24 from having done that. That reward, in the absence of  
25 direct side payments, would have to be that starting in

1 period two, somehow the equilibrium would treat firm two  
2 more favorably in compensation for having acknowledged  
3 in period one that it had high costs.

4 Now, if we're going to get first best profits  
5 when in period two one firm is low cost and the other  
6 firm is high cost, then we already know what has to  
7 happen. The low cost guy has to produce. So, that's  
8 the second constraint on continuation values and trying  
9 to achieve efficiency. If one of us is low and one of  
10 us is high, we know we have to assign production to the  
11 lower cost guy.

12 But, if both of us are low cost, or if both of  
13 us are high cost, then it doesn't matter from a joint  
14 profit perspective which of us does the producing, so we  
15 can wait around for these ties. Firm one might say,  
16 well, I'll tell you what, firm two, if you admit that  
17 you're high cost, then in period two, should we both be  
18 low cost or should we both be high cost, we'll let you  
19 do more of the producing as compensation for your  
20 acknowledgment of high cost. We'll transfer profits to  
21 you in that form.

22 So, the implication of this theory is that if  
23 you were looking for very sophisticated cartels, you  
24 would look for negative intertemporal correlation of  
25 firm level market shares. If one firm produced a lot in

1 one day, it's more likely to produce less the next day.

2 This prediction has some relationship with the  
3 compensation schemes used in some of the hard-core  
4 cartels that have recently been found.

5 Of course, this literature also suggests that  
6 there's some role for communication, although you can  
7 achieve quite a lot without communicating in the  
8 Bertrand context, and it also suggests some new  
9 perspectives on collusion and welfare. Collusion is  
10 certainly bad, as a general matter, in the presence of  
11 downward sloping demand, since firms can collude and  
12 raise price. But there is also a potential welfare  
13 benefit of collusion, which should be put into the  
14 calculations, but not over-emphasized in that the  
15 collusive firms share with society a desire to keep  
16 industry costs low.

17 Colluding firms are thus going to be trying to  
18 figure out schemes to assign production to the lower  
19 cost firm, which is a welfare beneficial implication of  
20 collusion, but I wouldn't want to over-emphasize that.  
21 In this model, with inelastic demand, it doesn't matter  
22 what the prices are from a welfare point of view, but in  
23 general, with downward sloping demand, the high prices  
24 that the cartel would achieve would contribute to a dead  
25 weight loss to society that would be balanced against

1 the potential gains and cost efficiency that a  
2 sophisticated cartel could achieve.

3           So, the third paper, testing your morning  
4 intellectual energy as I scroll through all of these  
5 papers, the third paper with Susan in Econometrica 2008,  
6 relaxes a different assumption of the previous papers.  
7 It relaxes the IID assumption. This assumption is very  
8 tractable, it's very helpful, but in a lot of private  
9 cost-type situations we could imagine in the real world,  
10 firms would probably have somewhat persistent private  
11 information. If a firm had low cost in period one, it's  
12 more likely to have low cost in period two as well.

13           So, we can't really regard the future as a  
14 completely new draw for a lot of applications that we  
15 might have in mind.

16           This makes things a lot more complicated. Now  
17 we have beliefs cruising around, everybody is watching  
18 each other's play saying, I saw you do this yesterday,  
19 that means probably you're this type, which means  
20 probably tomorrow you will be that type, too, and so it  
21 becomes more complicated.

22           As an example of the complications, consider  
23 noncooperative play. What's your analogue to Nash  
24 reversion, where do you revert if somebody cheats? It's  
25 not going to be the static Nash, that  $P_n$  of theta

1 function, it's not going to be that anymore, because  
2 there's going to be some dynamic signaling in the  
3 noncooperative reversion.

4           So, it's a more complicated environment, but  
5 it's still possible based on what I told you about the  
6 first two papers to kind of get a sense of what the main  
7 results are. So, here we will allow again for symmetric  
8 and asymmetric equilibria, and here are our results.

9           In this setting, if you take the extreme case,  
10 we have perfectly persistent costs, so I draw in period  
11 one a cost and I have it for the rest of time. That's  
12 kind of a benchmark case, where we have the opposite  
13 extreme from IID.

14           If a distribution function is log concave, so  
15 that comes back again if demand is sufficiently  
16 inelastic, and if firms are sufficiently but not  
17 necessarily infinitely patient, then optimal collusion  
18 is, again, described by rigid pricing and stable market  
19 share. So, we are back to the prediction we had in the  
20 first paper where we used the strongly symmetric  
21 equilibria concept.

22           So, why would that be the case, because here we  
23 do allow for the asymmetric continuation values, why  
24 would we not continue to use future favors to beat the  
25 rigid pricing scheme like we did in paper number two?

1 The reason is, if I'm low in period one and you're high  
2 in period one, and in the previous paper we thought,  
3 well, let's wait until tomorrow, maybe our costs would  
4 be the same and we redistribute market share then at low  
5 cost to industry profits. Well, if there's perfect  
6 persistent to cost types, tomorrow I will still be low  
7 cost and you will still be high cost, so we will never  
8 have an opportunity to redistribute market share in a  
9 way that keeps industry profit neutral.

10 So, while we can use these future continuation  
11 values, they don't turn out to be as helpful as they  
12 were in the IID world, because differences in cost  
13 persist through time. So, you have to wait a long time,  
14 infinitely long if costs are perfectly persistent for an  
15 evening up opportunity where you both have the same cost  
16 types.

17 If we step away from perfect persistence and  
18 allow imperfect persistence, we get some future market  
19 share favoring activity back into play. If one firm has  
20 low costs today and the other firm has high costs today,  
21 then they know that eventually they will both be low or  
22 eventually they will both be high and that will be a  
23 time where they can even up and reshuffle market shares  
24 and reward one firm for having admitted earlier on that  
25 it had high cost. So we get back some degree of this

1 future market share favor behavior, this negative  
2 intertemporal correlation of firm level market shares on  
3 the equilibrium path, once we step away from perfect  
4 persistence and allow for imperfect persistence.

5 And indeed, if the firms are patient enough, and  
6 they have to be more patient the more persistent are the  
7 cost shocks, they can again achieve a first best  
8 solution.

9 Let me now wrap up and then tell you about a few  
10 new directions, very briefly. This line of theoretical  
11 work just tries to say, if firms have private  
12 information, which we believe is descriptive of a lot of  
13 environments, and they don't have side payments, so they  
14 have to exchange favors through how they play the game,  
15 through their market shares, then, in a wide range of  
16 settings, where cost types are persistent, or maybe  
17 firms are not sophisticated enough to implement  
18 asymmetric continuation values, we should expect to see  
19 stable market shares and rigid pricing. For some  
20 markets, such behavior thus might be indicative of  
21 something to look at a little more carefully.

22 On the other hand, if firms are very  
23 sophisticated, and if their cost draws are not perfectly  
24 persistent, then they are going to use a lot of  
25 asymmetric market share allocations over time and so you

1 should expect to see negative intertemporal correlation  
2 at the firm level of market shares as descriptive of a  
3 very sophisticated cartel, potentially.

4           New directions: I'm working with a student at  
5 Stanford, Juuso Toikka, who is on the market this year,  
6 a very good student, if you're hiring, you should know  
7 about him. He and I are talking about the communication  
8 in the context of Cournot.

9           One other result that Susan and I had in our  
10 Econometrica paper is that if you relax the log  
11 concavity condition, then sometimes a better equilibrium  
12 for firms when types are perfectly persistent than the  
13 rigid pricing equilibrium is to have an initial price  
14 war. A firm comes in, says, I've got low cost, I'm  
15 going to cut price and I want to show you that I have  
16 low cost. Why am I going to do that? Because then in  
17 period two once they can get together and negotiate and  
18 say, you're the low cost guy, you get more market share.

19           So, this kind of gives rise to a perspective on  
20 price wars as preludes to bargaining. A firm may  
21 demonstrate its strength and toughness so that it can  
22 bargain better in the future over how to allocate market  
23 shares in the cartel.

24           Under some conditions, we get results like that.  
25 I would like to explore that more. DeRoos has a paper

1 in IJIO where he talks about this sort of signaling  
2 behavior offering an interpretation of behavior in the  
3 Lysine case.

4 And then more generally I am interested in the  
5 interaction of collusion and reputation. Once you have  
6 persistent types, models of persistent types, you can  
7 start to talk about how the reputation considerations  
8 affect cartel behavior. Cartel members may develop the  
9 reputations within the group. How does that affect  
10 their conduct? I think that's a further merging of  
11 literatures that would offer useful insights.

12 Thank you.

13 (Applause.)

14 DR. BAGWELL: I'm happy to take questions.

15 Sure. Yes, sir?

16 UNIDENTIFIED MALE SPEAKER: Kyle, in these  
17 markets with the types, there's a particular  
18 relationship between trying to correct your reputation  
19 and what you want to try to convey to other people in  
20 the market. I know you've thought a little bit about  
21 auctions, which I would like to hear a bit more about.

22 Can you think about it in the same way where the  
23 information that you would want to convey to the other  
24 people in the market would be the same when instead of  
25 you wanting to cooperate with them, you actually want to

1 compete with them, so the reputation has sort of a  
2 different feel for it? I'm not sure if you can answer  
3 that.

4 DR. BAGWELL: Well, I mean, you can certainly  
5 recast everything that I've described as a Bertrand kind  
6 of model with public prices, and some might think of it  
7 as some product market, but you could think of it  
8 alternatively as a procurement auction wherein bidders  
9 are repeatedly bidding for objects and they have their  
10 valuations instead of their cost types, and they're  
11 going to try to collude in this context.

12 And then everything would kind of map over to a  
13 story where you would either have valuations that were  
14 independent through time, or persistent through time,  
15 have the opportunity, perhaps, to talk ahead of time  
16 about how you're going to bid, and the framework could  
17 be applied there.

18 And then on the general notion of reputation, so  
19 far, we've had a few results, like pooling is optimal in  
20 some cases and you can get first best collusion with  
21 imperfect persistence if you're patient enough, but I  
22 think this price war idea that we addressed some in the  
23 Econometrica paper that would be nice to emphasize more  
24 and build on more in future work. It's really  
25 suggesting you can do something demonstrative to say, I

1 am a tough member of the cartel and I need to be treated  
2 as such in the early phase. That's a story that seems  
3 realistic, but it also clearly requires some persistence  
4 in the type space for it to get traction.

5 UNIDENTIFIED MALE SPEAKER: Kyle, we have a  
6 question, you emphasized as one possible screen for  
7 collusion, variance in price. Have you also looked  
8 maybe by the exercises into price level? I know it's  
9 not really very much use, but from data I've seen on a  
10 particular intermediary market, it's something that  
11 often seems that there's some price floor where maybe  
12 this is for other reasons, but you can also think of it  
13 as a way to collude on the price.

14 My feeling is that maybe your theory would also  
15 support something like what is the appropriate data,  
16 something like a skew measure, which would come up as a  
17 potential measure of screening, I think to compare it  
18 then with information about cost using the authority we  
19 have.

20 DR. BAGWELL: I think that's a good point. So,  
21 you're saying that sometimes you might see a cartel  
22 where there's seemingly a price floor and the agreement  
23 is if you want to price higher, go ahead, but don't go  
24 below this floor, as that would be interpreted as a  
25 deviation.

1           Yeah, I think that's a very good point, and I  
2 think there are models I can imagine that would  
3 emphasize downward sloping demand as opposed to the  
4 inelastic structure here where that might well come out  
5 as optimal. Susan has a paper on monetary policy with  
6 Atkinson and Kehoe which has a ceiling, kind of a  
7 similar structure, and there's some work in trade policy  
8 that I have with Bob Staiger that has a similar  
9 structure.

10           So, I would imagine that that kind of result  
11 could arise under some conditions in a collusion model  
12 with downward sloping demand and that it would be a good  
13 thing to analyze further, particularly if that's what is  
14 actually happening in practice, or seems to be.

15           UNIDENTIFIED MALE SPEAKER: I'm always nervous  
16 about screens that have to do with the variance that you  
17 see in price, because obviously in a competitive market,  
18 you see no variance, right? And I'm also nervous about  
19 who the audience is for that kind of advice, because the  
20 audience is not always capable of sorting through, well,  
21 under this condition, with this kind of a model, the  
22 screen means this, but with a different kind of a model,  
23 the screen might mean something else.

24           Do you have any kind of advice or sort of  
25 qualification that you would put on using those kinds of

1 screens to detect collusion that would be advice that  
2 would help policy?

3 DR. BAGWELL: Well, first of all, I would like  
4 to thank you for giving me the opportunity to emphasize,  
5 again, that these screening tests that I am describing  
6 should be viewed with great caution, right? They're  
7 neither sufficient nor necessary for finding collusion,  
8 but just perhaps informative in certain settings.

9 So, the sort of settings would be ones where  
10 firms costs are bouncing around a lot. Then the price  
11 variance would be high in the competitive case, which  
12 was the Nash case that I just described, and low in the  
13 collusive case.

14 If firms costs are very stable through time,  
15 then as you actually said, a competitive equilibrium  
16 would have very low price variance, and you wouldn't  
17 want to get too excited about that and pursue antitrust  
18 enforcement there.

19 There is an interesting IJIO paper that I'll  
20 just mention by Luke Froeb and others, I can't remember  
21 all of the co-authors, that considers a variance  
22 screening test for collusion. But I really don't want  
23 to over-emphasize screening in this talk other than to  
24 just say that low price variance is something that this  
25 theory points to as characteristic of optimal collusion

1 in some settings. It could lead to a cautious  
2 assessment that maybe it would be worthwhile to look at  
3 a certain market a little more carefully. But as a  
4 general matter, low price variance is not a sufficient  
5 condition for concluding that there's collusion, and it  
6 is also not a necessary condition for concluding that  
7 there's collusion.

8 So, I do not want to emphasize that more heavily  
9 than it deserves.

10 UNIDENTIFIED MALE SPEAKER: Would it be  
11 interesting to add, I'm just going to try to project,  
12 would it be interesting to add to these models something  
13 to the effect of cost is a function of an appropriatable  
14 technology that then firms could agree to share?

15 DR. BAGWELL: I'm sorry, they have a technology  
16 that they might share?

17 UNIDENTIFIED MALE SPEAKER: So, perhaps I've  
18 developed some innovation that's currently privatized  
19 and until somebody leap-frogs me, I'm going to be the  
20 lowest cost firm in the market, but to preserve the  
21 cartel, or need to maximize profits for the cartel, it  
22 would be efficient for me to share it.

23 DR. BAGWELL: So, yes, that would be very  
24 interesting, and we haven't introduced some novel  
25 incentive issues, we haven't looked at that, but that

1 would be definitely the kind of question that one might  
2 use this framework to think more about, for sure.

3 DR. ROTHSTEIN: Thank you very much.

4 DR. BAGWELL: Thank you.

5 (Applause.)

6 DR. ROTHSTEIN: So, we're setting up for our  
7 next paper session, Asymmetric Information and Consumer  
8 Choice. Just a couple of quick announcements. One, I  
9 would like to thank Marianne Bertrand for helping to set  
10 up this session, but she can't be here today.

11 So, Erez Yoeli from the Division of Consumer  
12 Protection is going to chair. There is some symmetry  
13 there, Marianne is at Booth Chicago, and Erez just got  
14 his degree from Booth Chicago. His diploma is probably  
15 still wet. Where is Erez?

16 UNIDENTIFIED MALE SPEAKER: He's coming right  
17 back. I'll go grab him.

18 DR. ROTHSTEIN: I forget, he's been here maybe  
19 two months. Four months, tops. There's also one  
20 substitution, Devin Pope is here, instead of Justin  
21 Sydnor. Justin couldn't make it, but we have his  
22 co-author here. So, I am going to turn it over to Erez.

23 DR. YOELI: Hi, I'm taking Marianne's place, and  
24 I'm going to, without further ado, introduce Liad  
25 Wagman, he is assistant professor of economics at IIT,

1 the Illinois Institute of Economics in Chicago, and  
2 recently finished his Ph.D. at Duke. He also has a  
3 computer science background, which is a little rare.

4 Liad?

5 DR. WAGMAN: Thanks, Erez.

6 I am going to talk about online privacy today,  
7 and online privacy is a loaded issue. There are many  
8 facets to it: Who collects the data, what data is being  
9 collected, how is it being used, who has control of the  
10 data, and I don't want to pretend that we're able to  
11 tackle all of it in this short paper.

12 We basically take a slice, and the slice we take  
13 is data that's being collected after transactions. It's  
14 basically how much consumers were paying for a certain  
15 good, and we're giving consumers some form of control  
16 over this data. Perhaps it's best if I start with a few  
17 examples.

18 This is a coupon for buy.com that gives you \$10  
19 off a purchase of \$200 or more. The terms and  
20 conditions state that it's valid for first-time  
21 customers only. Only you can become a first-time  
22 customer by just getting another email address.

23 It may not seem very attractive in this case,  
24 because the purchase has to be at least \$200, so it's a  
25 five percent discount, almost nothing. But a little

1 while ago, Google Checkout came out with a promotion  
2 that for a short time, when you sign up, you get \$10 off  
3 a purchase of \$10 or more. This promotion happened to  
4 be applicable to buy.com, a site that doesn't charge tax  
5 in most states, has free shipping on most items, and has  
6 a lot of \$10 offerings. Think of flash drives, things  
7 of that sort.

8           So, you could get a \$10 purchase, essentially  
9 for free, if you signed up for Google Checkout. Now,  
10 obviously you would have incentive to do that many times  
11 if you wanted to stockpile some flash drives, maybe sell  
12 them on eBay, make some money.

13           So, initially if you just change, get another  
14 email address, sign up again, get the discount again.  
15 Well, Google quickly caught up to that, although they  
16 have an extensive budget for promotion, they didn't want  
17 a few consumers to hog the entire budget. So, they  
18 limited it initially by email address.

19           Well, that didn't work out too well. You could  
20 just create another email address. So, then they  
21 limited it by address, home address. That didn't work  
22 out too well either, because you could put slight  
23 modifications, perhaps add a unit number to your place,  
24 even though it has no unit, maybe use your work address,  
25 so forth.

1           So, then they limited it by credit cards. If  
2 you used a credit card, you could use it again to get  
3 the promotion. Well, you could use another credit card  
4 or you could even generate a virtual credit card. It's  
5 a one-time use credit card derived from your real credit  
6 card, which you can generate in seconds. Just go on  
7 Citibank Online, if you have a Citibank credit card, you  
8 go and generate a virtual credit card, it's for one-time  
9 use. Feel free to copy the number, you can't use it.

10           So, that didn't work out either. So, Google,  
11 being pretty innovative, started tracking people by IP  
12 address as well. So, they had some way to account for  
13 public libraries and so forth, but if you used your IP  
14 address at home and based on your IP address, they could  
15 tell that you were a private user, they wouldn't let you  
16 use it again.

17           So, what we see here is on the one hand you have  
18 the firm trying to track these first-time consumers, on  
19 the other hand you have consumers trying to be anonymous  
20 and taking advantage of these services, multiple times,  
21 and it's quite interesting how that interaction goes.

22           Perhaps more related, I went a few months on  
23 dell.com, and I clicked on medium/small businesses, and  
24 I went to the printer section. These few printers  
25 showed up on the front page. Do you see that they have

1 certain prices, certain models? And then I erased my  
2 cookies, closed my browser, opened it again, went back  
3 to dell.com. Then I clicked on large businesses,  
4 instead of medium or small businesses, and went to the  
5 printer section again.

6 Surprisingly, I got the same printers, order was  
7 shuffled a little bit, prices were at least 20 percent  
8 higher.

9 A more famous example is the Amazon DVD price  
10 experimentation that took place in 2000 where they  
11 charged people different price based on their past  
12 searches, or just on their viewing behavior on the site.  
13 If you looked for a StarWars DVD, you would get charged  
14 more for a StarTrek DVD. If you bought a StarWars DVD,  
15 you would get charged more for a StarTrek DVD, up to 40  
16 percent more.

17 So, price discrimination is pretty common in  
18 electronic commerce. Consumers, at the same time, are  
19 not helpless. They can work to become anonymous, to  
20 maintain their privacy, to maintain their anonymity, and  
21 they can circumvent it.

22 Currently sellers' practices as far as price  
23 discrimination goes mostly follow voluntary guidelines.  
24 There are no strict rules or policy. But, we are moving  
25 towards some policy, it seems.

1           About two years ago, the Commission came out  
2 with guidelines on how sellers should set up their  
3 sites, and those guidelines mainly emphasized  
4 transparency in disclosures, making disclosures easy to  
5 understand, and consumer control, giving consumers the  
6 opportunity to choose to opt out of having their  
7 information collected. I'll talk about opt-in a little  
8 bit later, if I have time, but it's almost the same  
9 picture.

10           There's other movement towards privacy, towards  
11 litigation here. There's the Online Privacy Bill of  
12 Rights proposed by Edward Markey in Congress. There's  
13 similar litigation that already exists in  
14 telecommunication, there's the CAN-SPAM Act of 2003, and  
15 there's more. The general direction here is to make it  
16 easier for consumers to maintain anonymity.

17           So, just to summarize the key differences we  
18 have here from traditional markets, it is already easy  
19 for consumers to become anonymous. At the same time,  
20 sellers can easily store and use consumers' data, should  
21 the consumer not be anonymous.

22           The overall question we're trying to tackle is  
23 is it easy and desirable to obtain anonymity and is it  
24 clear who benefits and loses from that?

25           To do that, we study a very simple game, or at

1 least we thought it was simple when we started. There's  
2 one firm, potentially more firms and many consumers, and  
3 there are three main parts. The first part is some past  
4 purchases disclose information about consumers'  
5 valuations. In the second stage, consumers make  
6 anonymity decisions, they decide whether to work to  
7 become anonymous again.

8 In the third stage, if the firm has some  
9 information about consumers, it can use this information  
10 to price discriminate. The firm has some identified  
11 consumers that purchased and didn't become anonymous,  
12 and it can charge them a little bit more because it  
13 knows that they were willing to pay a certain price.  
14 There are also consumers who are anonymous, who either  
15 didn't purchase in the past or maybe purchased and  
16 worked to become anonymous again.

17 So, when you work on a theoretical model, the  
18 main goal is to have a simple model, maybe have some  
19 closed form solutions and maybe get some clear-cut  
20 predictions. Well, the model turned out not to be so  
21 simple, the solutions were not closed form and the  
22 predictions were not clear-cut. That turned out to be  
23 actually good, because we are able to say that even this  
24 simple framework, with black and white economic  
25 analysis, it is not clear whether more privacy is good

1 or bad. I'll show that more precisely in a little bit.

2 I am going to follow Sofia's action from  
3 yesterday and sort of assassinate the literature review  
4 slide, but I just want to emphasize that it's a very  
5 interdisciplinary topic, it goes from psychology to  
6 computer science to business to marketing to economics,  
7 it's all over. The literature is pretty extensive, and  
8 although it's a fairly recent topic, it dates back to  
9 the seventies, with the announcement of intertemporal  
10 price discrimination, and much of the intuition has gone  
11 from there, so that still holds.

12 So, the model we have is fairly standard in this  
13 framework. There were two purchasing periods. The firm  
14 produces a nondurable good, with no marginal cost.  
15 There is a continuum of strategic consumers with mass  
16 one, and the timeline is as follows: Consumers first  
17 privately realize valuation, the firm sets the first  
18 period price, consumers make their first period  
19 purchasing decisions, those who purchased need to decide  
20 whether to work to become anonymous again or not. Then  
21 we have the firm setting prices, and then consumers make  
22 their purchasing decisions again.

23 So, and I'll show an extensive form view of this  
24 in a second, because I understand I went quickly over  
25 the model. In each period a consumer has unit demand,

1 valuation is drawn from continuous distribution on the  
2 unit interval. The valuation is private information and  
3 we assume it to be the same in both periods. The cost  
4 of opting out or maintaining your anonymity is assumed  
5 to be  $c$  and is assumed to be the same for consumers.  
6 The results were somewhat robust to making this  
7 different for different consumers, and perhaps I can  
8 show it a little bit in a few slides.

9 This is the extensive form view of the game, or  
10 a sketch of it. The firm decides its first period  
11 price, consumers' valuations are realized. I flipped  
12 the order here, but it doesn't matter, it just makes it  
13 easier to draw. Then consumers make their purchasing  
14 decisions. They can decide whether to buy or not buy.  
15 Those who buy decide whether to opt out or not opt out,  
16 and then the firm has two information sets. It has the  
17 information set for identified consumers, those who  
18 bought and didn't opt out, so it knows they were willing  
19 to pay a certain price for the good in the first period.  
20 Then it has the information set for unidentified  
21 consumers, or anonymous consumers. Those are consumers  
22 who either bought and opted out, or didn't buy at all.  
23 Then it sets prices, two prices, one to each of these  
24 information sets. Then consumers, again, make their  
25 purchasing decisions in the second purchasing period.

1           Quick overview of the results. Given that the  
2 firm cannot commit to future prices, the assumption that  
3 could be reasonable in some settings. So with the  
4 printer example at Dell, it could go to the extent where  
5 Dell supplies you with a driver, that you could install  
6 on your computer when you set up the printer. This  
7 driver can tell Dell your usage patterns, and when your  
8 printer cartridge is empty, when you need to order some  
9 toner, it can supply you with a link, a personalized  
10 link to Dell where it can tell you a price, based on  
11 your usage patterns, based on the price you paid for the  
12 printer when you were buying initially. So, the  
13 assumption here is the firm cannot commit to future  
14 prices when you make your initial purchase.

15           Given some technical assumptions, the firm's  
16 profit is nonmonotonic in the cost of opting out, the  
17 cost of being anonymous. Profit is highest when this  
18 cost is zero. That is to say it is highest when  
19 consumers have full control over their anonymity.

20           Consumer surplus, on the other hand, may  
21 increase their cost of maintaining anonymity, but only  
22 up to a point. At that point, it goes down. So, the  
23 ability to opt out at some costs is actually good, but  
24 if it's too easy to opt out, it may not be good.

25           There are similar results with social surplus,

1 almost the same as consumer surplus, at least to some  
2 extent. Some preliminary observations and results here  
3 are that the socially optimal outcome is for all  
4 consumers to purchase in each period, because the  
5 marginal cost is zero. That's just how the model is set  
6 up, that would be the first best. But that's never  
7 going to happen in the model with one firm, because the  
8 firm will set price greater than zero.

9           Now, if there's no consumer recognition, the  
10 firm just sets the monopoly price in each period. It's  
11 just the one-shot game played twice.

12           If the firm can commit to future prices, and  
13 opting out is impossible, it's too costly, the firm  
14 would like to commit to the monopoly prices.

15           So far these are the results from the existing  
16 literature, now we add to this. If the firm can commit  
17 to future prices, and opting out is possible, the firm  
18 would still like to commit to the monopoly prices. So,  
19 that's the full commitment outcome. The full commitment  
20 outcome is the same, as in the case where there's no  
21 consumer recognition.

22           So, to characterize the model, remember the  
23 consumers can opt out at the cost,  $c$ . If this cost is  
24 zero, meaning anonymity is free to obtain, I can buy and  
25 I can instantly become anonymous again. All perfect

1 Bayesian equilibria have the following properties:  
2 Prices are equal to monopoly prices, this is the full  
3 commitment outcome. Consumers with valuation above  
4 price purchase in both periods, all of them stay  
5 anonymous, there is no recognition outcomes. This is  
6 exactly what the firm wants.

7 So, if consumers can costlessly become anonymous  
8 after they purchase, the firm gets what it wants, it  
9 gets the full commitment outcome. This is sort of  
10 counter-intuitive right there, because if you think that  
11 consumers have full control, why shouldn't they? I hope  
12 I can get some intuition on that.

13 So, the key thing is that opting out here is  
14 associated with a negative externality on other  
15 consumers. Individually, a consumer wants to opt out to  
16 have access to cheaper prices. But doing so, anonymous  
17 consumers pay more, because the firm targets more  
18 consumers with high valuation in the anonymous consumer  
19 pool.

20 And these are similar situations to Prisoner's  
21 Dilemma, Tragedy of the Commons or even Braess's Paradox  
22 in the consumer science. I will talk about Braess's  
23 Paradox a little bit in a few slides.

24 So, let's start with the last stage of the game.  
25 We are in the second purchasing period, the firm has

1 some information about consumers, and now the cost of  
2 opting out is greater than zero. There are some  
3 consumers that are repeat consumers, they already  
4 bought. Those are above the cut-off of the valuation  $v$ ,  
5 and a fraction of them chose to opt out, a fraction of  
6 them are still identified.

7 Let  $\alpha$  be the portion of consumers that  
8 maintain their anonymity, that opted out, out of those  
9 that bought in the first period. So the firm targets  
10 these two information sets, unidentified consumers, and  
11 repeat consumers that are still identified, and it sets  
12 prices optimally to these two consumer groups. This is  
13 just a mathematical question where  $F$  is the  
14 distribution,  $v$  is the cut-off point,  $\alpha$  is the  
15 proportion of consumers that opted out, and it sets the  
16 price optimally to identified consumers. We have the  
17 typical ratchet effect on the literature here where the  
18 consumers who are identified pay more, because the firm  
19 knows that they signaled a higher willingness to pay,  
20 that they were willing to pay the price in the period  
21 previously purchased.

22 So, this is pretty standard. Now, in the second  
23 stage, consumers choose their anonymity. This is very  
24 similar to a network flow problem, and this is where  
25 Braess's Paradox comes in. Consumers will opt out, as

1 long as there is an incentive to do so, and as long as  
2 the price differential is greater than  $c$ , greater than  
3 the cost of opting out.

4 From that, we can derive the portion of  
5 consumers that choose to opt out. So, Braess's Paradox  
6 basically says, we have this first period in which  
7 consumers can buy or not buy. If they buy, they are  
8 identified; if they don't buy, they are anonymous. Then  
9 there are second period purchases.

10 If we add the edge from identified consumers to  
11 anonymous consumers, where consumers can opt out, there  
12 will be a flow of consumers moving from the top segment  
13 to the bottom segment, as long as it pays off to do so.  
14 But the addition of that edge actually ends up hurting  
15 everybody.

16 It reduces traffic at the bottom flow to the  
17 point where the advantage dissipates, where nobody  
18 benefits from going in that direction.

19 So, that's exactly what happens here. Consumers  
20 will opt out, as long as there's an advantage to doing  
21 so, because of the cheaper prices later on. They will  
22 continue doing it, and the advantage will dissipate.  
23 There will be no advantage to being anonymous anymore.

24 In the first stage, the firm sets its first  
25 period price, optimally, taking everything under

1 account. It's just a mathematical expression that comes  
2 out of it, and this is what ends up happening in  
3 equilibrium as a function of the cost of opting out.  
4 When this cost is zero, everybody opts out, so alpha is  
5 equal to one, there's no recognition.

6 As this cost increases, less and less consumers  
7 opt out. At some point,  $c\text{-hat}$ , nobody opts out anymore,  
8 but prices still change. The reason being that the firm  
9 had to decrease prices to get consumers to buy, because  
10 the consumers would know that once they bought, they  
11 disclosed some information and there's some cost  
12 associated with getting rid of that information that was  
13 collected.

14 So, the firm had to lower prices to get  
15 consumers to buy. It lowered them to the point where no  
16 more consumers were opting out. Now we can increase  
17 prices to better price discriminate. That's this  
18 interval between  $c\text{-hat}$  and  $c\text{-upper bar}$ . Prices change,  
19 even when no consumer opts out.

20 And once we reach  $c\text{-upper bar}$ , there are no more  
21 changes, the collusion is static. It's the case where  
22 opting out is too costly, nobody is going to do it.

23 All right. So, let's see the consumer surplus  
24 in the uniform case, as a function of this cost of  
25 opting out. As you can see, it's low risk when this

1 cost is zero, it increases with this cost because the  
2 firm lowers prices to get consumers to buy, up to  $c$ -hat.  
3 At that point it goes down a little bit, because the  
4 firm further price discriminates.

5 The firm's profit is also nonmonotonic, it goes  
6 down sharply in this cost because the firm lowers  
7 prices, but eventually, as fewer and fewer consumers opt  
8 out, it slightly goes back up and the firm is able to  
9 recoup some profit through price discrimination.

10 We found through these two we can get some  
11 measure of social surplus here. Social surplus  
12 initially goes down because there's a lot of waste from  
13 this effort being put into becoming anonymous, but  
14 eventually picks up as more and more consumers buy due  
15 to lower prices. Then it goes up all the way to  $c$ -hat  
16 where it drops because the firm increases prices. It  
17 further price discriminates once nobody opts out.

18 So, what we get here is that some privacy,  
19 specifically making it, say, between  $c$ -hat and  $c$ -bar in  
20 the uniform case, is actually good. Lowering it to  
21  $c$ -hat is good. But lowering it too much is actually  
22 bad.

23 I wanted to give just a direction here for what  
24 happened if the firm could commit not to charge  
25 identified consumers more. So, that's Amazon, after the

1 DVD pricing experiment. It basically committed not to  
2 charge more, but it still discriminates downwards. It  
3 offers coupons, incentives to identified consumers to  
4 stay identified.

5 So, what would happen there is that we would  
6 have some gain where consumers' valuation could fall on  
7 market process, the process could be known, but the  
8 current and past valuations are not exactly known, but  
9 private information, and the firm learns about these  
10 valuations through consumer purchases. It's something  
11 similar to a loyalty program. Prices have to be low  
12 enough to incentivize consumers to buy using their  
13 membership account, without manipulating the program.

14 So, that's what would happen if the firm could  
15 commit not to charge identified consumers more, which is  
16 what is happening in the case of Amazon.

17 We could also extend this setting to a case of  
18 competition, where firms are competing so that in this  
19 model I have two firms. The market leader is selling a  
20 brand name product and a follower is selling a generic  
21 product. The brand name may be valued a little more,  
22 according to some parameter  $\gamma$ , and there could be  
23 three regimes where there's no recognition, where  
24 there's asymmetric recognition, perhaps only the market  
25 leader can recognize past transactions and past

1 consumers, and there could be full recognition where  
2 both of them could recognize consumers.

3 The result here is that it's still ambiguous  
4 whether social surplus is higher or lower under a fuller  
5 commission or lower commission. Consumers, though, are  
6 better off under recognition than no recognition.

7 So, just to summarize, we found that in the base  
8 model, we had maximum profit for this firm when the cost  
9 of becoming anonymous is zero, because the firm is able  
10 to obtain the full commitment outcome. Making privacy  
11 or anonymity easy to maintain can increase, but also  
12 decrease welfare and consumer participation. So, it's  
13 good to some extent, but doing too much of it is not  
14 good. It basically comes to show that even in this  
15 simple framework, it's not clear-cut whether more  
16 privacy is good or bad.

17 We have nonmonotonicity in social surplus, in  
18 profit, and the various extensions here that we could  
19 consider to commit to competition.

20 DR. YOELI: Next we have Alessandro Pavan from  
21 Northwestern's Economics Department.

22 DR. PAVAN: So, sorry for my sore throat, it's  
23 terrible.

24 So, let me just say up front that this is an  
25 interesting paper, so I very much enjoyed reading it.

1 It's thought provoking and I think it touches on an  
2 important topic.

3 Let me give you a very, very quick overview of  
4 what the paper is trying to say and then offer some  
5 suggestion and comments regarding future work.

6 As Liad has indicated at the beginning of the  
7 presentation, privacy is an extremely important aspect  
8 of online transactions, not only of online, but of any  
9 transaction. The effect of privacy on consumer surplus,  
10 reduced surplus and welfare, quite surprisingly, are  
11 very much largely not understood, or not properly  
12 understood. That explains why, I think, there is a  
13 significant need for more theoretical work and this  
14 paper can contribute nicely in this direction.

15 So, the model is extremely simple, but  
16 nevertheless it offers some very insightful points that  
17 I think should help reach a better understanding of what  
18 are the effects of privacy in a variety of settings.

19 So, the model, I know you have seen how it  
20 works, is essentially couched in a situation where you  
21 have a monopoly selling identical goods over two  
22 periods. You have a continuum of buyers with unit  
23 demands in each period, and an important assumption is  
24 that buyers have additively separable valuations, and so  
25 the terms of trade in respect to the second transaction

1 do not depend on the terms of trade in the first  
2 transaction, but we are affected by the first  
3 transaction by the information which is disclosed to the  
4 seller.

5 Buyers can choose at some cost to remain  
6 anonymous, and this cost is sort of proxy for the cost  
7 of, say, deleting cookies or engaging in an effort that  
8 prevents seller from recognizing prior purchases.

9 Consumers have private information in the  
10 valuation, as well as the past transactions, and  
11 monopolists cannot commit to future prices, that's an  
12 important assumption.

13 So, let me first say that it's sort of a common  
14 misperception around privacy, so first is due to the  
15 fact that privacy means different things to different  
16 audiences, but also, if you define privacy, in this sort  
17 of narrow way, even in that case, I think there's some  
18 perception, or a misperception, I should say, out there,  
19 that consumers should benefit from privacy. The  
20 argument being that we know that privacy, or private  
21 information, I should say, is what entitled the consumer  
22 to enjoy informational rights. So, if privacy is gone,  
23 then the seller will exploit it, and appropriate more  
24 surplus.

25 So, (b) the seller on the other hand is

1       benefitting from the consumer's inability to protect  
2       privacy, because it can appropriate more surplus. If  
3       you combine (a) and (b), you get the policy prescription  
4       in favor of privacy-protecting laws with less financing  
5       and generally no governments or regulators assure that  
6       the equal measures aimed at reducing cost of privacy.

7               So, this is essentially what often you read in  
8       the public press. On the other hand, a large body of  
9       research in industrial organization, the Contract Theory  
10      and Information Economics that dates back to Coase,  
11      Baron and Besanko, Vickers, Laffont and Tirole, just to  
12      mention a few, have indicated that actually firms would  
13      love to commit and not price discriminate.

14              So, this seems to indicate that maybe the  
15      benefits and who suffers from privacy is not as  
16      clear-cut as often indicated in the popular press,  
17      that's why we need more theoretical analysis.

18              So, let me also say that you can approach  
19      privacy, essentially from two different perspectives, so  
20      it better reflects what Richard has been doing over the  
21      years, and the two perspectives actually reflect who  
22      controls privacy. So, the early literature assumes that  
23      privacy policies are designed by the firms. So, Coase's  
24      early work, effort in this area, I had some work with  
25      Calzolari, and I also had some paper work in this area.

1           So, the early literature assumes that privacy is  
2 controlled by the firms, and then this sort of benchmark  
3 that we established in the work with Calzolari  
4 essentially says the following: Suppose you have  
5 streams of sellers who contract with the same buyers,  
6 and suppose the downstream sellers are not personally  
7 interested in downstream trade. So, if you don't engage  
8 in any sort of profit sharing, and suppose we have the  
9 consumers who value upstream products the most compared  
10 to other consumers also value downstream products the  
11 most, which technically corresponds to assuming that  
12 consumers' valuation had a constant sign of the single  
13 crossing condition, and finally assumes that the  
14 consumers have additively separable preferences, exactly  
15 as in this model, and then you have a sort of benchmark,  
16 a theorem that says that upstream sellers commit to full  
17 privacy. That is so even if they could not make money  
18 by selling information to downstream sellers.

19           So, if privacy is controlled by the firms, and  
20 if these assumptions are met, then the optimal privacy  
21 policy is full privacy. That is not so obvious, because  
22 there are essentially three effects of the information  
23 sharing: One is if you disclose information say to a  
24 business partner, but you can make money out of it,  
25 another is if you can sell the information, and another

1 is a rent-shifting effect, so if you disclose the  
2 information, then you can reduce the incentive for  
3 information in a downstream relationship, leading to a  
4 higher level of trade and even permitting your customer  
5 to take advantage of that.

6 So, on the other hand, privacy has an effect on  
7 incentives for information-revelation upstream, and what  
8 the theory essentially is saying here is that when the  
9 conditions of the theorem are met, the first two  
10 effects, even if positive, are more than offset by the  
11 implication that privacy creates on incentives for  
12 information-revelation upstream to the point that from  
13 the perspective of the upstream firm, the best is to  
14 commit to full privacy.

15 So, the paper presented today departs from this  
16 earlier literature by assuming that privacy is  
17 controlled by the consumer, at a cost. When the cost is  
18 zero, then the key result is that there is a  
19 coordination failure, where consumers in equilibrium  
20 opted for full privacy and that's exactly what firms  
21 want. That permits essentially the firms to use the  
22 same monopoly prices in both periods, which is  
23 consistent with Baron and Besanko's prediction; that's  
24 exactly what a monopoly is going to commit it would do.

25 So, this is essentially a form of Prisoner's

1 Dilemma, or coordination failure, as was mentioned a  
2 moment ago, where consumers don't even realize the  
3 effect of the privacy choices on equilibrium prices.

4           So, because we don't do it, then that would be  
5 the worst possible situation, where customer surplus is  
6 minimum. So, starting from this point, then the rest of  
7 the paper examines the effect of a variation in the cost  
8 of privacy on consumer surplus, producer surplus and  
9 total welfare, which has been nicely highlighted by the  
10 argument, so I will not repeat here what is going on.

11           So, I just can see from the picture, consumer  
12 surplus is not monotone in the cost of privacy, but is  
13 minimal when the cost of privacy is zero, because that's  
14 exactly the situation where firms can engage in  
15 essentially monopoly pricing in both periods.

16           The other side of the coin is where the profits  
17 are decreasing and the cost of guaranteeing your  
18 privacy, and social surplus is also more monotone now,  
19 as you can see.

20           So, let me conclude with a couple of remarks on  
21 privacy and a few questions, or suggestions for future  
22 work.

23           So, maybe the advocates of privacy in the  
24 popular press are afraid that the consumers are not as  
25 smart as in our models. If that is the case, then there

1 is a good argument for favoring privacy by reducing the  
2 cost of enforcing it.

3           There's a number of reasons for why on the other  
4 hand privacy may not be desirable, which is missing in  
5 the model, is the complementarity and substantiality  
6 between goods or more generally, if you think about  
7 privacy as undermining the possibility of a downstream  
8 seller to sort of tailor the terms of trade to the needs  
9 of the buyer. You have to be careful when you advocate  
10 for full privacy because essentially you are neglecting  
11 that information sharing from upstream seller to  
12 downstream seller could also create welfare given buyer  
13 needs.

14           As far as suggestions for future work, one of  
15 the first things that came to my mind when I was reading  
16 the paper is that if we really wanted to understand  
17 whether privacy is desirable or not, and whether  
18 regulators and policy makers should try to reduce the  
19 cost of privacy, I think actually we need a model where  
20 competition actually is formalized in a little bit more  
21 exhaustive way than in the paper. I think it's really  
22 important to extend the work in order to capture  
23 competition beyond what has already been indicated. So,  
24 that's I think a first consideration for future work.

25           I would also like to see an alternative to the

1 pooling equilibrium; personally I think there should be  
2 strategy. I believe that should be forbidden. So,  
3 maybe there is a way of getting essentially the same  
4 without requiring this mixing on our consumer side, so  
5 you model privacy as a continuous choice as opposed to a  
6 discrete one.

7 I would also like to suggest that I think it  
8 would be beneficial for the reader to illustrate what  
9 happens off-equilibrium. So, I think we are accustomed  
10 to analyzing the equilibrium, but to shed light on what  
11 is really happening, you really need to consider what  
12 happens off-equilibrium.

13 So, you start from say, for example, that the  
14 prices are exactly the same as under the case where cost  
15 is equal to zero, and assuming now if cost goes up, and  
16 then show exactly why the same prices cannot be  
17 sustained anymore. So, we start off with the economics  
18 of the new equilibrium, where often that is useful in  
19 shedding light on what is happening.

20 Lastly, I would like to see a better explanation  
21 for the costs of privacy. So, you mentioned some of  
22 them, but I was not convinced of what you really had in  
23 mind when you talked about the cost of enforcing it.  
24 Some empirical work is always welcomed.

25 DR. YOELI: Thank you. Next on the list is

1 Marco Ottaviani, he is a professor of management and  
2 strategy at Kellogg.

3 DR. INDERST: For those who know Marco, that's  
4 not me, actually. I am his co-author and let me first  
5 find my slide before I say two or three words in  
6 introduction. I think I missed sending in my CV, et  
7 cetera. I was reminded that I didn't complete that.

8 One or two words about me, I am professor of  
9 economics and finance in particular in Frankfurt, I used  
10 to be a professor of economics at the London School of  
11 Economics. This paper, joint with Marco, is part of an  
12 overall joint research effort to work on economics of  
13 advice, in particular economics of advice in retail  
14 finance, and then asking a shift of the regulation.

15 As a part of motivation for this particular  
16 paper, let me read from the roadmap of the U.S. Treasury  
17 to rebuild financial supervision, presumably from  
18 scratch. It says that impartial advice represents one  
19 of the most important financial services for consumers.  
20 Mortgage brokers, as an example, often advertise their  
21 trustworthiness as advisors on difficult mortgage  
22 decisions. When these intermediaries accept side  
23 payments, they can compromise their ability to be  
24 impartial. Consumers may retain the faith that the  
25 intermediary is working for them and placing their

1 interests above his or her own, even if the conflict of  
2 interest is disclosed. Accordingly, in some cases,  
3 consumers may reasonably be mistaken when they rely on  
4 advice.

5 Now, this quote summarizes a bit the key  
6 ingredients that are going to be now modeled, which is  
7 the role of financial advice going to be key. Second,  
8 financial advice can be compromised, potentially, by  
9 side payments, commissions. Thirdly, consumers,  
10 customers, may not adequately anticipate and take this  
11 into account in their decisions.

12 Let me add a little bit of extra details on each  
13 of these ingredients, before I then come to the model.  
14 The first being the role of financial advice. My  
15 starting point here is the theory of household finance.  
16 Household finance market economic theory, in particular,  
17 has tried to understand customers' investment decisions  
18 from the perspective of an active decision-maker who  
19 requires information and then potentially, due to  
20 behavioral advisors, makes some decisions which are  
21 wrong, but other decisions which are better explained in  
22 the standard paradigm, et cetera.

23 Now, this is quite okay for some individuals, I  
24 would say, but it misses a key point or a key aspect of  
25 the industry. That is that many of the financial

1 decisions are basically not initiated by the customer,  
2 but initiated by the seller. Financial products are  
3 often sold and not bought, and they are bought after  
4 getting substantial financial advice.

5 Our paper has a lot of evidence of this in our  
6 footnote and introduction, which I would like to mention  
7 one or two of these. There was in Europe a big survey  
8 in 2003 asking a lot of questions about customers'  
9 attitudes on different products, et cetera, and also  
10 asking customers across different European countries  
11 whether they expect to receive financial advice from  
12 institutions, and 90 percent of customers in Austria,  
13 Germany, et cetera, do expect to receive financial  
14 advice and to overwhelmingly trust financial advice.

15 In the U.S., there is also evidence that the  
16 financial advice is very important, for instance in the  
17 mutual funds industry.

18 Now, how do customers pay for financial advice?  
19 Even though there are different forms of payment out  
20 there, the most common form still seems to be  
21 indirectly, this is through commissions or distribution  
22 fees that the advisor gets paid, and ultimately,  
23 customers have to pay for them through being charged  
24 higher fees, higher loads.

25 The same is happening with mortgages and yield

1 spreads. Of course, that may compromise the advice of  
2 the financial advisor and this is also recognized in the  
3 industry. For instance, this is a survey of European  
4 professionals that 64 percent say, well, we believe our  
5 fee structure drives our sales to customers and not  
6 suitability to customers.

7           And the FSA, for instance, has drawn a lesson  
8 from this, and basically, although this is still in  
9 process, it tries or plans to stamp out commissions  
10 completely from independent financial advice by saying,  
11 okay, you have advised the firm, then it needs to be  
12 paid directly by the charges and it can no longer accept  
13 commissions. That's still basically proposed reform  
14 and, the industry, of course, reacted quite aggressively  
15 saying that, well, if that's going to be passed as  
16 regulation, 30 percent of independent financial advisors  
17 are going to be pushed out of the market; I don't know  
18 whether it's bad or good.

19           For U.S., generally there is very limited, very  
20 limited evidence on how financial advice is compromised  
21 out there. For the U.S. mutual funds industry, there is  
22 indirect evidence suggesting that funds sold through  
23 brokers underperformed those funds which had people  
24 collect themselves and that higher fees basically drive  
25 distribution.

1           Let me give you, before I get into the paper,  
2 additional direct evidence that we currently have in our  
3 paper, together with joint authors from Frankfurt, a  
4 paper called "The Dark Side of Financial Advice." Go to  
5 the home page and it also gives a little background of  
6 why in Germany advice is given mainly by large banks.

7           Now, what's unique in this data is that we have  
8 a portfolio of information from customers of the bank  
9 and a detailed customer survey, so we know who relies on  
10 financial advice and why, et cetera. In addition, we  
11 know what the bank makes per customer on security  
12 transactions, and also what fraction of the products  
13 people are buying have been incentivized. Incentivized  
14 means basically that you have to sell or that's what you  
15 should sell in this particular week or month.

16           What we found is that those who learned from  
17 advice were often less informed, less educated, they are  
18 older and, which is very significant, they are not self  
19 employed. Those who rely less on advice question the  
20 advisor's suggestion, which is a knowledge issue, and  
21 would be not relying solely on the advice and would be  
22 willing to question the advisor because they are more  
23 aware of the conflict of interest.

24           There are a lot of questions there, and data  
25 which support that people who do and do not rely on

1 advice have a different conception and perception of the  
2 conflict of interest.

3 Last line on this evidence, well, what does  
4 reliance on advice mean in the end? Well, it means in  
5 the end that if you rely strongly on advice compared to  
6 not so strongly, then you end up with a much larger  
7 fraction of incentivized products in your portfolio.  
8 And more strikingly, customers who say that they rely  
9 strongly on advice end up generating for the bank 20  
10 percent more revenues over two years, and that's because  
11 of higher trade.

12 A lot of trading is basically instigated by the  
13 advisor. It's not due to over-confidence of the  
14 customer, but we can really document that it's typically  
15 the advisor who initiates a talk which leads them to a  
16 potential turn of the portfolio.

17 And, of course, here with this large bank, how  
18 is advice paid for? It's not paid for on the basis of  
19 each sales talk you have to come up with a fee that you  
20 have to pay, but maybe you pay indirectly through the  
21 loads and therefore the higher revenues.

22 Now, what rationalizes this form of paying for  
23 financial advice? It could be that it's because of  
24 legal duties, different fiduciary duty, and then we have  
25 something to say on this also in the paper, but I cannot

1 explain it for the next 15 minutes.

2           Instead, I would like to highlight the two  
3 different reasons that we identify for indirect payments  
4 for financial advice. One has to do much with  
5 strategically naive customers. Basically these  
6 customers do not see and anticipate fully the conflict  
7 of interest between them and the advisor. That seems to  
8 be also happening in all the papers on the last line of  
9 the slide. There is evidence from experiments by  
10 Loewenstein, for instance, we are running experiments in  
11 Germany on this, where we can really concede that some  
12 customers in persuasion games seem to be more naive than  
13 others, but there is much more work needed here. But we  
14 use this as a key ingredient to first power our model,  
15 which is some customers are naive. We find on  
16 equilibrium, these customers who are naive are not  
17 charged any direct payment for advice. The reason for  
18 why you let them pay indirectly is basically an  
19 exploitive mechanism. It allows you to exploit these  
20 customers as much as possible to extract profits from  
21 them as much as possible.

22           A cap or a ban on indirect payments and  
23 commissions would then be consumer surplus enhancing.

24           However, we show that with wary customers this  
25 can backfire, because with wary customers this may be

1 the second best vision outcome. That comes a little bit  
2 later, and I'm going to talk in a little bit about other  
3 policies, other policy possibilities, other than  
4 regulating commissions, for instance, like health  
5 warnings and disclosure.

6 Let me now for the next ten minutes, last ten  
7 minutes, go into the model. The baseline model is very  
8 similar. We have a customer who has to choose between  
9 two options, A and B. You can call A an advanced, a  
10 premium product, for example an equity investment, on  
11 which the bank specifically earns more, and B a basic  
12 product. B is basically the informed option of not  
13 buying.

14 Now, customers come in two types, which we also  
15 know as A or B. The utility of the customer is not  
16 derived from two options and depends on his type and the  
17 option, and if the option basically matches your type,  
18 we assume, a high return  $v_h$ , and if the options doesn't  
19 match your type, we derive a low return  $v_l$ . It's  
20 basically about finding the right fit for you to fit the  
21 profile.

22 Think about different investment opportunities  
23 which have different risk return profiles, different tax  
24 possibilities, and different customers with different  
25 income status, different risk aversion, et cetera, et

1 cetera. So, it's about matching customers to particular  
2 products. The prior belief that A is a better match is  
3 denoted by  $q_0$ , and that's all the customer knows.

4 This is where the advisor comes in, because the  
5 advisor can generate better information, he knows the  
6 products better, and by exerting some effort, he can  
7 also become better acquainted with the customer  
8 situation. This allows him then to generate additional  
9 privately observed information, which we then summarize  
10 by saying, okay, he will have then have a better  
11 informed posterior belief  $q$ , which is the probability  
12 that for this customer, which just entered the door,  
13 product A is more suitable.

14 Now, we model here the informativeness of the  
15 advisor's posterior belief directly by placing an  
16 ordering on the distribution of the posterior release,  
17 because it's a very convenient way. We say that more  
18 effort will induce a mean preserving rotation of the  
19 standard distribution of the posterior beliefs.

20 So, think about the extreme cases where the  
21 advisor doesn't observe anything, in addition, and  
22 basically his posterior belief will focus all of the  
23 mass in  $q=q_0$ , which is the prior belief. So, his  
24 posterior beliefs will be the same as the example.

25 On the other hand, if the advisor puts in a lot

1 of effort and gets precise information, and from exact  
2 perspective, his posterior belief will be either  $q=0$  or  
3  $q=1$ . So, he will know that either B or A, which  
4 provides the best fit. The mean preserving rotation  
5 just makes this shift more monotonically.

6 Let me now after having laid out the  
7 technicalities and technology of the paper, come to the  
8 contracting end of the game. Now, in  $t=1$ , the  
9 contracting take place. The product provider, the  
10 seller, offers an advisor, the intermediary, a fixed  
11 part,  $T_a$ , and the commission, which is then paid, if  
12 later on a customer purchases product A.

13 And at the same time, the product provider  
14 specifies a price for the product. It's a very general  
15 framework, but I have motivated this with respect to the  
16 finance.

17 In option B, in this paper, with other papers we  
18 do a different connection, the option B in this paper is  
19 basically not provided strategically. We focus really  
20 on option A. So, B could be option of not purchasing,  
21 or purchasing a competitor-provided product, and that is  
22 why we specify that the commission that the intermediary  
23 collects in B just covers his common handling costs,  $k$ .  
24  $T_b=k$ . The price that the customer pays just cover the  
25 handling cost plus the production cost. So, we are

1 really focusing here on the strategically provided  
2 product, A, the advanced product.

3 Well, this is what's happening contracting-wise  
4 in the first period, and now the game unfolds. The  
5 advisor can now himself set a fee for advice,  $f$ , and  
6 then the customer comes in and can accept his contract,  
7 pay the fee. When he pays the fee, the advisor gets  
8 paid for his efforts, observes the additional  
9 information, then gets the posterior  $q$ , which is the  
10 probability that A would fit this customer, and makes  
11 the recommendation.

12 So, this is at this stage a cheap talk game and  
13 we are focused here if it exists on the informative  
14 equilibrium.

15 Finally, in  $t=5$ , the customer decides whether to  
16 take the advice or not, and pays a realized.

17 Now, let's look at the advice stage. The  
18 advisor's position, driven from posterior  $q$ , whether to  
19 recommend product A or B, and the assumption that the  
20 customer follows his advice. The advisor must take into  
21 account costs " $\rho$ ", strictly positive costs, that  
22 depend on the probability A is in fact the wrong choice.

23 So, these costs " $\rho$ ", which the advisor then  
24 has to appear when an unsuitable match basically happens  
25 in the end, then you could think of as reputational

1 costs, liability costs, et cetera, et cetera. We are  
2 very agnostic about this in this paper, because "rho"  
3 does not for this paper constitute, say, a policy  
4 variable. This is what "rho" could come from different  
5 sources.

6 Now, given "rho," these costs that the advisor  
7 has to pay, when the match was not perfect, and given  
8 the commissions, what is now the advisor's decision what  
9 to recommend? Well, the advisor now recommends A, if  
10 the following in the quality holds, which is if the  
11 commission  $T_a$  minus the handling costs, minus the  
12 expected costs, transportation costs, et cetera, when A  
13 is not the right fit, which is  $(1-q)$ , multiplied by  
14 "rho", when this is at least as large as the symmetric  
15 term for product B.

16 And if then  $q$  gives rise to a cutoff  $q^*$ , such  
17 that if the advisor is more optimistic than  $q^*$ , so if  $q$   
18 is larger than  $q^*$ , he will be more optimistic about A,  
19 then he will recommend A, otherwise he will recommend B.

20 This is what the advisor does at this stage of  
21 providing advice. Before this, he exerts effort. Now,  
22 in order to look at his incentives to provide effort, we  
23 have to look at his profits. After some  
24 transformations, the profits can be written down in this  
25 nice form, which is that the advisor gets a fee, fixed

1 fee  $f$ , plus the retainer and return of profits. What is  
2 this term? This is the term that the profits the  
3 advisor would get when he would always recommend product  
4 A, which is  $T_a$ , extracted over the negative, plus the  
5 commissions, small  $T_a$ , minus the handling costs,  $k$ ,  
6 minus the special costs coming from " $\rho$ " when you  
7 overstate it, you have to buy product A and the customer  
8 follows.

9 But this is what the advisor would realize when  
10 only recommending product A, but then by exerting  
11 effort, he can reduce basically the likelihood of a  
12 mismatch, and therefore save on the costs " $\rho$ ".

13 This, or his incentive to exert effort depends,  
14 of course, crucially on his subsequent recommendation  
15 decision on  $q^*$ . For instance, if the commission on  
16 product A is so high that subsequently he always  
17 recommends product A, of course he has no incentives to  
18 exert effort, because the information he gets would be  
19 of no use for his decision later on.

20 So, as an extreme example, effort is always zero  
21 when you later on recommend product A or product B with  
22 probability one.

23 So, this is what's happening at the advice  
24 stage. After acquisition, after information  
25 acquisition, and then potentially biased advice.

1           Let's now look at equilibrium. First, we are  
2 serving customers that are naive. What does it mean  
3 that they are naive? We've got a very simple  
4 formulation of this, and we talk about this in detail in  
5 the paper. We think that naive customers basically  
6 ignore the commissions, and they ignore the role of  
7 commissions. And therefore, of course, think that the  
8 advisor will always give unbiased advice and they expect  
9 the advisor to choose an unbiased cut-off of  $q^*$  of  
10 one-half.

11           And what do they think about the effort level?  
12 Well, they look through, they think through the  
13 advisor's optimal advice program, and this is what their  
14 prediction of effort is then, which is the first order  
15 condition when the advisor will apply one-half as the  
16 unbiased cut-off.

17           Now, that's what customers beliefs are about  $q^*$ ,  
18 which is unbiased advice, and about the effort level  
19 that the advisor will therefore exert.

20           The key thing here, of course, and it's stated  
21 in the paper, is the contract design problem with the  
22 customer, which is, and I'm just hinting at this,  
23 covered by two constraints. The main constraint, of  
24 course, will the customer be ready to pay the up front  
25 fee,  $f$ , and interim constraint, which is when you follow

1 advice, in particular on choosing product A.

2           This is the contracting with the customer. One  
3 side remark on this, we are using, of course, there's  
4 also equal to what the agency is contracting, and just  
5 one side remark on this, we are using in this paper a  
6 fixed transfer. Of course, with a fixed transfer, we  
7 can abstract from the agency problem. So, with the  
8 incentives of the advisor and the seller perfectly  
9 aligned, we can really think of these two firms as  
10 acting like vertically integrated firms.

11           What's the equilibrium with the customer? The  
12 equilibrium of naive customers has it that  $f$  is equal to  
13 zero. There will be no up-front transfer for advice.  
14 What's the intuition for this? Consider, or suppose  
15 that  $f$  is strictly positive and consider now a changing  
16 contract as follows: We consider a decrease in  $f$ , a  
17 decrease in the up-front fee, and an increase in the  
18 product price, so as to still keep the naive customer on  
19 his participation constraint. Then the term which I  
20 have put down here gives you the marginal change in  
21 profits, and it has a way to interpret it, which is it's  
22 just the difference between the true probability that  
23 product A will be sold, and the perceived probability of  
24 the customer, because the customer does not anticipate  
25 that the higher price will lead to higher commissions

1 and, therefore, will lead to a higher likelihood of  
2 being recommended product A and, therefore, having to  
3 pay this higher price.

4 In the end, it's optimal for the firm to go all  
5 the way and set  $f$  equal to zero, and basically let the  
6 customer pay for advice, overpay for advice, through  
7 basically a higher product price, which is then passed  
8 on one to one into higher commissions to align the  
9 incentives of the advisor and the firm.

10 And, of course, the policy implication is then  
11 immediate, which is suppose you were banned from paying  
12 naive customers commissions, okay, that means here that,  
13 for instance, you would require that firms can only pay  
14 a commission to cover the handling costs of the  
15 intermediary, then this would lead, of course, to  
16 unbiased advice,  $q^*$  equal to one-half. Naive customers  
17 would have the right expectations. We can also show  
18 that social efficiency is higher.

19 This is what happens with naive customers and  
20 their rational policy intervention. What are wary  
21 customers? Wary customers have rational expectations  
22 about the commission. Even when they cannot observe the  
23 commission directly, they see the product price and can  
24 infer that basically a higher product price, of course,  
25 will allow higher commissions to align incentives in the

1 vertical chain.

2 An immediate implication of this rational  
3 expectations is that firms are residual claimants, and  
4 therefore have incentives to choose the contract to  
5 maximize ex-ante surplus. The outcome is second best  
6 efficient.

7 But the key line here is that still that the  
8 outcome may entail biased advice. It may entail a  
9 commission which is strictly about handling costs,  
10 because the total quality of advice in our model is not  
11 only affected by  $q^*$ , whether the advice is biased or  
12 not, but also by the effort that goes into the  
13 information and precision.

14 And because you've got only one instrument, in  
15 order to stimulate more effort, it may be optimal  
16 basically to accept biased advice. This brings home a  
17 point that we have also remarked and addressed in our  
18 paper on (mis)selling that we should not forget that  
19 commissions may serve many purposes. By regulating you  
20 may cause inefficiency because you do not take into  
21 account that commissions serve multiple purposes in the  
22 model task environment.

23 The last thing and the last slide I'm having  
24 here is on disclosure policy. There is nothing formal I  
25 can say about this in this paper. We say more formal

1 things in other papers. Potentially, one could imagine  
2 that giving our naive customers a general health warning  
3 could act as an eye-opener. It makes naive customers  
4 worry. But this is something, of course, a proposition  
5 that would have to be confirmed say in positive  
6 evidence, and we are going to run it through in  
7 Frankfurt particular regarding this, but if this test  
8 holds true, then the implication is that such a simple  
9 health warning would lead to higher customer surplus and  
10 higher cost efficiency. And this is also important, in  
11 our model, firms would not have incentives to provide  
12 such a health warning because they're making more  
13 profits with the naive customers.

14           And importantly, potentially at this new model I  
15 would suggest a general health warning would be  
16 sufficient, so you wouldn't have to disclose exactly  
17 what the commissions are, because in another paper of  
18 ours, basically we warn against disclosing commissions  
19 in details. This is not because of information, but  
20 because then disclosing the level may lead to  
21 inefficient outcome, because firms will then be tempted  
22 not to use commissions, even when the purpose of  
23 commissions is, say, to incentivize information  
24 acquisition or to incentivize customer acquisition, et  
25 cetera.

1           So, we are now offering the potential instead of  
2 banning commission, another policy could be a general  
3 health warning. Thank you very much.

4           DR. YOELI: I'm going to restrict questions in  
5 the interest of time. Next to discuss is Heski  
6 Bar-Isaac, Professor of Economics at NYU Stern School of  
7 Business.

8           DR. BAR-ISAAC: So, thanks for a great  
9 presentation. So, a few interesting things to note  
10 about this, which are going to affect my discussion,  
11 actually. So, this is a paper that's effectively about  
12 how consumers are going to mistrust advice or not  
13 mistrust but not trust it enough. Potentially you think  
14 of agents and bait and switch and so on and so forth.  
15 We had one bait and switch already in terms of the  
16 presenters, and the title changed from what I had as  
17 well.

18           And the title changing is actually something  
19 substantive, because I'm not an expert in this area. I  
20 mean, I think that in some sense, the only experts are  
21 Roman and Marco, because people just haven't thought  
22 hard about advice as far as I can make out.

23           So, when I was thinking about advice, and this  
24 kind of exercise problems, rather than thinking of these  
25 financial applications that they have in mind, I have

1 personal reasons to think hard about real estate agents.

2           So, we have this discussion, and this kind of  
3 came up with Aviv yesterday. People just don't trust  
4 real estate agents. So, I think the naivete regarding  
5 real estate agents is that they believe that the sole  
6 incentives of the real estate agents, and I am getting  
7 nervous because everything I'm saying is being typed,  
8 and so the sole purpose is to exploit their naivete or  
9 whatever.

10           So, I know a real estate agent very well who  
11 works in rentals and her fees get paid by the buildings  
12 that she's renting out. She's getting a commission in  
13 the way that's described and the naivete that she faces  
14 is that many of the clients that she's dealing with  
15 think that her sole purpose in life is to try to exploit  
16 them in some way, shape or form.

17           So, it's nice, first of all, to kind of lay out  
18 that these agents are actually doing something that  
19 creates some social surplus. Maybe we as economists  
20 understand this, but I think the kind of popular  
21 perception is a little more skeptical about it.

22           So, let's just sort of step back and I mean,  
23 what is it that these agents are actually doing? Again,  
24 what they're doing is, in the model, and I think also in  
25 reality, is that they're working very hard. They're

1 working very hard to find out if the product is well  
2 suited to the customer, and once they've kind of figured  
3 out, this is your apartment, they convince you that this  
4 really is an apartment that suits you well.

5 Now, in real estate, of course, there's going to  
6 be more action by the consumer. After the fact, you've  
7 seen the apartment, you're claiming it's fantastic for  
8 me. Well, I can see that I have a view of a brick wall,  
9 I'm not so convinced. So, there's some information  
10 acquisition after the fact as well that potentially can  
11 influence this.

12 So, these agents are working extremely hard to  
13 figure out how well suited the product is for the  
14 consumer. Once they've gathered their information,  
15 they're making some recommendation.

16 Trade-offs involved here are going to be both in  
17 the recommendation and in the information gathering.  
18 So, when I'm making a recommendation of product A versus  
19 product B, I'm thinking about two things: I'm thinking  
20 about, am I going to get a referral from this client,  
21 are they going to pass on to other guys that they are  
22 really happy with what they have after the fact, are  
23 they going to sue me for recommending the wrong thing?  
24 So, this is the reduced form reputation costs that they  
25 have in the model.

1           And the other thing they're thinking about is,  
2 well, if I recommend this thing where the building is  
3 giving me a massive kick-back, I would kind of like to  
4 have that flat-screen TV that they are promising me if I  
5 send consumers their way.

6           So, there's this question about the  
7 recommendation. Then stepping back from that, there's a  
8 question for their incentives for appropriate  
9 information-gathering. If I know that I'm going to send  
10 them to the building where I get the flat-screen TV, why  
11 bother gathering the information to figure out what's  
12 going to suit them or not.

13           So, my decisions of what I'm going to recommend  
14 are the things that are incentivizing how valuable it is  
15 for me to gather information. If I'm not going to use  
16 that information very much or how much I am going to use  
17 it is going to affect what I am going to do.

18           So, what's moving around incentives in this  
19 model? Well, consumers have no ability to influence the  
20 agents' incentives at all, in the way the model is set  
21 up. They pay a flat fee, that's the sunk cost, it's not  
22 going to change the way the people behave.

23           In principle, and I think they treat this  
24 reputation cost as something very reduced form and Roman  
25 sort of explicitly stated, we're not going to base

1 policy on this. Actually, this is a very interesting  
2 place on which you can base policy.

3 Teach the consumers to complain after the fact,  
4 show them what they could have gotten, have them suing  
5 these guys. Potentially, I think there's a lot of scope  
6 for policy coming out of thinking a little bit harder  
7 about this reputation cost.

8 Sellers, instead, have only one tool to  
9 influence the incentives for the agents. Their tool is  
10 this commission. But this tool is a pretty blunt tool  
11 because it's doing two things at the same time, it's  
12 affecting both the way you recommend, and the way that  
13 you're going to gather the information.

14 So, we've got one policy instrument that's  
15 affecting two different incentives, so it's not  
16 surprising that we're not going to get to first best  
17 here, we're going to be thinking about second best and,  
18 the second best does strange things.

19 If all the consumers are sophisticated we get  
20 the second best outcome; surplus is just fully  
21 transferred through fixed fees and we're going to  
22 maximize the surplus by setting the commission  
23 appropriately.

24 If consumers here in this model are very naive,  
25 they're going to believe the agents are going to

1 recommend completely altruistically. That means that  
2 they're going to be more optimistic than they should be  
3 about a recommended product and so you would like to  
4 kind of push these recommended products harder.

5           How do you push these recommended products  
6 harder? You give a higher commission. The higher  
7 commission is going to be associated with a higher  
8 price. How do you have that higher price and still keep  
9 the consumer interested? Well, you're going to have to  
10 reduce the fixed fee down.

11           So, the fixed fee falls down to as low as it  
12 can, which is zero, and we get this higher price. So,  
13 these naive consumers end up suffering for the naivete.  
14 They end up buying things that are inappropriate.  
15 Prices are higher than they would otherwise be, fees are  
16 zero.

17           So, there's plenty that you might think about  
18 doing and data in some of the three or four papers out  
19 there already or the five or six that are yet to come,  
20 some of these things will happen, but it's interesting  
21 to think about competition among the firms. Also to  
22 think about competition among the agents.

23           I've highlighted that trying to kind of unpack  
24 what these reputation costs are or liability costs are  
25 has some implications. So, I mean, is there a

1 possibility for these agents to make weak  
2 recommendations or stronger recommendations that are  
3 going to affect how severely they suffer from  
4 reputation? Potentially this gives another policy tool  
5 for policy makers to think about.

6 I have an interest in consumer information  
7 gathering, and in here, there's no role for consumer  
8 information-gathering as a substitute for the agents or  
9 even as a complement to what the agent does.

10 So, if I'm thinking about the kind of real  
11 estate example, what happens is they narrow down the  
12 choice set for you. I mean, for these financial  
13 products, I think the push comes as much from the fact  
14 that people are overwhelmed. I mean, I'm thinking of  
15 these naive consumers that may be overwhelmed, there's  
16 20,000 different products there, it's hard for me to  
17 keep all of them in mind. My financial advisor comes to  
18 me and says of these 20,000 things, just think about  
19 these 10 or 15, or think about this one and think about  
20 things that are similar to this one.

21 Sometimes I think what they're discussing is  
22 narrowing the choice set and then these consumers are  
23 thinking harder about that. How does that affect  
24 things, does that make much difference? You know, I  
25 don't know.

1           So, similarly with respect to naivete, I'm a  
2 little bit more cautious than Roman coming out of what  
3 I've seen of real estate agents, where I think the  
4 naivete almost goes the other way. I think that people  
5 are too suspicious about their real estate agents. They  
6 don't take them seriously; they're quite happy to leave  
7 them hanging on a Saturday afternoon and ruin their  
8 weekends and such, and they don't trust them.

9           So, maybe we have to be a little bit  
10 application-specific in interpreting this, is it really  
11 that they believe zero or are they really misconstruing  
12 the levels of these things?

13           Let me just sort of finish up by reiterating  
14 that I enjoyed the paper very much. There's really  
15 surprisingly little theory on this.

16           I think just sort of laying out some basic  
17 things, being clear about what it is that these agents  
18 are doing, thinking hard about their incentives and  
19 what's driving them around is very useful, and the  
20 clear, simple way that Roman and Marco did in this paper  
21 is something that I enjoyed very much.

22           DR. YOELI: Up next, in about five minutes,  
23 we've got Devin Pope, who is an assistant professor of  
24 operations and information manager at Wharton.

25           DR. POPE: So, I'm very excited to be here. So,

1 I want everyone to imagine for just a second that you're  
2 a loan officer and you're thinking about making a loan  
3 to somebody, and you've got their credit score, you've  
4 got a bunch of information about them, but then you also  
5 happen to have a picture of them and a brief statement  
6 that they have made for why they want the loan, all  
7 right?

8           So, for example, imagine a couple of the  
9 following. So, imagine you have a nice family, they  
10 give you a picture of themselves, there's a Christmas  
11 tree in the background, a couple of cute kids. They say  
12 they need a car. Or here they put a picture of their  
13 baby and they need money for medical expenses. Here's a  
14 good-looking guy in a nice white shirt that's wanting to  
15 become debt free. Here's a dog, and they want to take a  
16 trip. So, here's a girl who needs some school supplies.  
17 Here's someone who needs their roof fixed.

18           So, the question that comes with these pictures,  
19 well, how are people going to use this information,  
20 perhaps, if you were really a loan officer that could  
21 use this information, how would you use this in your  
22 decision-making?

23           So, in this paper, what we're going to use is  
24 we're going to use a market called prosper.com where  
25 this is actually occurring. Our two primary questions

1 are, well, how do our lenders use this type of  
2 information? And then secondly is are they using it  
3 efficiently? Are they able to glean information from  
4 that picture and the words to actually make more  
5 efficient loans?

6 So, the key advantages of this situation is  
7 where it can actually have all of the information that  
8 lenders had available, so there's going to be very  
9 little unobserved heterogeneity in this context, and we  
10 are also going to be able to see how likely people were  
11 to actually repay these loans.

12 So, this is kind of a unique situation where we  
13 can measure both, say, discrimination, or how people use  
14 these various characteristics, but also whether they're  
15 doing so efficiently, so whether it's taste based or  
16 statistical discrimination or something else.

17 I am going to talk about Prosper for those that  
18 don't know this marketplace, and then I am going to do  
19 two things, first test if there the disparate treatment  
20 of the people, and then secondly test if this is  
21 efficient disparate treatment, so is it statistical or  
22 taste-based, and then conclude.

23 So, prosper.com is this online platform, where  
24 if you're someone who wants some money, you can go there  
25 and create a loan listing, which aside from giving your

1 credit and other information about your employment  
2 history to people, you can also post a picture and a  
3 particular phrase.

4           These loans, if you get one, are a three-year,  
5 uncollateralized loan, and then what happens is  
6 individual lenders can get on this platform, and fund a  
7 portion of your loan. So, they can give a minimum of  
8 \$50, but they can give as much as they want of, say, a  
9 \$5,000 or a \$10,000 loan, and then if enough people bid  
10 on your loan, then it becomes funded, as soon as enough  
11 people have made it so that the total amount is funded.

12           And then once it's all the way funded, people  
13 can continue to bid down the interest rate. So, you set  
14 an initial interest rate, if enough people do it, then  
15 it starts to bid down the interest rate.

16           And, you know, Prosper charges some amount for  
17 each loan, and if it's defaulted, then they report it to  
18 the credit agency, that's the only incentive for people  
19 not to default.

20           So, here is an example, a lady wanting to pay  
21 off her high-interest debt, there's a picture of her,  
22 and she's asking for \$5,500 at 14.85 percent interest,  
23 and Prosper gives their credit grade, and some  
24 additional information about the person as well.

25           Prosper started in about 2006, and as you can

1 see, there's been a large increase in the number of  
2 listings that have been put on this platform. The  
3 funded listings have been rising a bit slower, but  
4 overall, they funded about 24,000 loans worth \$154  
5 million.

6 So, what we're going to do, if you see those  
7 green lines, we went in and we grabbed data for a  
8 one-year period. There are about 110,000 loan listings,  
9 about 10 percent of which ended up being funded, and we  
10 have all the credit information and everything that  
11 lenders were able to see about these people, and in  
12 addition, we have the photo and the little saying that  
13 they wrote down of why they wanted the loan, and we had  
14 undergrads go in and systematically code up this  
15 information about the photo, so we know quite a bit  
16 about this photo that they took.

17 So, here are the summary statistics. So, most  
18 of these people are low credit grade, you can see that  
19 54 percent are coming from that 520 to 560 credit score  
20 category. On average, people request about \$7,000 for  
21 their loan, and they're paying anywhere from 17 to 20  
22 percent interest rates. You know, and this is important  
23 to note, about 46 percent of people post a picture. So,  
24 a large group just does not post a picture. So, this is  
25 worth noting as well.

1           Why do people want these loans? Most people  
2           indicate it's to consolidate or pay down debt, but  
3           there's business and entrepreneurship activities, and a  
4           host of other things as well.

5           So, for the sample that have pictures, so of the  
6           about 50,000 loan listings that have pictures, you can  
7           see that most of them, 65 percent had an adult or  
8           several adults in the picture. Ten percent had just  
9           kids. Some of them just had dogs or buildings or  
10          animals or other things. There's a good mix of genders.  
11          Racially, about 67 percent are white, 20 percent black,  
12          and then some other more minority races as well.

13          You can look at age and things, I'm not going to  
14          have time to go through all of them.

15          So, our estimation strategy is basically  
16          following the literature on the observational data where  
17          we control for as much as we can and then see if these  
18          race variables and other variables continue to have  
19          predictive power for who gets funded. The nice thing  
20          relative to some of this literature is since everything  
21          is online, there's no interaction between the lenders  
22          and borrowers. We actually have all of the information  
23          that was available to lenders, and assuming that we can  
24          control properly the regressions, we're going to be able  
25          to get these unbiased estimates.

1           And then the nice thing about the observational  
2 data relative to what the auditor feels we can track  
3 ex-post performance to see if these were efficient  
4 decisions.

5           So, here are just the raw data for race. So,  
6 you can see that for each credit grade, this is the  
7 fraction of loan listings that were funded. So, you do  
8 see that whites are more likely to be funded than blacks  
9 across all credit grades. You see that females, it  
10 looks like they're perhaps a bit more likely, but it's  
11 not as clear-cut. It seems as if the older people are  
12 less likely to be funded.

13           But let me show you now a regression analysis  
14 that controls for all credit information in a very  
15 flexible way and we do a propensity score to make sure  
16 we're doing a good job of controlling for things. So,  
17 here are the key effects. You find that females, if  
18 it's a single female in a photo where the base group is  
19 a single male in the photo, single females are funded  
20 1.1 percentage points more often than these single  
21 males. The largest effects we find are with race, and  
22 in particularly the black loan listings.

23           So, blacks are 2.4 percentage points less likely  
24 to be funded than a picture of someone that had a white  
25 person in the picture, after you controlled for credit

1 information and all else.

2 So, that's kind of the main finding. You can  
3 find a little bit on age and whether they looked happy,  
4 overweight, a variety of different measures that we had  
5 coded up. But I'm going to focus mostly on the race  
6 result, since those are the largest.

7 We can see that as soon as you kind of  
8 controlled for the basic credit information, you could  
9 include more stuff and you can start including super  
10 flexible forms and fixed effects and a variety of things  
11 and the co-efficient on black stays about the same.  
12 Black loan listings are about two to two and a half  
13 percentage points less likely to be funded than their  
14 equivalent white loan listings.

15 So, and then you can say, okay, well what  
16 happens to the interest rate that they have to pay? So,  
17 they're less likely to be funded, so those that do get  
18 funded, you find that blacks are paying on average 0.6  
19 percentage points higher of an interest rate, once they  
20 get funded. So, not only are they less likely to be  
21 funded, but these loans aren't bid down as much either,  
22 and so they're paying a higher payment as well.

23 I'm kind of screaming through things a bit, but  
24 we find large evidence of what people would call  
25 discrimination, disparate treatment across races. I

1 think the natural question is, oh, so are they doing  
2 this because blacks really are more likely to default on  
3 these loans? So, having a picture of a person that's  
4 black is there a signal that perhaps they really will  
5 default, even when you control for credit information?

6           And the idea is that if it's accurate  
7 statistical discrimination, then we should see identical  
8 net returns for the blacks and the white loans. Whereas  
9 if it's taste-based discrimination, then we're going to  
10 see different net returns in these loans.

11           And, so, here are kind of the summary stats up  
12 until now. These are all three-year loans, and since  
13 this is a relatively new website, we don't have the full  
14 information what's happened all the way through, but for  
15 a lot of loans, we have about two-thirds of the loan  
16 repayment. We go by the standard literature that says  
17 if it's more than three months late, we're going to  
18 assume that's a default.

19           So, you can see that about 30 percent of the  
20 loans for blacks have defaulted, or four-plus months  
21 late, whereas only 15 percent of the white and Asian  
22 loans have defaulted. So, this has suggested that maybe  
23 black loans are defaulting at a higher rate, but we know  
24 that they have worse credit scores from what I showed  
25 you and that they are paying a higher interest rate, so

1       that's reasonable.

2               So, the question is does the extra that they  
3       have to pay in interest rate make up for the fact that  
4       they are defaulting more? And I think this is kind of  
5       the key graph. I am just showing a loess plot by black  
6       and white, so this is the final loan interest rate that  
7       they're actually paying, plotted against the fraction of  
8       loans that default.

9               So, here you're funding, say, a white loan at 18  
10       percent, and this is the fraction of default, or if  
11       you're funding a black loan at 18 percent, this is the  
12       fraction of the default.

13               So, this is opposite of what would be considered  
14       taste-based consideration of blacks, which is talked  
15       about a lot, and in fact, blacks are defaulting at a  
16       higher rate than you would have expected given how much  
17       they're being charged in this marketplace.

18               Another way to think about this is if you look  
19       at the start, this is a loan age of zero, so at the  
20       beginning, the cumulative APR that people are making on  
21       these loans, it starts higher for blacks, right, because  
22       they're paying a higher percentage rate to begin with,  
23       and then we say as soon as it's been in default, we're  
24       going to say it's never going to be paid off again.

25               What happens is you see these lines start to

1 quickly cross and the black loans end up being not as  
2 profitable. So, you can look at this now with a smaller  
3 sample, but across a longer time period you're seeing  
4 the same thing.

5 Notice people aren't doing very well in this  
6 marketplace, right, even the white loans, you're only  
7 getting about a four percent return after about a year,  
8 so this isn't a great place to invest in, at this time,  
9 at least.

10 You can also show this with regression analysis.

11 Let me just wrap up with a couple of  
12 conclusions. I think one thing that's clear is that  
13 skin color isn't a causal factor of default, almost  
14 surely people would argue that what's happening here is  
15 that there are factors related to being black that  
16 perhaps could be correlated with default. So, maybe  
17 education levels that aren't represented in the data set  
18 or neighborhood effects or support networks, or it could  
19 be labor market discrimination itself, which is causing  
20 them to have to default more, because they're being  
21 discriminated and can't get a job, right?

22 So, there's a lot of reasons why we might expect  
23 blacks to be defaulting at a higher rate. Given that  
24 we're finding lower net returns amongst blacks, what's  
25 our conclusion? Well, we're finding statistical

1 discrimination against blacks, remember, because they  
2 are being discriminated, there's disparate treatment,  
3 but then we have to argue that this is taste-based  
4 discrimination against whites, because the statistical  
5 discrimination doesn't go far enough.

6           So, that's kind of a strange conclusion to make,  
7 right, do we think that there's taste-based  
8 discrimination against whites? Well, an alternative  
9 explanation is that people just aren't very good at  
10 knowing what's the propensity of default for these  
11 various groups.

12           So, lenders are unclear that being black is  
13 apparently in this market a very strong signal for  
14 defaulting. So, rather than being taste-based  
15 discrimination against whites, it could just be  
16 inaccurate beliefs by lenders.

17           So, and you might expect this to disappear in  
18 the long run in this market, as consumers, or as lenders  
19 perhaps become a bit more savvy about this, but it's  
20 been around for three or four years and we haven't seen  
21 it going away yet.

22           So, what are the take-home messages of this? I  
23 think one of the most important things that comes out of  
24 this is a lot of times we try to look for taste-based  
25 versus statistical discrimination, and occasionally,

1 people find that there's taste-based discrimination  
2 against blacks, for example, and we conclude, all right,  
3 well there's taste-based discrimination against blacks.  
4 Well, in this case, we find taste-based discrimination  
5 against whites, and we say, well, let's hold on here,  
6 that can't be right. Let's interpret the evidence as  
7 inaccurate beliefs.

8 Well, it could be that when there's taste-based  
9 discrimination against blacks, it's also inaccurate  
10 beliefs, right? So, we have to be a bit careful about  
11 how we're using the various tests that we do when we're  
12 trying to test for these different discriminations when  
13 inaccurate beliefs could be going on.

14 But overall, we are finding discrimination and  
15 disparate treatment in this market, but it doesn't seem  
16 to be quite the type of disparate treatment that we're  
17 used to, when we think about race.

18 Thank you.

19 DR. YOELI: Any questions for Devin? You want  
20 to come back up? You have a question.

21 DR. POPE: I'm sorry, I apologize.

22 DR. ROWE: Hi, Brian Rowe, FTC.

23 So, you have this claim that accurate  
24 statistical discrimination by the individual lenders  
25 will equalize the net returns, but if that were

1       literally true, then you could simply compare the net  
2       returns across the races and be done.  Instead what  
3       you've done, which I think is more reasonable, is pool  
4       the data across lots of different options, right, with  
5       different borrowers, and I think that makes more sense,  
6       because there's a result in a couple of Nicola Persico's  
7       papers about how in these types of matching markets,  
8       what you need to equalize are the returns across all the  
9       prospective borrowers when matched with all of the  
10      prospective lenders.

11                So, I don't know if that happens here, it seems  
12      like it may not.  So, if true, that's a case that makes  
13      it even stronger for doing what you did here.

14                DR. POPE:  Good, thanks.  I think I agree with  
15      you.  So, I think part of the issue that you're bringing  
16      up is you have to be careful when comparing net returns.  
17      So, say, in a real estate market, let's see if blacks  
18      default at a higher rate than whites on homes or  
19      something.  You have to compare marginal rate, you can't  
20      compare distribution, that's one of the things brought  
21      up in this literature.

22                The nice thing here is because it's a bid down  
23      process in the interest rate, we're able to actually  
24      compare marginal versus marginal, and so it does work  
25      out, which makes for a nice test.  Thanks for the

1 comment.

2 DR. GENAKOS: Christo Genakos. Just a  
3 clarification, do you control for the size of the loan  
4 that they were asking?

5 DR. POPE: Yes.

6 DR. GENAKOS: Right. A suggestion, you  
7 mentioned that some of the websites didn't provide their  
8 photographs, so you could compare blacks with  
9 photographs versus black or white with or without  
10 photographs, and I would like to control there for  
11 whether their name clearly suggests that this is a black  
12 person or not a black person.

13 DR. POPE: Good, great question. So, there are  
14 no names, it's all kind of anonymous, although there's  
15 pictures, right, but there are no names. So, we can  
16 compare, say, what's the value of having a certain  
17 photograph versus not even posting a photograph. So,  
18 this is a bit of a weird market, and it's kind of cheap  
19 talk, right, to put the photo up there. They don't go  
20 and make sure that's you. You can put up any photo you  
21 want. We see a lot of people kind of being happy to  
22 reveal this information. There is a lot of value of  
23 putting a photo up, so the people that don't put up any  
24 photos are treated about the same as putting up a photo  
25 of a black person is treated.

1           So, I mean, it suggests that if you're a black  
2 person. The best thing you can do is put a picture of a  
3 white woman on your loan listing, and the worst thing  
4 you can do is put a picture of a black person or no  
5 picture at all is what we're finding.

6           DR. STERN: So, Scott Stern from MIT and  
7 Northwestern. So, we didn't hear very much about who's  
8 actually lending the money, and it would seem to me, I'm  
9 thinking kind of John Gorian's kind of studies of  
10 taste-based versus statistical discrimination.

11          DR. POPE: Yes.

12          DR. STERN: But what really matters here is not  
13 on average are people discriminatory, but what's really  
14 happening on the margin, and you can imagine that these  
15 three groups of people, there might be black lenders who  
16 are actually seeking out black borrowers, you can  
17 imagine a whole group of people who have no  
18 discrimination at all, and then you can have a margin,  
19 some guys on the margin who are engaging in taste-based  
20 discrimination.

21          But it was unclear to me whether or not the  
22 regressions that you ran here are going to allow you to  
23 do that matching. In particular, the fact that you see  
24 lower lending rates, but also higher default rates would  
25 suggest something about, oh, is there a subsidy on the

1 lender's side of the market, and that might suggest  
2 either the misinformation, kind of the inaccurate police  
3 story you're saying, or for all the people who are  
4 lending the money are people for whom, in fact, this  
5 goes fairly well.

6 DR. POPE: Good. These are great questions.  
7 So, a couple of points. Unfortunately, we don't know a  
8 lot about the lenders in this market, so we don't know  
9 the lender's race, for example, which would be a nice  
10 way to kind of test an own race type bias.

11 So, in our paper, we have a model of a  
12 representative agent as a lender, but you're right, it's  
13 important to think about how this could be heterogenous  
14 and it must be that the marginal lender is the one  
15 causing these differences.

16 So, yeah, I think that's absolutely right. So,  
17 it's important to kind of think about what exactly is  
18 this meaning about the entire population, it's not quite  
19 clear, but it does tell us something about kind of  
20 what's happening right there at the margin.

21 DR. YOELI: Last one?

22 UNIDENTIFIED MALE SPEAKER: So, I have a  
23 follow-up question about skill set, that to me it wasn't  
24 clear whether this is an investment place or a charity  
25 place.

1 DR. POPE: I didn't answer that very well.

2 UNIDENTIFIED MALE SPEAKER: I would think that  
3 the data you got, every investor, not exhaustively, but  
4 they could get some statistics on what the default rates  
5 are.

6 DR. POPE: Yeah. So, it's not clear whether or  
7 not this could be some charitable giving mixed with kind  
8 of people wanting to make money. Most people suggest  
9 that they are in here to try to make investments, and  
10 interestingly enough, all the other information kind of  
11 matches very well with people being rational about their  
12 investment.

13 So, for example, higher credit score people are  
14 much more likely to be funded and get a lot better  
15 loans. So, everything works as if people are trying to  
16 pick the best bets. So, it looks like people are not  
17 being completely charitable, right? So, the low credit  
18 people don't get all the loans at the best prices.  
19 That's definitely true. But it's kind of a weird  
20 marketplace.

21 DR. YOELI: Thank you. Up to discuss, Patrick  
22 McAlvanah of the Federal Trade Commission.

23 DR. McALVANAH: So, one of the difficulties with  
24 the discrimination literature is this finding that if  
25 you test for discrimination, but you don't find it, it's

1 hard to tease out whether there is no discrimination,  
2 people aren't discriminating, or whether the market is  
3 taking care of it and priced it out.

4           So, in my mind, this paper has two key  
5 methodological advantages: The first, as Devin just  
6 said, it's fundamentally a weird, thin and quirky  
7 market. This allows us to get a little bit closer to  
8 the black box of what's going on with borrowers at the  
9 lender level without some of these thick institutional  
10 veils.

11           And the second advantage, as Devin conceded, was  
12 the omitted variable bias. So, any time we're testing  
13 for discrimination, there's always, it pops up so  
14 frequently that when you look at the raw data, it  
15 appears that there's discrimination, but then once you  
16 start adding controls, the discrimination goes away, or  
17 vice versa. The concern is we might accuse someone of  
18 discrimination, but a lender or some institution might  
19 have had more information than we can observe, and then  
20 once you control for that, it would have gone away.

21           So, the advantage of this prosper.com data is  
22 that in his regressions, he's able to use all of the  
23 possible information available. He has the exact same  
24 information set as the borrowers and the lenders. So,  
25 that's another advantage of this data.

1           What does he find? As he said, when you just  
2 look at the raw data, of the loans that have voluntarily  
3 posted a picture, then the loans associated with a black  
4 picture appear to be getting a raw deal. They are less  
5 likely to be funded, and when they are funded, they are  
6 funded at the higher interest rates. But when you add  
7 in the conditional controls for the credit information,  
8 then they're almost getting a good deal. That is, there  
9 is statistical discrimination against them, but not as  
10 much as would be at optimal.

11           So, what are my comments? As already suggested,  
12 it seems that the decision to post a picture is  
13 endogenous, and that's a really important decision here  
14 and that's what's driving a lot of things. I know  
15 you're bumping up against space limitations for the  
16 journal already, but it seems to me that it's an  
17 important question to find out, are the characteristics  
18 of the loans without a picture the same as those loans  
19 that do have the picture?

20           In your first table, you had just one column  
21 that is the summary statistics for all the loans, and  
22 then the next column is the summary statistics for loans  
23 that are funded, I thought you could pretty easily just  
24 add one additional column for the loans with a picture,  
25 just to see if they're comparable to the full sample

1 sets. You say it's not in any of the regressions, but  
2 it's in the text, and as you just said, this decision  
3 does seem to matter that posting a picture, any picture,  
4 leads to three percentage points, relative to about 10  
5 percent sort of loans that are funded? So, that's a big  
6 difference.

7           There's one additional test, and keeping on the  
8 same subject, an additional test for accurate  
9 statistical discrimination is if people are profit  
10 maximizing, well then the net return from loans with any  
11 picture should be at least as high as the loans without  
12 a picture. Just because there's more information to  
13 optimize and to use in your statistical discrimination  
14 calculation.

15           So, you could test the contra positive for this  
16 statement, that is if you see loans without pictures are  
17 more profitable on average than the loans with the  
18 picture, well then that should imply then that people  
19 are not profit maximizing or that there's not accurate  
20 statistical discrimination going on.

21           Here's a tidbit from the psychology literature,  
22 there is what's known as the identifiable victim effect,  
23 and this is the phenomenon whereby individuals are more  
24 likely to help an identified victim rather than an  
25 unidentified victim. So, if I could say, hey, would you

1 like to donate some of your experimental winnings to a  
2 person randomly selected in this room, you will get a  
3 low level of donations, whereas if I specifically say,  
4 your winnings will go to Paul, people would be more  
5 likely to donate then. Or if you say, hey, would you  
6 like to donate to this child who is sick, you will get a  
7 lower level of donations, where if you show a face, and  
8 you show a picture and you show the name of the sick  
9 child, you get a higher level of donations.

10 I don't want to get too far aside, but in every  
11 single presidential election that I have been alive for,  
12 what you always hear when the presidential candidate is  
13 talking about their health care plan, they always say,  
14 well, here's why my health agenda is better, consider  
15 the case of Ida Thompson, an 80-year-old grandmother in  
16 Plano, Texas, who now has to work a second job or pick  
17 up another job because Social Security isn't enough to  
18 cover her drug expenses.

19 They always single out one person as opposed to  
20 the statistically more compelling, consider the 20  
21 million people who would be affected by this policy.  
22 Presumably, because it allows us to empathize a little  
23 bit more, it tugs at our heart strings. This effect  
24 actually reverses at the group level, so if you say  
25 would you like to donate to these eight sick kids,

1 generally, you'll get a higher level of donations than  
2 if you specifically point out these eight individuals,  
3 and actually reverses for in-group versus out-group.

4           If you go to Israel, and ask an Israeli citizen,  
5 would you like to donate to this Israeli soldier who was  
6 wounded, you will get a low level, while if you single  
7 out, would you like to donate to this Israeli soldier,  
8 this specific one who was wounded, you will get a higher  
9 level. But if you ask an Israeli citizen would you like  
10 to donate to this Palestinian citizen, in general you  
11 will get a higher level than if you single out this  
12 specific Palestinian soldier who was wounded. So, that  
13 reverse at the group level.

14           This was actually the first thing I thought of  
15 when I read this paper, that seems to be what's going  
16 on. That is when you see along with a picture, you can  
17 identify a little bit more and might be able to put  
18 yourself in their shoes, and, in fact, like we said  
19 before, if we see the loans with any picture, more  
20 likely to fund.

21           For what it's worth, you don't pick up that  
22 effect at the group level, it's insignificant. Then it  
23 would be really hard to test for the in-group/out-group  
24 bias because you would need that information on the  
25 lender characteristics, you don't have that, so I

1 thought that was interesting.

2           And then my final point, again, you concluded  
3 that there is accurate statistical discrimination  
4 against the loans with a black picture in them, plus  
5 some taste-based discrimination in favor of blacks or  
6 for whites, or this boils down to insufficient  
7 statistical discrimination or inadequate adjustment to  
8 it, and that would have to imply bias belief surviving  
9 at the market level.

10           On this issue of when can an individual level  
11 irrational or an individual-level bias survive to the  
12 market level, I am a behavioral economist so I get  
13 attacked on this eight days a week, and the determinant  
14 for a bias surviving to the market level is whether the  
15 actions of rational or irrational types, strategic  
16 compliments or strategic substitutes, and then how thick  
17 is the market.

18           So, if the actions of the rational and  
19 irrational types are strategic compliments, well then  
20 even as  $n$  goes to infinity, it's not a no-brainer that  
21 this bias will not disappear, because you get rational  
22 types wanting to mimic the irrational types.

23           If they are strategic substitutes, then that's  
24 when you can make the appeal to, okay, they're probably  
25 the irrational types are going to be making less profit,

1 they might be priced out of the market. I'm more  
2 sympathetic to that at the firm level, because if the  
3 firm isn't profit maximizing, it's probably going to go  
4 bankrupt. It probably has a little bit less appeal at  
5 the consumer level; it's never been instantly clear to  
6 me that if the person is not maximizing his utility,  
7 they're instantly going to disappear.

8           What's it look like in here? If you are not  
9 perfectly engaging in statistical determination, you are  
10 not making as much profit as you could be. So, I am  
11 sympathetic to that. It's hard for me to imagine,  
12 though, anybody using prosper.com as their primary  
13 source of income. So, I'm willing to admit that they  
14 probably are strategic substitutes, but the evolutionary  
15 selection pressure probably isn't that strong.

16           However, on this issue of how thick is the  
17 market, it is not instantly clear to me that this is a  
18 very thick market, and precisely for the reason that  
19 it's an interesting study in the first place for  
20 discrimination is that it's kind of a thin, quirky  
21 market. That's sort of what makes me not sympathetic to  
22 the appeal that, okay, this is a market that is going to  
23 price out the bias beliefs.

24           So, that's just my two cents. I think that's  
25 it.

1 DR. YOELI: Thanks, Patrick, and thanks to all  
2 the speakers and discussants, we are running a little  
3 bit late. Five-minute break, so be back here at 25  
4 after.

5 (Applause.)

6 (Whereupon, there was a recess in the  
7 proceedings.)

8 DR. STERN: Okay, let's get started with this I  
9 guess penultimate piece of what I think has been a  
10 really great conference over the last two days, and what  
11 we're going to do here is kind of open things a little  
12 more loosie-goosie, free form in terms of trying to  
13 figure out kind of a broader set of issues and really  
14 kind of raise up some ideas about, in particular, what  
15 the new administration's innovation policy agenda is,  
16 and also what it should be.

17 So, what I'm going to do is I'm going to vaguely  
18 dispense a little bit here with doing too much  
19 introduction, because we have a short amount of time,  
20 and basically what we're going to do is we're going to  
21 hear from three very distinguished panelists, and then  
22 we're going to kind of mix it up between them and  
23 hopefully some questions from the audience.

24 So, I'm going to start with Joe Farrell, who  
25 obviously needs no introduction in this room, and so why

1 don't we start with Joe.

2 DR. FARRELL: Thanks, Scott.

3 So, a couple of disclaimers. First, as you  
4 know, I am speaking for myself, not for the Commission  
5 or any commissioner. Secondly, some of you may be less  
6 aware, even if somebody were to speak for the  
7 Commission, they wouldn't be speaking for the  
8 Administration, the Commission is an independent agency  
9 and not an arm of the Administration.

10 So, what about innovation policy, as far as I  
11 think about it? I think about innovation, to the extent  
12 that I think about innovation policy, as a branch, an  
13 application of competition policy, for the most part,  
14 although I will have one or two other things to say in a  
15 few minutes.

16 I think the issues in innovation-oriented  
17 competition policy are actually to a great extent the  
18 ones teed up by Scott yesterday, when he talked about  
19 the way in which market incumbency might relate to  
20 either transacting or doing your own research and  
21 development, and what are the incentives for others to  
22 come and do that.

23 I wrote this in the form of a slogan, incentives  
24 matter for innovation as they do for other things, but I  
25 want to make two qualifications to that. The first is

1 that incentives are not just for incumbents. So, we're  
2 used in the Washington economics world to hearing about  
3 incentives for innovation largely, not entirely, as an  
4 argument for why one shouldn't mess with the rights of  
5 established incumbents to collect the fruits of their  
6 legitimate monopoly. I think there's a lot to that.

7 Of course, from a competition policy point of  
8 view, I do like to stress that the fruits of the  
9 legitimate monopoly presumably do not include the fruits  
10 of what's called an antitrust monopolization, because in  
11 what perhaps sometimes risks being a slightly circular  
12 way, monopolization is defined as going beyond the  
13 legitimate monopoly through innovation.

14 Nevertheless, although it may sound slightly  
15 circular and sometimes be slightly circular, I think  
16 that is well worth considering, because although the  
17 incentives for incumbents argument is a legitimate  
18 argument for not going after incumbents past a certain  
19 point, it's not necessarily a very good argument for  
20 going soft on monopolization concerns.

21 So, incentives matter, but they're not just for  
22 incumbents, and formally, in the economics literature,  
23 where we see this coming out is primarily, I think, in  
24 the idea of complementary or follow-on or cumulative  
25 innovation. When you have strong complementarities, the

1 arithmetic of incremental contributions is that you  
2 can't pay everybody their incremental contributions, so  
3 there is an inevitable tension between getting the  
4 incentives right for the provider of component A and  
5 getting the incentives right for the provider of  
6 component B. You can't do it at least with budget  
7 balance and so that means it can't be done in a  
8 decentralized market oriented way, of course you could  
9 do it with a very interventionist taxed and subsidized  
10 policy.

11           So, it seems to me that there's a fairly common  
12 fact pattern exemplified most prominently these days in  
13 the area of broadband Internet access and in neutrality,  
14 where in component A, you have a relatively stable,  
15 well-identified firm or set of firms, and in component  
16 B, you have something that might be well described as an  
17 eco system, rather than a set of identifiable players.  
18 There is a real question then of how do you decide, and  
19 what are the gravitational forces pushing you to stress  
20 the incentives for one of those layers versus the other.

21           I think there is a risk when people in this town  
22 talk about innovation incentives, of letting that mean,  
23 by default, incentives for the identified lobbying,  
24 clear-cut, already in existence, can point to investment  
25 expenditures players as distinct from the garage-based,

1 not necessarily identifiable, not even necessarily in  
2 existence players.

3 I think some degree of resistance to that  
4 tendency, if I'm right in identifying it as a tendency,  
5 is what underlies the innovation part of net neutrality  
6 policy.

7 That brings me to my second qualification to the  
8 incentives matter slogan, incentives matter, and my  
9 first qualification was not just for incumbents, also  
10 for the guys in the garage, but it's also true that in  
11 many, although not all areas of innovation, while  
12 incentives matter, incentives are not the only thing.  
13 In particular, in an economic model, it's typically true  
14 that if anybody is able to do x and you give them the  
15 right incentives to do x, things work out well.

16 In the real world, I think, and certainly in the  
17 world of ideas and imaginative innovation, you can give  
18 people incentives to come up with bright, new ideas, and  
19 they very often don't. You can take away people's  
20 incentives to come up with bright, new ideas, and they  
21 sometimes will.

22 So, if we look at Silicon Valley, for example,  
23 any competent economist looking at the organization of  
24 Silicon Valley could tell you the weakness in California  
25 law of noncompete agreements, and the tendency of ideas

1 and innovation assets to walk out the door each evening,  
2 would ensure that Silicon Valley could never be the home  
3 of a significant amount of innovation. What that lesson  
4 suggests, and I believe it's often true, is that  
5 opportunities for large numbers of players can matter  
6 just as much as getting the incentives right for small,  
7 well-defined sets of players.

8           So, those are the two qualifications that I  
9 think one should keep in mind, or that I try to keep in  
10 mind, to the perfectly legitimate, but somewhat  
11 conventional economic message that, of course,  
12 incentives do matter. Thank you.

13           DR. STERN: Great. Thanks, Joe.

14           I think very provocative comments, particularly  
15 what we will come back to on this issue of sometimes you  
16 put a lot of incentives out there and that's how  
17 economists tend to think about innovation, but very  
18 often the creative process is a bit tricky and thinking  
19 about how we incorporate that into policy is quite  
20 challenging.

21           Joe yesterday when he introduced me talked about  
22 learning to not try to do too many things and time  
23 management and the whole thing, and our next speaker,  
24 I've always believed that Bob Litan has, there must be  
25 two of him, because there's one Bob Litan who has a law

1 degree and has had a variety of positions in government,  
2 both at the OMB, at the DOJ, so on and so forth, and  
3 then there's another Bob Litan who has a Ph.D. in  
4 economics, and among other things, was the head of  
5 economic studies at the Brookings Institution, and both  
6 of those Bob Litans, apparently, are currently the vice  
7 president for research and policy at the Kauffman  
8 Foundation and continue to be a senior fellow in  
9 economic studies at Brookings. So, without further ado,  
10 I'm looking forward to hearing what Bob has to say.

11 DR. LITAN: Thank you, Scott. Both of those Bob  
12 Litans are getting tired, and so I'm winding down.

13 I'm going to make three points. The subject  
14 here is the administration's innovation agenda. I'm  
15 going to grossly oversimplify it, but basically it boils  
16 down to spend more money on basic R&D, and focus it on  
17 three basic areas. On clean tech, health care IT, and  
18 the third one is probably education, right? I think  
19 those are the big three.

20 So, coming from Kauffman, I mean, by the way, I  
21 just want to let you know, I don't have any objection to  
22 spending more money should you find it, and certainly  
23 you can make an argument, the classic public good  
24 argument for spending more money on basically all three,  
25 but coming from Kauffman, what we care about is the

1 diffusion of the knowledge that's generated by all this,  
2 into the real world, and we know the way you get  
3 diffusion is through good commercialization. In  
4 particular, the entities that are most likely to  
5 commercialize are new ones, rather than existing  
6 enterprises.

7           And it's not just the litany of radical  
8 innovations, from the car to the airplane, air  
9 conditioning, all the examples that we like to cite, all  
10 of those having been done by entrepreneurs. It's not  
11 just those that underscore the importance of new  
12 businesses, but we've also published some new research  
13 that's on our new website, we had the Wall Street  
14 Journal write about this about ten days ago, that  
15 documents that new firms, it's not small firms, but new  
16 firms have accounted since 1980 for all of the net new  
17 jobs created in the United States.

18           So, you want entrepreneurs, both because they're  
19 radical innovators and because they're job creators,  
20 okay?

21           Keeping those ideas in mind, and assuming that  
22 we're going to spend more money on R&D, how can we make  
23 sure that this stuff gets translated and commercialized,  
24 especially by new firms?

25           I'm going to give you two generic ideas, and

1 then one specific one on health care, which I know is  
2 dangerous in the current environment. The first idea:  
3 Change immigration policy. I mean, here I may be  
4 speaking to the converted, but it's not true. There is  
5 not conventional political wisdom, but clearly, we know  
6 from the studies that we've commissioned, immigrants are  
7 disproportionately successful in forming high-tech,  
8 successful companies. Work from both Duke and Harvard  
9 documents that 25 percent of all successful high-tech  
10 companies of the last decade were founded or co-founded  
11 by immigrants, that's consistent with work done by Joe's  
12 colleague at Berkeley, Anneliese Boghossian, and you  
13 certainly know this, of course, if you live in  
14 California.

15           So, ideas like giving graduates, immigrant  
16 graduates of American universities who have STEM  
17 degrees, giving them green cards with their diplomas is  
18 a great idea. And if you can't swallow that  
19 politically, then let's think creatively maybe as a  
20 fallback option what I call a job creators visa and  
21 let's have at least some renewable visa for immigrant  
22 entrepreneurs who are hiring at least one or more  
23 individuals.

24           I know there are technicalities regarding such a  
25 visa, but clearly immigration policy and keeping smart,

1     educated people here is good for this country. It  
2     doesn't displace jobs, it creates jobs. So, that's  
3     point one, and that's by the way, a way of ensuring that  
4     a lot of this high-tech stuff that's going to be funded  
5     is going to get commercialized. That's point one.

6             Point two: Speaking of competition, there is  
7     one area of university activity that actually is still a  
8     monopoly. If you are a university faculty member and  
9     you are a rocket scientist, or less, and you come up  
10    with a brand new idea, first, your university owns you,  
11    and owns your idea. If you want to commercialize it  
12    under existing law at virtually all universities in  
13    America, I think without exception, you are obligated to  
14    go to the university's technology licensing office and  
15    disclose it. And, you are required to use the  
16    university's TLO to license or commercialize the  
17    technology.

18            You cannot go to your own lawyer or you cannot  
19    go to the lawyer of another university's TLO who may  
20    actually know a lot more about your technology than your  
21    home university, which is probably stretched thin, is  
22    looking for the homerun, is looking for the next Google,  
23    may well ignore you and put you in the back of the  
24    queue.

25            So, there is a bottleneck, in our view, created

1 by monopolies, that are artificial, at every major  
2 research university in America. So, what we need to do  
3 is unleash or get rid of that monopoly. We need to  
4 basically allow faculty members to choose how to license  
5 their technology. This would not change the  
6 distribution of royalties between the faculty member and  
7 the university, but it would accelerate the  
8 commercialization of the actual technology.

9           There's one very simple change in federal policy  
10 that can make this happen tomorrow. The Federal  
11 Government, which hands out billions and billions of  
12 dollars, could say, tomorrow, to x university, we're not  
13 giving you any money unless you allow your faculty  
14 members freedom to choose their technology licensing  
15 agenda, period, end of story.

16           Now, you may want to have a time limited thing,  
17 which says, if the individual faculty member's lawyer or  
18 their individual does not commercialize within a year or  
19 two, then it reverts back to the home university's TLO,  
20 but the fundamental principle ought to be that we end  
21 the monopoly, one of the few monopolies left, actually,  
22 in America. We ought to end this monopoly at each  
23 university and allow a free market in technology  
24 licensing. That's the next big idea.

25           The final idea, and I know I'm treading on very

1 thin ice here talking about health care, but look,  
2 everybody is, these days. We know that the key to  
3 getting health care reform is bending the cost curve.  
4 We also know as economists that the major reason for the  
5 unending or unceasing drive towards higher cost health  
6 care is technology that is more expensive. In many  
7 cases it's good, it makes for less painful procedures  
8 and so forth, but in a system where everybody is  
9 insured, there are tremendous incentives to develop more  
10 CT scans and MRIs, okay?

11 So, we have basically a system that is biased  
12 towards cost-enhancing technology. We need to find ways  
13 to give incentives for cost-reducing technology. And  
14 I'm not a believer that the government should be in the  
15 business of picking winners and losers, and, therefore,  
16 I'm a little worried about comparative effectiveness  
17 analysis, because while it sounds good in theory, once  
18 you introduce comparative effectiveness analysis, you  
19 may be stultifying or dampening innovation. Because  
20 you're dictating what procedures will get reimbursed,  
21 and by definition, that will discourage innovation.  
22 That's not what we want in health care.

23 I think, as economists, getting back to  
24 incentives, there's only one thing we know how to do to  
25 encourage the right kind of innovation, and that's get

1 the incentives right. So, we have to find a way to have  
2 individuals bear more than the first dollar cost of  
3 their insurance, which is not the direction we're going  
4 in. Secondly, I think we need to find a way to  
5 encourage providers to join integrated networks, like  
6 the Mayo Clinic that the President talks about,  
7 Paramount Health Care, and so forth. These  
8 organizations have been very successful in delivering  
9 low cost and very effective health care, and they pay  
10 their doctors on a salary basis. In fact, ironically,  
11 we have too much entrepreneurship in health care because  
12 we have too many doctors who are operating individually  
13 and not as cohesive units. We have to figure out a way  
14 to change our reimbursement systems so that we encourage  
15 more doctors to join these integrated networks, and once  
16 we pay for things in a less than fee-for-service way,  
17 and pay for outcomes, rather than inputs, then those  
18 providers have incentives to use the technology that  
19 saves them money, because it will save them money as  
20 well in delivering health care.

21 So, I think a great challenge for the profession  
22 is to figure out innovative compensation arrangement for  
23 health care providers. I think we need to move away  
24 from first dollar insurance, and unfortunately, as I  
25 said, that's not where we're going.

1 I'll end there.

2 DR. STERN: So, in addition to the  
3 administration's innovation policy, we're also going to  
4 tackle health care. But I think you're absolutely  
5 right, that the challenges around health care innovation  
6 are inextricably tied right between this innovation  
7 policy piece and the health care policy piece.

8 Our final speaker, and then we will see what  
9 commonalities we can start to draw from these  
10 presentations, is Tom Peterson from the National Science  
11 Foundation. He is currently the assistant director of  
12 the NSF for the engineering directorate. He comes to  
13 that position after being dean of engineering at the  
14 University of Arizona. We are doing a session on  
15 innovation policy and we finally have somebody who could  
16 actually do some innovating, so that's good.

17 Among his many accomplishments on his CV, he is  
18 a fellow of the American Institute of Chemical  
19 Engineers, an institution I actually studied when I was  
20 in graduate school in dusty libraries at Stanford. He  
21 has also won the Kenneth T. Whitby award from the  
22 American Association For Aerosol Research, and I can  
23 almost guarantee you he's the only person in this room  
24 to have done so.

25 DR. PETERSON: I'm trying to decide whether I've

1       been ambushed by being invited to this meeting or what,  
2       so I'm involved in one of those government agencies that  
3       hand out billions and billions of dollars to  
4       universities, and being an engineer, I --

5               DR. STERN: Thank you.

6               DR. PETERSON: Right. I also have a PowerPoint  
7       presentation, which I am going to go through very  
8       quickly, because I think it illustrates some of the  
9       issues that have been brought up.

10              So, let me just talk a little bit about our  
11      role, and this is going to be a fairly narrow  
12      perspective, and I will say that up front, from the  
13      point of view of the engineering director at the  
14      National Science Foundation. Everybody knows, I think,  
15      that the primary focus for the NSF is to support basic  
16      research in science engineering and science engineering  
17      education, and we have no desire within the engineering  
18      directorate to move off that. But obviously within  
19      engineering as a profession, you have a responsibility  
20      and a role, by virtue of the discipline itself, to have  
21      interactions with business and ask questions about  
22      whether what you're doing has direct application in a  
23      commercial environment.

24              So, as we look at our role in innovation, I have  
25      to say, as we've studied this, I have come to the

1 conclusion that there are a lot of very innovative  
2 definitions of innovation, and for our purposes, we  
3 focus on a fairly narrow definition, and that is those  
4 activities that have been supported by NSF that have led  
5 to some quantifiable economic benefit.

6 It is this question of what is the relationship  
7 between the support for basic research and eventual  
8 commercialization. Before I get to that, let me also  
9 just say in deference to my colleagues at NSF who look  
10 at the social and behavioral and economics side, there  
11 are obviously other issues with respect to innovation,  
12 and a couple of them were mentioned already.

13 For example, this question of what is the impact  
14 of foreign students in engineering, I can tell you,  
15 two-thirds of all the graduate students in our programs  
16 throughout the country have their undergraduate degrees  
17 from an institution outside of the United States. They  
18 are critical to our success.

19 So, one of the issues that this group called the  
20 Science of Science, Innovation and Policy that NSF is  
21 looking at is the contribution of foreign students. I  
22 don't want to in any way minimize those kinds of issues,  
23 they're important, but they're not really issues that we  
24 as engineers have the capability to address.

25 In addition to this focus on basic research in

1 engineering, the engineering directorate really wants to  
2 have as part of our portfolio, translation of research.  
3 What we simply mean by that are those kinds of  
4 activities that are interdisciplinary by nature and  
5 involve teams, often teams that include businesses and  
6 industries, and with the expectation or the hope that  
7 the results have some clear benefit to society.

8 I'm not going to go through all of this alphabet  
9 soup of different programs at NSF, but let me  
10 characterize them broadly. We've got programs that  
11 support multi-institutional centers. So, this would be  
12 multiple universities often in partnership with other  
13 entities or other government agencies.

14 We've got support that focuses directly on  
15 partnerships with industry, and here's a list of them.  
16 GOALI, for example, this Grant Opportunities For  
17 Academic Liaison with Industry supports bringing  
18 industry people into the university or university people  
19 into industry to appreciate each other's environments,  
20 and hopefully make contributions. Then, of course we've  
21 got programs that support very specifically individual  
22 PIs.

23 Everybody has seen this chart, the graph of  
24 investment between discovery and commercialization, and  
25 as you might expect, if you look at where NSF's

1 investment is, it's pretty far to the left. If you just  
2 put a point where the centroid is, for overall NSF  
3 investment, it would be pretty far to the left. Even if  
4 you look at the more applications-oriented directives,  
5 like engineering or computer information science  
6 engineering, we would still be pretty far to the left.

7 But if you look at all these other programs that  
8 we describe, we populate this graph in various areas.  
9 The science and technology centers, pretty basic, but  
10 these industry university cooperative research centers  
11 in which the NSF is only a minority partner, really have  
12 quite a bit of influence by ideas from industry. A lot  
13 of these other programs you would find in various  
14 places.

15 The engineering research programs are rather  
16 interesting. I don't know if any of you are familiar  
17 with these programs. The program itself has been in  
18 existence since 1985. NSF only supports them for ten  
19 years, and yet all but about six of those engineering  
20 research centers that have been started are still in  
21 existence, because they've developed strong partnerships  
22 with industry, and have had their support continued long  
23 after NSF support has diminished. So, I think they play  
24 an important role in translation of research.

25 I just want to very quickly in about two minutes

1 give you some examples of where, in spite of these  
2 issues that I think were very correctly pointed out  
3 about the tech transfer challenges and the monopoly that  
4 exists that individual faculty members have to deal  
5 directly with only their tech transfer office, we've  
6 been pretty successful in taking these various areas of  
7 support to commercialization.

8           A quick disclaimer, kind of like the disclaimers  
9 you heard already, we're not claiming sole  
10 responsibility for these successes, but in every one of  
11 these that I mention, and I'm just going to mention a  
12 few, NSF played a clear and definable role.

13           So, in 1985, Andrew Viterbi and six of his  
14 colleagues formed a company called Quality  
15 Communications and got an SBIR from NSF for about  
16 \$300,000 to develop a decoder, which actually turned out  
17 to be a critical element in their data transmission via  
18 wireless and satellite. You all know now, Qualcomm is a  
19 huge company, a \$70 to \$80 billion company.

20           Looking at engineering research centers we are  
21 supporting right now an ERC looking at synthetic biology  
22 at Berkeley, and Jay Keasling and his colleagues  
23 developed a path to synthesize an anti-malarial drug  
24 called Artemisinin. It's really important to have this  
25 process because it occurs naturally in only very small

1 quantities and is very hard to extract. Substantial  
2 commercial and health implications there.

3 An example from these IUCRCs: We support a  
4 program at the University of Arkansas that partners with  
5 Sam's Club and they've developed some software that  
6 really helped with their inventory and logistics, and  
7 have saved them millions of dollars in inventory costs.

8 Even the science and technology centers, which  
9 are very fundamental by their nature, have some really  
10 outstanding success stories. In the nineties we  
11 supported an SDC at the University of Illinois on  
12 magnetic resonance imaging, and, in fact, the principal  
13 investigator of that, again, focused very much on the  
14 fundamentals, and won the Nobel Prize in MRI.

15 Even individual awards have some successes, and  
16 some great examples, including support for graduate  
17 fellowships in separations processes for liquids and  
18 gasses, and these have important implications in clean  
19 technology.

20 And Chad Mirkin, who actually sits on the  
21 President's Council of Advisors on Science and  
22 Technology, is a prolific inventor at Northwestern, and  
23 he's developed some techniques for nanolithography and  
24 nano fabrication, again with the support of NSF. All  
25 just quick examples.

1           The point I'm trying to make here is in all  
2 these examples, university research is key. Often times  
3 it's driven by industrial needs, and you'll see faculty  
4 who have various abilities to interact from the basic  
5 research all the way through interactive in industry.  
6 Not all faculty are predisposed to developing business  
7 plans, but I think we can play an important role in  
8 smoothing this transition from development to  
9 commercialization.

10           So, that's our plan within the engineering  
11 directorate at NSF to grow that portfolio of  
12 translational research, hopefully to expand the research  
13 for industry-driven initiatives, and support some of the  
14 educational aspects of innovation and to partner with  
15 our colleagues in social, behavioral and economics  
16 science on some of these very substantial issues.

17           DR. STERN: Great, thank you so much. So, let  
18 me just get us started and hopefully can open it up to  
19 questions for a few minutes. One of the themes that I  
20 think came across all three presentations here is both  
21 the centrality, but perhaps the kind of  
22 hard-to-nail-down positioning of the role of  
23 entrepreneurship of various types, particularly  
24 technology entrepreneurship in sort of promoting  
25 innovation, economic growth, sort of economic dynamism

1 through competition.

2 I guess one question I would throw out to you  
3 guys reflecting on what each had to say is, if we wanted  
4 to promote a higher level of high-impact technology  
5 entrepreneurship, the U.S. has been historically quite  
6 good at that relative to kind of everyone else, as  
7 opposed to health care where we go to other countries to  
8 learn what to do. This is one where we're going to have  
9 to extend the frontier.

10 What can we do from a policy perspective that  
11 might significantly enhance the rate of kind of  
12 high-impact technology entrepreneurship that promotes  
13 competition and productivity growth? Maybe that's  
14 something that we're not currently doing? Bob?

15 DR. LITAN: Okay, so apart from championing my  
16 TLO competition idea, which I put on the table, all  
17 right? Let me tell you just something briefly that we  
18 are doing at Kauffman, which we want to try to scale up,  
19 and hopefully it could be a model for the rest of the  
20 country.

21 So, here's a factoid. Do you know how many  
22 post-docs there are in the United States? Actually,  
23 Tom, you can't answer this, because you probably know  
24 the answer. How many post-docs? These are people now  
25 that are relatively low-wage people that are spending a

1 number of years trying to enhance their resume that have  
2 got STEM degrees and their job or their vision in life  
3 is to become assistant professor at Arizona, or fill in  
4 the blank?

5           Do you know how many there are? There are  
6 45,000 of them in America. All right? And their  
7 ambition is to become a professor, and our belief at  
8 Kauffman is that there are entrepreneurs in that group  
9 that don't even know it, and are sitting on maybe not  
10 the next Google, but maybe the next Qualcomm, or  
11 something else, and they just need somebody to tell them  
12 that and pair them with people who can make that happen.

13           We have just launched a program called Kauffman  
14 Labs, where we have run a competitive program of  
15 post-docs in the United States, they are paired with  
16 star scientist mentors at their home university, people  
17 like Bob Langer at MIT, and we picked 13 out of a class  
18 of 330 in the first application pool. We expect  
19 probably a thousand applicants next year, and we hope to  
20 have a lot more than 13, hopefully maybe 50 next year.

21           We have a great network and we're going to hook  
22 these people up with mentors and networks to help get  
23 them either entrepreneurial partners and/or money and/or  
24 suppliers or God knows what, and turn them into  
25 businesses. That doesn't mean they'll all become

1 entrepreneurs, they'll go back and teach and maybe be a  
2 CTO at the firm, but we think we need to basically birth  
3 more firms out of that cohort, and they don't know that  
4 they're entrepreneurs.

5           So, we are, and I'll summarize, on a campaign to  
6 recruit entrepreneurs out of a potentially high-growth  
7 pool. So, if this model works, this should be scalable.  
8 That's the idea.

9           DR. STERN: Tom?

10           DR. PETERSON: I'm going to ask to go next  
11 simply because Bob and I did not meet before this  
12 meeting.

13           DR. LITAN: But we should continue talking.

14           DR. PETERSON: Absolutely we should, and he may  
15 not even be aware of what we're already doing together.  
16 We started this year at the foundation, and within the  
17 engineering directorate, an innovation fellowship  
18 program, and in fact, the focus is precisely on this  
19 cohort.

20           Let me just make one caveat, and I think it's an  
21 important caveat. When we talk about the number of  
22 post-docs, it's also important to define in what areas  
23 they represent. It is much more common in the sciences,  
24 for example, to go through the post-doc route before you  
25 go into a faculty position. Not as common in

1 engineering, although it's becoming more so.

2 But this is precisely an area that we, too,  
3 think is important to support, so we are partnering with  
4 industry to provide fellowships for 40 post-docs. We  
5 are putting up about two-thirds of the money. And  
6 industry the other third, and the hope is -- and this is  
7 where I was hoping we might have known a little bit more  
8 about this -- that we have been in conversation with  
9 Kauffman to participate in this two-week boot camp that  
10 you have for your fellows. So that we're going to send  
11 our fellows to precisely that boot camp. It is to take  
12 them from this point where they have developed a  
13 tremendous technical knowledge, but don't have a clue  
14 about what to do with it from an entrepreneurial  
15 standpoint, and I think it's a great idea.

16 DR. STERN: Joe?

17 DR. FARRELL: My grandmother had three sisters,  
18 and two of them became psychiatrists. Back in those  
19 days, it was not, I think, particularly easy for women  
20 to do that, and the same privileged background that  
21 enabled them to break through those barriers also  
22 tempted them to give up when they discovered that in  
23 order to become psychiatrists and psycho-analysts they  
24 had to learn, as they used to put it bitterly in their  
25 later years, all about the bones of the foot, because

1 you had to have a medical degree back then to be a  
2 psycho-analyst.

3 I think it's a bad idea to have systems where  
4 people can't specialize, and so although there's  
5 certainly nothing wrong with creating and opening up  
6 opportunities for post-docs to become entrepreneurs, I'm  
7 not convinced that it's a great idea to rely on tying  
8 technologically innovative idea exploitation with  
9 business interests and skills. I think a really well  
10 functioning innovation system is going to enable people  
11 to express their innovative ideas, perhaps lucratively  
12 so, without having to become a business person, which  
13 some people are just not interested in doing or other  
14 people are really interested in doing, but are not very  
15 good at.

16 How could an innovation system unbundle  
17 innovation from business skills? Well, we have  
18 basically some kind of technology transfer process  
19 required, and Scott kind of talked about this yesterday.  
20 Part of our answer is the patent system, and the patent  
21 system is potentially very valuable for doing that, it's  
22 one of our key mechanisms for doing that.

23 On the other hand, as you're all aware, the  
24 patent system has gone awry, I think most people would  
25 agree, in recent years. So, cleaning up the patent

1 system, making it work more the way it should work,  
2 seems to me a priority in that area.

3 The other thing that helps, I believe, is if you  
4 have a bright idea for a better product, it would be  
5 useful to be able to approach a number of different  
6 firms who were well positioned to exploit that, and not  
7 to be facing a monopsony technology purchaser, because  
8 of the dominant market position in the product markets  
9 where that innovation might be exploited.

10 So, those are two things that come to my mind in  
11 thinking about how to facilitate that kind of  
12 innovation.

13 DR. LITAN: Joe, just one clarification, because  
14 I think both Tom and I would agree, and I think you  
15 would agree after we say this, is that our purpose is  
16 not necessarily to turn these people into entrepreneurs.  
17 It's to pair them with other people because we do not  
18 expect them, most of them, to become entrepreneurs. So,  
19 we fully agree with you.

20 DR. FARRELL: Then I agree with you, too.

21 DR. LITAN: In fact, they are not suited to  
22 become entrepreneurs, but the thing is, they haven't  
23 thought, in most cases, that their idea is commercially  
24 valuable, and that's the key thing, it's opportunity  
25 recognition.

1 DR. STERN: Let's turn it over to questions.

2 UNIDENTIFIED MALE SPEAKER: Your proposed reform  
3 for the monopoly universities, and as I understood it,  
4 you said that the home university would still get as big  
5 a fraction as it was ever going to get, but if that was  
6 true, wouldn't they want to open it up? I mean, it  
7 seems like if they don't want to open it, either they're  
8 pretty dumb or they're worried that once it gets out of  
9 their hands they won't actually get to recapture that  
10 share that they think they're supposed to get. Is that  
11 a valid concern for them to have?

12 MR. LITAN: Your question reveals the fact that  
13 it is clearly in the universities' interest to adopt the  
14 proposal that I talked about, and it's not only my idea,  
15 I worked on it with Lisa Mitchell at the foundation.  
16 It's clearly in their interest. The question is why  
17 don't they do it? And I guess the best answer I've got  
18 is I think that for most university presidents, their  
19 A-number-one priority is not technology transfer, it's  
20 running a university. The TLO is viewed as a profit  
21 center, hopefully, and just as university presidents can  
22 become captured by their IT department, because the  
23 university president knows nothing about IT, I think too  
24 many university presidents are captured by their TLO  
25 officers, who have a vested interest in keeping their

1 job, and growing their empire. As a result, too many  
2 university presidents are unaware that they are  
3 suboptimally maximizing the position of their  
4 university. I think a little bit of education can help  
5 them.

6 UNIDENTIFIED MALE SPEAKER: Like every one in  
7 the whole country?

8 DR. LITAN: Yes. Yes.

9 UNIDENTIFIED MALE SPEAKER: So, there is no  
10 valid concern at all that once this --

11 DR. LITAN: Well, actually, let me tell you  
12 something, I can tell you one university, I will be  
13 happy to name him, who, if he were here on this panel,  
14 would agree 100 percent and knows this to his bones,  
15 it's Michael Crow at Arizona State. He knows this, he  
16 used to be the TLO officer at Columbia University, he  
17 knows the system inside and out. There are going to  
18 have to be a lot more Michael Crows to help change this  
19 world.

20 DR. STERN: Joe, did you want to respond?

21 DR. FARRELL: Yes, I actually had a question for  
22 Bob on his complaint about university TLOs. I'm not  
23 sure whether I'm caviling about your use of the word  
24 monopoly or about the substantive claim. The employees  
25 of most firms, if they come up with an invention, have

1 to get it exploited through their firm. Are you saying  
2 that this is always a problem, or what is it that you're  
3 saying is different about universities? Is it just that  
4 they're less focused on efficiently exploiting their  
5 employees' inventions?

6 DR. LITAN: They're much less efficiently  
7 focused. Remember the university, if you view the 80/20  
8 rule, let's look at the 20 who are involved in this.  
9 They are basically a research factory, which almost by  
10 definition distinguishes them from virtually all private  
11 sector firms. As a research factory, they have lots of  
12 people. Their TLO office almost by definition is very  
13 limited in terms of resources. So, they can only pay  
14 attention to maybe one or two technologies or five  
15 technologies that they think are going to be the next  
16 Google. Meanwhile, there are lots of professors in the  
17 queue wanting attention. I know all this because we've  
18 gotten many emails from around the country of qualified  
19 professors who are complaining that they are ignored by  
20 their TLO offices.

21 I think they are inefficiently hamstrung. Also,  
22 to be honest, it maximizes the position and importance  
23 of the TLO office to have to be a monopoly gatekeeper.  
24 By the way, I think there are some good TLO offices. I  
25 can tell you some of the best are MIT's, Stanford's, and

1 Wisconsin's. In the world that I envision, some of  
2 those TLO offices would wind up becoming agents for  
3 other universities, and they would take a fee, because  
4 they're good at it. I think we have a few more TLO  
5 offices in my world, because we have good competition,  
6 the good ones would survive. We would probably have  
7 some independent agents, too, become involved.

8 DR. STERN: I'm sort of aware that we are pretty  
9 much out of time here, if I'm not correct. So, what I  
10 want to do is kind of sum up this, because I think this  
11 really, even in a relatively short amount of time, made  
12 what to me are some kind of first order fascinating  
13 issues. I just want to observe two pieces that we know  
14 almost nothing in industrial organization or competition  
15 policy about the industrial organization of the research  
16 sector of the economy?

17 We actually even had an entire panel yesterday  
18 on innovation in which every single concern that was  
19 raised on this panel didn't come up at all. So, there's  
20 a real disjunction, I think, between the industrial  
21 organization studies of innovation, and this kind of  
22 emerging body of research and policy research around the  
23 economics of innovation and entrepreneurship. I'll end  
24 on a related note, which is to say that I think the kind  
25 of pushing forward on exactly how to unleash and figure

1 out how to take these research factories and try to use  
2 them as levers to promote competition in the economy  
3 could be a much more center stage, at least in my view,  
4 in both the activities of competition policy agencies,  
5 which have done, I think, a pretty good job on this, but  
6 in particular, on the part of our intellectual property  
7 agencies, which really have had difficulty reforming  
8 themselves to really use one of the few levers we have  
9 to actually make this process work.

10 I want to thank our three panelists for what I  
11 think was a very fascinating discussion and then turn it  
12 over to Chris for our closing address.

13 (Applause.)

14 DR. ADAMS: So, I think we're going to go  
15 directly into the next speaker. Firstly I want to thank  
16 Scott for doing that. I think that was really  
17 interesting and I'm very glad that we could have Tom,  
18 Bob and Joe talk. I think I was very interested in what  
19 they thought was going on.

20 Our last speaker of the day is Howard Shelanski.  
21 Howard is my boss, he said yesterday morning that he  
22 wasn't my boss, and then yesterday afternoon, he  
23 suggested I work on something. He's actually a law  
24 professor at University of Berkeley, he also has a Ph.D.  
25 in economics from Berkeley as well. I notice he's a

1 graduate from Haverford College, which is important to  
2 me, because they have the only varsity cricket team in  
3 the United States.

4 UNIDENTIFIED MALE SPEAKER: They're number one  
5 every year.

6 DR. ADAMS: And he's certainly the only person  
7 in this room who has clerked for a U. S. Supreme Court  
8 Justice, Justice Scalia. So, he brings a lot to the  
9 table, and I think he's been great for us at the FTC.  
10 So, welcome.

11 DR. SHELANSKI: Thanks, Chris, you brought  
12 yourself a two-hour extension with that nice  
13 introduction. Thanks, all, for sticking around. We're  
14 coming up hard against the lunch hour, and so I will try  
15 to make this fairly concise.

16 When I was approached a week or so ago about  
17 giving what I'll call an endnote address, I wasn't sure  
18 what I was going to talk about. I decided after  
19 thinking about a few topics, to talk about an issue that  
20 I think is coming up fairly often, and about which  
21 there's a lot of confusion. And it has to do with the  
22 whole complex of refusal to deal questions,  
23 interoperability questions, denial of access questions,  
24 and an interesting phenomenon that's happening in the  
25 courts.

1           So, let me just back up and give a little bit of  
2 a preview of the issue before I track through in very  
3 reduced form a couple of arguments I would like to make.

4           I think when one looks at the question of  
5 mandated dealing, or refusal to deal by a monopolist and  
6 claims by an antitrust plaintiff that that monopolist  
7 should have to deal. This dealing can take many forms:  
8 The providing of a key input to a downstream competitor,  
9 provision of access to a horizontal competitor, all of  
10 the issues surrounding interoperability and Microsoft  
11 and some big investigation that we also have now before  
12 the Commission, and lots of cases.

13           One hears many arguments about why refusals to  
14 deal are bad and harmful. We've seen extremely  
15 sophisticated theoretical work on the order of Segal and  
16 Whinston telling us about what the net effects of  
17 exclusion are by an innovative monopolist, showing us  
18 that there may be short-term benefits to that exclusion,  
19 but longer term net harms. We certainly can envision  
20 the static harms to price and output when somebody is  
21 excluded from a key input.

22           But then once we get to the world of policy  
23 without actually mandating dealing, the theoretical, I  
24 think, consensus is that there are harms from exclusion  
25 by a monopolist, starts to break down when we talk about

1 policy implementation. Can we find a reasonable way to  
2 actually discriminate between those cases of refusal to  
3 deal where the exclusion is beneficial, and those where  
4 it's harmful?

5 This gets very difficult. What's happened in  
6 the courts is the courts have increasingly adopted a  
7 presumption that we're going to have too many false  
8 positives if antitrust gets into the business of  
9 mandated dealing.

10 So, what we have seen is a steady movement of  
11 the courts from essential facilities cases of the early  
12 sixties and seventies through to the Trinko case in  
13 2004. So, it's really narrowing the factual  
14 circumstances in which courts in the U.S. will even  
15 recognize a refusal to deal claim by a plaintiff.

16 This trend has been particularly pronounced when  
17 it comes to intellectual property. So, the first thing  
18 I would want to say is when we think about refusals to  
19 deal, we ought to have some reasons why we care. Why  
20 shouldn't we just say there is no antitrust claim of a  
21 refusal to deal, forget about it, this doesn't  
22 constitute the kind of thing that the FTC or the DOJ are  
23 going to look at and private courts should stay out of  
24 it.

25 Well, I think there are policy reasons to care

1 about refusals to deal. Innovation incentives, in fact,  
2 might be harmed by mandated dealing, but also could be  
3 enhanced by mandated dealing under some circumstances.

4           There are static harms. There are foreclosure  
5 considerations that have come up in some of the papers  
6 and some of the discussions we've had over the past day  
7 and a half. The trade-offs are uncertain. Whenever we  
8 mandate a dealing between deterrents of innovation  
9 incentives and improvement of static harms, foreclosure  
10 and longer run innovation incentives, but at least in  
11 theory we know refusals to deal can harm both. So, we  
12 have policy reasons to care about refusals to deal.

13           Why am I spending any time thinking about them?  
14 Well, whether we have policy concerns or not, as a  
15 doctrinal reason, the law says that sometimes, though,  
16 rarely refusals to deal are illegal. So, there is still  
17 some scope for plaintiffs to get in and make refusals to  
18 deal cases.

19           However, over the past 15 years or so, there has  
20 been an interesting split in the courts, as they have  
21 approached refusals to deal. This split deals  
22 particularly with refusals to deal in intellectual  
23 property. Here is the general nature of the split, it's  
24 a little more nuanced in many more cases, but I think  
25 it's well illustrated by the Data General case from 1994

1 in the First Circuit and by the CSU versus Xerox case in  
2 the Federal Circuit in 2004.

3 What the First Circuit says is that refusals to  
4 deal on IP should not be, per se, legal. You can't  
5 simply say the product I am refusing to deal in is  
6 either IP or IP-protected and get a free pass from the  
7 Court. Antitrust rule of reason balancing applies to  
8 refusals to deal in IP, but we're going to adopt a  
9 presumption that IP represents a kind of innovation or  
10 investment that needs enhanced incentives. The enhanced  
11 incentives are the legal protection of IP.

12 Why do we adopt that presumption? Well, that's  
13 why Congress has IP statutes. The constitution tells  
14 them to have a patent law, but they have framed the  
15 patent law in such a way to protect certain inventions.  
16 Which inventions? Those that were less likely to get  
17 done without IP protections. What is IP protection?  
18 It's the very broad right to exclude. So, IP-protected  
19 innovations are those that are presumptively more likely  
20 to require a broad exclusion in order to have been done  
21 in the first place.

22 When we do our rule of reason balancing, says  
23 the First Circuit, we ought to recognize that refusal to  
24 deal in IP can be illegal, but put a heavier thumb on  
25 the pro-competitive justification for the refusal to

1 deal, for the need for exclusion.

2 Antitrust applies, but the rule of reason  
3 balance has different weights when IP is involved.  
4 That's one line of cases.

5 There's another line of cases, by the way, that  
6 says IP shouldn't matter at all. The Ninth Circuit  
7 certainly adopted that viewpoint or may have adopted  
8 that viewpoint in the Kodak case, but it's unclear and  
9 it's unclear what the law still is in that circuit. The  
10 Tenth Circuit has a case that didn't seem to care about  
11 the status of the product issues IP, but I think the  
12 First Circuit articulates best the view of thoughtful  
13 circuits that once you make a nod towards IP you still  
14 want antitrust to apply.

15 The other trajectory in the courts is  
16 represented most strongly by the Federal Circuit in the  
17 CSU versus Xerox case. And what the Federal Circuit  
18 there said was the status of the good in which the  
19 monopolist refuses to deal, the legal IP status matters,  
20 and in fact it matters an awful lot, because a valid  
21 business justification for refusal to deal is that the  
22 product is IP protected. The Federal Circuit said that  
23 that would be a conclusively valid business  
24 justification, that is to say, a pro-competitive  
25 justification that trumps any articulable

1     anticompetitive harm, unless it's not really IP, it was  
2     obtained from fraud on the Patent Office, or it's not  
3     really an unconditional refusal to deal, it's part of a  
4     tie-in claim.

5             You put those two things together, an  
6     unconditional refusal to deal in IP, even in something  
7     that good faith could be viewed as IP, even if it would  
8     fail an invalidity test in court, that refusal to deal  
9     is per se legal.

10            So, the question I think that comes up for  
11     economists and for antitrust policy makers is whether  
12     refusals to deal on IP should be exempt from the  
13     antitrust test for liability for refusal to deal in  
14     other property. Is the First Circuit right that our  
15     rule of reason balance can apply to IP, or is the  
16     Federal Circuit right, that we should simply exempt the  
17     intellectual property?

18            Or, and then a second question is, should  
19     antitrust scrutinize any refusals to deal, or should  
20     they be, per se, illegal, regardless of the property at  
21     issue? These are two very big questions, but I would  
22     like to give two fairly short answers, and I have a  
23     lengthy paper that deals with them in greater detail, if  
24     you're interested.

25            So, let me start by saying, I think there is no

1 reason to exempt refusals to deal in intellectual  
2 property from antitrust. I think the Federal Circuit is  
3 dead wrong. Just starting off thinking like a lawyer  
4 for a minute, there's no legal basis in the IP statutes.  
5 There's nothing in the intellectual property law  
6 statutes that says antitrust needs to get out of the  
7 way, and the Supreme Court has said, we're not going to  
8 imply those kinds of exemptions or preemptions too  
9 easily. And I would also add that IP policy  
10 considerations do not justify an exemption either.

11 Well, it's not in the IP statute, but we want  
12 people to patent things and copyright things and we want  
13 to give them strong incentives to do that, and a blanket  
14 exemption from mandated dealing under the antitrust laws  
15 is a necessary exemption. There's no IP policy  
16 consideration in effect.

17 If I had more time, I would explain why I think  
18 when you get into all of the invalidity, and I think Joe  
19 Farrell mentioned in the last panel that our IP system  
20 has gone awry, the lack of precision and the breadth of  
21 our IP system and the 50 percent invalidation rate of  
22 contested patents says something, I think, fairly  
23 compelling about why IP policy considerations would not  
24 justify an exemption.

25 But as a matter of economics, I think there's no

1 empirical or theoretical basis in economics, at least  
2 not a satisfactory one, for exempting IP. Theory does  
3 not provide a good reason to treat IP in a  
4 systematically different way from other property. Many  
5 kinds of investments require very strong exclusions,  
6 very strong kinds of incentives, have very high hurdle  
7 rates, that may not involve IP at all. There's very  
8 good work that shows why certain innovations, if not IP  
9 protected, might not be undertaken, but there's nothing  
10 that says that systematically we should treat IP in a  
11 different way.

12           And I think empirical evidence casts substantial  
13 doubt on the link between IP protection and innovation.  
14 There are the classic Levinthal studies from the  
15 mid-eighties that have been updated by Wesley Cohen and  
16 others through the nineties and maybe even more  
17 recently, that cast doubt on this. The work of Bronwyn  
18 Hall, I think, is very compelling in showing that the  
19 link between IP protections and innovation is fairly  
20 feeble. We get a lot of innovation outside of the IP  
21 world. We therefore don't need to give a special  
22 exemption for IP to incent innovation.

23           So, I would say there is no reason economically  
24 to allow greater scope for exclusionary practices for IP  
25 than for other kinds of investment, at least not in the

1 systematic way that would be achieved from exemption  
2 from Section 2 liability refusals to deal.

3           So, let me turn to a second question, this is  
4 really a big question, and certainly good folks at the  
5 DOJ have thought a lot about this had a different  
6 viewpoint that was articulated in the now withdrawn  
7 Section 2 report. But I believe there's a serious  
8 debate to be had over whether refusals to deal on the  
9 whole just shouldn't be legal, per se, and when whether  
10 we find access or interoperability problems, they should  
11 be handled through specific regulation, like in Telecom,  
12 the '96 Act has a whole set of access provisions.

13           I think there are some unsatisfactory ideas,  
14 effects, if we relegate all interoperability refusal to  
15 deals to sector-specific regulation, just because  
16 Congress acts awfully slowly. They will probably get  
17 the access terms wrong, and I think problems can arise  
18 in many different places and not just where one might  
19 choose to litigate.

20           I don't think refusals to deal should be  
21 illegal, per se. Liability for refusals still should be  
22 hard to come by, but not impossible. We know from  
23 experience that refusals to deal can be costly for  
24 consumers in both the short and long term, for both  
25 prices and innovation.

1           Refer again to the Segal and Whinston paper,  
2       it's not the only one, there have been a lot of  
3       theoretical explorations, both before and since that  
4       paper. Just as a nice sort of empirical example of a  
5       refusal to deal case that led to some, I think, good  
6       consumer price effects, I would point to the AT&T  
7       divestiture. Not an uncontested story, but certainly  
8       when it comes to long distance prices, I think a fairly  
9       compelling one.

10           So, why do lawyers and courts tend to tilt  
11       towards this great fear of addressing refusals to deal?  
12       Well, the Supreme Court in Trinko and the other cases  
13       and the lower courts have disdained refusal to deal  
14       liability on grounds the courts will make mistakes and  
15       to deter beneficial innovation by mandating giving them  
16       access.

17           I think this is a valid concern. It certainly  
18       has been manifested in extremely slim possibilities that  
19       are afforded to plaintiffs seeking refusal to deal  
20       litigation. I don't think it should be taken too far,  
21       and too far in my view is per se legality for refusals  
22       to deal. There are costs from under-deterrence, as have  
23       been well recognized within the economics literature and  
24       recognized by even the Antitrust Modernization  
25       Commission in its report. And I want to also add the

1 actual experience from courts does not support the broad  
2 sphere of letting plaintiffs bring refusals to deal  
3 claims.

4 Glenn Robinson did a nice study looking at all  
5 cases from the eighties and nineties where refusal to  
6 deal claims were made. Most of them don't get past a  
7 motion to dismiss, yet fewer of them get past the  
8 summary judgments, and then they're gone, they're out of  
9 court.

10 Now, I am not saying that that's a sufficient  
11 statistic. Of course, there are costs to fighting a  
12 summary judgment or dismissal motion and there are  
13 probably a whole bunch of cases that settle under the  
14 radar screen that are costly to the firms that get hit  
15 up. But there is an assumption that scholars often  
16 make, which is that those invisible settlements are pure  
17 social cost; I disagree. A lot of those settlements  
18 involve cross-licensing agreements that bring benefits  
19 to consumers and free up opportunities to innovate.

20 So, I think there's no rationale for assuming  
21 that the hidden settlements obscure social cost. They  
22 may well be beneficial and I actually give them just the  
23 neutral weight.

24 So, I think then looking at the observable cases  
25 is not a bad way to get a sense of whether the courts

1 have run amuck and are letting a lot of bad claims go  
2 through. The evidence is very slim. I've updated  
3 Robinson's data set for the cases from 2000 through  
4 2009, and it's really a very small handful of refusal to  
5 deal cases that, again, have even made it to the trial  
6 stage.

7           So, what we don't see plaintiffs extorting huge  
8 settlements and huge costs and, in fact, when the  
9 Antitrust Modernization Commission asked for evidence of  
10 deterrence or high costs from these kinds of cases,  
11 nothing was submitted. I think that was a pretty good  
12 opportunity for business to come to the table with a lot  
13 of evidence that they were being thwarted by these bad  
14 monopolization claims and it was never produced.

15           So, let me just conclude with some open  
16 questions and suggest how economists can help with  
17 further policy and thinking on these topics. How should  
18 we define or identify harmful refusals to deal? I still  
19 don't think we have a very well-articulated theory in  
20 the case law. I would love to see some more thought on  
21 this. Empirically, how prevalent are harmful refusals  
22 to deal? I don't know how we get at this, but I  
23 think some clever empirical thinkers could come up with  
24 some metrics. I certainly think we could look at the  
25 next suggestion, which is whether or not retrospective

1 analysis can tell us whether cases that have been heard  
2 in the past where refusals to deal liability have been  
3 opposed have helped or hindered competition in  
4 innovation.

5 If these cases had been a waste, well maybe  
6 that's in favor of per se legality for refusals to deal.  
7 If we have seen entrenchment and serious costs from not  
8 intervening, it weighs in the other direction.

9 Finally, does IP warrant a stronger presumption  
10 of innovation deterrence for mandated dealing, even if  
11 not an exemption of refusals to deal on our IP from  
12 Section 2? This goes to the First Circuit's rationale  
13 on Data General. Are they right to put a heavier thumb  
14 on the scales of pro-competitive justification for  
15 exclusion and refusal to deal on IP? Or should there  
16 actually be no special status at all or special weight  
17 for IP at all in refusal to deal cases?

18 Just a handful of questions. I think it's worth  
19 thinking about. This is going to be an ongoing policy  
20 issue; we're going to see continued cases here at the  
21 Commission of what amount to refusal to deal claims and  
22 interoperability claims. We need to know a little more  
23 about how to handle them and I think the courts have  
24 made something of a hash of it. So, it's going to come  
25 back to the Supreme Court, eventually, because of the

1 circuit's split on the treatment of IP, it would be nice  
2 if we could give them more guidance on how to rule.

3 Thanks.

4 (Applause.)

5 DR. ADAMS: Let's just take maybe one or two  
6 questions. Do you have a question?

7 UNIDENTIFIED MALE SPEAKER:

8 Howard, if the potential liability for refusals  
9 to deal in IP were broadened by refusals to license  
10 patents, for example, to what extent are you concerned  
11 or how would you manage a marginal incentive to  
12 substitute trade secrets for patents? And, of course,  
13 that substitution would mean the information made public  
14 in a patent filing would not be made public, and that  
15 could at least have some effect on diffusion of new  
16 processes.

17 DR. SHELANSKI: That's a great question.  
18 Obviously, as you change the legal regimes as they bear  
19 on one form of protection, you may get substitution on  
20 the margin, which could be quite a big margin for other  
21 kinds of things, like trade secrets. There are some  
22 drawbacks to trade secrets because you don't have  
23 disclosure, but there's a big benefit to trade secret,  
24 which is the ability to reverse engineer and completely  
25 replicate the technology.

1           So, I think there's a fair trade-off there. So,  
2 I don't worry about it so much. Trade secrets tend to,  
3 although not always, have greater fragility.  
4 Eventually, firms are pretty confident that they're  
5 going to get reverse engineered.

6           Some very high-tech firms use trade secrets now  
7 because it's not worth going through the patent process  
8 for a technology that's going to be obsolete in two  
9 years.

10           When you talk to Hewlett Packard, they have tons  
11 of unpatented, seriously valuable IP, but they never  
12 patent it. They just protect it by trade secrets  
13 because that will get them the 24 months they need of  
14 using this before it obsolesces, and then it gets  
15 reverse engineered and it's usually reverse engineered  
16 to the end of that life cycle.

17           So, I don't worry about the marginal  
18 substitution because I think in a lot of cases where the  
19 firms would move to trade secrets not to disclose the  
20 IP, it has that compensating benefit of reverse  
21 engineerability, if that's a term.

22           I almost worry more about the other side of it,  
23 which is we already have too much junk being patented.  
24 The Patent Office is overwhelmed. If you start to grant  
25 increased exclusionary privileges, just because of the

1 legal status of something as IP, you're going to have  
2 this marginal incentive to drive things towards  
3 patenting that perhaps shouldn't have been, with  
4 possible harms and certainly some costs to the system.

5 Dan?

6 DR. O'BRIEN: So, when you talk about refusals  
7 to deal, if you say, well, you can't refuse to deal, you  
8 must deal, it sort of inevitably morphs into a question  
9 about dealing at what price, and every time I think  
10 about this question, it always comes for me to, well,  
11 we're basically saying we should be using the antitrust  
12 laws to, in certain instances, to effectively regulate,  
13 price regulate, industries that we think are not  
14 adequately regulated by competition.

15 I'm wondering about whatever mechanism, the  
16 market mechanism, or maybe by regulators. To what  
17 extent is that an accurate description of what you're  
18 thinking?

19 DR. SHELANSKI: So, there are two questions  
20 there. One is, is this regulatory problem, the court as  
21 regulator, the agency as regulator, a prohibitive  
22 problem? I think it's a big problem, but not  
23 prohibitive. Often there are benchmarks that can be  
24 used or in some cases zero price could be appropriate.  
25 I have another suggestion, which is simply this: In a

1 lot of those cases, in fact, the most compelling ones,  
2 you're probably dealing, not all of them, but in a lot  
3 of them, you're dealing with a downstream, vertically  
4 related competitor. So, you have a vertically  
5 integrated firm refusing to deal with your downstream  
6 rival, and that's what they're complaining about.

7 In that case, my answer is sell at any price you  
8 want, just be aware that if you get hit with a predatory  
9 pricing claim in the downstream market, the attribution  
10 will be the price you're charging to the outside  
11 downstream competitor. The cost attribution in a price  
12 cost estimate for your downstream product.

13 We don't have to worry about pricing then, and  
14 it's at least a second best, but a possible solution for  
15 dealing with the problem. It requires recognizing  
16 margin squeeze in a particular way. And I know that  
17 makes you lose your appetite for lunch, but there's  
18 something that I think there are solutions there.

19 Your broader descriptive claim, or question,  
20 isn't it really the case that these are just industries  
21 where we think broader regulation is needed and we're  
22 unhappy with monopoly more broadly. I'm not sure that  
23 that's the case.

24 If that's the case, and that's an empirical  
25 question, then really we ought to just move to

1 sector-specific regulation and abandon refusal to deal  
2 as an antitrust claim. I don't think that's the case.  
3 I think it happens fairly ad hoc and lots of industries  
4 that wouldn't want to have broader regulation, but we  
5 might need a licensing remedy or we might need some kind  
6 of mandated dealing.

7           It's rare. I think we need to specify the  
8 conditions a little better than the facts at Aspen,  
9 because that's simply ad hoc and Aspen is a preference,  
10 but I think it's still an open question.

11           My instinct is to say, yes, there are facts we  
12 can identify that would be better than not to mandate  
13 dealing. And moreover, it's a manageable problem where  
14 we do have to articulate the terms of the deal. But I  
15 go back and forth on this, and that's why I phrased them  
16 as open questions.

17           Do we have time for one more or are we done?

18           (No response.)

19           DR. SHELANSKI: I'll talk to Pat afterwards.

20           DR. ADAMS: Definitely we're done.

21           DR. SHELANSKI: Other than Dan, who has lost his  
22 appetite thinking about refusals to deal, we're probably  
23 all hungry, so thanks.

24           (Applause.)

25           DR. ADAMS: So, I would just finish up, I want

1 to thank Paul Rothstein for co-organizing this  
2 conference with me. I'm very grateful for all his help  
3 and ideas. I think we were very lucky, again, to have a  
4 fantastic scientific committee. Kyle just left, we had  
5 Aviv and Marianne who helped us a lot, and Scott as  
6 well. It is fantastic to have those people helping us.  
7 Most importantly, I wanted to thank Laura Kmitch. I  
8 think she's outside somewhere; she's just done a huge  
9 amount of work putting this thing together and make it  
10 all run very smoothly. So, I'm very grateful to her.

11 Thank you all for coming, and enjoy your lunch.

12 (Applause.)

13 (Whereupon, at 12:39 p.m., the workshop was  
14 concluded.)

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## 1           C E R T I F I C A T I O N   O F   R E P O R T E R

2

3       DOCKET/FILE NUMBER:   P085800

4       CASE TITLE:   MICROECONOMICS CONFERENCE

5       DATE:   NOVEMBER 20, 2009

6

7           I HEREBY CERTIFY that the transcript contained  
8       herein is a full and accurate transcript of the notes  
9       taken by me at the hearing on the above cause before the  
10      FEDERAL TRADE COMMISSION to the best of my knowledge and  
11      belief.

12

13   DATED:   12/4/09

14

15

16   SALLY JO QUADE

17

## 18       C E R T I F I C A T I O N   O F   P R O O F R E A D E R

19

20           I HEREBY CERTIFY that I proofread the transcript  
21      for accuracy in spelling, hyphenation, punctuation and  
22      format.

23

24

25

SARA J. VANCE