

# COUDERT BROTHERS LLP

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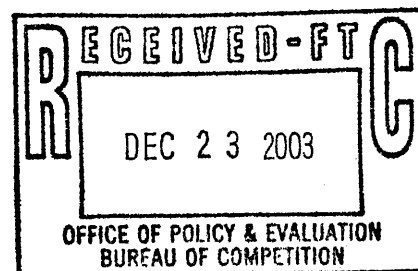
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**ASSOCIATED OFFICES**  
BUDAPEST, MEXICO CITY, PRAGUE, SHANGHAI

December 18, 2003



**VIA CERTIFIED MAIL**  
**RETURN RECEIPT REQUESTED**

Federal Trade Commission  
Bureau of Competition - Room 394  
6th Street & Pennsylvania Avenue, N.W.  
Washington, DC 20580

Re: American Natural Soda Ash Corp. – Webb-Pomerene Annual Report

Dear Sirs:

Pursuant to Section 5 of the Webb-Pomerene Act and applicable FTC procedures and rules of practice, enclosed please find the Annual Report to the Federal Trade Commission of American Natural Soda Ash Corp. for the year ending December 31, 2003.

Sincerely yours,

A handwritten signature in black ink, appearing to read "Charles H. Critchlow".

Charles H. Critchlow

CHC:pask  
Enclosure

**AMERICAN NATURAL SODA ASH CORP.**

**Annual Report to the Federal Trade Commission  
for the Year Ending December 31, 2003**

In accordance with Section 5 of the Export Trade Act of April 10, 1918 (15 U.S.C. § 65) and Section 1.42 of the Federal Trade Commission Procedures and Rules of Practice (16 C.F.R. § 1.42), AMERICAN NATURAL SODA ASH CORP. ("ANSAC"), a corporation organized and existing under the laws of Delaware, hereby files this Annual Report. ANSAC is engaged solely in export trade in soda ash, defined as alkali product designated by the chemical formula  $\text{Na}_2\text{CO}_3$ , whether manufactured by Solvay process, Trona refining, brine evaporation and purification, or any other means.

LOCATION OF OFFICES OR PLACES OF BUSINESS

The statutory office of the ANSAC is located at 32 Lookerman Square, Suite L-100, Dover, Delaware 19901.

ANSAC's main office is located at 15 Riverside Avenue, Westport, Connecticut 06880.

ANSAC has three liaison offices located at [a] 121 Alhambra Plaza, Suite 1120, Coral Gables, Florida, [b] 152 Beach Road, #13-04 Gateway West, Singapore, and [c] Level 21, HSBC Tower, 101 Yincheng East Road, Pudong, Shanghai, PR China.

NAMES AND ADDRESSES OF OFFICERS

The names and addresses of ANSAC's Officers and Directors are:

Chairman: E. T. Flynn  
FMC Wyoming Corporation  
1735 Market Street  
Philadelphia, Pennsylvania 19103

Vice-Chairman: C. T. Fraser  
OCI Chemical Corp.  
Two Corporate Drive, Box 902  
Shelton, Connecticut 06484

Officers: J. M. Andrews, President  
T. G. Dullinger, Executive Vice President and Chief Financial  
Officer, Secretary and Treasurer  
D. D. Gardner, Vice President-Administration and Secretary  
D. M. Martinez, Vice President Sales-Latin America  
American Natural Soda Ash Corp.  
15 Riverside Avenue  
Westport, Connecticut 06880

Directors: E. T. Flynn  
W. L. Breunig  
FMC Wyoming Corporation  
1735 Market Street  
Philadelphia, Pennsylvania 19103

D. W. Bloomquist  
C. B. Douville  
General Chemical (Soda Ash) Partners  
90 East Halsey Road  
Parsippany, New Jersey 07054

J. F. Tancredi  
M. J. Dowd  
IMC Chemicals Inc.  
9401 Indian Creek Parkway  
Building 40, Suite 1000  
Overland Park, Kansas 66210

