

# The Economics of Predation: What Drives Pricing When There Is Learning-by-Doing?

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# Predatory Pricing or Competition for Efficiency?

- Allegations of predation often surface in industries with learning-by-doing:
  - Semiconductor wars in 1970s and 1980s.
  - Japanese color televisions in 1960s and 1970s.
  - Intel vs. AMD in mid/late 2000s.
  - Chinese solar panels in 2012.
- How can we characterize exclusionary behavior when firms compete for a “positive-feedback” advantage?

# Research Questions and Contributions

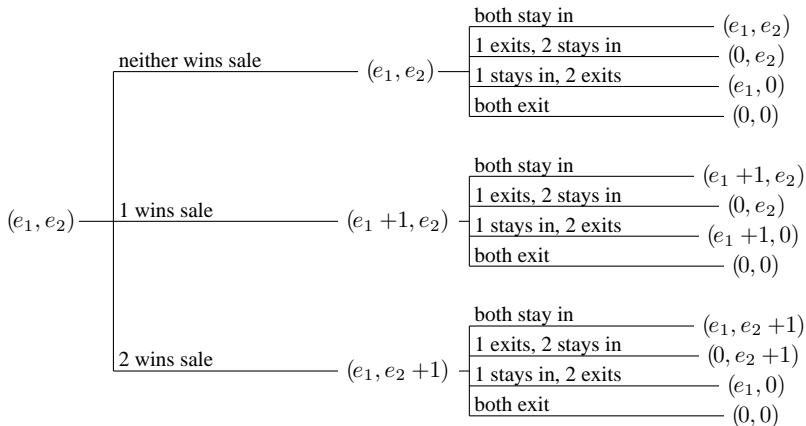
- When does predation-like behavior arise?
  - Routinely and under plausible conditions (generalize Cabral & Riordan 1994).
  - Coexist with non-predatory equilibria for same parameterization (formalize Edlin 2010).
- What drives pricing?
  - Isolate predatory incentives by decomposing equilibrium pricing condition.
  - Decomposition provides coherent and flexible way to define predatory incentives.
- What is the impact of predatory incentives (however defined) on industry structure, conduct, and performance?
  - Less severe conduct restrictions have small impact “on average.”
  - More severe conduct restrictions have large impact by eliminating equilibria with predation-like behavior.
  - But they reduce competition for the market.

# Dynamic Pricing Model with Learning-by-Doing

- Markov-perfect-equilibrium framework (Ericson & Pakes 1995).
- State  $e_n = 0$  denotes firm  $n \in \{1, 2\}$  as potential entrant.
- State  $e_n \in \{1, \dots, M\}$  indicates cumulative experience of incumbent firm. By winning sale, incumbent firm adds to cumulative experience and lowers production cost through learning-by-doing.
- Within-period timing:
  - Price-setting phase (transitions from state  $\mathbf{e}$  to state  $\mathbf{e}'$ );
  - Exit-entry phase (transitions from state  $\mathbf{e}'$  to state  $\mathbf{e}''$ ).

# Decisions and State-to-State Transitions

$e$  — *price-setting phase* —→  $e'$  — *exit-entry phase* —→  $e''$



# Pricing Decision of Incumbent Firm

- Value functions: Expected NPV of future cash flows to firm 1...
  - ... in state  $\mathbf{e}$  at beginning of period  $\rightarrow V_1(\mathbf{e})$ ;
  - ... in state  $\mathbf{e}'$  after pricing decisions but before exit and entry decisions are made  $\rightarrow U_1(\mathbf{e}')$ .
- Bellman equation:

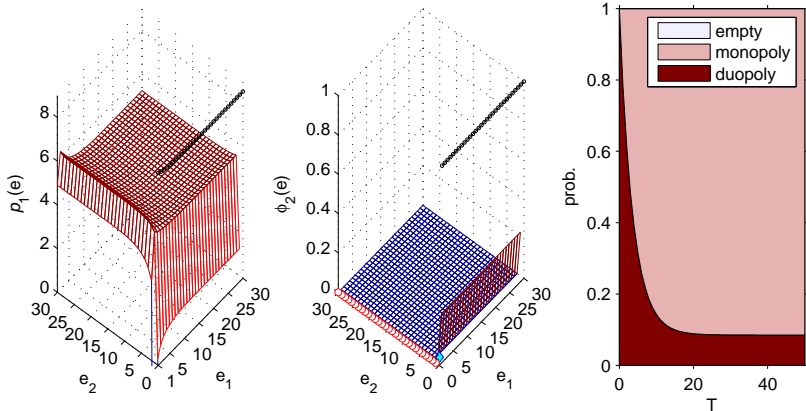
$$\begin{aligned}
 V_1(\mathbf{e}) = & \max_{p_1} (p_1 - c(e_1)) D_1(p_1, p_2(\mathbf{e})) + D_0(p_1, p_2(\mathbf{e})) U_1(\mathbf{e}) \\
 & + D_1(p_1, p_2(\mathbf{e})) U_1(e_1 + 1, e_2) \\
 & + D_2(p_1, p_2(\mathbf{e})) U_1(e_1, e_2 + 1).
 \end{aligned}$$

- Pricing decision:

$$\begin{aligned}
 \underbrace{mr_1(p_1, p_2(\mathbf{e})) - c(e_1)}_{\text{static profit}} + \underbrace{[U_1(e_1 + 1, e_2) - U_1(\mathbf{e})]}_{\text{advantage-building motive}} \\
 + Y(p_2(\mathbf{e})) \underbrace{[U_1(\mathbf{e}) - U_1(e_1, e_2 + 1)]}_{\text{advantage-denying motive}} = 0,
 \end{aligned}$$

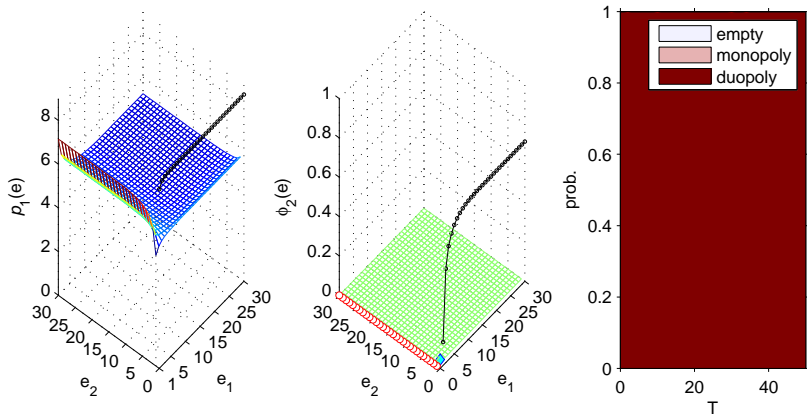
where  $Y(p_2(\mathbf{e}))$  is conditional probability of firm 2 making sale.

# Aggressive Equilibrium: Predation-Like Behavior



Pricing decision of firm 1, non-operating probability of firm 2, and time path of probability distribution over industry structures.

# Accommodative Equilibrium



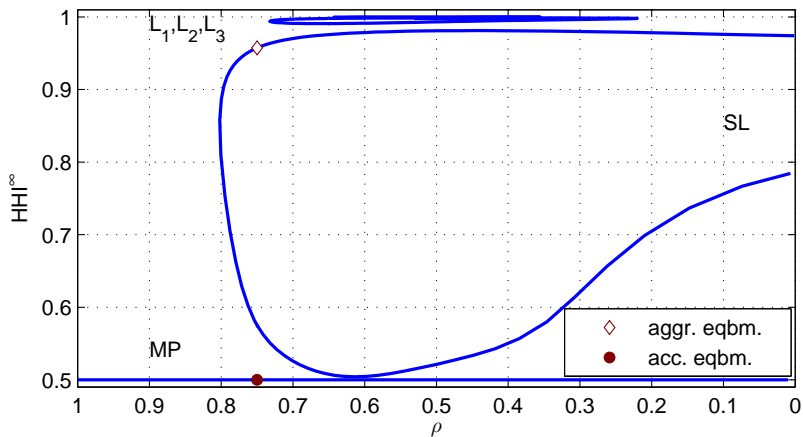
Pricing decision of firm 1, non-operating probability of firm 2, and time path of probability distribution over industry structures.



# Competition for and in the Market

	aggressive equilibrium	accommod. equilibrium
<u>structure:</u>		
expected long-run Herfindahl index $HHI^\infty$	0.96	0.50
<u>conduct:</u>		
expected long-run average price $\bar{p}^\infty$	8.26	5.24
<u>performance:</u>		
expected long-run consumer surplus $CS^\infty$	1.99	5.46
expected long-run total surplus $TS^\infty$	6.09	7.44
discounted consumer surplus $CS^{NPV}$	104.17	109.07
discounted total surplus $TS^{NPV}$	110.33	121.14

# Predation-Like Behavior Arises Routinely



Equilibrium correspondence.

# Sacrifice Standard

- Legal standard of predation revolves around sacrifice of current profit in exchange for future profit.
- Determine whether derivative of suitably defined profit function at actual price is positive. “In principle this profit function should incorporate everything except effects on competition. . .” (Edlin & Farrell 2004).
- Profit function = everything-except-for-effects-on-competition profit function + remainder:

$$\Pi_1(p_1) = \Pi_1^{EEEC}(p_1) + \Omega_1(p_1).$$

- In equilibrium:

$$\frac{\partial \Pi_1^{EEEC}(p_1(\mathbf{e}))}{\partial p_1} > 0 \Leftrightarrow \frac{\partial \Omega_1(p_1(\mathbf{e}))}{\partial (-p_1)} > 0.$$

# Isolating Predatory Incentives

- *Short-run profit.* "... but in practice sacrifice tests often use short-run data, and we will often follow the conventional shorthand of calling it short-run profit" (Edlin & Farrell 2004):

$$\Pi_1^{EEEE} (p_1) = (p_1 - c(e_1)) D_1(p_1, p_2(\mathbf{e})).$$

Definition: Predatory incentives are the advantage-building and advantage-denying motives

$$[U_1(e_1 + 1, e_2) - U_1(\mathbf{e})] + Y(p_2(\mathbf{e})) [U_1(\mathbf{e}) - U_1(e_1, e_2 + 1)].$$

- *Dynamic competitive vacuum.* An action is predatory to the extent that it weakens the rival (Farrell & Katz 2005):

$$\begin{aligned} \Pi_1^{EEEE} (p_1) &= (p_1 - c(e_1)) D_1(p_1, p_2(\mathbf{e})) \\ &+ U_1(\mathbf{e}) + D_1(p_1, p_2(\mathbf{e})) [U_1(e_1 + 1, e_2) - U_1(\mathbf{e})]. \end{aligned}$$

Definition: Predatory incentives are the advantage-denying motive

$$[U_1(\mathbf{e}) - U_1(e_1, e_2 + 1)].$$

# Isolating Predatory Incentives

- *Rival exit I.* Economic definitions of predation focus on impact of price cut on rival exit (Ordoover & Willig 1981, Cabral & Riordan 1997).
  - *Advantage-building/exit motive*  $\Gamma_1^2(\mathbf{e})$ : If firm wins sale and moves down its learning curve, then firm increases rival's exit probability.
  - *Advantage-denying/exit motive*  $\Theta_1^2(\mathbf{e})$ : If firm wins sale and moves down its learning curve, then firm prevents rival's exit probability from decreasing.

Definition: Predatory incentives are the advantage-building/exit and advantage-denying/exit motives

$$\Gamma_1^2(\mathbf{e}) + Y(p_2(\mathbf{e}))\Theta_1^2(\mathbf{e}).$$

- *Rival exit II.* Truly exclusionary effect is the one aimed at inducing exit by preventing rival from winning sale.

Definition: Predatory incentives are the advantage-denying/exit motive

$$\Theta_1^2(\mathbf{e}).$$

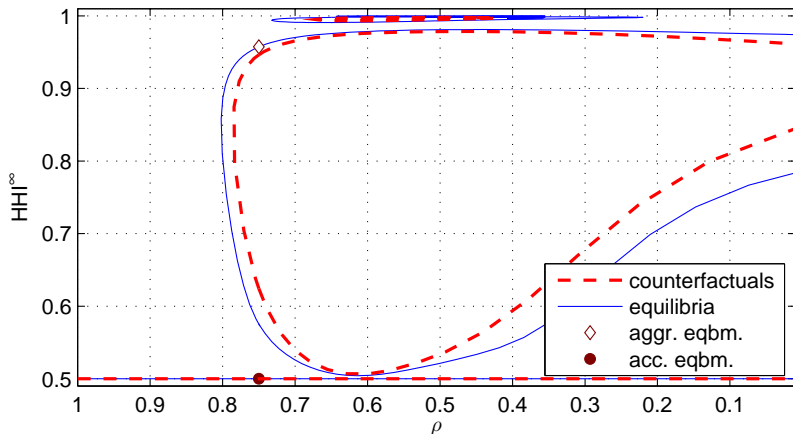
# Conduct Restrictions

- Definitions of predatory incentives correspond to conduct restrictions of decreasing severity.
- Impose constraint  $\Xi(p_1, p_2(\mathbf{e}), \mathbf{e}) = 0$  on firm's profit-maximization problem:

$$\underbrace{mr_1(p_1, p_2(\mathbf{e})) - c(e_1)}_{\text{static profit}} + \underbrace{\left[ \sum_{k=1}^5 \Gamma_1^k(\mathbf{e}) \right]}_{\text{decomposed AB motives}} + Y(p_2(\mathbf{e})) + \underbrace{\left[ \sum_{k=1}^4 \Theta_1^k(\mathbf{e}) \right]}_{\text{decomposed AD motives}} = 0,$$

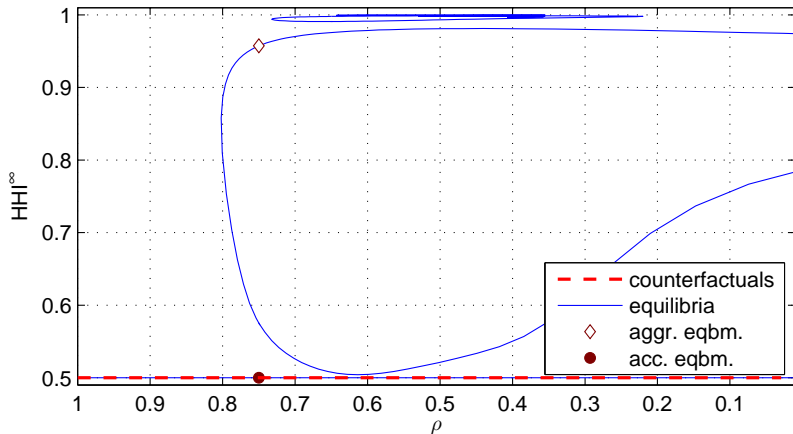
with predatory incentives “switched off.”

# Less Severe Conduct Restrictions: Small Impact “on Average”



Equilibrium and counterfactual correspondence for REI predatory incentives.

# More Severe Conduct Restrictions: Large Impact by Eliminating Equilibria



Equilibrium and counterfactual correspondence for DCV predatory incentives.



# What Happens After Conduct Restriction is Enforced?

- Compare counterfactuals to equilibria over wide range of parameterizations.
- Difficulty: Multiple counterfactuals.
- Use homotopy method where possible to connect equilibrium to nearby counterfactual and assume random selection where necessary.

## Impact of Conduct Restrictions

			definition			
	avg.		SRP	DCV	REI	REII
$HHI^\infty$	0.70	change	-0.11	-0.11	-0.02	-0.02
		up	6%	2%	10%	11%
		down	40%	40%	21%	19%
$\bar{p}^\infty$	6.71	change	-1.17	-1.23	-0.23	-0.18
		up	6%	2%	12%	13%
		down	39%	40%	22%	20%
$CS^\infty$	3.97	change	1.27	1.33	0.24	0.20
		up	41%	41%	28%	26%
		down	6%	4%	14%	15%
$TS^\infty$	7.73	change	0.32	0.30	0.05	0.05
		up	40%	38%	9%	10%
		down	0%	0%	1%	0%
$CS^{NPV}$	119.88	change	-64.94	-1.80	-1.38	-0.09
		up	0%	14%	0%	5%
		down	95%	60%	40%	7%
$TS^{NPV}$	139.16	change	-12.72	2.19	0.32	0.40
		up	1%	35%	8%	9%
		down	93%	0%	4%	2%

# Conclusions and Policy Implications

- Predation-like behavior arises routinely and under plausible conditions in dynamic pricing models.
- Aggressive equilibria with predation-like behavior typically coexist with accommodative equilibria: Predatory pricing can arise “if business folk think so” (Edlin 2010).
- Conduct restrictions may eliminate equilibria with predation-like behavior, but they reduce competition for the market.
  - Judge Breyer’s “bird-in-hand:” Price of making future consumers better off is making current consumers worse off.
- DCV and REII conduct restrictions are closest to unambiguously beneficial.
  - Exclusion of opportunity may be sensible dividing line between predatory pricing and competition for efficiency.
- Defining predatory pricing is hard, but we can usefully isolate and measure predatory incentives by decomposing equilibrium pricing condition.